

# County of Los Angeles CHIEF EXECUTIVE OFFICE

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April 21, 2009

Board of Supervisors GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH Fifth District

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

# FISCAL YEAR 2009-10 PROPOSED COUNTY BUDGET (3-VOTES)

The Fiscal Year 2009-10 County of Los Angeles Proposed Budget total of \$22.799 billion reflects a decrease of \$415 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds (\$18.044 billion), reflect a net decrease of \$127 million. Special District/Special Funds reflect a decrease of \$288 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2009-10 (Billions of Dollars)							
Fund	2008-09 Budget	2009-10 Proposed	Change	% Change			
Total General County	\$18.171	\$18.044	-0.127	-0.7%			
Special District/Special Funds	5.043	4.755	-0.288	-5.7%			
Total Budget	\$23.214	\$22.799	-\$0.415	-1.8%			
Budgeted Positions	102,458.0	100,774.0	-1,684.0	-1.6%			

# **BUDGET ECONOMIC OUTLOOK**

The nation, California, and the County continue to struggle with what may be the worst recession and economic crisis in many decades. Although the recession officially began in December 2007, the economy took a turn for the worse in the fall of 2008 when the troubles in the housing, financial, and automotive related sectors spread to the rest of the economy. This downward spiral was heightened by a sudden and deep financial crisis to the nation's capital markets. The crisis in turn dried up credit and contributed to the contraction of almost all sectors of the economy. With the economy contracting and sales slumping, unemployment soared as businesses cut costs to help balance their books. The County was hit especially hard as unemployment in the County soared to 10.9 percent in February 2009, climbing 4.8 percent from February 2008, which was 6.1 percent. The unemployment rate in Los Angeles County has increased for 24 consecutive months.

The near-term outlook for the nation and California remains poor as most economists project that the national and State economy will continue to shrink through 2009. Although a number of uncertainties make forecasting the economy risky, some economists are forecasting a slow recovery starting in 2010.

# **BUDGET OVERVIEW**

Unfortunately, the 2009-10 Proposed Budget is shaped largely by the impact of the deep recession that we are enduring. The County continues to see an erosion in a number of key revenue sources, including Deed Transfer Tax, Proposition 172 Sales Tax, Vehicle License Fees-Realignment and Realignment Sales Tax. Now, for the first time since the mid-1990's, the Assessor is projecting an overall reduction of approximately one percent (1%) in assessed property valuation due to the continued downward spiral of housing values. The rise of unemployment has swelled the ranks of those seeking public assistance from the County causing caseloads and costs to increase accordingly. In addition, program cost changes, along with other unavoidable cost changes, are also impacting the County budget. All of these demands on the budget are projected to create a \$300.4 million net County cost (NCC) structural deficit that has to be addressed. NCC is the portion of our budget that is financed with County discretionary funding (also known as locally generated revenues). Below are the major components of the 2009-10 NCC Budget Gap:

# 2009-10 NCC Budget Gap

Revenue Reductions	\$ 145.5 million
Assistance Caseload Increases	94.9 million
Net Program Cost Changes	5.6 million
Unavoidable Cost Changes	54.4 million
Projected Budget Gap	\$ 300.4 million

To close this budget gap we are recommending a three-step balanced approach that combines the use of ongoing funding solutions, one-time funding from reserves and the federal stimulus funding.

# 2009-10 NCC Budget Gap Solutions

Budget Gap Solutions	\$ 300.4 million
Federal Stimulus Funding	77.7 million
One-Time Bridge Funding	115.5 million
Ongoing Departmental Budget Curtailment	\$ 107.2 million

# Subsequent Event

Subsequent to our office balancing the 2009-10 County Budget, we were notified by the Assessor of a potential additional 2.3 percent decrease to their assessed valuation forecast for 2009-10. This coupled with the one-percent (1%) decrease included in our budget estimates as noted above brings the overall assessed valuation reduction to 3.3 percent for 2009-10. The change in assessment is primarily driven by the Assessor's proactive reassessment of properties. This subsequent event, which would decrease property taxes by as much as \$88.3 million and increase our budget gap accordingly, will need to be addressed in June during the Final Changes phase of the 2009-10 budget process. This will also give our office time to review and validate the increase.

# **Departmental Budget Curtailments**

Each County department, with the exception of the Health Department, was asked to submit their 2009-10 budget request that included a five-percent (5%) NCC reduction. After reviewing the results of the curtailment exercise and weighing the potential impact, our office modified some of the curtailments or eliminated them all together. In other cases, departments who have consistently generated savings year-after-year from vacant positions or unspent funds, were asked to reduce their budget beyond the five-percent (5%) target. These curtailments result in an ongoing NCC budget decrease of \$107.2 million.

Listed below are some of material curtailments that are recommended in the 2009-10 Proposed Budget.

- The Sheriff's budget reflects a reduction of 51.0 budgeted positions from a variety of administrative functions totaling \$6.1 million along with a \$23.8 million reduction in services and supplies (\$14.0 million) and fixed assets (\$9.8 million) and \$1.7 million in revenue increases.
- The District Attorney's budget reflects reductions of 51.0 budgeted positions along with a reduction in services and supplies from various operational units that totals a funding reduction of \$9.5 million.
- The Coroner's budget reflects a reduction of \$1.2 million along with the deletion of 9.0 vacant budgeted positions.
- The Fire Department's Lifeguard budget reflects a reduction of \$1.1 million in services and supplies.
- The Department of Public Social Services' administrative budget reflects a reduction of 925.0 vacant budgeted positions along with a NCC reduction of \$5.8 million.
- The Department of Public Health's budget reflects a curtailment of \$2.5 million and a reduction of 17.0 budgeted positions that affects ten different departmental programs.
- The Department of Mental Health's budget reflects a curtailment of \$1.1 million with reductions to contract providers utilized to decompress the Department of Health Services psychiatric emergency rooms.
- The Department of Parks and Recreation's budget reflects a curtailment of \$3.3 million and the elimination of 75.0 temporary and vacant positions that will impact grounds maintenance, recreation programs and nature areas.
- The Public Library's budget reflects curtailments of \$1.2 million and the elimination of 3.0 vacant budgeted positions.
- The Department of Regional Planning's budget reflects a curtailment of \$0.7 million and the elimination 7.0 budgeted positions that will impact land use regulations and current and advance planning.

- The Department of Human Resources' budget reflects a curtailment of \$1.9 million and the elimination of 7.0 budgeted positions. A majority of the curtailment comes from the elimination of the California State University, Northridge (CSUN) Certificate Program.
- The Registrar-Recorder/County Clerk's budget reflects a curtailment of \$1.2 million. In addition, the department is also cutting 79.0 budgeted positions and 92.0 temporary positions to address a severe decline in recorder fees that has occurred from the downturn in the real estate sector.

Consistent with your Board's direction, we also looked for opportunities to consolidate departments to optimize organizational efficiencies. As a result, we are recommending that the Ombudsman and the Human Relations Commission be merged with the Department of Community and Senior Services. In addition, we are recommending that the Commission on Aging be consolidated under the Area Agency on Aging Advisory Council. The mergers, which result in a savings of \$0.7 million and the reduction of 6.0 budgeted positions, will afford these newly configured units with greater access to resources under the umbrella of the Department of Community and Senior Services.

# **One-Time Bridge Funding**

Bolstered by a strong real estate market and healthy local economy over the past few years, the County was able to set aside funds for a "rainy day" to, among other things, protect against reducing service levels due to temporary revenue shortfalls. We are recommending that a portion of these funds that were set aside in the economic reserve be used to offset cost increases or revenue losses that are directly related to the cyclical nature of the current economic environment and could be considered one-time or short-term in nature.

As the recession deepened, unemployment soared, swelling the ranks of those seeking and receiving public assistance. The spiraling cost of providing General Relief assistance is particularly acute since the County bears the entire cost of providing this relief assistance. In addition, deed recording fee revenues are down significantly due to the decline in the housing sector. Since the recession is unlikely to be an ongoing economic condition, we recommend using one-time bridge funding to address these budget gaps until the economy recovers.

We are also recommending using one-time funding to reduce the Sheriff's five-percent (5%) curtailment to \$31.6 million. In order to retain jail beds, we are providing the Sheriff with \$26.8 million in one-time funding while we work with the Sheriff, the Superior Court, and other agencies of the criminal justice system to implement efficiencies to reduce the jail population in the County.

Since the full extent and duration of the current economic situation remains uncertain, we must be prudent in the use of one-time funding solutions to address budget gaps to ensure that we do not spend beyond our means. Using one-time funding solutions over long periods will lead to a structural imbalance in the County budget.

# Federal Economic Stimulus

The American Recovery and Reinvestment Act, among other things, temporarily increases the Federal Medical Assistance Percentage (FMAP), which is the federal match rate for non-administrative costs. The FMAP change is projected to temporarily decrease the County's contribution to the In-Home Supportive Services (IHSS) program by \$77.7 million during 2009-10. A change in the FMAP percentage also affects other County administered programs and is discussed in more detail in other sections of this report.

The Act also provides a temporary increase of \$105.8 million through the CalWORKS program for transitional subsidized employment programs and \$30.8 million through the Workforce Investment Act program to create employment for adults, youths and dislocated workers.

# **FUNDING RECOMMENDATIONS**

Listed below are some important budget recommendations included in the 2009-10 Proposed Budget.

- Health Services Budget Deficit Reflects a \$257.3 million placeholder reduction in the Health Department's 2009-10 Proposed Budget. We are working with the department on proposals to address the structural deficit in their operating budget.
- Elimination of Vacant Positions Reflects the reduction of 154.0 vacant budgeted positions and a savings of \$7.6 million at the LAC+USC Medical Center consistent with needed and projected staffing levels at the replacement hospital.
- Medical School Operating Agreements (MSOA) Reflects a \$16.9 million increase in funding related to the MSOA with the University of Southern California and the University of California at Los Angeles and the elimination of 11.0 vacant budgeted positions.

- Public Health State and Federal Funding Reductions Reflects a reduction of \$26.6 million in appropriation and the elimination of 149.0 budgeted positions for a variety public health programs as a result of State budget cuts and/or federal revenue reductions to County-administered programs.
- Mental Health Budget Deficit Reflects a \$3.6 million placeholder reduction for the remaining deficit in the Department of Mental Health's services and supplies appropriation to address the department's projected budget deficit.
- Katie A. Strategic Plan Reflects additional resources for the Department of Children and Family Services (72.0 budgeted positions) and the Department of Mental Health (39.0 budgeted positions) to further implement the Katie A. Settlement Agreement Strategic Plan.
- Domestic Violence Program Transfers the Domestic Violence Program from the Department of Community and Senior Services to the Department of Public Social Services in order to eliminate duplicative efforts and increase response times.
- Parks and Recreation Cost Increases Reflects the elimination of 39.0 vacant budgeted positions to address departmental revenue shortfalls and unavoidable cost increases. This will result in a budgetary reduction of \$0.5 million.
- Public Library Revenue Shortfall Reflects the elimination of 48.0 budgeted positions and 92.0 temporary positions along with a reduction in services and supplies to address the anticipated reduction in property tax revenues. This will result in a budget reduction of \$6.2 million.
- Museum of Art Base Funding Agreement Reflects a \$2.0 million increase for the second year of a three-year adjustment of the base funding agreement to sustain County support of physical and programmatic expansion.
- Unincorporated County Roads Reflects a \$41.1 million increase in the Road Fund that will be used to finance road construction and maintenance activities on roads, highways, bridges and tunnels in the unincorporated areas.

- Information Technology (IT) Shared Services Reflects the change in funding to continue the transfer of IT operations from the Department of Children and Family Services to the Internal Services Department. This initiative allows DCFS to better focus on its core mission while avoiding administrative distractions and updates its information technology functions.
- Arts for All Initiative Reflects the addition of 8.0 grant funded positions for the Arts Commission as approved by your Board to further implement the Arts for All: Los Angeles County Regional Blueprint for Arts Education Initiative.
- Employment Discrimination Investigations Reflects changes in funding of \$0.9 million to consolidate the responsibility for employment discrimination investigation for seven departments under the Department of Affirmative Action Compliance.

# POTENTIAL STATE/FEDERAL BUDGET IMPACTS

# State Budget

On February 20, 2009, after a three month budget impasse, the State enacted the 2008-09 Special Session Budget and the 2009-10 State Budget Act. The acts may result in the loss of \$21.5 million in 2008-09 and \$103.0 million in 2009-10. This combined potential loss to the County, coupled with a \$128.6 million loss in 2008-09, now stands at \$253.1 million.

Although the State Budget has been adopted, we are not recommending any changes in our Proposed Budget at this time since a number of outstanding issues may trigger additional cuts and/or restore cuts in the State budget. The unresolved issues include the outcome of the May 19, 2009 special election, and the further deterioration of State revenues, which the Legislative Analyst's Office projects to be \$8.0 billion. The State Treasurer and Director of Finance announced that the \$10.0 billion federal stimulus trigger will not be activated and therefore, funding to restore State budget cuts to the County's Safety Net Care Pool and South Los Angeles Preservation Fund of \$24.4 million and \$5.6 million for Medi-Cal optional benefits will not occur.

In some areas where the State budget situation remains fluid, we are deferring some of the recommendations to align the County budget with State budget action until later phases of the budget process when we hope the State budget situation becomes clearer.

## Federal Budget

On February 17, 2009, President Obama signed into law the American Recovery and Reinvestment Act, a major economic stimulus and fiscal relief package. The Act's biggest financial impact to the County comes from the temporary increase in the FMAP. Early estimates indicate that over a 27-month period, starting from October 2008 through December 2010, the County may realize \$441.7 million in additional federal revenue for non-administrative Medicaid costs and Title IV-E foster care maintenance and adoption assistance payments. For fiscal year 2009-10, we estimate the Departments of Public Social Services (\$82.6 million), Health Services (\$68.9 million), Mental Health (\$49.9 million) and Children and Family Services (\$3.1 million) will be eligible for \$204.5 million in revenue and/or cost reductions.

Also, included in the package is funding for the following areas:

- Medicaid Disproportionate Share Hospitals \$5.5 million
- Highway Account Funding \$32.6 million
- Workforce Investment Act (WIA) Grants \$30.7 million
- Older American Nutrition Services \$1.6 million
- Community Services Block Grant \$9.8 million
- Byrne Justice Assistance Grants \$8.9 million

On February 26, 2009, President Obama released his proposed budget for Federal Fiscal Year 2009, which begins on October 1, 2009. The President has proposed a \$3.6 trillion budget. Unlike previous years, the budget is an outline with few specific details. At the time of printing, a complete budget containing program-by-program information was not available. Once the detailed federal budget is released, we will advise your Board of its impact to the County. In addition to these amounts, there may be additional Safety Net Care Pool FMAP and Managed Care Rate Supplement funding that could further reduce the Department of Health Services budget deficit.

As previously mentioned, we are certain to see further reductions to State-funded programs. This, coupled with the Assessor's 3.3 percent decline in assessed valuation, our projected deficit for 2010-11, the temporary nature of FMAP, and our use of one-time bridge funding, it is critical that we address further ongoing budget deficits with ongoing budgetary solutions.

Because of the temporary nature of FMAP and our use of one-time budget funding, it is critical that we address further ongoing budget deficits with ongoing budgetary solutions.

# Reserves and Designations

# Rainy Day Fund

On January 27, 2009, your Board directed the CEO to update County budget policies to ensure that a more significant and disciplined strategy to set aside reserves was established. The key elements of the strategy are to: 1) increase the reserve cap from five percent (5%) to ten percent (10%) of ongoing locally generated revenue; 2) set aside three percent (3%) of ongoing locally generated revenue at the end of fiscal year from unrestricted fund balance, when feasible; and 3) transfer \$101.4 million from the Designation for Budgetary Uncertainties to the newly established Reserve for Rainy-Day Funds. We plan to return to your Board later in the fiscal year to transfer the \$101.4 million from the Designation for Budgetary Uncertainties to the Reserve for Rainy Day Funds to form the basis of the County's new rainy-day fund.

# **Utility User Tax**

We also plan to return to your Board later in the fiscal year with recommendations to transfer funds from the Designation for Budgetary Uncertainties to the newly established Designation for Utility User Tax. Our office is working in collaboration with Board offices and County departments and will, under separate cover, return to your Board with a plan to allocate one-time funds for essential services, facilities and other expenditures that appropriate one-time funds and enhance County services.

# CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

# Capital Projects

The 2009-10 Proposed Capital Projects/Refurbishments Budget appropriates \$1.4 billion for continued development, design, and construction of projects that address high-priority health, public safety, recreation, and infrastructure needs. The Proposed Budget appropriation reflects a decrease of \$289.9 million from the 2008-09 Final Adopt Budget, due to the completion of 116 projects in 2008-09. The Proposed 2009-10 appropriation is highlighted by the following appropriations:

 \$493.1 million for public protection facilities, such as the Jail Master Plan, new construction at the Biscailuz Center Training Academy, construction of new fire stations in the Santa Clarita Valley, refurbishment and expansion of the Coroner's facility, security improvements at Probation juvenile halls and camps, and construction of a new animal shelter in the east Antelope Valley, and four new spay/neuter clinics;

- \$214.6 million for recreational facilities including construction of community rooms and refurbishment of swimming pools at County parks, and facility refurbishments at County beaches;
- \$161.4 million for general government facilities highlighted by the construction of a new Countywide data center in Downey;
- \$155.3 million for health, public health, and mental health facilities, including construction of a Mental Health Urgent Care Center on the Olive View Medical Center site, construction of replacement surgery and emergency suites at Harbor-UCLA Medical Center, and expansion of the emergency room and construction of a tuberculosis unit at Olive View Medical Center;
- \$92.8 million for construction of new or replacement libraries in the unincorporated area of the San Gabriel Valley, Topanga Canyon, and East Rancho Dominguez and refurbishment of the historic Patriotic Hall; and
- \$106.4 million for high-priority infrastructure improvements in the County's flood control and aviation facilities, soil and groundwater investigation and remediation activities, and watershed testing efforts.

# Sustainable Design Program

In January 2007, your Board approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the Program is to support the County's goal of a 20 percent reduction in its facility's energy and resource consumption by the year 2015 through the integration of sustainable, "green building" technologies into the designs of the County's capital improvement and refurbishment projects.

Your Board further mandated that new structures exceeding 10,000 square feet be certified at a "Silver" level, or higher, under the United States Green Building Council's Leadership in Energy and Environmental Design (LEED) Program. The LEED Program is designed to recognize projects that:

- optimize energy and water use efficiency;
- enhance environmental sustainability;
- improve the quality of indoor and outdoor environment; and
- maximize the use and reuse of sustainable resources.

The 2009-10 Capital Projects/Refurbishments Proposed Budget reflects the County's commitment to environmental sustainability through the incorporation of sustainable design technologies into nearly 50 percent of the County's active projects and the active pursuit of Leadership in Energy and Environmental Design certification. A formal and complete report on the incorporation of these technologies into projects will be presented in the Final 2009-10 Capital Projects/Refurbishments Budget Addendum, which will be published in November 2009.

# Extraordinary Maintenance

The Extraordinary Maintenance proposed budget reflects a proposed appropriation of \$94.2 million in 2009-10 for high priority repairs and maintenance needs at County facilities including Probation camps and juvenile halls, animal shelters, parks in unincorporated areas, and other departmental facilities.

# Federal Stimulus Impact on the County Capital Program

The impact of the American Recovery and Reinvestment Act of 2009 on the County's capital program has yet to be finalized. Projects that could potentially benefit from federal stimulus funding include transportation, energy, water infrastructure, wild land fire management, healthcare, and information technology projects. Final impacts of the Act on the County's capital program will be presented in the Final 2009-10 Capital Projects/Refurbishments Budget Addendum.

# TIMETABLE Approved schedule for budget hearings and deliberation is as follows:

Board Action	Approval Date
Adopt Proposed Budget; Order Printing, Notice and Distribution; and Schedule Hearings	April 21, 2009
Commence Public Budget Hearings	May 13, 2009
Commence Final Budget Deliberations and Adopt Final Budget Upon Conclusion	June 22, 2009

Prior to deliberations on the FY 2009-10 Final Budget, we will file reports on:

- June revisions to the Governor's Budget and updates on other FY 2009-10 State and federal budget legislation and the impact on the County's Proposed Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

# APPROVAL OF PROPOSED BUDGET

The matter before your Board is the adoption of the Proposed Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect your Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.
- Pursuant to State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the permanent record developed during public hearings (e.g., Proposed Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

# THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions and changes to the Chief Executive Officer's budget recommendations as deemed necessary and approve the revised figures as the Proposed Budget for FY 2009-10; order the publication of the necessary notices; and set May 13, 2009 as the date that public budget hearings will begin.

2. Approve discounted prepayment on the County's retirement contribution if it is within the County economic interest to do so, and authorize the Chief Executive Officer to negotiate with Los Angeles County Employee's Retirement Association on the County's behalf in this regard.

Respectfully submitted,

WILLIAM T FUJIOKA Chief Executive Officer



# **County of Los Angeles**

# 2009-10 Proposed Budget

**Program Summary and Performance Measures** 

# **Board of Supervisors**

Gloria Molina Supervisor, First District

Mark Ridley-Thomas Supervisor, Second District

Zev Yaroslavsky Supervisor, Third District

Don Knabe Supervisor, Fourth District

Michael D. Antonovich Supervisor, Fifth District Submitted to the Board of Supervisors April 2009



# **County of Los Angeles**

# 2009-10 Proposed Budget

**Program Summary and Performance Measures** 

## **Board of Supervisors**

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# Program Summary and Performance Measures

# **Affirmative Action Compliance Office**

Dennis A. Tafoya, Director

# **Departmental Program Summary and Performance Measures**

## 1. Affirmative Action/Diversity Programs

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,436,000	736,000	151,000	549,000	11.0
Less Administration					
Net Program Costs	1,436,000	736,000	151,000	549,000	11.0

**Authority:** Non-mandated, discretionary program. County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.05, Affirmative Action Program-Compositions; County Policy, Los Angeles County Board Resolution dated 7/30/91; Los Angeles County Board Motion dated 5/21/96, 12/3/96 and 9/15/98; California Fair Employment and Housing Act (FEHA) (California Government Code 12900 et. seq.); Government Contractors, Department of Labor Revised Rule No. 4; and Rehabilitation Act of 1973, Section 503, Affirmative Requirements for Federal Contractors or Subcontractors.

Coordinates and monitors the development and implementation of County affirmative action programs; facilitates diversity program initiatives; provides technical assistance to departments on equal employment opportunity/affirmative action (EEO/AA) and managing and valuing diversity; analyzes pertinent legislation; conducts Board-mandated sexual harassment training, employment discrimination prevention, and EEO/AA diversity training; and ensures departmental compliance with applicable County, State and federal EEO/AA laws. Certifies Community Business Enterprises (CBEs) and Local Small Business Enterprises (SBEs) for County program eligibility.

**Program Result:** Identify under-utilization of women and minorities in Los Angeles County employment; achieve line departments' compliance with EEO/AA nondiscrimination policies; and provide employees with skills to learn to appreciate diversity and understand workplace discrimination issues. Increase opportunities for CBEs and local SBEs in County contracting.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of departmental EEO workforce analyses completed in 45 days	n/a	65%	100%	100%
Percentage of adverse impact analyses completed in 45 days	n/a	85%	95%	100%
Percentage of employees who evaluate OAAC civil rights- related training programs as "very good" or "excellent"	87%	87%	89%	90%
Percentage of all employees receiving e-Learning training through Learning Management System (LMS)	n/a	n/a	n/a	35%
Percentage of Local SBEs and CBEs certified within 30 days	95%	85%	95%	95%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of departmental EEO workforce analyses completed in 45 days	n/a	12	22	25
Number of adverse impact analyses conducted in 45 days	4	12	12	14
Number of "instructor-led" training sessions	846	1,224	1,200	163
Number of e-Learning participants	n/a	n/a	n/a	34,000
Number of Local SBEs and CBEs certified/recertified	973	907	950	1,025

#### **Explanatory Note(s):**

n/a = not available

## 2. Contract Compliance Programs

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,201,000	406,000	751,000	44,000	10.0
Less Administration					
Net Program Costs	1,201,000	406,000	751,000	44,000	10.0

**Authority:** Mandated program - County Policy, Los Angeles County Construction Contracts Board Resolution dated 11/30/82; Los Angeles County Living Wage Ordinance (LWO) adopted 6/22/99; Federal Law, Title VII, Civil Rights Act (CRA) of 1964, as amended; and Presidential Executive Order 11246, as amended by 11375, Government Contractors, Department of Labor Revised Rule No. 4, and Department of Transportation Code of Federal Regulations (CFR) 41 CFR, Part 60, and CFR 49.

Monitors and enforces equal employment opportunity (EEO) compliance by County construction contractors in conformity with federal, State, and County nondiscrimination laws. Monitors and enforces LWO compliance of Proposition A and cafeteria services contractors.

**Program Result:** Women and minorities are utilized in construction contractor employment. Eligible Proposition A and cafeteria services contract employees are paid a living wage and/or receive bona fide health benefits.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of construction projects in compliance with EEO provisions	93%	89%	92%	94%
Percentage of construction contracts receiving on-site compliance reviews	8%	9%	10%	15%
Percentage of preconstruction meetings attended	100%	100%	100%	100%
Percentage of contractors who receive on-site visits that are in compliance with the LWO	89%	89%	92%	93%
Percentage of departments complying with LWO monitoring requirements	91%	91%	94%	95%
Operational Measures				
Number of construction contracts monitored	1,412	1,382	1,269	1,200
Number of contracts receiving on-site reviews	113	124	126	180
Number of preconstruction meetings attended	78	80	79	77
Number of LWO contractor on-site visits	56	63	64	65
Number of LWO compliance activities	197	220	225	225

## 3. Disability Civil Rights Compliance

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	869,000	142,000	23,000	704,000	7.0
Less Administration					
Net Program Costs	869,000	142,000	23,000	704,000	7.0

**Authority:** Mandated program - Federal Law, Title II, Americans with Disabilities Act (ADA) of 1990, and the Rehabilitation Act of 1973, and Americans with Disabilities Accessibility Guidelines; State of California Law, FEHA as amended; Government Codes 11135 and 11139; the State of California Building Standards Code Title XIV; County Policy 3.060 Nondiscrimination on the Basis of Disability; and County Policy 3.070 County-Sponsored Events to be Disabled Accessible.

Monitors County compliance with the ADA and all State and federal laws prohibiting discrimination against people with disabilities.

**Program Result:** Individuals with physical or mental disabilities are afforded equal access to County programs, services, and activities.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of ADA Extraordinary Maintenance Funds (EMF) earmarked for barrier removal projects	n/a	77%	95%	95%
Percentage of ADA analyses completed	80%	85%	90%	95%
Percentage of requests for technical assistance and/or information and referral answered within three business days	n/a	n/a	95%	98%
Operational Measures				
Number of architectural barriers removed with ADA/EMF Funds	n/a	1,117	3,351	6,000
Number of ADA analyses completed	28	32	48	60
Number of technical assistance provided to departments and the public	n/a	508	350	600

### **Explanatory Note(s):**

n/a = not available

### 4. Employment Discrimination Investigations

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	7,204,000	5,964,000	1,234,000	6,000	47.0	
Less Administration						
Net Program Costs	7,204,000	5,964,000	1,234,000	6,000	47.0	

**Authority:** Mandated Program - County Policy, Los Angeles County Code, Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, California OAAC - Created - Powers and Duties; State law, California FEHA (California Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended (Title VII), Title I of ADA of 1990, Age Discrimination in Employment Act (ADEA) of 1967, and Equal Pay Act (EPA) of 1963.

Enforces federal, State and County nondiscrimination laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and with federal and State enforcement agencies.

Ensures that departmental investigations of employment discrimination, harassment, and retaliation are managed appropriately; provides departments with technical assistance; and reviews departmental investigations for effectiveness.

Under shared services agreements, conducts employment discrimination, harassment, and retaliation investigations for the Departments of Health Services, Public Health, Public Works, Public Social Services, Registrar-Recorder/County Clerk, Mental Health, Internal Services, Probation, Parks and Recreation, Children and Family Services, Fire, and Office of Public Safety; and conducts preliminary assessment and investigation of employment discrimination complaints filed against the Sheriff's Department.

**Program Result:** County employees' complaints are investigated in a timely, thorough and effective manner, and appropriate discipline/corrective action is taken when necessary to minimize County liability.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Complaints monitored/assessed by OAAC for compliance				
Indicators				
Percentage of jurisdictional complaints investigated by departments in 90 days or less	11%	13%	55%	90%
Percentage of substantiated complaints issued appropriate discipline/corrective action	48%	71%	85%	100%
Percentage of complaints assessed for jurisdiction in 15 days	79%	90%	95%	100%
Operational Measures				
Number of monitored complaints per investigator	95	99	83	40 (1)
Number of jurisdictional complaints monitored	476	454	242	80 (1)
Number of complaints assessed for jurisdiction	566	507	317	100 (1)

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Complaints investigated/assessed for jurisdiction by OAAC under shared agreements with line departments				
Indicators				
Percentage of jurisdictional complaints investigated in 90 days or less	37%	43%	90%	95%
Percentage of substantiated complaints recommended for discipline by OAAC and confirmed by departments	59%	95%	100%	100%
Percentage of complaints assessed for jurisdiction in 15 days	100%	100%	100%	100%
Operational Measures				
Number of jurisdictional complaints per OAAC investigator	23	29	30	29
Number of jurisdictional complaints investigated	350	471	690	938 (2)
Number of complaints assessed for jurisdiction	641	782	1,299	1,428

### **Explanatory Note(s):**

- (1) Reflects a decrease due to a shared services agreement with seven County departments.
- (2) Includes the addition of seven new departments under shared services agreement.

### 5. Risk Management/Employment Discrimination Mediation

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(7)	(4)	(7)	(4)	F 03
Total Program Costs	865,000	479,000	66,000	320,000	6.0
Less Administration					
Net Program Costs	865,000	479,000	66,000	320,000	6.0

**Authority:** Mandated program - County Policy, Los Angeles County Code. Title 5, Chapter 5.08, Equal Employment, Section 5.08.010, County Policy on Discrimination, and Section 5.08.110, OAAC - Created - Powers and Duties; State Law, California FEHA (California Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; federal Law, Title VII, CRA of 1964, as amended (Title VII), Title I of the ADA of 1990, ADEA of 1967, and EPA of 1963.

Conducts pre-litigation risk management assessment/resolution of high-risk cases with department management, Chief Executive Office's Risk Manager, and County Counsel's Litigation Cost Manager.

Promotes and implements a countywide mediation program as the preferred option in resolving complaints of employment discrimination, harassment, and retaliation filed against the County.

**Program Result:** Interdepartmental coordination to eliminate/minimize County liability involving employment discrimination in high-risk cases, and offer mediation to every County employee who files a complaint and to achieve no-fault settlement agreements.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Risk Management				
Indicators				
Percentage of high-risk cases resolved through pre-litigation settlement	20%	19%	17%	20%
Savings achieved through no-fault settlement agreements <sup>(1)</sup>	\$888,000	\$444,000	\$592,000	\$740,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of high risk/conflict of interest complaints investigated	30	16	23	25
Number of high-risk cases resolved through pre-litigation settlement	6	3	4	5
Number of risk management roundtables	18	14	16	18
<b>Employment Discrimination Mediation</b>				
Indicators				
Percentage of complaints offered mediation in ten days	100%	100%	100%	100%
Percentage of complaints successfully mediated	71%	67%	71%	71%
Savings achieved through mediation (2)	\$5,624,000	\$3,552,000	\$5,328,000	\$5,897,000
Operational Measures				
Number of employees offered mediation	634	593	838	916
Number of mediation sessions conducted	177	140	243	265
Number of high-risk no-fault settlements	38	24	36	39
Number of mediation cases per staff	159	148	209	229

#### **Explanatory Notes:**

- (1) Savings are based on the number of no-fault settlement agreements multiplied by \$148,000 (legal cost estimated by County Counsel to prepare for the litigation of each case).
- (2) Savings are based on the number of mediated high-risk no-fault settlement agreements multiplied by \$148,000 (legal cost estimated by County Counsel to prepare for the litigation of each case).

#### 6. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,772,000		18,000	1,754,000	13.0
Less Administration					
Net Program Costs	1,772,000		18,000	1,754,000	13.0

#### Authority: Non-mandated, discretionary program.

Provides leadership, coordination, support, and direction to organizational units to facilitate achievement of the Department's mission and strategic goals. Activities include, administrating budget, accounting, personnel, payroll, procurement, and workers' compensation. In addition, administers other departmental support activities such as information technology and network administration, and computer programs, emergency preparedness, strategic planning, contract monitoring, space management, and staff development/training. Administration's gross appropriation includes telephone utilities, computer maintenance and support, insurance, training, utilities and capital lease payments.

**Program Result:** Provides timely, accurate and efficient fiscal management, procurement and contract administration, human resources, facilities management, information technology support and general departmental administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of budget status reports (BSR) submitted to the Chief Executive Office within deadline	80%	100%	100%	100%
Percentage of procurement requests processed within three days	80%	100%	100%	100%
Percentage of interdepartmental billings reviewed and approved within 30 days	70%	85%	100%	100%
Percentage of invoices processed within two business days	90%	95%	97%	100%
Operational Measures				
Number of BSRs submitted	5	3	4	4
Number of procurement requests received	503	361	380	395
Number of interdepartmental billings reviewed and approved	132	140	145	151
Number of invoices received by OAAC	686	600	620	650

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	13,347,000	7,727,000	2,243,000	3,377,000	94.0

# **Agricultural Commissioner/Weights and Measures**

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

# **Departmental Program Summary and Performance Measures**

#### 1. Pest Detection (Exotic Pest Detection and Red Imported Fire Ant (RIFA) Eradication)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs (Exotic Pest Detection)	6,419,000		4,342,000	2,077,000	75.0
Less Administration	1,259,000		104,000	1,155,000	
Net Program Costs	5,160,000		4,238,000	922,000	75.0

Authority: Mandated program - California Food and Agricultural Code (CFAC), Sections 401 and 5101.

To protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

Program Result: To detect exotic insects while they can still be eradicated from California, so that none become established.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total number of exotic pests found	42	46	45	40
Number of pest infestations found before they have spread beyond one square mile	5	7	6	5
Operational Measures				
Percentage of quality control specimens recovered	92%	95% <sup>(1)</sup>	95%	95%
Cost of trap servicing per inspection	\$5.76	\$5.13	\$5.67	\$5.75

## **Explanatory Note(s):**

(1) Excludes results of a focused investigation by a single employee over a two-week period.

	Gross	Intrafund		Net	Net
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs (RIFA Eradication)	757,000		447,000	310,000	10.0
Less Administration	180,000			180,000	
Net Program Costs	577,000		447,000	130,000	10.0

**Authority:** Non-mandated, discretionary program.

Eliminate this exotic invasive insect from Los Angeles County. It is a major quarantine pest negatively impacting the public's health, the local business community, and the quality of the environment.

**Program Result:** To track the success of this project and to identify and eliminate nests of red imported fire ants in Los Angeles County before it becomes fully established.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of RIFA sites treated	69%	70%	64%	64%
Sites under post-treatment monitoring (PTM) (1)	110	156	160	134
Total number of RIFA sites eradicated (2)	n/a	36	156	160
Operational Measures				
Total active RIFA sites (3)	531	693	764	682
Number of new infested sites (4)	336	162	78	101
Number of RIFA sites treated	368	488	366	425

#### **Explanatory Note(s):**

- (1) PTM: This represents the last phase in the eradication program. Once first negative survey result is obtained, property drops from list for treatment, moves to that of monitoring surveys one to two times/seasons. If negative surveys continue for three consecutive years, program is listed as eradicated for RIFA. If positive survey results occur at any time, property resumes place in treatment schedule.
- (2) Eradicated site is one where there is no sign of RIFA activity as demonstrated by post-treatment baiting of the area.
- (3) Total active RIFA sites include all cumulative properties unless considered eradicated based upon three year protocol.
- (4) New site information will be provided through a number of vehicles. We will use in-house survey teams, public outreach, contact with public health organizations, selected industry members, etc. One important factor in our survey/treatment cycle is that this insect pest is very weather sensitive. This means that there is little foraging activity during the cold winter months.

n/a = not available

#### 2. Pesticide Training

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	135,000		65,000	70,000	1.0
Less Administration	20,000			20,000	
Net Program Costs	115,000		65,000	50,000	1.0

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

**Program Result:** To satisfy annual training requirements for pesticide handlers.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of satisfaction with training based upon post-training evaluation survey (1)	n/a	90%	100%	100%
Operational Measures				
Total Pesticide Safety classes conducted	49	55	56	60

#### **Explanatory Note(s):**

(1) Data collection began in fiscal year (FY) 2007-08.

n/a = not available

#### 3. Agricultural Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	362,000		149,000	213,000	3.0
Less Administration	50,000			50,000	
Net Program Costs	312,000		149,000	163,000	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentation for public, private, and governmental employees, fairs and seminars. Maintain Africanized Honey Bee (AHB) Hotline. Coordinate with the industry responses to AHB complaint calls.

Program Result: To ensure that each AHB complaint is resolved.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of AHB complaints resolved	100%	100%	100%	100%
Operational Measures				
Number of AHB complaints received	2,034	2,390	2,400	2,400

#### **Explanatory Note(s):**

#### 4. Pesticide Use Regulation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	2,198,000		1,589,000	609,000	23.0
Less Administration	325,000		60,000	265,000	
Net Program Costs	1,873,000		1,529,000	344,000	23.0

**Authority:** Mandated program – CFAC Sections 22872(B)(5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of Los Angeles County's agricultural production.

**Program Result:** To protect public health and safety, handlers, and agricultural workers, and the environment from the harmful effects of pesticide abuse.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of total required permits, operator identifications and audits completed (1)	100%	100%	100%	100%
Percentage of companies found in compliance (2)	55%	88%	90%	90%

<sup>(1)</sup> Complaints are routinely handled by phone. If they cannot be resolved in this manner, an inspector will perform a site inspection. All AHB colonies are treated and removed by the property owner or an abatement notice is issued requiring owner to remove. The Department's goal, as the overseeing agency, is to ensure each complaint is resolved.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of completion of all episode investigations within mandated times <sup>(3)</sup>	95%	100%	100%	100%
Operational Measures				
Number of permits/operator identifications issued, headquarter audits required (1)	1,356	1,336	1,336	1,336
Number of Branch I undercover inspections performed (2)	38	34	36	36
Total number of episodes investigated (3)	168	143	160	160
Number of pesticide-related incidents (4)	84	79	90	90

#### **Explanatory Note(s):**

- (1) State-mandated requirements establish the core of the County's pesticide program.
- (2) Undercover inspections performed to verify compliance; increased level of companies found in compliance demonstrates effectiveness of the enforcement program.
- (3) All episode investigations must be completed within 120 days (the overall State achievement is 80 percent).
- (4) A reduction in pesticide related illnesses would indicate a successful overall regulatory program. However, the majority of the reported illnesses associated with pesticide usage in the County emanate from the businesses (hotels, restaurants, hospitals, etc.) that regularly use antimicrobials which are not routinely regulated.

#### 5. Nursery/Seed

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Tabal Dua musus Carda					
Total Program Costs	242,000		108,000	134,000	2.0
Less Administration	34,000			34,000	
Net Program Costs	208,000		108,000	100,000	2.0

**Authority:** Mandated program – CFAC, Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

**Program Result:** To maintain insect and disease pest cleanliness and minimum labeling standards under the Food and Agricultural Code through annual inspections at all wholesale nurseries throughout Los Angeles County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of nurseries inspected	99.6%	99.5%	99.0%	99.0%
Operational Measures				
Number of actionable pests found and controlled	148	159	160	160

#### 6. Pest Exclusion

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs (High Risk Pest Exclusion)	1,278,000		1,165,000	113,000	10.5
Less Administration	163,000		60,000	103,000	
Net Program Costs	1,115,000		1,105,000	10,000	10.5

**Authority:** Mandated program – CFAC, Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

**Program Result:** To protect agricultural crops, nursery stock, ornamental landscaping, and the environment through the exclusion of exotic economically damaging insects, diseases, animals and weed pests.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of shipments found to be infested	0.50%	0.52%	0.52%	0.52%
Operational Measures				
Number of pest rejections	623	559	536	550

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
<b>Total Program Costs</b> (Phytosanitary Certification – Low Risk)	1,539,000		1,404,000	135,000	13.5	
Less Administration	231,000		60,000	171,000		
Net Program Costs	1,308,000		1,344,000	(36,000)	13.5	

**Authority:** Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The Low-Risk Program promotes commerce, equipment, and supports the ability of industry to export agricultural products domestically and internationally.

**Program Result:** To respond to certification within 24 hours of request.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of responses to certification requests within 24 hours <sup>(1)</sup>	n/a	98%	98%	98%
Number of rejections at destinations	4	4	3	3

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of certifications issued	19,478	22,437	22,836	22,500

#### **Explanatory Note(s):**

(1) Data collection began in FY 2007-08. n/a = not available

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs (Entomology/Plant Pathology)	422,000		349,000	73,000	4.0	
Less Administration	69,000			69,000		
Net Program Costs	353,000		349,000	4,000	4.0	

### **Authority:** Non-mandated, discretionary program.

Provide support and assistance to departmental programs (i.e., Fruit Fly Detection, Sudden Oak Death, and Pest Exclusion), as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering Los Angeles County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

**Program Result:** To provide rapid and accurate insect pest identification supporting the Pest Detection and Exclusion programs, and provide insect pest identification services for Los Angeles County residents.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of inaccuracy in pest identifications	100%	100%	100%	100%
Operational Measures				
Number of pests identified	3,251	3,450	3,550	3,500

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
<b>Total Program Costs</b> (Glassy-Winged Sharpshooter) (GWSS)	1,580,000		1,303,000	277,000	19.5	
Less Administration	317,000		60,000	257,000		
Net Program Costs	1,263,000		1,243,000	20,000	19.5	

**Authority:** Mandated program – CFAC, Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in Los Angeles County, can ship intrastate; prevent the artificial spread of the insect pests that carry Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

**Program Result:** To inspect all nursery stock shipped to regulated counties to ensure plants shipped are free from GWSS.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of shipment rejections at destination	0.18%	0.15%	0.15%	0.15%
Operational Measures				
Number of shipment rejections at origin	327	488	390	375
Number of shipments inspected at origin	7,882	6,347	5,875	5,680

	Gross	Intrafund	Net			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
<b>Total Program Costs</b> (Sudden Oak Death Quarantine Program)	215,000		161,000	54,000	2.0	
Less Administration	34,000			34,000		
Net Program Costs	181,000		161,000	20,000	2.0	

Authority: Mandated program – Federal Domestic Quarantine 7, Code of Federal Regulations (CFR) 301.92

The Sudden Oak Death (SOD) program enforces federal and State quarantine against Phytophthora Ramorum (P. Ramorum). County agricultural inspectors inspect and sample nurseries in Los Angeles County for plants infected by P. Ramorum. Nurseries found to be free of P. Ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. Ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

**Program Result:** Infected plants are destroyed by burial in a landfill. This prevents the spread of SOD in California and the United States. Nurseries that are found to be free of P. Ramorum are allowed to ship nursery stock out-of-state.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of Host Nurseries inspected	n/a	75	91	91
Number of Non-Host Nurseries inspected	n/a	30	33	33
Operational Measures				
Number of samples collected	n/a	4,000	5,000	5,000
Number of P. Ramorum positive nurseries	n/a	3	2	2

#### **Explanatory Note(s):**

<sup>(1)</sup> Department began collecting data at the beginning of FY 2007-08. n/a = not available

#### 7. Produce Standardization

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,615,000		717,000	898,000	15.5
Less Administration	249,000		60,000	189,000	
Net Program Costs	1,366,000		657,000	709,000	15.5

**Authority:** Mandated program – CFAC, Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

**Program Result:** To ensure that consumers can buy correctly labeled and quality fruits, nuts, vegetables, honey and eggs sold at wholesale and retail outlets throughout Los Angeles County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of violations per egg inspection	30.0%	37.9%	45.5%	45.0%
Percentage of violations per premise inspection	4.0%	6.0%	6.0%	6.0%
Percentage of lots in violation per Certified Farmers Market inspected (1)	n/a	n/a	n/a	n/a
Operational Measures				
Number of egg violations	224	283	212	250
Number of produce standardization violations (2)	661	661	790	750
Number of direct marketing violations issued	204	187	98	150

### **Explanatory Note(s):**

- (1) Department began collecting data during FY 2007-08.
- (2) Increase in number of produce standardization violations due to increase in number of premises inspected. n/a = not available

### 8. Scales and Meters Accuracy – Device

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,227,000		5,043,000	184,000	48.0
Less Administration	799,000			799,000	
Net Program Costs	4,428,000		5,043,000	(615,000)	48.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

**Program Result:** To assure consumers that scales and meters used to determine quantity in a commercial purchase are accurate.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of scales found to be correct when inspected	87%	90%	86%	88%
Percentage of scales in population inspected	60%	65%	69%	72%
Percentage of meters found to be correct when inspected	91%	86%	93%	90%
Percentage of meters in population inspected	41%	42%	47%	46%
Operational Measures				
Number of scales inspected	17,770	19,235	21,192	24,330
Number of scales inspected per inspector per day	12.5	12.6	13.7	15.1
Number of meters inspected	78,899	82,768	93,100	103,330
Number of meters inspected per inspector per day	33.8	33.9	32.5	31.0

#### **Explanatory Note(s):**

### 9. Scanner Inspection - Price Verification

	Gross	Intrafund	Net			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	2,384,000		1,898,000	486,000	23.0	
Less Administration	372,000			372,000		
Net Program Costs	2,012,000		1,898,000	114,000	23.0	

**Authority:** Mandated program - CBPC Section 12103.5.

Employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

**Program Result:** To assure consumers that they are charged no more than the lowest posted or advertised price when making retail purchases.

Performance Measures <sup>(1)</sup>	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of stores inspected without overcharge violations	87%	77%	80%	84%
Percentage overcharge of total purchases (value)	0.10%	0.23%	0.18%	0.15%
Percentage of stores inspected per year	54%	61%	67%	75%
Operational Measures				
Number of stores inspected per year	4,658	5,639	6,150	6,680
Number of hours expended per store inspection (2)	2.8	2.7	2.4	2.0

#### **Explanatory Note(s):**

<sup>(1)</sup> Number of Indicators and Operational Measures expanded due to separation of Division within the Bureau.

<sup>(1)</sup> Commencing June 1, 2005, a new inspection protocol was implemented utilizing NIST Handbook 130 random item selection procedures. As a result, inspection time has greatly increased per store and violation rates have been greatly reduced.

<sup>(2)</sup> Measure modified as a result of improved data.

### 10. Business Practices and Investigations

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,520,000		235,000	1,285,000	13.0
Less Administration	205,000			205,000	
Net Program Costs	1,315,000		235,000	1,080,000	13.0

Authority: Mandated program – CBPC Section 12103.5

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

**Program Result:** Weighmaster Audits: Persons issued weighmaster certificates are assured complete information on certificates, and the certificates are issued by properly licensed individuals.

Test Sales: Persons selling recyclable materials receive full value.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of weighmaster locations found to be in compliance (Weighmaster Audits)	73%	77%	75%	74%
Percentage of recycling centers found to be paying correct value (Recycling Test Sales)	77%	77%	77%	77%
Operational Measures				
Weighmaster locations inspected per inspector per year	115	202	212	220

### 11. Pest Management

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	4,371,000	172,000	2,814,000	1,385,000	42.0
Less Administration	663,000		60,000	603,000	
Net Program Costs	3,708,000	172,000	2,754,000	782,000	42.0

**Authority:** Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and Los Angeles County Code, Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and the efficient control methods.

**Program Result:** To fulfill all weed and pest control contracts at 100 percent cost recovery within the time and conditions specified by the contractor. The measurement is expressed as the percentage of satisfied contracted as determined by survey.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of contracts/cooperative agreements retained	75%	80%	80%	80%
Percentage increase in dollar amounts of contracts	1%	15%	5%	0%
Percentage increase in number of contracts	(1%)	36% <sup>(1)</sup>	0%	(1%)
Operational Measures				
Customer satisfaction based on annual surveys sent to contractees	n/a	99%	99%	99%
Percentage of indirect (non-billable) hours for field employees	12%	13% <sup>(2)</sup>	13% <sup>(2)</sup>	13% <sup>(2)</sup>
Ratio of amount recovered from contracts to miles driven (per mile)	\$9.30 <sup>(1)</sup>	\$11.33	\$10.00	\$10.00

- (1) Large increase due to cash accounts converting to contracts.
- (2) An increase in indirect (non-billable) hours is indicated and predicted in response to an increase in the amount of supplemental training that employees will be receiving. This training is very job specific and will support the County's mission to provide the best possible service to the public and other agencies we serve.

n/a = not available

#### 12. Weed Abatement

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,601,000	339,000	5,694,000	568,000	39.0
Less Administration	663,000			663,000	
Net Program Costs	5,938,000	339,000	5,694,000	(95,000)	39.0

**Authority:** Mandated program – California Health and Safety Code (CHSC), Sections 14875-14922; California Government Code, Sections 39560-39588, and 51182; and California Public Resources Code, Section 4291.

Provide fire protection to homes, businesses, and the citizens of Los Angeles County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

**Program Result:** To protect the health, safety, and property of residents through the mitigation of hazardous weeds, brush, and rubbish on unimproved property.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of known County-owned vacant parcels in compliance with the fire code by July 1 of each year (2)	n/a	n/a	90%	95%
Percent of non-County vacant parcels in compliance with the fire code by October 15 of each year: (3)				
Private Parcels	n/a	90%	88%	92%
Tax-Exempt Parcels	n/a	70%	76%	80%
Amount of grant money obtained for illegal dumping clean-up $^{(2)}$	n/a	n/a	\$50,000	\$75,000

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Of total parcels cleared, percent of avoidable tax reductions/cancellations	0.11%	0.10%	0.10%	0.01%
Amount of avoidable tax reductions/cancellations expressed as a percent of the total amount assessed (2)	0.91%	0.66%	0.60%	0.50%
Number of hazard complaints	279	250	225	225
Cost per ton of department-provided rubbish abatement	n/a <sup>(3)</sup>	\$389	\$300	\$275
Cost per square foot for department-provided weed/brush abatement	n/a <sup>(3)</sup>	\$0.014	\$0.024 <sup>(4)</sup>	\$0.020
Ratio of hand equipment used (weed eaters and chainsaws) to field worker hours <sup>(2)</sup>	0.226	0.174	0.407	0.449
Number of requests for weed abatement services	537	575	580	600
Number of Letters of Authorization from cities, homeowners' associations, etc.	65	100	100	100
Number of homeowner requests for weed abatement services	472	475	480	480

- (1) Performance Measures modified as a result of more effective measures.
- (2) New performance measure for FY 2009-10
- (3) New performance measure as of FY 2007-08.
- (4) Increase in cost per square foot is believed to be a result of a drought-related decrease in tumbleweed mowing. Tumbleweed mowing is the least expensive clearing method and contributes to a lower overall cost of department-provided weed/brush abatement.

n/a = not available

# 13. Environmental Toxicology Laboratory

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,892,000	101,000	1,635,000	1,156,000	23.0
Less Administration	377,000			377,000	
Net Program Costs	2,515,000	101,000	1,635,000	779,000	23.0

Authority: Non-mandated, discretionary program.

The lab analyzes water, produce, wipe, paint and other environmental samples for toxic contaminants including heavy metals, pesticides and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

**Program Result:** To ensure that 100 percent of the results are accurate within the timeframe specified by the agreement or contract.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Organic:				
Average time to perform an analysis (minutes)	26.9	27.6	37.3 <sup>(2)</sup>	34.9
Percentage of analyses completed within the time requested by customer	n/a	n/a	n/a	n/a

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Inorganic:				
Average time to perform an analysis (minutes)	19.7	19.3	25.0 <sup>(2)</sup>	20.4
Percentage of analyses completed within the time requested by customer	n/a	n/a	n/a	n/a
Turnaround of 21 days for general samples (3)	83%	90%	95%	95%
Percentage of completed analyses on time (3) (4)	65%	80%	90%	90%
Operational Measures				
Organic:				
Laboratory direct labor hours to perform	5,096	5,816	6,000	6,100
Number of analyses performed	11,355	12,623	10,254	10,500
Inorganic:				
Laboratory direct labor hours to perform	9,360	9,152	9,080	9,200
Number of analyses performed	28,560	28,395	21,789	27,000
Percentage of passing of all analyses (3) (5)	90%	92%	90%	95%

- (1) Indicators and operational measures expanded to better show program results.
- (2) The increased average number of minutes is due to the transitional period of implementing the Laboratory Information Management Systems. Due to the complexity of the system, analysis time has increased slightly.
- (3) New performance measures for FY 2009-10.
- (4) Percentage of completed analyses on time is determined by the success of the turnaround times of results being released "on time" to clients, which should be within 3, 7, or 21 days.
- (5) Passing of all analyses is determined by proficiency test results of released sample being within Environmental Protection Agency regulations.

n/a = not available

#### 14. Administrative Services

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,023,000		464,000	5,559,000	39.0
Less Administration					
Net Program Costs	6,023,000		464,000	5,559,000	39.0

**Authority:** Non-mandated, discretionary program.

Provide administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology (IT) and includes the executive office.

**Program Result:** The Department is provided with timely, accurate and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal IT support and other general department administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of performance evaluations completed by due date	73.0%	98.6%	100.0%	100.0%
Percentage of facility service requests forwarded to the Internal Services Department (ISD) within 24 hours	n/a	99.0%	100.0%	100.0%
Percentage of internal network uptime during departmental operation hours	99.7%	99.7%	99.8%	99.8%
Operational Measures				
Number of performance evaluations completed annually	184	278	278	278
Number of facility service requests forwarded to ISD within 24 hours	n/a	162	175	175
Number of hours network was down during departmental operational time	14	12	10	10

n/a = not available

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	39,770,000	612,000	29,118,000	10,040,000	406.0

# Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

# **Departmental Program Summary and Performance Measures**

#### 1. Defense of Adults

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	51,296,000		158,000	51,138,000	275.0
Less Administration					
Net Program Costs	51,296,000		158,000	51,138,000	275.0

Authority: Mandated program – federal and State Constitutions and Section 987.2 of the California Penal Code.

The program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are lease and debt service requirements.

**Program Result:** Clients receive effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of Grade IV attorneys whose annual "Workload Difficulty Index" score does not exceed 9.0 (1)	89%	99%	98%	90%
Percentage of Grade III attorneys whose annual "Workload Difficulty Index" score does not exceed 8.0 (1)	79%	92%	80%	80%
Percentage of Grade II attorneys whose annual "Workload Difficulty Index" score does not exceed 6.0 (1)	80%	84%	92%	85%
Percentage of Grade I attorneys whose annual "Workload Difficulty Index" score does not exceed 3.5 (1)	100%	100%	100%	100%
Percentage of attorneys who met the Department's recommended annual goal of six hours of targeted criminal defense training as part of, or in addition to, their three-year/25-hour California State Bar Minimum Continuing Legal Education (MCLE) requirement (2)	49%	49%	38%	40%
Operational Measures				
New felony filings	11,734	11,290	11,900	12,495
Total felony workload	20,455	19,108	20,063	20,664
New misdemeanor filings	11,302	11,619	13,406	5,490
Total misdemeanor workload	16,733	17,375	19,158	7,845
Total workload – felony and misdemeanor	37,188	36,483	39,221	28,509
Average cost per case	\$1,169	\$1,306	\$1,343	\$1,786
Percentage of request for service handled (3)	100%	100%	100%	70%
Number of qualified hours of MCLE taken	1,020	1,290	960	1,060

# **Explanatory Note(s):**

<sup>(1)</sup> The "Workload Difficulty Index" is derived from the following factors: 1) the quantity and relative difficulty of cases carried by an attorney from month to month; 2) the quantity and relative difficulty of cases assigned to an attorney each month; 3) the quantity and relative difficulty of court appearances made by an attorney each month; and 4) the quantity and relative difficulty of trials performed by an attorney each year.

- (2) The Department's recommended MCLE training goal is a program designed to encourage attorneys to meet their California State Bar MCLE requirement under more stringent guidelines specifically tailored to the demands of a criminal defense specialist working in a public defender's office. For an attorney to meet this goal, the attorney must attend and complete annually a minimum of six hours of "live" MCLE approved course work presented by either the Alternate Public Defender (APD) and/or the Public Defender. This course work may be part of, or in addition to, the State Bar's mandated 25 hours of training over a three-year period (no annual minimum is required). By encouraging attorneys to: 1) more evenly spread MCLE training over the State Bar's three-year compliance period; 2) attend actual seminars instead of taped programs; and 3) focusing over two-thirds of their course work on training specifically designed for public defenders, the APD will enhance the level of representation provided to all clients.
- (3) The "percentage of request for service handled" measures the Department's ability to accept appointment in cases where a client qualifies for the APD's indigent defense services. Any measurement below 100 percent represents a service availability deficit and indicates insufficient staffing to meet the demand for service.

#### 2. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,673,000			2,673,000	17.0
Less Administration					
Net Program Costs	2,673,000			2,673,000	17.0

Authority: Non-mandated, discretionary program.

The program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

**Program Result:** The Department provides timely, accurate and efficient fiscal management, procurement, human resources, accounting, facilities management, internal information technology support, and other general Department administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of budget status reports (BSR) submitted to the Chief Executive Office (CEO) on time <sup>(1)</sup>	90%	100%	100%	100%
Operational Measures				
Number of BSRs submitted	5	5	5	5

## **Explanatory Note(s):**

(1) The CEO requires departments to generate periodic forecasts of departmental expenditures. These reports require that departments monitor monthly expenses and avoid exceeding the fiscal year budget adopted by the Board of Supervisors.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	53,969,000	0	158,000	53,811,000	292.0

# **Animal Care and Control**

Marcia Mayeda, Director

# **Departmental Program Summary and Performance Measures**

# 1. Shelter Operations – Animal Housing

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	8,851,000		4,212,000	4,639,000	109.8
Less Administration					
Net Program Costs	8,851,000		4,212,000	4,639,000	109.8

**Authority:** Mandated program under California Food and Agricultural Code Sections 31105, 31602, 30501, and 31101 and California Penal Code Section 597.

Impound, house, and provide routine medical care for stray animals brought in from the field by animal control officers and the public. Animal housing services contacts owners of licensed, microchipped, or tagged animals so the animal can be returned to the owner. If an animal is unclaimed after the mandatory holding period then the animal is available for adoption by the public.

**Program Result:** Animals are returned to their owners or a permanent home is found for the animal.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of dogs with live outcomes (1)	53%	52%	50%	46%
Percent of adoptable dogs with live outcomes (1)(2)	88%	85%	82%	82%
Percent of cats with live outcomes (1)(2)	17%	14%	13%	12%
Percent of adoptable cats with live outcomes (1)	55%	51%	50%	50%
Operational Measures				
Number of dogs with live outcomes (1)	21,113	22,044	23,000	23,000
Number of adoptable dogs impounded (2)	24,064	26,038	28,000	28,000
Number of dogs impounded	39,628	42,867	42,375	50,200
Number of cats with live outcomes (1)	6,081	5,473	5,500	5,500
Number of adoptable cats impounded (2)	11,096	10,810	11,000	11,000
Number of cats impounded	35,023	37,816	42,800	44,000

# **Explanatory Note(s):**

<sup>(1)</sup> Live outcome animals include: returned to owner, adopted through the Adoption Partner Program, or standard adoption. Animals not redeemed or adopted may fall into other categories such as: return to nature, fostered, died while impounded, etc.

<sup>(2)</sup> An animal is considered adoptable when it passes a medical and behavioral evaluation. This includes animals that have medical conditions or injuries that allow them to be adoptable.

## 2. Shelter Operations - Field Services (Includes Call Center)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	9,990,000		3,500,000	6,490,000	145.0
Less Administration	<del></del>				
Net Program Costs	9,990,000		3,500,000	6,490,000	145.0

**Authority:** Mandated program under California Food and Agricultural Code Sections 31105, 31602, 30501, and 31101 and California Penal Code Section 597.

Responds to requests/calls from unincorporated and contract city residents for capture and pick up of stray and unwanted dogs, cats, and other animals. The program also removes dangerous and aggressive animals that pose health and safety risks to residents.

**Program Result:** Timely responses to requests/calls for service.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of Priority 1 calls handled within one hour (1)	68%	69%	69%	70%
Percent of Priority 2 calls handled within four hours (2)	77%	79%	79%	80%
Percent of Priority 3 calls handled within 24 hours (3)	95%	95%	95%	95%
Percent of Priority 4 calls handled within seven days (4)	98%	98%	98%	98%
Operational Measures				
Number of Priority 1 calls (1)	18,421	15,886	16,000	16,000
Number of Priority 2 calls (2)	25,220	24,129	24,000	24,000
Number of Priority 3 calls (3)	18,781	16,413	16,500	16,500
Number of Priority 4 calls <sup>(4)</sup>	15,887	15,567	15,500	15,500

#### **Explanatory Note(s):**

- (1) Priority 1 calls = bite/attack in progress, police assist, injured animals, other high risk or dangerous calls.
- (2) Priority 2 calls = animals confined by the reporting party.
- (3) Priority 3 calls = dead animals or patrol for loose dog on complaint.
- (4) Priority 4 calls = barking complaint, dog running from known address.

# 3. Outreach and Enforcement - Major Case Unit

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,001,000		180,000	821,000	13.5
Less Administration					
Net Program Costs	1,001,000		180,000	821,000	13.5

**Authority:** Mandated program under California Food and Agricultural Code Sections 31645 - 31646, and California Penal Code Sections 399.5, 597, 599aa, and Title 10 codes 10.40.010, 10.20.280, 10.28.020, and 10.28.270.

The Major Case Unit responds to requests/calls from concerned members of public or local law agencies regarding animal cruelty or dangerous animals. The Major Case Unit staff investigates the claims, file cases with the District Attorney, and serve as the Department's representative in the case or trial. Judges often order defendants to pay restitution for their crimes. The Department often receives the restitution as revenue.

The Major Case Unit provides annual inspections of businesses that care for, sell, or house animals. Occasionally, the Major Case Unit staff will deny permits to businesses that are not meeting required standards. These businesses then file petitions with local business permit commissions. The Major Case Unit staff then follows these cases through the legal system.

**Program Result:** All animal related businesses have proper inspections and permits. Complete cases against animal abusers and businesses that are not meeting standards.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of business inspections completed	100%	100%	100%	100%
Percent of business inspections completed within 30 days of renewal	n/a	n/a	60%	75%
Operational Measures				
Business inspections requested	394	503	600	700
Business inspections completed	394	503	600	700
Business inspections completed within 30 days of renewal	n/a	n/a	400	525
Review of accusation of animal abuse	5,218	5,344	5,450	5,700
Investigations of animal abuse	46	37	35	35
Successful prosecution of animal abuse case	n/a	n/a	10	10

## **Explanatory Note(s):**

n/a = not available

# 4. Outreach and Enforcement – Licensing and Canvassing

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	3,184,000		2,653,000	531,000	47.0
Less Administration					
Net Program Costs	3,184,000		2,653,000	531,000	47.0

**Authority:** Mandated under California Food and Agricultural Code Sections 30801-05, 30952, 31105-08, 32252-53, 31252, and 31254 and Los Angeles County Code Section 10.20.030.

The licensing component provides renewal reminders for owners of dogs and cats in County unincorporated areas and to residents of cities that contract with the Department of Animal Care and Control for licensing services. When licensing an animal, the owner is required to provide proof that the animal has current vaccinations or they need to have their animal vaccinated within two weeks of licensing. During fiscal year 2009-10, the Department plans to take license renewals via the Internet and telephone. The Department will also allow residents to pay by credit card. The canvassing component provides staff to go door-to-door to collect past due licenses.

**Program Result:** Maximizes compliance with State and County regulations regarding the licensing of dog and cats.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of dogs on record as being licensed	n/a	76%	77%	78%
Operational Measures				
Number of licensed dogs	224,472	234,366	240,000	245,000
Estimated number of animals served with live status (1)	n/a	310,000	312,000	315,000

# 5. Spay and Neuter Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,541,000		815,000	1,726,000	23.7
Less Administration					
Net Program Costs	2,541,000		815,000	1,726,000	23.7

Authority: Mandated program under California Food and Agricultural Code Section 30503.

Program meets requirements in the California Food and Agricultural Code Section 30503 that every animal must be altered prior to release into the community. Exemptions include medical conditions that prevent an animal from undergoing surgery.

**Program Result:** Lower the population of unwanted animals in unincorporated Los Angeles County and the cities served by the Department.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Contracting cities that have adopted the ordinance	n/a	14	15	17
Percent of sterilized licensed animals	62%	68%	70%	73%
Number of dog sterilizations performed	11,751	12,587	13,000	13,000
Number of cat sterilizations performed	4,007	4,036	4,050	4,050
Operational Measures				
Number of altered dogs licensed (1)	141,366	159,558	165,000	180,000
Number of licensed dogs	224,472	234,366	240,000	245,000

# **Explanatory Note(s):**

n/a = not available

<sup>(1)</sup> Animal must be on record with a residence in unincorporated Los Angeles County or a city the Department is contracted to license. This number is an estimate considering animals that have had a license and does not exclude lost or missing animals.

n/a = not available

<sup>(1)</sup> Information on cats is not available because most cities served by the Department have not adopted the mandatory cat licensing ordinance.

# 6. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,592,000			5,592,000	38.0
Less Administration					
Net Program Costs	5,592,000			5,592,000	38.0

Authority: Non-mandated, discretionary program.

Administration includes executive office, departmental accounting, budgeting, personnel/payroll, procurement, and information technology support.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement and contract administration, human resources, and other general department administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of performance evaluations completed by due date	100%	100%	100%	100%
Percent of budget status reports submitted on time	100%	80%	100%	100%
Operational Measures				
Number of performance evaluations completed	188	221	376	378
Number of budget status reports	5	5	5	5

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	31,159,000	0	11,360,000	19,799,000	377.0

# **Arts Commission**

## Laura Zucker, Executive Director

# **Departmental Program Summary and Performance Measures**

## 1. Organizational Grants and Technical Assistance

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,025,000		65,000	4,960,000	
Less Administration					
Net Program Costs	5,025,000		65,000	4,960,000	

**Authority:** Non-mandated, discretionary program.

The Organizational Grants and Technical Assistance Program serves over 300 non-profit arts organizations in Los Angeles County annually that receive financial support for artistic and management projects, as well as training and development opportunities to increase the success of their proposed projects and organizational stability. All applications undergo a rigorous peer-panel review and scoring process to determine the quality of proposed projects and services which are then approved by the Board of Supervisors. Grantees are provided additional opportunities which include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity-building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Nonprofit Management and the Los Angeles Stage Alliance, and to attend local conferences. Starting in 2009, the Arts' Board Leadership Initiative will provide professionally facilitated workshops and coaching for 20 leaders serving on the boards of mid-sized arts organizations. These programs strengthen non-profit arts organizations and municipal programs so they can continue to enrich the lives of Los Angeles County residents.

**Program Result:** County residents, including children, gain access to a diverse range of quality arts services provided by non-profit arts organizations based throughout Los Angeles County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total number of audience members for grantee arts organizations	19,227,015	19,535,246	20,512,000	19,000,000
Percentage of free admittances to grantee arts organizations' programs	73%	73%	75%	76%
Number of County municipalities represented/served by grantee arts organizations	51	58	60	59
Percentage of grantee organizations serving children (ages 5-18) through arts services	80%	77%	79%	81%
Number of grantee organizations established since 2000 (1)	63	90	93	98
Percentage of grantee organizations with budgets under \$500,000	69%	75%	75%	75%
Percentage of grantee organizations whose sole source of government funds is the County of Los Angeles	30%	31%	33%	35%
Number of Arts Leadership Initiative graduates in leadership positions in non-profit arts organizations	46	51	56	60

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of constituents receiving training and technical assistance	1,874	761 <sup>(2)</sup>	955	850
Percentage of grantees satisfied with training and development opportunities	99%	96%	98%	97%
Ratio of grant request amounts to award amounts	1:1	1:1	1:1	1:1
Grants/technical assistance administrative cost as a percentage of total program budget	3%	3%	3%	3%

- (1) This measure documents the expanding cultural sector.
- (2) Decrease is due to biennial Arts Town Hall held in 2007 (the event draws 600 constituents) and the reduction of the number of Arts Tune Up events from four to three per year.

#### 2. Arts Education

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,743,000		1,285,000	458,000	
Less Administration					
Net Program Costs	1,743,000		1,285,000	458,000	

Authority: Non-mandated, discretionary program.

The Arts Commission provides leadership for the 2002 Board-adopted *Arts for All*, a countywide initiative that provides policy changes and educational initiatives to institutionalize arts education in dance, music, theatre, and the visual arts for all public school students in grades kindergarten-12 (K-12). Key strategies include: 1) assisting school districts in planning for arts education; 2) providing school-based high quality, sequential artist residencies; 3) training for arts educators in State curriculum standards; 4) publishing an online Arts Education Resource Directory of arts education programs for schools; and 5) evaluating *Arts for All* through surveying school districts on key arts education success factors.

**Program Result:** All public school students will receive a high quality, K-12 sequential education in dance, music, theatre, and visual arts.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of 80 school districts in the County (including Los Angeles County Office of Education (LACOE)) with an adopted arts education budgeted plan through Arts for All (1) (2)	24%	35% (3)	43% <sup>(4)</sup>	49%
Percent of students attending <i>Arts for All</i> school districts with an adopted arts education budgeted plan	27%	43% (3)	49% <sup>(4)</sup>	55%
Operational Measures				
Number of County school districts (including LACOE) which have received assistance in their planning process and budget development through <i>Arts for All</i>	19	28 (3)	34 <sup>(4)</sup>	39
Number of students that receive high quality sequential arts instruction through <i>Arts for All</i> artist residency program annually	3,450	6,063 <sup>(5)</sup>	6,933	7,900

- (1) While there are 80 school districts in the County, Los Angeles Unified School District developed a policy and plan outside of the *Arts for All* process and is not included in the total number of districts eligible to be served by *Arts for All*.
- (2) Arts education plans that have been adopted by the school board establish an infrastructure and road map for long-term implementation of a comprehensive, sustainable arts education.
- (3) The 2007-08 State budget provides funding for arts education for all school districts, including those in the County. In order to support the increased number of districts with funds for arts education, *Arts for All* served a greater number of districts this year.
- (4) The 2008-09 and anticipated 2009-10 budget uncertainty, even with earmarked State funding for arts education, impacts the number of districts ready to engage and partner with *Arts for All* to plan for arts education. The initiative has returned to the previous model of serving on average one school district per Supervisorial district.
- (5) The number of school districts participating in the Arts for All Residency Program doubled from the previous year.

# 3. Community Programs - John Anson Ford Theatres

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	722,000		48,000	674,000	
Less Administration					
Net Program Costs	722,000		48,000	674,000	

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres year round. Provides support for the multi-disciplinary summer arts festival at the 1,245-seat outdoor Ford Amphitheatre and productions at the 87-seat [inside] the Ford. This appropriation does not reflect earned income which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the non-profit fundraising arm of the Ford.

**Program Result:** County residents receive access to affordable, high-quality performing arts programming that reflects the cultural and geographic diversity of the County by animating and fully utilizing the historic amphitheatre of a County regional park, strengthening the event producing capabilities of performing arts organizations in the County, and connecting different segments of the community while building civic awareness and pride.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of summer events (primarily 1,245-seat amphitheatre)	114	103 <sup>(1)</sup>	100 (2)	100
Number of winter events (in 87-seat indoor theatre)	96	90	90	90
Total attendance during summer season	57,875	57,156	50,788 <sup>(3)</sup>	50,000
Total attendance during winter season	4,500	4,209	4,500	4,500
Average ticket price	\$22	\$29	\$25 <sup>(3)</sup>	\$25
Number of cultural traditions presented	62	45	40	45
Operational Measures				
Venue utilization (as percentage of days available) (4)	114%	107%	100% (2)	100%
Average attendance per event (as percentage of capacity)	55%	59%	55%	55%
Ratio of revenue raised from non-County sources to County's General Fund allocation	0.80	0.84	0.71	0.70
Ratio of revenue generated through ticket sales to County's General Fund allocation <sup>(5)</sup>	2.50	2.60	2.15 <sup>(3)</sup>	2.15

- (1) Planned reduction in the number of events concentrated on the Ford's staff resources to make production and promotion more effective.
- (2) The economic downturn also impacted the number of events held at the Ford; a number of renting producers cancelled their shows to avoid financial losses. We expect this trend may continue through the close of the 2008-09 season.
- (3) Attendance was affected by the economic downturn. This also affected average ticket prices as many producers offered significant discounts in an attempt to boost sales. As a result, ticket revenue decreased.
- (4) More than one event or activity may take place on some days.
- (5) Ticket revenue is for tickets to Ford Theatres' events processed through the Ford Box Office (not all revenue from rental events and other ticketing services is included).

# 4. Community Programs - Holiday Celebration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,090,000		495,000	595,000	
Less Administration					
Net Program Costs	1,090,000		495,000	595,000	

# **Authority:** Non-mandated, discretionary program.

The Los Angeles County Holiday Celebration, which will have its 50<sup>th</sup> year anniversary in 2009, is a six-hour music and dance production held every December 24 at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of Los Angeles County. The Holiday Celebration is also broadcast live on KCET and is watched by over a million local households. Highlights of this program, the largest one of its kind in the country, are telecast nationally on Public Broadcast Service (PBS) stations to millions of additional viewers each year.

**Program Result:** The diverse communities that make up Los Angeles County's cultural mosaic, celebrates the holidays together in person and through public television, and national audiences learn about the rich cultural traditions of Los Angeles County; special efforts are taken to provide youth artists with a forum to perform in major venue, thereby enhancing their confidence and self esteem and also enriching the lives of children and families in the audience.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of attendees	9,308	9,582	6,759 <sup>(1)</sup>	9,500
Percent of children and families in the theatre	n/a	n/a	51%	50%
Percent of groups in live shows that include youth performers	38%	45%	32%	40%
Number of households that watched program	5.9 million	6.8 million	6.8 million	7.0 million
Number of top ten dominant markets that aired broadcast	9	7	7	8
Percent of PBS market reached in national broadcast (2)	83%	71%	79%	80%
Operational Measures				
Number of various cultural traditions represented in program	13	13	19	16
County cost of theatrical and regional TV production per viewing audience member (3)	\$0.13	\$0.13	\$0.14	\$0.14
Percent of County cost per hour of production to standard cost per hour of commercial TV production (\$2.6 million per hours) (4)	5%	6%	6%	6%
Total number of national broadcasts	436	393	649 <sup>(5)</sup>	600

- (1) Live attendance decreased due to rain.
- (2) Source: PBS Station Carriage Report based on sum of all 210 TV market percentages (per Nielsen media, e.g., Los Angeles market = 4.98 percent of total TV viewing audience) that aired the broadcast.
- (3) This number is calculated by taking the sum of the average Nielsen ratings for each hour of the program (1 point equals 1,114,000 households).
- (4) Source: Los Angeles Times, 2006.
- (5) In 2008, Holiday Celebration was included in two hard feeds offered by PBS for its station affiliates, instead of just one as in previous years.

n/a = not available

#### 5. Civic Art

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	439,000	200,000		239,000		
Less Administration						
Net Program Costs	439,000	200,000		239,000		

**Authority:** Non-mandated, discretionary program.

The County's Civic Art Policy is financed through a one-percent (1%) fee assessed on new County capital projects and renovations costing over \$500,000. The Civic Art Program commissions local, regional, and national artists to create one-of-a-kind, permanent visual artworks for County facilities such as libraries, health clinics, fire stations, and parks. The program also provides leadership and resources to artists and arts organizations throughout southern California, and guides the inventorying and conservation of County-owned artworks.

**Program Result:** The Civic Art Program improves the visual appearance of County facilities and celebrates Los Angeles County's diverse cultural environment through meaningful artworks and extensive community involvement. Since the program first received civic art funds in 2006, 41 artists have been commissioned. The Arts Commission has also launched the first inventory of County-owned public art.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of projects that involved an artist at the start of design	20%	40%	62%	80%
Percentage increase/decrease in the number of artworks completed	50%	150%	500%	(30%)
Cross-departmental collaborations	18	24	50	44
Operational Measures				
Number of civic art projects initiated annually	16	19	20	13
Number of completed civic art projects in fiscal year	2	5	30	21
Number of community members participating in artist selection, review of artwork, or art-making	143	132	135	142
Number of County-owned public artwork added annually to first-ever comprehensive inventory	26	50	42	40
Number of County-owned artworks evaluated by an art conservator	5	5	8	7
Number of County-owned artworks which underwent complete restorations	0	1	5	2

#### 6. Administration

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
		(47	(4)		
Total Program Costs	487,000			487,000	
Less Administration					
Net Program Costs	487,000			487,000	

## Authority: Non-mandated, discretionary program.

The administrative unit, which is made up of 5.0 staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology (IT), marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board of Supervisors. This appropriation also includes general administrative and IT supplies.

**Program Result:** The Board of Supervisors and their staff, Arts Commissioners, arts community, residents of Los Angeles County, and other County staff receive information, analysis, and leadership that support programs and cultural services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of attendance at commission meetings by commissioners	72%	71%	70%	70%
Administrative costs as a percent of total agency costs	6%	8%	6%	6%
Administrative positions as a percent of total agency positions	15%	20%	18%	18%
Operational Measures				
Percentage of performance evaluations completed at time of semi-annual reports	100%	100%	100%	100%
Number of commission and committee meetings staffed annually	38	52 <sup>(1)</sup>	50	50

#### **Explanatory Note(s):**

(1) Increase due to implementation of Civic Art Program Project Coordination Committees.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	9,506,000	200,000	1,893,000	7,413,000	0.0

# **Assessor**

# Rick Auerbach, Assessor

# **Departmental Program Summary and Performance Measures**

## 1. Appraisals

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	94,429,000	104,000	40,712,000	53,613,000	890.0	
Less Administration						
Net Program Costs	94,429,000	104,000	40,712,000	53,613,000	890.0	

**Authority:** Mandated program per Article XIII of the California Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes well over 2.3 million parcels in Los Angeles County and over 300,000 business properties, which together have a revenue producing assessment value of slightly over \$1.0 trillion. These programs also provide public service throughout the Assessor's Office. The district offices also handle approximately 250,000 telephone calls a year and assist nearly 80,000 taxpayers in person.

**Program Result:** Property owners and other agencies are provided with timely assessments in accordance with the California Constitution.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of re-appraisable transfers valued and enrolled by the end of fiscal year	99%	99%	99%	99%
Percentage of new construction permits valued by the end of fiscal year	99%	94%	92%	92%
Percentage of scheduled and heard assessment appeals board cases prepared and defended by the end of fiscal year	100%	100%	100%	100%
Percentage of timely filed business property statements enrolled by the end of fiscal year	100%	100%	100%	100%
Percentage of State-mandated audits completed by the end of fiscal year	94%	93%	93%	93%
Percentage of new decline-in-value applications reviewed by the end of fiscal year	95%	100%	100%	100%
Percentage of properties with existing decline-in-value adjustments reviewed by the end of fiscal year	100%	100%	100%	100%
Percentage of newly created parcels enrolled by the end of fiscal year	99%	99%	99%	99%
Percentage of initial emails from taxpayers responded to within three working days by the Special Investigations Unit	100%	100%	100%	100%
Percentage of satisfied customers at the Department's public counters based on surveys	94%	95%	95%	95%
Percentage of transfers valued by appraisers in less than 60 days of receipt from the Ownership Division	97%	96%	94%	94%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of appeals cases carried over to the next fiscal year	38%	38%	43%	43%
Telephone calls average wait time (in seconds) at the district offices	17	11	15	15
Operational Measures				
Total number of re-appraisable transfers processed by the end of fiscal year	168,592	148,999	150,000	150,000
Total number of new construction permits received by the end of fiscal year	111,057	101,205	90,000	85,000
Total number of assessment appeals scheduled and heard by the end of fiscal year	8,894	11,137	30,000	63,000
Total number of timely filed business property statements received by the end of fiscal year	154,000	161,857	160,000	160,000
Total number of State mandatory audits received by the end of fiscal year	2,450	2,409	2,550	1,686
Total number of Assessor initiated decline-in-value reviews completed in the fiscal year	0	318,000	500,000	600,000
Total number of new decline-in-value applications received in the fiscal year	327	3,644	66,000	85,000
Total number of properties with existing decline-in-value adjustments at the beginning of the fiscal year	9,838	8,165	130,250	200,000
Total number of newly created parcels received by the end of fiscal year	26,737	20,160	18,000	15,000
Total number of initial emails received by the end of the fiscal year by the Special Investigations Unit	18,399	21,493	26,800	27,500
Number of customer satisfaction responses received by the end of the fiscal year	226	82	100	100
Total number of transfers valued in less than 60 days of receipt from the Ownership Division	106,470	101,540	108,200	105,000
Total number of carryover assessment appeals cases	5,355	6,973	23,000	30,000
Total number of telephone calls received by the end of the fiscal year at the district offices	246,773	227,936	290,000	290,000

# 2. Roll Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	34,695,000	38,000	14,958,000	19,699,000	327.0
Less Administration					
Net Program Costs	34,695,000	38,000	14,958,000	19,699,000	327.0

**Authority:** Mandated program per Article XIII of the California Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; for providing advice on legal and ownership matters to the Assessor's staff; for processing property tax exemptions and for serving as the nucleus of the Assessor's public information efforts, handling over 240,000 telephone calls.

**Program Result:** This program enables timely and accurate responses to public inquiries. It also provides for timely and accurate processing of transfers, new construction permits and property tax exemptions.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators	2000 07	2007 00	2000 07	2005 10
Percentage of timely filed major exemption claims worked by the end of fiscal year	98%	98%	98%	98%
Telephone calls average wait time (in seconds) at the Central Office	53	71	60	60
Percentage of current year homeowners' exemptions processed by the end of fiscal year	96%	99%	99%	98%
Percentage of exceptions processed by the end of fiscal year	94%	100%	100%	100%
Percentage of correspondence responded to within 30 days at the Ownership Division	99%	99%	99%	99%
Percentage of deeds processed by the end of fiscal year	99%	95%	98%	96%
Percentage of permits processed in a fiscal year by the Ownership Division	95%	91%	95%	95%
Percentage of newly created parcels by the end of fiscal year by the Ownership Division	99%	96%	99%	96%
Percentage of tax rate areas processed in the fiscal year	100%	100%	100%	100%
Operational Measures				
Total number of timely filed major exemption claims	8,157	8,117	8,200	8,200
Number of telephone calls received by the end of fiscal year by the Central Office	242,760	204,802	225,000	225,000
Number of current year homeowners' exemptions received by the end of fiscal year	52,753	45,373	45,000	50,000
Number of exceptions received by the end of fiscal year	20,924	21,912	22,000	22,000
Number of correspondence items received by the end of fiscal year by the Ownership Division	59,070	63,930	60,000	64,000
Number of deeds received by the end of fiscal year	457,431	433,204	406,000	400,000
Number of permits received by the end of fiscal year	99,300	85,550	72,000	84,000
Number of newly created parcels received by the end of fiscal year by the Ownership Division	25,072	23,193	22,000	20,000
Number of tax rate areas received in the fiscal year	389	197	400	400

# 3. Re-engineering and Technology

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
	(7)	(4)	(4)	(4)	1 03	
Total Program Costs	16,658,000	18,000	7,182,000	9,458,000	157.0	
Less Administration						
Net Program Costs	16,658,000	18,000	7,182,000	9,458,000	157.0	

Authority: Mandated program per Article XIII of the California Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include creating and maintaining over 3,000 map books, developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. This program also supports the Assessor's multi-departmental property tax websites, which provide information on assessments, taxation and appeals to over 1.2 million visitors per year. A primary project is the Department's re-engineering efforts that will span several years.

**Program Result:** This program enables the timely preparation of the annual tax roll. It also provides reliable and expert support for the multi-departmental property websites as well as for the timely development and implementation of automated systems.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Property tax roll is prepared and turned over to the Auditor-Controller within the mandated timeframe	Yes	Yes	Yes	Yes
Percentage of AS 400 System uptime during routine business hours <sup>(1)</sup>	99%	99%	99%	99%
Percentage of Ownership network uptime during routine business hours <sup>(1)</sup>	92%	93%	93%	93%
Percentage of Help Desk inquiries responded to within two working days	99%	98%	98%	98%
Percentage of website uptime (24-hour, 7 days a week)	99%	99%	99%	99%
Percentage of time website inquiries responded to within two working days	97%	98%	99%	99%
Percentage of time Outside Sales Unit responded to requests for property data within three working days	96%	97%	98%	98%
Percentage of Information Technology Division's service requests responded to within five working days	95%	95%	99%	99%
Percentage of mapping public service requests responded to within two working days	98%	98%	99%	99%
Operational Measures_				
Number of business hours for AS 400 System (1)	2,000	2,000	2,000	2,000
Number of business hours for Ownership network (1)	2,000	2,000	2,000	2,000
Number of service calls	2,649	2,600	3,600	3,200
Number of hours website is operational annually	8,760	8,760	8,760	8,760
Number of website inquiries received annually	1,560	1,600	1,700	1,700
Number of requests to purchase property data	843	900	894	900
Number of service requests received annually	21	25	25	25
Number of mapping public service requests received annually	450	350	350	350

## **Explanatory Note(s):**

(1) These numbers do not include overtime.

#### 4. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	12,201,000	14,000	5,260,000	6,927,000	115.0
Less Administration					
Net Program Costs	12,201,000	14,000	5,260,000	6,927,000	115.0

Authority: Mandated program per Article XIII of the California Constitution and the California Revenue and Taxation Code.

This program is comprised of the executive office which provides leadership and direction. It is also includes the budget services, accounting, human resources, facilities and general services, reprographics and materials management sections which provide administrative support to the Department.

**Program Result:** Employees, other governmental agencies and the public are provided with timely information and services involving statistical data, financial matters and internal support.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of invoices processed within 30 days of receipt	96%	92%	96%	96%
Percentage of requests for supplies/services processed within five working days of receipt	95%	98%	98%	98%
Percentage of performance evaluations completed by October 1st	100%	96%	98%	99%
Operational Measures				
Number of invoices received	2,744	2,610	2,600	2,600
Average dollar value of invoices per full-time accounts payable staff (1)	\$2,270,569	\$6,959,283	\$3,285,035	\$3,285,035
Number of requests for supplies/services received	1,589	1,325	1,325	1,325
Number of performance evaluations received	1,310	1,196	1,250	1,250

#### **Explanatory Note(s):**

(1) Average dollar value of invoices for fiscal year (FY) 2007-08 is computed based on 1.0 Accounts Payable Clerk. Estimates for FY 2008-09 is computed based on 2.0 Accounts Payable Clerks.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	157,983,000	174,000	68,112,000	89,697,000	1,489.0

# **Auditor-Controller**

# Wendy L. Watanabe, Auditor-Controller

# **Departmental Program Summary and Performance Measures**

## 1. Accounting and Reporting

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	7,483,000	1,009,000	1,793,000	4,681,000	62.0	
Less Administration						
Net Program Costs	7,483,000	1,009,000	1,793,000	4,681,000	62.0	

**Authority:** Mandated program - United States Government Code Title 26; State Controller Office of Management and Budget (OMB) A-87 and A-133; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Code Sections 41760.2 and 84207; California Revenue and Taxation Code Section 4653; and County Code Section 5.02.

The Accounting and Reporting Program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and per legal agreement, serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and fixed assets accounting. Comprehensive financial reporting is prepared relative to the Board of Supervisors (Board) directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

**Program Result:** County departments' accounting activities are reported timely and accurately; budget monitoring user needs are effectively met; and regulatory agencies, nondepartmental County entities and specialized programs, and the Board receive timely and accurate accounting and financial reports.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
County receives an unqualified opinion on its financial statements from its independent auditor	Yes	Yes	Yes	Yes
County receives the Government Finance Officers Association "Certificate of Excellence in Financial Reporting" Award	Yes	Yes	Yes	Yes
Percent of legally required reports provided to the State and other regulatory agencies by the specified deadlines	100%	100%	100%	100%
Percent of monthly accounting data made available to departments two days after the close of the preceding month	100%	100%	100%	100%
Operational Measures				
Number of months accounting data are made available to users within two business days after month end	12	12	12	12
Number of State and regulatory agency reports issued annually	113	114	114	114
Number of nondepartmental County entities and specialized programs served	62	63	63	63

## 2. Auditing

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	8,719,000	6,712,000	631,000	1,376,000	64.0	
Less Administration						
Net Program Costs	8,719,000	6,712,000	631,000	1,376,000	64.0	

**Authority:** Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250, California Welfare and Institutions Code Section 275; California Revenue and Taxation Code Section 4108.5; and County Code Sections 2.10 and 16.62.

The Auditing Program performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

**Program Result:** County departments operate more efficiently and effectively and in accordance with applicable County fiscal manual policies, performance standards, regulations, and approved practices.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of audit recommendations agreed to by client	97%	99%	98%	98%
Percent of special request responses including corrective action plans and policy changes provided to and accepted by the Board within the timeframe specified by the Board	78%	67%	80%	85%
Number of audits performed using automated audit software	3	6	6	8
Operational Measures				
Number of financial, performance, and operational audits	23	33	35	35
Number of Board special requests	14	9	12	15

# 3. Countywide Contract Monitoring and Children's Group Home Ombudsman

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	6,130,000	4,856,000		1,274,000	47.0	
Less Administration						
Net Program Costs	6,130,000	4,856,000		1,274,000	47.0	

# **Countywide Contract Monitoring**

**Authority:** Non-mandated, discretionary program – per June 2004 Board order.

The Countywide Contract Monitoring Program (CCMP) performs monitoring of County contractors in seven social services programs. The CCMP also provides training and other technical support to the social services departments' contract monitoring operations.

**Program Result:** Improved oversight of County contractors resulting in increased contractors' accountability and more effective evaluation of contractors' performance in achieving social services programs' intended outcomes.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of monitoring reviews completed within departmental standards <sup>(1)</sup>	67%	60%	75%	75%
Percent of monitoring recommendations agreed to by the client	90%	85%	90%	90%
Percent of special requests made by the Board or County departments completed within the specified timeframe	100%	100%	90%	90%
Operational Measures				
Number of monitoring reviews completed	93	126	100	100
Number of County staff that received contract monitoring training	224	250	200	200

## Children's Group Home Ombudsman

**Authority:** Non-mandated, discretionary program - per October 13, 1998 Board order.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to call or email the Ombudsman, who will conduct an investigation of the issues they raise, if needed, and provide assistance in resolving problems. The Ombudsman Office also monitors contracted group home agencies to ensure program compliance.

**Program Result:** Children's requests for Ombudsman assistance result in resolution of their issues. Group home agencies are monitored regularly by the Ombudsman Office to ensure program compliance with State regulations and County requirements, and children are provided with a safe environment and nurturing care.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09 <sup>(1)</sup>	Projected 2009-10 <sup>(1)</sup>
Indicators				
Percent of Ombudsman calls/complaints resolved within 30 days	100%	100%	100%	100%
Percent of monitored group homes found with no deficiencies	23%	2%	2%	2%
Percent of corrective action plans implemented within 90 days by group home agencies	73%	53%	56%	58%
Percent of corrective action plans completed by group home agencies	98%	95%	96%	97%
Operational Measures				
Number of group homes monitored annually	199	131	124	118
Number of group home follow up reviews completed annually	73	106	74	67
Number of Ombudsman calls received	369	311	295	281
Percent of group homes monitoring reports completed within ten days	100%	100%	100%	100%

# **Explanatory Note(s):**

<sup>(1)</sup> Departmental standards relate to the scheduled timeframes. The following is an example of the typical timeframe: 1) provide the contractor with a draft report two weeks after fieldwork completion; 2) meet with the contractor within one week of providing the draft report; 3) allow one week to revise the report and issue the final draft; and 4) allow the contractor 30 days to respond to the findings listed in the final report.

<sup>(1)</sup> Estimated 2008-09 and Projected 2009-10 assume implementation of the Department of Children and Family Services joint monitoring project.

# 4. Countywide Disbursement Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,718,000	3,657,000	141,000	2,920,000	60.0
Less Administration					
Net Program Costs	6,718,000	3,657,000	141,000	2,920,000	60.0

**Authority:** Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741- 29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Code Sections 2.10 and 408.020.

The Countywide Disbursement Services Program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

**Program Result:** County departments, special districts, vendors, and constituents receive accurate and timely payments and the recipients of County payments understand from the warrant the goods or services for which they are being paid.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of all warrants mailed each month within one working day of warrant printing:				
Warrant Processing and Control section	100%	100%	100%	100%
General Claims section (1)	100%	98%	100%	100%
Percent of all warrants delivered to a current mailing address (e.g., not returned by the postal service as undeliverable):				
Warrant Processing and Control section	99%	99%	99%	99%
General Claims section	99%	99%	99%	99%
Percent of all post office returned warrants cancelled in eCAPS (and refunded to departments) within three business days	n/a	98%	100%	100%
Percent of payments issued by direct deposit or automated clearing house payments	11%	10%	11%	11%
Percent of stop payment requests processed on the same day as request received:				
Warrant Processing and Control section	100%	99%	99%	99%
General Claims section	100%	99%	99%	99%
Percent of warrants issued within 30 days of the date goods or services received <sup>(2)</sup>	n/a	n/a	n/a	n/a
Percent of inquiries regarding purpose of warrant (3)	n/a	< 1%	< 1%	< 1%
Percent of Form 1099 accurately reported to the Internal Revenue Service (IRS) (based upon corrections requested by payees)	n/a	99%	99%	99%
Operational Measures				
Number of warrants returned due to bad mailing addresses	20,669	20,352	19,050	18,500
Number of replacement warrants issued: (4)				
Warrant Processing and Control section	820	1,029	575	550
General Claims section	1,200	383	450	500

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of replacement warrants issued within one day of receipt of an affidavit:				
Warrant Processing and Control section (4)	820	1,029	575	550
General Claims section (5)	1,200	247	290	320
Number of stop payment requests processed:				
Warrant Processing and Control section (4)	1,679	1,895	1,650	1,000
General Claims section (5)	4,010	2,464	2,476	2,420
Number of stop payment requests processed on the same day as request received:				
Warrant Processing and Control section	1,679	1,895	1,650	1,000
General Claims section	3,907	2,439	2,460	2,400
Number of warrants issued monthly:				
Warrant Processing and Control section (4)	78,960	81,010	61,000	61,500
General Claims section (5)	156,376	158,740	150,127	148,000
Number of warrants mailed within one day of printing	2,824,029	2,877,008	2,533,000	2,514,000
Number of inquiries regarding purpose of warrant (3)	n/a	n/a	n/a	n/a
Number of forged warrants replaced	219	170	200	200
Number of forged warrants replaced within eight days of client's initial interview	137	29	32	30

- (1) Delays in fiscal year (FY) 2007-08 occurred as a result of eCAPS production problems, which resulted in warrants printing too late to deliver them to the post office on the issue date. In future periods, printing of warrants will be delayed to the next business day if production problems prevents the Department from mailing warrants on the issue date.
- (2) Information will be available in the eProcurement Module after full implementation by all County departments.
- (3) Information is not readily available because most payment-related inquiries are directed to approximately 500 locations responsible for issuing payments. Most of these locations do not maintain statistics of payment inquiries.
- (4) With the conversion of Greater Avenues for Independence (GAIN) participant payments to electronic benefit transfer (EBT) in January 2009, the Warrant Processing and Control section is anticipating a reduction of approximately 40,000 warrants per month. However, due to the declining economy, the volume of foster care cases is projected to increase slightly in future years. Since it is anticipated that fewer warrants will be issued overall, the volume of replacement warrants and stop payments is expected to decline.
- (5) The General Claims section anticipates converting some vendors from check payment to direct deposit in 2008-09, resulting in a decrease in warrants issued and a corresponding increase in electronic payments. In addition, the General Claims section experienced a higher volume of replacement warrants in 2006-07 because departments were still becoming familiar with eCAPS, and relied on General Claims staff to issue replacement warrants on their behalf. However, departments are now becoming accustomed to issuing their own replacement warrants. Increases in future years are anticipated as a result of more claims being submitted via the Auditor-Controller's Uncashed Warrants website. The Department anticipates that warrants which previously went uncashed and reverted to the General Fund will be claimed more frequently.

n/a = not available

# 5. Countywide Payroll Services

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	10,992,000	9,524,000	1,478,000	(10,000)	37.0	
Less Administration						
Net Program Costs	10,992,000	9,524,000	1,478,000	(10,000)	37.0	

**Authority:** Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Title 6 and Title 2, Section 2.10.020.

The Countywide Payroll Services Program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

**Program Result:** Clients receive accurate and timely paychecks, correctly reported and distributed payroll deductions and withholdings to appropriate federal and other payroll related agencies within mandated deadlines. (1)

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of customers rating satisfactory or higher on annual customer survey (1)	85%	87%	88%	88%
Percent of deduction transaction errors left uncorrected by deduction agencies	8%	6%	5%	5%
Percent of adjustment transactions made by departments to correct prior period pay	29%	29%	28%	28%
Percent of correct payments made to IRS, Social Security Administration (SSA) and State Franchise Tax Board (FTB) by legally required dates	100%	100%	100%	100%
Percent of correct payments made to other deduction agencies within legal or policy timeframes (2)	100%	100%	100%	100%
Percent of payrolls issued on time in accordance with established County payroll schedule	100%	100%	100%	100%
Operational Measures				
Number of monthly deductions	8,900,000	9,160,200	9,160,200	9,000,000
Number of transactions made by departments to correct prior pay period	13,700,000	6,700,000	7,000,000	8,000,000
Number of payments made to IRS, SSA, State FTB and other deduction agencies	2,773	2,954	2,954	2,800
Number of on time payments made to IRS, SSA, State FTB and other deduction agencies	2,773	2,954	2,954	2,800
Number of payrolls issued	24	24	24	24

#### **Explanatory Note(s):**

- (1) Clients include every County employee, every County department, IRS, SSA, State FTB, Los Angeles County Employees Retirement Association and all other deduction agencies including credit unions, benefit providers, child support recipients, garnishment creditors, etc.
- (2) Union dues payments are made by the 25<sup>th</sup> of the payroll month. Deferred plans, charitable contributions, and credit unions are made on the 20<sup>th</sup> of the month following the 15<sup>th</sup> pay day. Premiums with contracted insurance carriers are made on the first of the month with the remaining balance paid on the 25<sup>th</sup> of the month. Other agencies (i.e., employee associations) are made on the 25<sup>th</sup> of the month.

## 6. Office of County Investigations (OCI)

	Gross	Intrafund		Net	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	3,328,000	2,471,000	354,000	503,000	22.0	
Less Administration						
Net Program Costs	3,328,000	2,471,000	354,000	503,000	22.0	

**Authority:** Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); County Code Section 2.10; and California Penal Code Section 830.13.

The OCI is responsible for conducting criminal and administrative investigations of misconduct and fraud by County managers, employees, contractors, and vendors. The OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

**Program Result:** County departments operate more efficiently and collaboratively in detecting, preventing, and stopping fraud. Employees, vendors, and the public are informed of mechanisms for reporting misconduct within County government, resulting in increased detection of fraud and reduced fiscal losses and liability to the County. Public trust in County government operations and fiscal practices is enhanced.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of fraud referrals that are substantiated	34%	25%	25%	25%
Percent of fraud referrals completed in 60 days	34%	52%	50%	50%
Percent of County departments completing Countywide Investigation Tracking System training	0%	20%	100%	n/a
Percent of investigations using data mining technology	n/a	1%	1%	5%
Operational Measures				
Number of fraud investigations completed	601	533	600	600
Number of reviews of department investigative units	n/a	1	0	1
Number of Board special requests for investigation	10	15	12	12
Number of departments completing fraud awareness and investigative training	3	2	1	2
Number of fraud allegations reported	546	772	900	1,000

# **Explanatory Note(s):**

n/a = not available

#### 7. Shared Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	7,548,000	3,767,000		3,781,000	85.0
Less Administration					
Net Program Costs	7,548,000	3,767,000		3,781,000	85.0

**Authority:** Non-mandated, discretionary program - began July 2005.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, procurement, and payroll functions and delivers optimum service in a cost-effective, high quality manner, enhancing overall organizational effectiveness. These services are currently provided to 20 County departments.

**Program Result:** Clients are provided with efficient and timely services in the functional areas of accounts payable, accounts receivable, procurement, and payroll.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of customers who rated Department satisfactory on timeliness of service delivery (1)	75%	n/a	n/a	n/a
Percent of customers who rated Department satisfactory on response to inquiries and requests for information (1)	79%	n/a	n/a	n/a
Percent of discount eligible invoices paid within the discount term given by vendors <sup>(2)</sup>	88%	n/a	n/a	n/a
Satisfaction level rating for timeliness of service delivery based on those customers that responded to the semi-annual customer surveys <sup>(3)</sup>	n/a	Very Good	Very Good	Very Good
Satisfaction level rating for responding to inquiries and request for information based on those customers that responded to the semi-annual customer surveys (3)	n/a	Very Good	Very Good	Very Good
Performance rating of timely matched invoices with allowable discounts paid within the discount term given by vendors <sup>(3)</sup>	n/a	Outstanding	Outstanding	Outstanding
Overall client satisfactory rating (3)	n/a	Very Good	Very Good	Very Good
Operational Measures				
Number of payments processed	27,260	28,830	29,300	30,000
Number of encumbrances established	2,704	3,616	2,000 <sup>(4)</sup>	1,000 <sup>(4)</sup>
Number of deposit permits processed	2,339	4,206	4,300	4,300
Number of payroll/personnel transactions processed	135,071	158,775	157,000	140,000
Number of procurement transactions processed	17,390	17,021	18,000	19,000

- (1) Based on those who responded to the semi-annual surveys. Effective July 1, 2007, surveys are rated in accordance to the rating scale indicated in footnote 3 below instead of percentages.
- (2) Based on those invoices submitted to Shared Services timely. Effective July 1, 2007, surveys are rated in accordance to the rating scale indicated in footnote 3 below instead of percentages.
- (3) Rating scale is revised, effective July 1, 2007, as follows: 71-80 percent = Competent; 81-90 percent = Very Good; and 91-100 percent = Outstanding.
- (4) Due to the implementation of eCAPS Procurement, this reflects only the non-procurement encumbrances.

# 8. Systems Programs (Countywide Information Technology (IT) Development and Maintenance and IT Network and Personal Computer (PC) Support Services)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	39,919,000	23,037,000	6,794,000	10,088,000	106.0
Less Administration					
Net Program Costs	39,919,000	23,037,000	6,794,000	10,088,000	106.0

n/a = not available

## Countywide Information Technology (IT) Development and Maintenance

**Authority:** Mandated program support for separately reported mandated programs (i.e., Accounting and Reporting, Property Tax, Countywide Payroll, and Disbursements Programs).

The Countywide IT Development and Maintenance Program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; Secured Tax Roll (STR) System; Countywide Payroll System (CWPAY); and Countywide Timekeeping and Personnel/Payroll System (CWTAPPS); welfare/foster care systems; trust; disbursement; and property tax systems.

**Program Result:** Clients receive effective and efficient information technology support including a high percentage of system uptime (operational time) for the business areas of the department, including the successful implementation of State/federal legislation and Board ordered changes/ordinances. (1)

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of clients rating development/maintenance services as satisfactory or higher per annual customer survey (1)	n/a	n/a	75.0%	80.0%
Percent of requested IT development/maintenance projects/ enhancements completed	99.0%	98.0%	90.0%	90.0%
Percent of IT development projects/enhancements that successfully met the desired objectives	n/a	n/a	80.0%	90.0%
Percent of projects that met agreed upon due date(s) with client department	100.0%	99.0%	99.0%	99.0%
Percent of system uptime during regular business hours (2)	99.1%	99.6%	99.5%	99.5%
Operational Measures				
Number of system/programs run and completed as scheduled <sup>(2)</sup>	71,212	70,104	70,000	70,000
Number of IT development/maintenance projects/enhancements	211	201	200	200
Number of budgeted hours	n/a	n/a	20,000	20,000
Number of actual hours for projects/enhancements	n/a	n/a	20,000	20,000

## **Explanatory Note(s):**

- (1) Clients include all departments' staff including the Auditor-Controller that utilize the services of various Auditor-Controller applications including eCAPS, STR, CWPAY, CWTAPPS, welfare/foster care systems, trust, disbursement, and property tax systems.
- (2) Uptime is a composite of all Auditor-Controller applications.

## IT Network and Personal Computer (PC) Support Services

Authority: Non-mandated, discretionary program supporting both mandated and non-mandated programs.

While the IT Network and PC Support Services are not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. IT develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

**Program Result:** Auditor-Controller staff has reliable access to necessary work files and the departmental network, and supporting services and applications (e.g., printing, email, Optical Archive System (OAS), Help Desk support, etc.) are consistently available during the normal work hours of the Department.

n/a = not available

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of customers rating network/PC support services as satisfactory or higher on annual customer survey	n/a	n/a	75%	80%
Percent of time the local area network (LAN) is operational during normal business hours	98%	98%	95%	95%
Percent of Help Desk calls completed within eight hours	77%	86%	80%	85%
Operational Measures				
Number of service calls to the Help Desk	3,162	3,316	3,500	3,500
Number of hours LAN is operational during normal business hours	2,991	3,004	3,000	3,000

n/a = not available

## 9. Property Tax

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	10,131,000	180,000	12,402,000	(2,451,000)	81.0
Less Administration					
Net Program Costs	10,131,000	180,000	12,402,000	(2,451,000)	81.0

**Authority:** Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-1649, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The Property Tax Program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (1 percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, educational revenue augmentation fund, special districts, and community redevelopment agencies.

**Program Result:** Property owners in Los Angeles County receive an accurate, timely, and understandable property tax bill or refund, and all affected agencies and cities receive an accurate apportionment and distribution of property tax.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Property tax roll is prepared, extended and turned over to the Tax Collector by the fourth Monday of each September <sup>(1)</sup>	Yes	Yes	Yes	Yes
Property tax collections are apportioned timely and accurately	Yes	Yes	Yes	Yes
Percent of approved property tax refunds processed within 30 days of receipt	94%	98%	98%	98%
Percent of inquiries regarding the purpose of the tax refund	2%	1%	1%	1%
Percent of tax refunds returned due to bad mailing addresses	5%	2%	2%	2%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of actual property tax payments allocated by the actual scheduled distribution date	100%	100%	100%	100%
Operational Measures				
Number of tax refunds returned due to bad mailing addresses per 1,000 refund checks issued	20	20	20	20
Average number of property tax refunds received and issued monthly	2,292	1,873	2,000	2,000
Average number of tax roll corrections transactions received and processed monthly	1,683,000	1,696,000	1,715,000	1,715,000

# 10. Administration and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,602,000	1,083,000	271,000	5,248,000	32.0
Less Administration	<del></del>				
Net Program Costs	6,602,000	1,083,000	271,000	5,248,000	32.0

# Administration

Authority: Non-mandated, discretionary program.

The Administration Program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, and special projects.

**Program Result:** Clients are provided in an efficient and timely manner with: a) requested or required accurate financial and human resources information for the Department; b) requested and appropriate human resources services; c) requested facility management services; and d) requested and appropriate supplies and services (e.g., building, telephone, contracts, etc.).

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of various budget/fiscal and customer service oriented tasks completed within established timeframes:				
Building service requests within five days (1)	100%	100%	100%	100%
Services and supplies requests within three days (2)	100%	100%	100%	100%
Internal billings within 30 days	98%	100%	100%	100%
Percent of various personnel tasks completed within established timeframes:				
Personnel information requests before the end of business	95%	100%	100%	100%
Performance evaluations every six months	100%	100%	100%	100%
Civil service examinations	90%	95%	100%	100%
Percent of interdepartmental billings issued within 30 days of prior month end	60%	70%	90%	100%

<sup>(1)</sup> Pursuant to the California Revenue and Taxation Code Section 2601 (c).

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of facility service requests approved, processed and confirmed with requestor within five days (1)	279	315	315	315
Number of services and supplies requests reviewed, approved and forwarded to Shared Services for processing	819	950	1,100	1,100
Number of internal billings reviewed, approved and forwarded to Shared Services for processing	228	450	350	350
Number of personnel information requests received and responded to within the same day	15,240	35,436	36,500	37,564
Number of annual performance evaluations completed timely	590	619	545	545
Number of personnel exams conducted by Department and promulgated within established timeframes <sup>(3)</sup>	44	59	30	30

- (1) Service request standard turnaround time is five days and was previously (erroneously) reported as two days.
- (2) Three days turnaround time begins once all required documents and authorizations are submitted.
- (3) The process takes 45-60 days, if an eligible list needs to be established. The process takes 30-45 days, if a promotional list needs to be established. The process takes two days with a countywide list established by the Department of Human Resources.

# Health Insurance Portability and Accountability Act (HIPAA) Privacy

**Authority:** Mandated program - The HIPAA Privacy Program (Code of Federal Regulations - 45 Parts 160, 162 and 164) became effective April 14, 2003.

The HIPAA Privacy Program maintains supervision and oversight for the HIPAA covered departments and agencies within the County's hybrid designation as a covered entity. The primary activities of the HIPAA Privacy Program are liaison to the federal Office for Civil Rights; audit reviews; policy and procedure revisions; compliance implementation for impacted departments or agencies; reviewing new local, State or federal laws that may impact the program; facilitating any reported health privacy breaches or complaints by patients, staff or business associates; as needed status reports to the Board; and coordination with the HIPAA Security Program under the Chief Information Office.

**Program Result:** The federally mandated compliance levels or discrepancies in the County's HIPAA covered departments and agencies will be reported timely and accurately; the monetary fines and criminal penalties associated with potential HIPAA privacy violations will be proactively managed and minimized; quantifiable privacy assurances will be available to the County's healthcare patients; and opportunities for countywide process improvement for maintaining health privacy programs will be identified and shared among relevant departments and agencies.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of workforce members who completed HIPAA privacy training	98%	98%	98%	98%
Percent of valid complaint investigations completed within 30 days	55%	67%	70%	70%
Operational Measures				
Number of valid HIPAA privacy complaints filed with the Auditor-Controller	49	30	35	35
Number of minor HIPAA privacy discrepancies	16	5	6	6

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of HIPAA privacy status reports submitted to the Board	2	1	1	1
Number of new or revised HIPAA privacy or related policies approved	7	1	25 <sup>(1)</sup>	25 <sup>(2)</sup>

- (1) Due to the creation of Public Health as a separate department, new policies will have to be created.
- (2) Due to the change in legislation, new policies will have to be created for the Department of Health Services.

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	County Cost	Budg Pos
	(\$)	(\$)	(\$)	(\$)	PUS
Net Program Costs	107,570,000	56,296,000	23,864,000	27,410,000	596.0

# **Beaches and Harbors**

Santos H. Kreimann, Director

# **Departmental Program Summary and Performance Measures**

#### 1. Marina

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	14,688,000		41,379,000	(26,691,000)	42.0
Less Administration	1,384,000			1,384,000	
Net Program Costs	13,304,000		41,379,000	(28,075,000)	42.0

**Authority:** Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina; development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

**Program Result:** Residents, visitors and recreational boaters find the Marina user-friendly for living, leisure, and recreational activities while County revenue consistent with fair market value is ensured.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Change in leasehold safety deficiencies corrected within three business days from prior year (1)	n/a	1%	0%	0%
Change in total WaterBus ridership from prior year	(15%)	5%	9%	11%
Change in total public facilities repair and maintenance cost from prior year, excluding one-time costs	(34%)	(31%)	58% <sup>(2)</sup>	1%
Growth in total Marina revenue from prior year	6%	18%	(5%)	0%
Operational Measures				
Number of safety deficiencies identified	786	737	700	665
Total public facilities repair and maintenance costs, excluding one-time costs	\$713,393 <sup>(3)</sup>	\$490,000	\$772,000	\$779,000
Total revenue, excluding one-time revenue	\$36,672,821	\$43,180,000	\$41,426,000	\$41,379,000

# **Explanatory Note(s):**

<sup>(1)</sup> Safety deficiencies include, but are not limited to, exposed electrical wiring, pot holes, uneven surfaces, malfunctioning gates, and non-working security lights.

<sup>(2)</sup> In current and future years, repair and maintenance expenses will be at an increased level, due to the Marina parcel takeover.

<sup>(3)</sup> Adjusted to reflect Marina General Fund items only. n/a = not available

#### 2. Beach

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	25,029,000	5,000	14,023,000	11,001,000	150.0
Less Administration	3,110,000			3,110,000	
Net Program Costs	21,919,000	5,000	14,023,000	7,891,000	150.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned or operated beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

**Program Result:** The general public enjoys clean, usable, and hazard-free beaches with reasonable amenities year-round and obtains timely access to the beach.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Change in staff identified safety deficiencies from prior year (1)	n/a	(37%)	10%	7%
Change in safety deficiencies corrected within three business days	n/a	3%	16%	3%
Change in total public facilities repair and maintenance cost from prior year, excluding one-time costs (2)	(5%)	(17%) <sup>(3)</sup>	19%	23%
Operational Measures				
Total number of beachgoers	43,361,724	54,427,726	55,000,000	57,000,000
Total public facilities repair and maintenance cost, excluding one-time costs	\$1,249,454	\$1,040,000 (3)	\$1,234,000	\$1,512,000
Number of incident reports filed	14,320	19,857	21,000	22,000

### **Explanatory Note(s):**

<sup>(1)</sup> Staff identified safety deficiencies are deficiencies that Beaches and Harbors employees identify through a checklist of safety items, to ensure that the beaches and buildings on the beaches are safe for beachgoers.

<sup>(2)</sup> Costs are exclusive of capital projects, which are refurbishments and improvements costing more than \$100,000.

<sup>(3)</sup> A structural Beach budget services and supplies shortfall resulted in a freeze on spending for the second half of 2007-08. n/a = not available

## 3. Water Awareness, Training, Education and Recreation (W.A.T.E.R.) Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	795,000		98,000	697,000	2.0
Less Administration					
Net Program Costs	795,000		98,000	697,000	2.0

Authority: Non-mandated, discretionary program.

Educate County's youths in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

**Program Result:** Youth, with an emphasis on low-income children, receive education about ocean and beach safety that will provide them with a positive personal experience and important life skills, as well as future job opportunities.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of youths in W.A.T.E.R. Program leaving their neighborhoods and visiting the ocean for the first time.	28%	34%	35%	35%
Percentage of youths who indicate program was a positive personal experience	99%	99%	99%	99%
Percentage of low-income youths participating in program	87%	57%	61%	61%
Operational Measures				
Total number of youths served	6,189	6,621	7,100	7,100
Number of classes held	204	158	168	168

## 4. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	4,494,000			4,494,000	51.0
Less Administration					
Net Program Costs	4,494,000			4,494,000	51.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable, fiscal services, budgeting, information systems, materials management, and auditing.

**Program Result:** Clients are provided service in an efficient, effective, and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Purchasing:				
Percentage of standard orders processed within 14 days	77%	37% <sup>(1)</sup>	80%	85%
Human Resources:				
Percentage of performance evaluations processed by due date	98%	38%	100% <sup>(2)</sup>	100%
Information Technology:				
Percentage of information technology service requests completed within estimated timeframe (3)	80%	70%	88%	90%
Operational Measures				
Purchasing:				
Average number of standard orders processed per full-time staff annually	428	426	425	430
Human Resources:				
Number of performance evaluations processed	137	141	178	160
Information Technology:				
Number of information technology service requests responses	5,184	2,770	1,324	1,190

- (1) Longer turnaround due to spending freeze in the second half of 2007-08, as well as a seven month period with staff shortage.
- (2) Criteria changed to reflect consistency with other reports.
- (3) Estimated timeframes for Information Technology requests are specific to each type of job requested.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	40,512,000	5,000	55,500,000	(14,993,000)	245.0

# **Board of Supervisors**

Sachi A. Hamai, Executive Officer

## **Departmental Program Summary and Performance Measures**

## 1. County Government Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	91,309,000	6,488,000	5,776,000	79,045,000	217.0
Less Administration					
Net Program Costs	91,309,000	6,488,000	5,776,000	79,045,000	217.0

**Authority:** Mandated program with discretionary service levels - California Constitution.

The County Government Services Program consists of five Board of Supervisors (Board) offices, and the Clerk of the Board. The Board provides for the public welfare by determining County and special district policies; supervises activities of County departments and special districts; adopts annual budgets; and sets salaries. The Executive Office prepares meeting agendas and notices in accordance with legal requirements, and maintains complete minutes of Board meetings and other records.

**Program Result:** The Board, County departments/agencies and the public have access to timely and accurate information needed to conduct the business of the County of Los Angeles.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09 (1)	Projected 2009-10
Indicators				
Percentage of customers who rate employee competency as favorable, as measured by surveys	n/a	n/a	81%	90%
Percentage of clients that find the Executive Office provides services that are both easy to use and beneficial, as measured by surveys	n/a	n/a	60%	90%
Operational Measures				
Percentage of record searches for minutes, agendas, Board correspondence and documents related to Board and commission meetings completed within 20 minutes (2)	n/a	n/a	n/a	90%

#### **Explanatory Note(s):**

- (1) In February 2009, the Executive Office extended the survey to the public.
- (2) Records requests are logged at the service desk and closed when completed.

n/a = not available

## 2. Assessment Appeals

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,386,000		1,124,000	262,000	19.0
Less Administration					
Net Program Costs	1,386,000		1,124,000	262,000	19.0

**Authority:** Mandated program with discretionary service levels – Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

**Program Result:** Los Angeles County property taxpayers receive efficient and timely service in processing their assessment appeals.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of valid assessment appeal applications processed and scheduled for hearing with the first year of filing	99%	99%	95%	90%
Average processing time, in work days, to give notice of Appeals Board's final decision to taxpayers	5	5	10	15
Number of appeals that default annually	0	0	0	0
Number of complaints and/or legal challenges received for untimely notification of Appeals Board decision	0	0	0	0
Operational Measures				
Number of assessment appeal applications filed annually	7,697	9,339	42,000	60,000
Number of parcels for which applications are filed annually (1)	12,311	16,023	47,000	65,000
Number of parcels scheduled for hearing annually (2)	10,628	33,039	56,000	74,000
Number of Appeals Board decisions for which notices are processed	10,822	13,927	41,000	57,000

#### **Explanatory Note(s):**

- (1) Each application may contain multiple parcels.
- (2) Includes prior-year applications.

## 3. Administrative Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	33,511,000	2,033,000	679,000	30,799,000	91.0
Less Administration					
Net Program Costs	33,511,000	2,033,000	679,000	30,799,000	91.0

Authority: Non-mandated, discretionary program.

The Administration Program provides the Board offices, the Executive Office and commissions with budget, accounting, information technology, personnel and payroll, and procurement services. It also provides client department services, including office support and temporary clerical services to other County departments and budget units; provides a comprehensive building management program for the Kenneth Hahn Hall of Administration; and provides legislation and sundry operational support.

**Program Result:** The Board, Executive Office and commissions are provided timely, accurate, and efficient service in the area of fiscal management, personnel and payroll, information technology, procurement, and building management.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of customers who rate employee competency as favorable, as measured by surveys	n/a	n/a	80%	90%
Percentage of clients that found the Executive Office website easy to use, as measured by surveys	n/a	n/a	75%	90%
Operational Measures				
Percentage of revolving fund requests processed in six business days	n/a	59%	95%	95%
Percentage of stock supply requests completed within three business days	n/a	58%	92%	95%
Percentage of building service request calls closed within seven business days	n/a	n/a	87%	90%
Percentage of information technology requests completed within the service level agreement time	n/a	n/a	n/a	80%

n/a = not available

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	126,206,000	8,521,000	7,579,000	110,106,000	327.0

## **Chief Executive Officer**

## William T Fujioka, Chief Executive Officer

## **Departmental Program Summary and Performance Measures**

#### 1. Financial Resource Management

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	12,104,000	3,246,000	530,000	8,328,000	67.0
Less Administration					
Net Program Costs	12,104,000	3,246,000	530,000	8,328,000	67.0

**Authority:** Budget Management: Mandated program; level of funding discretionary. California Government Code Sections 29040, 29042, 29044, 29060 to 29062, and 29065.5 and County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board of Supervisors' (Board) budget policy implementation at the departmental and nondepartmental level; preparation of the Proposed Budget, including changes in the Final Budget and ongoing adjustments during the fiscal year (FY); development of recommendations to the Board regarding budgetary adjustments based on monthly analysis of expenditures and revenue collections by departments, special districts, special funds, and other funds; and projection and management of the General Fund (GF) cash flow position.

**Program Result:** The Board receives recommendations for overall management of the County's financial and operational functions that meet critical service requirements and enhance fiscal stability.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
County short-term note rating (1)	MIG1/SP1+	MIG1/SP1+	MIG1/SP1+	MIG1/SP1+
Percent of total locally generated revenues compared to budget	106.2%	102.9%	100.9%	100.0%
Percent of GF budget units that closed at or less than budgeted net County cost (NCC)	88.1%	88.1%	81.1%	100.0%
Percent of ongoing needs financed by ongoing revenue sources	100.0%	98.9%	100.0%	99.4%
Operational Measures				
Variance between closing and budgeted locally generated revenue	\$222,548,272 <sup>(2)</sup>	\$117,365,106	\$37,539,000	\$0
Number of GF budget units that closed at or less than adjusted allowance	59	59	59	65 <sup>(3)</sup>
Number of GF budget adjustments impacting NCC (4)	47	50	45	45
Amount of discretionary revenue	\$4,546,034,961	\$4,821,897,776	\$4,824,371,000	\$4,737,562,000

#### **Explanatory Note(s):**

<sup>(1)</sup> MIG1 – This designation denotes best quality. There is present a strong protection by established cash flow, superior liquidity support or demonstrated broad based access to the market for refinance. SP1 – Strong capacity to pay principal and interest. An issue determined to possess a very strong capacity to pay debt service is given a plus (+) designation.

<sup>(2)</sup> Reflects the elimination of the County's two-year contribution to the State for the Educational Revenue Augmentation Fund (ERAF III shift).

- (3) Reflects the merger of the Human Relations Commission and the Office of the Ombudsman within the Department of Community and Senior Services.
- (4) Does not include action budget adjustments.

## 2. Facilities and Asset Management

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(7)	(4)	(4)	(4)	1 03
Total Program Costs	15,430,000	8,826,000	3,609,000	2,995,000	93.0
Less Administration					
Net Program Costs	15,430,000	8,826,000	3,609,000	2,995,000	93.0

**Authority:** Asset Management: Mandated program; level of funding discretionary. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency (FEMA) funding of disaster recovery efforts.

**Program Result:** The Board receives recommendations for overall management of the County's facilities and assets that meet critical service requirements.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Capital Projects Indicators				
Actual capital project expenditures of completed projects track closely to the project costs estimates and budgetary projections	93	129	116	89
Cumulative amount of change orders is within the Board-approved change order allowance and change orders are limited to unforeseen conditions	93	129	116	89
Projects commencing design incorporate sustainable design elements that measurably increase efficiency in energy, water reuse, stormwater runoff, and regional transportation, and improve overall air and water quality	63	162	175	204
Operational Measures				
Percent of variance of final cost estimate from initial cost estimate	10.0%	10.0%	10.0%	10.0%
Percent of final, actual project cost from final cost estimate	10.0%	10.0%	10.0%	10.0%
Percent of change orders within final approved total project cost estimate	(1)	100.0%	100.0%	100.0%
Percent of change orders to unforeseen conditions and circumstances	(1)	90.0%	90.0%	90.0%
Percent of projects incorporating sustainable design features	16.0%	46.0%	50.0%	55.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Disaster Administrative Services Indicators				
Percent of disaster recovery projects managed and monitored that are delivered within FEMA established deadlines	100.0%	92.0%	92.0%	95.0%
Operational Measures				
Number of disaster recovery projects managed and monitored	75	62	104	120
Real Estate				
Indicators				
Percent of County lease facilities acquired that meet market rental rates	100.0%	100.0%	100.0%	100.0%
Percent change in real property revenue over the prior year	13.4%	(6.5%)	(13.1%)	(17.8%)
Percent of County facilities acquired within average approved timeframe	80.0%	90.0%	95.0%	95.0%
Percent of County facilities acquired that are within ten-percent (10%) of square feet of established need	95.0%	95.0%	95.0%	95.0%
Operational Measures				
Number of facilities acquired	90	98	98	80
Real property revenue generated	\$13,473,730	\$12,595,456	\$10,947,000	\$9,000,000

(1) Information not available.

## 3. Compensation Policy and Employee Relations

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	8,421,000	3,941,000	1,241,000	3,239,000	50.0
Less Administration					
Net Program Costs	8,421,000	3,941,000	1,241,000	3,239,000	50.0

## Authority: Non-mandated, discretionary program.

The Compensation Policy function provides for the development of strategic planning and advance strategies in support of countywide economic issues and the development of timely pay and benefits program recommendations. These recommendations are generally the result of significant man-hours involving classification studies and evaluations; salary surveys of other public and private entities; analyses of employee benefits programs; and researching workforce trends and employee turnover, as well as conducting vital actuarial studies touching on a variety of health and welfare issues.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies; conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memoranda of Understanding (MOU) and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission (ERCOM). As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

**Program Result:** Compensation Policy's primary mission is to provide a comprehensive compensation package that attracts and retains the caliber of workers needed to meet countywide manpower requirements and who are capable of delivering the highest quality services to Los Angeles County residents, its customer. Employee Relations provides the Board and departments labor relations policy development and guidance, training, management advocacy in labor disputes, and negotiations and administration of MOUs. This results in improved employer-employee relationships, and provides a productive, stable, competitive workforce to support departments in achievement of their goals.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Compensation Policy Indicators				
Percent of benchmark classes researched, surveyed and analyzed through the bargaining position development process within the established timeframe	100.0%	2.0%	5.7%	100.0%
Percent of bargaining units for which benefits recommendations are made within established timeframe	100.0%	100.0%	100.0%	100.0%
Percent of "small scale" position classification studies completed within the established timeframe	37.0%	50.0%	42.0%	50.0%
Percent change in employee participation in deferred compensation	3.5%	1.4%	1.5%	1.5%
Percent of written recommendations made for special pay practice requests	98.0%	98.0%	98.0%	98.0%
Percent of newly requested positions for which a final allocation has been recommended by the Chief Executive Office (CEO) during the budget process within the established timeframe	100.0%	100.0%	100.0%	100.0%
Operational Measures				
Number of benchmark classes for which salary recommendations were made <sup>(1)</sup>	219	5	13	228
Number of studies conducted and written recommendations made to enhance benefits and pay practices	25	15	15	10
Number of "small scale" position classification studies conducted	30	13	13	15
Number of County departments targeted for marketing outreach to increase deferred compensation participation enrollment	36	36	36	36
Number of pay practice requests recommended for approval or denial within established timeframe	372	557	500	550
Number of new positions allocated through the budget process (2)	5,441	5,564	1,568	1,300
Employee Relations				
Indicators				
Percent change in number of arbitrations filed with ERCOM	12.4%	(22.5%) <sup>(3)</sup>	(13.6%) <sup>(3)</sup>	5.0% <sup>(3)</sup>
Percent change in number of unfair labor practice charges filed with ERCOM	16.7%	(37.5%) (4)	42.8% <sup>(4)</sup>	10.0%
Percent of managers/supervisors trained who demonstrate a basic understanding of legal requirements under collective bargaining	100.0%	100.0%	100.0%	100.0%
Percent of bargaining agreements approved by the Board	100.0%	100.0%	100.0%	100.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of arbitrations settled/withdrawn	189	260	200	200
Number of unfair labor practice cases settled/withdrawn	2	15	15	10
Number of new County departmental manager training sessions conducted <sup>(5)</sup>	11	10	4	2
Number of in-house manager/supervisor training sessions on collective bargaining	15	3	3	3
Number of bargaining contracts negotiated	52	5	10	45
Number of bargaining unit agreements approved by the Board and implemented <sup>(6)</sup>	52	5	10	45

- (1) Bargaining tables not opened in FY 2008-09 for salary and fringe benefits, except for safety units.
- (2) Differences are due to poor economy and the potential of a curtailed budget.
- (3) Arbitrations tend to be higher in years when bargaining for successor MOU occurs.
- (4) Large percentage swings are a factor of small numbers of unfairs filed.
- (5) Reduced numbers reflect changes in Los Angeles County Learning Academy scheduling of classes.
- (6) Figure for FY 2006-07 includes renegotiation of all contracts. Contract reopeners only occurred in FY 2007-08. Safety contracts will be renegotiated in FY 2008-09, and all others in FY 2009-10.

## 4. Unincorporated Area Services (UAS)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(4)	(4)	(4)	(4)	
Total Program Costs	2,103,000	584,000	271,000	1,248,000	7.0
Less Administration					
Net Program Costs	2,103,000	584,000	271,000	1,248,000	7.0

Authority: Non-mandated, discretionary program.

The UAS program provides coordination between Board deputies and Community and Municipal Services (CMS) Cluster departments and support for: civic centers and one-stop centers; access services including community guides and websites; economic development and revitalization; emergency management planning; enhanced unincorporated community municipal services; and interdepartmental projects requiring facilitation and leadership by the UAS staff.

**Program Result:** To provide effective, efficient, and coordinated services for residents and businesses in the unincorporated areas of Los Angeles County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of residents and business persons who complete a survey and indicate satisfaction with civic center and one-stop center services	(1)	(1)	33.0%	75.0%
Percent of residents and business persons who complete a survey and indicate satisfaction with access services including community connections, and code enforcement pamphlets	(1)	(1)	50.0%	75.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of residents who complete a survey and indicate satisfaction from an initiative implemented by the community enhancement team (CET) in Florence-Firestone (FF)	(1)	(1)	33.0%	55.0%
Percent of CMS Cluster departments and Board offices who rate the Office of UAS as "good" or better in facilitating and providing leadership for interdepartmental projects	(1)	(1)	60.0%	75.0%
Operational Measures				
Number of residents/ business persons served by a civic center or one-stop center	(1)	(1)	247,619 <sup>(2)</sup>	247,619 <sup>(2)</sup>
Number of residents provided access to community connections, websites, and code enforcement pamphlets	(1)	(1)	479,361 <sup>(3)</sup>	479,361 <sup>(3)</sup>
Number of residents in the FF community	(1)	(1)	66,476	66,476
Number of interdepartmental projects and programs for which the UAS staff provides leadership and facilitation	(1)	(1)	19 <sup>(4)</sup>	19 <sup>(4)</sup>

- (1) Data not available or previously tracked.
- (2) East Los Angeles (ELA) Office = ELA (145,889) and South San Gabriel (8,762); Calabasas (20,782); Antelope Valley (AV) Office: Acton (11,901); Littlerock/Pearblossom (15,213); Quartz Hills (16,081); East AV (14,658); South AV (10,214); and West AV (4,119).
- (3) Connections: AV (72,186); FF (66,476); Whittier (79,119); Hacienda Heights (57,354); Rowland (52,758); Lennox (25,942); Athens-Westmont (45,063); Altadena (43,063); and Bassett/Valinda/Avocado Heights (36,488).
- (4) 1) CMS Cluster Goals; 2) Stormwater/Urban Runoff/Clean Water; 3) Annexations, Incorporations, Boundary Changes; 4) CETs (Valinda and FF); 5) Plastic Bags and Styrofoam; 6) Green Issues; 7) Indian Springs/Indian Falls; 8) Community Signage; 9) Connections and Pamphlets; 10) Council of Governments representation (San Gabriel Valley, Westside Cities, and Gateway); 11) Code Enforcement Bi-annual Report; 12) Community Redevelopment Agencies; 13) Illegal Dumping; 14) Illegal Auto Sales; 15) Development of Community Centers, One-Stops and Civic Centers; 16) Census; 17) Unincorporated Area Island Study; 18) Emergency Management; and 19) Economic Development/Job Development.

## 5. Health and Human Service Integration

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg	
	(\$)	(\$)	(\$)	(\$)	Pos	
Total Program Costs	8,171,000	4,577,000	188,000	3,406,000	34.0	
Less Administration						
Net Program Costs	8,171,000	4,577,000	188,000	3,406,000	34.0	

#### **Authority:** Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

**Program Result:** To assist County departments to enhance, integrate, and leverage resources to maximize financial capacity in an effort to be more customer-oriented, community-responsive, and outcome-focused.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Medi-Cal Administrative Activity (MAA)/Targeted Case Management (TCM) revenue recovered through implementation of MAA claiming units and TCM programs	\$12,562,357	\$15,000,000 <sup>(1)</sup>	\$16,000,000	\$16,500,000
Percent of respondents to the Service Integration Branch (SIB) Customer Service and Satisfaction Survey rating SIB's services and products favorably <sup>(2)</sup>	87.0%	86.0%	86.0%	85.0%
Operational Measures				
Number of collaboratives supported	41	45	45	45
Number of Goal 5 initiatives where SIB serves as project manager on behalf of collaboratives	16	28	28	28
Number of website logons accessing information: Safely Surrendered Baby Law	18,919 <sup>(3)</sup>	40,611	35,000	35,000
Number of MAA/TCM time surveys/time cards audited	780	628	670	700
Number of evaluation reports completed	9	6	6	9
Number of user logons to the LACounty Helps website (4)	54,000	66,123	75,000	90,000

- (1) This amount will increase as additional revenues are received.
- (2) Percentage shows number of survey respondents who rated SIB at a four or five overall in terms of its products and services (on a five point scale with five being the highest rating).
- (3) Methodology for tracking website hits changed in 2007. Therefore, actual FY 2006-07 number differs from estimated FY 2006-07 number provided in the FY 2007-08 Proposed Budget.
- (4) Website launched June 1, 2006.

#### 6. Child Care

	Gross	Intrafund		Net	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	6,379,000		5,590,000	789,000	15.0	
Less Administration						
Net Program Costs	6,379,000		5,590,000	789,000	15.0	

### Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County of Los Angeles. Key initiatives include the implementation of the Investing in Early Educators (Assembly Bill 212) Program, Centralized Eligibility List (CEL) Project, and, as of July 1, 2007, the administration of the Steps to Excellence Project (STEP).

**Program Result:** To improve child care quality and access by supporting education for child care providers, program quality rating, and support services, and facilitating the ability of low-income families to access subsidized child care services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of children placed in subsidized child care by agencies using the CEL system	2,619	10,649	20,000	23,000
Percent of Investing in Early Educators applicants who successfully earn stipends by completing college course work and maintaining employment in subsidized child care programs	72.0%	70.0%	70.0%	70.0%
Number of programs earning a STEP rating	(1)	(1)	50 <sup>(1)</sup>	125
Operational Measures				
Number of income-eligible families who are registered on CEL	27,576	32,314	34,000	36,000
Number of stipend applications processed	3,193	1,987	1,900	1,900 <sup>(2)</sup>
Number of programs participating in STEP who have not previously participated in accreditation or other quality initiatives	(1)	128	175	210

- (1) STEP was launched July 1, 2007. The first 18 months were dedicated to recruiting and training participants on the STEP matrices. Observations and ratings began in February 2009.
- (2) This presumes that the funding level for the Investing in Early Educators Program remains at \$4,250,000.

## 7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	552,000	151,000		401,000	4.0
Less Administration					
Net Program Costs	552,000	151,000		401,000	4.0

#### Authority: Non-mandated, discretionary program.

The HPI represents a \$100.0 million investment, unanimously approved by the Board to focus on reducing and/or preventing homelessness. This includes two categories of programs: ongoing homeless assistance programs and one-time only programs which are included in the HHPF. The programs include: rental subsidies and eviction protection, and moving assistance; low-cost predevelopment loans for developers of special needs and affordable housing; capital and operating subsidies for developers of emergency, transitional, and permanent supportive housing; and housing assistance and supportive services for homeless persons discharged from County facilities.

**Program Result:** Homeless families and individuals will secure permanent housing and escape homelessness. Fewer at-risk families and individuals will become homeless.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of homeless individuals, families, and transition age youth (TAY) placed into: (1)				
Emergency shelter/transitional housing	154 <sup>(2)</sup>	7,210	7,000	5,000
Permanent support housing with services	340	2,034	1,600	1,400

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number receiving supportive services:				
Mental health	23	142	1,000 <sup>(3)</sup>	1,500
Health care	17	183	900	1,000
Substance abuse treatment	10	111	500	750
Case management	n/a	2,257	2,500	2,500
Number who continue to participate in mental health and substance abuse supportive service programs six months following initial engagement in those services	(4)	91	150	150
Number who received income or other benefits for housing or basic life needs through HPI	1,187	2,329	2,500	2,500
Number who obtained employment	(4)	10 <sup>(4)</sup>	50	50
Percent of those who obtained employment and who remained employed after six months	(4)	(4)	(4)	(4)
Operational Measures				
Number of homeless individuals, including chronic homeless, contacted by a County department or County-funded contractor (5)	(6)	15,765	10,000	9,000
Number of homeless and at-risk families contacted by a County department or County-funded contractor (5)	(6)	6,433	6,000	5,500
Number of TAY contacted by a County department or County-funded contractor (5)	(6)	1,121	1,000	1,000
Number of County benefit applications processed	(6)	2,151	2,500	2,500
Total dollar amount of HPI spent on rental subsidies	(6)	\$5,190,289	\$5,233,000 <sup>(7)</sup>	\$5,000,000 <sup>(7)</sup>
Number who received job training and/or employment referrals	(6)	65	150	150

- (1) TAY between the ages of 16-25 years old.
- (2) Emergency shelter and transitional house have been combined for reporting purposes.
- (3) Improved data collection will result in a significant increase in the number receiving supportive services.
- (4) As participants continue to receive supportive services, data is expected to be collected in the future.
- (5) Total number of contacts may include duplicate counts of homeless individuals, families, or TAY.
- (6) Program began in FY 2006-07; however, standardized quarterly reporting occurred in FY 2007-08.
- (7) Projected FY 2008-09 amount is estimated based on ongoing commitment from the Board. Note that FY 2007-08 unspent funds may be reprogrammed by the Board.

n/a = not available

## 8. Intergovernmental and External Affairs

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	4,765,000	1,140,000	165,000	3,460,000	24.0
Less Administration					
Net Program Costs	4,765,000	1,140,000	165,000	3,460,000	24.0

## **Authority:** Non-mandated, discretionary program.

The purpose of the Intergovernmental and External Affairs Program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. Major elements of this program are the development of the federal and State Legislative Agendas, which are prepared in collaboration with County departments, advocates, and the

Legislative Strategist. The Agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Program staff analyze initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations.

The County's policies and positions are represented in Washington, DC and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Additional intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

**Program Result:** The Board and County departments receive effective legislative analysis and advocacy, while productive relationships with other governmental entities and organizations are maintained.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated <sup>(1)</sup> 2008-09	Projected 2009-10
Indicators				
Percent of legislative bills for which County took a position with final action consistent with the County's position	62.2%	59.0%	60.0%	60.0%
Operational Measures				
Number of bills on which positions were taken	163	150	95	170
Volume of legislative bills reviewed	2,668	2,616	1,463	2,600

#### **Explanatory Note(s):**

### 9. Risk Management (RM)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	18,066,000	11,856,000	3,753,000	2,457,000	93.5
Less Administration					
Net Program Costs	18,066,000	11,856,000	3,753,000	2,457,000	93.5

**Authority:** Creation of the RM program as approved by Board order on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program; level of funding discretionary. California Labor Code 3700 and County Code Section 5.31.050, 5.31.060, 5.31.070, 6.20.070. Occupational Health and Disability Management: Non-mandated, discretionary program. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the CEO's RM programs is to use available RM tools to evaluate County risks; develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Occupational Health; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); Short-Term and Long-Term Disability; and RM Inspector General functions (including Corrective Action Plans).

<sup>(1)</sup> Reflects estimate for the first year of the FY 2009-10 Legislative session.

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; claim administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments reduce exposure and meet State and federal workplace safety requirements; administration of health programs to minimize effects of employee injuries and illnesses; provide psychological evaluations and counseling; monitor Corrective Action Plans; and assist employees and departments with return-to-work efforts. Each program and service has a specific targeted outcome/result, including those listed below.

**Program Result:** A major intended result of RM programs is to reduce the County's cost of risk (expressed as a percentage of the County's operating budget), and to enhance risk management services to County departments and employees by administering and managing risk management programs in an effective and efficient manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Liability losses and expense as a percent of the total County operating budget	0.4%	0.4%	0.4%	0.04%
Workers' compensation trust fund losses and expense as a percent of the total County operating budget	1.4%	1.3%	1.3%	1.3%
Percent increase/decrease of loss control and prevention consultations and trainings provided from prior fiscal year	38.7%	(1.0%)	5.7%	1.9%
Operational Measures				
Liability losses and expense	\$88,995,611	\$90,264,320	\$99,000,000	\$101,000,000
Number of opened liability claims	4,102	5,176	4,500	4,600
Workers' compensation expense	\$279,991,751	\$285,055,563	\$330,000,000	\$330,000,000
Number of opened workers' compensation claims	10,019	10,593	10,750	10,950
Number of loss control and prevention consultations and trainings provided to County departments to identify loss control and prevention opportunities	516	511	540	550

## 10. Emergency Management

	Gross	Intrafund		Net	t	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	3,671,000	3,809,000	36,000	(174,000)	24.0	
Less Administration						
Net Program Costs	3,671,000	3,809,000	36,000	(174,000)	24.0	

**Authority:** Non-mandated, discretionary program.

The Emergency Management program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas; and in support of the Operational Area. This program ensures that Los Angeles County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, State, and federal governments.

**Program Result:** This program will produce public education programs to help the community become prepared for disasters, as well as provide training to first responders and others involved in disaster response. It will also provide direction, coordination, and promote collaboration in the completion of emergency response plans and protocols. This program will also enhance first responders' ability to handle disasters by administering the Homeland Security Grant fund which was created to provide funding for equipment, plans, and supplies needed for emergency response.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of Disaster Management Area Coordinators (DMACs) engaged in disaster preparedness that the activities for cities within the County, who feel County is providing effective leadership and information	80.0%	90.0%	100.0%	100.0%
Percent of community polled that felt as a result of information provided by the County they are better prepared for a disaster	(1)	89.0%	100.0%	100.0%
Percent of first responders who felt as result of training provided they were better prepared to respond to disasters or that the training provided was relevant	(1)	(1)	100.0%	100.0%
Percent of dollar amount of grants successfully managed	100.0%	100.0%	100.0%	100.0%
Operational Measures				
Number of monthly meetings with DMACs	12	11	11	12
Number of satisfaction surveys of DMACs	1	1	1	1
Number of community expos/public forums on disaster preparedness conducted	24	32	20	25
Number of community members polled	(1)	541	600	600
Emergency Survival Preparedness website visitors	11,514	14,953	16,000	17,000
Number of first responders trained and surveyed	(1)	700	800	900
Public Information Officer training workshops and exercises	153	65	50	50
Number of grants managed and distributed	7	6	5	5
Dollar amount of grants managed/distributed	\$21,398,000	\$21,344,000	\$25,198,000	\$27,996,000

## 11. Countywide Support Services

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	15,042,000	2,443,000	4,564,000	8,035,000	72.0
Less Administration					
Net Program Costs	15,042,000	2,443,000	4,564,000	8,035,000	72.0

**Authority:** Office of Protocol: Non-mandated, discretionary program. Public Affairs: Non-mandated, discretionary program. Workplace Programs: Mandated and discretionary program - County Code Chapter 4.30, and California Health and Safety Code Section 44223.

The CEO provides leadership, coordination, and support for a variety of countywide programs and efforts including the following:

**Strategic Planning Coordination:** Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*.

**Public Affairs:** Provides general information to the public, as well as photographic and graphic arts services to the Board and County departments. Acts as chief liaison between the County and the public and media. Also, maintains the County's website.

<sup>(1)</sup> Information was not previously tracked.

**Quality and Productivity:** Provides advice, assistance, and support to the County's elected officials, managers, and employees to promote the quality, productivity, and effectiveness of County activities and public services. Supports the implementation of programs such as the Productivity Investment Fund, Productivity and Quality Awards, and Commission conferences that enhance the quality and productivity of the delivery of County services.

**Office of Protocol:** Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

**Workplace Programs:** Coordinates countywide employee programs such as the annual charitable giving campaign, volunteer, and savings bonds programs, and the mandated rideshare/air quality programs (e.g., countywide trip reduction).

**Special Projects:** Leads and coordinates several high profile countywide or multi-departmental initiatives including review of redevelopment activities of the County's cities, development of a County Records and Archives Program, providing contracting oversight and implementation guidance, and managing various task force efforts to address Board-identified issues.

**Cable and Telecommunications:** Leads and coordinates projects across the County related to cable and telecommunications, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative, pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way.

**Countywide Information Technology Services:** Provides support for countywide systems involving CEO-lead programs, including the budget system and emergency management.

**Program Result:** County departments receive effective leadership and support in pursuing consistent implementation of high profile countywide and/or multi-departmental programs and initiatives, allowing them to better provide effective, efficient, and quality services to the public.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Special Projects				
Indicators				
Percent of County employees that attended performance measurement training and agree that the concepts and information discussed within the training workshop will help them perform their job better	(1)	92.0%	100.0%	95.0%
Percent of County departments that actively use performance management practices to improve work outcomes	(1)	18.4%	20.0%	22.0%
Number of departments that reported no retroactive contracts or retroactive payments	(1)	32	33	34
Operational Measures				
Number of County employees (responsible for departmental performance management program) that attended performance management training workshop provided by the CEO	(1)	218	36	36
Number of County employees that attended performance measurement training workshops provided by the CEO and responded to the survey	(1)	138	22	22
Number of County departments surveyed actively using performance management practices	(1)	38	38	38
Number of retroactive contracts or retroactive payment requests presented to Retroactive Contracts Review Committee by County departments	(1)	13	13	11

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Workplace Programs				
Indicators				
Cost avoidance due to volunteers providing services (2)	\$62,386,367	\$71,694,923	\$65,000,000	\$63,000,000
Operational Measures				
Number of volunteers that participate in the County program	38,053	45,876	53,000	38,000
Quality and Productivity				
Indicators				
Project cost benefit from final reports	(3)	(3)	(3)	(3)
Operational Measures				
Number of proposals received	19	16	17	20
Number of awards approved	13	9	11	15
Total amount of loans awarded	\$4,303,381	\$35,600	\$400,000	\$414,000
Total amount of grants awarded	\$5,068,561	\$844,936	\$1,767,000	\$3,246,000
Number of participating departments	13	12	15	19
Information Technology Services				
Indicators				
Percent of eCAPS Budget Prep system operational during normal business hours	94.0%	96.0%	97.0%	99.0%
Operational Measures				
Number of eCAPS Budget Prep programs/processes completed on schedule	2,700	2,900	3,000	3,200

- (1) Data not available or previously tracked.
- (2) The United States Bureau of Labor Statistics Annual Volunteer Survey provides population sample data to The Independent Sector. The Independent Sector, a national organization calculates the value of each volunteer hour.
- (3) Data to be collected beginning FY 2009-10.

## 12. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,005,000	32,000	66,000	5,907,000	36.5
Less Administration					
Net Program Costs	6,005,000	32,000	66,000	5,907,000	36.5

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, personnel, office support, and information technology (IT) services.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal IT support, and other general department administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of closing to adjusted NCC	97.2%	85.9%	96.6%	99.0%
Percent of Help Desk calls completed within 24-hours	97.0%	88.0%	84.0%	90.0%
Average number of days between date of approval to hire and date vacant positions were filled	35	35	35	35
Percent of service requests responded to within 48 hours	90.0%	90.0%	90.0%	90.0%
Operational Measures				
Amount of NCC savings at closing	\$767,786	\$6,172,704 <sup>(1)</sup>	\$1,468,000	\$403,000
Number of Help Desk calls received	3,920	4,400	4,500	4,300
Number of personnel exams conducted by the Department	32	24	18	22
Number of service requests received	6,500	7,000	7,000	7,000

(1) Includes carryover amount of \$2,339,000.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	100,709,000	40,605,000	20,013,000	40,091,000	520.0

## Chief Information Office

## **Richard Sanchez, Acting Chief Information Officer**

## **Departmental Program Summary and Performance Measures**

### 1. Effective Application of Information Technology

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	3,685,000			3,685,000	14.0
Less Administration					
Net Program Costs	3,685,000			3,685,000	14.0

**Authority:** Part federal-mandated - Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

This program provides vision, direction, analysis and recommendations to facilitate collaboration among County departments on common goals and initiatives, and implements information technology (IT) best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost effectiveness of requested departmental IT agreements; perform risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development and implementation on federal-mandated HIPAA security regulation and countywide security issues, protects critical information assets, and mitigates the impact of the computer security incidents.

**Program Result:** The Board of Supervisors and County departments are provided with vision, direction, analysis, and recommendations to facilitate collaboration among departments on common goals and initiatives, to implement IT best practices, to optimize County IT resources, and to make informed business decisions.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Achieve Board approval of enterprise contracts/agreements	100%	100%	100%	100%
Percentage of request for departmental services completed within timeframe $^{(1)}$	100%	100%	100%	100%
Operational Measures				
Number of Board approved enterprise contracts/ agreements	4	4	7	8
Number of requests for departmental assistance	137	394	140	140

## **Explanatory Note(s):**

(1) The established timeframe to complete departmental services is two weeks.

## 2. Administration

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,493,000			1,493,000	6.0
Less Administration					
Net Program Costs	1,493,000			1,493,000	6.0

Authority: Non-mandated, discretionary program.

This program provides direction, management, and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement, accounting, budgeting, contracting, human resources, and other general administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of performance evaluations completed by due date	90%	100%	100%	100%
Percentage of positions recruited successfully	90%	90%	100%	100%
Operational Measures				
Number of personnel exams conducted by Department	3	3	3	2
Number of recruitments conducted by Department	7	6	5	3

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	5,178,000	0	0	5,178,000	20.0

# **Child Support Services**

Steven J. Golightly, Director

## **Departmental Program Summary and Performance Measures**

## 1. Child Support Enforcement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	160,931,000	101,000	159,345,000	1,485,000	1,682.0
Less Administration					
Net Program Costs	160,931,000	101,000	159,345,000	1,485,000	1,682.0

**Authority:** State mandated – California Family Code Section 17304 requires the creation of an independent Child Support Services Department for each county in California.

The Child Support Services Department is responsible for establishing, modifying and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

**Program Result:** Children receive the economic and medical support to which they are entitled, and families receive timely, accurate and responsive child support services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total support collected (millions)	\$494.2	\$512.5	\$533.3	\$549.3
Percent of cases with paternity established	82.1%	86.9%	100.0%	100.0%
Percent of cases with court orders	75.9%	76.5%	80.0%	80.0%
Percent of current support collected	45.4%	48.3%	53.0%	53.0%
Percent of cases with arrearage collections	47.1%	49.7%	55.0%	55.0%
Operational Measures				
Call center waiting time (minutes) (1) (2)	13.34	16.60	10.0	9.80
Cost efficiency (dollars collected per dollar spent)	\$2.69	\$2.88	\$3.00	\$3.09
Number of complaints (1) (2)	1,310	1,082	1,082	1,082

#### **Explanatory Note(s):**

- (1) Varies with call volume and staffing level.
- (2) Data is by calendar year.

## 2. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	13,323,000		13,323,000		115.0
Less Administration					
Net Program Costs	13,323,000		13,323,000		115.0

Authority: Non-mandated, discretionary program.

Administrative support provided to the Department, includes executive office, fiscal management (budget, procurement, and accounting), human resources (personnel, payroll, and employee relations), facilities management, and contract management services.

**Program Result:** The Department provides timely, accurate and efficient fiscal administration and risk management support.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of vendor payments offering discount where discount was achieved	100%	100%	100%	100%
Percent of quarterly federal claims submitted on time	75%	75%	100%	100%
Percent of new workers' compensation claims reported to the total employee count for the Department	4%	5%	5%	5%
Operational Measures				
Number of payment vouchers from vendors offering discounts	105	129	118	118
Number of quarterly federal claims submitted	4	4	4	4
Number of new workers' compensation claims	69	99	92	92

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(4)	(+)	(4)	(+)	
Net Program Costs	174,254,000	101,000	172,668,000	1,485,000	1,797.0

# **Children and Family Services**

Patricia S. Ploehn, Director

## **Departmental Program Summary and Performance Measures**

## 1. Early Intervention

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	66,934,000	30,000	31,478,000	35,426,000	352.0	
Less Administration	6,778,000	30,000	3,722,000	3,026,000	51.0	
Less Assistance	21,367,000		5,685,000	15,682,000		
Net Program Costs	38,789,000		22,071,000	16,718,000	301.0	

**Authority:** Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through the Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to foster growth of its children, youth, adults, and family members.

**Program Result:** Children at low risk for child abuse and/or neglect are able to stay safely at home with their families.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of children receiving Family Support services who do not have a recurrence of substantiated abuse and/or neglect while receiving Family Support services	99.7%	99.8%	99.8%	99.8%
Percent of children receiving services who do not have a recurrence of substantiated abuse and/or neglect within 12 months after receiving Family Support services	97.0%	97.4%	99.5%	99.7%
Percent of children receiving Alternative Response services who do not have a recurrence of substantiated abuse and/or neglect while receiving Alternative Response services	97.0%	96.4%	97.1%	97.4%
Percent of children who do not have a recurrence of substantiated abuse and/or neglect within 12 months after receiving Alternative Response services	92.5%	92.6%	92.8%	93.2%
Operational Measures				
Number of children who received Family Support services	11,456	12,967	13,500	14,100
Number of families who received Alternative Response services	2,302	2,090	2,094	2,093

#### 2. Crisis Intervention

	Gross	Gross Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	307,947,000	220,000	232,348,000	75,379,000	2,617.0	
Less Administration	40,676,000	220,000	33,531,000	6,925,000	376.0	
Less Assistance						
Net Program Costs	267,271,000		198,817,000	68,454,000	2,241.0	

**Authority:** Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action (when appropriate) to petition for court dependency status; and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court.

**Program Result:** Families with children at risk of abuse and/or neglect are stabilized and children are able to remain safely in their own homes or in a home-like setting.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of children receiving Family Reunification services removed from the home of a parent or guardian requiring court intervention	81.3%	83.1%	81.7%	81.0%
Percent of children receiving Family Maintenance services who remained in the home of a parent or guardian requiring court intervention	26.2%	27.2%	26.1%	26.0%
Percent of children with substantiated referral of abuse and/ or neglect that did not have a subsequent substantiated referral within 12 months <sup>(1)</sup> <sup>(2)</sup>	87.1%	97.5%	97.7%	98.1%
Percent of children who did not have a recurrence of substantiated referrals of abuse and/or neglect within six months of receiving Voluntary Family Maintenance services <sup>(2)</sup>	93.5%	93.0%	93.7%	94.1%
Percent of children who did not have a recurrence of substantiated referrals of abuse and/or neglect within six months of receiving Voluntary Family Reunification services <sup>(2)</sup>	90.5%	90.0%	90.7%	90.8%
Percent of children receiving Family Preservation services who do not have a recurrence of substantiated referrals of abuse and/or neglect while receiving Family Preservation services	95.8%	95.7%	95.9%	96.5%
Percent of children who do not have a recurrence of substantiated abuse and/or neglect within 12 months after receiving Family Preservation services (1)	91.2%	91.7%	92.2%	92.7%
Operational Measures				
Total number of referrals for Department of Children and Family Services (DCFS) services (3)	150,158	156,458	163,023	163,863
Number of Immediate Response referrals (3)	73,733	75,696	75,712	75,782

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of Immediate Response referrals with an initiated face-to-face contact within 24-hours <sup>(4)</sup>	97.4%	97.6%	98.7%	99.8%
Number of five day Immediate Response referrals (3)	76,348	80,676	85,250	90,084
Percent of five day Immediate Response referrals with an initiated face-to-face contact within five days <sup>(4)</sup>	97.5%	97.5%	97.6%	97.8%
Number of children who received Voluntary Family Maintenance services	7,260	7,734	8,239	8,777
Number of children who received Voluntary Family Reunification services	1,070	1,070	1,090	1,110
Number of families who received Family Preservation services	5,835	5,626	6,037	5,935

- (1) Estimated and projected data are based on previous fiscal year's actual data.
- (2) Recurrence of substantiated referrals of abuse indicator is inverted to report "no subsequent substantiated referrals of abuse."
- (3) Data is based on child count.
- (4) Data is based on referral (family) count, which is consistent with State and federal reporting of this measure. Previous budget reported this measure by child count.

#### 3. Intensive Services

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	634,938,000	5,254,000	512,373,000	117,311,000	2,361.0	
Less Administration	46,823,000	199,000	30,384,000	16,240,000	339.0	
Less Assistance	340,390,000	5,055,000	301,833,000	33,502,000		
Net Program Costs	247,725,000		180,156,000	67,569,000	2,022.0	

**Authority:** Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at medium or high risk for abuse, neglect, abandonment, or exploitation. Services include Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. These services are provided to children and families when a child remains in the home of a parent/guardian or when they have been placed in out-of-home care.

**Program Result:** Through Intensive Services, families are preserved and supported; children in out-of-home care reside in a safe, stable, nurturing, and healthy environment (whenever possible in their own communities), and when necessary, children successfully emancipate from foster care.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of children without a substantiated allegation of abuse and/or neglect within 12 months of returning home (1)	93.5%	92.0%	93.0%	94.0%
Percent of children who remained in home of a parent or guardian at least 12 months after DCFS case closure (1)	97.3%	97.0%	97.4%	97.8%
Percent of children without a substantiated allegation of abuse and/or neglect in out-of-home care (foster family agency and foster family home)	90.0%	98.6%	98.7%	98.8%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of children without a substantiated allegation of abuse and/or neglect in out-of-home care (relative homes and small family home)	98.3%	97.6%	98.5%	98.7%
Percent of children who re-entered foster care within 12 months of being returned home <sup>(1)</sup>	9.7%	10.4%	9.9%	9.0%
Percent of youth exiting care through Emancipation services	13.3%	7.2%	7.0%	6.8%
Percent of youth who received Independent Living services and are living in a safe and affordable housing upon service termination at age 21	98.2%	87.0%	88.6%	98.2%
Percent of youth who received Independent Living services and who obtained a high school diploma or general equivalency diploma upon leaving foster care	49.5%	55.0%	61.0%	67.7%
Percent of youth who received Independent Living services and are enrolled in higher education	50.8%	53.0%	55.0%	57.7%
Percent of youth who received Independent Living services and are employed full or part-time	54.2%	55.0%	56.0%	57.4%
Operational Measures				
Number of children in out-of-home care (2)	20,302	17,834	15,666	13,764
Number of children placed in home of a relative	10,753	9,113	7,724	6,547
Number of children in long-term foster care	10,749	9,291	8,031	6,942
Percent of sibling sets in which at least two siblings are placed together in out-of-home care	75.2%	76.5%	77.8%	79.1%
Percent of children with only one or two placements within 12 months of removal from home	87.7%	86.7%	87.1%	87.7%
Percent of children placed with a relative within five days of removal from home	33.3%	29.1%	30.0%	30.6%
Percent of children in non-relative care who remained in the same school attendance area at the time of initial placement	3.9%	4.3%	4.7%	5.1%
Number of youth who received Independent Living services	7,376	8,613	10,058	11,745
Percent of newly detained children screened for mental health needs within 30 days of case opening (3)	n/a	n/a	n/a	75.0%
Percent of newly open non-detained children screened for mental health needs within 30 days of case opening (3)	n/a	n/a	n/a	75.0%
Percent of newly detained children who screen positive for mental health needs referred for a mental health assessment (3)	n/a	n/a	n/a	75.0%
Percent of newly open non-detained children who screen for mental health services who were referred for a mental health assessment (3)	n/a	n/a	n/a	75.0%
Percent of newly detained children referred receive a complete mental health assessment (3)	n/a	n/a	n/a	75.0%

- (1) Estimated and projected data are based on previous fiscal year's actual data.
- (2) Out-of-home care does not include children in the home of their non-related legal guardians.
- (3) Mental health screenings and the Referral Tracking System will be implemented in fiscal year 2009-10. Percentages are based on the roll-out schedule identified in the Katie A. Strategic Plan.

n/a = not available

## 4. Permanency

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	761,052,000	3,273,000	636,804,000	120,975,000	2,070.0
Less Administration	37,183,000	174,000	25,614,000	11,395,000	298.0
Less Assistance	510,599,000	3,099,000	459,317,000	48,183,000	
Net Program Costs	213,270,000		151,873,000	61,397,000	1,772.0

**Authority:** Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide a continuum of services to promote permanency for children. These services include Family Reunification, Legal Guardianship, and Adoption. Family Reunification is the preferred permanency plan since it preserves family connections. Family Reunification services include: Case Management and Support, Wraparound, Emancipation, Respite Care, Health, Mental Health, Substance Abuse Treatment, and Educational Development. When it is not possible to reunify families, adoption or legal guardianship (with relatives or non-relatives) is explored. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

**Program Result:** Children in the foster care system move to permanency (Family Reunification, Adoption, and Legal Guardianship) in a timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of children in out-of-home care who returned home within 12 months of removal	59.4%	61.4%	63.5%	65.7%
Percent of children in out-of-home care who returned home between 13-59 months of removal	36.7%	35.5%	33.5%	31.4%
Percent of children in out-of-home care who returned home 60 months or more of removal	4.0%	3.1%	3.0%	2.9%
Percent of children in a relative's care who returned home within 12 months of removal	46.4%	48.6%	50.9%	53.3%
Percent of children adopted within 24 months of removal from home	24.0%	23.0%	26.3%	26.7%
Percent of children adopted by a relative within 24 months of removal from home	48.4%	57.7%	68.9%	72.6%
Percent of children who attained legal guardianship within 24 months of removal from home	45.5%	34.1%	35.1%	35.8%
Percent of children who attained legal guardianship with a relative within 24 months of removal from home	83.5%	75.4%	68.1%	61.5%
Number of children in out-of-home care who returned home	6,450	6,811	7,193	7,597
Percent of children who returned home from a relative's care	48.8%	50.0%	51.2%	52.4%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Percent of parental rights terminated within 15 months of removal from home	28.4%	23.0%	24.1%	25.3%
Percent of parental rights terminated within 15 months of removal from home for children placed with relatives	59.1%	59.4%	59.7%	60.0%
Number of children placed in adoption	2,192	2,110	2,200	2,350
Number of children with finalized adoptions	2,151	2,174	2,198	2,223

#### 5. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	131,460,000	623,000	93,251,000	37,586,000	1,064.0
Less Administration	<del></del>				
Less Assistance					
Net Program Costs	131,460,000	623,000	93,251,000	37,586,000	1,064.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement, contract administration, human resources services, facilities management and information technology support.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Finance and Budgets				
Operational Measures				
Percent of times Department met Chief Executive Office (CEO) deadline for submittal of budget status reports and annual budget request, based upon timely and accurate provision of information from CEO	100.0%	100.0%	100.0%	100.0%
Percent difference between 11-month estimate of net County cost (NCC) and NCC at closing	11.0%	12.8%	7.0%	7.0%
Percent of interdepartmental billings invoiced within 30 days of the month end	100.0%	100.0%	100.0%	100.0%
Percent of vendor payments offering discount where discount was achieved	96.0%	89.0%	95.0%	95.0%
Percent of payment vouchers with errors when checks are issued	1.2%	1.5%	1.0%	1.0%
Percent of quarterly State claims submitted on time	100.0%	100.0%	100.0%	100.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Human Resources (Payroll and Personnel)				
Operational Measures				
Percent of performance evaluations completed at the time of semi-annual reports	93.0%	100.0%	100.0%	100.0%
Vacancy rate (percentage of budgeted permanent positions not filled)	9.0%	9.5%	6.5%	6.0%
Percent payroll adjustments made by Department to correct prior period pay <sup>(1)</sup>	1.9%	13.0%	13.0%	13.0%
Purchasing and Contracts				
Operational Measures				
Number of supply requests (within Department's delegated authority) confirmed with requestor	2,500	6,000	3,000	2,000
Percent of supply requests within established and identified timeframe	50.0%	97.0%	100.0%	100.0%
Average number of days elapsed from date of purchase request (within Department's delegated authority) to date of purchase order issued (i.e., order placed)	15	10	10	10
Percent of solicitations completed by the established and identified due date	100.0%	100.0%	100.0%	100.0%
Percent of contracts with outcome or performance-based statement of work as percentage of total Department contracts <sup>(2)</sup>	60.0%	60.0%	80.0%	80.0%
Percent of contracts monitored according to planned monitoring schedule	100.0%	100.0%	100.0%	100.0%
Percent of contracts monitored meeting performance targets	100.0%	100.0%	100.0%	100.0%
Percent of contracts requiring Board approval that initiated work prior to contract execution or after expiration date (except as exempted by Board policy)	0%	0%	0%	0%
Informational Technology (Internal Support Only)				
Operational Measures				
Percent of time key departmental systems are operational during normal business hours, including Intranet and Internet	98.0%	98.2%	98.2%	98.3%
Percent of Help Desk calls completed within departmental standard	100.0%	100.0%	100.0%	100.0%
Percent of request for services responded to within identified departmental standard	98.0%	99.0%	99.0%	99.0%
Facility Management				
Operational Measures				
Percent of facility service requests confirmed with requestor and processed within standard timeframe	100.0%	100.0%	100.0%	100.0%
Percent of facilities requiring investments in next five years	100.0%	100.0%	100.0%	100.0%
Annual dollar amount of facilities requiring investments in next five years	\$1,766,110	\$1,093,068	\$306,660	\$711,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number invested in preventative or facility maintenance (annual increase/decrease)	34	31	31	31
Amount invested in preventative or facility maintenance (annual increase/decrease)	\$821,457	\$371,279	\$385,808	\$387,000
Strategic Planning				
Operational Measures				
Number of years plan elapsed since departmental plan has been updated	0	0	0	0
Risk Management				
Operational Measures				
Number of new workers' compensation claims reported	344	364	350	350
Ratio of new workers' compensation claims reported to the total employee count for the Department	1:20	1:19	1:20	1:20
Workers' compensation trust fund costs as a percentage of total employee payroll dollars for the Department	4.5%	4.6%	3.7%	3.6%
Number of new tort liability claims reported for the Department	154	181	150	150
Tort liability costs as a percentage of total operating budget for the Department	0.5%	1.6%	1.6%	1.6%

- (1) Increase due to conversion to eTime collection employee learning curve. Roll-out continues through January 2010.
- (2) Based on the outcome or performance-based statements of work for social services contracts.

## 6. Assistance

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	872,356,000	8,154,000	766,835,000	97,367,000	
Less Administration					
Less Assistance					
Net Program Costs	872,356,000	8,154,000	766,835,000	97,367,000	

**Authority:** Mandated program - California W&I Code Sections - various.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	1,770,871,000	8,777,000	1,413,003,000	349,091,000	7,400.0

# **Community and Senior Services**

Cynthia D. Banks, Director

## **Departmental Program Summary and Performance Measures**

### 1. Adult Protective Services (APS)

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	23,124,000	20,240,000		2,884,000	243.0
Less Administration					
Net Program Costs	23,124,000	20,240,000		2,884,000	243.0

**Authority:** Mandated program – Federal Social Security Act, Title XX; California Welfare and Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763); and California Department of Social Services Regulations (Sections 33-100 through 33-805).

APS help elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those that are unable to protect themselves.

**Program Result:** APS will prevent and remedy the abuse or neglect (including self-neglect) of elder and dependent adults who are unable to protect their own interests.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of investigations whose findings confirmed abuse or neglect	47%	44%	48%	50%
Percent of investigations that had inconclusive evidence of abuse or neglect but still received preventative services	95%	96%	97%	98%
Percent of investigations conducted after business hours that resulted in crisis intervention	42%	50%	50%	50%
Operational Measures				
Number of clients served (unduplicated annual total)	26,450	27,671	28,940	30,280
Reports of alleged abuse or neglect received (monthly average)	2,167	2,190	2,200	2,300
Number of investigations conducted (monthly average)	2,013	2,158	2,300	2,500
Number of persons receiving preventative services	970	1,147	1,360	1,500
Number of cases with inconclusive evidence of abuse/ neglect	1,022	1,196	1,250	1,300
Number of reports received after business hours that required an on-call worker to respond (monthly average)	72	103	100	120
Reports of alleged abuse/neglect received after business hours	173	209	220	230
Number of cases with confirmed financial abuse	721	864	1,050	1,270

## 2. Workforce Investment Act (WIA) – Adult, Dislocated Worker, and Youth

	Gross	Intrafund	Net			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	5,002,000		5,002,000		13.0	
Less Administration						
Net Program Costs	5,002,000		5,002,000		13.0	

Authority: Mandated program – Federal WIA of 1998, Public Law 105-220.

The WIA Program goal is to increase the self-sufficiency of persons residing in Los Angeles County. The program provides services that lead to successful transition into the workforce, continued training, or education.

**Program Result:** Adult, dislocated worker, and youth populations in Los Angeles County move towards self-sufficiency.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of adults who entered employment	86%	85%	88%	90%
Percent of adults' retention rate after nine months of exiting the program	84%	83%	84%	85%
Percent of dislocated workers who entered employment	88%	89%	90%	90%
Percent of dislocated workers' retention rate after nine months of exiting the program	89%	91%	93%	94%
Percent of youth exiting program who are employed, in military, or enrolled in post secondary education and/or advanced training or occupational skills training	82%	63%	65%	70%
Percent of youth exiting the program who attained a high school diploma or general education development credential or certificate (1)	37%	55%	70%	75%
Of those out-of-school youth who are basic skills deficient, the percent of youth who increase one or more educational functioning levels	2%	11%	20%	25%
Operational Measures				
Number of adults served	2,072	1,841	1,850	3,184 <sup>(2)</sup>
Number of adults exiting the program	1,562	1,559	1,600	2,519 <sup>(2)</sup>
Number of dislocated workers served	1,507	1,229	1,800	4,000 (2)
Number of dislocated workers exiting the program	996	1,004	1,000	2,400 (2)
Number of youths served	2,932	2,839	4,500	6,300 (2)
Number of youths exiting the program	1,198	1,780	2,550	5,250 <sup>(2)</sup>

#### **Explanatory Note(s):**

<sup>(1)</sup> The State was granted a waiver to adopt common performance measures in fiscal year (FY) 2007-08. Younger youth clients were included in the denominator for this measure, lowering the placement rate for employment, secondary education, and advance skills or occupational training.

<sup>(2)</sup> Projections for FY 2009-10 are based on the American Recovery and Reinvestment Act Stimulus Fund estimates for the WIA programs.

#### 3. Aging and Adult Services

	Gross	Intrafund	Net			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	2,914,000		2,547,000	367,000	14.0	
Less Administration						
Net Program Costs	2,914,000		2,547,000	367,000	14.0	

Authority: Non-mandated, discretionary program.

The Aging and Adult Services Program ensures that home-delivered meals are provided to the frailest and those least able to prepare meals for themselves; nutritious meals are provided to seniors (aged 60+) and their spouses in a congregate meal social setting; and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides case management and linkages to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting, enabling them to live independently in their homes for as long as possible.

**Program Result:** Homebound, older adults with chronic illness or disabilities have adequate nutritional intake and adequate nutritional information to avoid premature institutionalization. Seniors (aged 65 and older) improve social functioning and emotional well-being through the supportive services provided by Home-Based Care, Alzheimer's Day Care Resource Center, Linkages, Integrated Care Management (ICM), and Family Caregiver Support services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of clients who reported that it would be difficult to remain independent in their home without home-delivered meals	85%	85%	n/a <sup>(1)</sup>	88%
Percent of clients who reported they ate more food because they attended the Senior Nutrition Program	73%	82%	n/a <sup>(1)</sup>	85%
Percent of clients who reported they enjoyed the healthy food at congregate meal sites	91%	n/a <sup>(2)</sup>	95%	n/a <sup>(2)</sup>
Percent of caregivers who reported the services they received in the Family Caregiver Support Program helped them provide longer and better care	n/a <sup>(3)</sup>	n/a <sup>(3)</sup>	90%	90%
Of those clients terminated from the Linkages and Home-Based Care programs, percent of exits due to institutionalization <sup>(3)</sup>	n/a	n/a	n/a	n/a
Of those clients terminated from the Alzheimer's Day Care Resource Center, percent of exits due to institutionalization <sup>(3)</sup>	n/a	n/a	n/a	n/a
Operational Measures				
Number of home-delivered meals served	858,977	926,991	927,000	1,049,000 <sup>(4)</sup>
Cost per home-delivered meals served	\$4.46	\$4.19	\$4.50	\$4.50
Number of senior nutrition congregate meal participants (unduplicated)	26,080	20,065	20,000	24,000 <sup>(1)</sup>
Number of congregate meals served	1,350,843	1,354,550	1,355,000	1,606,000 (4)
Cost per congregate meals	\$4.10	\$3.73	\$4.10	\$4.10
Number of ICM clients served	10,224	9,957	10,000	10,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of caregivers served through the Family Caregiver Support Program	2,568	2,518	2,500	2,500
Number of Linkages clients served	1,612	409	500	500
Number of Home-Based Care clients served (5)	n/a	n/a	n/a	n/a
Number of Alzheimer's Day Care Resource Center clients served	447	436	450	450

- (1) Survey for the Home-Delivered Meal (HDM) Program will be conducted every other program year. HDM surveys will not be conducted in FY 2008-09 and will resume in FY 2009-10.
- (2) Survey for the Congregate Meal Program is conducted every other program year. Congregate meal surveys were not conducted in FY 2007-08 and will be conducted in FY 2008-09.
- (3) Indicators for the Family Caregiver Support, Linkages, Home-Based Care, and Alzheimer's Day Care Resource Center programs are new for 2008-09. Data is slated to be available in July 2009.
- (4) Projections for FY 2009-10 are based on economic stimulus funds estimates for the Department's Nutrition Program.
- (5) Operational measure for Home-Based Care is new for 2008-09. Data is slated to be available in July 2009.
- n/a = not available

#### 4. Community and Senior Centers

	Gross	Gross Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,139,000	5,000	434,000	5,700,000	34.0
Less Administration	<del></del>				
Net Program Costs	6,139,000	5,000	434,000	5,700,000	34.0

# Authority: Non-mandated, discretionary program.

Community and senior center staff provide oversight or coordination of programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by our constituents; improves their health and well-being; and, simplifies access to information such as income tax preparation, notary services, and animal services.

**Program Result:** The Community and Senior Center Program lessens the isolation faced by constituents by providing opportunities for social interaction; improves the health of our constituents through preventive care services; and, increases access to information.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Percent of clients at the service centers who reported they felt more socially engaged	n/a	n/a	n/a	n/a
Percent of clients at the service centers who reported they had better access to information	n/a	n/a	n/a	n/a
Percent of clients at the service centers who reported that their health improved as a result of the preventative care services they received at the service centers	n/a	n/a	n/a	n/a

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of clients served	650,000	695,424	700,000	700,000
Number of referrals made (i.e., housing, shelter, welfare services, legal services, etc.)	n/a	32,315	33,000	35,000
Number of clients who received assistance filling out forms	n/a	21,139	21,000	21,500
Number of adults enrolled in educational/training/public forums	n/a	108,066	108,100	110,000
Number of children participating in after-school activities	n/a	5,081	5,100	5,300
Number of times children check out toys (monthly average)	304	1,097	1,100	1,200
Number of clients attending social clubs, special events, and activities hosted by the service centers	14,677	36,371	36,000	36,500
Number of clients who received health screenings, flu shots, or eye examinations	3,069	7,509	7,500	7,500
Number of food baskets distributed	25,015	38,752	50,000	55,000

## 5. Dispute Resolution Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	382,000		382,000		2.0
Less Administration					
Net Program Costs	382,000		382,000		2.0

## Authority: Non-mandated, discretionary program.

The Dispute Resolution Program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators and arbitrations. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

**Program Result:** Residents of Los Angeles County will resolve conflicts and disputes through dispute resolution program services as an alternative to formal court proceedings.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of cases resolved through mediation telephone conciliations, and/or group facilitations that otherwise would have required court intervention	33%	35%	35%	35%
Operational Measures				
Number of cases initiated	21,747	17,643	18,000	18,000
Average cost per case initiated	\$108	\$133	\$135	\$135
Number of cases resolved	7,263	6,805	7,000	7,000

<sup>(1)</sup> Program indicators are new for 2008-09. Data is slated to be available in July 2009. n/a = not available

#### 6. Ombudsman

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	788,000			788,000	6.0
Less Administration					
Net Program Costs	788,000			788,000	6.0

Authority: Non-mandated, discretionary program.

The mission of the Ombudsman Program is to help the public with complaints involving the Los Angeles County Sheriff's Department and Office of Public Safety personnel by conducting thorough, objective reviews of complaints. The Ombudsman Program also conducts community outreach to educate the public on the services that are available for the program.

**Program Result:** Residents of Los Angeles County will receive a thorough review of their investigations with the results properly communicated to the concerned parties.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of surveys completed and returned	21%	29%	35%	35%
Percent of clients who received the findings of the investigative review process (1)	51%	n/a	75%	75%
Percent of clients satisfied with the referral information received	95%	95%	95%	95%
Operational Measures				
Number of clients surveyed	141	97	150	200
Number of complaints reviewed	393	336	425	390
Number of referrals	2,103	1,525	1,700	1,700
Number of community events attended	113	100	60	50
Number of participants that were provided information about the Ombudsman Program	3,800	3,500	3,000	1,000

#### **Explanatory Note(s):**

#### 7. Human Relations Commission (HRC)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(4)	(4)	(4)	(4)	1 03
Total Program Costs	2,472,000		113,000	2,359,000	16.0
Less Administration	<del></del>				
Net Program Costs	2,472,000		113,000	2,359,000	16.0

**Authority**: Non-mandated, discretionary program.

HRC's mission is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to intercultural tension, hate crimes and related violence. Teaming with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders, the Commission brings key players together to resolve immediate intercultural conflicts.

<sup>(1)</sup> New client tracking system implemented. Client letter report is currently under development. n/a = not available

**Program Result:** Communities, institutions and individuals directly threatened or victimized due to inter-group bias, crisis or public controversy are provided appropriate services, funds or tools that: 1) lessen or avoid tension, anxiety, injury or property damage; and 2) promote long-term solutions and healthy, diverse communities. County residents and law enforcement officials are better prepared to effectively prevent and respond to crimes, hate incidents, bias and discriminatory acts or behaviors. County residents increase their understanding, appreciation and valuing of differences and similarities of individuals and cultures.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of communities, institutions and individuals provided assistance that rank the services provided as useful or high quality to lessen anxiety, tension, damage or injury	88%	83%	88%	88%
Percent of crisis response requests for HRC services that resulted in action by the HRC, compared to crisis where HRC services were requested and not obtained	83%	80%	83%	83%
Percent of training/education participants who rank services provided as satisfactory or higher	96%	90%	90%	95%
Percent of hate crime victims served by HRC programs who rank services provided as satisfactory or higher	96%	95%	95%	95%
Percent of consumers of HRC programs which surveys indicate have a change in values, attitudes or behavior towards targeted group	76%	76%	75%	75%
Number of human relations programs newly institutionalized this past year in communities, schools or workplaces due to HRC's work	13	16	15	15
Number of human relations communities that are part of HRC's networks or programs	52	53	53	53
Percent of Los Angeles County population served by city and/or school-based human relations commissions or organizations that have received HRC support (1)	69%	69%	75%	75%
Percent of existing city-based human relations commissions or organizations that maintain or increase their staff and/or budget	100%	60%	50%	10%
Operational Measures				
Number of communities, institutions and individuals requesting HRC crisis intervention assistance	35	43	50	60
Number of communities, institutions and individuals provided services, funds or tools	29	68	70	75
Number of law enforcement or County residents receiving HRC training	16,322	3,453 <sup>(2)</sup>	3,000	3,000
Number of website hits/visitors	2,052,159/ 205,569	2,956,511/ 142,245	3,500,000/ 100,000	3,500,000/ 120,000
Number of publications/materials distributed related to this program	120,740	137,494	200,000 <sup>(3)</sup>	175,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of requests for HRC assistance or capacity-building expertise	94	99	100	100
Number of cities, schools, or law enforcement agencies receiving or requesting HRC services	45	55	75	85

- (1) "School-based" was added in 2006-07 as other kinds of human relations organizations, such as school district human relations organizations, serve city and unincorporated area residents. The additional phrase "that have received HRC support" clarifies the original meaning of the indicator.
- (2) Department strategic planning and budget curtailments have resulted in program modifications to reduce trainings and emphasize victim-specific assistance.
- (3) The increase is due to the launch of a zero-hour youth antidiscrimination social marketing campaign, *Project One: One Love. One Mic. One Song.*, that includes extensive media promotion, outreach and distribution of materials to schools, youth organizations, parks, etc. *Project One* is slated to end in the current fiscal year.

#### 8. Administration

	Gross	Gross Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	19,645,000	7,460,000	8,827,000	3,358,000	161.0
Less Administration					
Net Program Costs	19,645,000	7,460,000	8,827,000	3,358,000	161.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, which include strategic planning; budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement and contract administration, human resources services, facilities management, information technology support, and other general department administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of new/renewed contracts with outcome-based statements of work	100%	100%	100%	100%
Percent of site visits completed timely	88%	98%	98%	99%
Percent of program audit reports that were released within 90 days of completing the site visit	79%	98%	98%	99%
Percent of vendor payments made within 30 calendar days of the vendor submitting an acceptable invoice	95%	91% <sup>(1)</sup>	95%	97%
Percent reduction in risk management costs (2)	n/a	n/a	n/a	n/a
Percent of times the Department met Chief Executive Office deadlines for submitting budget status reports and annual budget requests	100%	100%	100%	100%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of contracts administered	188	229	250	250
Number of site visits conducted	191	97 <sup>(3)</sup>	100	100
Number of invoices processed	n/a	1,049	1,050	1,050

- (1) Performance calculation includes departmental service orders and purchase orders only.
- (2) Indicator is new for 2008-09. Data is slated to be available in July 2009.
- (3) Count includes sites monitored in-house only. In 2006-07, counts included sites monitored by the Auditor-Controller or designated contractors.

n/a = not available

#### 9. Assistance

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	83,172,000	300,000	81,767,000	1,105,000	
Less Administration					
Net Program Costs	83,172,000	300,000	81,767,000	1,105,000	

# **Authority:** Non-mandated, discretionary programs.

Provides direct assistance and social services to the public that include WIA; Older Americans Act; and APS. Specific activities and performance measures are captured under other program areas.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	143,638,000	28,005,000	99,072,000	16,561,000	489.0

# **Consumer Affairs**

Pastor Herrera, Jr., Director

# **Departmental Program Summary and Performance Measures**

## 1. Consumer Protection Program

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,735,000	71,000	413,000	1,251,000	17.3
Less Administration	398,000	16,000	95,000	287,000	3.3
Net Program Costs	1,337,000	55,000	318,000	964,000	14.0

**Authority:** Non-mandated, discretionary program.

The Consumer Protection Program counsels consumers and businesses about their rights and responsibilities in the marketplace; investigates and mediates consumer complaints of unfair business practices; monitors complaint patterns; and prepares selected cases for civil and criminal prosecution. Also includes revenues generated by other administrative and support costs.

**Program Result:** Consumers who lose their money are reimbursed through mediation and investigation. Businesses and individuals that engage in fraudulent, deceptive, or misleading practices are investigated and prosecuted to deter fraud. Through counseling, consumers are better prepared to handle their own complaints and to protect themselves against future fraud.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Restitution	\$1,629,537	\$2,303,010	\$1,700,000	\$2,000,000
Percent of closed cases that were resolved with benefits to the consumer	73%	83%	70%	70%
Percent satisfied with counseling	87%	92%	85%	85%
Number of special investigations accepted for prosecution	5	7	5	5
Operational Measures				
Number of investigations:				
Opened	2,684	2,805	2,350	2,800
Closed (1)	2,997	2,680	2,600	2,800
Number counseled:				
Telephone	126,934	117,787	116,000	120,000
Walk-in	3,312	3,300	3,100	3,300
Email	1,284 <sup>(2)</sup>	1,302	1,500	1,500
Very important person (VIP)/Board referrals	401	389	400	400
Number of special investigations conducted	10	9	5	5

#### **Explanatory Note(s):**

- (1) May include cases opened in previous fiscal year.
- (2) Revised 2006-07 data due to reporting error in 2007.

## 2. Dispute Settlement Services

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	328,000		227,000	101,000	2.5	
Less Administration	52,000		36,000	16,000	0.5	
Net Program Costs	276,000		191,000	85,000	2.0	

Authority: Non-mandated, discretionary program.

The Dispute Settlement Services provides free mediation, conciliation, and referral services to help individuals and businesses resolve their disputes without going to court. The program also provides mediation training and includes revenues generated by other administrative and support fees.

**Program Result:** Disputes are resolved without having to go to court.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of cases resolved without going to court	518	467	350	400
Percent of participants satisfied with service	82%	90%	85%	85%
Operational Measures				
Number of persons served:				
Telephone intake/problem assessment	8,356	10,164	11,500	11,000
Walk-ins	261	319	320	350
VIP/Board referrals	26	23	25	25
Email inquiries	124	105	100	100
Meditation proceedings initiated	585	577	580	580
Number of new mediators trained	20	10	20	20

#### 3. Elder Financial Abuse Prevention Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	296,000	200,000	25,000	71,000	2.5
Less Administration	50,000	34,000	4,000	12,000	0.5
Net Program Costs	246,000	166,000	21,000	59,000	2.0

Authority: Non-mandated, discretionary program.

Elder Financial Abuse Prevention Services provides complaint investigation and mediation, consumer protection and educational forums for at-risk senior citizens and dependent adults.

**Program Result:** Seniors and dependent adults who lose money to consumer and real estate fraud are reimbursed through complaint investigation and mediation. Businesses and individuals that engage in fraudulent, deceptive, or misleading practices aimed at seniors and dependent adults are investigated to deter consumer and real estate fraud. Seniors and dependent adults get information to resolve their complaints and protect themselves against future fraud. Adult Protective Services (APS) social workers receive information and assistance to better serve their clients.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Restitution	\$1,124,868	\$160,048	\$780,000	\$1,000,000
Percent of closed cases that were resolved with benefits to the consumer	87%	80%	85%	85%
Percent better prepared against fraud	95%	100%	95%	95%
Operational Measures				
Number of cases:				
Opened	120	144	150	150
Closed (1)	131	128	150	150
Number of information and assistance consultations with APS social workers	409	409	500	600
Educational outreach to seniors and dependent adults:				
Smarter senior forums	10	10	10	10
Number of participants	1,534	1,287	2,500	2,500
Seniors Against Fraud and Exploitation (SAFE)	10	8	15	15
Number of participants	450	184	750	750
Number of frauds identified and referred to DCA special investigations	2	3	2	2

(1) May include cases opened in previous fiscal year.

# 4. Identity Theft

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	271,000		3,000	268,000	3.7
Less Administration	89,000		1,000	88,000	0.7
Net Program Costs	182,000		2,000	180,000	3.0

Authority: Non-mandated, discretionary program.

The Identity Theft Program helps victims of identity theft restore their good name and credit; investigates and prepares identity theft cases for prosecution; and educates consumers, businesses, and organizations on identity theft prevention.

**Program Result:** Fraudulent charges are rescinded; identity theft victims get their good name and credit restored; complaints are investigated, and special cases are prepared and referred for criminal investigation and prosecution to punish offenders and deter identity theft crimes; and the public learns how to protect themselves against identity theft.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Value of fraudulent charges rescinded	\$649,792	\$2,387,414	\$1,000,000	\$1,500,000
Percent of closed cases that were resolved with benefits to the consumer	90%	80%	80%	80%
Number of special investigations accepted for prosecution	0	0	2	2

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of cases:				
Opened	117	309	400	600
Closed	31	309	400	600
Number counseled:				
Telephone	0	1,173	1,800	2,500
Walk-in	0	140	200	300
Email	3	21	30	50
VIP/Board referrals	2	19	18	20
Number of special investigations conducted	0	2	2	2

# 5. Public Information and Community Outreach

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	251,000		129,000	122,000	2.5
Less Administration	52,000		27,000	25,000	0.5
Net Program Costs	199,000		102,000	97,000	2.0

**Authority:** Non-mandated, discretionary program.

The Public Information and Community Outreach Program educates the public about the Department's consumer protection services through publications, Internet, media, and community events.

**Program Result:** Consumers have a better understanding of their rights and responsibilities.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of consumers who better understand their rights and responsibilities	99%	93%	95%	95%
Operational Measures				
Media inquiries/interviews	29	47	40	40
Speaking presentations	101	154	180	180
Speaking presentation participants	9,770	19,284	20,000	20,000
Community Development Commission (CDC) housing development site presentations	n/a <sup>(1)</sup>	12	15	18
CDC housing development site presentation participants	n/a <sup>(1)</sup>	280	400	500
Website visitors	359,705	453,599	550,000	650,000
Brochures distributed	66,652	126,700	150,000	150,000
Public information requests	32	19	30	30

# **Explanatory Note(s):**

<sup>(1)</sup> This project began receiving funding and was implemented in fiscal year (FY) 2007-08. n/a = not available

#### 6. Real Estate Fraud and Information Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	740,000		140,000	600,000	7.4
Less Administration	168,000		32,000	136,000	1.4
Net Program Costs	572,000		108,000	464,000	6.0

## Authority: Non-mandated, discretionary program.

The Real Estate Fraud and Information Program investigates and resolves real estate fraud complaints; refers cases for civil and criminal prosecution; and provides counseling and information to homeowners, homebuyers/sellers, and real estate professionals. Three unique programs combat real estate fraud: 1) the Early Warning Program operates a toll-free real estate fraud hotline and is the central reporting agency for real estate fraud in the County; 2) the Fraud Notification Program mails copies of all documents re-recorded against homeowners' property, allowing them to detect errors, forgeries, and fraud; and 3) the Loan Review Program provides review of loan documents, counseling on hiring a contractor, and credit to low-income homebuyers and senior citizens. This program includes revenues generated by other administrative and support fees.

**Program Result:** Homeowners who lose their money are reimbursed through investigation and mediation. Fewer homeowners lose their homes. Homeowners receive information to assist with determining if they are fraud victims and receive advice on how to get help. Businesses and individuals that engage in real estate fraud are investigated and prosecuted to deter real estate fraud and punish offenders. Homeowners get counseling and information to help them understand and resolve their own complaints.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Restitution to homeowners	\$34,579,101 <sup>(1)</sup>	\$29,265,492	\$27,000,000	\$27,000,000
Number of homes saved (fraudulent deed and foreclosure)	63	55	100	100
Percent satisfied with fraud notification program	99%	99%	99%	99%
Percent satisfied with counseling	95%	97%	95%	95%
Percent of closed cases resolved with benefits to the consumer	73%	62%	70%	70%
Number of special investigations accepted for prosecution	1	3	2	2
Operational Measures				
Number of investigations:				
Opened	746 <sup>(1)</sup>	1,016	1,050	900
Closed (2)	681 <sup>(1)</sup>	848	1,000	900
Number counseled:				
Telephone	37,530	34,745	32,000	32,000
Walk-in	1,092	1,288	1,700	1,500
Email	159	175	300	250
VIP/Board referrals	50	60	100	80
Fraud notification program:				
Requests for assistance – by mail	84	79	80	80
Requests for assistance – by phone	10,615	9,963	10,000	10,000
Number satisfied with notification mailing	31,988	27,652	28,000	28,000
Number of notifications responses received	32,269	27,950	28,500	28,500

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Homeowner loan reviews by CDC	238	228	230	230
Number of special investigations conducted	2	3	2	2

- (1) Revised 2006-07 data due to reporting error in 2007.
- (2) May include cases that were opened in previous fiscal year.

## 7. Self-Help Legal Access Centers

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	2,188,000			2,188,000	1.2	
Less Administration	31,000			31,000	0.2	
Net Program Costs	2,157,000			2,157,000	1.0	

**Authority:** Non-mandated, discretionary program.

The Self-Help Legal Access Centers counsel clients on court procedures and case preparation, including venue, form preparation, service of process, and case presentation.

Program Result: Clients are better prepared to process their cases and present them in court.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of guests who are better prepared	99%	99%	99%	99%
Operational Measures				
Guests assisted	67,614	83,145	85,000	85,000
Number of volunteer hours	28,807	32,650	33,000	33,000
Number of surveys collected	14,832	20,786	21,000	21,000

# 8. Small Claims Court Advisor Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,316,000		925,000	391,000	13.6
Less Administration	297,000		209,000	88,000	2.6
Net Program Costs	1,019,000		716,000	303,000	11.0

Authority: Non-mandated, discretionary program.

The Small Claims Court Advisor Program counsels litigants on court procedures and case preparation, including venue, form preparation, service of process, case presentation, collections, and appeals. This program includes revenues generated by other administrative and support fees.

Program Result: Litigants are better prepared to process their case, present it in court, and collect their judgments.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of litigants who are better prepared to precede with their case	98%	96%	95%	95%
Operational Measures				
Number counseled:				
Telephone	134,889	135,262	146,000	140,000
Walk-in	13,548	13,698	13,700	14,500
Email	348	361	450	500
VIP/Board referrals	15	18	18	15

# 9. Volunteer and Internship Program

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	115,000		1,000	114,000	1.2
Less Administration	25,000			25,000	0.2
Net Program Costs	90,000		1,000	89,000	1.0

**Authority:** Non-mandated, discretionary program.

The Volunteer and Internship Program recruits and trains volunteers and interns to enhance delivery of services to the public. Total cost of the Volunteer and Internship Program is offset by revenues that are included in various departmental programs.

**Program Result:** The public receives more services in a cost-effective manner. Volunteers and interns receive valuable training and work experience.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Program value	\$475,610	\$426,656	\$457,700	\$476,600
Percent of participant satisfaction	89%	83%	85%	85%
Operational Measures				
Number of volunteer/intern hours	11,950	10,720	11,500	12,000
Number of training programs for staff/volunteers	4	3	3	6
Number of recruitment activities	18	10	8	18
Number of new volunteers recruited	n/a <sup>(1)</sup>	27	30	30

# **Explanatory Note(s):**

n/a = not available

<sup>(1)</sup> Data collection began in FY 2007-08.

#### 10. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,162,000	50,000	404,000	708,000	10.0
Less Administration	<del></del>				
Net Program Costs	1,162,000	50,000	404,000	708,000	10.0

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions, and special projects.

**Program Result:** Clients are provided an efficient and timely manner, with: a) requested or required accurate financial and human resources information for the Department; and b) requested and appropriate services and supplies (e.g., stock and special order supplies, building, telephone, contracts, etc.).

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of performance evaluations completed by due date	100%	100%	100%	100%
Percent of on time delivery of various services completed within standard timeframe:				
Supply requests	86%	87%	85%	85%
Help Desk service requests	88%	88%	85%	85%
Percent of time Department met Chief Executive Office deadline for submittal of budget status reports and annual budget	100%	100%	100%	100%
Operational Measures				
Number of annual performance evaluations	54	44	53	53
Number of supply requests received	327	292	250	275
Number of Help Desk service requests received	360	362	260	300

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	7,240,000	271,000	1,863,000	5,106,000	52.0

## Coroner

Anthony T. Hernandez, Director/Dr. L. Sathyavagiswaran, CME - Coroner

# **Departmental Program Summary and Performance Measures**

#### 1. Forensic Laboratory Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,723,000		369,000	2,354,000	17.0
Less Administration					
Net Program Costs	2,723,000		369,000	2,354,000	17.0

**Authority:** Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 - 27540, 68096.1, and 68097, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes postmortem biological specimens for the presence of drugs and other poisons. These analyses are used by the deputy medical examiners to help determine the cause and mode of death and are also used by decedents' families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. A timely written report is generated by the criminalist for each case they handle that is used by the deputy medical examiners, law enforcement agencies, and the courts. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by our medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. The evidence control is based on Department policies and procedures as well as guidelines set forth by ASCLD/LAB (American Society of Crime Laboratory Directors) whose accreditation the Department holds.

**Program Results:** The Department's medical examiners, outside investigating agencies and the judicial system will receive a timely criminalistics report. Physical evidence controlled by the Forensic Laboratories is handled so that its integrity and chain of custody is maintained and documented. The Department's medical examiners, families of decedents, outside investigating agencies and the judicial system will receive timely and accurate state-of-the-art toxicology analyses as well as expert interpretation of those analyses.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of criminalistics reports available to the medical file within 30 working days from the day the case was handled	71%	48%	50%	55%
Percent of cases where all of the physical and medical evidence associated with a coroner case is accurately documented on an evidence card	99%	99%	99%	99%
Percent of accurate toxicology reports issued (based on the number of corrected reports issued)	99%	99%	99%	99%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Cases submitted to evidence	3,084	3,080	3,200	3,300
Number of cases handled by criminalists requiring a written report	94	134	128	130
Toxicology tests performed	58,362	57,418	58,000	59,000
Number of tests per criminalists	5,836	6,379	6,444	6,555

#### 2. Forensic Medicine

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	6,659,000		164,000	6,495,000	30.0
Less Administration					
Net Program Costs	6,659,000		164,000	6,495,000	30.0

**Authority:** Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Medicine Program is responsible for the professional medical investigation and determination of the cause and mode of each death handled by the Department. Board-certified forensic pathologists evaluate sudden unexpected natural deaths and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, these physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

**Program Result:** The families of decedents, outside investigating agencies and the judicial system will have access to timely, accurate and complete autopsy reports and final death certificates after the cause and mode of death have been determined.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of cases examined or autopsied within 24 hours of completed investigation	88%	90%	89%	90%
Percent of homicide case reports completed 60 working days after date of autopsy (1)	62%	65%	82%	85%
Percent of non-homicide case reports completed 90 working days after date of autopsy (2)	86%	85%	96%	95%
Percent of final causes of death completed within 60 calendar days from date of death (3)	90%	90%	90%	90%
Operational Measures				
Number of autopsies (class A, B, C, D)	7,101	6,912	6,600	6,600
Number of forensic pathology residents in training	2	1	1	3
Number of hours in civil and criminal proceedings	1,687	1,813	1,475	1,500

#### **Explanatory Note(s):**

- (1) Data reflects audit of random homicide cases in the fiscal year.
- (2) Data reflects audit of random non-homicide cases in the fiscal year.
- (3) Data reflects audit of random selection of all cases in the fiscal year.

#### 3. Operations Bureau - Investigations

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	7,672,000	25,000	818,000	6,829,000	66.0
Less Administration					
Net Program Costs	7,672,000	25,000	818,000	6,829,000	66.0

**Authority:** Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code Sections 7100 – 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau - Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County of Los Angeles. Staff takes the initial and preliminary information regarding certain deaths that are reportable by State Law to be investigated by the County. The medicolegal death investigation is performed by sworn staff that investigates the death, interviews witnesses, takes photographs and collects evidence for use in criminal and civil matters, identifies deceased persons, and notifies the legal next of kin.

**Program Result:** The decedent's family, the public, the media, law enforcement agencies and court system has access to timely, accurate and complete death investigations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of field (at-scene) death investigations completed within two working days	86.93%	94.69%	93.00%	95.00%
Percent of hospital death investigations completed within four working days	75.08%	82.78%	76.00%	85.00%
Operational Measures				
Number of field death investigations	3,514	3,533	3,600	3,700
Number of hospital death investigations	2,565	3,338	3,400	3,600
Number of mortuary death investigations	3,705	2,361	2,500	2,700
Average number of cases handled per investigator (1)	391	298	307	278

#### **Explanatory Note(s):**

## 4. Operations Bureau - Forensic Photo and Support Division

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,122,000		69,000	2,053,000	26.0
Less Administration					
Net Program Costs	2,122,000		69,000	2,053,000	26.0

<sup>(1)</sup> Number of Coroner investigators unavailable for duty due to injury on duty (IOD), jury duty, extended illness and vacancies varies fiscal year to fiscal year and includes only field, mortuary and hospital cases and does not include other investigative or administrative inquiries.

**Authority:** Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 - 27540, 68096.1, and 68097, California Health and Safety Code Sections 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to deputy medical examiners, prior to, during and after postmortem examinations. Additionally, they provide field response capable photographers to document high-profile death scenes and major incidents.

**Program Result:** Deputy medical examiners are given adequate and timely technical support to complete autopsy services as well as radiology and photographic support. Law enforcement agencies and the judicial system are provided with photographs, x-rays and special graphics production for use in criminal and civil courtroom testimony. Families are provided with a measure of closure with respect to the death of their loved one.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of special processing cases where photography is completed within 24 hours prior to autopsy	25.00%	30.00%	30.00%	49.00%
Percent of special processing cases where radiological processing is completed within 24 hours prior to autopsy	25.00%	30.00%	30.00%	45.00%
Operational Measures				
Number of special processing cases where photographs were taken	3,408	3,516	3,800	4,800
Average number of cases handled per technician (1)	781	785	800	800
Number of radiographs produced	13,965	18,649	20,000	21,000
Number of photographs taken	63,000	64,260	75,000	85,000
Number of photograph prints produced	67,600	68,420	65,000	70,000

#### Explanatory Note(s):

# 5. Operations Bureau - Forensic Services Division

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	1,842,000		951,000	891,000	29.0	
Less Administration						
Net Program Costs	1,842,000		951,000	891,000	29.0	

**Authority:** Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the entire County. The Forensic Services Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent while maintained at the Forensic Science Center. Lastly, the Forensic Services Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

<sup>(1)</sup> Forensic technician staffing varies significantly due to IOD, long-term illness, jury duty, vacation and other vacancies during any fiscal year. Staffing levels affect the support that can be provided to the medical examiners and the workload achieved.

**Program Result:** The families of decedents have access to the timely transportation of their deceased loved ones to the Forensic Science Center so that case examinations can be scheduled and the release of the body to a private mortuary can be done as soon as possible. The families of decedents also have a well-managed, well-maintained storage facility for their deceased while they await examination and subsequent release.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of decedents transported from hospitals to the Forensic Science Center within 48 hours of reporting	95.00%	94.80%	95.00%	95.00%
Operational Measures				
Number of deaths requiring transportation	7,135	6,779	6,900	6,900
Average number of bodies stored weekly	258	232	208	208

#### 6. Administration

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,977,000	107,000	547,000	5,323,000	41.0
Less Administration					
Net Program Costs	5,977,000	107,000	547,000	5,323,000	41.0

**Authority:** Mandated program by State - Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billings for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property. The Administration and Executive Division provides overall direction and coordination of all non-medical divisions and programs; directs the achievement of goals and objectives; and maintains administrative support for the Department, including budget, fiscal, personnel, and procurement services.

**Program Result:** Processing 95 percent of 4,119 Coroner report requests within 30 calendar days from the date of the request contributes to the Department's success in meeting its legal obligations and maintaining an excellent level of customer service. At 95 percent, this indicator reflects the Department's commitment in providing the findings of the Department to law enforcement agencies requiring the report for criminal proceedings, to families who need the report for business and/or personal reasons and to the public requesting the information under the Public Records Act or Freedom of Information Act.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of Coroner reports processed or responded to within 30 calendar days from the date of the request	77.50%	78.00%	79.00%	80.00%
Percent of interdepartmental billings processed within 30 days of the month end	95.00%	95.00%	95.00%	95.00%
Percent of time in the calendar year that the Department's key Information Technology (IT) systems are operational during business hours	99.00%	99.00%	99.00%	99.00%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of Coroner report requests processed	4,119	4,180	4,200	4,250
Number of internal vouchers processed	205	203	200	200
Number of hours in calendar year that the key IT systems are not in operation	40	40	40	40

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	26,995,000	132,000	2,918,000	23,945,000	209.0

# **County Counsel**

# **Departmental Program Summary and Performance Measures**

## 1. House Counsel

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	32,691,000	24,299,000	4,343,000	4,049,000	191.6
Less Administration					
Net Program Costs	32,691,000	24,299,000	4,343,000	4,049,000	191.6

Authority: Mandated program – Los Angeles County Charter, Article VI, Section 21.

The House Counsel Program advises the Board of Supervisors (Board) and other client entities as to their duties and authorities under the law, and specifically, areas such as conflict of interest, taxation, finance, legislation, public health, safety and welfare. (1)

**Program Result:** The Board and other client entities receive timely and effective legal advice with which to make sound business decisions and policies.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average rating on the annual client survey for the items addressing house counsel services for timeliness (2)	4.2	4.3	4.4	4.5
Average rating on the annual client survey for the items addressing house counsel services for effectiveness	4.2	4.3	4.4	4.5
Operational Measures				
Annual number of house counsel hours provided to the Board and other client entities	155,000	151,051	150,000	150,000
Annual number of written opinions provided to the Board and other client entities	30	26	30	30
Annual number of hours provided for client training	3,188	2,432	2,600	3,000
Annual number of house counsel hours provided for information technology matters	11,524	12,043	12,000	12,000

#### **Explanatory Note(s):**

<sup>(1) &</sup>quot;Other client entities" include the County, its officers and employees, special districts, the Civil Grand Jury, the Metropolitan Transportation Authority (MTA) and the Southern California Regional Rail Authority.

<sup>(2)</sup> The annual client survey ratings were based on a scale of one to five (five being excellent and one being poor).

# 2. Litigation

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	44,431,000	37,898,000	6,375,000	158,000	265.4
Less Administration					
Net Program Costs	44,431,000	37,898,000	6,375,000	158,000	265.4

Authority: Mandated program – Los Angeles County Charter, Article VI, Section 21.

The Litigation Program represents the County, its officers and employees, special districts, the Civil Grand Jury, the MTA and the Southern California Regional Rail Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

**Program Result:** The Board and other client entities are effectively represented in all civil litigation.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average rating on the annual client survey for the items addressing litigation services	4.3	4.3	4.4	4.5
Percentage of lawsuits dismissed without County payment	46%	42%	45%	45%
Percentage of trials resulting in favorable rulings for the County	63%	70%	75%	75%
Percentage of appeals resulting in favorable rulings for the County	91%	90%	90%	90%
Operational Measures				
Number of lawsuits received by the County	670	736	750	765
Number of lawsuits resolved by the County	568	504	425	435
Number of lawsuits resolved by dismissals without County payment	261	213	150	155
Number of lawsuits resolved by approved settlements	238	192	185	190
Total dollar amount of liability payments for judgments and settlements approved	\$50,476,000	\$45,341,000	\$40,000,000	\$40,000,000
Total fees and costs for outside law firms and in-house legal staff	\$50,296,000	\$43,818,000	\$38,000,000	\$38,000,000

#### **Explanatory Note(s):**

<sup>(1)</sup> Data outside of the client survey results excludes workers' compensation, children's services, probate, MTA, Southern California Regional Rail Authority, pitchess motions and bail bonds.

#### 3. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	14,351,000	11,622,000	1,955,000	774,000	95.0
Less Administration					
Net Program Costs	14,351,000	11,622,000	1,955,000	774,000	95.0

Authority: Non-mandated, discretionary program – California Government Code Title 3 and County Code Title 5.

Provides executive and administrative support required for the ongoing operation of the Department. Includes the executive office, human resources; fiscal services and systems and programs including information technology.

**Program Result:** Clients and legal divisions are provided, in an efficient and timely manner, accountable leadership, accurate financial and human resources information, requested and appropriate supplies and services, and efficient and effective information technology services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of Chief Executive Office deadlines for submittal of budget status reports and annual budget met	100%	100%	100%	100%
Percent of performance evaluations completed by due date	100%	100%	100%	100%
Operational Measures				
Number of personnel exams conducted by Department	16	13	15	10
Number of noncompliant procedures discovered in the Internal Controls Certification Program	14	2	0	0
Percent of time departmental key systems are operational during normal business hours	99%	99%	99%	99%
Number of years elapsed since departmental strategic plan has been updated	1	1	1	1

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	91,473,000	73,819,000	12,673,000	4,981,000	552.0

# **District Attorney**

**Steve Cooley, District Attorney** 

# **Departmental Program Summary and Performance Measures**

## 1. General Prosecution

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	147,634,000		40,057,000	107,577,000	970.0
Less Administration	<del></del>				
Net Program Costs	147,634,000		40,057,000	107,577,000	970.0

**Authority:** Mandated program with discretionary service level – California Government Code Sections 26500 – 26502.

The District Attorney's Office represents the people of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program contains ten branch offices, 14 area offices, and all central trial courts.

**Program Result:** General criminal cases are filed timely and successfully adjudicated through the criminal justice system.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Felony				
Indicators				
Percent of felony cases filed/declined within five days	99.7%	99.6%	99.6%	99.7%
Percent of felony cases filed/declined in more than five days	0.3%	0.4%	0.4%	0.3%
Operational Measures				
Number of felony cases referred for filing consideration	97,054	93,994	92,596	94,500
Number of felony cases filed/declined within five days	96,748	93,608	92,078	94,217
Number of felony cases filed/declined in more than five days	306	386	518	283
Average filing time for all felony cases filed/declined (days)	3.1	3.1	2.9	3.0
Misdemeanor				
Indicators				
Percent of misdemeanor cases filed/declined within five days	99.2%	99.1%	99.3%	99.7%
Percent of misdemeanor cases filed/declined in more than five days	0.8%	0.9%	0.7%	0.3%
Operational Measures				
Number of misdemeanor cases referred for filing consideration	144,257	153,202	158,126	160,000
Number of misdemeanor cases filed/declined within five days	142,758	151,494	156,554	159,520

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of misdemeanor cases filed/declined in more than five days	1,499	1,708	1,572	480
Average filing time for all misdemeanor cases filed/declined (days)	3.2	3.2	3.2	3.0

(1) All percentages are rounded to the nearest tenth.

## 2. Special Prosecution

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	137,672,000	12,021,000	62,831,000	62,820,000	810.0
Less Administration					
Net Program Costs	137,672,000	12,021,000	62,831,000	62,820,000	810.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26500 – 26502.

The District Attorney's Office represents the people of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim oriented prosecutions.

**Program Result:** Specialized criminal cases filed timely and successfully adjudicated through the criminal justice system. The District Attorney's Office has continued to participate in 100 percent of parole hearings, even though the number of hearings has increased substantially.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Felony Special Prosecution				
Indicators				
Percent of felony cases filed/declined within five days	98.8%	97.6%	96.9%	98.0%
Percent of felony cases filed/declined in more than five days	1.2%	2.4%	3.1%	2.0%
Operational Measures				
Number of felony cases referred for filing consideration	5,756	4,719	4,724	5,000
Number of felony cases filed/declined within five days	5,686	4,599	4,574	4,900
Number of felony cases filed/declined in more than five days	70	120	150	100
Average filing time for felony cases filed/declined (days)	3.4	3.0	3.1	3.0
Misdemeanor Special Prosecution				
Indicators				
Percent of misdemeanor cases filed/declined within five days	99.9%	97.6%	100.0%	98.0%
Percent of misdemeanor cases filed/declined in more than five days	0.1%	2.4%	0.0%	2.0%
Operational Measures				
Number of misdemeanor cases referred for filing consideration	457	397	248	368
Number of misdemeanor cases filed/declined within five days	456	393	248	361

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of misdemeanor cases filed/declined in more than five days	1	4	0	7
Average filing time for misdemeanor cases filed/declined (days)	4.7	4.7	4.0	3.0
Lifer Hearing				
Indicators <sup>(2)</sup>				
Percentage of hearings attended by District Attorney staff	100.0%	100.0%	100.0%	100.0%
Percentage of parole denials	96.9%	97.6%	95.0%	95.0%
Operational Measures (2)				
Total number of parole hearings (3)	2,560	2,185	2,422	3,600
Number of hearings attended outside the office	2,013	1,493	1,722	2,600
Number of videoconference hearings (4)	547	692	700	800
Number of paroles (effective grants) recommended by Board of Parole Hearings (BPH)	81	51	122	180

- (1) All percentages are rounded to the nearest tenth.
- (2) Projections assume a fully staffed BPH with 12 appointed commissioners, working a full week for 46 weeks each year.
- (3) Projections assume the constitutionality of the provisions of Proposition 9 significantly changing denial periods based upon prisoner unsuitability.
- (4) Projections on numbers of videoconference hearings anticipate the activation of a second Civic Center videoconference site.

## 3. Community Prosecution

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,811,000	376,000	2,626,000	2,809,000	36.0
Less Administration					
Net Program Costs	5,811,000	376,000	2,626,000	2,809,000	36.0

**Authority:** Non-mandated, discretionary program.

Community prosecution includes a number of programs, three of which are highlighted below:

The Abolish Chronic Truancy (ACT) Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The Juvenile Offender Intervention Network (JOIN) Program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first time offense. The multi-agency Code Enforcement unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to make citations, and/or refer cases to the District Attorney's Office for investigation, remediation, and/or prosecution.

**Program Result:** The ACT Program has improved school attendance for elementary school-aged children by an average of ten school days per participating child/per school year. JOIN has decreased the number of Juvenile court cases countywide and has successfully diverted youth into a program of supervision and accountability with very low recidivism rates. Code Enforcement programs have increased remediation of code violations by property owners in unincorporated areas of Los Angeles County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
ACT				
Indicators				
Estimated increase in education income received by participating schools as a result of improvements in student attendance	2,381,940	3,508,110	3,240,000	3,240,000
Operational Measures				
Truant students identified and served	8,822	12,993	12,000	12,000
Average increase in number of school days attended by participating chronically truant students at 180-day follow-up	10	10	10	10
JOIN				
Indicators				
Graduation rate for JOIN participants	69.9%	72.5%	77.0%	77.8%
County court costs avoided from the JOIN program (savings)	6,909,000	9,128,000	9,674,000	9,800,000
Operational Measures				
Number of juvenile court cases diverted to JOIN	1,413	1,797	1,798	1,800
Number of JOIN graduates	987	1,304	1,392	1,400
Number of properties inspected	3,805	5,030	5,200	0
Code Enforcement				
Indicators				
Number of Nuisance Abatement Team inspection sweeps (7-10 properties inspected per sweep)	339	421	440	400
Number of community task force meetings conducted	193	107	120	140
Number of assists other agencies	783	838	850	824
Number of arrests	129	184	150	154
Operational Measures				
Number of law enforcement staff assigned to Code Enforcement	16	16	16	16

# 4. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	46,372,000	125,000	26,319,000	19,928,000	366.0
Less Administration					
Net Program Costs	46,372,000	125,000	26,319,000	19,928,000	366.0

**Authority:** Administrative support services are non-mandated, discretionary services, except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by California Penal Code Section 13835.

## **Bureau of Management and Budget**

The Bureau provides administrative support to the Department including budget preparation and management, accounting, contracts, human resources, procurement, and facilities management. The Bureau also aggressively pursues grant funding and administers a large number of grants and funded programs.

**Program Result:** Administrative duties are handled efficiently with particular focus on maximizing revenue to offset County costs, effectively processing vendor payments, completing Civil Service exams within established timeframes, and efficiently answering information technology help calls.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of available funds claimed	92.2%	93.3%	93.4%	93.0%
Percentage of accounts payable vendor payments processed timely	96.0%	99.0%	98.0%	98.0%
Percentage of grant claims submitted for reimbursement timely	89.0%	99.0%	99.0%	99.0%
Percentage of interdepartmental billings reviewed and approved within 30 days	98.0%	95.0%	95.0%	95.0%
Percentage of California witness protection claims reviewed and payments processed within 30 days	67.0%	61.0%	65.0%	70.0%
Percentage of civil service exams completed within established frames	100.0%	100.0%	100.0%	100.0%
Percentage of help desk calls responded to on the same business day received	100.0%	100.0%	100.0%	100.0%
Operational Measures				
Total annual State/federal grant funds awarded	\$23,901,697	\$23,197,763	\$22,493,767	\$19,615,485
Total annual State/federal grant funds claimed	\$22,038,777	\$21,654,666	\$21,002,955	\$18,242,401
Grant staff full-time equivalent	4.2	4.0	5.3	6.0
Number of grant claims for reimbursement submitted	61	193	253	92
Number of accounts payable vendor payments processed	6,834	6,506	6,270	6,300
Number of interdepartmental billing reviewed and approved	382	316	328	350
Number of California witness protection claims submitted and processed	239	274	176	200
Number of personnel exams conducted and lists promulgated within established timeframes	20	26	25	20
Number of help calls received	15,156	21,280	24,500	25,000

# Victim Witness Assistance Program (VWAP)

The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provides crisis intervention and emergency assistance; offers referrals to counseling and community services and follow-up with victims and witnesses; provides additional assistance when members are located at numerous sites throughout the County; and, assists crime victims and their families as closely as possible to their home.

**Program Result:** This program provides critical support services to victims of crimes by assisting them in minimizing some of the impact and effects of crime on their lives and the lives of their families.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total monetary value of compensation claims awarded	\$13,183,132	\$12,718,102	n/a	n/a
Total number of new victims, witnesses, and special needs victims served	15,764	14,133	15,172	15,023
Operational Measures				
Number of victim claims assisted with and submitted	15,276	14,810	13,878	14,655
Number of assigned staff	74	82	85	85

n/a = not applicable

	Gross	Intrafund		Net	
	Appropriation	Transfer (ち)	Revenue (\$)	County Cost	Budg Pos
	(4)	(4)	(4)	(4)	
Net Program Costs	337,489,000	12,522,000	131,833,000	193,134,000	2,182.0

# Fire

# P. Michael Freeman, Fire Chief, Forester and Fire Warden

# **Departmental Program Summary and Performance Measures**

## 1. Emergency Services

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	720,274,000	720,274,000	3,522.0
Less Administration			
Net Program Costs	720,274,000	720,274,000	3,522.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The Emergency Services program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

**Program Result:** To provide effective, coordinated emergency services to businesses and residents of Los Angeles County, regional partner areas, and those in need, to reduce risk and save lives, property and protect the environment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of successful Automated External Defibrillator (AED) resuscitation attempts	8%	8%	8%	8%
Target response times for all 9-1-1 calls by area:				
Urban areas (1)	<5 minutes	<5 minutes	<5 minutes	<5 minutes
Suburban areas (2)	<8 minutes	<8 minutes	<8 minutes	<8 minutes
Rural areas (3)	<12minutes	<12 minutes	<12 minutes	<12 minutes
Target response times for Emergency Medical Services (EMS) Paramedic units by area:				
Urban areas (1)	<8 minutes	<8 minutes	<8 minutes	<8 minutes
Suburban areas (2)	<12 minute	<12 minutes	<12 minutes	<12 minutes
Rural areas (3)	<20 minutes	<20 minutes	<20 minutes	<20 minutes
Percent of structure fires contained within:				
Area of origin	24%	24%	26%	25%
Room of origin	41%	41%	42%	40%
Building of origin	28%	28%	27%	26%
Percent of successful rescues to total rescue attempts on guarded beaches	100%	100%	100%	100%
Operational Measures				
Number of times the AED was used	400	400	420	430
Number of patients on whom AED defibrillatory shocks were administered	152	152	160	165

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of all 9-1-1 calls by area: (4)	2000-07	2007-08	2000-09	2009-10
·	272.000	272 425	276 000	270 500
Urban areas	272,000	273,435	276,000	278,500
Suburban areas	11,000	10,992	11,000	11,100
Rural areas	8,600	8,757	8,800	8,800
Actual response time averages for 9-1-1 calls by area:				
Urban areas	4.8	4.8	4.7	4.8
Suburban areas	6.2	6.2	6.2	6.3
Rural areas	9.4 <sup>(5)</sup>	9.5	9.5	9.5
Average paramedic response on EMS calls by area:				
Urban	5.8	5.8	5.8	5.8
Suburban	7.7	7.9	8.0	8.1
Rural	12.5 <sup>(5)</sup>	12.5	12.5	12.6
Number of structure fires contained within:				
Area of origin	527	527	520	520
Room of origin	890	890	790	800
Building of origin	620	620	540	550
Number of rescue attempts on guarded beaches	9,200	9,200	9,500	10,237
Number of beach visitors	48,000,000	48,000,000	50,000,000	52,000,000
Number of beach safety education contacts per 10,000 beach visitors	316	316	350	225

- (1) Dense business populations, high-rise structures, nor wildland interface.
- (2) Dense residential population and some wildland interface.
- (3) Sparser population, few structures and greater wildland interface.
- (4) Does not include incidents outside Los Angeles County jurisdictional area.
- (5) Response times were recalculated and corrected.

#### 2. Preventive Services

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	54,908,000	54,908,000	383.0
Less Administration			
Net Program Costs	54,908,000	54,908,000	383.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The Prevention Services program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

**Program Result:** To reduce exposure to risk, decrease life and property loss, improve quality of life for businesses, residents and visitors by identifying, correcting and minimizing fire and life safety hazards.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of schools and institution life-threatening hazards corrected within 45 days of notice (1)	n/a	90%	100%	100%
Percent of customers' ratings that were satisfactory or higher on annual fire prevention customer survey (1) (2)	n/a	94%	98%	96%
Percent annual change in the number of identified un-permitted facilities	n/a	20%	15%	5%
Annual percentage of permitted facilities that paid their fees within 67 days from date of invoice	77%	78%	80%	85%
Percent of arson arrests compared to number of arson fire Investigations	4%	8%	11%	4%
Percent of fires where cause is established within seven days of incident	87%	90%	95%	90%
Operational Measures				
Number of schools and institutions inspected per required cycle	2,483	2,483	3,200	2,894
Number of schools and institution life-threatening hazards Identified $^{(1)}$ $^{(2)}$	n/a	n/a	272	216
Number of schools and institution hazards corrected within 45 days (1)	n/a	n/a	256	206
Number of identified un-permitted facilities (1) (2)	n/a	n/a	2,500	846
Number of arson fire investigations	106	106	169 <sup>(2)</sup>	92

- (1) This was a new measure. Data was collected during fiscal year (FY) 2007-08 and FY 2008-09.
- (2) Increase in arson fire investigations due to training and awareness of suspicious fires.

# 3. Business Services

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	133,727,000	133,727,000	496.0
Less Administration			
Net Program Costs	133,727,000	133,727,000	496.0

## Authority: Non-mandated, discretionary program.

The Business Services program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

**Program Result:** To provide timely, reliable and cost-effective administrative support and resources to ensure the Department meets its mission to protect lives, property and the environment.

n/a = not available

Performance Measures	Actual 2006-07 <sup>(1)</sup>	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent annual change in total number of claims within one year for injuries in the firefighter series	3%	1%	2%	1%
Percent annual change in the total number of vehicle accidents	12%	7%	5%	3%
Percent of civilian vacancies filled within 45 days of most recent eligibility list	n/a	96%	98%	97%
Percent of time annual firefighter vacancy rate is below three percent	n/a	50%	92%	94%
Percent of customers' ratings that were satisfactory or higher on annual fee-for-service cities customer survey	71%	97%	100%	100%
Operational Measures				
Total number of workers' compensation claims opened	1,363	1,350	1,375	1,333
Total number of vehicle accidents	271	290	275	305
Number of civilian personnel (in filled positions)	1,263	1,304	1,350	1,350
Monthly average of vacant civilian positions	n/a	200	190	200
Number of firefighters (in filled positions)	2,904	2,969	3,059	2,865
Monthly average of vacant firefighter positions	5%	3%	3%	3%

n/a = not available

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Net Program Costs	908,909,000	908,909,000	4,401.0

<sup>(1)</sup> Corrections to previously reported data.

# **Grand Jury**

Gloria Gomez, Director

# **Departmental Program Summary and Performance Measures**

#### 1. Civil Grand Jury – Investigate County Departments, Cities, and Special Districts

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	811,000			811,000	1.0
Less Administration					
Net Program Costs	811,000			811,000	1.0

**Authority:** Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

**Program Result:** Upon completion of the Civil Grand Jury's investigation of County departments, cities, and special districts in the County, recommendations are published in the Final Report to enhance County operations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of citizen complaints referred for investigation	7%	n/a	19%	10%
Percentage of contract audits included in Final Report	100%	100%	100%	100%
Operational Measures				
Citizen complaints (1)	73	75	135	100
Contract audits (2)	3	3	3	3

## **Explanatory Note(s):**

- (1) Citizen complaints may trigger Grand Jury investigations.
- (2) Investigations by committees within the Civil Grand Jury sometimes result in audits performed by professional firms under contract. n/a = not available

# 2. Criminal Grand Jury – Investigate Public Offenses

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	522,000			522,000	2.0
Less Administration					
Net Program Costs	522,000			522,000	2.0

**Authority:** Mandated program - Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into all public offenses committed or triable within the County which are brought before them and presents them to the court by indictment.

**Program Result:** The Criminal Grand Jury makes inquiries and hears testimony from witnesses involved in felony criminal matters presented by the District Attorney, which may result in an indictment to be heard in the Superior Court.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of indictment hearings resulting in indictments issued	100%	100%	100%	100%
Operational Measures				
Indictment hearings	28	23	24	24
Indictments returned	28	23	24	24
Investigative hearings (1)	12	5	12	12
Subpoenas issued	889	636	880	750
Witnesses called	492	457	454	450

## **Explanatory Note(s):**

# 3. Administration (Civil and Criminal)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	409,000		15,000	394,000	2.0
Less Administration					
Net Program Costs	409,000		15,000	394,000	2.0

## **Civil Grand Jury**

Authority: Mandated program - California Penal Code, Title 4, Grand Jury Proceedings; California Rules of Court 10.625.

Provides administrative support and oversight to the Civil Grand Jury, including budget, fiscal, personnel, payroll, contracts, procurement, and information technology.

**Program Result:** To provide a pool of potential grand jurors that represents the diversity of the County population.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Prospective jurors appearing	206	193	362	450
Number of jurors and alternates seated	33	40	40	40
Percentage of panelists by ethnicity:				
American Indian or Alaskan Native	n/a	0%	<1%	0%
African-American	15%	20%	18%	18%
Asian	6%	8%	8%	8%
Caucasian/White	67%	53%	54%	55%
Hispanic/Latino	9%	13%	14%	14%
Native Hawaiian or Pacific Islander	n/a	0%	0%	0%
Other	3%	4%	2%	3%
Declined to answer	n/a	2%	4%	2%

<sup>(1)</sup> Completed hearings; not days in session.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of panelists by gender:				
Male	67%	62%	61%	60%
Female	33%	38%	39%	40%
Percentage of panelists by age range:				
18-25 years	0%	<1%	0%	0%
26-34 years	0%	0%	0%	0%
35-44 years	0%	2%	<1%	1%
45-54 years	0%	23%	4%	4%
55-64 years	24%	49%	22%	24%
65-74 years	43%	22%	53%	50%
75+ years	33%	4%	21%	21%
Operational Measures				
Cost of outreach campaign	\$6,900	\$10,500	\$15,000	\$16,000

n/a = not available

## **Criminal Grand Jury**

Authority: Mandated program - California Penal Code Section 904 et seq.

Provides administrative support and oversight to the Criminal Grand Jury, including budget, fiscal, personnel, payroll, procurement, and information technology.

**Program Result:** To streamline the Criminal Grand Jury empanelment process, efficiently use time of prospective grand jurors, and to reduce costs associated with empanelment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of summons issued	7,250	4,800	6,000	6,000
Number of prospective jurors appearing	1,333	859	819	800
Number of jurors seated	275	300	300	300
Number of panels seated	11	12	12	12
Operational Measures				
Cost to summon criminal grand jury	n/a	\$4,800	\$6,000	\$6,000
Cost per panel seated	n/a <sup>(1)</sup>	\$400	\$500	\$500

## **Explanatory Note(s):**

(1) Updated to reflect the new jury summoning process.

n/a = not available

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	1,742,000	0	15,000	1,727,000	5.0

# **Health Services**

John F. Schunhoff, Ph.D., Interim Director

# **Departmental Program Summary and Performance Measures**

# 1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	357,203,000		357,203,000		2,216.4
Less Administration					
Net Program Costs	357,203,000		357,203,000		2,216.4

**Authority:** Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at Department of Health Services (DHS) hospital facilities. The types of care provided to the patients include, but are not limited to, the medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

**Program Result:** DHS adult patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of eligible congestive heart failure patients prescribed Angiotensin-Converting Enzyme (ACE) inhibitors at or before discharge	84.3% <sup>(1)</sup>	83.2%	85.0%	85.0%
Percent of acute myocardial infarction patients prescribed aspirin at discharge	98.2%	98.3%	98.5%	98.5%
Percent of eligible myocardial infarction patients prescribed beta-blockers at arrival	91.7%	93.7%	94.7%	94.7%
Percent of eligible community acquired pneumonia patients who received oxygenation assessment within 24 hours of hospital arrival	99.6%	99.8%	99.8%	99.8%
Percent of eligible community acquired pneumonia patients who received antibiotics within four hours of hospital arrival	50.7% <sup>(1)</sup>	45.1%	47.0%	47.0%
Operational Measures (2)				
Number of inpatient days (3) (4)	345,655	342,370	342,000	342,000
Percent of discharge summaries available electronically within 30 days of discharge	74.3% <sup>(1)</sup>	81.2%	82.0%	82.0%
Percent of pneumonia, congestive heart failure, and acute myocardial infarction patients who smoke that received smoking cessation advice	50.5%	81.2% <sup>(5)</sup>	85.0%	87.0%

- (1) Data change is due to maturation from previous fiscal year.
- (2) Previously included the following operational measure: percent of surgical patients with documentation of "time-out" to verify correct patient, site, and type; this measure was discontinued due to modifications in national standards.
- (3) Rancho Los Amigos National Rehabilitation Center (Rancho Los Amigos) not included in these calculations, they are calculated under rehabilitation.
- (4) Martin Luther King, Jr. (MLK) Multi-Service Ambulatory Care Center (MACC) was excluded from these calculations due to MLK reorganization.
- (5) This increase is due to facilities actively promoting preventative measures to patients.

## 2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	46,342,000		46,342,000		276.9
Less Administration					
Net Program Costs	46,342,000		46,342,000		276.9

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics service provided to the mother prior to and including delivery includes perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

**Program Result:** The improved perinatal care, as well as birth outcomes resulting from the high quality care provided to DHS patients will be extremely beneficial.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Total number of births	4,187	3,682	3,700	3,700
Number of cesarean section births	1,413	1,068	1,050	1,050
Operational Measures				
Percent of vaginal deliveries with third and fourth degree lacerations	3.5%	3.5%	3.3%	3.3%
Percent of DHS hospital births registered within ten days of birth	92.0% (2)	83.0% (3)	88.0%	91.0%

#### **Explanatory Note(s):**

- $(1) \quad MLK-MACC \ was \ excluded \ from \ these \ calculations \ due \ to \ MLK \ reorganization.$
- (2) Data change is due to maturation from previous fiscal year.
- (3) Reduction is due to decrease at Olive View/UCLA Medical Center (OVMC) from previous year.

# 3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	58,274,000		58,274,000		359.0
Less Administration					
Net Program Costs	58,274,000		58,274,000		359.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

**Program Result:** DHS pediatric patients will have improved health outcomes by reducing infant mortality resulting from high quality care.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Risk-adjusted neonatal mortality rate (1)	1.1%	1.1%	1.0%	1.0%
Operational Measures				
Number of pediatric inpatient days (2)	42,705	39,748	39,000	39,000

### **Explanatory Note(s):**

- (1) MLK-MACC was excluded from these calculations due to MLK reorganization.
- (2) Includes pediatric acute and intensive care unit days. Pediatric inpatient days at Rancho Los Amigos are counted under rehabilitation inpatient days and are not included here.

# 4. Rehabilitation (Inpatient and Outpatient)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	143,246,000		143,246,000		1,004.3
Less Administration					
Net Program Costs	143,246,000		143,246,000		1,004.3

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

**Program Result:** DHS rehabilitation patients receive superior medical and rehabilitation services in a culturally sensitive environment with a goal of self-sufficiency and independence for rehabilitation patients.

Performance Measures	Actual 2006-07 <sup>(1)</sup>	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average change in functional independence measure between the time of patients' admission and discharge	27.7	26.0	26.0	26.0
Operational Measures				
Average change in functional independence measure per inpatient day	1.7	1.9	2.0	2.0
Number of rehabilitation inpatient days	26,291	26,959	26,300	26,300
Number of rehabilitation outpatient visits	19,176	23,786	26,804	29,484

### **Explanatory Note(s):**

(1) Data change is due to maturation from previous fiscal year.

### 5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	44,394,000		44,394,000		269.2
Less Administration					
Net Program Costs	44,394,000		44,394,000		269.2

## Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent, and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation, and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

**Program Result:** DHS patients will have improved mental health outcomes resulting from responsive, safe, and efficient care.

Performance Measures	Actual 2006-07 <sup>(1)</sup>	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of psychiatric patient readmissions within 30 days of discharge	5.8% <sup>(2)</sup>	7.0%	6.5%	6.5%
Operational Measures				
Number of psychiatric emergency room visits	22,315	21,375	20,500	20,500
Number of psychiatric inpatient days	49,640	46,720	46,000	46,000
Number of psychiatric outpatient visits (LAC+USC only)	15,621 <sup>(2)</sup>	14,557	13,600	13,600

## Explanatory Note(s):

- (1) MLK-Harbor Hospital was included in these calculations.
- (2) Data change is due to maturation from previous fiscal year.

## 6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	93,783,000		93,783,000		559.2
Less Administration					
Net Program Costs	93,783,000		93,783,000		559.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

**Program Result:** DHS Emergency Department (ED) patients will have improved health outcomes resulting from timely and efficient response to urgent medical situations in a quality driven health care system.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of time EDs were on diversion (1)	39.6% <sup>(2)</sup>	39.0%	45.0%	50.0%
Operational Measures				
Number of ED visits (excluding psychiatric)	295,000	269,446 <sup>(3)</sup>	234,000	234,000
Percent of ED patients leaving before being seen by a physician	9.3% <sup>(4)</sup>	9.5%	9.3%	9.3%

- (1) Diversion refers to ambulances being redirected to other hospitals.
- (2) There was a change in the diversion policy in April 2006, which allowed hospitals to divert for one hour at a time and a requirement to go off diversion for 15 minutes before reopening. This policy was revised July 1, 2008 and the 15 minute open requirement was discontinued (hospitals may now divert for one hour at a time, but must reset their diversion status each hour or they will automatically be reopened).
- (3) Change in visits due to MLK emergency room closure in August 2007.
- (4) Data change is due to maturation from previous fiscal year.

## 7. Hospital Outpatient Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	127,932,000		127,932,000		787.6
Less Administration					
Net Program Costs	127,932,000		127,932,000		787.6

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

**Program Result:** DHS patients will have improved acute and chronic health outcomes resulting from preventative quality care.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of asthmatic children who are DHS patients and had at least three DHS visits for asthma during the year	5.3%	5.4%	5.3%	5.3%
Percent of asthmatic adults who are DHS patients and had at least three DHS visits for asthma during the year	8.7%	7.6%	7.5%	7.5%
Operational Measures				
Number of hospital outpatient visits (1)	1,191,384 <sup>(2)</sup>	1,180,743	1,180,000	1,180,000
Percent of adult diabetic patients who had a low-density lipoprotein (LDL) cholesterol test within the past 12 months	71.9%	74.4%	75.0%	75.0%

- (1) Excluding visits for radiation oncology, occupational and physical therapy, audiology, speech therapy, and rehabilitation.
- (2) Data change is due to maturation from previous fiscal year.

### 8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory, and Pharmacy Services)

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	377,865,000		377,865,000		2,328.5
Less Administration					
Net Program Costs	377,865,000		377,865,000		2,328.5

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital—based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

**Program Result:** DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Operational Measures				
Number of outpatient visits for occupational therapy, physical therapy, audiology, or speech therapy (2)	95,466	88,502	85,000	85,000
Number of radiation oncology visits (3)	16,923	24,555	25,000	25,000

#### Explanatory Note(s):

- (1) To be determined DHS is currently working on the details relating to methodology.
- (2) Rancho Los Amigos visits are included under Rehabilitation and are not included here.
- (3) Radiation oncology visits for LAC+USC only.

# 9. Hospital-Based Laboratories (1)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	140,204,000		140,204,000		866.5
Less Administration					
Net Program Costs	140,204,000		140,204,000		866.5

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical, and post-analytical which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting, and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

**Program Result:** DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2006-07 <sup>(2)</sup>	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of critical laboratory results reports completed within ten minutes after result verification	93.4%	94.8%	95.7%	96.2%
Percent of STAT tests reported in approved turnaround time	90.6%	92.1%	93.4%	95.0%
Operational Measures				
Number of clinical laboratory tests performed	14,616,009	15,113,753	15,531,776	16,110,847
Number of final surgical pathology and cytology reports (3)	77,170 <sup>(4)</sup>	78,010	79,387	81,323
Number of blood products issued by blood bank/transfusion medicine (excluding units not transfused)	66,193	66,780	68,847	71,541
Number of tests sent to contract reference laboratory (5)	171,897	227,886	222,884	195,230

### **Explanatory Note(s):**

- (1) The data is for hospital laboratories; MACCs were not included in the calculations.
- (2) Data change is due to maturation from previous fiscal year.
- (3) Number of final surgical pathology and cytology reports have been combined and include reports from contract reference laboratory.
- (4) Two major events in fiscal year (FY) 2006-07 impacted the surgical pathology and cytology reports. First, the closure of the MLK-Harbor Hospital resulted in a reduced workload. Second, the preparation of the LAC+USC Healthcare Network to transition into the Replacement Facility increased the use of contracted services.
- (5) Number of tests sent to contract reference laboratory: Data change from FY 2006-07 to FY 2007-08 is due to two factors: a) LAC+USC send outs during transition and move to the new facility; and b) continued increase in shortage of laboratory staff that is also occurring nationally.

# 10. Hospital-Based Pharmacies

	Gross	Intrafund	_	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	231,471,000		231,471,000		1,429.0
Less Administration					
Net Program Costs	231,471,000		231,471,000		1,429.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing, and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

Program Result: DHS patients will have highest quality of pharmaceutical care within resources allocated to the Department.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators <sup>(2)</sup>				
Pharmaceutical costs (under budget)/over budget (in millions)	(\$13.5)	(\$47.0)	n/a	n/a
Operational Measures				
Number of outpatient prescriptions dispensed	3,977,153	4,035,000	4,094,000	4,150,000

- (1) Prescriptions dispensed from all DHS outpatient pharmacy locations, which consist of hospital-based pharmacies and Comprehensive Health Center's (CHCs) pharmacies.
- (2) The indicator for financial savings has been changed from a percentage to dollars to improve the ease of use of the measure. n/a = not available

### 11. Medical Education

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	187,634,000		187,634,000		1,141.9
Less Administration					
Net Program Costs	187,634,000		187,634,000		1,141.9

### Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, Harbor-UCLA, and Olive View/UCLA Medical Centers are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

**Program Result:** The pool of health care professionals trained in providing care to underserved populations will be enhanced.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of institutions fully accredited by the Accreditation Council for Graduate Medical Education (ACGME) at fiscal year's end <sup>(1)</sup>	100.0%	100.0%	100.0%	100.0%
Operational Measures				
Percent of training programs fully accredited by the ACGME	100.0%	100.0%	100.0%	97.0% <sup>(2)</sup>
Percent of training programs fully accredited by the American Dental Association	100.0%	100.0%	100.0%	100.0%

### **Explanatory Note(s):**

- (1) LAC+USC and Harbor/UCLA Medical Centers are the two facilities included in the denominator for this measure of the academic year beginning July 1 and ending June 30. OVMC is not included because it has only one County-sponsored program and the ACGME does not review and give an institutional accreditation status to an institution with only one program. Institutional support is assessed as part of the ACGME's review of the Olive View Internal Medicine Program; the Internal Medicine Program at OVMC is fully accredited. County dental sponsored programs were fully accredited through June 2007.
- (2) Effective July 1, 2009, LAC+USC faces the potential accreditation loss for three internal medicine sub-specialties: cardiology, internal cardiology, and cardiac electrophysiology. The Medical Center is currently restructuring these programs with the goal of obtaining "provisional accreditation" that could become effective in 2009.

### 12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	415,536,000		415,536,000		2,441.1
Less Administration					
Net Program Costs	415,536,000		415,536,000		2,441.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by CHCs, Health Centers (HCs), and MACCs. State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function, and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and MACCs, is one way the County has chosen to fulfill its obligation to deliver these services.

**Program Result:** DHS patients will have improved health outcomes resulting from quality care in an efficient health care system.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of asthmatic children who are DHS patients and had a DHS emergency department visit for asthma during the year (1)	14.6%	14.9%	15.0%	15.0%
Percent of asthmatic adults who are DHS patients and had a DHS emergency department visit for asthma during the year (1)	13.8%	13.9%	13.9%	13.9%
Percent of children who are DHS patients who were adequately immunized by age two	50.2% (2)	57.7%	58.0%	58.0%
Operational Measures				
Number of clinic-based outpatient visits	714,124 <sup>(3)</sup>	715,194	716,000	716,000

#### **Explanatory Note(s):**

- (1) Lower percentages are better for these indicators.
- (2) This decrease is due to the change from non-electronic to an electronic recordkeeping.
- (3) Data change is due to maturation from previous fiscal year.

## 13. Public/Private Partnerships (PPP) Program

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	68,211,000		47,007,000	21,204,000	237.3
Less Administration					
Net Program Costs	68,211,000		47,007,000	21,204,000	237.3

Authority: Non-mandated, discretionary program.

The Office of Ambulatory Care (OAC) is responsible for the overall management of the Department's PPP Program, Senate Bill 474 and Healthy Way LA (contract monitoring and execution only) which includes the development of Request for Proposals, contract management, monitoring and development, claim adjudication, and program planning and evaluation. OAC works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

The program, in collaboration with its strategic and traditional partners provides primary, specialty, and dental services to clientele across the entire County of Los Angeles. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

**Program Result:** Ensure that residents in Los Angeles County have access to high quality primary care, specialty, and dental services across the entire County of Los Angeles.

Performance Measures	Actual 2006-07 <sup>(1)</sup>	Actual 2007-08	Estimated 2008-09 <sup>(2)</sup>	Projected 2009-10
Indicators				
Number of individuals receiving care through the PPP Program	186,515	187,914	188,000	188,000
Operational Measures				
Number of PPP primary, dental, and specialty care visits provided to eligible low-income residents	585,531	594,064	546,000	647,083
Percent of patients with one or more chronic conditions	66.0%	60.0%	62.0%	62.0%
Percent of contracts monitored	100.0%	100.0%	100.0%	100.0%
Percent of corrective action plans received by due date	91.0%	90.0%	90.0%	90.0%

- (1) These numbers differ from the previous year's estimate due to the Board of Supervisors approved 12 percent rate increase for PPP in FY 2006-07 that generated additional funds, which translated into an increase in patient visits.
- (2) The visits for FY 2008-09 are based on the current budget for this program. It is anticipated the budget will change in the FY 2008-09, when new contracts will be awarded, due to the Department's Request for Proposals.

## 14. Emergency Medical Services (EMS)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	20,823,000	300,000	20,523,000		215.0
Less Administration					
Net Program Costs	20,823,000	300,000	20,523,000		215.0

**Authority:** Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring, and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

**Program Result:** Los Angeles County residents will have improved health outcomes through rapid, efficient, and effective pre-hospital care.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of patients delivered via ground transport to a trauma center within 30 minutes	98.5%	98.0%	98.0%	98.0%
Number of paramedics currently accredited to work in Los Angeles County	3,155	3,378	3,700	3,868
Number of Emergency Medical Technician I certifications granted	2,203	2,324	3,120	2,588
Operational Measures				
Number of calls handled by the Medical Alert Center (MAC) (including psychiatric destination calls)	153,866	149,313	168,000	168,000
Percent of MAC calls answered within two minutes	89.0%	88.0%	89.0%	89.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of pre-hospital contracts that are monitored as scheduled (by deadline)	50.0% <sup>(1)</sup>	97.3%	98.0%	98.0%
Percent of all transports made by EMS Ambulance Services Program (versus privately contracted ambulance) - overflow utilization	70.7%	66.8%	70.0%	70.0%
Number of Human Resources and Services Administration (Hospital/Medical Disaster Preparedness) grant contracts	75	79	80	80
Number of disaster classes provided	124	120	112	120
Number of students enrolled in Paramedic Training Institute	136	115	152	152
Percent of paramedic students who graduated	71.0%	70.0%	70.0%	75.0%

(1) The decrease is due to no staff in base position July 2006 through February 2007.

### 15. Juvenile Court Health Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
	(7)	(4)	(4)	(4)	1 03
Total Program Costs	33,539,000	26,972,000	235,000	6,332,000	249.0
Less Administration					
Net Program Costs	33,539,000	26,972,000	235,000	6,332,000	249.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

**Program Result:** Youth in Probation's detention and residential treatment facilities will achieve and maintain good health.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of medical visits provided to youth in Probation's detention and residential facilities	46,403 <sup>(1)</sup>	48,291	50,179	52,067
Number of dental visits provided to youth in Probation's detention and residential facilities	7,746	10,792	12,315	13,077
Number of medical and dental visits provided to youth in Probation's detention and residential facilities	54,149	59,083	62,494	65,144
Number of optometry visits provided to youth in Probation's detention and residential facilities	2,183	2,149	2,115	2,081
Number of nursing visits provided to youth in Probation's detention and residential facilities (2)	202,341	192,904	183,467	174,030
Total number of health care visits in Probation's detention and residential facilities <sup>(2)</sup>	258,673	254,136	248,076	241,255
Percent of medical service programs that maintain full accreditation by the National Commission on Correctional Health Care	100.0%	100.0%	100.0%	100.0%

- (1) Change in data due to calculation error in last year's submitted value.
- (2) The FY 2007-08 nurse visits are lower than the prior year due to a decrease in the average daily population from the prior year. This also resulted in an overall lower total number of health care visits provided in the juvenile correctional health care system. Estimated and projected numbers are based on incremental decreases from previous fiscal years.

# 16. Office of Managed Care

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	125,406,000		209,849,000	(84,443,000)	258.0
Less Administration					
Net Program Costs	125,406,000		209,849,000	(84,443,000)	258.0

## Authority: Non-mandated, discretionary program.

The Office of Managed Care (OMC) is responsible for managing the State Knox-Keene licensed Community Health Plan (CHP), a federally qualified Health Maintenance Organization. The CHP currently provides health care services at low or no cost through the State's Medi-Cal Managed Care and Healthy Families Programs, Personal Assistance Services Council - Service Employees International Union Homecare Worker Health Care Plan for In-Home Supportive Services (IHSS) providers, and the Individual Conversion Plan.

**Program Result:** Los Angeles County residents enrolled in CHP will receive services through a managed integrated delivery system that assures access, quality, and cost-effectiveness.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Healthcare Effectiveness Data and Information Set (HEDIS) indicators - Medi-Cal Managed Care Program: (2)				
Adolescent well-care visits	27.9%	27.0%	32.0%	37.0%
Timeliness of prenatal visits	82.8%	75.9%	79.9%	83.9%
Postpartum care visits	48.3%	44.8%	49.8%	54.8%
Breast cancer screening	30.9%	30.6%	35.6%	40.6%
Comprehensive diabetes care diabetic retinal eye exam	32.8%	35.9%	40.9%	45.9%
Cervical cancer screening (3)	55.1%	65.4%	69.4%	73.4%
HEDIS indicators - Healthy Families Program: (2)				
Adolescent well-care visits	41.7%	41.9%	45.9%	49.9%
Asthma, use of appropriate medications	84.4%	88.8%	92.8%	93.9%
Appropriate treatment for children with upper respiratory infections <sup>(4)</sup>	n/a	83.4%	87.4%	91.4%
Appropriate testing for children with pharyngitis (4)	n/a	12.5%	16.5%	20.5%
Chlamydia screening in women (4)	n/a	19.6%	23.6%	27.6%
Mental health utilization	0.6%	0.2%	3.5%	7.5%
Well-child in the first 15 months of life (6+ visits) (5)	32.7%	22.6%	26.6%	30.6%
Operational Measures				
Percent of all claims received and adjudicated within:				
30 calendar days <sup>(6)</sup>	78.0%	89.0%	96.0%	98.0%
45 working days <sup>(7)</sup>	99.0%	99.0%	100.0%	100.0%
Claims processing operational measures:				
Claims volume (by line of business):				
Medi-Cal	122,541	160,292	168,894	180,214
IHSS <sup>(8)</sup>	0	12,364	23,976	26,387
Healthy Families Program	2,244	5,097	7,104	7,609

Performance Measures <sup>(1)</sup>	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Other <sup>(9)</sup>	5	76	60	63
Total all lines of business	124,790	177,829	200,034	214,273
Productive work hours (PWH) (10)	26,625.1	36,862.5	46,308.0	44,399.5
Claims Per PWH (11)	4.69	4.82	4.32	4.83

- (1) HEDIS indicators/operational measures are tracked by calendar year. For example, the FY 2006-07 results above are for services delivered in calendar year 2006.
- (2) HEDIS is a tool used by more than 90 percent of America's health plans to measure performance on important dimensions of care and service. Because so many plans collect HEDIS data, and measurement specifications are specifically defined, HEDIS makes it possible to compare the performance of health plans on an "apples-to-apples" basis. As part of their Quality Improvement programs, the State Department of Health Care Services for Medi-Cal, and the Managed Risk Medical Insurance Board (MRMIB) for the Healthy Families Program, require CHP to assess performance using the HEDIS measurement process annually. CHP selected these eight (8) Medi-Cal measures to reflect the measures being tracked by LA Care for their Quality Improvement Fee (QIF) Program, which represents a sub-set of the 20+ measures required by the State.
- (3) Additional encounter data from DHS-Office of Planning, and Diversified Data Designs, Inc. might contribute to the improvement of the rates. L.A. Care's mid-year activities and access to additional data sources, including efforts in obtaining data directly from Independent Physician Associations, further helped improve the rates.
- (4) These measures were added in 2007; therefore, no data is available for the FY 2006-07.
- (5) Both the denominator and numerator were very small (MY 2006 18/55; MY 2007 14/62) the decrease observed might be due to chance variation.
- (6) 90 percent of all Medi-Cal program claims are required by contract to be adjudicated (paid or denied) within 30 calendar days of receipt of a "clean" claim.
- (7) The State Department of Managed Health Care requires at least 95 percent of all claims to be adjudicated (paid or denied) within 45 working days of receipt of a "clean" claim. State law requires health plans to pay applicable penalties and interest on untimely claims.
- (8) The IHSS Provider Health Care Plan claims processing function had been outsourced through December 31, 2007. Effective January 1, 2008, CHP assumed responsibility for this function from the outside vendor, resulting in a substantial workload increase and the need to add resources.
- (9) All other CHP product lines, such as Consolidated Omnibus Reconciliation Act (COBRA) health benefits, and the Individual Conversion
- (10) PWH relate to permanent and temporary staff assigned to this work area, including mail room, screening, adjudication, tort liability and appeals, and customer service.
- (11) Claims processed per PWH indicated. Additional resources added and work process changes were implemented to achieve contractual and maintain regulatory compliance with timeliness standards.

n/a = not available

## 17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,596,827,000	8,194,000	861,205,000	727,428,000	5,452.1
Less Administration					
Net Program Costs	1,596,827,000	8,194,000	861,205,000	727,428,000	5,452.1

#### **Authority:** Non-mandated, discretionary program.

Administration includes Administrative Program, General Services, Patient Care Services and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Designation, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing,

utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under general services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

**Program Result:** Clients are provided, in an efficient and timely manner, with: a) requested or required accurate financial and human resources information for the department; b) requested and appropriate human resources services; c) requested and appropriate supplies and services (e.g., building, telephone, contracts); and d) non-patient care support services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of performance evaluations completed by due date <sup>(1)</sup>	74.4%	72.0%	72.0%	72.0%
Percent of times department met Chief Executive Office (CEO) deadline for submittal of budget status reports and annual budget request	100.0%	100.0%	100.0%	100.0%
Operational Measures				
Percent of inpatient records with diagnosis related group information entered within 30 days of discharge	71.7% <sup>(2)</sup>	85.9%	87.0%	87.0%
Vacancy rate (percent of budgeted permanent positions not filled)	16.3%	12.1%	11.5%	11.5%

- (1) Efforts are being made departmentwide to increase the performance of evaluations completed timely across all facilities.
- (2) This number may be artificially low due to lag in the electronic data repository updates.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	4,068,690,000	35,466,000	3,362,703,000	670,521,000	20,091.0

# **Human Relations Commission**

**Robin S. Toma, Executive Director** 

# **Departmental Program Summary and Performance Measures**

Effective with the 2009-10 Proposed Budget, the Human Relations Commission has been merged within the Department of Community and Senior Services (CSS). Please refer to the CSS section on page 14.1 for Program Summary and Performance Measures information.

# **Human Resources**

# **Departmental Program Summary and Performance Measures**

# 1. Human Resource Departmental Support

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,858,000	1,708,000	473,000	677,000	20.0
Less Administration					
Net Program Costs	2,858,000	1,708,000	473,000	677,000	20.0

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Provides technical guidance to line human resource offices, monitors the administration of the Delegated Examination Program, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

**Program Result:** Employees are treated fairly, particularly in the areas of recruitment, selection, and personnel operations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of appeals claiming improper exam administration denied on an annual basis	98%	98%	98%	98%
Percentage of eligible lists terminated annually due to improper exam administration	1%	1%	1%	1%
Percentage of corrective actions implemented by departments annually, within six months of completion of review	99%	99%	99%	99%
Operational Measures				
Number of departments reviewed	1	5	10	11
Number of exams reviewed	43	23	72	72
Number of applications reviewed	2,956	1,251	3,600	3,600
Number of investigations conducted	n/a	115	164	164
Number of follow-up compliance reviews	0	5	10	6

### **Explanatory Note(s):**

n/a = not available

# 2. Countywide Examinations

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	5,467,000	3,251,000	590,000	1,626,000	43.0	
Less Administration						
Net Program Costs	5,467,000	3,251,000	590,000	1,626,000	43.0	

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 defines examinations and recruitment rules and procedures.

The Countywide Examinations Division is responsible for the administration of countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis. In addition, the Division operates the Employment Information Services Office (EISO), which provides a one-stop general information center for County employees and members of the public.

**Program Result:** County departments are provided eligible lists of qualified candidates for hiring in a timely and efficient manner for both promotional and open competitive examinations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average number of days to complete/process open competitive exams	118	90	90 (1)	90 (1)
Average number of days to complete/process promotional exams	118	119	119 <sup>(1)</sup>	119 <sup>(1)</sup>
Percentage of certification lists provided within 72 hours	n/a	80%	80%	80%
Operational Measures				
Number of applications received	53,057	76,752	99,500	109,450
Number of promotional exams conducted	65	76	90	90
Number of open competitive exams conducted	102	97	105	105
Number of candidates tested	23,396	26,059	33,859	37,245
Number of candidates placed on the certification lists	n/a	19,614	25,482	28,048
Number of written tests administered	723	1,091	1,407	1,547
Number of candidates scheduled for written tests	n/a	43,057	55,974	60,500
Number of candidates who passed the written tests	n/a	18,418	23,940	25,876
Number of appraisals of promotability (AP) processed	6,675	5,711	7,421	8,163
Number of performance tests administered	8,095	5,867	7,627	8,390
Number of rating from records processed	1,948	5,760	7,488	8,237
Number of test reviews conducted	682	856	1,113	1,224
Number of customers served at Employment Services Counter (ESC)	31,000	31,900	35,090	38,599
Number of telephone calls processed in ESC	112,000	117,700	129,470	142,417
Number of interviews administered	1,802	2,231	2,900	3,190
Number of visits to the online Test Preparation System	195,000	165,000	214,500	235,950
Number of tests taken on the online Test Preparation System	130,000	140,250	182,325	200,558
Number of recruitment activities/plans implemented for hard-to-recruit positions	126	119	155	155
Number of off-site recruitments	48	112	145	145
Number of Board and executive referrals	90	100	130	143
Number of trainings/presentations conducted	17	14	20	20
Number of certification lists requested	3,723	3,674	4,014	4,446

<sup>(1)</sup> Includes master calendar/promotional exams in which an AP is one of the components of exam. n/a = not available

# 3. Workforce Planning and Test Research

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	349,000	231,000	14,000	104,000	3.0
Less Administration					
Net Program Costs	349,000	231,000	14,000	104,000	3.0

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 defines examinations and recruitment rules and procedures.

The Workforce Planning and Test Research Unit provides candidate preparation materials, offers training on personnel selection, conducts job analysis, develops testing instruments and performs validation studies to provide valid/legally defensible testing instruments. The Unit also works with departments to help with recruitment and retention and collects and reports on departments' vacancy data to guide the strategy of the Countywide Examinations Division.

**Program Result:** County test instruments will be legally defensible and have documented content validation evidence. Also, County departments will utilize workforce planning materials to better manage human capital initiatives.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of Department of Human Resources (DHR) developed tests successfully defended at the Civil Service Commission	n/a	n/a	100%	100%
Percentage of DHR developed tests successfully defended in court or Equal Employment Opportunity Commission (EEOC)	n/a	n/a	100%	100%
Percentage of examinations achieving subject matter expert judgments of content relevancy	n/a	n/a	100%	100%
Percentage of DHR trainee attendees that deemed training materials were relevant	n/a	n/a	80%	80%
Percentage of quarterly employee turnover reports submitted to departments within three weeks	n/a	n/a	90%	90%
Percentage of departments that receive customized workforce planning data reports	n/a	n/a	100%	100%
Percentage of report recipients evaluating the information as useful or higher on a client satisfaction measure	n/a	n/a	80%	80%
Operational Measures				
Number of job analysis studies conducted	n/a	n/a	10	10
Number of training courses developed	n/a	n/a	1	1
Number of test instruments developed	n/a	n/a	15	15
Number of County staff receiving Examination Analyst training	n/a	n/a	15	15
Number of turnover reports developed	n/a	n/a	4	4
Number of vacancy reports developed	n/a	n/a	12	12
Number of workforce planning reports developed	n/a	n/a	36	36

# **Explanatory Note(s):**

# 4. Ombudsman/Community Liaison

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,191,000	1,443,000	329,000	419,000	13.0
Less Administration					
Net Program Costs	2,191,000	1,443,000	329,000	419,000	13.0

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Produces organization brochures, flyers and informational material; represents the County at recruitment fairs, manages the LA County STARS! Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

**Program Result:** Community receives information regarding community events and volunteer opportunities with the County. Also, provides County employees with information regarding employee recognition programs.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of Community-Based Enterprise Education Program (C-BEEP) applicants placed	69%	61%	61%	61%
Percentage of C-BEEP site visits conducted	98%	100%	100%	100%
Percentage of successful STARS applications	73%	75%	80%	85%
Operational Measures				
Number of C-BEEP applicants	318	323	339	356
Number of C-BEEP applicants placed	218	197	207	217
Number of C-BEEP site visits conducted	214	197	207	217
Number of C-BEEP intern fairs worked	32	32	32	32
Number of STARS awards in:				
Service Excellence	1	14	8	10
Workforce Excellence	9	3	7	9
Organizational Effectiveness	13	8	12	16
Fiscal Responsibility	8	3	6	8
Veterans' Internship Program Inquiries:				
E-mail	n/a	343	514	771
Telephone	n/a	1,211	1,453	1,671
Student/youth workers hired by department	n/a	438	441	441
Career Development Interns hired by department	n/a	67	83	83
Number of community job fairs worked	17	29	32	34

# **Explanatory Note(s):**

### 5. Human Resource Impact Team

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,243,000	2,243,000			15.0
Less Administration					
Net Program Costs	2,243,000	2,243,000			15.0

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Provide services to line departments to strengthen their delivery of Human Resources (HR) services. Evaluate the current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

Program Result: Improve Department's personnel services delivery.

Performance Measures	Actual 2006-07	Actual 2007-08 <sup>(1)</sup>	Estimated 2008-09 (2)	Projected 2009-10
Indicators				
Achieve a 20 percent improvement rate (first year) and a 75 percent improvement rate (second year) in: (3)				
Recruitment and Exams (4)	84% (5)	100% (6)	40% (7)	75%
Health and Safety <sup>(4)</sup>	35% <sup>(5)</sup>	70%	20% <sup>(7)</sup>	75%
Employee Relations (ER)/Performance Management (4)	49% <sup>(5)</sup>	60%	20% <sup>(7)</sup>	75%
HR Operations <sup>(4)</sup>	n/a	70%	20% (7)	75%
Percentage of corrective actions achieved	27%	55%	n/a	n/a
Operational Measures				
Number of human resource areas reviewed	19	51	15	17
Number of human resource corrective actions identified	33	159	n/a	n/a

### **Explanatory Note(s):**

- (1) Data modified to align with specific corrective actions by Department in the four HR functional areas of exams, return-to-work, discipline, and personnel transactions.
- (2) The "estimates" for Probation, Mental Health and Animal Care and Control in 2007-08 are second-year goals; Health Services estimates are a result of 2006-07 audit of Registered Nurse (RN) exams.
- (3) Performance indicators are based on a two-year process improvement plan.
- (4) Change in description.
- (5) Exams reduction in the number of late AP; return-to-work reduction in number of expired medical certifications; discipline reduction in backlog.
- (6) Based on the AP's in the original baseline figures.
- (7) The "estimates" for 2008-09 are first-year goals for identified departments; corrective actions to be determined upon completion of reviews.

## 6. Organizational and Employee Development

	Gross	Intrafund		Net	et
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	7,009,000	3,519,000	1,131,000	2,359,000	41.0
Less Administration	<del></del>				
Net Program Costs	7,009,000	3,519,000	1,131,000	2,359,000	41.0

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Develop customized programs to develop and enhance skills of the County workforce, as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

Program Result: Develop and improve knowledge and skills of employees, and improve County employees' work life.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of program participants who report using knowledge and skills acquired in the program in their jobs	92%	91%	92%	92%
Percentage of program participants for whom program content is relevant to their current jobs	92%	97%	97%	97%
Percentage of Academy programs for which statistically significant knowledge gain is demonstrated	100%	100%	100%	100%
Percentage of departments with online training	n/a	100%	100%	100%
Success rate when exam taken at the end of online training	n/a	n/a	70%	70%
Percentage of work plans completed linked to higher level organizational goals	15%	28%	66%	95%
Operational Measures				
Percentage of certificate programs that incorporate at least one learning experience involving the application of learned knowledge or skill to work activity, problem, or issue	100%	100%	100%	100%
Number of employees trained through the Learning Academy	12,955	13,526	16,996	17,382
Number of training hours delivered	255,593	210,186	262,484	258,298
Number of training classes conducted	567	589	533	503
Number of online training programs (1)	n/a	3,050	2,000	2,000
Number of departments with online training	n/a	39	39	39
Number of staff trained online (2)	n/a	60,000	90,000	90,000
Number of classifications for which a work plan has been completed	302	308	605	600

<sup>(1)</sup> Of the 3,050 online training courses provided, 3,000 are through a subscription. Only the courses with relatively high usage rates will be renewed.

<sup>(2)</sup> The Chief Information Office assigned mandatory Security Awareness Training for all employees. To date, 60 percent of County employees have taken the training. For 2008-09, the State has mandated Disaster Services Worker Training for all public employees that are United States citizens by June 30, 2009. Departments are making plans to provide computer access for employees that normally do not use them, so a high rate of completion is expected.

n/a = not available

## 7. Employee Benefits

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	8,885,000	4,973,000	3,557,000	355,000	34.0	
Less Administration						
Net Program Costs	8,885,000	4,973,000	3,557,000	355,000	34.0	

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 requires countywide human resources and benefit administration.

Administers the County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation and administration of various County contracts with insurance carriers, consultants and third party administrators (TPA). The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

**Program Result:** County employees receive employee benefits in a timely, efficient, fair, and compliant manner that is communicated to them in a customer supportive environment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of employee benefits enrollment and coverage problems resolved by end of month following receipt	97%	97%	98%	98%
Average time to answer the telephone hotline during peak months (in minutes)	2.27	0.45	1.00	1.00
Percentage of child support orders processed within 20 days	100%	100%	100%	100%
Percentage of survey responses indicating web enrollment is clear and easy to use	93%	93%	90%	90%
Percentage of survey responses indicating web enrollment guide provided relevant information	99%	87%	99%	99%
Percentage of deferred income payroll errors and omissions resolved within the month reported	95%	100%	95%	95%
Percentage of marital interest documents processed within 30 days	100%	100%	100%	100%
Percentage of negotiation, development and timely filing of all medical, dental, and life insurance contracts	100%	100%	100%	100%
Operational Measures				
Annual number of benefit problem cases closed within 60 days	1,990	2,436	2,500	2,500
Number of telephone hotline calls answered during peak months	22,216	21,856	25,000	25,000
Annual number of telephone hotline calls answered	46,614	44,501	46,000	46,000
Daily average wait time on telephone hotline (in minutes)	1.89	0.53	1.40	1.40
Annual number of child support orders processed	1,738	1,369	2,000	2,000
Annual number of responses to survey	12,518	1,604	18,000	12,000
Annual number of responses indicating web process clear and easy to use	10,459	1,489	17,000	11,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Annual number of positive responses to enrollment guide survey question	12,007	1,383	17,800	11,800
Annual number of medical, dental, and life insurance contracts filed timely	9	9	9	9
Annual number of deferred income payroll errors and omissions reported	72	36	50	50
Annual number of marital documents processed (domestic relation orders, joinders, summons, etc.)	344	152	325	325
Annual number of wellness fairs	4	4	4	4
Annual number of County employees attending wellness fairs	2,132	2,292	3,800	3,500
Annual number of Wellness Program Manager meetings	0	4	9	6
Annual number of healthy connections seminars	13	15	15	15
Annual number of County employees attending healthy connections seminars	234	328	350	390
Annual number of on-site Lunch and Learn seminars	0	3	50	65
Annual number of County employees attending Lunch and Learn in outlying County departments	0	57	100	150
Annual number of carrier presentations in outlying County departments	0	2	25	30
Annual number of County employees attending carrier presentations	0	252	1,000	1,200
Annual number of webinars	0	4	12	18
Number of County departments that have a wellness committee	0	23	30	36
Annual number of wellness newsletters developed	0	0	2	4
Annual number of wellness subcommittee meetings held with SEIU Local 721	3	10	15	18

# 8. Executive Recruitment and Special Projects

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	3,891,000	1,567,000	416,000	1,908,000	31.5	
Less Administration	<del></del>					
Net Program Costs	3,891,000	1,567,000	416,000	1,908,000	31.5	

**Authority:** Non-mandated, discretionary program. The County Charter 22¾, Civil Service Rule 3-24, County Code Title 5.31.010 defines recruitment rules and procedures.

Executive recruitments for qualified candidates for department head vacancies are conducted on behalf of the Board of Supervisors and executive recruitment for other unclassified and classified positions are conducted at the request of County departments.

**Program Result:** The Board of Supervisors and County departments are provided with a sufficient number of highly qualified candidates to fill positions for which they are recruited within requested timeframes.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of recruitment applicants	874	875	1,600	1,600
Number of completed recruitments (1)	30	15	18	18
Percentage of recruitments completed within requested timelines $^{(1)}$	100%	100%	100%	100%
Percentage of all exit questionnaire by applicant with overall satisfaction in executive recruitment process	n/a	n/a	n/a	100%
Operational Measures				
Number of recruitments	47	40	36	36
Average number of applicants per recruitment annually	24 <sup>(2)</sup>	24 <sup>(2)</sup>	16	16
Number of completed unclassified reviews conducted for department administered recruitments	14	10	6	6

- (1) End of recruitment is the point in time when a list is given to department.
- (2) Based on 36 recruitments.
- n/a = not available

# 9. Appeals

'	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,048,000	1,295,000	273,000	480,000	12.5
Less Administration					
Net Program Costs	2,048,000	1,295,000	273,000	480,000	12.5

# Authority: Non-mandated, discretionary program.

The Appeals Unit is responsible for analyzing and responding in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducting inquiries into issues raised by employees and applicants with the Director of Personnel and Board of Supervisors and preparing appropriate written responses; assisting operating departments in the resolution of appeals problems; and answering telephone inquiries from appellants and departments.

**Program Result:** Appellants receive fair and timely responses to appeals and inquiries.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of appeals that are closed within 120 days of receipt	97%	96%	96%	96%
Operational Measures				
Number of job analyses conducted	43	63	70	75
Number of test reviews conducted	778	682	862	1,077
Number of written tests developed	11	12	15	18
Number of appeals opened annually	4,029	5,417	4,723	5,070
Number of appeals closed annually	3,235	4,727	4,121	4,424
Number of appeals closed within 120 days	3,135	4,520	3,956	4,247

# 10. Civil Service Advocacy

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,357,000	1,316,000	558,000	483,000	18.0
Less Administration					
Net Program Costs	2,357,000	1,316,000	558,000	483,000	18.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County of Los Angeles Civil Service Commission on matters of:
1) discipline – suspensions of more than five days, reductions and discharges; 2) examinations – appraisal of promotibility, rating from records and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

**Program Result:** County managers and human resources professionals obtain favorable outcomes in appeals relating to disciplinary actions, examinations, and claims of discrimination that go before the County of Los Angeles Civil Service Commission.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of successful Civil Service Commission case outcomes on:				
Disciplinary actions	90%	84%	83%	83%
Discretionary (examination appeals and discrimination)	95%	95%	94%	94%
Operational Measures				
Number of consultations provided to line departments regarding performance management issues	494	605	575	600
Percentage of County departments referring civil service cases to Civil Service Advocacy Division	59%	53%	55%	55%
Annual number of closed cases	277	256	292	274
Number of cases received:				
Disciplinary actions	303	143	163	155
Discretionary (examination appeals and discrimination)	149	139	155	145

### 11. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	12,452,000	10,086,000	2,366,000		69.0
Less Administration					
Net Program Costs	12,452,000	10,086,000	2,366,000		69.0

Authority: Non-mandated, discretionary program.

The Central and Administrative Services Program is responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

**Program Result:** The divisions are provided with timely and necessary support in fiscal, budget, procurement, contract administration, information systems, and personnel services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of invoices processed and sent to Shared Services within 30 days	n/a	93%	95%	95%
Percentage of services and supplies requests processed within five working days of receipt	95%	95%	95%	95%
Percentage of performance evaluations completed by due date	100%	100%	100%	100%
Percentage of information technology (IT) Help Desk requests completed within estimated timeframe	75%	75%	75%	75%
Operational Measures				
Number of invoices received	2,152	2,014	2,000	2,000
Number of Help Desk requests received by IT	1,305	1,077	1,644	1,805
Number of invoices prepared and sent to Shared Services	670	1,512	1,500	1,500
Number of services and supplies requisitions received	951	913	900	900

### **Explanatory Note(s):**

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	49,750,000	31,632,000	9,707,000	8,411,000	300.0

# **Information Systems Advisory Body**

John Ruegg, Director

# **Departmental Program Summary and Performance Measures**

### 1. Information Systems Advisory Body (ISAB) Integration Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	11,960,000	10,393,000	1,567,000		
Less Administration					
Net Program Costs	11,960,000	10,393,000	1,567,000		

Authority: Non-mandated, discretionary program.

This program provides funding to support the criminal justice systems participating in ISAB, coordinate and ensure appropriate systems interface, and provide technical and administrative support and workload data analysis.

**Program Result**: Ensure appropriate justice information systems interface. Provide technical and administrative support for the various criminal justice enterprise systems participating in ISAB.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average number of monthly incoming messages from systems <sup>(1)</sup>	5,100,000	5,300,000	5,500,000	5,600,000
Average number of outgoing messages to Los Angeles Justice Information Systems <sup>(1)</sup>	17,000,000	19,000,000	19,500,000	20,000,000
Operational Measures				
Number of interfaces supported	22	24	25	25

# **Explanatory Note(s):**

### 2. Videoconferencing

	Gross	Intrafund		Net	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	475,000	260,000		215,000		
Less Administration						
Net Program Costs	475,000	260,000		215,000		

**Authority:** Non-mandated, discretionary program.

This program provides for the management of ISAB's videoconferencing program. The funds will cover maintenance, operations, and videoconferencing expansion for additional videoconferencing and interviewer stations throughout the County.

**Program Result:** Provide videoconferencing capability to existing justice community and allow for the expansion of additional videoconferencing and interviewer stations throughout the County.

<sup>(1)</sup> Rounded to nearest hundred-thousand.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average monthly videoconferencing calls	2,630	2,775	2,790	2,850
Percentage of successful videoconferencing calls	98%	98%	99%	98%
Operational Measures				
Reduced travel time in hours	2,024	2,035	2,046	2,090
Number of monthly interviewer trips avoided (1)	1,845	1,850	1,860	1,900

(1) Avoided trips = approximately 66 percent of the average monthly videoconferencing calls.

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	12,435,000	10,653,000	1,567,000	215,000	0.0

# **Internal Services**

Tom Tindall, Director

# **Departmental Program Summary and Performance Measures**

## 1. Acquisition Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	13,368,000	5,413,000	7,679,000	276,000	125.6
Less Administration	893,000	369,000	524,000		13.1
Net Program Costs	12,475,000	5,044,000	7,155,000	276,000	112.5

Authority: Mandated program - California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and to provide the best value in goods and services to County departments. Serves as an advisory and training function for Board-mandated programs for County contracts.

**Program Result:** The acquisition of goods and services are procured or contracted on behalf of County departments in a cost-efficient and timely manner and in accordance with County Charter.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of Acquisition Services on annual customer survey	3.8	3.8	3.9	4.0
Average rating on annual customer survey for timeliness of Acquisition Services delivery	3.8	3.7	3.9	4.0
Average customer satisfaction rating with training, advisory, and consulting services for purchasing and contracting	3.8	3.8	3.9	4.0
Operational Measures				
Percent of on time service delivery:				
Percent of routine direct purchase orders issued within 30 days (target is 99.0 percent)	96.0%	67.0% <sup>(2)</sup>	98.0%	98.0%
Percent of complex direct purchase orders issued within 60 days (target is 99.0 percent)	96.8%	85.0% <sup>(2)</sup>	98.0%	98.0%
Percentage increase in number of vendors certified under the County's Local Small Business Preference Program	38.0%	32.0%	25.0%	25.0%
Percent of scheduled monitoring activities completed (target is 95.0 percent)	98.9%	99.7%	95.0%	98.0%

- (1) Contracting services and purchasing services are the customer survey areas included for Acquisition Services. Survey scale is one (lowest) to five (highest).
- (2) The transition/migration to eCAPS procurement in central purchasing required an additional, unanticipated learning curve period that resulted in system delays in processing times.

# 2. Building Support

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	196,573,000	136,667,000	59,906,000		910.0
Less Administration	13,132,000	9,130,000	4,002,000		94.5
Net Program Costs	183,441,000	127,537,000	55,904,000		815.5

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments.

**Program Result:** County buildings, supported by the Internal Services Department (ISD), are available for use in a clean, safe, pleasant, and energy-efficient condition. Building support services are provided in a cost-efficient and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of Building Support Services on annual customer survey	3.9	3.9	4.0	4.0
Average Building Support Services rating on annual customer survey for timeliness of service delivery	3.7	3.9	3.9	4.0
Average overall Building Support Services rating from annual customer survey on reasonableness of costs	3.4	3.3	3.5	3.5
Operational Measures				
Percent of uptime for ISD managed power plants (target is 99.5 percent)	99.1%	98.9%	99.5%	99.5%
Percent of uptime for key building systems (e.g., heating, ventilation, air conditioning, and vertical transportation) (target is 96.0 percent)	98.6%	98.8%	96.0%	96.0%
Percent of County power plants managed by ISD (by number of power plants)	42.0%	42.0%	42.0%	42.0%
Percent of on time service delivery for: building trouble calls completed within published standards for routine (three days); emergency (two hours); and discomfort (four hours) (target to meet on time standard is 95.0 percent)	96.4%	86.5% <sup>(2)</sup>	95.0%	95.0%
Percent of square feet of viable County buildings that have completed energy retrofits	74.8%	77.9%	80.0%	85.0%
Percent of County buildings (50,000 square feet or greater) that have been retro-commissioned by ISD	21.0%	29.5%	30.0%	40.0%

<sup>(1)</sup> Alterations and improvements, building maintenance, custodial services, energy management, parking, special events, and sign shop are the building support areas included in the customer survey. Survey scale is one (lowest) to five (highest).

<sup>(2)</sup> Lower percentage due to understaffing of refrigeration mechanics that impacted response to discomfort calls during summer and winter months.

### 3. Communication Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	100,879,000	73,994,000	26,885,000		437.8
Less Administration	6,739,000	4,943,000	1,796,000		45.5
Net Program Costs	94,140,000	69,051,000	25,089,000		392.3

Authority: Non-mandated, discretionary program.

Provide network and communication systems such as wide area network, building infrastructure, and radio systems.

**Program Result:** County networks and communications systems, supported by ISD, are available for use in a cost-efficient and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating Communication Services on annual customer survey	3.8	3.6	3.9	4.0
Average rating on annual customer survey for timeliness of Communication Services delivery	3.7	3.6	3.8	4.0
Average overall Communication Services rating from annual customer survey on reasonableness of costs	3.6	3.3	3.8	3.8
Operational Measures				
Percent of on time service delivery for service requests and projects completed as scheduled for Information Technology Systems' network services, radio services, telephones, data services, and premises systems engineering (target is 96.0 percent)	95.3%	99.0%	96.0%	96.0%
Percent of system uptime for network, microwave, countywide radio, and telephone (target is 99.5 percent)	98.4%	99.3%	99.5%	99.5%

# **Explanatory Note(s):**

## 4. Data Center Management

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	92,077,000	80,457,000	10,786,000	834,000	410.3
Less Administration	6,151,000	5,424,000	727,000		42.7
Net Program Costs	85,926,000	75,033,000	10,059,000	834,000	367.6

Authority: Non-mandated, discretionary program.

Provide computing and data security services for mainframe, midrange, and web-based computer and Internet systems.

**Program Result:** County computer and Internet systems, supported by ISD are accessible and available for use in a timely and cost-efficient manner.

<sup>(1)</sup> Audio video, network services, radio systems, and telephone systems are the customer survey areas included for Communication Services. Survey scale is one (lowest) to five (highest).

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of Data Center services on annual customer survey	3.8	3.8	3.9	4.0
Average rating on annual customer survey for timeliness of Data Center services delivery	3.6	3.8	3.8	4.0
Average overall Data Center services rating from annual customer survey on reasonableness of costs	3.5	3.5	3.5	3.5
Operational Measures				
Percent of on time service delivery for Help Desk calls on hold for 60 seconds or less (target is 90.0 percent)	54.3% <sup>(2)</sup>	52.9% <sup>(2)</sup>	60.0%	70.0%
Percent of Data Center uptime (target is 99.9 percent)	100.0%	100.0%	99.9%	99.9%

- (1) Computer operations and maintenance and Information Technology Help Desk are the customer survey areas included for Data Center Management. Survey scale is one (lowest) to five (highest).
- (2) Staffing shortages in the Help Desk Support Section resulted in lower percentage scores. An operational assessment was conducted in February 2009 to determine staffing levels to improve service delivery.

## 5. Support Services

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	21,028,000	18,251,000	2,777,000		108.5
Less Administration	1,405,000	1,219,000	186,000		11.3
Net Program Costs	19,623,000	17,032,000	2,591,000		97.2

Authority: Non-mandated, discretionary program.

Provide mail, fleet maintenance, and printing/reprographic services.

**Program Result:** Mail, fleet maintenance, and printing/reprographic services are accessible and provided to customers in a cost-efficient and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of other ISD services on annual customer survey	3.9	4.0	4.0	4.0
Average rating on annual customer survey for timeliness of other ISD services delivery	3.9	3.4	4.0	4.0
Average overall other ISD services rating from annual customer survey on reasonableness of costs	3.4	3.2	3.5	3.5
Operational Measures				
Percent of on time service delivery:				
Percent of mail stops kept on schedule (target is 99.9 percent)	100.0%	97.1%	99.9%	99.9%
Percent of vehicle services jobs completed within published standards (target is 90.0 percent)	88.7%	92.0%	90.0%	90.0%

(1) Mail, vehicle services and printing/reprographics are the customer survey areas included for other services. Survey scale is one (lowest) to five (highest).

# 6. Programming Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	52,240,000	44,129,000	8,092,000	19,000	325.8
Less Administration	3,490,000	2,949,000	541,000		33.9
Net Program Costs	48,750,000	41,180,000	7,551,000	19,000	291.9

Authority: Non-mandated, discretionary program.

Provide applications development, maintenance, and enhancements for existing systems, and web infrastructure support.

**Program Result:** County computer applications, supported by ISD, are developed and maintained in accordance with customer needs and suitable program languages and platform are made available for use in a cost-efficient and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of Programming Services on annual customer survey	3.6	3.6	3.8	4.0
Average rating on annual customer survey for timeliness of Programming Services delivery	3.7	3.7	3.8	4.0
Average overall Programming Services rating from annual customer survey on reasonableness of costs	3.2	3.3	3.5	4.0
Operational Measures				
Percent of on time service delivery for computer applications programming completed as scheduled (target is 90.0 percent)	90.4%	91.2%	90.0%	90.0%

### **Explanatory Note(s):**

### 7. Net County Cost

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,894,000			1,894,000	
Less Administration					
Net Program Costs	1,894,000			1,894,000	

**Authority:** Non-mandated, discretionary program.

Contribution to the Cooperative Extension program and capital lease rent charges from the Chief Executive Office.

Program Result: Contributions made and lease payments expensed throughout the fiscal year.

<sup>(1)</sup> Customer applications and development and Internet development are the survey areas included for Programming Services. Survey scale is one (lowest) to five (highest).

### 8. Administration

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	31,810,000	24,034,000	7,776,000		241.0
Less Administration					
Net Program Costs	31,810,000	24,034,000	7,776,000		241.0

Authority: Non-mandated, discretionary program.

Provides administrative support to ISD and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and assets management); departmental information systems management; facility management; and strategic planning.

**Program Result:** Maintain a balance between an advisory role and enforcement of State and County rules and regulations to avoid liability costs and provide a safe work environment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Overall customer satisfaction rating of billing services on annual customer survey	3.7	3.7	3.8	4.0
Overall customer satisfaction rating of budget services on annual customer survey	3.7	3.8	3.8	4.0
Operational Measures				
Percent of invoices paid within 30 days of goods and invoices received (target is 90.0 percent)	80.9%	89.1%	95.0%	95.0%
Percent of interdepartmental billings generated within 30 days of the accrual month (target is 100.0 percent)	100.0%	100.0%	100.0%	100.0%
Percent of performance evaluations completed by Department of Human Resources due date (target is 100.0 percent)	100.0%	100.0%	100.0%	100.0%
Percent of strategic objectives that have been met within the Management Appraisal and Performance Plan year (target is 95.0 percent)	94.0%	95.0%	95.0%	95.0%
Number of lost days due to work-related injury (2)	1,801	1,421	1,700	1,600

- (1) Survey scale is one (lowest) and five (highest).
- (2) Data is per California Occupational Safety and Health Administration (CAL/OSHA) Form 300 and reported on a calendar year basis (e.g., fiscal year 2006-07 reflects 2006 data).

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	478,059,000	358,911,000	116,125,000	3,023,000	2,318.0

# **Mental Health**

Marvin J. Southard, D.S.W., Director

# **Departmental Program Summary and Performance Measures**

### 1. Outpatient Mental Health Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	1,220,531,000	68,201,000	1,072,511,000	79,819,000	2,637.0
Less Administration					
Net Program Costs	1,220,531,000	68,201,000	1,072,511,000	79,819,000	2,637.0

**Authority:** Mandated program – Sections 4380, 5001, 5600, 5600.1, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Chapter 3, Article 13, Title 9 and Chapter 26.5; Sections 7570, 7576, and 7572.5 of the California Government Code; and Sections 5530 (a) and 5600.2 (a)(6) of the California Code of Regulations Title 9, Sections 522 and 863.1 (a) and Chapter 7, Sections 1101 and 1103.

Provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

**Program Result:** Children, youth, adults, and older adults receive timely and effective outpatient mental health care, which improves the quality of life functions in home, school, and/or community.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of clients who are satisfied or very satisfied with services and the quality of life: (2)				
Youth (13 - 17 years)	78%	78%	78%	79%
Families of children (0 - 17 years)	89%	86%	87%	87%
Adults (18 - 59 years)	84%	79%	80%	80%
Older adults (60 years and over)	89%	79%	80%	80%
Operational Measures				
Percent of all clients receiving outpatient services who are identified with substance related disorder:				
Children (15 and under)	2%	7%	9%	9%
Transition age youth (16 – 25 years)	13%	34%	36%	36%
Adults (26 - 59 years)	16%	39%	34%	34%
Older adults (60 years and over)	6%	12%	14%	14%

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percent of clients with open outpatient cases that have received outpatient services within 90 days of previous service:				
Children (15 and under)	88%	89%	90%	90%
Transition age youth (16 – 25 years)	70%	76%	80%	80%
Adults (26 - 59 years)	73%	80%	82%	82%
Older adults (60 years and over)	76%	76%	78%	78%
Percent of discharges from an acute hospital seen within 7 days at an outpatient facility:				
Children (15 and under)	54%	56%	58%	58%
Transition age youth (16 – 25 years)	27%	33%	35%	35%
Adults (26 - 59 years)	18%	20%	22%	22%
Older adults (60 years and over)	8%	10%	10%	10%
Percent of urgent field visits made within a frame of time:				
Urgent field visits made in 45 minutes or less (3)	55%	56%	56%	56%
Urgent field visits made in 46 - 60 minutes	19%	21%	21%	21%
Urgent field visits made in 61 - 90 minutes	12%	14%	14%	14%
Urgent field visits made in 91 + minutes	14%	9%	9%	9%
Operational Measures (4)				
Total annual cost of outpatient care	\$640,841,744	\$731,510,858	\$885,479,000	\$1,039,000,000
Average annual costs per outpatient client	\$3,392	\$3,887	\$4,000	\$4,000

- (1) The Department of Mental Health (DMH) has standardized all measures to the age groupings mandated by the Mental Health Services Act.
- (2) Data based on the statewide customer satisfaction surveys mandated by the State Department of Mental Health for all counties and administered twice annually.
- (3) Other field services like Full Services Partnership and Assertive Community Treatment will be providing crisis intervention and 24/7 services. Psychiatric Mobile Response Teams will be providing intervention after other field services determine a requirement for California W&I Code section 5150. Because of these additional field services that are available for 2007-08 and 2008-09, there is no anticipated increase in field visits.
- (4) The annual cost is for Short/Doyle Medi-Cal facilities only, and excludes data for Fee-For-Service facilities.

### 2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	206,132,000	43,000	160,111,000	45,978,000	98.0
Less Administration					
Net Program Costs	206,132,000	43,000	160,111,000	45,978,000	98.0

Authority: Mandated program – Sections 5600 and 5775 of the California W&I Code.

Provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, Institutions for Mental Disease (IMD) programs and Forensic Jail Inpatient Program.

**Program Result:** Children, youth, adults, and older adults receive timely, effective, and appropriate psychiatric care to prevent harm or injury.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1) (2)				
Percent of clients re-hospitalized within 1 – 30 days of discharge:				
Children (15 and under)	15%	15%	13%	13%
Transition age youth (16 – 25 years)	20%	21%	19%	19%
Adults (26 - 59 years)	31%	30%	28%	28%
Older adults (60 years and over)	25%	24%	22%	22%
Percent of clients re-hospitalized within 31 – 90 days of discharge:				
Children (15 and under)	25%	25%	23%	23%
Transition age youth (16 – 25 years)	31%	32%	30%	30%
Adults (26 - 59 years)	44%	42%	40%	40%
Older adults (60 years and over)	35%	35%	33%	33%
Operational Measures				
Total number of clients served per 100,000 population in hospital facilities (3)	152	154	159	159
Average length of stay (days) (2)	10.1	10.7	10.1	10.1
Average number of stays per client	1.3	1.6	1.5	1.5
Average inpatient cost per client	\$5,888	\$5,928	\$6,000	\$6,000

- (1) Re-hospitalization rates are calculated based on number of discharge, instead of number of unique clients, in a fiscal year.
- (2) For actual re-hospitalization numbers, the methodology was revised to properly account for the number of discharges for each client, instead of the previous years' methodology which did not. Utilizing the number of discharges for each client is considered a more appropriate measure of treatment outcomes and effectiveness. This had a corresponding effect on the average length of stay calculation. This methodology will continue to be used in the subsequent years.
- (3) Based on population data.

#### 3. Public Guardian

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	16,825,000	71,000	12,390,000	4,364,000	144.0
Less Administration	<del></del>				
Net Program Costs	16,825,000	71,000	12,390,000	4,364,000	144.0

**Authority:** Mandated program – Sections 5350, 5350.1, 5352.5 and 5354.5 of the California W&I Code and Sections 27430 and 27432 of the California Government Code.

Investigates the need and acts as public conservator for individuals mandated by the courts to be gravely disabled due to mental disorder; and provides services to aid in the well-being for persons who cannot care for themselves properly for their food, clothing, shelter or health needs, and/or are unable to manage their finances or resist undue influence or fraud.

Service Delivery Standard: 1) complete investigations within 30 days of case opening; and 2) establish and maintain appropriate living arrangements and treatment for conservatees.

**Program Result:** Clients receive conservatorship services to aid and assist persons who cannot care for themselves due to mental illness or disorder.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of clients living in appropriate living arrangements and receiving treatment after conservatorship	99%	99%	99%	99%
Operational Measures				
Percent of investigations completed within 30 days	99%	99%	99%	99%
Total number of Lanterman-Petris-Short (LPS) cases investigated annually	1,235	1,312	1,380	1,421
Total number of LPS cases administered annually	3,440	3,422	3,417	3,519

## 4. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	195,511,000	2,020,000	184,584,000	8,907,000	1,127.0
Less Administration					
Net Program Costs	195,511,000	2,020,000	184,584,000	8,907,000	1,127.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology, and the management of a complex system of contracts.

**Program Result:** Clients receive timely and effective delivery of mental health services through leadership accountability; accurate financial information; and expedited processing of human resources information and the requested supplies and services essential for delivering departmental services.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of Board-approved contracts executed, renewed, and/or terminated within DMH standard timeframe	100.0%	100.0%	99.8% <sup>(2)</sup>	100.0%
Percent of performance evaluations completed by due date	100.0%	100.0%	100.0%	100.0%
Number of facility service requests fulfilled within DMH standard timeframe	468	522	536	550
Percent of information system Help Desk trouble calls resolved during initial call	51.0%	60.0%	62.0%	64.0%
Percent of information system Help Desk trouble calls resolved during initial call or within 24-hours of call	71.0%	73.0%	74.0%	75.0%
Operational Measures				
Number of contracts administered	1,166	1,152	1,161	1,165
Number of facilities managed	37	63	65	65
Number of employees supported	3,228	3,400	3,500	3,500

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of computers provided (3)	2,500	3,316	3,446	3,550
Number of laptops provided (3)	283	450	597	747
Number of information system trouble calls	46,468	41,460	45,000	50,000

- (1) Includes dollars in unspecified service reduction. The Department is in the process of developing a specific curtailment plan with stakeholders and community partners to continue the process of restructuring the services delivery system to achieve these savings.
- (2) Two contract amendments were approved retroactively: Pediatric and Family Medical Center, dba Eisner; increased the contract amount to accommodate the State's interpretation and deadline for Medicaid certified public expenditures. Sierra Systems Inc. to acknowledge merger effective December 31, 2003 and adjustment to the Maximum Contract Sum, among other recommendations.
- (3) Number of computers and laptops are those actually in use.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	1,638,999,000	70,335,000	1,429,596,000	139,068,000	4,006.0

# **Military and Veterans Affairs**

Joseph N. Smith, Director

# **Departmental Program Summary And Performance Measures**

### 1. Veterans Welfare Referral and Claims Benefits

	Gross	Intrafund	ıtrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	1,509,000		353,000	1,156,000	17.0	
Less Administration						
Net Program Costs	1,509,000		353,000	1,156,000	17.0	

**Authority:** Non-mandated, discretionary program – California Military and Veterans Code Title 12, Sections 450-455, 890-899, 940-946, and California Education Code Section 32320.

This program includes the following services: veterans claims, senior Medi-Cal, veterans' burials, and college fee waivers. Veterans claims require referral of veterans, their dependents, and survivors who apply for welfare benefits to also undergo determination of eligibility of federal benefits. Senior Medi-Cal provides services to elderly veterans and their dependents that are confined in nursing home facilities. The Department assists these seniors in pursuing claims for Veterans Administration pensions, compensation, aid and attendant care. The college fee waiver is administered for the dependents of disabled veterans. The Department also provides decent burials to indigent veterans and their widows.

**Program Result:** Veterans, their dependents, and survivors receive monetary benefits from the United States Department of Veterans Affairs, California Department of Veterans Affairs, and other State and local benefits to enrich their quality of life.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Monetary benefits awarded to veterans, their dependents and survivors	\$5,674,437	\$7,997,912	\$8,500,000	\$9,200,000
Number of college tuition/fees waived for the dependents of disabled veterans	1,231	1,276	1,300	1,350
Assistance to pursue monetary benefits for aid and attendant care provided to elderly veterans and their dependents who are confined to long-term care facilities	\$33,910	\$34,212	\$35,000	\$36,000
Number of burial benefits to indigent veterans and their widows to ensure a proper and a decent burial at Veterans National cemeteries	213	224	230	240
Welfare cost avoidance	\$408,871	\$549,323	\$570,000	\$600,000
Operational Measures				
Number of counselors	12	12	12	13
Total cost of veterans services operation	\$1,084,952	\$1,142,000	\$1,512,000	\$1,570,000
Number of claims filed	5,364	5,664	5,700	6,227
Number of clients assisted per year	31,301	32,420	34,000	35,000
Average number of claims filed per counselor	447	472	475	479
Claims approved/awarded	1,389	1,944	2,000	2,160

## 2. Bob Hope Patriotic Hall

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	89,000			89,000	1.0	
Less Administration						
Net Program Costs	89,000			89,000	1.0	

## Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's dedicated Veterans Memorial Building. Following refurbishment it will be used by County offices, veterans' organizations, employee groups, and the community at large to provide public service, patriotic ceremonies and displays; space rental to religious organizations; social functions held by community members; and filming activities.

**Program Result:** Following the Bob Hope Patriotic Hall renovation and refurbishment, veterans, veterans' organizations, government agencies, non-profit companies, and the general public will use the building to hold meetings, gatherings, or celebrations in a centrally located facility just south of downtown Los Angeles.

Performance Measures	Actual 2006-07	Actual 2007-08 <sup>(1)</sup>	Estimated 2008-09 <sup>(1)</sup>	Projected 2009-10 <sup>(1)</sup>
Indicators				
Monthly veteran participants attending Bob Hope Patriotic Hall events	4,749	0	0	0
Monthly non-veteran participants attending Bob Hope Patriotic Hall events	29,335	0	0	0
Meeting room usage by veterans	3,745	0	0	0
Meeting room usage by non-veterans	11,765	0	0	0
Special events room usage by veterans	1,024	0	0	0
Special events room usage by non-veterans	17,570	0	0	0
Operational Measures				
Total building staff hours	4,320	3,549	3,555	1,852
Total cost of Bob Hope Patriotic Hall operation	\$344,000	\$271,000	\$255,000	\$86,000
Revenue from veterans monthly leases	\$6,365	0	0	0
Revenue from non-veterans monthly leases	\$81,842	0	0	0
Percentage of revenue from veterans monthly leases to offset costs	2%	0%	0%	0%
Percentage of revenue from non-veterans monthly leases to offset costs	24%	0%	0%	0%

## **Explanatory Note(s):**

<sup>(1)</sup> On October 13, 2006, Bob Hope Patriotic Hall was closed to the public and veterans group in order to undergo a renovation/refurbishment project. The facility will not be utilized until the renovation/refurbishment project is completed. Staff assigned to the facility is on loan to other County departments.

## 3. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	780,000			780,000	6.0
Less Administration					
Net Program Costs	780,000			780,000	6.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the duties of executive office and departmental budgeting, accounting, personnel, payroll, contracts, procurement operations, and the public information.

**Program Result:** Provide quality internal support services to all divisions in the Department, timely dissemination of public information, and departmental representation at veterans, military, and civic events.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of times met Chief Executive Office (CEO) deadline for submittal of budget status reports (BSR) and annual budget	100%	100%	100%	100%
Percentage of supply requests reviewed, approved, and forwarded to Shared Services for processing within established timeframe	100%	100%	100%	100%
Percentage of performance evaluations completed within established timeframe	100%	100%	100%	100%
Operational Measures				
Number of times met CEO deadline for submittal of BSR and annual budget	5	5	5	5
Number of supply requests reviewed, approved, and forwarded to Shared Services for processing	478	495	510	530
Number of annual performance evaluations completed within established timeframes	21	25	25	24
Number of public information requests received and responded to within established timeframes	5,359	6,357	6,500	7,000
Number of partners with County departments to reduce homelessness, poverty and increase access to health and mental health in the veterans' populations	n/a	n/a	1,506	1,507

# **Explanatory Note(s):**

n/a = not available

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	<b>County Cost</b>	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	2,378,000	0	353,000	2,025,000	24.0

# **Museum of Art**

## Michael Govan, President and Director

# **Departmental Program Summary and Performance Measures**

## 1. Public Programs

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	17,111,000			17,111,000	30.0
Less Administration					
Net Program Costs	17,111,000			17,111,000	30.0

**Authority:** Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and, through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

**Program Result:** Develop permanent collections representing the highest levels of achievement from all historical periods and cultures, and present special exhibitions of artistic, scholarly, social and historical significance. Audiences of all ages, ethnicities, nationalities, and socio-economic status have access to relevant and enjoyable permanent collections and special exhibitions.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total attendance (1)	616,491	824,399	800,000	825,000
Free admissions	296,569	471,833	500,000	500,000
Operational Measures				
Art acquisitions	1,993	2,061	1,000	1,000
Membership	64,974	62,125	64,000	68,000
Number of hours open to public	2,652	2,652	2,652	2,652

### **Explanatory Note(s):**

## 2. Education

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,088,000			1,088,000	1.0
Less Administration					
Net Program Costs	1,088,000			1,088,000	1.0

<sup>(1)</sup> The attendance increase reflects the opening of the Broad Contemporary Art Museum.

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audiences.

**Program Result:** Provide the audience with the opportunity to participate in education programs designed to broaden understanding and enjoyment of fine art, and promote art education as a means of ensuring the existence of future museum patrons and audiences.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of education program participants who enroll in NexGen	14%	50%	50%	50%
Percent of NexGen members from non-member households	94%	94%	95%	95%
Operational Measures				
Number of NexGen members	74,580	89,284	99,000	109,000
Number of NexGen members from non-member households	70,329	84,385	93,060	102,460
Total education program participants	200,103	305,645	250,000	280,000
Percent of teachers who indicate programs provide a beneficial learning environment for students	98%	99%	99%	99%

# 3. Administration and Operations

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	7,236,000			7,236,000	11.0
Less Administration					
Net Program Costs	7,236,000			7,236,000	11.0

**Authority:** 1994 Funding Agreement; however, cost-of-living adjustment can be negotiated if the County experiences a two percent reduction of permanent budgeted positions.

Provides administrative and operational support to the Department, including executive office, accounting and legal services, facility maintenance and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities and gardens.

**Program Result:** Efficient and effective management of departmental functions and facilities; and strengthening of the public-private partnership with Museum Associates.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of times met Chief Executive Office (CEO) deadline for submittal of budget status report (BSR) and annual budget request	100%	100%	100%	100%
Percent of performance evaluations completed within established timeframe	100%	100%	100%	100%
Percent of net County cost (NCC) savings compared to targeted NCC	<0.5%	0%	0%	0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of times met CEO deadlines for submittal of BSR and annual budget	5	5	5	5
Number of performance evaluations received	34	34	34	34
Private revenue and support (1)	\$140,101,000	\$120,551,000	\$90,000,000	\$60,000,000
Private support as percent of adjusted NCC	693%	609%	365%	225%

(1) Changes reflect major gifts to the Capital Campaign.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	25,435,000	0	0	25,435,000	42.0

# **Museum of Natural History**

Dr. Jane G. Pisano, President and Director

# **Departmental Program Summary and Performance Measures**

### 1. Research and Collections

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	2,129,000		150,000	1,979,000	8.0
Less Administration					
Net Program Costs	2,129,000		150,000	1,979,000	8.0

## **Authority:** 1994 Operating Agreement.

Provides collection management, preservation, and conservation services, conducts research to advance knowledge, and to enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Research library, Registrar/Conservator, and Scholarly Publications departments.

**Program Result:** The public, academic, and scientific, communities will increase their knowledge and appreciation for natural and cultural worlds through increase grant appropriations, published works and access to computerized collections.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of grants awarded vs. grant applications	41%	38%	33%	33%
Number of high impact scholarly papers published	10	16	10	10
Computerization indicator (images and/or citations)	4,791,581	4,704,212	4,704,212	4,707,212
Documentation indicator (outgoing loans + specimen/object citations)	6,589	38,624	40,757	40,757
Operational Measures				
Number of grants submitted	12	16	12	12
Number of scholarly papers and books published	75	103	79	79
Computerization (number of collections records computerized)	322,662	780,942	465,616	465,616
Documentation (number of collections processed)	564,847	827,567	824,920	824,920

## 2. Public Programs

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,261,000			1,261,000	4.0
Less Administration					
Net Program Costs	1,261,000			1,261,000	4.0

## Authority: 1994 Operating Agreement.

The Museum's Education Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for educational enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The Public Programs Division is responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

**Program Result:** Visitors to the Museum have a positive educational and cultural experience.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Annual attendance (1) (2)	859,569	874,725	766,000	766,000
Annual members	19,790	18,251	17,800	17,800
Operational Measures				
Number of hours open to the public	2,700	2,700	2,700	2,700
Number of volunteer hours	35,528	39,595	40,000	40,000
Concession revenue per visitor	\$4.86	\$6.80	\$6.00	\$6.00

### **Explanatory Note(s):**

- (1) Reflects admission to Exposition Park, George C. Page Museum and William S. Hart Museum.
- (2) Expected decline in attendance due to 1913 construction.

## 3. Administration and Operations

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	10,721,000			10,721,000	14.0
Less Administration					
Net Program Costs	10,721,000			10,721,000	14.0

### Authority: 1994 Operating Agreement.

Provide administrative support to the Museum. Support includes executive office, finance, human resources, legal, and operations/facilities support.

**Program Result:** Efficient and effective management of departmental functions and facilities, strengthening of the public-private partnership with Museum foundation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of times met Chief Executive Office deadline for budget status reports	100%	100%	100%	100%
Percentage of performance evaluations completed within established timeframe	100%	100%	100%	100%
Percentage of net County cost (NCC) savings compared to targeted NCC	9%	9%	0%	0%
Operational Measures				
Private revenues and support (in millions)	\$36.0	\$29.0	\$25.0	\$25.0
Private support as a percent of adjusted NCC	297%	212%	175%	175%

	Gross	Intrafund		Net	
	Appropriation	Transfer (\$)	Revenue (\$)	County Cost	Budg Pos
	(4)	(4)	(4)	(4)	
Net Program Costs	14,111,000	0	150,000	13,961,000	26.0

# The Music Center

# Stephen D. Rountree, President

# **Departmental Program Summary and Performance Measures**

### 1. Contractual Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	14,748,000			14,748,000	
Less Administration					
Net Program Costs	14,748,000			14,748,000	

**Authority:** Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Music Center, a private non-profit corporation, to provide insurance, building and grounds maintenance, custodial, security, and ushering services and the County to pay the Center for services performed at the amount allocated within the budget.

### 2. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	6,768,000		827,000	5,941,000	
Less Administration					
Net Program Costs	6,768,000		827,000	5,941,000	

**Authority:** Non-mandated, discretionary program.

Provides administrative services to the Music Center budget, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	21,516,000	0	827,000	20,689,000	0.0

# **Office of Public Safety**

Steve Lieberman, Acting Chief

# **Departmental Program Summary and Performance Measures**

### 1. Facilities Services Bureau

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	36,177,000	35,677,000	500,000		176.0
Less Administration					
Net Program Costs	36,177,000	35,677,000	500,000		176.0

**Authority:** Non-mandated, discretionary program.

Los Angeles County police provide quality service to ensure a safe and secure environment in which their client departments can operate. County police oversee and monitor the weapons screening at all 60 client facilities where metal screening devices are located. Arrests are made when County police discover weapons that are illegal to possess.

**Program Result:** Visitors and employees of the Departments of Public Social Services, Mental Health, Probation, and Children and Family Services benefit from weapons screening because it provides for a safer environment in which to work and visit.

Performance Measures (1) (2)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of persons screened that resulted in illegal weapons being seized	0.030%	n/a	n/a	n/a
Percentage of persons screened that resulted in prohibited weapons stopped from entering facility	0.130%	n/a	n/a	n/a
Percentage of arrests for disturbances/threats	0.004%	n/a	n/a	n/a
Average number of persons screened that resulted in illegal weapons or prohibited items being seized or stopped from entering the facility	0.030%	5.000%	6.000%	7.000%
Average number of disturbances/threats that resulted in an arrest or criminal complaint	0.030%	0.001%	0.001%	0.001%
Average number of persons screened for facility	82,937	81,071	89,178	98,096
Operational Measures				
Number of persons screened that resulted in illegal weapons being seized	1,491	n/a	n/a	n/a
Number of persons screened that resulted in prohibited weapons stopped from entering facility	6,588	n/a	n/a	n/a
Number of arrests for disturbances/threats	197	n/a	n/a	n/a
Number of persons screened that resulted in illegal weapons or prohibited items being seized or stopped from entering the facility <sup>(3)</sup>	1,491	25,183	27,701	30,471

Performance Measures (1) (2)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of facilities with weapons screening capability	60	60	60	60
Number of persons screened	4,976,230	4,864,234	5,350,657	5,885,723
Number of arrests for disturbances/threats that resulted in an arrest or criminal complaint	197	53	58	64

- (1) The change in numbers for disturbances/threats and illegal/prohibited items can be attributed to a change in the operational measures and indicators to more accurately reflect performance.
- (2) The change resulted from implementation of the Sheriff's Computer Aided Dispatch (CAD) System which tracks data in a different manner than previously used.
- (3) The current economic situation has caused a significant increase in persons seeking social services. Until the economy improves, it is estimated the projected numbers for 2008, 2009, and 2010 will continue to increase. The increase also affects the average number of: prohibited items stopped from entering the facility; illegal weapons seized; and persons arrested for disturbances/threats.

n/a = not available

### 2. Health Services Bureau – Specialized Law Enforcement Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	45,446,000	3,014,000	42,432,000		227.0
Less Administration					
Net Program Costs	45,446,000	3,014,000	42,432,000		227.0

Authority: Non-mandated, discretionary program.

Field operations provide excellence in specialized law enforcement services to ensure the safety and security of staff, clients and visitors at County-owned or operated hospitals, healthcare centers and properties.

**Program Result:** Employees, patients, and visitors at the County hospitals and clinics experience an improved quality of life by providing a safe environment for them to work and obtain healthcare with an expectation that crime statistics will show a decreasing trend. Healthcare workers are one of the occupations most likely to experience acts of workplace violence. Specialized programs to address workplace violence education and prevention will likely show a reduction in these incidents and heightened awareness.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Part 1 and 2 crime rate total:	n/a	816	700	n/a <sup>(1)</sup>
Criminal homicide	n/a	0	0	n/a <sup>(1)</sup>
Forcible rape	n/a	0	1	n/a <sup>(1)</sup>
Other sex crimes	n/a	11	6	n/a <sup>(1)</sup>
Robbery	n/a	3	2	n/a <sup>(1)</sup>
Aggravated assault	n/a	14	18	n/a <sup>(1)</sup>
Simple assault	n/a	58	40	n/a <sup>(1)</sup>
Burglary	n/a	89	89	n/a <sup>(1)</sup>
Larceny-theft	n/a	198	153	n/a <sup>(1)</sup>
Motor vehicle theft	n/a	48	64	n/a <sup>(1)</sup>
Vandalism	n/a	129	96	n/a <sup>(1)</sup>
Arson	n/a	7	2	n/a <sup>(1)</sup>

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Kidnapping	n/a	2	1	n/a <sup>(1)</sup>
Criminal threats	n/a	28	24	n/a <sup>(1)</sup>
Narcotics offenses	n/a	89	48	n/a <sup>(1)</sup>
Weapons violations	n/a	7	10	n/a <sup>(1)</sup>
Operational Measures				
Percentage of victims that are employees	n/a	20%	15%	13%
Number of employees receiving crime prevention and violence prevention training	n/a	3,719	3,200	3,000
Number of citizens/children receiving safety awareness training and education	n/a	60	150	200
Number of physical security assessments completed	n/a	44	46	44
Number of filled positions	n/a	114	117	117
Ratio of sworn personnel to average daily population census (employees and visitors)	n/a	1:758	1:738	1:738

## 3. Parks Services Bureau

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	15,588,000		1,500,000	14,088,000	170.0
Less Administration					
Net Program Costs	15,588,000		1,500,000	14,088,000	170.0

Authority: Non-mandated, discretionary program.

Provides policing services in order to maintain a safe environment at all County of Los Angeles parks and recreational facilities. This includes the Volunteer Mounted Unit and support from the Police Explorers' Program.

**Program Result:** Improve the quality of life by providing a safe environment in the County parks.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average number of decrease/increase in the occurrence of graffiti from the previous year	(57%)	128%	0%	0%
Average number of decrease/increase in lewd conduct in parks from the previous year	45%	(57%)	(10%)	(10%)
Average number of decrease/increase in narcotics violations from the previous year	(37%)	(14%)	(10%)	(10%)
Average number of decrease/increase in traffic violations from the previous year	(31%)	(9%)	(5%)	(5%)

<sup>(1)</sup> The change resulted from implementation of the Sheriff's Computer Aided Dispatch System which tracks data in a different manner than previously used.

n/a = not available

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of incidents involving lewd activity	42	18	16	14
Number of incidents involving narcotics violations	427	369	332	299
Number of incidents involving traffic violations	4,163	3,797	3,607	3,426

## 4. Special Operations

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,915,000	984,000	500,000	431,000	21.0
Less Administration					
Net Program Costs	1,915,000	984,000	500,000	431,000	21.0

Authority: Non-mandated, discretionary program.

Provides support for specialized police services, which includes: recruitment; background investigations; training programs; disaster response; and the employee assistance program.

**Program Result:** The Agency is provided with effective and efficient training programs, recruitment services, and employee services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of sworn staff in compliance with the Department's background standards	99%	100%	100%	100%
Percentage of police officer reduction in vacancy factor (1)	8%	9%	7%	4%
Percentage of successful background investigations resulting in conditional job offers (2) (3)	15%	19%	15%	15%
Operational Measures				
Number of sworn staff attending Peace Officer Standards and Training (POST) mandated training programs	418	404	415	440
Number of police officers hired	45	31	30	30
Number of background applicants	250	261	200	250
Number of conditional job offers resulting from successful background investigations	45	32	30	30

### **Explanatory Note(s):**

- (1) Percentage in vacancy reduction was determined by subtracting the 2008 vacancy rate (23 percent) from the 2006-07 vacancy rate (27 percent) giving a 2007-08 vacancy reduction of 4 percent.
- (2) Successful background investigation is determined by all investigations that were assigned and guidelines for completion were followed.
- (3) Percentage of successful background investigations resulting in a conditional job offer was determined by the 262 background investigations assigned and the 31 officers hired. For operational measures: measure two and four are different; as one successful background investigation resulted in a conditional job offer, but the candidate declined.

## 5. Administrative Services Bureau

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	14,434,000	7,840,000	3,951,000	2,643,000	75.0
Less Administration					
Net Program Costs	14,434,000	7,840,000	3,951,000	2,643,000	75.0

Authority: Non-mandated, discretionary program.

Provides central administrative support to the Office of Public Safety, which includes: executive office, budget and fiscal services, contract development and monitoring, information systems, personnel/payroll, and fleet management.

**Program Result:** To provide timely, accurate, and efficient fiscal management, contract administration, personnel services, fleet management, and information technology support.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of times met Chief Executive Officer (CEO) deadline for submittal of budget status report (BSR) and annual budget	75%	100%	86%	100%
Percentage of security contract invoices submitted in a timely manner to Shared Services for payment	75%	8%	42%	95%
Percentage of locations with contract security monitored on a monthly basis	70%	75%	80%	80%
Percentage of performance evaluations completed by due date	100%	100%	100%	100%
Percentage of employees on workers' compensation claims compared to the total employee count for the Agency	9%	10%	8%	8%
Percentage of time critical computer systems are functioning properly during scheduled uptime	98%	98%	99%	99%
Percentage of Help Desk calls completed within Department standards	100%	100%	100%	100%
Percentage of fleet maintained within prescribed timeframe	80%	85%	90%	90%
Percentage of facility requests processed within standard timeframe	80%	90%	90%	90%
Operational Measures				
Number of times met CEO deadline for submittal of BSR and annual budget	15	16	6	7
Number of invoices submitted for payment for security contractors (annually)	3,612	3,804	3,852	3,852
Number of security contract invoices submitted timely to Shared Services for payment	226	317	1,605	3,652
Number of contract employees	859	945	920	920
Number of facilities with contract security guards	154	230	230	225
Average number of site visits per month	238	261	216	236
Number of performance evaluations for the Agency	561	542	610	610

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of workers' compensation claims reported	67	58	54	49
Number of hours critical systems are available during scheduled uptime	8,550	8,630	8,730	8,750
Number of Help Desk calls	6,250	3,000	1,736	1,560
Number of fleet submitted for maintenance within prescribed standards	322	510	856	856

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Net Program Costs	113,560,000	47,515,000	48,883,000	17,162,000	669.0

# **Ombudsman**

# **Departmental Program Summary and Performance Measures**

Effective with the 2009-10 Proposed Budget, the Ombudsman has been merged within the Department of Community Senior Services (CSS). Please refer to the CSS section on page 14.1 for Program Summary and Performance Measures information.

# **Parks and Recreation**

# **Russ Guiney, Director**

# **Departmental Program Summary and Performance Measures**

### 1. Community Services

	Gross	Intrafund	_	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	48,257,000	578,000	5,667,000	42,012,000	633.0
Less Administration					
Net Program Costs	48,257,000	578,000	5,667,000	42,012,000	633.0

**Authority:** Non-mandated, discretionary program.

Community Services consist of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs, and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play in play areas, and picnic facilities.

**Program Result:** Provide the public with programs and park facilities that support and encourage opportunities to participate in activities that promote physical fitness, good health, cultural and educational enrichment, and social and emotional well-being.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Passive recreation attendance/participation:				
Healthy and physical fitness activities (1)	6,056,000	4,570,397	4,956,990	4,956,990
Special events/reservations (2)	1,244,000	1,199,934	1,232,978	1,232,978
Active recreation attendance/participation:				
Enrichment program attendance	768,000	1,745,920	1,730,843	1,730,843
Day camp attendance	99,000	250,523	230,031	230,031
Healthy and physical fitness program attendance	1,563,000	2,678,979	2,790,197	2,790,197
Pool aquatics attendance:				
Swim lessons and water aerobics, recreational and competitive swimming and diving	983,000	612,293	567,209	567,209
Total passive and active park users	10,713,000	11,058,046	11,508,248	11,508,248
Active recreation programs:				
Number of active programs (3)	648	847	827	827
Operational Measures (4)				
Quality and condition of facilities:				
Passive and reservation patrons	4	5	5	5
Special event participants	4	5	5	5
Active program participants	4	5	5	5

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Quality of instruction and program content:				
Health and physical fitness programs	4	5	5	5
Enrichment programs	5	5	5	5
Overall rating	5	5	5	5
Net cost of community services	\$48,645,000	\$45,350,000	\$45,911,000	\$42,012,000
Average ratio of program participants to staff	6,180:1	6,379:1	6,639:1	6,432:1
Average net cost of operations per park patron/participant	\$4.54	\$4.10	\$3.99	\$3.77

- (1) Information based on periodic/seasonal observations. Passive activities include walking, jogging, running, leisure, and picnic activities.
- (2) Reflects attendance at park facilities reserved for special events and activities.
- (3) Reflects total number of cultural, social, and educational programs and events (i.e., after-school and senior computer labs, social clubs, arts and crafts, drama, and cultural celebrations).
- (4) The Department has developed surveys for operational measures for fiscal year (FY) 2008-09. Average park patron rating of facility condition and program quality (scale of 1-5, 1 = very dissatisfied, 5 = exceeded expectations).

### 2. Regional Services

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	25,747,000	10,000	13,425,000	12,312,000	316.0
Less Administration					
Net Program Costs	25,747,000	10,000	13,425,000	12,312,000	316.0

### Authority: Non-mandated, discretionary program.

Regional Services consist of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants, and flowers and offer walking tours, picnic areas, and rental facilities for special events.

**Program Result:** Provide regional facilities that support and encourage opportunities for the public to participate in recreational sporting and leisure activities that promote a sense of well-being through physical health, cultural, social, and educational enrichment programs and special events.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Regional parks attendance:				
Passive paid and unpaid, special events, reservations (1)	6,045,000	5,631,194	5,549,119	5,660,101
Lake aquatics (Junior Lifeguard and Swim Beach)	177,000	406,348	420,393	420,393
Fitness (soccer, baseball, softball)	186,000	266,688	275,570	290,890
Day camps	2,400	1,835	2,500	3,000
Arboreta and botanical gardens attendance				
Passive/paid admissions, special events, reservations (1)	687,000	562,492	564,294	603,461
Active programs	89,000	43,925	44,262	48,584

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Regional parks				
Average visitor facility maintenance rating	4	5	5	5
Average participant program quality rating	5	5	5	5
Average ratio of park acres to budgeted maintenance staff	126:1	126:1	126:1	126:1
Arboreta and botanical gardens:				
Average visitor facility maintenance rating	n/a	5	5	5
Average participant program quality rating	n/a	5	5	5
Average ratio of park acres to budgeted maintenance staff	16:1	16:1	16:1	16:1

(1) Includes reservations and rentals for weddings, camping, and picnics. n/a = not available

# 3. Environmental Stewardship

	Gross Appropriation	Gross Intrafund Appropriation Transfer		Net County Cost	_	
	(\$)	(\$)	Revenue (\$)	(\$)	Pos	
Total Program Costs	2,639,000		165,000	2,474,000	30.0	
Less Administration						
Net Program Costs	2,639,000		165,000	2,474,000	30.0	

## Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect, preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits, at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, nature parks, and wildlife and wildflower sanctuaries. Activities include school tours through interpretive nature centers, natural areas, nature walks, stargazing, hiking, and camping.

**Program Result:** Current and future generations enjoy and value the beauty and benefits of open space and the natural environment, native plant and wildlife habitats and ecosystems supported by the acquisition, protection, and preservation of open space and natural areas.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Guided tours:				
Number of guided tours and nature walks offered	14	15	15	14
Number of guided tours and nature walks conducted (1)	7,000	7,600	8,200	7,790
Number of school students guided	85,000	39,884	43,102	40,947
Other environmental programs:				
Number of programs and special events offered	78	95	95	90
Number of participants in programs and special events	155,000	193,277	232,805	221,165
Number of visitors (all nature areas) (2)	562,000	659,756	767,783	767,783

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Docents and volunteers:				
Number trained	143	146	149	152
Number of hours donated	39,876	40,674	41,487	42,317
Estimated value of in-kind services	\$544,307	\$555,193	\$566,297	\$577,623
Average facility and program rating: (3)				
Average visitor facility maintenance rating	5	5	5	5
Average participant program rating (4)	5	5	5	5

- (1) Includes guided tours for adults, families, and schools.
- (2) Reflects all visitors including passive users, guided tours, programs, and special events.
- (3) The Department has developed surveys for operational measures for FY 2008-09. Average park patron rating of facility condition and program quality (scale of 1-5, 1 = very dissatisfied, 5 = exceeded expectations).
- (4) Reflects information provided from Vasquez Rocks Natural Area Park and Whittier Narrows Nature Center only.

### 4. Asset Preservation and Development

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	38,300,000	492,000	4,742,000	33,066,000	361.0
Less Administration					
Net Program Costs	38,300,000	492,000	4,742,000	33,066,000	361.0

### Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities, and park amenities and infrastructure.

**Program Result:** The public is provided with safe and healthy environments to engage in active and passive recreational, social, educational, and cultural activities.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of acres of parks and open space acquired	15.00	6.28	18.67	17.33
Number of acres of park land under development	9.00	6.28	16.86	17.33
Capital Investments:				
Capital project expenditures	\$54,053,000	\$55,257,112	\$66,309,000	\$79,570,000
Extraordinary Maintenance Fund expenditures	\$5,374,000	\$6,881,435	\$3,182,811	\$1,500,000
Special funds expenditures (Special Development funds and Park Improvement special funds)	\$326,000	\$1,162,167	\$1,450,000	\$1,200,000
Golf capital improvement	\$2,286,000	\$2,500,000	\$3,000,000	\$8,000,000
Miles of trails developed or improved	28	25	37	37

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Percent of parks rated "B" or better on the infrastructure report card	80%	84%	87%	90%
Average number of days for completing non-emergency work orders	4.0	11.5	8.9	7.7
Number of trail maintenance volunteer hours donated	6,800	6,240	7,000	7,250

### 5. Administrative Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	31,792,000	25,000	15,787,000	15,980,000	146.0
Less Administration					
Net Program Costs	31,792,000	25,000	15,787,000	15,980,000	146.0

**Authority:** Non-mandated, discretionary program.

Administrative Services consist of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, and communication services, as well as contracts and risk management, audits and investigations. In addition, Administrative Services includes 19 golf courses that offer low cost green fees, discount programs for seniors and students, and junior golf programs.

**Program Result:** Enable Department agencies to consistently provide park services and programs to the public, and to facilitate the acquisition, maintenance, and improvement of park facilities by managing central administrative functions while ensuring compliance with all applicable County and departmental policies.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Purchasing:				
Percent of vendor payments eligible for discount where discount is achieved	75.0%	93.0%	97.0%	98.0%
Percent of invoices paid within 30 days	n/a	50.0%	60.0%	75.0%
Percent of purchase orders issued within four days of purchase request	80.0%	70.0%	77.0%	90.0%
Contracts:				
Percent of concession and lease contracts monitored according to planned monitoring schedule	50.0%	50.0%	95.0%	100.0%
Percent of service contracts monitored according to planned monitoring schedule	100.0%	100.0%	100.0%	100.0%
Human Resources:				
Percent of performance evaluations completed on time according to semi-annual report	97.0%	100.0%	100.0%	100.0%
Information Technology:				
Percent of Help Desk calls completed within identified Department standard	90.0%	94.0%	90.0%	87.0%
Percent of requests for services completed within estimated timeframe	90.0%	93.0%	90.0%	87.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Strategic Planning:				
Number of years elapsed before plan was updated	2	3	4	5
Risk Management:				
Number of work days lost	1,185	1,290	1,250	1,200
Number of work hours lost	9,480	10,320	10,000	9,600
Number of work days on modified duty	4,639	5,238	5,500	5,600
Golf Courses:				
Rounds of golf (adult and senior)	1,620,000	1,546,830	1,546,830	1,546,830
Rounds of golf (Junior Golfers Appreciation Month)	2,300	2,378	2,920	3,000
Junior golf attendance (instructional program)	1,700	3,587	4,000	4,200
Junior golfers appreciation participation (special skills sessions)	250	200	250	300
Operational Measures				
Purchasing:				
Average dollar value of invoices per budgeted accounts payable staff	\$2,500,000	\$1,875,000	\$1,840,500	\$1,840,500
Average number of invoices processed per budgeted full time staff	4,700	1,400	1,400	1,400
Contracts:				
Number and dollar value of concession and lease agreements	92/\$22.8M	54/\$19.8M	61/\$23.6M	61/\$24M
Number of contracts requiring Board approval where work was initiated prior to contract execution or after expiration date	0	0	0	0
Human Resources:				
Percent of probation reports/performance				
Evaluations sent to managers at lease 45 days before end of rating period	96.5%	100.0%	100.0%	100.0%
Percent of probation reports/performance evaluations returned by managers prior to due date	96.5%	100.0%	100.0%	100.0%
Information Technology:				
Average number of key departmental systems/applications supported	61	61	62	63
Number of staff/patron computers supported	1,219	1,219	1,500	1,500
Strategic Planning:				
Percent of strategic plan goals where progress is realized in target timeframe	83.0%	83.0%	83.0%	85.0%
Risk Management:				
Percent of Workers' Compensation Trust Fund costs to total department employee payroll	3.5%	3.1%	3.5%	3.5%
Average savings from returning employees to modified duty	\$275,000	\$670,464	\$704,000	\$716,800
Number of injuries requiring California Occupational Safety and Health Administration report	176	155	145	145
Injuries reported	245	240	230	240

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Average number of permanent employees working per month	1,701	1,067	1,107	1,100
Number of employee hours worked	3,462,000	2,228,000	2,311,000	2,297,000
Percent of work hours lost to injury	0.27%	0.27%	0.26%	0.25%
Golf Courses:				
Golf patron facility ratings (1)	4	4	4	4
Junior golf participant program ratings	5	5	5	5

<sup>(1)</sup> The Department has developed surveys for operational measures for FY 2008-09. Average park patron rating of facility condition and program quality (scale of 1-5, 1 = very dissatisfied, 5 = exceeded expectations).

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Not Program Costs					
Net Program Costs	146,735,000	1,105,000	39,786,000	105,844,000	1,486.0

# **Probation**

# **Robert B. Taylor, Chief Probation Officer**

# **Departmental Program Summary and Performance Measures**

### 1. Detention Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	194,635,000		38,565,000	156,070,000	1,664.0
Less Administration					
Net Program Costs	194,635,000		38,565,000	156,070,000	1,664.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

Provides, through juvenile halls, temporary housing for youth who have been arrested for criminal or delinquent activity. The juvenile halls staff assesses the youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are then detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Minors are also required to attend school daily, be involved in life skills training, and engage in recreation and social activities.

**Program Result:** Provide a safe, clean, healthy, and secure environment for youths detained at the juvenile halls, while protecting the community.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of youth who are securely detained	100%	100%	99%	100%
Percentage of available youth who receive a physical health screening within 72 hours of admission (1)	96%	96%	96%	96%
Percentage of available youth who receive a mental health screening within 72 hours of admission (1)	91%	90%	93%	93%
Percentage of available youth who receive 300 minutes of education per day	96%	96%	96%	86%
Operational Measures				
Total number of admissions per year (2)	27,308	26,865	26,000	26,000
Total number of detentions	15,891	14,023	14,000	13,500
Average daily population of juvenile halls	1,703	1,651	1,575	1,500
Number of escapes	0	0	1	0
Average length of stay (days)	21	21	21	21

## **Explanatory Note(s):**

<sup>(1)</sup> Available youth refers to youths who are not being transferred, do not have a court, medical or mental health appointment, or are otherwise unavailable.

<sup>(2)</sup> Total admissions refer to every youth that passes through the juvenile halls, including new detainees, transfers between juvenile hall facilities, and movements between Los Angeles County facilities.

### 2. Residential Treatment

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	126,950,000	432,000	47,101,000	79,417,000	1,091.0
Less Administration					
Net Program Costs	126,950,000	432,000	47,101,000	79,417,000	1,091.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

**Program Result:** Reunify the youth and family, reintegrate the youth into the community, and assist the youth in achieving a productive, crime-free life.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of youth successfully completing the program and transitioning into the community	99%	99%	99%	99%
Percentage of youth without sustained petitions six months after release	85%	85%	85%	85%
Percentage of youth who achieve early release from camp	33%	34%	36%	36%
Operational Measures				
Percentage of youth with risk and needs assessment completed within 30 days of camp entry	93%	98%	98%	98%
Percentage of youth having deputy probation officer (DPO) contact within 24 hours of release from camp	92%	93%	95%	96%
Percentage of youth placed in camp within seven days of their court date ordering camp	64%	53%	52%	53%
Percentage of youth enrolled in school within 48 hours of release	75%	73%	75%	76%

#### 3. Juvenile Services

	Gross	Intrafund Transfer	Povenue	Net County Cost	D. da
	Appropriation (\$)	(\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	124,410,000	140,000	101,813,000	22,457,000	1,089.0
Less Administration					
Net Program Costs	124,410,000	140,000	101,813,000	22,457,000	1,089.0

**Authority:** Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 652, 653, and 654.

The Community Detention Program (CDP) provides intense supervision for both adjudicated and pre-adjudicated minors. Under CDP guidelines, participants must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the California W&I Code. Participants are both electronically monitored and supervised by an assigned DPO, who holds the minor accountable to a pre-approved schedule of sanctioned activities.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Probation Department's 18 camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers, and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision Program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

**Program Result:** Interrupt and reduce risk factors associated with delinquency while promoting protective factors that result in developing essential life skills to become productive and contributing members of society.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of youth released to the community on electronic monitoring in lieu of detention in juvenile hall <sup>(1)</sup>	6,270	6,921	7,750	7,770
Percentage of CDP participating youth completing CDP without subsequent sustained petition	96%	96%	94%	94%
Percentage of CCTP youth who successfully complete probation with no subsequent sustained petition	90%	84%	84%	86%
Number of Operation Read youth assessed with pre- and post-tests with improved reading scores greater than one grade equivalent	789	750	825	900
Percentage of School-Based Supervision youth graduating high school	82%	84%	86%	88%
Operational Measures				
Percentage of reports that meet quality standards	96%	98%	98%	98%
Percentage of CCTP youth receiving face-to-face weekly contact	72%	87%	89%	90%
Percentage of CCTP families linked to social support network prior to youth's termination of probation services	78%	79%	77%	77%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of participating Operation Read youth receiving pre- and post-test reading assessments	2,099	3,655	3,775	3,800
Number of at-risk youth served by School-Based Probation Supervision Program	1,706	2,035	1,952	1,970
Number of Probation youth served by School-Based Probation Supervision Program	8,322	7,819	7,429	7,440
Percentage of families that participate with School-Based Probation Supervision DPO in the development of the case plan	83%	85%	87%	90%

(1) Performance measure not in prior year's Proposed Budget book.

### 4. Juvenile Suitable Placement

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	36,198,000	4,717,000	23,596,000	7,885,000	308.0
Less Administration					
Net Program Costs	36,198,000	4,717,000	23,596,000	7,885,000	308.0

Authority: Mandated program with discretionary services level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

**Program Result:** Youths are provided with the ability to be in an environment best suited, when ordered out-of-home placement by the Juvenile Court.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of eligible 18 to 21 year-old emancipated youth accessing the Supportive Housing Program	13%	16%	20%	25%
Percentage of youth living in safe, affordable housing upon service termination at age 21 $^{(1)}$	54%	51%	54%	60%
Percentage of youth employed (full/part-time) (2)	44%	38%	42%	48%
Percentage of youth with high school diploma/general equivalency diploma and/or enrolled in higher education	39%	42%	45%	49%
Operational Measures				
Percentage of youth completing life skills classes with improved skills, attitude, and knowledge	84%	58%	65%	70%
Percentage of youth receiving services identified within their Transitional Independent Living Plan	100%	95%	100%	100%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of youth placed with health and educational documentation provided	96%	97%	99%	99%
Percentage of youth visited on a monthly basis	99%	99%	99%	99%
Percentage of youth in group homes receiving services identified in their case plan	98%	98%	98%	98%
Percentage of youth placed in a group home within 30 days of court order	96%	97%	97%	97%
Number of youth provided job/vocational training	294	154	160	190
Number of youth enrolled in life skills training	372	545	560	600
Number of eligible emancipated youth who qualify for supportive housing	1,560	1,388	1,226	1,002
Number of youth served in Individual Living Program (ILP)	1,981	1,969	2,050	2,200

- (1) Reflects only those ILP eligible youth who by age 21 accessed housing related services from the Probation ILP.
- (2) Reflects only those eligible youth, age 18 and over, who accessed employment related services that would have required them to have a job at the time. Youth who had a full or part-time job and did not access employment related services were not included.

#### 5. Adult Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	97,319,000	4,228,000	19,339,000	73,752,000	963.0
Less Administration					
Net Program Costs	97,319,000	4,228,000	19,339,000	73,752,000	963.0

**Authority:** Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or California Department of Corrections placement (State prison orders). Reports include: Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

**Program Result:** Courts receive thorough, accurate, timely reports that assist in making appropriate decisions to promote public safety and ensure defendant and victim rights.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of risk assessments completed	99%	99%	100%	100%
Operational Measures				
Number of investigations processed	64,501	60,878	61,000	61,000
Number of adult investigators	187	187	187	187

### 6. Pretrial Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	20,530,000		380,000	20,150,000	214.0
Less Administration					
Net Program Costs	20,530,000		380,000	20,150,000	214.0

**Authority:** Non-mandated, discretionary program, except bail deviation services – mandated program, discretionary service level-California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

**Program Result:** Courts receive thorough, accurate, and timely reports that assist judicial officers in making pretrial release determinations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of reports available to court at time of hearing	100%	100%	100%	100%
Percentage of successful completion (no court failures to appear/re-arrests) (1)	88%	82%	88%	88%
Operational Measures				
Number of applications processed	24,177	23,509	27,294	28,000

#### **Explanatory Note(s):**

### 7. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	108,941,000	994,000	4,800,000	103,147,000	879.0
Less Administration					
Net Program Costs	108,941,000	994,000	4,800,000	103,147,000	879.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal information technology support, and other general administrative services.

<sup>(1)</sup> The percentage of defendants achieving successful completions changes over time, depending on the total number of pending defendants who have not yet achieved a final court disposition to date. The percentage of successful completions for fiscal year (FY) 2006-07 has changed from 81 percent to 88 percent, because more defendants completed successfully since the 81 percent figure was first reported. Moreover, one-percent (1%) of released defendants are still pending for the FY 2006-07, and the number of pending defendants may affect the FY 2007-08 figures as well.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of net County cost savings compared to net County cost	4.3%	1.8%	1.2%	1.2%
Operational Measures				
Percentage of times Chief Executive Office deadlines were met for submittal of budget status reports and annual budget request	100%	100%	100%	100%

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Net Program Costs	708,983,000	10,511,000	235,594,000	462,878,000	6,208.0	

# **Probation - Community-Based Contracts**

# **Departmental Program Summary and Performance Measures**

## 1. Community-Based Contracts

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	3,855,000			3,855,000	
Less Administration					
Net Program Costs	3,855,000			3,855,000	

### Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquent services by funding various community delinquency prevention programs, as well as the Anti-Gang and Strategies Program, which support juvenile prevention, intervention, and suppression services in the community. County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

**Program Result:** Community juvenile delinquency programs are provided effectively.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of participants completing the program	18%	88% (1)	95%	95%
Operational Measures				
Number of clients served	45,595	43,899	44,178	44,178

### **Explanatory Note(s):**

(1) The increase in the percentage of participants completing the program is attributable to the following: 1) community business organizations (CBO) training regarding their contracts and performance indicators, 2) CBO contract allocations that were based on performance, and 3) contract monitors providing technical assistance to CBOs.

	Gross	Intrafund		Net	
	Appropriation	Transfer	Revenue	County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Net Program Costs	3,855,000	0	0	3,855,000	0.0

# **Public Defender**

# Michael P. Judge, Public Defender

# **Departmental Program Summary and Performance Measures**

## 1. Felony Representation

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Net Revenue County Cost (\$) (\$)		Budg Pos
Total Program Costs	82,703,000		226,000	82,477,000	491.0
Less Administration					
Net Program Costs	82,703,000		226,000	82,477,000	491.0

Authority: Mandated program - federal and State Constitutions and California Penal Code Section 987.2.

Felony representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

**Program Result:** Indigent criminal defendants who have been charged with a felony criminal offense are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	0	0	0	0
Operational Measures				
Number of cases in which the Public Defender represented a criminal defendant charged with felony offenses	54,034	53,370	51,639	51,700
Number of probation violations arising from felony charges in which the Public Defender represented a criminal defendant	52,315	53,879	50,250	50,300
Number of miscellaneous matters arising from felony charges in which the Public Defender represented a criminal defendant	62,998	64,052	52,533	52,600

## **Explanatory Note(s):**

## 2. Misdemeanor Representation

	Gross	Intrafund	Net			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	61,450,000	590,000	505,000	60,355,000	404.0	
Less Administration						
Net Program Costs	61,450,000	590,000	505,000	60,355,000	404.0	

<sup>(1)</sup> Additional indicators are not applicable to criminal defense work. Elapsed time measurements as indicators are inappropriate because external factors dictate the cycle time in each case. Measurements such as acquittal rates as an indicator are inappropriate because justice cannot be quantitatively measured.

Authority: Mandated program - federal and State Constitutions and California Penal Code Section 987.2.

Misdemeanor representation is undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

**Program Result:** Indigent criminal defendants who have been charged with a misdemeanor criminal offense are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	0	0	0	0
Operational Measures				
Number of cases in which the Public Defender represented a criminal defendant charged with misdemeanor offenses	186,425	185,593	171,087	171,100
Number of probation violations arising from misdemeanor charges in which the Public Defender represented a criminal defendant	68,261	63,558	61,341	61,400
Number of miscellaneous matters arising from misdemeanor charges in which the Public Defender represented a criminal defendant	71,454	69,529	57,657	57,700

### **Explanatory Note(s):**

### 3. Juvenile Representation

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	17,180,000		973,000	16,207,000	116.0
Less Administration					
Net Program Costs	17,180,000		973,000	16,207,000	116.0

**Authority:** Mandated programs - federal and State Constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by Senate Bill 459 and Rule of Court 1479.

**Program Result:** Indigent children in the juvenile delinquency justice system who have been charged with misdemeanor and/or felony charges are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	0	0	0	0
Percent of Client Assessment Referral and Evaluation (CARE) Program recommendations followed by the court	82%	82%	82%	82%
Number of recommendations followed by the court	385	470	470	470

<sup>(1)</sup> Additional indicators are not applicable to criminal defense work. Elapsed time measurements as indicators are inappropriate because external factors dictate the cycle time in each case. Measurements such as acquittal rates as an indicator are inappropriate because justice cannot be quantitatively measured.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of cases in which the Public Defender represented a child in the juvenile delinquency justice system (1)	40,856	62,673	65,409	65,409
Number of children represented by the Public Defender served by the CARE Program	1,298	1,296	1,296	1,296
Number of recommendations made to the court	472	574	574	574
Percent of children referred to the CARE Program who received assessment within 45 days of referral	100%	100%	100%	100%

(1) The Department implemented an enhanced data collection system providing uniform statistical information which began in April of 2007.

### 4. Mental Health Representation

	Gross	Intrafund			
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	10,821,000		6,549,000	4,272,000	77.0
Less Administration					
Net Program Costs	10,821,000		6,549,000	4,272,000	77.0

Authority: Mandated program - federal and State Constitutions and California Penal Code 987.2.

The Mental Health Program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their being released from State Prison at the conclusion of their sentenced prison term.

**Program Result:** Indigent mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their being released from State Prison at the conclusion of their sentenced prison term are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	0	0	0	0
Operational Measures				
Number of cases in which the Public Defender represented a mentally ill conservatee or person alleged to be a sexually violent predator	10,437	12,038	11,391	11,400

### **Explanatory Note(s):**

(1) Additional indicators are not applicable to criminal defense work. Elapsed time measurements as indicators are inappropriate because external factors dictate the cycle time in each case. Measurements such as acquittal rates as an indicator are inappropriate because justice cannot be quantitatively measured.

### 5. Information Technology

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	5,149,000	158,000	2,000	4,989,000	14.0	
Less Administration						
Net Program Costs	5,149,000	158,000	2,000	4,989,000	14.0	

Authority: Non-mandated, discretionary program.

The Information Technology Program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the Los Angeles County justice process.

**Program Result:** Attorneys and support staff are provided automated tools that enhance their productivity and the quality of their work in providing legal representation to the clients represented by the Department; and the Los Angeles County justice departments are provided tools that enhance their quality and productivity through collaborative information and information technology systems.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of work orders handled within two days	36%	32%	31%	31%
Operational Measures				
Number of departmental systems users	1,128	1,146	1,157	1,168
Number of work orders generated from help desk requested that cannot be immediately resolved	1,231	1,867	1,886	1,905

### 6. Administration and Support

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,717,000		15,000	5,702,000	39.0
Less Administration					
Net Program Costs	5,717,000		15,000	5,702,000	39.0

Authority: Non-mandated, discretionary program.

The Administration and Support Program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

**Program Result:** The Administrative Program provides executive leadership for the effective operation of the Department and timely, accurate and efficient administrative support in budget and fiscal management, human resources management, contract, procurement and facilities management and strategic planning and process improvement.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of budget status reports (BSR) submitted to the Chief Executive Office on time	100%	100%	100%	100%
Operational Measures				
Number of BSRs submitted	5	5	5	5

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	183,020,000	748,000	8,270,000	174,002,000	1,141.0

### **Public Health**

Jonathan E. Fielding, M.D., M.P.H, Director and Health Officer

# **Departmental Program Summary and Performance Measures**

### 1. Public Health Programs-Communicable Disease Control and Prevention

	Gross	Intrafund	_	Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	55,787,000	1,405,000	35,131,000	19,251,000	487.0
Less Administration					
Net Program Costs	55,787,000	1,405,000	35,131,000	19,251,000	487.0

Authority: Mandated program – California Health and Safety Code Sections 120175 and 101030.

The Division of Communicable Disease Control and Prevention works to reduce the risk factors and disease burdens of preventable communicable diseases for all persons and animals in Los Angeles County. Three of the seven programs that are central to this mission are highlighted.

The Immunization Program works to improve immunization coverage levels throughout the County. Immunization is one of the most efficient and cost-effective ways to keep people healthy by preventing several illnesses that can cause disability and death. Many of the program's activities are directed toward communities with children at high-risk of under-immunization. This program also promotes enrollment of immunization providers into the regional immunization registry, Los Angeles – Orange Counties Immunization Network (LINK).

The mission of the Sexually Transmitted Disease (STD) Program is to prevent and control STD in the County. Program activities include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with a STD. Syphilis is highlighted due to an increasing number of cases in recent years.

The mission of the Tuberculosis (TB) Control Program is to prevent the transmission of TB within the County through early detection of active disease and treatment of latent infection. This program helps ensure that patients with confirmed or suspected TB infection receive appropriate testing and treatment.

**Program Result:** Los Angeles County residents will have improved health outcomes from these three programs through protection from vaccine-preventable diseases and timely diagnosis and treatment of STD and TB.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of children who are adequately immunized at two years of age	79.5%	81.1%	81.1%	81.1%
Annual percent of primary and secondary syphilis cases that have received treatment (1)	98.9%	98.4%	99.0%	99.0%
Percent decline (from the previous year) in the incidence of TB in Los Angeles County	2.9%	7.8%	2.0%	5.0%
Operational Measures				
Number of Los Angeles County providers participating in LINK	348	506	653	803
Percent of children in licensed child care facilities and kindergartens who are age-appropriately vaccinated	95.9%	95.0%	95.1%	95.2%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Median length of time from a reactive syphilis serology report to the STD program (event date) until the interview of the corresponding primary or secondary syphilis case (in days)	32	29	26	23
Percent of persons with active TB for whom less than 12 months of therapy is recommended and for whom treatment is completed in 12 months or less <sup>(2)</sup>	78.1%	75.0%	77.0%	78.0%

- (1) Primary and secondary syphilis cases that have received either the United States Centers for Disease Control and Prevention (CDC) guideline or non-CDC guideline approved treatment.
- (2) Reported results indicate years in which results could be measured and reflect the lag involved in length of TB treatment and time to follow-up on individuals who began treatment late in the year. As such, actual and estimated results reflect treatment initiated in the previous year.

### 2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	266,563,000	912,000	198,761,000	66,890,000	2,060.0
Less Administration					
Net Program Costs	266,563,000	912,000	198,761,000	66,890,000	2,060.0

Authority: Non-mandated, discretionary program.

A cluster of Public Health Programs provide services that protect the population of Los Angeles County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

**Program Result:** Los Angeles County residents will be safe and protected from health hazards in the community through policy-level interventions that reduce adult and adolescent cigarette smoking, the restaurant inspection and grading system, lead poisoning prevention activities, and case management services that help prevent delivery of low-birth weight babies.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of adults who are current cigarette smokers (1)	n/a	14.3%	14.0%	14.0%
Percent of teenagers (age 14-17) who are current cigarette smokers based on the Youth Risk Behavioral Survey (2)	n/a	12.8%	9.0%	8.0%
Percent of retail food establishments rated at each grade level on routine inspection:				
"A" rating	84.0%	84.0%	84.0%	86.0%
"B" or "C" rating	16.0%	16.0%	16.0%	14.0%
Less than "C" rating	<1%	<1%	<1%	<1%
Percent of screened children under age six whose blood lead results were elevated (≥10 mcg/dL)	0.4%	0.3%	0.3%	0.3%
Percent of newborns with low birth weight (less than 2,500 grams) (3)	7.4%	n/a	7.4%	7.4%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of cities that have tobacco resale licenses that include a fee for enforcement	9	2	6	4
Total number of inspections at retail food establishments in Los Angeles County	63,389	59,521	61,000	66,000
Percent of lead poisoning cases that received appropriate public health nurse home visits within the Childhood Lead Poisoning Prevention Program timelines for response	80.0% <sup>(4)</sup>	83.0%	85.0%	85.0%
Percent of clients participating in Maternal, Child, and Adolescent Health (MCAH) case management programs who deliver a low birth weight infant (5)	7.1% <sup>(6)</sup>	12.6% <sup>(7)</sup>	12.6%	12.6 %

- (1) This is based on the Los Angeles County Health Survey (LACHS), a population-based telephone survey that collects information on sociodemographic characteristics, health status, health behaviors, and access to health services among adults and children in Los Angeles County. It was conducted in 1997, 1999, 2002 and 2005. Smoking prevalence for 2008-09 and 2009-10 was estimated using a linear logistic regression model. In 2007, the definition of current cigarette smoker was updated. In addition to reporting current smoking, respondents must also report having smoked 100 or more lifetime cigarettes.
- (2) The Youth Risk Behavior Surveillance System is an epidemiologic surveillance system that was established by CDC to monitor the prevalence of youth behaviors and is conducted once every two years; therefore, actual data will only be available every other year. Smoking prevalence for 2008-09 and 2009-10 was estimated using a linear logistic regression model.
- (3) Results reflect the latest data available from the California Department of Health Services, Center for Health Statistics, Vital Statistics (calendar year 2006). Data for calendar year 2007 is expected to be available in March 2009. Due to stabilization in trends for this indicator over time, the estimated 2008-09 and projected 2009-10 values remain the same.
- (4) Percentages may vary within a reasonable range based on client willingness to receive a home visit and Public Health staff shortages. An increase in case management staff during fiscal year (FY) 2007-08 will likely increase this value over the next year or two. The percentage is calculated based on data as of December 12, 2008.
- (5) Measure includes MCAH data for the Black Infant Health (BIH) Program, Nurse-Family Partnership (NFP) Program and the Perinatal Care Guidance (PCG) Program.
- (6) Data for FY 2006-07 is provisional due to the time required for data entry and the availability of data for download from each specified MCAH Program.
- (7) Percent of low birth weight infants is calculated based on aggregated client data from NFP/PCG and five BIH subcontractors. n/a = not available

### 3. Public Health Programs-Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	52,458,000	2,690,000	14,701,000	35,067,000	311.0
Less Administration					
Net Program Costs	52,458,000	2,690,000	14,701,000	35,067,000	311.0

#### **Authority:** Non-mandated, discretionary program.

Administration provides administrative support and executive oversight to the operations of the Department, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, and departmental budgeting, accounting, personnel/payroll, procurement, and space/facility management.

**Program Result:** Clients' requests for financial and human resources information, supplies and services, and information systems and data processing support are provided in an efficient and timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of performance evaluations completed	81.0%	100.0%	100.0%	100.0%
Percent of times department met Chief Executive Office deadlines for submittal of budget status reports and annual budget request	70.0%	86.0%	75.0%	75.0%
Operational Measures				
Percent of quarterly Medi-Cal Administrative Activity (MAA) claims submitted by due date	100.0%	100.0%	100.0%	100.0%

### 4. Alcohol and Drug Program Administration (ADPA)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	239,484,000	29,175,000	205,948,000	4,361,000	223.0
Less Administration					
Net Program Costs	239,484,000	29,175,000	205,948,000	4,361,000	223.0

**Authority:** Non-mandated, discretionary program.

ADPA administers the County's alcohol and drug programs through contracts with over 300 community-based agencies. These agencies provide a wide array of prevention, intervention, treatment and recovery services for Los Angeles County residents.

**Program Result:** Los Angeles County communities and residents will have reduced problems related to alcohol and drug abuse through compliance with adolescent intervention, treatment, and recovery program services, perinatal alcohol and drug program services, and the Proposition 36 drug treatment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Adolescent Intervention, Treatment and Recovery Program Services				
Indicators				
Percent of youth discharged with positive compliance from non-residential treatment: (1)				
Male youth	65.6%	66.2%	70.0%	70.0%
Female youth	70.4%	66.4%	70.0%	70.0%
Percent of youth discharged with positive compliance from residential treatment: (1)				
Male youth	40.3%	45.6%	46.0%	46.0%
Female youth	48.2%	49.4%	50.0%	50.0%
Operational Measures				
Percent change (decrease) in the number of days of primary drug and/or alcohol use from admission to discharge for youth in non-residential treatment: (2)				
Male youth	53.5%	69.6%	70.0%	70.0%
Female youth	79.0%	51.0%	55.0%	55.0%

	Actual	Actual	Estimated	Projected
Performance Measures	2006-07	2007-08	2008-09	2009-10
Percent change (decrease) in the number of days of primary drug and/or alcohol use from admission to discharge for youth in residential treatment: (2)				
Male youth	97.6%	95.5%	96.0%	96.0%
Female youth	99.8%	98.1%	99.0%	99.0%
Perinatal Alcohol and Drug Program Services				
Indicators				
Percent of women discharged with positive compliance from perinatal day care treatment (1)	49.7%	49.8%	50.0%	50.0%
Percent of women with children discharged with positive compliance from perinatal residential treatment (1)	43.6%	43.8%	45.0%	45.0%
Operational Measures				
Percent change (decrease) in the number of days of primary drug and/or alcohol use from admission to discharge for women in perinatal day care treatment (2)	70.9%	64.1%	65.0%	65.0%
Percent change (decrease) in the number of days of primary drug and/or alcohol use from admission to discharge for women with children from perinatal residential treatment (2)	80.3%	65.7%	70.0%	70.0%
Proposition 36 Drug Treatment Program				
Indicators				
Percent of drug offenders completing Proposition 36 drug treatment	32.0%	38.0%	40.0%	40.0%
Operational Measures				
Number of first-time offenders entering Proposition 36 drug treatment	9,664	8,494	8,425	8,425

- (1) Positive compliance refers to discharged participants who have successfully completed treatment or who have made significant/ progress toward achieving treatment goals despite leaving treatment before completion.
- (2) The operational measure focuses on the percent change in the reduction in alcohol and/or drug use behavior that resulted from a person's participation in and discharge from a treatment program. This approach of measuring "percent change in the number of days" has been modified from the 2007-08 Proposed Budget "average change in the number of days" so that it is consistent with the Children and Families' Budget measures.

### 5. Children's Medical Services

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	97,835,000		68,955,000	28,880,000	803.0	
Less Administration						
Net Program Costs	97,835,000		68,955,000	28,880,000	803.0	

**Authority:** California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute - California Health and Safety Code, Section 123800 et. seq., Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections 124025, 124060, 124070, and 124075. Health Care Program for Children in Foster Care (HCPCFC): Legal authority: California Welfare and Institutions Code Section 16501.3 (a) through (e).

Children's Medical Services administers three programs within the Department of Public Health—CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides children with Medi-Cal (birth to age 21) or children without Medi-Cal in low- to moderate-income families (birth to age 19) with free immunizations and health check ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor provider's compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Departments of Children and Family Services and Probation.

**Program Result:** CCS: Disabled children in Los Angeles County will have access to a family-centered health care system that provides diagnostic, treatment, and rehabilitation services.

CHDP: Los Angeles County children in low- to moderate-income families will receive follow up care when a condition(s) are identified during a CHDP screening examination.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
ccs				
Indicators				
Percent of children seen in a special care center who have a documented annual visit, including appropriate treatment plans	54.0%	57.0%	60.0%	60.0%
Operational Measures				
Percent of children with medical conditions requiring special care center services that are authorized by CCS to access the appropriate center	76.0%	65.0%	75.0%	85.0%
CHDP				
Indicators				
Percent of eligible CHDP children who received follow up care when screening exams reveal a condition requiring follow up care	20.0%	20.0%	20.0%	20.0%
Operational Measures				
Percent of CHDP providers monitored and trained to improve service delivery, including follow up care compared to the State requirement of 33 percent	85.0%	133.0%	100.0%	100.0%

### 6. Office of AIDS Program and Policy (OAPP)

	Gross	Intrafund			Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	85,001,000	3,774,000	63,799,000	17,428,000	243.0	
Less Administration						
Net Program Costs	85,001,000	3,774,000	63,799,000	17,428,000	243.0	

### Authority: Non-mandated, discretionary program.

OAPP activities include developing an effective response to the HIV/AIDS epidemic in Los Angeles County by improving the response to HIV disease and its associated risk factors, preventing its spread, maximizing health and social outcomes and coordinating effective and efficiently targeted services for those at risk for living with, or affected by, HIV. Primary functions are to: manage prevention and treatment service contracts, collect, analyze and release HIV-related data; conduct HIV testing, counseling, referrals, partner coalitions, and pre- and post-test counselor testing training; and to provide staff support for HIV/AIDS planning and policy bodies and community coalitions.

**Program Result:** Los Angeles County residents who are at increased risk or diagnosed with HIV/AIDS will have increased life expectancy and improved health outcomes through appropriate screening, early diagnosis, counseling, and treatment.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of new HIV positive cases diagnosed (1)	2,427	2,650	2,700	2,700
Average interval, in months, between HIV positive diagnosis and AIDS diagnosis among those diagnosed with AIDS during the period	39	39	39	38
Average number of years between AIDS diagnosis and death from AIDS among those who died during the period	6	7	7	7
Operational Measures				
Number of HIV tests conducted at a publicly-funded HIV testing site in Los Angeles County in the past year <sup>(2)</sup>	37,322	35,594	36,000	40,000
Proportion of HIV positive clients who returned for their HIV test result (completed a disclosure session) in the past year (2)	89.0%	92.6%	95.0%	95.0%
Proportion of Ryan White Title I eligible clients enrolled in outpatient medical services who attended at least two medical visits in the past year <sup>(3)</sup>	84.5%	90.7%	92.0%	100.0%
Proportion of Ryan White Title I eligible clients enrolled in outpatient medical services who received at least one Cluster of Differentiation count every six months in the past year (3)	64.1%	58.9%	92.0%	100.0%

- (1) Results were obtained from a new and dynamic database wherein the most recent years are undercounted due to reporting delays. As a result, the number of new cases may change when measured at different times in the same year. It is also important to note that increases in the number of new HIV diagnoses may represent an increase in testing and/or reporting and not necessarily an increased level of HIV disease in the community.
- (2) Reflects a calendar year, not a fiscal year.
- (3) Reflects a contract year (March 1 to February 28), not a fiscal year.

## 7. Antelope Valley Rehabilitation Centers (AVRCs)

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	13,775,000	5,593,000	2,063,000	6,119,000	102.0
Less Administration					
Net Program Costs	13,775,000	5,593,000	2,063,000	6,119,000	102.0

### Authority: Non-mandated, discretionary program.

The AVRCs provide low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of Los Angeles County on a voluntary basis. The residents served at the centers exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. The AVRCs place emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

**Program Result:** Increased retention and compliance with treatment at the AVRCs will result in former residents having reduced problems related to alcohol and drug abuse.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of residents discharged with positive compliance (1)	71.5%	75.9%	76.0%	76.0%
Percent of residents in treatment for at least 90 days (2)	46.0%	47.3%	48.0%	48.0%
Operational Measures				
Percent of residential beds filled to capacity	94.0%	93.5%	94.0%	94.0%

- (1) Positive compliance refers to discharged participants who have successfully completed treatment or who have made significant progress toward achieving treatment goals despite leaving treatment before completion.
- (2) Retention in treatment for at least 90 days is the minimum number of days that federally-supported research indicated is needed to produce positive client outcomes. ADPA includes both indicators to assess client progress and to promote best practices for addiction treatment.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	810,903,000	43,549,000	589,358,000	177,996,000	4,229.0

# **Public Library**

### Margaret Donnellan Todd, County Librarian

# **Departmental Program Summary and Performance Measures**

#### 1. Public Services

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	61,704,000	61,704,000	726.0
Less Administration			
Net Program Costs	61,704,000	61,704,000	726.0

**Authority:** Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

**Program Result:** Residents of Los Angeles County will have a broad and relevant collection of books, magazines, newspapers, compact discs, digital video discs, videos, and other non-print materials to meet their informational, educational, and recreational needs.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Items borrowed per capita	4	4	4	4
Percentage of borrowers in service area	n/a	80%	80%	80%
Item turnover rate (number of materials used or borrowed compared to total collection)	2.1	2.1	2.0	1.9
Operational Measures				
Materials circulation	13,981,247	14,388,547	14,906,590	15,443,285
In-library usage	4,789,862	5,642,021	5,707,372	5,773,480
Number of requests	1,265,039	1,281,266	1,358,986	1,441,420
Number of outdated items removed from the collection	n/a	n/a	n/a	n/a
Number of registered borrowers	2,808,525	2,950,459	3,201,248	3,473,354

### **Explanatory Note(s):**

n/a = not available

#### **Programs and Outreach**

**Program Result:** County residents will be introduced to information to strengthen their families and enrich their lives. Programs may take the form of interactive learning sessions, topical or informational sessions, the hosting of book clubs, Internet classes, and homework help programs. The Library also provides literacy services and parenting programs. County residents will be better informed of library services available to them and their families and will use the library resources to enrich their lives.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Average attendance per program:				
Children programs	33	34	35	36
Adult programs	31	25	26	27
Teen programs	17	17	18	19
Percentage of children reading 12 hours or more during Reading Program	45%	35%	38%	40%
Percentage Live Homework Help (LHH) students indicating that LHH is improving their grades	86%	89%	90%	90%
Percentage LHH students indicating that they are glad that LHH is offered at the libraries	96%	96%	96%	96%
Operational Measures				
Number of programs offered: (1)				
Children programs	15,389	14,585	15,022	15,473
Adult programs	742	943	1037	1,068
Teen programs	934	1,344	1,384	1,426
Number of children participating in vacation reading programs <sup>(1)</sup>	37,000	35,483	36,547	37,643
Number of LHH tutoring sessions (2)	40,348	55,156	74,000 <sup>(2)</sup>	81,500
Number of children visiting the library for school/class visits	177,164	153,744	158,356	163,100

- (1) Four large libraries (high volume) were closed for extensive periods of time during fiscal year (FY) 2007–08.
- (2) LHH usage increased 35 percent from FY 2007-08.

### **Reference and Information Services**

**Program Result:** A better informed public which is self-sufficient and self-reliant in their personal search for information.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Turnover rate of Internet access sessions per borrowers with Internet access cards	1.3	1.3	1.3	1.3
Percentage of respondents to Library Customer Service survey indicating success in finding the information they seek	n/a	93%	96%	96%
Operational Measures				
Number of Internet sessions on public access computers (1)	2,969,533	n/a	n/a	n/a
Number of borrowers with Internet access cards	2,821,914	2,821,914	2,900,000	2,900,000
Number of reference questions recorded annually	9,296,717	9,636,087	9,789,264	9,944,876
Number of database searches	2,057,872	3,138,226	4,433,429	6,263,185
Number of times the online catalog was accessed by customers	n/a	n/a	1,474,398	1,518,630

<sup>(1)</sup> Due to the implementation of the Integrated Library System (ILS) in May 2008, the conversion, tracking, and reporting of this data is currently being analyzed for accuracy and was not available at the time of budget submission.

n/a = not applicable

### 2. Library Materials

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	18,855,000	18,855,000	90.0
Less Administration			
Net Program Costs	18,855,000	18,855,000	90.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

**Program Result:** Library customers of all ages will find print, non-print materials, and electronic data to support their informational, educational, and recreational needs with new books, materials, and subscriptions ordered and delivered to Library customers in a timely manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of new materials in the collection	3.6%	3.2%	3.6%	3.4%
Average periodical circulation per subscription	38	38	38	38
Annual usage per electronic newspaper (1)	60,000	72,500	75,000	77,000
Annual usage of other research databases (1)	1,400,000	3,065,800	3,500,000	3,700,000
Annual usage of downloadable audio and e-books	8,500	22,600	25,000	27,000
Holds as a percentage of the total circulating collection	6.4%	6.2%	13.6%	15.0%
Average number of days to create and place orders after titles selected	14	14	14	7
Materials budget expenditure per capita	\$2.63	\$2.32	\$2.00	\$2.00
Operational Measures				
Circulation of new materials (2)	n/a	n/a	n/a	n/a
Number of items available to circulate to the public (3)	15,000,000	15,000,000	10,926,000	11,000,000
New materials shipped to libraries	590,956	453,000	400,000	375,000
Number of periodical subscriptions	10,700	9,800	9,800	8,800
Number of newspapers available electronically	692	667	667	667
Number of research databases available electronically	42	33	33	30
Number of downloadable audio and e-book titles available electronically	3,143	4,500	54,000	56,000
Holds placed for materials in collection (4)	970,000	965,000	1,495,000	1,800,000
Number of staff involved in selection, acquisition, and processing of materials	65	85	85	89

#### **Explanatory Note(s):**

- (1) Substantial increase from FYs 2006-07 to 2007-08 is partially due to a change in the way searches are recorded.
- (2) This data is not currently available, but is expected to be available next fiscal year from the new ILS.
- (3) Revised holdings based on substantial collection review and catalog updating.
- (4) Substantial increase from FYs 2006-07 to 2007-08 is due to increased usability of the Library's online catalog and ease of customer place holds.

n/a = not available

### 3. Information Systems

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	13,987,000	13,987,000	43.0
Less Administration			
Net Program Costs	13,987,000	13,987,000	43.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation, and support of computer, data network, telecommunications, and wireless systems.

**Program Result:** Public Library staff has reliable access to departmental files stored on network servers, and supporting services and applications (e.g., printing, email) are consistently available during the normal work hours of the Department.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of time key departmental systems (local area network and email) are operational during normal business hours	99.7%	100.0%	99.8%	99.8%
Percentage of time ILS is operational during normal business hours	85.0%	92.0%	98.0%	99.9%
Percentage of ILS staff training sessions rated good or excellent	75.0%	80.0%	85.0%	85.0%
Percentage of Help Desk calls completed within departmental standards (1)	n/a	90.0%	90.0%	90.0%
Operational Measures				
Number of hours key departmental systems are operational during normal business hours	4,106	4,106	4,120	4,106
Number of times the ILS online catalog was accessed by customers <sup>(2)</sup>	n/a	n/a	6,800,000	8,000,000
Number of training sessions presented by ILS operations (3)	575	6,200 <sup>(4)</sup>	1,000	1,000
Number of Help Desk calls received (1)	2,515	2,300	2,000	2,000

# **Explanatory Note(s):**

- (1) Problem resolution will occur within 72 hours for tickets requiring vendor assistance and within 48 hours for internally solvable tickets.
- (2) Data will be available from new ILS.
- (3) Number of classes multiplied by number of students.
- (4) Includes vendor assisted training for deployment of new ILS.

n/a = not available

#### 4. Administration

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Total Program Costs	48,425,000	48,425,000	144.0
Less Administration			
Net Program Costs	48,425,000	48,425,000	144.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

**Program Result:** Enables the Department to consistently provide library services and programs to the public and facilitates the acquisition, maintenance, and improvement of library facilities and services by managing central administrative functions while ensuring compliance with all applicable County and departmental policies.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Purchasing and Contracts				
Indicators				
Percentage of supply requests completely filled by the supply room within five (5) business days from receipt of request	n/a	88%	80%	80%
Percentage of purchase orders issued for department service requests (DSRs) under delegated authority:				
First and fourth quarters within 15 business days of receipt	n/a	87%	75%	75%
Second and third quarters within 90 business days of receipt <sup>(1)</sup>	n/a	89%	80%	80%
Percentage of Board contract invoices submitted for payment to fiscal services with no discrepancies within 15 business days of receipt	n/a	79%	80%	80%
Operational Measures				
Total number of supply requests submitted to the supply room	n/a	4,920	5,000	5,000
Number of supply requests fully processed within five (5) business days by the supply room	n/a	4,316	4,000	4,000
Number of total DSRs submitted to the procurement unit under delegated authority	n/a	7,156	7,200	7,200
Number of DSRs processed by the procurement unit within 15 business days for first and fourth quarters	n/a	2,390	1,650	1,650
Number of DSRs processed by the procurement unit within 90 business days for second and third quarters	n/a	3,928	4,000	4,000
Total number of Board contract invoices received with no discrepancies	n/a	612	615	615
Number of invoices forwarded to fiscal services for payment within 15 business days with no discrepancies	n/a	481	492	492

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Budget and Finance				
Indicators				
Percentage of time Department met Chief Executive Office deadline for submittal of budget status reports	100%	100%	100%	100%
Percentage of interdepartmental and non-interdepartmental invoices mailed within 30 days of the accrual month	50%	84%	100%	100%
Percentage of library books and materials invoices processed within 10 days timeframe	63%	59%	85%	85%
Percentage of time regular audit reports were completed within 45 days	7%	24%	25%	26%
Average number of libraries receiving 67 percent compliance rating or higher on cash count audits	25	28	30	32
Percentage of budgetary management reports provided to management by specified deadline	n/a	90%	90%	90%
Operational Measures				
Percentage difference between 11-month expenditure estimated actual and actual expenditures at closing	n/a	2%	4%	4%
Percentage of monthly invoices paid within 30 days	90%	95%	95%	95%
Number of library regular audits conducted	29	29	43	45
Number of library cash count audits conducted	88	85	89	89
Number of departmental invoices processed	15,207	15,207	15,663	15,967
Number of books and materials invoices processed	6,797	6,797	7,613	8,292
Human Resources Development				
Indicators				
Percentage of annual performance evaluations sent to managers at least 45 days before end of rating period	100%	100%	100%	100%
Percentage of annual performance evaluations completed by due date	100%	98%	99%	100%
Percentage of probationary reports sent to managers at least 45 days before end of rating period	100%	100%	100%	100%
Percentage of probationary reports completed by end of probationary period	92%	95%	96%	97%
Operational Measures				
Number of annual performance evaluations sent to managers	678	682	644	630
Number of probationary reports sent to managers	86	85	70	50
Facilities Support				
Indicators				
Percentage of non-emergency job requisitions referred to the appropriate area within ten (10) business days of receipt	n/a	91%	80%	80%
Percentage of non-emergency job requisitions completed within 30 business days of referral to appropriate area	n/a	79%	70%	70%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Total number of non-emergency job requisitions received	n/a	2,708	3,000	3,000
Number of non-emergency job requisitions referred to the appropriate area within ten (10) business days	n/a	2,451	2,400	2,400
Number of non-emergency job requisitions completed within 30 business days	n/a	2,140	2,121	2,121

<sup>(1)</sup> The second and third quarters are the Department's high volume peak purchasing periods and require longer processing time. Indicators for 2008-09 and 2009-10 are projected as reasonable and attainable goals.

n/a = not available

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
Net Program Costs	142,971,000	142,971,000	1,003.0

# **Public Social Services**

## Philip L. Browning, Director

# **Departmental Program Summary and Performance Measures**

#### 1. Social Services

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	161,617,000		133,575,000	28,042,000	1,590.0
Less Administration					
Net Program Costs	161,617,000		133,575,000	28,042,000	1,590.0

**Authority:** Mandated program – Federal Social Security Act, Title XIX; California Welfare and Institutions Code 9, Sections 12300-12317.2, 13275-3282, and 14132.95; and Federal Omnibus Budget Reconciliation Act of 1981.

Programs included are In-Home Supportive Services (IHSS), Out-of-Home Care for Adult Supplemental Security Income (SSI) recipients, Adult Protective Services, and the County Services Block Grant.

**Program Result:** Enables aged, disabled, and blind low-income individuals to remain safely in their own homes – enhancing their lives and enabling them to remain active participants in their community.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of times in which consumers are able to reach a social worker within one business day	99%	99%	99%	99%
Percent of IHSS offices with assessed hours within plus or minus ten-percent (10%) of the countywide average (1) (2)	88%	88%	88%	88%
Operational Measures				
Percent of applications for which eligibility is determined in a timely manner	97%	98%	88%	88%
Percent completed of IHSS reassessments due	99%	98%	98%	90%
Number of IHSS consumers served (monthly average)	159,023	168,737	177,000	186,000

#### **Explanatory Note(s):**

### 2. California Work Opportunities and Responsibility to Kids (CalWORKs)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Net Revenue County Cost (\$) (\$)		Budg Pos
Total Program Costs	808,474,000	648,000	804,974,000	2,852,000	4,337.0
Less Administration					
Net Program Costs	808,474,000	648,000	804,974,000	2,852,000	4,337.0

<sup>(1)</sup> Assessed hours are the number of assistance hours determined to be needed by the consumer on domestic services, meal preparation, dressing, laundry, bathing, feeding, medical appointments, moving in and out of bed, etc.

<sup>(2)</sup> Countywide average for fiscal year (FY) 2007-08 is 97 hours.

**Authority:** Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619 and California Welfare and Institutions Code 9, Sections 11200 - 11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WtW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes a WtW component for Greater Avenues for Independence (GAIN) that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

**Program Result:** Low-income families are employed and children are no longer living in poverty.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of persons required to work who are employed or in federally countable activities (monthly average) (1)	29%	29%	30%	40%
Percent of aided WtW participants who are employed (monthly average)	28%	29%	27%	26%
Average hourly wage at job placement	\$8.97	\$9.48	\$9.50	\$9.50
Percent of aided WtW participants engaged in education and training (monthly average) (2)	20%	23%	25%	26%
Percent of persons referred to clinical assessment, domestic violence, mental health, and/or substance abuse services who commenced participation	69%	63%	62%	62%
Percent of former CalWORKs households back on aid after 12 months	22%	23%	24%	25%
Cal-Learn graduation rate	46%	47%	48%	49%
Percent of appeal decisions completed within statutory timeframe (30 days)	94%	92%	95%	96%
Operational Measures				
Number of CalWORKs cases (monthly average) (3)	154,328	148,811	158,500	175,000
Number of CalWORKs applications taken (monthly average)	10,343	11,444	13,500	15,000
Percent of CalWORKs applications for which eligibility is determined within 45 days	97%	97%	98%	98%
Percent completed of the CalWORKs redeterminations due	96%	95%	95%	90%
Percent of participants who are between WtW activities for 30 days or more	4% <sup>(4)</sup>	5%	5%	5%
Number of Cal-Learn participants	2,307	2,390	2,796	3,100

- (1) Data is calculated based on the federal fiscal year (FFY).
- (2) Includes data for the Refugee Employment Program.
- (3) Number of CalWORKs cases includes the intake caseload.
- (4) Data represents March 2007 through June 2007.

#### 3. Other Public Welfare

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	818,301,000	2,745,000	717,649,000	97,907,000	6,967.0	
Less Administration						
Net Program Costs	818,301,000	2,745,000	717,649,000	97,907,000	6,967.0	

**Authority:** Mandated program - Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 14000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Programs included are Non-Assistance Food Stamp, Medi-Cal, General Relief, Refugee Cash Assistance, Food Stamp Employment and Training, and Cash Assistance Program for Immigrants. Programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants.

### **Food Stamp**

The Food Stamp Program was established to improve the nutrition of people in low-income households. The program increases their food-buying power, so they are able to purchase the amount of food their household needs.

**Program Result:** Low-income households increase their ability to purchase food through use of Food Stamp benefits.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of households receiving Food Stamp benefits	272,318	282,011	300,600	316,000
Number of households receiving Food Stamp only benefits	100,827	110,560	121,400	133,500
Annual percentage increase in households receiving Food Stamp only benefits	7%	13%	10%	10%
Percent of households receiving Food Stamp 12 months after CalWORKs is terminated	27%	29%	30%	29%
Operational Measures				
Percent of Food Stamp applications for which eligibility is determined within 30 days	94%	96%	92%	92%
Percent of accurate Food Stamp payments (1)	97%	97%	97%	97%
Number of persons informed and educated on the availability of the Food Stamp Program beyond Department of Public Social Services (DPSS) locations and through community engagements (e.g., schools, food pantries, health fairs)	150,000	165,000	110,000	207,000
Number of community and faith-based organizations that received Food Stamp Program training	85	125	150	180

#### **Explanatory Note(s):**

(1) Error rate is calculated based on FFY.

### **General Relief (GR)**

GR is a County-funded program that provides temporary cash aid to indigent adults who are ineligible for State or federal assistance.

**Program Result:** Indigent adults without minor children either working or receiving State/federal disability benefits will experience less homelessness.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of General Relief Opportunities for Work (GROW) participants placed in jobs (monthly average)	785	1,072	1,200	1,200
Average wage at job placement	\$8.66	\$9.12	\$9.20	\$9.20
Number of GROW participants engaged in education and training (monthly average)	759	833	1,100	1,200
Number of GROW participants receiving specialized supportive services like: clinical assessment, domestic violence, substance abuse, and/or mental health (monthly average)	409	502	500	500
Number of disabled participants who were approved for SSI	5,790	5,274	5,300	5,400
Operational Measures				
Number of GR applications received (monthly average)	13,896	15,539	19,400	24,600
Number of GR cases (monthly average) (1)	65,174	70,301	83,900	100,800
Number of GROW participants (monthly average)	14,399	12,787	18,000	21,000
Percent of GR applications for which eligibility is determined within 30 days	94%	96%	95%	95%
Number of individuals evaluated for mental health issues	16,749	23,050	24,400	25,000
Number of participants evaluated for eligibility to SSI by DPSS	11,463	10,156	10,000	10,000

### **Explanatory Note(s):**

### **Medi-Cal**

The Medi-Cal Program provides free or low-cost health care coverage to low-income children, families, and adults who are elderly or disabled.

**Program Result:** Low-income children, families, and elderly/disabled adults are enrolled in comprehensive health care coverage.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of children enrolled in Medi-Cal	1,152,650 <sup>(1)</sup>	1,141,166	1,144,000	1,146,000
Percent of increase in the number of children enrolled in Medi-Cal	0.3%	(1.0%)	0.2%	0.2%
Average consecutive time on Medi-Cal of current eligible children (average months)	53	55	55	54
Number of adults enrolled in Medi-Cal	822,183 <sup>(1)</sup>	816,185	820,000	819,000
Percent of increase in the number of adults enrolled in Medi-Cal	23.5%	(0.7%)	0.5%	(0.1%)

<sup>(1)</sup> Number of GR cases includes the intake caseload.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Average consecutive time on Medi-Cal of current eligible adults (average months)	50	55	56	54
Number of persons enrolled in Medi-Cal through outreach	93,182	93,825	89,500	90,000
Operational Measures				
Percent of non-disability linked applications for which eligibility is determined within 45 days	96.0%	95.0%	94.0%	95.0%
Number of redeterminations due	554,027	558,872	567,000	576,000
Percent of redeterminations completed	96.0%	97.0%	98.0%	98.0%
Percent of redeterminations resulting in ongoing eligibility	69.0%	72.0%	74.0%	74.0%

(1) Updated count.

### Community Service Block Grant (CSBG) Program

The CSBG Program assists low-income individuals and families transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance. Administrative responsibility for the CSBG Program was transferred from Department of Community and Senior Services to DPSS on April 1, 2005.

**Program Result:** Low-income individuals and families that are living below the federal poverty level will enhance their living situation through the receipt of services provided by CBO's or referrals/linkages to other programs.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of participants who were unemployed and obtained a job	60%	53%	65%	70%
Number of participants receiving pre-employment skills required for employment and receive training certificate	659	833	920	920
Number of senior citizens who are able to maintain an independent living situation as a result of having received services from community programs	915	992	1,045	1,045
Operational Measures				
Number of youths enrolled in before or after schools programs	895	3,097 <sup>(1)</sup>	3,100	3,100
Percent of participating households who seek temporary shelter and receive services <sup>(2)</sup>	97%	100%	100%	100%
Percent of participating households who seek domestic violence services and receive it (3)	97%	99%	99%	99%

- (1) The number of subcontractors increased from 14 to 23 positively impacting DPSS' outreach capacity.
- (2) In FY 2007-08, 5,899 households sought temporary shelter. It is estimated that 2,320 households will seek temporary shelter in FY 2008-09; this number may be higher due to the current economy.
- (3) In FY 2007-08, 1,321 households sought protection from violence. It is estimated that 1,230 households will seek protection from violence in FYs 2008-09 and 2009-10.

#### 4. Public Assistance

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	1,684,328,000	4,402,000	1,404,587,000	275,339,000	
Less Administration	<del></del>				
Net Program Costs	1,684,328,000	4,402,000	1,404,587,000	275,339,000	

Authority: Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

### 5. Administration

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	67,298,000	12,000	61,376,000	5,910,000	699.0
Less Administration					
Net Program Costs	67,298,000	12,000	61,376,000	5,910,000	699.0

Authority: Non-mandated, discretionary program.

Provide executive management and administrative support, which includes the executive office; budget planning and control; accounting; contracting; property management; benefits issuance; procurement; personnel; and, payroll services to the Department.

**Program Result:** The Department is provided with timely, accurate, and efficient fiscal management, procurement and contract administration, human resources services, facilities management, internal information technology support, and other general departmental administrative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of timely submissions to CEO (initial budget request , budget status report, etc.)	n/a	100%	100%	100%
Percent of vendor payments processed within 30 calendar days of receipt of an acceptable invoice	n/a	85%	85%	85%
Percent of monitoring recommendations implemented by contractors	n/a	95%	95%	100%
Percent of new/renewed contracts with outcome-based statements of work	n/a	100%	100%	100%
Percent reduction of long-term absences (1)	n/a	35%	38%	52%
Operational Measures				
Percent of performance evaluations completed timely	n/a	100%	99%	100%
Percent of allocated positions filled (Eligibility Worker, GAIN Services Worker, Clerical)	n/a	97%	99%	99%
Percent of quarterly claims submitted on time	n/a	100%	100%	100%
Percent of scheduled monitoring activities completed for departmental contracts by the scheduled date	n/a	90%	95%	100%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of retroactive contracts requiring Board approval that initiated work prior to contract execution or after the expiration date	n/a	0	0	0
Percent of time key systems on LA Net are operational, including Intranet/Internet (systems include document imaging (CAST), homeless case tracking (PHASE), Customer Service Center (CSC) and financials (eBusiness Suite))	n/a	99%	98%	98%
Percent of time key eligibility determination and WtW systems are operational:				
Los Angeles Eligibility Automated Determination, Evaluation and Reporting (LEADER)	n/a	99%	99%	99%
GAIN Employment Activity and Reporting System (GEARS)	n/a	100%	99%	99%

(1) Measured from the January 2008 level. n/a = not available

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	3,540,018,000	7,807,000	3,122,161,000	410,050,000	13,593.0

## **Public Works**

**Gail Farber, Director** 

# **Departmental Program Summary and Performance Measures**

### 1. Roads and Transportation Group

	Gross Intrafund Appropriation Transfer		Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Total Program Costs	500,926,000		498,251,000	2,675,000	
Unincorporated County Roads	305,285,000		304,610,000	675,000	
Traffic Congestion Management	86,163,000		86,163,000		
Street Lighting	77,949,000		77,949,000		
Public Transit Services	27,573,000		27,573,000		
Bikeways	1,956,000		1,956,000		
Crossing Guard Services	2,000,000			2,000,000	
Red Light Photo Enforcement					
Less Administration					
Net Program Costs	500,926,000		498,251,000	2,675,000	

### **Authority:**

**Unincorporated County Roads:** Mandated program – expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

**Traffic Congestion Management:** Non-mandated, discretionary program.

**Street Lighting:** Non-mandated, discretionary program – Governed by Highway Lighting District Act of 1909 and 1911 of the California Streets and Highways Code and Landscaping and Lighting Act of 1972, Part 2, Division 15, of the Streets and Highways Code.

**Public Transit Services:** Non-mandated, discretionary program.

**Bikeways:** Non-mandated, discretionary program. Operation governed by California Streets and Highways Code Sections 890-894.2.

**Crossing Guard Services:** Non-mandated, discretionary program.

**Red Light Photo Enforcement:** Non-mandated, discretionary program. Operation governed by California Vehicle Code Sections 21455.5 and 21455.6.

### **Program Descriptions and Results:**

### **Unincorporated County Roads**

Description: Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Result: Motorists are provided roadways within unincorporated County areas that are safe, smooth, and aesthetically pleasing.

### **Traffic Congestion Management**

Description: Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Result: Minimize the impact of increasing traffic volumes on public transit routes throughout the County.

### **Street Lighting**

Description: Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Result: Motorists, pedestrians, and residents are provided with a well maintained street lighting system in County-administered street lighting districts and receive responsive assistance to requests.

### **Public Transit Services**

Description: Public transit services to residents in the unincorporated County areas.

Result: Unincorporated County area residents increase their mobility by having public transit options readily accessible.

#### **Bikeways**

Description: Construction, operation, and maintenance of County bikeway facilities.

Result: Bikeway users have a safe and accessible bikeway network in unincorporated County rights of way.

### **Crossing Guard Services**

Description: Upon request, provide crossing guard services to elementary school-aged pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Result: Elementary school-aged pedestrians cross safely at those intersections where a crossing guard is present.

### **Red Light Photo Enforcement**

Description: Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

Result: Motorists at locations covered by this program are at reduced risk of right-angle type traffic accidents resulting from red light running and the number of red light running incidents is reduced.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Unincorporated County Roads				
Indicators				
Percentage of road pavements in acceptable condition	88%	86%	83%	85%
Number of traffic collisions per million vehicle miles traveled annually	2.6	2.9	2.9	2.9
Operational Measures				
Number of street and highway lane-miles maintained	9,749	9,775	9,800	9,875
Cost per square foot for pavement restoration and rehabilitation	\$4.22	\$4.64	\$5.50	\$6.10
Cost per square foot for pavement preservation and maintenance	n/a	n/a	\$1.58	\$1.93
Ratio of pavement square footage that underwent rehabilitation and restoration treatments vs. square feet required for steady state <sup>(1)</sup>	n/a	n/a	tbd	tbd
Ratio of pavement square footage that underwent pavement preservation treatments vs. square feet required for steady state (1)	n/a	n/a	tbd	tbd
Number of traffic signals owned	915	957	1,013	1,030
Number of traffic and street name signs owned and maintained	160,460	162,806	163,392	165,000
Miles of maintained traffic striping	3,873	3,875	3,853	3,900
Traffic safety operations and maintenance cost per lane-mile of streets and highways	\$2,832	\$2,741	\$3,138	\$3,900

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Traffic Congestion Management				
Indicators				
Percentage of unincorporated area street intersections operating at acceptable level of service during morning peak hours <sup>(2)</sup>	73%	73%	73%	73%
Percentage of unincorporated area street intersections operating at acceptable level of service during afternoon peak hours <sup>(2)</sup>	73%	70%	60%	60%
Operational Measures				
Percentage of planned arterial routes that have been equipped with Traffic Congestion Management (TCM) systems	69%	80%	82%	87%
Percentage of annual TCM construction/deployment program delivered	n/a	85%	90%	90%
Total annual TCM operational costs (monitoring of intersections, signal timing plan changes, staffing of the Traffic Management Center)	\$102,300	\$300,000	\$600,000	\$400,000
Street Lighting				
Indicators				
Percentage of street light outage repair requests completed within 72 hours	87%	95%	90%	90%
Operational Measures				
Total number of street lights administered	61,230	63,264	63,000	63,000
Average annual cost per street light	\$152	\$142	\$163	\$198
Public Transit Services				
Indicators				
Transit fixed route customer satisfaction rating (one through five rating based on customer survey)	5	5	5	5
Transit Dial-A-Ride customer satisfaction rating (one through five rating based on customer survey)	4	4	4	4
Operational Measures				
Number of transit fixed route riders	2,356,600	3,139,561	3,000,000	3,000,000
Cost per rider	\$2.48	\$1.65	\$1.90	\$2.09
Number of transit Dial-A-Ride riders	142,500	136,204	145,000	145,000
Cost per Dial-A-Ride rider	\$17.60	\$18.35	\$21.39	\$23.53
Bikeways				
Indicators				
Percentage of unincorporated County bikeway pavements in acceptable condition	95%	86%	86%	86%
Percentage of the countywide bikeway network completed (unincorporated County portion) (3)	36%	36%	36%	37%
Operational Measures				
Total miles of bikeway in unincorporated County rights of way	140.5	140.5	140.5	142.3
Miles of bikeway added to the countywide bikeway network	0.0	0.0	0.0	1.8
Total operation and maintenance cost per mile of bikeway	\$10,471	\$12,891	\$11,392	\$11,467

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Crossing Guard Services				
Indicators				
Number of accidents involving elementary school-aged pedestrians where a crossing guard is present	1	1	1	1
Operational Measures				
Number of crossing guards in service	212	214	219	220
Red Light Photo Enforcement				
Indicators				
Percentage decline in the rate of red light running incidents following the deployment of Red Light Photo Enforcement	5%	5%	5%	5%
Operational Measures				
Percentage of program costs recovered through citation fines	30%	30%	30%	30%

- (1) Data is being calculated and will be available in future reports.
- (2) Data is collected at 15 sample intersections biennially as part of the County's adopted Congestion Management Program administered by the Los Angeles County Metropolitan Transit Authority (MTA).
- (3) Based on information provided to the MTA for the Bicycle Transportation Strategic Plan.

n/a = not available

tbd = to be determined

### 2. Stormwater Management Group

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	266,217,000		266,147,000	70,000	
Flood Control	202,482,000		202,482,000		
Stormwater and Urban Runoff Quality	22,025,000		21,955,000	70,000	
Integrated Water Resource Planning	9,760,000		9,760,000		
Water Conservation	31,950,000		31,950,000		
Less Administration					
Net Program Costs	266,217,000		266,147,000	70,000	

## **Authority:**

**Flood Control:** Mandated program – California Water Code – Uncodified Acts, Act 4463.

Stormwater and Urban Runoff Quality: Mandated program – California Water Code – Uncodified Acts, Act 4463.

Integrated Water Resource Planning: Mandated program – California Water Code – Uncodified Acts, Act 4463.N

Water Conservation: Mandated program – California Water Code – Uncodified Acts, Act 4463.

### **Program Descriptions and Results:**

### **Flood Control**

Description: The Countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result (below).

Result: Los Angeles County residents, businesses, and homes are protected from potential damage by optimizing the condition and capacity of the flood control system.

### **Stormwater and Urban Runoff Quality**

Description: Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Result: Businesses, residents, and visitors within the County obtain improved water quality of stream, rivers, lakes, and the ocean.

### **Integrated Water Resource Planning**

Description: Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Result: Plans, studies, and project concepts that provide multiple benefits that in turn result in more efficient use of public funds and an improved quality of life for the residents of the County of Los Angeles.

### **Water Conservation**

Description: Construct, operate, and maintain water conservation facilities within the Los Angeles County FCD.

Result: FCD residents are provided with increased local water availability through conservation efforts.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Flood Control				
Indicators				
Percentage of channels within the FCD system in acceptable condition	75%	75%	75%	75%
Percentage of storm drains within the FCD system in acceptable condition	80%	80%	80%	80%
Percentage of debris basins within the FCD system in good condition	85%	85%	85%	85%
Percentage of pump plants within the FCD system in good condition	85%	90%	90%	92%
Operational Measures				
Total miles of channels maintained	487	487	487	487
Operation and maintenance costs per mile of channel maintained	\$46,530	\$53,235	\$55,218	\$53,396
Total miles of storm drains maintained	2,816	2,800	2,810	2,820
Number of pump plants maintained	60	60	61	62
Operation and maintenance costs per mile of storm drains maintained	\$2,127	\$2,312	\$2,282	\$2,099
Number of debris basins maintained	155	157	159	164
Capacity (1,000 cubic yards) of debris basins maintained	8,364	8,316	8,585	8,615
Operation and maintenance costs of debris basin capacity, per 1,000 cubic yards <sup>(1)</sup>	\$918	\$1,142	\$1,173	\$1,395
Number of major dams maintained	14	14	14	14

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Capacity (acre-feet) of major dams maintained	136,320	136,320	136,320	136,320
Operation and maintenance cost per acre-foot of major dam capacity (1)	\$119	\$139	\$133	\$135
Percentage of scheduled operation and maintenance routines completed	95%	89%	90%	90%
Stormwater and Urban Runoff Quality				
Indicators				
Percent compliance with the National Pollutant Discharge Elimination System and Total Maximum Daily Load regulations	100%	100%	100%	100%
Percent of trash reduction from the baseline allocated to unincorporated County areas	30%	35%	60%	67%
Operational Measures				
Cumulative number of structural Best Management Practice (BMP) devices installed by Public Works <sup>(2)</sup>	1,543	1	850	1,900
Number of public outreach events conducted	210	162	160	160
Integrated Water Resource Planning				
Indicators				
Cumulative number of multiple benefit projects implemented from studies, plans, and concepts	2	4	0	3
Operational Measures				
Cumulative number of multi-use project studies, plans, and concepts completed	0	1	9	18
Water Conservation				
Indicators				
Total acre-feet of water conserved	215,741	177,927	230,000	230,000
Total acre-feet of recycled water conserved	46,930	40,940	48,000	48,000
Percent of conservable recycled water conserved	94%	82%	95%	95%
Operational Measures				
Maximum annual water conservation capacity (acre-feet)	750,000	625,000	600,000	750,000
Operation and maintenance costs of water conservation facilities per acre-foot of facility capacity	\$317	\$455	\$359	464
Annual acre-feet of water injected	159	178	172	195
Number of active injection wells to maintain the protective water elevations for seawater intrusion control	150	176	176	180
Annual operation and maintenance costs per active injection well	\$26,186	\$26,941	\$26,341	\$29,250

<sup>(1)</sup> Excludes cost for sediment removal.

<sup>(2)</sup> The steep reduction from fiscal year (FY) 2006-07 to FY 2007-08 is due to a temporary hiatus in the installation of catch basin trash inserts. The structural BMP completed in FY 2007-08 is the Marie Canyon project which addresses multiple pollutants from urban runoff.

## 3. Waterworks – Los Angeles County Waterworks Districts

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	121,193,000		121,193,000			
Less Administration						
Net Program Costs	121,193,000		121,193,000			

Authority: Mandated program - established by California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Los Angeles County Waterworks Districts.

**Program Result:** Customers of the Los Angeles County Waterworks Districts are provided with a reliable water supply meeting or exceeding mandated quality standards.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Annual number of leaks per 100 miles systemwide (1)	18	17	16	16
Total amount of recycled water used annually within the County, acre-feet	193,742	n/a	200,000	201,500
Operational Measures				
Cost of water system inspections annually, per 100 service connections	\$6,360	\$2,950	\$3,840	\$4,140
Annual cost of meter reading per 100 service connections	\$7,530	\$8,890	\$8,310	\$8,240
Number of waterworks system customers	n/a	n/a	64,500	65,150
Miles of water mains operated and maintained	1,209	1,234	1,259	1,284
Number of storage reservoirs operated and maintained	117	117	115	115
Number of active water wells operated and maintained	44	43	46	60
Number of pump stations operated and maintained	70	70	71	74
Total number of Department of Parks and Recreation (DPR) facilities utilizing recycled water	17	17	18	20
Total number of County facilities other than DPR facilities utilizing recycled water	2	2	2	4

<sup>(1)</sup> The results assume normal operating conditions and might not be attained under abnormal conditions such as a major disaster. n/a = not available

### 4. Environmental Programs Group

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	71,324,000		70,123,000	1,201,000	
Solid Waste Management	60,578,000		60,578,000		
Regulation of Industrial Waste and Underground Tanks	3,742,000		3,742,000		
Environmental Defenders	1,086,000		1,086,000		
Graffiti Abatement	5,918,000		4,717,000	1,201,000	
Less Administration					
Net Program Costs	71,324,000		70,123,000	1,201,000	

### **Authority:**

**Solid Waste Management:** Mandated program - California Integrated Waste Management Act of 1989 (Assembly Bill 939); Los Angeles County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

**Regulation of Industrial Waste and Underground Tanks:** Mandated program - established by the Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Heath and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

**Environmental Defenders:** Mandated program – the National Pollutant Discharge Elimination System Permit requirements under the Clean Water Act and the Integrated Waste Management Act, Assembly Bill 989.

**Graffiti Abatement:** Non-mandated program – expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

#### **Program Descriptions and Results:**

#### **Solid Waste Management**

Description: Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste collection, and disposal planning for in and out-of-County landfill facilities.

Result: County residents are assured adequate landfill capacity to properly dispose of their household waste and are protected from the effects of improper handling and disposal of solid waste.

#### **Regulation of Industrial Waste and Underground Tanks**

Description: Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Result: County residents experience reduced exposure to hazardous materials from regulated facilities.

### **Environmental Defenders**

Description: This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the Integrated Waste Management Act (AB 939).

Result: Students are educated on waste reduction, recycling, household hazardous waste, illegal dumping, the effects of pollution on rivers and the ocean, and strategies to improve the environment.

### **Graffiti Abatement**

Description: Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

Result: County residents' quality of life is improved by minimal graffiti in County unincorporated areas.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Solid Waste Management				
Indicators				
Total tonnage of household hazardous waste (HHW) diverted from municipal solid waste (Class III) landfills in the County (1)	4,577	3,763	4,000	4,200
Percentage of County unincorporated areas waste diversion rate based on the annual report data	50% (2)	50% (2)	50%	50%
Percentage of responses in Garbage Disposal Districts to customer service requests, complaints, and inquiries resolved within one business day	77%	78%	80%	85%
Percentage of responses in Trash Collection Franchise Areas to customer service requests, complaints, and inquiries resolved within one business day	n/a	88%	90%	90%
Operational Measures				
Number of HHW collection events conducted	61	63	63	66
Number of participants in HHW collection events (1)	77,609	66,481	67,000	70,000
Cost per ton of HHW collected	\$1,661.00	\$1,619.00	\$1,700.00	\$1,800.00
Number of Garbage Disposal Districts and Trash Collection Franchise Areas customers	59,910	102,690	156,000	175,000
Regulation of Industrial Waste and Underground Tanks				
Indicators				
Percentage of facilities that had routine scheduled inspections performed:				
Industrial Waste	72%	90%	95%	95%
Underground Tanks	95%	100%	100%	100%
Stormwater (3)	97%	40%	90%	95%
Operational Measures				
Number of regulated facilities:				
Industrial Waste	6,500	6,700	6,700	6,700
Underground Tanks	1,850	1,750	1,720	1,700
Stormwater	3,200	3,200	3,300	3,300
Cost per inspection conducted:				
Industrial Waste	\$203.73	\$230.00	\$250.00	\$260.00
Underground Tanks	\$844.20	\$754.00	\$750.00	\$750.00
Stormwater	\$226.73	\$275.00	\$275.00	\$275.00

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Environmental Defenders				
Indicators				
Number of students pledging to be a super environmental defender after a school assembly <sup>(4)</sup>	17,404	17,392	6,150	3,000
Percentage of students pledging to be a super environmental defender after a school assembly (4)	8%	8%	4%	15%
Increase in students' knowledge based on pre/post assessment of program <sup>(5)</sup>	n/a	n/a	n/a	n/a
Operational Measures				
Number of students reached <sup>(4)</sup>	211,630	209,171	145,000	20,000
Cost per student reached <sup>(4)</sup>	\$4.92	\$4.93	\$7.92	\$56.57
Graffiti Abatement				
Indicators				
Percentage of contractor compliance with time-response graffiti removal goals <sup>(6)</sup>	77%	90%	90%	90%
Operational Measures				
Number of calls received on the graffiti hotline	32,958	32,711	32,000	32,000
Number of locations reported to the Graffiti Abatement Referral System	48,536	38,413	40,000	40,000
Number of locations where graffiti was removed	n/a	101,804	101,000	101,000

- (1) Total tons include HHW and e-waste collected at the mobile collection events, as well as the Antelope Valley Environmental Collection Center. Collection event locations vary each year and thus resident participation and quantities of HHW collected may also vary.
- (2) Estimated figure.
- (3) A new stormwater registration, certification, and inspection program was approved by the Board in the second half of 2006. Initial registration and billing occurred towards the end of FY 2006-07. Many facilities failed to register and/or pay the new fees. Inspections conducted in FY 2007-08 focused heavily on these facilities to bring them into compliance. Additionally, there were numerous facilities undergoing changes of ownership, requiring registration and fee collection.
- (4) The estimated figures in FY 2008-2009 are lower due to end of contract term. In FY 2009-2010, we anticipate reaching fewer students until the new agreement is established during this reporting period.
- (5) A program assessment is not scheduled in FY 2008-2009.
- (6) Remove graffiti within 48 hours of reporting on unincorporated area road rights of way and within 72 hours of reporting on Flood Control District rights of way.

n/a = not available

#### 5. Development and Building Services Group

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	63,436,000		54,921,000	8,515,000	
<b>Building Permits and Inspection</b>	31,078,000		31,078,000		
Land Development	14,460,000		14,035,000	425,000	
<b>Encroachment Permit Issuance and Inspection</b>	9,032,000		9,032,000		
Property Rehabilitation and Nuisance Abatement	8,866,000		776,000	8,090,000	
Less Administration					
Net Program Costs	63,436,000		54,921,000	8,515,000	

#### **Authority:**

**Building Permits and Inspection:** Mandated program – established by California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

**Land Development:** Mandated program - established by California Health and Safety Code, Division 5 and 6; Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

**Encroachment Permit Issuance and Inspection:** Mandated program – expenditure authority is governed by the California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

**Property Rehabilitation and Nuisance Abatement:** Mandated program - established by California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

#### **Program Descriptions and Results:**

#### **Building Permits and Inspection**

Description: Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Result: By mandated building official duties, provide public health and safety by inspecting all new buildings and structures in unincorporated County areas and certifying that minimum standards are met prior to occupancy.

#### **Land Development**

Description: Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of residents of the County of Los Angeles.

Result: Customers in the unincorporated County areas are provided effective and economical assistance in complying with subdivision code requirements.

#### **Encroachment Permit Issuance and Inspection**

Description: Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of Los Angeles County residents.

Result: County residents, contractors, and utility companies are provided effective and economical assistance, to ensure public infrastructure systems are constructed in an efficient, functional, and adequate manner.

#### **Property Rehabilitation and Nuisance Abatement**

Description: Upon request, inspect property to verify maintenance in accordance with Los Angeles County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

Result: Residents in unincorporated County exposure to minimal nuisances, blight, and unsanitary conditions is minimal.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Building Permits and Inspection				
Indicators				
Percentage of customers surveyed reporting building plan check and inspection services received as being satisfactory or better (1)	n/a	n/a	n/a	85%
Percentage of inspections performed within 24 hours of request for inspection	n/a	80%	80%	75%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Operational Measures				
Number of building plan checks performed (1)	n/a	n/a	n/a	10,500
Number of building permits issued (1)	n/a	n/a	n/a	35,000
Number of building permit inspections performed (1)	n/a	n/a	n/a	280,000
Cost per plan check performed (1)	n/a	n/a	n/a	\$950
Cost per building permit inspection performed (1)	n/a	n/a	n/a	\$450
Land Development				
Indicators				
Percentage of customers surveyed reporting subdivision map and plan check services received as being satisfactory or better	97%	94%	90%	90%
Operational Measures				
Number of subdivision maps reviewed	1,292	1,147	1,250	1,200
Cost per final subdivision map reviewed	\$2,512	\$2,902	\$2,900	\$2,800
Number of infrastructure plans reviewed	1,652	1,314	1,350	1,400
Cost per infrastructure plan reviewed	\$1,627	\$2,112	\$2,200	\$2,100
Percentage of submittals reviewed within four weeks	83%	81%	100%	100%
Percentage of notice of completion processed within three weeks of final inspection	95%	94%	100%	100%
Encroachment Permit Issuance and Inspection				
Indicators				
Percentage of customers surveyed reporting permit issuance and inspection as being satisfactory or better	98%	99%	99%	99%
Operational Measures				
Total permits requested	27,291	25,776	24,800	25,000
Total permits issued	26,184	25,058	24,000	24,000
Percentage of permits issued within goal timeframe (2)	74%	71%	75%	80%
Percentage of revenue versus expenditure	54%	55%	69%	76%
Property Rehabilitation and Nuisance Abatement				
Indicators				
Property rehabilitation cases closed within a fiscal year as a percentage of all active cases	n/a	60%	63%	63%
Operational Measures				
Percentage of cases received from the Board investigated within three business days	n/a	80%	84%	85%
Number of active cases in fiscal year (1)	n/a	n/a	n/a	750

<sup>(1)</sup> New measure established for FY 2009-10.

<sup>(2)</sup> Goal timeframe = 1 to 12 days for simple permits and 4 to 8 weeks for complicated permits. n/a = not available

#### 6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	54,778,000		54,778,000		
Less Administration					
Net Program Costs	54,778,000		54,778,000		

**Authority:** Mandated program - established by California Health and Safety Code Sections 4860 - 4927 and Sections 5470-5474.10; and Los Angeles County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

**Program Result:** Customers of the Consolidated Sewer Maintenance Districts are provided with a reliable sewer collection system, meeting or exceeding mandated system maintenance standards.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Annual number of customer complaints per 100 miles systemwide (1)	13.9	14.3	14.0	14.0
Annual number of sewer overflows per 100 miles systemwide (2)	4.1	3.4	2.2	2.2
Percent of treatment plant tests taken that meet regulatory standards:				
Malibu Water Pollution Control Plant	95.5%	96.6%	95.0%	95.0%
Malibu Mesa Water Reclamation Facility	85.8%	92.8%	95.0%	95.0%
Lake Hughes Community Wastewater Treatment Facility	96.3%	98.1%	95.0%	95.0%
Trancas Water Pollution Control Plant	85.1%	92.9%	95.0%	95.0%
Operational Measures				
Miles of mainline sewers operated and maintained (3)	5,247	5,287	4,966	4,600
Number of treatment plants operated and maintained	4	4	4	4
Number of pumping stations operated and maintained (4)	156	158	153	152
Number of parcels served (3)	580,724	587,347	559,453	527,200
Annual cost of maintaining sewer manholes per manhole (5)	\$15.77	\$15.30	\$17.45	\$17.50
Annual cost to operate and maintain the collection system per mile	\$4,100.00	\$4,433.00	\$5,430.00	\$6,000.00
Annual service charge per residential customer	\$35.50	\$35.50	\$40.50	\$40.50

#### **Explanatory Note(s):**

- (1) Does not include false alarms or referrals.
- (2) Only includes Categories 1 and 2 spills as reported to the State. Does not include private lateral spills.
- (3) Reductions are due to the exclusion of the Cities of Lancaster and Palmdale from the Consolidated Sewer Maintenance District in FYs 2008-09 and 2009-10, respectively.
- (4) Reductions are due to the exclusion of the Cities of Lancaster and Palmdale from the Consolidated Sewer Maintenance District in FYs 2008-09 and 2009-10, respectively, and the transfer of three stations in Manhattan Beach.
- (5) Cost includes manhole inspection, manhole raising, manhole repairs, etc.

# 7. Public Works Services to Cities and Agencies

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	59,253,000		58,919,000	334,000	
Less Administration					
Net Program Costs	59,253,000		58,919,000	334,000	

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

**Program Result:** The public served by various agencies benefits by receiving quality and efficient public works services without the need for those agencies to add public works staff or to contract with private providers.

Performance Measures (1)	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of cities and agencies satisfied with services provided	98%	97%	95%	95%
Percentage of requests for services accommodated	99%	99%	95%	95%
Operational Measures				
Percentage of work completed on schedule	70%	75%	80%	85%
Percentage of projects and services completed within budget	61%	72%	80%	85%

#### **Explanatory Note(s):**

#### 8. Capital Building Projects

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	45,217,000		45,217,000		
Less Administration					
Net Program Costs	45,217,000		45,217,000		

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

Program Result: Cost-effective and timely delivery of newly constructed and renovated public buildings.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of change orders due to site conditions (new/renovation)	1.4%	2.9%	4.0%	4.0%
Average percentage across all projects (new/renovation)	11.7%	5.8%	7.0%	7.0%
Percentage of change orders due to errors and omissions (new/renovation)	1.9%	0.5%	4.0%	4.0%

<sup>(1)</sup> Only encompasses services provided under General Services Agreements through the City Services Request systems.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Average percentage across all projects (new/renovation)	0.1%	6.6%	7.0%	7.0%
Percentage of projects completed within budget	100.0%	87.0%	95.0%	95.0%
Percentage of projects that could be awarded within budget	100.0%	81.0%	95.0%	95.0%
Percentage of timely processing of invoices (within 14 days)	100.0%	91.0%	100.0%	100.0%
Operational Measures				
Number of completed capital projects	8	15	n/a	n/a
Total cost of completed capital projects	\$19,525,847	\$68,605,980	n/a	n/a
Number of projects that could be awarded within adopt/advertise budget	17	13	n/a	n/a
Total project budgets at award	\$21,960,753	\$197,053,700	n/a	n/a
Total number of invoices received	184	474	n/a	n/a

n/a = not available

#### 9. Airports

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	7,696,000		7,696,000		
Less Administration					
Net Program Costs	7,696,000		7,696,000		

**Authority:** Mandated program – Operation governed by Los Angeles County Code Chapters 19.04 and 19.08; California Government Code Sections 26020 through 26028; Federal Aviation Administration; and State of California, Department of Transportation, Division of Aeronautics.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

**Program Result:** General aviation airport users have quality airport facilities and services to safely operate, store, and maintain their aircraft.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Customer satisfaction rating (one through five rating based on customer survey)	3.60	3.73	3.55	3.55
Accidents due to airport facility conditions	0	0	0	0
Percent of runways in good or better condition	100%	100%	100%	100%
Operational Measures				
Net operating surplus	\$1,350,000	\$1,265,000	\$2,081,000	\$1,000,000
Contract management correct deficiencies in 30 days	n/a	80%	80%	80%
Number of take-offs and landings	478,000	415,000	420,000	450,000
Number of based aircraft	1,758	1,760	1,800	1,800

#### **Explanatory Note(s):**

n/a = not available

# 10. Pre-County Improvements

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	296,000		5,000	291,000	
Less Administration					
Net Program Costs	296,000		5,000	291,000	

Authority: Non-mandated, discretionary program.

#### 11. Reimbursement for Sewer Construction

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	210,000		210,000		
Less Administration					
Net Program Costs	210,000		210,000		

Authority: Non-mandated, discretionary program.

#### 12. Director - Approved Special Projects (NCC)

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	300,000			300,000	
Less Administration					
Net Program Costs	300,000			300,000	

**Authority:** Non-mandated, discretionary program.

#### 13. Internal Service Fund - Other

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	458,225,000		458,225,000		3,589.0
Less Administration					
Net Program Costs	458,225,000		458,225,000		3,589.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

#### 14. Non-Program – Balance Sheet Accounts

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	119,034,000		119,034,000		
Less Administration					
Net Program Costs	119,034,000		119,034,000		

Authority: Non-mandated, discretionary program.

#### 15. Administration

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	68,362,000		68,362,000		499.0	
Less Administration						
Net Program Costs	68,362,000		68,362,000		499.0	

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

**Program Result:** Clients are provided with: a) efficient and timely human resource services that provide a workforce that can meet the Department's mission and align its policies with federal, State, and County regulations; b) assurance that resources are closely managed and controlled and that the Department is in compliance with policies; c) timely, useful, and reliable financial information that is in compliance with County Fiscal guidelines and generally accepted accounting principles and that supports decision making and planning; d) employees that are prepared to respond to emergencies and disasters; e) accurate and timely information about Public Works projects and issues; f) an information technology infrastructure that is responsive, efficient, and cost-effective; g) reliable contract administration, legislative review, and records management.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Customer satisfaction with human resource functions (1)	3.00	4.20	4.00	4.00
Customer satisfaction rating of contract administration, coordination of legislation review, and records management (1)	4.30	4.80	4.80	4.82
Number of audit recommendations implemented timely, usually within 12 months of the report date	27	18	35	25
External customers rating of their satisfaction level with the accuracy and timeliness of accounting services (1)	4.05	4.05	4.15	4.15
Internal customers rating of their satisfaction level with the accuracy and timeliness of accounting services (1)	4.07	4.07	4.15	4.15
Requests for budgetary and financial information from Department management are completed with agreed timeframes 100% of the time	n/a	n/a	tbd	tbd

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
At fiscal year close there are no Public Works funds with deficit equity positions	100.0%	100.0%	100.0%	100.0%
Customer satisfaction rating of external communication (1)	n/a	5.00	5.00	5.00
Percentage of County Emergency Operations Center (ECO) team members and Department Operations Center (DOC) representatives who participate in monthly refreshers to ensure readiness for activation for any major disaster or emergency	92.4%	95.0%	95.0%	95.0%
Percentage of customers who rate their satisfaction with information technology (IT) functions as good or higher	n/a	95.0%	95.0%	95.0%
Operational Measures				
Percentage of eligible hiring lists certified within 90 days of exam posting	50.0%	33.0%	50.0%	50.0%
Percentage of employees with industrial injury returned to work on hardening agreements within three days of date of injury on work	71.0%	71.0%	75.0%	75.0%
Number of compliance audits	4	5	7	7
Number of operational/performance audits	n/a	1	2	2
Percentage of administrative investigations completed within 60 calendar days of the complaint	n/a	n/a	90.00%	90.00%
Percentage of payment vouchers processed within 30 calendar days of receipt of valid invoice	87.00%	91.00%	85.00%	90.00%
Percentage of customer service hotline inquiries responded to within two business days	91.00%	93.00%	93.00%	93.00%
Percentage of average receivables (working, measured weekly) aged 240 days or more	12.00%	6.00%	11.00%	9.00%
Number of division requests for Board letter review processed within one business day 100% of the time	1.5	1.7	2.0	2.0
Number of encumbrances reviewed and approved (2)	3,456	3,370	tbd	tbd
Number of website inquiries responded within 48 hours	200	190	200	200
Cost per response	\$163	\$166	\$167	\$176
Number of press calls requiring a response	390	360	340	320
Unit cost of press calls requiring a response	\$670	\$453	\$506	\$570
Percentage of County EOC team members and DOC representatives trained in federal, State, and local mandated emergency management systems	90.00%	95.00%	95.00%	95.00%
Percentage of service contracts approved by the Board prior to expiration dates	95.00%	97.00%	97.00%	97.00%
Percentage of new and amended bills forwarded to appropriate divisions for review and analysis within four business days	97.00%	98.17%	98.25%	98.50%
Percentage of requests for copies of records processed within requested timeframes	97.00%	98.60%	98.60%	98.70%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of network infrastructure uptime	99.90%	99.99%	99.99%	99.99%
Percentage of critical application uptime	95.00%	99.00%	99.00%	99.00%
Percentage of IT help calls resolved within one business day	80.00%	85.00%	85.00%	85.00%

- (1) Based on customer survey. Rating scale one to five, five being the highest.
- (2) Data is being calculated and will be available in future reports.

n/a = not available

tbd = to be determined

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	1,836,467,000	0	1,823,081,000	13,386,000	4,088.0

# **Regional Planning**

Jon Sanabria, Acting Planning Director

# **Departmental Program Summary and Performance Measures**

#### 1. Land Use Application Processing

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	5,859,000	159,000	5,389,000	311,000	44.0
Less Administration					
Net Program Costs	5,859,000	159,000	5,389,000	311,000	44.0

**Authority:** Mandated program with discretionary service level - California Government Code Sections 65103, 65360-65355, 65357, 65090, 65092, 65094, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65905, 65906, 65913, 65940, 65943, 65945, 65950, 65952, 66411, 66412, 66426, 66451, 66452, 66499.35, 66499.36, 21080, 21081, 21100, and 21151; and California Public Resources Code Chapter 7.8.

Land Use Application Processing is a local program relating to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure for the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain uses require discretionary permitting which is accomplished through the filing of various types of permits. Other discretionary actions include changes of zoning and even changes to the General Plan.

**Program Result:** The timely processing of applications, both from the private and public sectors, results in optimal confidence in the County's service delivery by project applicants, as well as a healthy and robust economy for the County by allowing for a variety of land uses to serve the needs of all County residents. Appropriate review of those applications, including ensuring consistency with the County General Plan and other applicable provisions, allows for resolution of conflicts, protects the community from incompatible land uses, and protects existing natural resources wherever possible.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of non-hearing applications with final action completed within 16 days	90%	90%	90%	90%
Percentage of hearing applications scheduled within 180 days (per State Permit Streamlining Act) of environmental/subdivision clearance	100%	100%	100%	100%
Operational Measures				
Number of applications filed requiring a public hearing	862	532	472	472
Number of applications filed not requiring a public hearing	5,854	4,954	4,130	4,130
Number of public hearings conducted by the Regional Planning Commission and Department of Regional Planning (DRP) hearing officers on land use applications requiring public hearings	372	303	300	300

#### 2. Advance Planning

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	3,916,000		69,000	3,847,000	31.0
Less Administration					
Net Program Costs	3,916,000		69,000	3,847,000	31.0

**Authority:** Mandated program with discretionary level - California Government Code Sections 65088, 65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588, 65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, Sections 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code Section 21670.2; and California Revenue and Taxation Code Section 2227.

The Advance Planning Program is a State-mandated program to prepare and implement a general plan for the County. This is accomplished by preparing a long-range countywide general plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and community standards districts (CSD) and zoning studies need to be prepared. Periodic reports are prepared for the Board of Supervisors to advise the Supervisors on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

**Program Result:** An improved quality of life for the citizens of Los Angeles County through the adoption and implementation of innovative and resourceful land use plans that balance individual rights and community needs.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of plans, CSD, ordinances, and zoning studies being updated or prepared	31	40	42	35
Number of planning reports completed and submitted to the Board of Supervisors	10	13	15	23
Number of citizens attending community outreach events	1,530	2,470	2,273	2,500
Operational Measures				
Number of draft plans, CSDs, ordinances, and zoning studies completed for public hearing	13	16	23	26
Number of public hearings conducted by the Regional Planning Commission, Board of Supervisors on draft plans, CSDs, ordinances, and zoning studies	23	25	34	51
Number of planning reports being prepared for the Board	10	11	17	17
Number of notices mailed for community outreach events	55,625	50,169	60,546	51,490
Number of community outreach events attended (1)	49	155	158	164

#### **Explanatory Note(s):**

<sup>(1)</sup> Includes, but not limited to, homeowners' associations, merchants' associations, public service announcements, block clubs/ Neighborhood Watch, chambers of commerce, town hall/council meetings, advisory committee meetings, other public agencies, community informational fairs, and community workshops.

#### 3. Zoning Enforcement

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	8,631,000	32,000	2,690,000	5,909,000	69.0	
Less Administration						
Net Program Costs	8,631,000	32,000	2,690,000	5,909,000	69.0	

**Authority:** Mandated program with discretionary service level – California Government Code Sections 65103(d), 65940, and 65402; and California Public Resources Code Division 20 (California Coast Act).

The Zoning Enforcement Program is a State mandated program with discretionary service level. This program is aimed at correcting zoning code violations in Los Angeles County unincorporated communities. This is accomplished by conducting code inspections and enforcing land development, zoning, and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. The Neighborhood Enhancement Team (NET) is a comprehensive zoning code enforcement pilot program (e.g., Florence-Firestone). The NET is a seamless service delivery composed of representatives from various Los Angeles County departments: DRP; Sheriff; Board field deputies; Department of Public Health-Environmental Health, and Department of Public Works (DPW) Building and Safety. This proactive program is an intense systematic evaluation, lot-by-lot, for code violations. The violations are significant issues raised by citizens to their respective Board of Supervisors' offices. Prior to evaluating an area, advance notice is given to the neighborhood occupants through community outreach events.

**Program Result:** Protecting the community by eliminating illegal and objectionable land uses.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of response to complaints completed within 30 days of receipt of complaint	100%	100%	100%	100%
Percentage of NET cases brought into compliance within six months <sup>(1)</sup>	70%	87%	85%	85%
Number of community outreach events with planning staff participation (2) (3)	52	61	76	76
Operational Measures				
Total number of hours of zoning investigators (4)	54,622	56,448	56,544	56,544
Total number of enforcement inspections completed (5)	26,427	39,962	49,345	49,345
Compliant responses completed per investigator (6)	208	271	319	319
Number of public participants in community outreach events $^{(2)}$ $^{(7)}$	936	1,098	1,368	1,368
Total number of NET cases completed	646	805	720 <sup>(1)</sup>	475 <sup>(1)</sup>

#### **Explanatory Note(s):**

- (1) First and Second District NETs opened 926 cases from July 2007-June 2008, 805 of these cases were closed within that same time period. Within this period, both First and Second District NETs took part in a pilot program involving additional reinspections which likely increased the percentage of cases in compliance within six months. In September and October of 2008, both the First and Second District NETs were reduced in frequency due to a reduction in staffing by DPW. Projections were made assuming that the frequency of NET inspections will remain low through FY 2009-10.
- (2) Includes, but not limited to, homeowners' associations, merchants' associations, public service announcements, block clubs/ Neighborhood Watch, chambers of commerce, town hall/council meetings, advisory committee meetings, other public agencies, community informational fairs, and community workshops.
- (3) Includes all community meetings attended by zoning enforcement staff as indicated in monthly reports (see footnote 2). Estimated meetings for FYs 2008-09 and 2009-10 were measured by the data received for the first quarter of the current fiscal year, in which zoning enforcement staff attended 19 meetings.
- (4) The County approved number of total working hours for FY 2007-08 is 1,764. This number was multiplied by the average number of Zoning enforcement staff for FY 2007-08, which was 32. Zoning enforcement inspectors are expected to work 1,767 hours for the current fiscal year.

- (5) For the first quarter of FY 2008-09, there were 16,449 enforcement inspections completed. It was estimated that the next three quarters would be similar. The high estimate for FYs 2008-09 and 2009-10 is due to the proactive yard sales surveys in the First and Second Districts, which were conducted during the first quarter of the current fiscal year.
- (6) For the first quarter of the FY 2008-09, there were 3,412 closed cases for an average of 32 inspectors per month. It was estimated that the next three quarters would be similar. Approximately 88 percent of all cases opened in FY 2007-08 were closed.
- (7) The average number of participants was estimated to be 18 people per meeting.

#### 4. Administration Services

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	6,065,000		65,000	6,000,000	47.0	
Less Administration						
Net Program Costs	6,065,000		65,000	6,000,000	47.0	

#### Authority: Non-mandated, discretionary program.

For DRP, this program is to manage human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the Auditor-Controller's Fiscal Manual. In addition, various computer systems are maintained for both public and employee access and utilization. Also, geographic information system databases are prepared, maintained, and interpreted in support of departmental permit processing, zoning enforcement, the countywide general plan, and numerous community plans.

**Program Result:** Provide internal departmental administration services per the budget requirements in an efficient and effective manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage difference between 11-month estimate of net County cost and net County cost at closing	3%	1%	2%	2%
Percentage of interdepartmental billings invoiced within 30 days of the month end	84%	52%	88%	88%
Percentage of performance evaluations completed at time of semi-annual reports	100%	100%	100%	100%
Percentage of time key systems (including Intranet/Internet) are operational during normal business hours	99%	99%	99%	99%
Operational Measures				
Number of budget reporting and budget compliance reports (e.g., budget status reports, budget request submissions)	7	7	7	7
Number of interdepartmental bills processed	86	46	85	85
Number of performance evaluations completed	140	160	157	191
Number of Help Desk calls completed	2,150	2,263	2,260	2,400

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	24,471,000	191,000	8,213,000	16,067,000	191.0

# **Registrar-Recorder/County Clerk**

Dean C. Logan, Registrar-Recorder/County Clerk

# **Departmental Program Summary and Performance Measures**

#### 1. Elections

	Gross	Intrafund		Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Total Program Costs	66,258,000		42,122,000	24,136,000	173.0	
Less Administration						
Net Program Costs	66,258,000		42,122,000	24,136,000	173.0	

**Authority:** Mandated program by United States Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 - 5; California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal election officer through the conduct of federal, State, local and special elections.

The Election Program includes election functions consisting of program planning and development, precincts, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services and candidate services. Through these functions, the Election Program ensures Los Angeles County's eligible registered voters receive accurate sample ballots for every upcoming election within legal deadlines; provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

**Program Result:** Ensures that County residents are provided with timely and accurate election services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of successful multilingual pollworkers at target precincts	72.9%	100.0%	100.0%	100.0%
Percentage of pollworkers attending training	82.8%	69.8%	91.1%	94.0%
Percentage of precincts that displayed multilingual materials	100.0%	72.6%	100.0%	100.0%
Percentage of County pollworkers in comparison to the total pollworker population for the elections	11.2%	12.5%	17.0%	17.0%
Percentage of inspectors who picked up election supplies	87.1%	95.1%	100.0%	100.0%
Percentage of high school student pollworkers	6.7%	8.3%	13.4%	5.0%
Percentage of vote by mail ballots counted on election night	70.7%	57.8%	59.0%	60.6%
Percentage of vote by mail ballots counted within seven days after election	95.7%	76.9%	75.5%	80.5%
Percentage of provisional ballots counted during the 28 days of official canvass	88.4%	87.1%	87.6%	88.8%
Percentage of voter registrants requesting vote by mail ballots	16.4%	28.4%	30.1%	32.4%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of sample ballot groups proofread and authorized to print 45 days prior to election	2.2%	13.7%	8.2%	8.8%
Percentage of vote by mail guide ballot groups proofread and authorized to print 43 days prior to election	98.2%	45.6%	88.4%	34.9%
Operational Measures				
Number of targeted precincts with multilingual pollworkers	3,664	5,731	2,745	3,700
Number of targeted precincts	5,025	5,731	2,745	3,700
Number of pollworker training sessions	496	1,057	490	550
Number of pollworkers recruited	27,767	55,390	27,728	25,000
Number of pollworkers trained	22,982	38,665	25,255	23,500
Number of multilingual materials displayed	5,025	6,968	4,394	6,000
Number of precincts	5,025	9,593	4,394	6,000
Number of County pollworkers	3,106	6,922	4,700	4,250
Number of pollworker inspectors	5,025	9,593	4,731	6,000
Number of pollworker inspectors who picked up election supplies	4,379	9,119	4,731	6,000
Number of high school students recruited to be pollworkers	1,870	4,610	3,725	1,250
Number of total vote by mail ballots returned	556,533	687,020	584,360	721,000
Number of vote by mail ballots counted on election night	393,220	397,171	345,006	437,000
Number of vote by mail ballots counted within seven days after elections (based on 2nd canvass update)	532,812	528,093	440,958	581,000
Number of ballot groups for elections	445	1,331	450	1,600
Number of sample ballot groups proofread and authorized to print 45 days prior to elections	10	183	37	140
Number of vote by mail guide ballot groups proofread and authorized to print 43 days prior to elections	437	607	398	546
Number of official sample ballot booklets printed for elections	6,394,300	14,639,200	6,714,015	9,759,000
Number of official vote by mail voting guides printed for elections	1,587,500	3,611,400	1,666,875	2,407,600
Number of official ballot page for elections	363,400	750,000	381,570	500,000
Number of provisional ballots cast	112,582	183,162	124,122	122,000
Number of provisional ballots counted	99,506	159,507	108,754	108,000
Number of ballots cast for elections	2,089,248	2,449,510	2,193,710	1,633,000
Number of voters requesting vote by mail ballots	875,606	1,606,671	1,767,338	1,856,000
Number of permanent vote by mail	455,547	608,856	502,241	406,000
Number of voter registration (active and inactive)	5,323,698	5,663,074	5,869,377	5,720,000
Number of voter registration cards received	437,265	683,656	482,085	456,000

#### 2. Voter Registration, Education and Outreach

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	12,777,000		583,000	12,194,000	125.0
Less Administration					
Net Program Costs	12,777,000		583,000	12,194,000	125.0

**Authority:** Mandated program by United State Constitution, Articles I, II and Amendment XVII; California Constitution Article II, Sections 3 - 5, California Government Code Section 26802; and Los Angeles County Charter Article IV, Section 14. Fulfills the legal role of the Registrar-Recorder/County Clerk as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to the registration records for the County and verifying petition, nomination and vote by mail signatures.

The Voter Registration, Education and Outreach Program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee, and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

**Program Result:** Ensures that eligible County residents are provided with multiple opportunities to obtain information and materials needed to become a registered voter and to learn how to utilize new voting technology.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of newly naturalized citizens registering at Citizen and Immigration Services (CIS) ceremonies	38.3%	36.8%	37.2%	37.5%
Percentage of complaints received by voters who attempted to register at the Department of Motor Vehicles (DMV)	0.2%	0.2%	0.2%	0.2%
Percentage of military/out-of-country voters who utilized Internet online services	0.2%	1.0%	0.9%	1.1%
Percentage of County registrants in comparison to total number of eligible voting population	69.0%	71.0%	71.4%	71.5%
Operational Measures				
Number of new citizens attending CIS ceremonies	82,000	112,400	122,516	129,000
Number of new citizens registering at CIS ceremonies	31,368	41,405	45,546	48,000
Number of complaints from voters attempting to register at the DMV offices	184	178	169	160
Number of DMV clients registering to vote at DMV	74,731	89,522	89,612	90,000
Number of military/out-of-country voters	16,756	11,084	17,594	18,000
Number of military/out-of-country registrants/voters utilizing Internet online services	34	113	150	200
Number of new registrants	157,504	233,002	233,235	234,000
Number of eligible County voters	5,719,786	5,720,534	5,777,739	5,836,000
Number of County voter registrants	3,945,640	4,062,257	4,123,191	4,173,000

#### 3. Recorder/County Clerk Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	32,072,000	461,000	39,441,000	(7,830,000)	436.0
Less Administration					
Net Program Costs	32,072,000	461,000	39,441,000	(7,830,000)	436.0

**Authority:** Mandated program by California Government Code Section 27201; California Civil Code Section 1172; and the non-judicial portions of California Government Code Section 26800.

The Recorder/County Clerk Services Program meets the legal requirement of the Registrar-Recorder/County Clerk as the principal recording officer through recording documents; maintaining birth, death and marriage records; issuing marriage licenses and real estate records; filing fictitious business names and notary bonds; and collecting documentary transfer tax for the County General Fund.

**Program Result:** Ensures the public is provided timely and accurate Recorder/County Clerk services including recording property documents; receipt of vital records (birth, death, and marriage); and applications for and receipt of marriage licenses, fictitious business names, and other statutory oaths and filings.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of property documents processed within 20 working days of receipt of document (1)	87.0%	90.1%	95.0%	97.0%
Percentage of vital records mail requests processed within ten working days	94.0%	96.0%	96.1%	96.5%
Percentage of fictitious business name statements processed within nine working days (2)	95.0%	97.5%	98.5%	98.5%
Percentage of same day vital records service at the field offices	89.0%	89.8%	92.6%	92.6%
Percentage of same day vital records service at headquarters	75.2%	86.7%	88.1%	89.0%
Operational Measures				
Number of total property documents processed up to indexing within ten working days (1) (3)	2,617,499	1,940,000	2,037,000	1,996,000
Number of property documents processed within ten working days after receipt from indexing $^{(1)}$ $^{(3)}$	2,277,224	1,748,000	1,935,000	1,896,000
Number of vital records mail requests received	226,099	223,000	229,000	230,000
Number of vital records mail requests processed within ten working days	212,533	214,000	220,000	222,000
Number of fictitious business name statements processed (3)	207,585	200,000	202,000	198,000
Number of fictitious business name statements processed within nine working days $^{(2)}(3)$	196,908	195,000	199,000	195,000
Number of vital records counter applications received at the field offices $\sp(3)$	303,770	303,000	309,000	310,000

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of same day vital records service at the field offices <sup>(3)</sup>	270,415	272,000	286,000	287,000
Number of vital records counter applications received	240,072	270,000	278,000	280,000
Number of same day vital records service at headquarters (3)	205,639	234,000	245,000	249,000

- (1) Represents Monday through Friday, 8 a.m. to 5 p.m.
- (2) Processing time decreased from 14 to nine working days.
- (3) Fiscal year (FY) 2006-07 actual data refined to more appropriately reflect property document and vital records statistics.

#### 4. Technical Services

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	9,862,000			9,862,000	76.0
Less Administration					
Net Program Costs	9,862,000			9,862,000	76.0

**Authority:** Non-mandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management and maintenance of computer systems, technology and printing services.

The Technical Services Program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; provides departmentwide data security; and printing services.

**Program Result:** Efficiently design, implement, and maintain the use of information technology or to obtain systems to improve and enhance the Department's business operations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of requested print jobs completed within three working days	90.0%	92.0%	95.0%	94.6%
Percentage of requested high-volume print jobs with an output in excess of 400,000 copies completed within five working days	100.0%	93.3%	100.0%	100.0%
Percentage of reprints due to print shop errors	4.0%	3.0%	3.0%	3.1%
Percentage of Help Desk calls resolved on initial contact	10.9%	3.3%	9.6%	9.6%
Percentage of Help Desk calls resolved within 24-hours	89.4%	59.2%	92.3%	92.4%
Percentage of time key Department systems are operational during normal business hours including Internet and Intranet	99.0%	99.1%	99.2%	99.1%
Operational Measures				
Number of print jobs completed within three working days	540	607	617	570
Number of total print jobs	600	660	650	600
Number of high-volume print jobs completed within five working days	6	14	6	6

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Number of total high-volume print jobs	6	15	6	6
Number of reprints due to print shop errors	24	20	20	18
Number of total Help Desk calls received	2,639	5,396	2,600	2,400
Number of Help Desk calls resolved on initial contact	288	176	250	230
Number of Help Desk calls resolved within 24-hours	2,358	3,192	2,400	2,200
Number of hours systems are operational	2,955	3,084	2,692	6,400
Number of total business hours available	2,985	3,112	2,714	6,600

#### 5. Administration

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg	
	(\$)	(\$)	(\$)	(\$)	Pos	
Total Program Costs	16,714,000			16,714,000	156.0	
Less Administration						
Net Program Costs	16,714,000			16,714,000	156.0	

**Authority:** Non-mandated, discretionary program. Supports the Registrar-Recorder/County Clerk through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations.

The Administration Program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs and procedures; maintains efficient budget monitoring, accounting and recordkeeping; provides human resources services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public.

**Program Result:** Ensures the Department is provided with effective support management as it relates to fiscal; human resources; procurement; facility operations; and media and community relations.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of employee relations in-house investigations completed within 60 days of notification	60.0%	56.0%	75.0%	70.0%
Percentage of authorized in-house examinations administered and promulgated within 90 days	76.9%	100.0%	100.0%	100.0%
Percentage of supply requisitions completely filled by the supply store within three working days from receipt of request	99.5%	90.0%	99.0%	99.0%
Percentage of invoices processed within 30 days of the date of goods/services or invoices are received	86.7%	95.1%	85.0%	89.5%
Percentage difference between budgeted net County cost (NCC) and fiscal year end NCC	1.9%	0.8%	1.7%	n/a <sup>(1)</sup>
Percentage difference between 11-month NCC estimate and fiscal year end NCC	1.4%	2.6%	0.5%	n/a <sup>(1)</sup>
Percentage of non-emergent maintenance repairs processed within ten working days after notification to the Internal Services Department (ISD)	70.0%	71.0%	80.0%	80.0%

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Percentage of election cost estimates provided to requestor within five working days	93.7%	97.0%	98.0%	97.7%
Percentage of interdepartmental billings billed within 30 days of the month end	95.3%	100.0%	98.2%	97.1%
Operational Measures				
Number of total investigations	51	70	60	60
Number of in-house investigations completed within 60 days	6	28	45	42
Number of total in-house exams promulgated	13	14	17	10
Number of total in-house exams promulgated within 90 days	10	14	17	10
Number of total supply requisitions processed by the supply store	1,499	1,403	1,478	1,500
Number of supply requisitions fully processed within three working days by the supply store	1,492	1,263	1,463	1,500
Number of invoices processed	2,100	2,634	2,000	1,900
Number of invoices processed within 30 days	1,821	2,505	1,700	1,700
Budgeted NCC	\$23,013,000	\$24,709,000	\$33,987,000	n/a <sup>(1)</sup>
NCC at fiscal year end	\$22,570,000	\$24,509,000	\$33,409,221	n/a <sup>(1)</sup>
NCC at 11-month estimate	\$22,899,000	\$23,891,000	\$33,577,107	n/a <sup>(1)</sup>
Number of total non-emergent maintenance repairs	700	720	840	900
Number of total non-emergent maintenance repairs completed within ten working days after ISD notification	490	511	672	720
Number of total election cost estimates provided	239	371	350	260
Number of total election cost estimates provided to requestor within five days	224	360	343	250
Number of total billings to other County departments	128	168	165	170
Number of total billings to other County departments completed within 30 days	122	168	162	170

(1) The NCC for FY 2009-10 to be determined.

n/a = not available

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	137,683,000	461,000	82,146,000	55,076,000	966.0

# **Sheriff**

Leroy D. Baca, Sheriff

# **Departmental Program Summary and Performance Measures**

#### 1. Court Services Budget Unit

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	215,059,000	152,000	158,386,000	56,521,000	1,666.0
Less Administration					
Net Program Costs	215,059,000	152,000	158,386,000	56,521,000	1,666.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Court Services Budget Unit funds the Courts Services Division, with 1,117 sworn members and 520 professional staff, provides security services to the Superior Court, serves civil process throughout the County, and participates in the recovery of DNA from qualified inmates. The County's Superior Court system is the largest in the State with 443 judicial officers located in 46 different courthouses, which handles over 2.4 million filings each year. More than one-third of the 58,000 felony cases heard annually involve second or third-strike defendants. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. The security services performed by the Division are funded by the State of California through the Trial Court Funding Contract which pays for court bailiffs, lockup deputies, custody assistants, and perimeter security services.

An additional service contract was negotiated with the Los Angeles Police Department (LAPD) to recover costs for conducting the release process of inmates from court which, in the past, LAPD personnel were accomplishing. The contract recovered \$829,000 in fiscal year (FY) 2007-08, \$914,000 for 2008-09, and is estimated to recover \$980,000 for 2009-10.

In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand pieces of civil and criminal process annually. This includes the seizure and sale of both personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

**Program Result:** Court Services Division ensures that people with business in County courthouses, including employees of the courthouse and in-custody inmates, experience a safe and secure environment. The Division's contract with the court is fulfilled when on-duty security personnel levels reach 97.5 percent of the contracted personnel levels on a daily basis. By fulfilling the contract, the Department avoids an overpayment situation wherein the Department would be required to reimburse the courts and provides the greatest level of service to the courts. The Division's civil component served and executed court process, including the timely and efficient service of TROs, which provides an increased level of security and safety to the public. Finally, the Department's contract with LAPD continues to provide funds which support additional personnel in the lockup facilities to ensure the proper release of LAPD new booking inmates.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Trial Court Funding Contract	\$139,862,802	\$156,400,000	\$160,000,000	\$162,545,102
LAPD release contract	\$675,000	\$829,000	\$914,000	\$980,000
Courthouse visitors	24,667,406	24,850,944	26,100,000	27,405,000
Inmate population (per day court appearance)	561,339	547,407	505,000	479,750
Courthouse incidents	1,614	1,815	1,800	1,800

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Arrests	234	212	210	210
Weapons seized	13	14	16	18
TRO's received for service	17,995	18,407	18,600	18,900
Operational Measures				
Incidents per 100,000 visitors	6.5	7.3	6.9	6.6
Weapons seized per 2,000,000 visitors	1.0	1.1	1.2	1.3
Arrests per 2,000,000 Visitors	18.9	17.1	16.1	15.3
Contract compliance percentage	99.29%	100.03%	99.99%	100.00%

# 2. Custody Budget Unit

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	857,159,000	64,000	304,210,000	552,885,000	7,191.0
Less Administration					
Net Program Costs	857,159,000	64,000	304,210,000	552,885,000	7,191.0

**Authority:** Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Custody Budget Unit provides funding for both Custody Operations and Correctional Services Divisions. These two divisions are responsible for the County's Jail System for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Los Angeles County Sheriff's Department jail facilities.

**Program Result:** The inmates and staff within jail facilities will be provided a safer environment by reducing assaults, minimizing disturbances, decreasing attempts to make jail made weapons and alcohol (Pruno), and monitoring County property. Additionally, food and medical services are provided more effectively and efficiently.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Inmate versus inmate assaults	2,186	2,099	2,254	2,212
Inmate versus staff assaults	272	273	284	291
Major disturbances (1)	38	13	33	33
Minor disturbances (2)	33	38	28	26
Narcotics found (grams)	17,568	22,451	19,907	19,975
Jail house alcohol found (ounces)	58,659	54,022	32,817	47,542
Searches	10,514	18,967	15,522	15,832
District Attorney case filings	548	647	724	650
Food deliveries to Sheriff's stations per year (3)	584	208	208	208
Food delivery costs (stations)	\$336,950	\$143,720	\$263,370	\$145,600
Hours needed for menu calculations (in hours)	280	160	120	120
Personnel hours for fiscal recordkeeping (in hours)	12,480	8,320	6,240	12,480
Inmate food complaints	302	264	265	325
Number of inmates taking auto-meds	3,300	4,600	4,700	5,500
Inmate deaths (natural causes)	25	28	30	30
Inmate deaths (homicides)	3	2	2	2

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Inmate medical complaints per month	348	263	390	370
Doctor/time spent per patient (in minutes)	15	15	15	15
Cost saved per year by reducing expired/unusable meds	\$750,000	\$800,000	\$850,000	\$800,000
Operational Measures				
Average daily inmate population	19,355	19,314	20,130	20,533
Closed circuit television	1 Facility	2 Facilities	2 Facilities	Implemented
Custody K-9 program	2	2	2	Implemented
Classification housing unit	2 Teams	2 Teams	2 Teams	Implemented
Percent of cook-chill food production	75%	90%	100%	Implemented
Percent of automated drug packaging technologies	53%	39%	40%	Implemented
Nurse clinics operable	27	30	32	34
Tele-medicine appointments	5 daily	10 daily	100 daily	102 daily
Title 15 compliance dorm security checks (hourly)	24/7	24/7	24/7	24/7

- (1) Major disturbance: A major inmate disturbance generally involves the majority of inmates in the affected area and disrupts normal operations. There may be serious injuries to inmates, and/or substantial damage to the facility. Significant direct officer intervention, which may include resources from other facilities, is required to resume normal operations.
- (2) Minor disturbance: A minor inmate disturbance normally involves a group of inmates (three or more). It may disrupt normal operations and requires direct officer intervention. Normal operations are resumed quickly.
- (3) Data refers to round trip food deliveries to stations per day.

#### 3. Detective Budget Unit

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	112,524,000	700,000	51,465,000	60,359,000	683.0
Less Administration					
Net Program Costs	112,524,000	700,000	51,465,000	60,359,000	683.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Detective Budget Unit funds the Detective Division which consists of six bureaus: Commercial Crimes Bureau, Homicide Bureau, Major Crimes Bureau, Narcotics Bureau, Special Victims Bureau, and Task Force for Regional Auto Theft Prevention (T.R.A.P.).

The Detective Division exists as a separate entity from station detective assignments. Investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. Major areas of expertise include homicides, street gangs, narcotics, child abuse, financial (fraud), high tech crimes, auto theft, organized crime, and kidnapping.

The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and for assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

**Program Result:** The results of the program are the conviction of criminal offenders, their sentencing to jail or prison, and the seizure of their criminal assets.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Active cases	13,112	13,576	14,489	16,002
Completed cases:				
Solved	19,110	23,202	22,918	23,758
District Attorney rejects	3,991	3,659	3,818	5,393
Arrests:				
Felony	17,233	18,391	18,009	18,277
Misdemeanor	7,101	7,366	8,924	9,234
Complaints filed (by District Attorney):				
Felony	10,268	11,296	11,195	12,179
Misdemeanor	6,139	6,588	6,518	6,884
Victims	21,155	22,232	20,058	23,150
Warrants:				
Search warrants served	1,829	2,016	2,310	2,517
Parole/probation searches	669	661	670	908
Seizures:				
Weapons	381	435	429	460
Cash (total dollars)	\$12,079,554	\$14,179,708	\$14,204,708	\$14,090,000
Narcotics (total street value)	\$415,650,533	\$396,039,826	\$465,232,537	\$500,010,000
Vehicles (total number)	42	45	45	50
Assets (all other property-total cash value)	\$48,806,117	\$67,594,412	\$52,937,413	\$40,000,000
Operational Measures				
Number of assigned investigators	393	415	402	383
Average monthly caseload per investigator	55	60	121	100

# 4. General Support Budget Unit

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	444,107,000	15,556,000	102,146,000	326,405,000	2,039.0
Less Administration					
Net Program Costs	444,107,000	15,556,000	102,146,000	326,405,000	2,039.0

**Authority:** Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The General Support Budget Unit provides funding for: Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations, as well as support long-term Departmental initiatives.

**Program Result:** Employees are prepared to meet operational and field needs through training, technology, and appropriate facilities of the Department.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Leadership and training:				
Number of deputy sheriff trainees entering Academy	1,044	1,205	451	700
Days lost to industrial injury/illness: (1) (2)	,	,		
Sworn staff	719,430	55,132	49,619	52,000
Professional staff	25,184	21,566	19,410	17,000
Technical services:	·	·	·	•
Respond to crime scenes within 72-hours to process for physical evidence and to assist detectives with investigations	100%	100%	100%	100%
Maintain American Society of Crime Lab Directors (ASCLD)/ Lab Accredited Board (LAB)	Accredited	Accredited	Accredited	Accredited
Facilities planning:				
Capital projects (3)	21	28	28	21
Alterations and improvements	9	19	17	9
Leases <sup>(4)</sup>	15	26	39	20
Contracts	18	6	0	3
Request for proposals	9	3	5	2
Facilities services:				
TES-KWH <sup>(5)</sup>	25,512	25,918	27,000	27,000
Toilets replaced at Men's Central Jail	300	850	150	450
Services request tickets	75,498	87,672	90,000	90,000
Operational Measures				
Leadership and training:				
Number of trained (graduated) deputy sheriffs provided to line operations	690	1,061	459	560
Average number of days lost to industrial injury/illness prior to return to work	94	59	35	40
Technical services:				
Total number of drug cases examined	44,769	46,559	40,438	43,268
Number of crime scenes processed for Evidence	24,132	25,097	21,459	23,605
Number of cases evaluated for DNA evidence	751	900	1,197	1,436
Number of firearms cases examined	3,467	3,605	3,465	4,158
Number of driving under the influence cases examined	28,051	32,817	32,624	34,902
Quality assurance audits to maintain ASCLD/LAB accreditation	15	15	21	21
Facilities planning:				
Capital projects completed				
Stations	4	4	5	3
Custody facilities	n/a	0	1	0
Environmental projects	n/a	1	2	0
Others	1	1	0	2
Alterations and improvements completed	7	4	18	9
Leases:				
New	8	10	25	10

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Renewal	6	19	14	10
Contracts executed	18	6	0	3
Request for proposals issued	9	3	5	2
Facilities services:				
High peak hours (KWH)	2,168	2,116	2,000	2000
Non-service material requests (non-stock item request)	3,736	2,480	2,000	2000

- (1) Based on calendar, not fiscal year.
- (2) Information is based on monthly absence follow-up reports submitted by each unit of assignment.
- (3) Capital projects range in size from \$100,000 to over \$100 million; and extend through multiple years.
- (4) Leases are initiated with space request evaluation (SRE) forms. The indicator reveals how many SRE's are received. These requests require Chief Executive Office approval before a lease agreement can be established.
- (5) Department of Water and Power rates increased 15 percent between 2004 and 2005 and again another 20 percent in mid-2005. TES System operates at night, where rates are the lowest. During high peak hours (1 pm 5 pm) we only operate water pumps, effectively reducing power consumption.

#### 5. Patrol Budget Unit

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Total Program Costs	816,926,000	13,616,000	609,900,000	193,410,000	6,096.0
Less Administration					
Net Program Costs	816,926,000	13,616,000	609,900,000	193,410,000	6,096.0

Authority: Mandated program with discretionary service level - Sections 26600-26777 of California Government Code.

The Patrol Budget Unit provides funding for Field Operations Regions I, II, and III along with the Office of Homeland Security. This program provides excellence in law enforcement services to all residents, businesses and visitors within unincorporated areas, contract cities and specialized service areas served by the Department. Additionally, the Office of Homeland Security, through its Aero Bureau, Emergency Operations Bureau, Arson Explosives Detail and Special Enforcement Bureau units, provides support services to the three Field Operations Regions.

**Program Result:** The general public experiences improved quality of life by providing a safe environment for the community with the expectation that crime statistics will show a decreasing trend. Support services respond to high risk, natural and man-made disasters/incidents (including potential acts of terrorism), minimizing danger to the public and staff, and provide specialized investigative services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Field Operations				
Indicators				
Part I crime rate total: (1) (2)	299.51	302.20	290.96	290.96
Criminal homicide	1.12	0.94	0.85	0.85
Forcible rape	2.23	2.06	2.09	2.09
Robbery	21.59	22.02	20.75	20.75
Aggravated assault	37.95	39.83	37.04	37.04
Burglary	53.97	56.91	54.56	54.56

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Larceny theft	119.60	127.67	120.66	120.66
Motor vehicle theft	59.98	56.40	52.02	52.02
Arson	3.08	3.38	2.97	2.97
Part I clearance rate (average): (3)				
Criminal homicide	33%	31%	46%	46%
Forcible rape	64%	67%	63%	63%
Robbery	32%	29%	31%	31%
Aggravated assault	56%	58%	64%	64%
Burglary	15%	16%	17%	17%
Larceny theft	18%	19%	20%	20%
Motor vehicle theft	9%	8%	7%	7%
Arson	5%	15%	11%	11%
Operational Measures				
Sworn personnel assigned/service area population ratio (4)	1:954	1:881	1:810	1:810
Sworn personnel assigned/number of total incidents ratio	1:753	1:713	1:682	1:682
Population served:				
Unincorporated	1,107,870	1,096,591	1,096,591	1,096,591
Contract cities	1,828,231	1,847,831	1,847,831	1,847,831
Geographic area served (in square miles)	3,157	3,157	3,157	3,157
Emergency Operations Bureau				
Indicators				
Arson cases investigated	652	794	684	700
Accidental fires investigated	680	654	501	650
Responses to suspicious packages	485	478	466	500
Canine (K-9) responses (5)	71	314	236	300
Operational Measures				
Number of bomb technicians assigned	23	23	23	25
Number of bomb canines assigned (5)	5	5	4	5
Responses to contract cities	215	182	139	150
Responses to unincorporated areas	65	90	174	180
Responses to independent cities	205	198	145	150
Responses to Metropolitan Transportation Authority	17	8	8	12
Aero Bureau				
Indicators				
Total low light infrared searches	1,966	2,549	3,014	3,500
Canine support searches (5)	298	302	314	321
Responses to vehicular pursuits	200	157	181	213
Respond to foot pursuits	146	116	97	120
Response time to all calls - average (in minutes)	5.3	2.66	2.72	2.66
Calls for airborne support handled	15,831	16,391	19,067	19,449
Operational Measures				
Activity time to all clients (in hours)	3,512	3,530	4,150	4,980
Patrol time (in hours)	6,617	7,590	7,585	8,344

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Special Enforcement Bureau				
Indicators				
Emergency services detail (ESD) operations	637	1,025	1,109	1,200
Canine services detail (CSD) searches (5)	496	606	649	625
Special enforcement detail (SED) activations	147	156	168	185
Operational Measures				
ESD-Land:				
Medical responses	418	430	456	456
Technical responses	83	97	93	93
Dive assistance	25	31	33	33
Special weapons and tactics assistance	54	131	182	182
Emergency medical technician stand-by	20	24	30	30
Directed patrol/enforcement	37	39	31	31
ESD-Ocean: (6)				
Searches and rescue	10	36	39	39
Distress call	1	12	15	15
Ship security checks	37	14	149	149
Ship boarding with United States Coast Guard	18	78	81	85
CSD:				
Searches for armed suspects	325	438	464	450
Apprehension by dog bite (5)	50	61	49	53
Total apprehensions	187	202	181	190
SED:				
Warrant services	98	129	133	145
Barricaded suspects	34	21	26	30
Other	15	6	9	10

- (1) Part I refers to most serious crimes.
- (2) Represents number of offenses per 10,000 residents.
- (3) Refers to the rate at which crimes were solved, either by arrest or identification of a suspect.
- (4) Area population includes contract cities unincorporated areas.
- (5) Statistics for 2005 and 2006 were based upon incident or event, not individual sweeps by K-9 units. Statistics for 2007 and forward will reflect individual sweeps by K-9 units. Additionally, K-9 units have increased dramatically due to new Ocean Rescue Mission (ship-boardings).
- (6) Ocean Rescue did not become operational until October 2006.

# 6. Administration Budget Unit

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	86,817,000	981,000	6,651,000	79,185,000	670.0
Less Administration					
Net Program Costs	86,817,000	981,000	6,651,000	79,185,000	670.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Administration Budget Unit funds the Administrative Services Division which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff; the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to the Department executives, providing liaison with other agencies and County departments, coordinating preparation of yearly budget, monitoring budgetary expenditures and revenues, billing for services rendered, accounting for all revenues received, serving as the central repository for all evidence and property seized by the Department, tracking employee positions departmentwide, and overseeing all transactions during the hiring, service, and separation process.

**Program Result:** Administration strives to provide superior quality service and products which result in cost savings and improved services to the Department and the County.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of invoices processed within the billing period	100.0%	100.0%	100.0%	100.0%
Percent of property/evidence pick ups recorded and stored within five business days of pick up	100.0%	100.0%	100.0%	100.0%
Percent of property/evidence requests for retrieval completed within requested time frame	99.9%	99.9%	99.9%	99.9%
Percent of requests for supplies filled within five business days of receipt	21.5%	27.6%	31.0%	60.0%
Percent of supply shipments received and placed in inventory within three business days of receipt	10.8%	100.0%	100.0%	100.0%
Amount of vendor discounts taken	\$1,513,075	\$1,785,246	\$1,785,246	\$1,785,246
Number of grant applications awarded	40	41	42	36
Total for Department:				
Federal awards	17	15	16	15
State awards	17	20	20	15
Other awards	6	6	6	6
Value of awarded grants (in millions)	21	31	25	20
Total for Department:				
Federal awards (in millions)	\$11	\$21	\$17	\$10
State awards (in millions)	\$10	\$10	\$8	\$10
Other awards	\$100,000	\$300,000	\$350,000	\$250,000
Operational Measures				
Number of invoices processed (1)	552	1,915	2,168	2,170
Number of property/evidence pick ups	103,989	109,112	110,000	110,000
Number of requests for property/evidence retrieval	3,600	4,188	4,000	4,000
Number of requests for supplies received	4,344	4,385	4,605	4,513
Number of supply shipments received and in inventory	260	232	244	239
Number of invoices received by accounts payable (A/P) discounts within discount allowance (2)	4,027	3,354	3,354	3,354
Number of grant coordinators	5	6	6	6
Number of grant applications filed	21	30	35	40
Total for Department:				
Federal awards	11	15	20	20
State awards	10	15	15	20

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Personnel Administration				
Indicators				
Deputy Sheriff Trainee:				
Applied	17,933	16,032	14,429	12,986
Tested	11,175	10,211	9,190	8,271
Passed written/oral	5,866	5,904	5,314	4,773
Hired	1,180	734	705	634
Operational Measures				
Recruitment advertising	\$1.00 million	\$1.76 million	\$1.30 million	\$1.00 million
Recruitment staffing:				
Deputy	22	12	10	10
Sergeant	3	2	2	2
Lieutenant	1	1	1	1

<sup>(2)</sup> A/P requires three business days to process payment prior to 15 day deadline.

	Gross	Intrafund	D	Net	D. d.	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos	
Net Program Costs	2,532,592,000	31,069,000	1,232,758,000	1,268,765,000	18,345.0	

<sup>(1)</sup> Reflects invoices to contract cities only in 2006-07. Other fiscal years now also includes invoices for helicopter services and special events.

# **Treasurer and Tax Collector**

#### Mark J. Saladino, Treasurer and Tax Collector

# **Departmental Program Summary and Performance Measures**

#### 1. Treasury Management

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	16,488,000	2,836,000	10,016,000	3,636,000	109.0
Less Administration					
Net Program Costs	16,488,000	2,836,000	10,016,000	3,636,000	109.0

Authority: Mandated program per California Government Code Sections 27000-27121, and Los Angeles County Code Section 2.52.

The Treasury Program administers and manages the County treasury; provides for the collection, custody, borrowing, investments and disbursement of County funds, including general, trust, school and special district funds; and provides cash management services to 14 cities/agencies, 120 school districts and administers 285 bank accounts for County departments, school districts and special districts.

**Program Result:** On behalf of the County, school districts and special districts, the County treasury funds are appropriately safeguarded and efficiently collected, invested, borrowed, and disbursed in accordance with the California Government Code.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Banking Operations				
Indicators				
Percentage of checks encoded accurately	99.99%	99.99%	99.99%	99.99%
Percentage of checks deposited within 24-hours of receipt	99.70%	99.90%	99.90%	99.90%
Operational Measures				
Number of checks received/encoded	6,110,651	5,846,832	5,554,000	5,556,000
Number of checks processed for deposit within 24-hours	6,031,050	5,841,207	5,549,000	5,551,000
Number of check encoding errors	364	770	670	570
Public Finance and Investment Operations				
Indicators				
Percentage of trades written in compliance with established codes and approved policy	100.00%	100.00%	100.00%	100.00%
Operational Measures				
Number of trades executed	2,373	3,151	2,750	2,750
Number of trades written in compliance with established codes and approved policies	2,373	3,151	2,750	2,750

#### 2. Tax Collection

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	29,850,000	4,624,000	23,861,000	1,365,000	254.0
Less Administration					
Net Program Costs	29,850,000	4,624,000	23,861,000	1,365,000	254.0

**Authority:** Mandated program per California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and Los Angeles County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

**Program Result:** The County, taxpayers, and other governmental agencies are provided with an efficient system to bill and collect current and delinquent secured and unsecured property taxes and licenses in a timely and legal manner.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated <sup>(1)</sup> 2008-09	Projected <sup>(1)</sup> 2009-10
Public Service				
Indicators				
Average caller wait time on property tax phone system during non-peak periods (in minutes)	5:00	2:27	3:00	3:00
Average caller wait time on property tax phone system during peak periods (in minutes)	8:19	3:25	5:00	5:00
Operational Measures				
Total number of callers that enter wait queue during non-peak periods	65,995	59,582	65,540	65,540
Total number of callers that enter wait queue during peak periods	110,876	133,148	146,462	146,462
Secured Property Tax				
Indicators				
Percentage of secured property tax correspondences responded to within 30 business days of receipt	100%	100%	100%	100%
Operational Measures				
Total number of secured property tax correspondences	8,412	9,360	10,296	10,296
Total number of responses prepared and sent to taxpayer within 30 business days of receipt	8,412	9,360	10,296	10,296
Total number of secured property electronic mail	20,115 <sup>(2)</sup>	27,545 <sup>(3)</sup>	30,300	30,300
Total number of responses prepared and sent within 30 business days of receipt	20,115	27,545	30,300	30,300

#### **Explanatory Note(s):**

<sup>(1)</sup> Estimates are based on a ten-percent (10%) increase due to current economic problems and taxpayer requesting extensions and payment plans to pay property taxes and questions on decline in values.

<sup>(2)</sup> Separated electronic mail statistics beginning fiscal year (FY) 2006-07.

<sup>(3)</sup> Includes Treasurer and Tax Collector (TTC) emails and VChecks emails.

#### 3. Public Administrator

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	10,498,000	3,014,000	4,561,000	2,923,000	95.0
Less Administration					
Net Program Costs	10,498,000	3,014,000	4,561,000	2,923,000	95.0

**Authority:** Mandated program per California Government Code Sections 27440-27443.5, California Probate Code Section 7600, and Los Angeles County Code Section 2.52.015.

The Public Administrator Program annually investigates approximately 2,500 estates for decedents who resided or had property in Los Angeles where no executor, legatee, or heir is appointed to administer the estate; administers the estates and provides trust accounting and property management services for approximately 5,600 Public Guardian conservatees.

**Program Result:** Estates of decedents who resided or had property in Los Angeles County where no executor, legatee, or heir is appointed to administer the estate, and trust accounting and property management services for Public Guardian conservatees are managed efficiently and in accordance with all applicable State codes.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of California Probate Code 7660(a)(2) decedent cases completed within 12 months	99.13%	99.08%	99.30%	99.38%
Operational Measures				
Number of incoming California Probate Code 7660(a)(2) cases annually	2,516	2,491	2,419	2,400
Number of new cases completed within 12 months	2,494	2,468	2,402	2,385

#### 4. Administration

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Total Program Costs	15,087,000	380,000	1,002,000	13,705,000	87.0
Less Administration					
Net Program Costs	15,087,000	380,000	1,002,000	13,705,000	87.0

**Authority:** Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

**Program Result:** The Administrative Branch provides administrative direction and staff support necessary for the efficient operation of the Department. These responsibilities include development of policies and procedures, facilities management, personnel/payroll, mailroom services, procurement, budget/fiscal services, contracts, and systems.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Mail Services				
Indicators				
Percentage of mail that qualifies for the United States Post Office reduced first class postage rates	83.16%	79.53%	80.00%	80.00%
Operational Measures				
Number of pieces mailed	3,194,946	3,668,213	3,800,000	3,800,000
Total number of pieces that qualified for the reduced rates	2,656,917	2,917,206	3,040,000	3,040,000
Annual savings from using the reduced postage rates	\$217,458	\$227,556	\$235,731	\$235,731

	Gross	Intrafund	Net		
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Net Program Costs	71,923,000	10,854,000	39,440,000	21,629,000	545.0



# **County of Los Angeles**

# 2009-10 Proposed Budget

# **Board of Supervisors**

Gloria Molina Supervisor, First District

Mark Ridley-Thomas Supervisor, Second District

Zev Yaroslavsky Supervisor, Third District

Don Knabe Supervisor, Fourth District

Michael D. Antonovich Supervisor, Fifth District Submitted to the Board of Supervisors April 2009

Volume One



# **County of Los Angeles**

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Volume One

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## County of Los Angeles Board of Supervisors



**Gloria Molina**Supervisor, First District
Population: 2,102,129
Square Miles: 228



Mark Ridley-Thomas
Supervisor, Second District
Population: 2,097,842
Square Miles: 158



**Zev Yaroslavsky** Supervisor, Third District Population: 2,097,893 Square Miles: 432



**Don Knabe**Supervisor, Fourth District
Population: 2,035,917
Square Miles: 428



Michael D. Antonovich
Supervisor, Fifth District
Population: 2,131,277
Square Miles: 2,838



# County of Los Angeles

# 2009-10 Proposed Budget

April 2009

Submitted to the

## **County of Los Angeles Board of Supervisors**

by

William T Fujioka Chief Executive Officer

and

Wendy L. Watanabe
Auditor-Controller



# County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

> Board of Supervisors GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH Fifth District

April 21, 2009

The Honorable Board of Supervisors County of Los Angeles 383 Kenneth Hahn Hall of Administration 500 West Temple Street Los Angeles, California 90012

Dear Supervisors:

# FISCAL YEAR 2009-10 PROPOSED COUNTY BUDGET (3-VOTES)

The Fiscal Year 2009-10 County of Los Angeles Proposed Budget total of \$22.799 billion reflects a decrease of \$415 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds (\$18.044 billion), reflect a net decrease of \$127 million. Special District/Special Funds reflect a decrease of \$288 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2009-10 (Billions of Dollars)										
Fund 2008-09 2009-10 Change % Char										
Total General County	\$18.171	\$18.044	-0.127	-0.7%						
Special District/Special Funds	5.043	4.755	-0.288	-5.7%						
Total Budget	\$23.214	\$22.799	-\$0.415	-1.8%						
Budgeted Positions	102,458.0	100,774.0	-1,684.0	-1.6%						

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The Honorable Board of Supervisors April 21, 2009 Page 2

#### **BUDGET ECONOMIC OUTLOOK**

The nation, California, and the County continue to struggle with what may be the worst recession and economic crisis in many decades. Although the recession officially began in December 2007, the economy took a turn for the worse in the fall of 2008 when the troubles in the housing, financial, and automotive related sectors spread to the rest of the economy. This downward spiral was heightened by a sudden and deep financial crisis to the nation's capital markets. The crisis in turn dried up credit and contributed to the contraction of almost all sectors of the economy. With the economy contracting and sales slumping, unemployment soared as businesses cut costs to help balance their books. The County was hit especially hard as unemployment in the County soared to 10.9 percent in February 2009, climbing 4.8 percent from February 2008, which was 6.1 percent. The unemployment rate in Los Angeles County has increased for 24 consecutive months.

The near-term outlook for the nation and California remains poor as most economists project that the national and State economy will continue to shrink through 2009. Although a number of uncertainties make forecasting the economy risky, some economists are forecasting a slow recovery starting in 2010.

#### **BUDGET OVERVIEW**

Unfortunately, the 2009-10 Proposed Budget is shaped largely by the impact of the deep recession that we are enduring. The County continues to see an erosion in a number of key revenue sources, including Deed Transfer Tax, Proposition 172 Sales Tax, Vehicle License Fees-Realignment and Realignment Sales Tax. Now, for the first time since the mid-1990's, the Assessor is projecting an overall reduction of approximately one percent (1%) in assessed property valuation due to the continued downward spiral of housing values. The rise of unemployment has swelled the ranks of those seeking public assistance from the County causing caseloads and costs to increase accordingly. In addition, program cost changes, along with other unavoidable cost changes, are also impacting the County budget. All of these demands on the budget are projected to create a \$300.4 million net County cost (NCC) structural deficit that has to be addressed. NCC is the portion of our budget that is financed with County discretionary funding (also known as locally generated revenues). Below are the major components of the 2009-10 NCC Budget Gap:

#### 2009-10 NCC Budget Gap

Revenue Reductions	\$ 145.5 million
Assistance Caseload Increases	94.9 million
Net Program Cost Changes	5.6 million
Unavoidable Cost Changes	54.4 million
Projected Budget Gap	\$ 300.4 million

To close this budget gap we are recommending a three-step balanced approach that combines the use of ongoing funding solutions, one-time funding from reserves and the federal stimulus funding.

#### 2009-10 NCC Budget Gap Solutions

Budget Gap Solutions	\$ 300.4 million
Federal Stimulus Funding	77.7 million
One-Time Bridge Funding	115.5 million
Ongoing Departmental Budget Curtailment	\$ 107.2 million

#### Subsequent Event

Subsequent to our office balancing the 2009-10 County Budget, we were notified by the Assessor of a potential additional 2.3 percent decrease to their assessed valuation forecast for 2009-10. This coupled with the one-percent (1%) decrease included in our budget estimates as noted above brings the overall assessed valuation reduction to 3.3 percent for 2009-10. The change in assessment is primarily driven by the Assessor's proactive reassessment of properties. This subsequent event, which would decrease property taxes by as much as \$88.3 million and increase our budget gap accordingly, will need to be addressed in June during the Final Changes phase of the 2009-10 budget process. This will also give our office time to review and validate the increase.

#### **Departmental Budget Curtailments**

Each County department, with the exception of the Health Department, was asked to submit their 2009-10 budget request that included a five-percent (5%) NCC reduction. After reviewing the results of the curtailment exercise and weighing the potential impact, our office modified some of the curtailments or eliminated them all together. In other cases, departments who have consistently generated savings year-after-year from vacant positions or unspent funds, were asked to reduce their budget beyond the five-percent (5%) target. These curtailments result in an ongoing NCC budget decrease of \$107.2 million.

Listed below are some of material curtailments that are recommended in the 2009-10 Proposed Budget.

- The Sheriff's budget reflects a reduction of 51.0 budgeted positions from a variety of administrative functions totaling \$6.1 million along with a \$23.8 million reduction in services and supplies (\$14.0 million) and fixed assets (\$9.8 million) and \$1.7 million in revenue increases.
- The District Attorney's budget reflects reductions of 51.0 budgeted positions along with a reduction in services and supplies from various operational units that totals a funding reduction of \$9.5 million.
- The Coroner's budget reflects a reduction of \$1.2 million along with the deletion of 9.0 vacant budgeted positions.
- The Fire Department's Lifeguard budget reflects a reduction of \$1.1 million in services and supplies.
- The Department of Public Social Services' administrative budget reflects a reduction of 925.0 vacant budgeted positions along with a NCC reduction of \$5.8 million.
- The Department of Public Health's budget reflects a curtailment of \$2.5 million and a reduction of 17.0 budgeted positions that affects ten different departmental programs.
- The Department of Mental Health's budget reflects a curtailment of \$1.1 million with reductions to contract providers utilized to decompress the Department of Health Services psychiatric emergency rooms.
- The Department of Parks and Recreation's budget reflects a curtailment of \$3.3 million and the elimination of 75.0 temporary and vacant positions that will impact grounds maintenance, recreation programs and nature areas.
- The Public Library's budget reflects curtailments of \$1.2 million and the elimination of 3.0 vacant budgeted positions.
- The Department of Regional Planning's budget reflects a curtailment of \$0.7 million and the elimination 7.0 budgeted positions that will impact land use regulations and current and advance planning.

- The Department of Human Resources' budget reflects a curtailment of \$1.9 million and the elimination of 7.0 budgeted positions. A majority of the curtailment comes from the elimination of the California State University, Northridge (CSUN) Certificate Program.
- The Registrar-Recorder/County Clerk's budget reflects a curtailment of \$1.2 million. In addition, the department is also cutting 79.0 budgeted positions and 92.0 temporary positions to address a severe decline in recorder fees that has occurred from the downturn in the real estate sector.

Consistent with your Board's direction, we also looked for opportunities to consolidate departments to optimize organizational efficiencies. As a result, we are recommending that the Ombudsman and the Human Relations Commission be merged with the Department of Community and Senior Services. In addition, we are recommending that the Commission on Aging be consolidated under the Area Agency on Aging Advisory Council. The mergers, which result in a savings of \$0.7 million and the reduction of 6.0 budgeted positions, will afford these newly configured units with greater access to resources under the umbrella of the Department of Community and Senior Services.

#### **One-Time Bridge Funding**

Bolstered by a strong real estate market and healthy local economy over the past few years, the County was able to set aside funds for a "rainy day" to, among other things, protect against reducing service levels due to temporary revenue shortfalls. We are recommending that a portion of these funds that were set aside in the economic reserve be used to offset cost increases or revenue losses that are directly related to the cyclical nature of the current economic environment and could be considered one-time or short-term in nature.

As the recession deepened, unemployment soared, swelling the ranks of those seeking and receiving public assistance. The spiraling cost of providing General Relief assistance is particularly acute since the County bears the entire cost of providing this relief assistance. In addition, deed recording fee revenues are down significantly due to the decline in the housing sector. Since the recession is unlikely to be an ongoing economic condition, we recommend using one-time bridge funding to address these budget gaps until the economy recovers.

We are also recommending using one-time funding to reduce the Sheriff's five-percent (5%) curtailment to \$31.6 million. In order to retain jail beds, we are providing the Sheriff with \$26.8 million in one-time funding while we work with the Sheriff, the Superior Court, and other agencies of the criminal justice system to implement efficiencies to reduce the jail population in the County.

The Honorable Board of Supervisors April 21, 2009 Page 6

Since the full extent and duration of the current economic situation remains uncertain, we must be prudent in the use of one-time funding solutions to address budget gaps to ensure that we do not spend beyond our means. Using one-time funding solutions over long periods will lead to a structural imbalance in the County budget.

#### Federal Economic Stimulus

The American Recovery and Reinvestment Act, among other things, temporarily increases the Federal Medical Assistance Percentage (FMAP), which is the federal match rate for non-administrative costs. The FMAP change is projected to temporarily decrease the County's contribution to the In-Home Supportive Services (IHSS) program by \$77.7 million during 2009-10. A change in the FMAP percentage also affects other County administered programs and is discussed in more detail in other sections of this report.

The Act also provides a temporary increase of \$105.8 million through the CalWORKS program for transitional subsidized employment programs and \$30.8 million through the Workforce Investment Act program to create employment for adults, youths and dislocated workers.

#### **FUNDING RECOMMENDATIONS**

Listed below are some important budget recommendations included in the 2009-10 Proposed Budget.

- Health Services Budget Deficit Reflects a \$257.3 million placeholder reduction in the Health Department's 2009-10 Proposed Budget. We are working with the department on proposals to address the structural deficit in their operating budget.
- Elimination of Vacant Positions Reflects the reduction of 154.0 vacant budgeted positions and a savings of \$7.6 million at the LAC+USC Medical Center consistent with needed and projected staffing levels at the replacement hospital.
- Medical School Operating Agreements (MSOA) Reflects a \$16.9 million increase in funding related to the MSOA with the University of Southern California and the University of California at Los Angeles and the elimination of 11.0 vacant budgeted positions.

- Public Health State and Federal Funding Reductions Reflects a reduction of \$26.6 million in appropriation and the elimination of 149.0 budgeted positions for a variety public health programs as a result of State budget cuts and/or federal revenue reductions to County-administered programs.
- Mental Health Budget Deficit Reflects a \$3.6 million placeholder reduction for the remaining deficit in the Department of Mental Health's services and supplies appropriation to address the department's projected budget deficit.
- Katie A. Strategic Plan Reflects additional resources for the Department of Children and Family Services (72.0 budgeted positions) and the Department of Mental Health (39.0 budgeted positions) to further implement the Katie A. Settlement Agreement Strategic Plan.
- Domestic Violence Program Transfers the Domestic Violence Program from the Department of Community and Senior Services to the Department of Public Social Services in order to eliminate duplicative efforts and increase response times.
- Parks and Recreation Cost Increases Reflects the elimination of 39.0 vacant budgeted positions to address departmental revenue shortfalls and unavoidable cost increases. This will result in a budgetary reduction of \$0.5 million.
- Public Library Revenue Shortfall Reflects the elimination of 48.0 budgeted positions and 92.0 temporary positions along with a reduction in services and supplies to address the anticipated reduction in property tax revenues. This will result in a budget reduction of \$6.2 million.
- Museum of Art Base Funding Agreement Reflects a \$2.0 million increase for the second year of a three-year adjustment of the base funding agreement to sustain County support of physical and programmatic expansion.
- Unincorporated County Roads Reflects a \$41.1 million increase in the Road Fund that will be used to finance road construction and maintenance activities on roads, highways, bridges and tunnels in the unincorporated areas.

- Information Technology (IT) Shared Services Reflects the change in funding to continue the transfer of IT operations from the Department of Children and Family Services to the Internal Services Department. This initiative allows DCFS to better focus on its core mission while avoiding administrative distractions and updates its information technology functions.
- Arts for All Initiative Reflects the addition of 8.0 grant funded positions for the Arts Commission as approved by your Board to further implement the Arts for All: Los Angeles County Regional Blueprint for Arts Education Initiative.
- **Employment Discrimination Investigations** Reflects changes in funding of \$0.9 million to consolidate the responsibility for employment discrimination investigation for seven departments under the Department of Affirmative Action Compliance.

#### POTENTIAL STATE/FEDERAL BUDGET IMPACTS

#### **State Budget**

On February 20, 2009, after a three month budget impasse, the State enacted the 2008-09 Special Session Budget and the 2009-10 State Budget Act. The acts may result in the loss of \$21.5 million in 2008-09 and \$103.0 million in 2009-10. This combined potential loss to the County, coupled with a \$128.6 million loss in 2008-09, now stands at \$253.1 million.

Although the State Budget has been adopted, we are not recommending any changes in our Proposed Budget at this time since a number of outstanding issues may trigger additional cuts and/or restore cuts in the State budget. The unresolved issues include the outcome of the May 19, 2009 special election, and the further deterioration of State revenues, which the Legislative Analyst's Office projects to be \$8.0 billion. The State Treasurer and Director of Finance announced that the \$10.0 billion federal stimulus trigger will not be activated and therefore, funding to restore State budget cuts to the County's Safety Net Care Pool and South Los Angeles Preservation Fund of \$24.4 million and \$5.6 million for Medi-Cal optional benefits will not occur.

In some areas where the State budget situation remains fluid, we are deferring some of the recommendations to align the County budget with State budget action until later phases of the budget process when we hope the State budget situation becomes clearer. The Honorable Board of Supervisors April 21, 2009 Page 9

#### Federal Budget

On February 17, 2009, President Obama signed into law the American Recovery and Reinvestment Act, a major economic stimulus and fiscal relief package. The Act's biggest financial impact to the County comes from the temporary increase in the FMAP. Early estimates indicate that over a 27-month period, starting from October 2008 through December 2010, the County may realize \$441.7 million in additional federal revenue for non-administrative Medicaid costs and Title IV-E foster care maintenance and adoption assistance payments. For fiscal year 2009-10, we estimate the Departments of Public Social Services (\$82.6 million), Health Services (\$68.9 million), Mental Health (\$49.9 million) and Children and Family Services (\$3.1 million) will be eligible for \$204.5 million in revenue and/or cost reductions.

Also, included in the package is funding for the following areas:

- Medicaid Disproportionate Share Hospitals \$5.5 million
- Highway Account Funding \$32.6 million
- Workforce Investment Act (WIA) Grants \$30.7 million
- Older American Nutrition Services \$1.6 million
- Community Services Block Grant \$9.8 million
- Byrne Justice Assistance Grants \$8.9 million

On February 26, 2009, President Obama released his proposed budget for Federal Fiscal Year 2009, which begins on October 1, 2009. The President has proposed a \$3.6 trillion budget. Unlike previous years, the budget is an outline with few specific details. At the time of printing, a complete budget containing program-by-program information was not available. Once the detailed federal budget is released, we will advise your Board of its impact to the County. In addition to these amounts, there may be additional Safety Net Care Pool FMAP and Managed Care Rate Supplement funding that could further reduce the Department of Health Services budget deficit.

As previously mentioned, we are certain to see further reductions to State-funded programs. This, coupled with the Assessor's 3.3 percent decline in assessed valuation, our projected deficit for 2010-11, the temporary nature of FMAP, and our use of one-time bridge funding, it is critical that we address further ongoing budget deficits with ongoing budgetary solutions.

Because of the temporary nature of FMAP and our use of one-time budget funding, it is critical that we address further ongoing budget deficits with ongoing budgetary solutions.

The Honorable Board of Supervisors April 21, 2009 Page 10

#### **Reserves and Designations**

#### Rainy Day Fund

On January 27, 2009, your Board directed the CEO to update County budget policies to ensure that a more significant and disciplined strategy to set aside reserves was established. The key elements of the strategy are to: 1) increase the reserve cap from five percent (5%) to ten percent (10%) of ongoing locally generated revenue; 2) set aside three percent (3%) of ongoing locally generated revenue at the end of fiscal year from unrestricted fund balance, when feasible; and 3) transfer \$101.4 million from the Designation for Budgetary Uncertainties to the newly established Reserve for Rainy-Day Funds. We plan to return to your Board later in the fiscal year to transfer the \$101.4 million from the Designation for Budgetary Uncertainties to the Reserve for Rainy Day Funds to form the basis of the County's new rainy-day fund.

#### Utility User Tax

We also plan to return to your Board later in the fiscal year with recommendations to transfer funds from the Designation for Budgetary Uncertainties to the newly established Designation for Utility User Tax. Our office is working in collaboration with Board offices and County departments and will, under separate cover, return to your Board with a plan to allocate one-time funds for essential services, facilities and other expenditures that appropriate one-time funds and enhance County services.

#### CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

#### Capital Projects

The 2009-10 Proposed Capital Projects/Refurbishments Budget appropriates \$1.4 billion for continued development, design, and construction of projects that address high-priority health, public safety, recreation, and infrastructure needs. The Proposed Budget appropriation reflects a decrease of \$289.9 million from the 2008-09 Final Adopt Budget, due to the completion of 116 projects in 2008-09. The Proposed 2009-10 appropriation is highlighted by the following appropriations:

\$493.1 million for public protection facilities, such as the Jail Master Plan, new
construction at the Biscailuz Center Training Academy, construction of new fire
stations in the Santa Clarita Valley, refurbishment and expansion of the
Coroner's facility, security improvements at Probation juvenile halls and camps,
and construction of a new animal shelter in the east Antelope Valley, and four
new spay/neuter clinics;

- \$214.6 million for recreational facilities including construction of community rooms and refurbishment of swimming pools at County parks, and facility refurbishments at County beaches;
- \$161.4 million for general government facilities highlighted by the construction of a new Countywide data center in Downey;
- \$155.3 million for health, public health, and mental health facilities, including construction of a Mental Health Urgent Care Center on the Olive View Medical Center site, construction of replacement surgery and emergency suites at Harbor-UCLA Medical Center, and expansion of the emergency room and construction of a tuberculosis unit at Olive View Medical Center:
- \$92.8 million for construction of new or replacement libraries in the unincorporated area of the San Gabriel Valley, Topanga Canyon, and East Rancho Dominguez and refurbishment of the historic Patriotic Hall; and
- \$106.4 million for high-priority infrastructure improvements in the County's flood control and aviation facilities, soil and groundwater investigation and remediation activities, and watershed testing efforts.

#### **Sustainable Design Program**

In January 2007, your Board approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the Program is to support the County's goal of a 20 percent reduction in its facility's energy and resource consumption by the year 2015 through the integration of sustainable, "green building" technologies into the designs of the County's capital improvement and refurbishment projects.

Your Board further mandated that new structures exceeding 10,000 square feet be certified at a "Silver" level, or higher, under the United States Green Building Council's Leadership in Energy and Environmental Design (LEED) Program. The LEED Program is designed to recognize projects that:

- optimize energy and water use efficiency;
- enhance environmental sustainability;
- improve the quality of indoor and outdoor environment; and
- maximize the use and reuse of sustainable resources.

The Honorable Board of Supervisors April 21, 2009 Page 12

The 2009-10 Capital Projects/Refurbishments Proposed Budget reflects the County's commitment to environmental sustainability through the incorporation of sustainable design technologies into nearly 50 percent of the County's active projects and the active pursuit of Leadership in Energy and Environmental Design certification. A formal and complete report on the incorporation of these technologies into projects will be presented in the Final 2009-10 Capital Projects/Refurbishments Budget Addendum, which will be published in November 2009.

#### Extraordinary Maintenance

The Extraordinary Maintenance proposed budget reflects a proposed appropriation of \$94.2 million in 2009-10 for high priority repairs and maintenance needs at County facilities including Probation camps and juvenile halls, animal shelters, parks in unincorporated areas, and other departmental facilities.

#### Federal Stimulus Impact on the County Capital Program

The impact of the American Recovery and Reinvestment Act of 2009 on the County's capital program has yet to be finalized. Projects that could potentially benefit from federal stimulus funding include transportation, energy, water infrastructure, wild land fire management, healthcare, and information technology projects. Final impacts of the Act on the County's capital program will be presented in the Final 2009-10 Capital Projects/Refurbishments Budget Addendum.

#### **TIMETABLE**

#### Approved schedule for budget hearings and deliberation is as follows:

Board Action	Approval Date
Adopt Proposed Budget; Order Printing, Notice and Distribution; and Schedule Hearings	April 21, 2009
Commence Public Budget Hearings	May 13, 2009
Commence Final Budget Deliberations and Adopt Final Budget Upon Conclusion	June 22, 2009

Prior to deliberations on the FY 2009-10 Final Budget, we will file reports on:

- June revisions to the Governor's Budget and updates on other FY 2009-10 State and federal budget legislation and the impact on the County's Proposed Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by your Board.

#### APPROVAL OF PROPOSED BUDGET

The matter before your Board is the adoption of the Proposed Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect your Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Final Budget.
- Pursuant to State law, your Board may make changes to the Proposed Budget with a simple majority (3 votes) until adoption of the Final Budget, if changes are based on the permanent record developed during public hearings (e.g., Proposed Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

#### THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions and changes to the Chief Executive Officer's budget recommendations as deemed necessary and approve the revised figures as the Proposed Budget for FY 2009-10; order the publication of the necessary notices; and set May 13, 2009 as the date that public budget hearings will begin.

2. Approve discounted prepayment on the County's retirement contribution if it is within the County economic interest to do so, and authorize the Chief Executive Officer to negotiate with Los Angeles County Employee's Retirement Association on the County's behalf in this regard.

Respectfully submitted,

WILLIAM T FUJIOKA Chief Executive Officer

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# **General Information**

# Strategic Plan

#### **County Mission**

• To enrich lives through effective and caring service

#### **County Values**

Our **philosophy** of teamwork and collaboration is anchored in our shared values:

- Accountability We accept responsibility for the decisions we make and the actions we take.
- Can-Do Attitude We approach each challenge believing that, together, a solution can be achieved.
- Compassion We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- Integrity We act consistent with our values and the highest ethical standards.
- Leadership We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- Respect for Diversity We value the uniqueness of every individual and their perspective.
- Responsiveness We take the action needed in a timely manner.

#### **Strategic Plan Goals**

- **1. Operational Effectiveness:** Maximize the effectiveness of the County's processes, structure, and operations to support timely delivery of customer-oriented and efficient public services.
- 2. Children, Family and Adult Well-Being: Enrich lives through integrated, cost-effective and client-centered supportive services.
- **3.** Community and Municipal Services: Enrich the lives of Los Angeles County's residents and visitors by providing access to cultural, recreational and lifelong learning facilities programs; ensure quality regional open space, recreational and public works infrastructure services for County residents; and deliver customer oriented municipal services to the County's diverse unincorporated communities.
- **4. Health and Mental Health:** Improve health and mental health outcomes and efficient use of scarce resources, by promoting proven service models and prevention principles that are population-based, client-centered and family-focused.
- **5.** Public Safety: Ensure that the committed efforts of the public safety partners continue to maintain and improve the safety and security of the people of Los Angeles County.

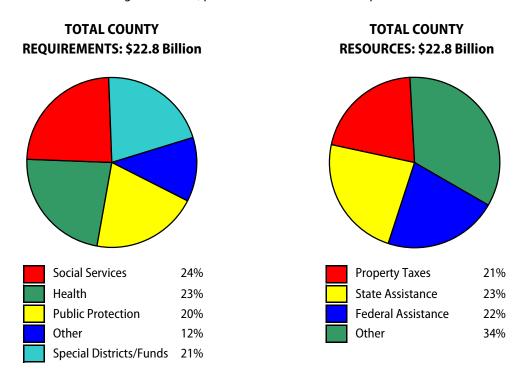
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#### PROPOSED BUDGET FINANCIAL SUMMARY 2009-10 TOTAL COUNTY

	(in Billions of Dollars)							
	2008-09 Budget	2009-10 Proposed Budget	Change	Percent Change				
General County	\$ 18.171	\$ 18.044	-\$ 0.127	-0.7%				
Special Funds	2.293	2.086	-0.207	-9.0%				
Special Districts	1.972	1.877	-0.095	-4.8%				
Other Proprietary Funds	0.339	0.345	0.006	1.8%				
Other Funds	0.439	0.447	0.008	1.8%				
TOTAL	\$ 23.214	\$ 22.799	-\$ 0.415	-1.8%				

The 2009-10 proposed net operating budget totals \$22.8 billion, a decrease of \$415.0 million, or 1.8 percent less than the fiscal year (FY) 2008-09 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2009-10 are subject to public hearings, scheduled for May 2009, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 2009-10 Proposed Budget.

The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$2.1 billion, artificially inflate the budget by 9 percent, resulting in an operating budget of \$24.9 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

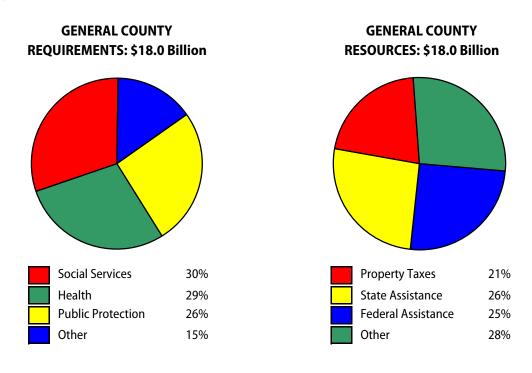


#### PROPOSED BUDGET FINANCIAL SUMMARY 2009-10 GENERAL COUNTY

	(in Billions of Dolla	rs)		
	2008-09 Budget	2009-10 Proposed Budget	Change	Percent Change
General Fund	\$ 16.273	\$ 16.213	-\$ 0.060	-0.4%
Hospital Enterprise Funds	1.898	1.831	-0.067	-3.5%
TOTAL	\$18.171	\$ 18.044	-\$ 0.127	-0.7%

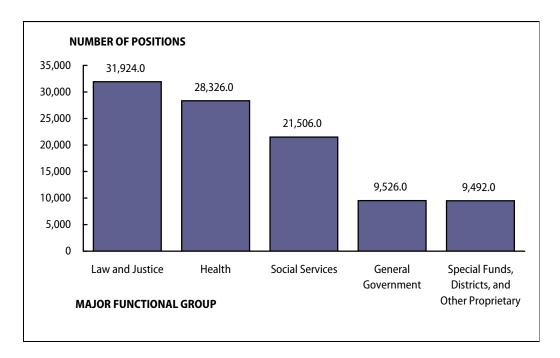
The 2009-10 proposed net operating budget for general County operations is \$18.0 billion, a decrease of \$127.0 million, or 0.7 percent less than the fiscal year 2008-09 budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling \$1.4 billion, artificially inflate the budget by 8 percent, resulting in an operating budget of \$19.4 billion.



## BUDGETED POSITIONS BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 100,774.0



The 2009-10 Proposed Budget provides funding for 100,774.0 budgeted full-time equivalent positions, which represents a decrease of 1,684.0 from the fiscal year 2008-09 level of 102,458.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice functional group and the health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

The major changes in budgeted positions are attributable to the following:

- Public Social Services (-899.0) reflects the elimination of 925.0 vacant budgeted positions due to a reduction in State funding, partially offset by the addition of 26.0 positions due to the transfer of the Domestic Violence Program from the Department of Community and Senior Services.
- Health Services/Hospital Enterprise (-165.0) reflects a decrease primarily related to the reduction of positions associated with the Department's Financial Stabilization Plan, and a phasing out of vacant unused positions at the Department of Health Services facilities as part of a continuing effort to adjust budgeted and ordinance staffing levels to the appropriate service level of operations.
- Public Health (-141.0) reflects a decrease primarily related to the reduction of positions associated with the State budget cuts impacting the California Children's Services Program.
- Parks and Recreation (-119.0) reflects a reduction of vacant positions to offset unavoidable cost increases and various revenue shortfalls and to mitigate the County's projected funding deficit.
- Child Support Services (-104.0) reflects the elimination of vacant budgeted positions due to a reduction of federal and State funding associated with the successful conversion to the California Child Support Statewide Automation System and to offset unavoidable cost increases in services and supplies.
- Other (-256.0) reflects the net change in the remaining departments primarily related to the reduction of vacant positions associated with the projected funding deficit.

## **Proposed Budgeted Positions**

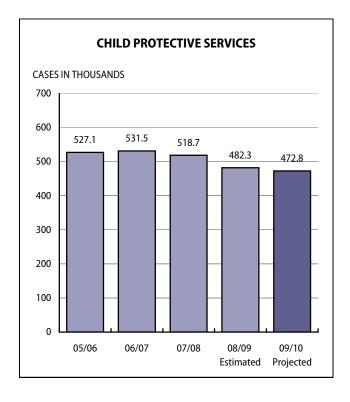
FUND	ORGANIZATION NAME	Budget Fiscal Year 2008-09	Proposed Fiscal Year 2009-10	Net Change
GENERAL FUND	AFFIRMATIVE ACTION COMPLIANCE	85.0	94.0	9.0
	AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	404.0	406.0	2.0
	ALTERNATE PUBLIC DEFENDER	292.0	292.0	0.0
	ANIMAL CARE & CONTROL	376.0	377.0	1.0
	ASSESSOR	1,509.0	1,489.0	(20.0)
	AUDITOR-CONTROLLER	599.0	596.0	(3.0)
	BEACHES AND HARBORS	256.0	245.0	(11.0)
	BOARD OF SUPERVISORS	324.0	327.0	3.0
	CHIEF EXECUTIVE OFFICER	524.0	520.0	(4.0)
	CHIEF INFORMATION OFFICE	26.0	20.0	(6.0)
	CHILD SUPPORT SERVICES	1,901.0	1,797.0	(104.0)
	CHILDREN AND FAMILY SERVICES ADMINISTRATION	7,318.0	7,400.0	82.0
	COMMUNITY & SENIOR SERVICES ADMINISTRATION	482.0	489.0	7.0
	CONSUMER AFFAIRS	53.0	52.0	(1.0)
	CORONER	218.0	209.0	(9.0
	COUNTY COUNSEL	562.0	552.0	(10.0
	DEPARTMENT OF OMBUDSMAN	10.0	0.0	(10.0
	DISTRICT ATTORNEY	2,252.0	2,182.0	(70.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - ADMINISTRATION	1,467.0	1,465.0	(2.0)
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	249.0	248.0	(1.0
	HEALTH SERVICES - OFFICE OF MANAGED CARE	259.0	258.0	(1.0)
	HUMAN RELATIONS COMMISSION	25.0	0.0	(25.0)
	HUMAN RESOURCES	307.0	300.0	(7.0)
	INTERNAL SERVICES	2,370.0	2,318.0	(52.0)
	MENTAL HEALTH	3,901.0	4,006.0	105.0
	MILITARY & VETERANS AFFAIRS	25.0	24.0	(1.0)
	MUSEUM OF ART	42.0	42.0	0.0
	MUSEUM OF NATURAL HISTORY	28.0	26.0	(2.0
	OFFICE OF PUBLIC SAFETY	719.0	669.0	(50.0
	PARKS & RECREATION	1,605.0	1,486.0	(119.0)
	PROBATION	6,238.0	6,208.0	(30.0)
	PUBLIC DEFENDER	1,143.0	1,141.0	(2.0)
	PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMIN	223.0	223.0	0.0
	PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	102.0	102.0	0.0
	PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES	941.0	803.0	(138.0)

FUND	ORGANIZATION NAME	Budget Fiscal Year 2008-09	Proposed Fiscal Year 2009-10	Net Change
GENERAL FUND	PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	242.0	243.0	1.0
	PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	2,862.0	2,858.0	(4.0)
	PUBLIC SOCIAL SERVICES ADMINISTRATION	14,492.0	13,593.0	(899.0)
	REGIONAL PLANNING	197.0	191.0	(6.0)
	REGISTRAR-RECORDER AND COUNTY CLERK	1,046.0	966.0	(80.0)
	SHERIFF	18,354.0	18,345.0	(9.0)
	TREASURER & TAX COLLECTOR	556.0	545.0	(11.0)
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	74,639.0	73,162.0	(1,477.0)
HOSPITAL ENTERPRISE	COASTAL NETWORK	4,006.0	4,010.0	4.0
	LAC+USC HEALTHCARE NETWORK	8,508.0	8,341.0	(167.0)
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,636.0	1,636.0	0.0
	SOUTHWEST NETWORK	1,113.0	1,113.0	0.0
	VALLEYCARE NETWORK	3,018.0	3,020.0	2.0
	TOTAL HOSPITAL ENTERPRISE	18,281.0	18,120.0	(161.0)
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	92,920.0	91,282.0	(1,638.0)
INTERNAL SERVICE FUNDS	PUBLIC WORKS	4,088.0	4,088.0	0.0
	TOTAL INTERNAL SERVICE FUNDS	4,088.0	4,088.0	0.0
	TOTAL OTHER PROPRIETARY FUNDS	4,088.0	4,088.0	0.0
SPECIAL DISTRICTS	FIRE DEPARTMENT	4,396.0	4,401.0	5.0
	TOTAL SPECIAL DISTRICTS	4,396.0	4,401.0	5.0
SPECIAL FUNDS	PUBLIC LIBRARY	1,054.0	1,003.0	(51.0)
	TOTAL SPECIAL FUNDS	1,054.0	1,003.0	(51.0)
	TOTAL ALL FUNDS	102,458.0	100,774.0	(1,684.0)

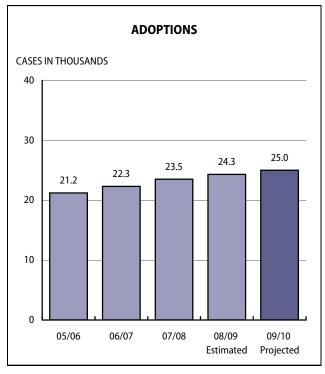
#### **CHILDREN AND FAMILY SERVICES**

#### **MAJOR CASELOADS**

These caseloads reflect the major workload of the Department: Child Protective Services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



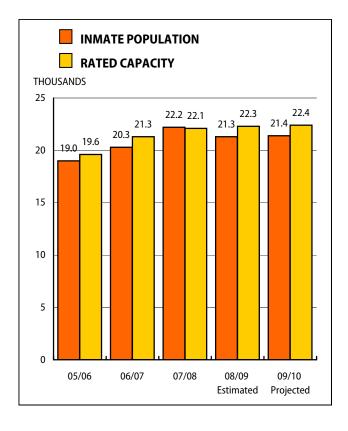
The adoption caseloads represent the average number of families receiving adoption assistance payments.



#### **DETENTION POPULATION**

#### **SHERIFF INMATE POPULATION**

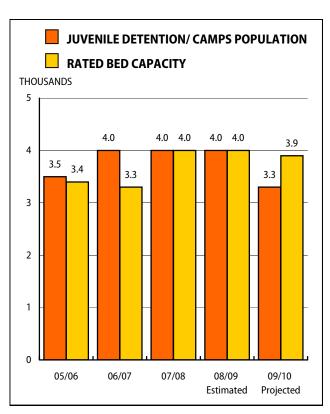
The Sheriff's inmate population, which includes both presentenced and sentenced inmates, is housed in seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, and the Peter J. Pitchess Detention Center Facilities: North Facility; South Facility; East Facility and the North County Correctional Facility. The average length of stay that inmates spend in jail in fiscal year (FY) 2008-09 has remained the same as in FY 2007-08 which was 52.3 days. The Mira Loma Detention Center, which houses federal detainees, is not included in the inmate population count.



#### PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 19 facilities as wards of the Juvenile Court for an average period of 24 weeks.



#### **HEALTH SERVICES**

#### **INPATIENT CENSUS**

The Department of Health Services (DHS) inpatient census has seen an overall decline since 2002-03. Changes in inpatient census for 2002-03 through 2007-08 were impacted by various factors, including a continuing decrease in obstetrics patients and births, vigorous marketing to Medi-Cal patients by the private sector, efforts by DHS to reduce the average length of stay at their hospitals, and the conversion of Martin Luther King, Jr.-Harbor Hospital (MLK) to MLK Multi-Service Ambulatory Care Center, which included the purchase of inpatient beds in the community, rather than inpatient beds directly operated by the County. These trends are projected to continue for 2008-09.

In 2008-09, the estimated average inpatient census reflects LAC+USC Medical Center's (LAC+USC) transition to the smaller replacement facility in November 2008. During the transition, LAC+USC's census was suppressed to allow for the move to the new facility. There was a gradual increase in census after the move.

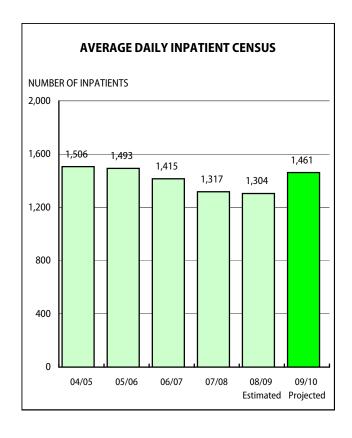
The 2009-10 projected inpatient census reflects the budgeted census, including LAC+USC operating at an increased census from the partially suppressed census of 2008-09 and an additional 30 contingency beds at Rancho Los Amigos National Rehabilitation Center for LAC+USC.

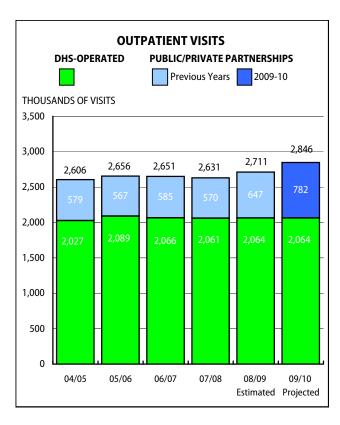
#### **OUTPATIENT VISITS**

The original Medicaid Demonstration Project (Waiver), which spanned 1995-96 through 1999-00, included a focus on increasing outpatient visits while reducing costly hospital inpatient care. DHS made substantial progress toward this goal and increased primary care providers and visits by well over 50 percent.

Under the terms and conditions of the Waiver extension, which spanned 2000-01 through 2004-05, DHS maintained outpatient visits at the level specified by the Waiver in County-operated clinics and Public/Private Partnership (PPP) contracted sites.

For 2008-09 and 2009-10, DHS is projecting a slight upward trend in PPP outpatient visits due to the Healthy Way LA Program, expanded access to health care in South Los Angeles, and an increase in PPP clinic capacity expansion related to additional funding approved by the Board of Supervisors.

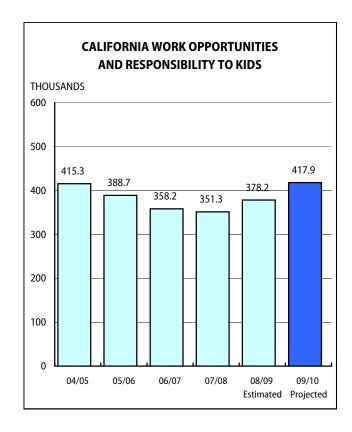




#### **PUBLIC ASSISTANCE**

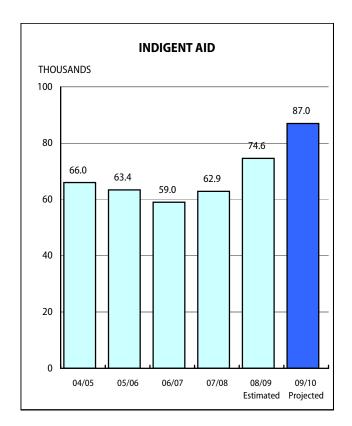
## CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS

The Federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

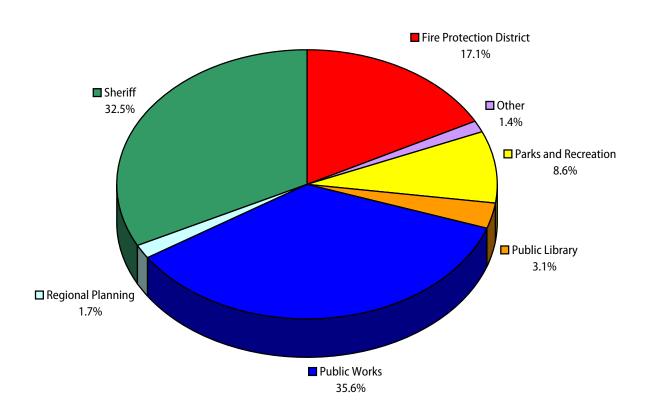


#### **INDIGENT AID**

Indigent Aid is a State-mandated program administered by counties, defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



# UNINCORPORATED AREA SERVICES PROGRAM SUMMARY GROSS APPROPRIATION: \$1,417.56 Million



	Amounts in	Millions
Public Works - Public Works Services	\$	504.23
Sheriff - Patrol		461.05
Fire Protection District - Regional Operations		243.05
Parks and Recreation - Park Services		121.24
Public Library - Library Services		43.51
Regional Planning - Planning and Land Use Regulation Services		24.47
Other		
Animal Care and Control - Animal Housing and Field Services	8.73	
Beaches and Harbors - Marina Del Rey	3.01	
Chief Executive Office - Unincorporated Area Services	2.10	
Community and Senior Services - Community and Senior Center	ers 3.93	
District Attorney - Prosecution Services	0.96	
Treasurer and Tax Collector - Business License Services	1.28	
		20.01

### Reader's Guide to Understanding the Budget

The Proposed County Budget, the Program Summary and Performance Measures and the County Capital Projects/Refurbishments Addendum (scheduled for release in the fall) comprise the proposed financial and operating plan for the County of Los Angeles (County) for fiscal year 2009-10, which begins July 1, 2009 and ends June 30, 2010. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at: http://lacounty.gov.

#### The Governing Body

The County, a political subdivision of the State of California, is governed by a five-member elected Board of Supervisors (Board) that has legislative and executive authority.

#### **Financial Structure and Operations**

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

#### I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

#### II. Enterprise Fund

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the County's Hospital Enterprise Funds.

#### III. Internal Service Fund

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the County's Public Works Internal Service Fund.

#### IV. Debt Service Fund

Debt Service Funds are used to account for the accumulation of resources and to make payments of principal and interest on long-term debt. An example of this type of fund was the County's Detention Facilities Debt Service Fund which was closed in 2007-08.

#### V. Special Fund

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Two of the many Special Funds included in the County Budget are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

#### **VI. Special District**

Funded by specific taxes and assessments, Special Districts are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples of Special Districts included in the County Budget are the Garbage Disposal Districts and the Sewer Maintenance Districts.

#### VII. Other Funds

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

#### **Transmittal Letter**

The Transmittal Letter provides an overview of the Chief Executive Officer's Proposed County Budget recommendations. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Proposed and Final County Budget.

#### **Budget Summaries (Volume 1)**

The Budget Summaries section of the Proposed County Budget provides detailed information about each budget. The following information is included in this section for each department:

- 2009-10 Budget Summary
- Mission Statement
- 2009-10 Budget Message
- Critical/Strategic Planning Initiatives
- Changes From 2008-09 Budget
- Unmet Needs
- Augmentation Departmental Program Summary and Performance Measures (as applicable)
- Departmental Budget Detail
- Organization Chart

#### **Budget Summaries Detail (Volume 2)**

The Budget Summaries Detail section of the Proposed County Budget displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Debt Service Funds, Special Funds, Special Districts, Other Proprietary Funds (Enterprise and Internal Service Funds), and Other Funds (the Community Development Commission and the Housing Authority Funds).

#### **Budget Summary Schedules (Volume 2)**

These schedules provide summary and detailed information on financing requirements and uses and available financing.

#### **Auditor-Controller Schedules (Volume 2)**

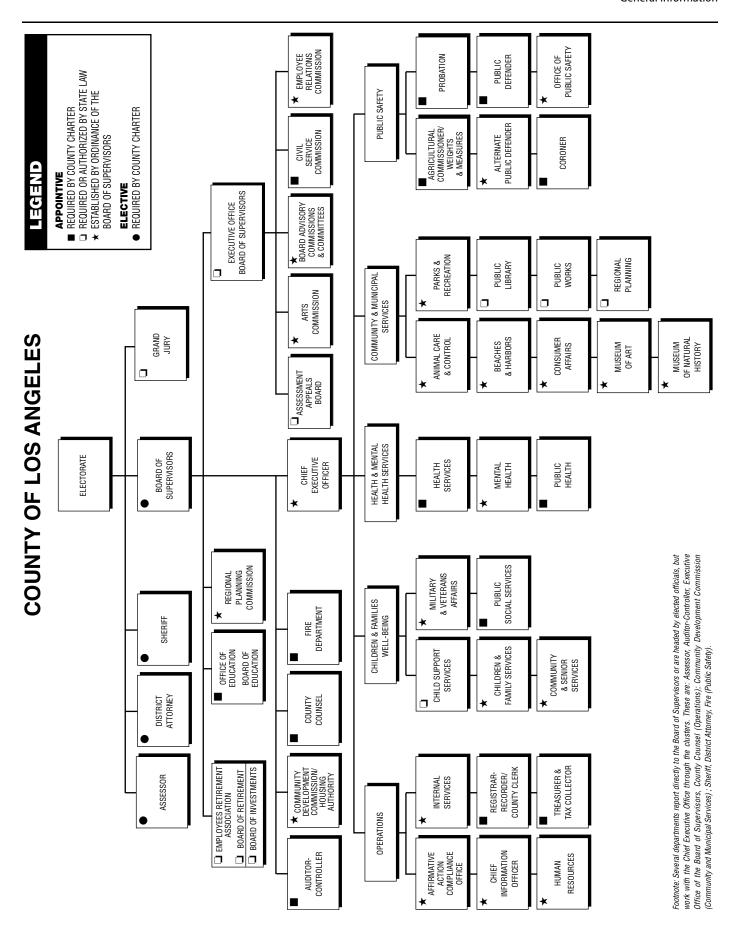
These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

#### **Program Summary and Performance Measures**

New for 2009-10 is the Program Summary and Performance Measures book which provides program summary information such as the legal authority for the program, identifies whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget. Also included are performance measures intended to convey the result of a program or service, the degree to which the County is achieving the intended results and how well the operational, programmatic and administrative process is working to achieve this result.

#### **Capital Projects/Refurbishments Addendum**

The Capital Projects/Refurbishments Addendum provides summary information about the County's capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements. Beginning with the 2009-10 budget process, the Capital Project/Refurbishments Addendum will no longer be prepared in the Proposed Budget phase. Instead, the Addendum will be released following adoption of the Final Adopted Budget in the fall of each year.





# **Budget Summaries**

#### **Affirmative Action Compliance Office**

Dennis A. Tafoya, Director

#### **Affirmative Action Compliance Office Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$	8,243,783.92	\$ 9,079,000	\$	10,060,000	\$ 11,322,000	\$	11,303,000	\$	1,243,000
SERVICES & SUPPLIES		2,515,617.97	2,101,000		2,221,000	2,448,000		2,032,000		(189,000)
OTHER CHARGES		11,480.78	15,000		15,000	12,000		12,000		(3,000)
GROSS TOTAL	\$	10,770,882.67	\$ 11,195,000	\$	12,296,000	\$ 13,782,000	\$	13,347,000	\$	1,051,000
INTRAFUND TRANSFERS		(5,365,740.18)	(5,753,000)		(6,498,000)	(7,843,000)		(7,727,000)		(1,229,000)
NET TOTAL	\$	5,405,142.49	\$ 5,442,000	\$	5,798,000	\$ 5,939,000	\$	5,620,000	\$	(178,000)
REVENUE		2,013,747.77	2,215,000		2,215,000	2,243,000		2,243,000		28,000
NET COUNTY COST	\$	3,391,394.72	\$ 3,227,000	\$	3,583,000	\$ 3,696,000	\$	3,377,000	\$	(206,000)
BUDGETED POSITIONS		87.0	85.0		85.0	94.0		94.0		9.0
	FL	JND		FL	JNCTION		Α	CTIVITY		
	GE	ENERAL FUND		GE	ENERAL		Ы	ERSONNEL		

#### Mission Statement

To ensure equal opportunity and respect for diversity in employment, programs, and services.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$206,000, primarily due to the elimination of one-time funding associated with telecommunications project management costs and for the conversion of County Commissioner training to e-Learning. It also reflects the Department's share of a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

#### **Critical/Strategic Planning Initiatives**

In accordance with the County's Strategic Plan, the Office of Affirmative Action Compliance (OAAC) will continue to provide service excellence and a seamless delivery of services to the public and County departments by achieving the following:

- Ensure accessibility of County buildings, facilities, and programs in accordance with the Americans with Disabilities Act (ADA) and update the Department's website to comply with County website standards.
- Improve monitored departments' compliance with the County Employment Discrimination Complaint Process and assess feasibility of transitioning all departments to the Shared Services model wherein the OAAC assumes responsibility for the investigation of all employment discrimination complaints.
- Continue to minimize County exposure to litigation costs by ensuring that all complaints of employment discrimination are investigated in a timely, thorough and effective manner in accordance with County policy.

#### Changes From 2008-09 Budget

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	12,296,000	6,498,000	2,215,000	3,583,000	85.0
Col	llaborative Programs					
1.	<b>Shared Services Investigations:</b> Reflects funding approved by the Board on March 3, 2009 for 7.0 positions to assume responsibility for employment discrimination investigations for seven departments.	891,000	891,000			7.0
2.	<b>Health Services Investigations:</b> Reflects funding for 2.0 positions to address the increase in investigation workload for the Department of Health Services.	254,000	254,000			2.0
Cu	rtailments					
1.	<b>Services and Supplies:</b> Reflects reduction in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(176,000)			(176,000)	
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding for Board-approved increases in salaries and employee benefits.	195,000	103,000	36,000	56,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(63,000)	(33,000)	(11,000)	(19,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	14,000	8,000	2,000	4,000	
4.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	25,000	15,000	5,000	5,000	
5.	<b>Unavoidable Costs:</b> Reflects a decrease in workers' compensation costs, partially offset by an increase in unemployment insurance costs.	(18,000)	(10,000)	(3,000)	(5,000)	
6.	One-Time Funding: Reflects the elimination of \$33,000 in one-time funding associated with telecommunications project management costs and \$35,000 in one-time funding for the conversion of County Commissioner training to e-Learning.	(68,000)			(68,000)	
7.	Miscellaneous Adjustments: Reflects ministerial adjustments to align the Department's program changes with anticipated revenue and intrafund transfers and other minor appropriation adjustments.	(3,000)	1,000	(1,000)	(3,000)	
	Total Changes	1,051,000	1,229,000	28,000	(206,000)	9.0
	09-10 Proposed Budget	13,347,000	7,727,000	2,243,000	3,377,000	94.0

#### **Unmet Needs**

The OAAC's critical needs include re-engineering of existing database applications, thereby enabling the system to be supported in the Internal Services Department's Information Technology Shared Services domain.

### AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 5,595,382.49	\$ 6,258,000	\$ 6,965,000		\$ 7,871,000	\$ 7,864,000	\$	899,000
CAFETERIA PLAN BENEFITS	821,542.46	917,000	1,127,000		1,300,000	1,305,000		178,000
DEFERRED COMPENSATION BENEFITS	331,454.52	338,000	409,000		470,000	476,000		67,000
EMPLOYEE GROUP INS - E/B	276,218.97	222,000	191,000		192,000	235,000		44,000
OTHER EMPLOYEE BENEFITS	17,638.50	16,000	23,000		23,000	23,000		0
RETIREMENT - EMP BENEFITS	1,201,546.98	1,268,000	1,275,000		1,415,000	1,349,000		74,000
WORKERS' COMPENSATION	0.00	60,000	70,000		51,000	51,000		(19,000)
TOTAL S & E B	8,243,783.92	9,079,000	10,060,000		11,322,000	11,303,000		1,243,000
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	446,905.91	329,000	354,000		353,000	353,000		(1,000)
CLOTHING & PERSONAL SUPPLIES	418.71	0	0		0	0		0
COMMUNICATIONS	14,794.61	10,000	11,000		10,000	10,000		(1,000)
COMPUTING-MAINFRAME	4,881.46	3,000	3,000		5,000	5,000		2,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	38,535.66	30,000	0		22,000	22,000		22,000
COMPUTING-PERSONAL	365,359.60	186,000	196,000		248,000	248,000		52,000
HOUSEHOLD EXPENSE	376.80	0	0		0	0		0
INFORMATION TECHNOLOGY SERVICES	233,017.00	161,000	161,000		469,000	116,000		(45,000)
INSURANCE	1,293.00	5,000	5,000		5,000	5,000		0
MAINTENANCE - EQUIPMENT	4,106.15	4,000	12,000		12,000	12,000		0
MAINTENANCEBUILDINGS & IMPRV	135,190.00	83,000	83,000		90,000	90,000		7,000
MEMBERSHIPS	646.60	1,000	1,000		1,000	1,000		0
MISCELLANEOUS EXPENSE	4,588.66	6,000	10,000		10,000	10,000		0
OFFICE EXPENSE	98,756.65	59,000	93,000		145,000	93,000		0
PROFESSIONAL SERVICES	504,380.00	235,000	0		150,000	139,000		139,000
RENTS & LEASES - BLDG & IMPRV	272,304.88	478,000	478,000		532,000	532,000		54,000
RENTS & LEASES - EQUIPMENT	30,444.45	33,000	33,000		50,000	50,000		17,000
SPECIAL DEPARTMENTAL EXPENSE	0.00	198,000	438,000		18,000	18,000		(420,000)
TECHNICAL SERVICES	27,538.49	7,000	7,000		2,000	2,000		(5,000)
TELECOMMUNICATIONS	200,488.91	115,000	155,000		126,000	126,000		(29,000)
TRAINING	29,727.62	30,000	30,000		40,000	40,000		10,000
TRANSPORTATION AND TRAVEL	30,919.77	52,000	75,000		82,000	82,000		7,000
UTILITIES	70,943.04	76,000	76,000		78,000	78,000		2,000
TOTAL S & S	2,515,617.97	2,101,000	2,221,000		2,448,000	2,032,000		(189,000)
OTHER CHARGES								
JUDGMENTS & DAMAGES	0.00	5,000	5,000		4,000	4,000		(1,000)
RET-OTHER LONG TERM DEBT	10,766.50	10,000	10,000		8,000	8,000		(2,000)
TAXES & ASSESSMENTS	714.28	0	0		0	0		0
TOTAL OTH CHARGES	11,480.78	15,000	15,000		12,000	12,000		(3,000)
GROSS TOTAL	\$ 10,770,882.67	\$ 11,195,000	\$ 12,296,000		\$ 13,782,000	\$ 13,347,000	\$	1,051,000
INTRAFUND TRANSFERS	(5,365,740.18)	 (5,753,000)	 (6,498,000)	)	(7,843,000)	 (7,727,000)		(1,229,000)
NET TOTAL	\$ 5,405,142.49	\$ 5,442,000	\$ 5,798,000		\$ 5,939,000	\$ 5,620,000	\$	(178,000)

# AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
REVENUE	2,013,747.77	2,215,000	2,215,000	2,243,000	2,243,000		28,000
NET COUNTY COST	\$ 3,391,394.72	\$ 3,227,000	\$ 3,583,000	\$ 3,696,000	\$ 3,377,000	\$	(206,000)
BUDGETED POSITIONS	87.0	85.0	85.0	94.0	94.0		9.0
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 1,992,921.50	\$ 2,196,000	\$ 2,196,000	\$ 2,225,000	\$ 2,225,000	\$	29,000
TOTAL CHARGES-SVS	1,992,921.50	2,196,000	2,196,000	2,225,000	2,225,000		29,000
MISCELLANEOUS REVENUE							
MISCELLANEOUS	20,826.27	19,000	19,000	18,000	18,000		(1,000)
TOTAL MISC REV	20,826.27	19,000	19,000	18,000	18,000		(1,000)
TOTAL REVENUE	\$ 2,013,747.77	\$ 2,215,000	\$ 2,215,000	\$ 2,243,000	\$ 2,243,000	\$	28,000

CONTRACT COMPLIANCE

**EMPLOYMENT DISCRIMINATION** 

COMPLIANCE 15.0 Positions

SHERIFF'S EQUITY INVESTIGATIONS

8.0 Positions

7.0 Positions

PROGRAMS 10.0 Positions

# INFORMATION TECHNOLOGY/ CONTRACT MGMT/GENERAL **HUMAN RESOURCES/ ADMINISTRATION BUDGET/FISCAL/ PROCUREMENT** 2.0 Positions 2.0 Positions ADMINISTRATION 2.0 Positions **OFFICE OF AFFIRMATIVE ACTION COMPLIANCE** TOTAL 2009-10 Budgeted Positions = 94.0 DIRECTOR **EMPLOYMENT DISCRIMINATION** DISABILITY CIVIL RIGHTS AFFIRMATIVE ACTION/ DIVERSITY PROGRAMS COMPLIANCE 11.0 Positions MEDIATION 4.0 Positions CIVIL RIGHTS PROGRAMS **EXECUTIVE OFFICE DENNIS A. TAFOYA,** CHIEF DEPUTY 2.0 Positions 2.0 Positions DIRECTOR 1.0 Position EMPLOYMENT DISCRIMINATION SHARED SERVICES INVESTIGATIONS 2.0 Positions PUBLIC WORKS INVESTIGATIONS PUBLIC HEALTH INVESTIGATIONS RISK MANAGEMENT/ FIRE AND HEALTH SERVICES INVESTIGATIONS 4.0 Positions 7.0 Positions 9.0 Positions

PUBLIC SOCIAL SERVICES

6.0 Positions

# **Agricultural Commissioner/Weights and Measures**

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

## Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	25,534,744.48	\$ 28,000,000	\$	30,270,000	\$	31,668,000	\$	31,535,000	\$	1,265,000
SERVICES & SUPPLIES		6,962,519.83	7,862,000		7,612,000		7,886,000		7,886,000		274,000
OTHER CHARGES		631,941.03	2,813,000		2,813,000		413,000		326,000		(2,487,000)
FIXED ASSETS - EQUIPMENT		706,760.81	315,000		315,000		315,000		23,000		(292,000)
GROSS TOTAL	\$	33,835,966.15	\$ 38,990,000	\$	41,010,000	\$	40,282,000	\$	39,770,000	\$	(1,240,000)
INTRAFUND TRANSFERS		(694,703.72)	(506,000)		(506,000)		(612,000)		(612,000)		(106,000)
NET TOTAL	\$	33,141,262.43	\$ 38,484,000	\$	40,504,000	\$	39,670,000	\$	39,158,000	\$	(1,346,000)
REVENUE		26,885,834.36	27,831,000		27,831,000		29,118,000		29,118,000		1,287,000
NET COUNTY COST	\$	6,255,428.07	\$ 10,653,000	\$	12,673,000	\$	10,552,000	\$	10,040,000	\$	(2,633,000)
BUDGETED POSITIONS		402.0	404.0		404.0		407.0		406.0		2.0
	FU	JND		FL	JNCTION			Α	CTIVITY		
	GI	ENERAL FUND		PΙ	JBLIC PROTECT	101	N	PI	ROTECTION INS	PEC	CTION

#### Mission Statement

The Department of Agricultural Commissioner/Weights and Measures (ACWM) serves to protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

## 2009-10 Budget Message

The 2009-10 Proposed Budget totals approximately \$39.8 million in gross appropriation, which includes an increase related to the Weed Abatement vendor contracts and a net increase of 2.0 positions, offset by \$29.7 million in intrafund transfers and revenue. The Department's share of the

County's projected structural deficit for fiscal year 2009-10 is addressed through the use of projected revenue increases coupled with a reduction in fixed assets.

# **Critical/Strategic Planning Initiatives**

The Department continues to:

- Pursue additional revenue source opportunities, through involvement in legislation development and establishment of partnerships with other agencies, to more effectively perform its mission;
- Implement the Department's long-term strategies to improve service excellence and workforce excellence through ongoing employee development and increased public awareness of the Department and its services through the development of its Internet website; and
- Enhance and prioritize its recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

## **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	41,010,000	506,000	27,831,000	12,673,000	404.0
Ne	w/Expanded Programs					
1.	<b>Weights and Measures Program:</b> Reflects an increase in services and supplies related to the Metrology Lab and an increase in overtime, fully offset by Metrology Lab and Device Registration revenue.	65,000		65,000		
2.	<b>Pest Exclusion/Produce Quality Program:</b> Reflects the addition of 1.0 Agricultural Inspector Aid position and the deletion of 1.0 Plant Pathology Laboratory Technician position.	(2,000)		(2,000)		
3.	<b>Pest Exclusion/Produce Quality Program:</b> Reflects the addition of 2.0 Agricultural Commissioner/Weights and Measures Inspector II positions fully offset with funding from the High Risk Pest Exclusion and Sudden Oak Death programs.	161,000		161,000		2.0
4.	Weed Hazard/Pest Management Program: Reflects the addition of 2.0 Agricultural Chemical Sprayer positions and an associated increase in services and supplies related to the Weed Abatement vendor contracts and the collaborative Alligator Weed eradication effort with Public Works, offset by the deletion of 1.0 Brush Abatement Working Supervisor position, and an increase in intrafund transfers and Weed Abatement revenue.	310,0000	80,000	230,000		1.0
5.	<b>Environmental/Toxicology Lab Program:</b> Reflects the addition of 2.0 Laboratory Assistant positions and the deletion of 2.0 Agricultural Inspector Aid positions , fully offset with intrafund transfers.	1,000	26,000		(25,000)	
Cu	rtailments					
1.	<b>Fixed Assets and Revenue:</b> Reflects a reduction in fixed assets and an increase in revenue needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(292,000)		617,000	(909,000)	
2.	<b>Environmental Protection Program:</b> Reflects the deletion of 1.0 Agricultural Inspector Aid (C item) position in the Pest Detection subprogram.	(26,000)			(26,000)	(1.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	724,000			724,000	
2.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels, partially offset with a reduction in the unfunded liability in the retirement system.	39,000			39,000	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	91,000			91,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	Retiree Health Insurance: Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(40,000)			(40,000)	
5.	<b>Unavoidable Costs:</b> Reflects an increase in various employee benefits, fully offset by an increase in revenue.	216,000		216,000		
6.	<b>Other Charges:</b> Reflects the elimination of one-time carryover funding for litigation costs.	(2,500,000)			(2,500,000)	
7.	<b>Countywide Cost Allocation Adjustment (A-87):</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	13,000			13,000	
	Total Changes	(1,240,000)	106,000	1,287,000	(2,633,000)	2.0
20	09-10 Proposed Budget	39,770,000	612,000	29,118,000	10,040,000	406.0

#### **Unmet Needs**

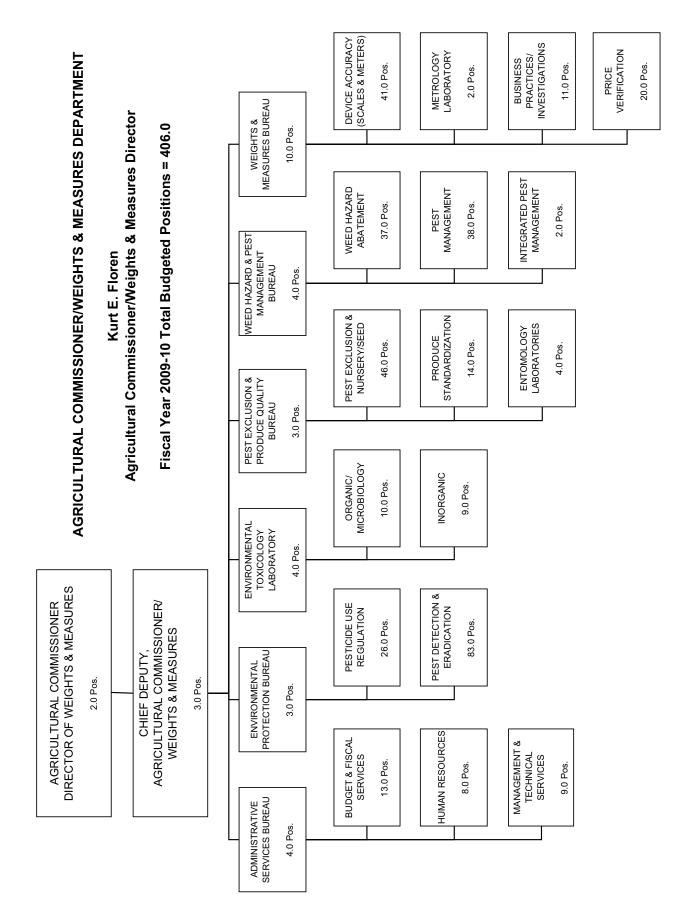
The Department's unmet needs include a vehicle shelter to provide protection from the elements for special purpose vehicles. The shelter would provide covered parking for retail meter trucks with containers called provers that verify measuring accuracy. Additionally, a critical unmet need is for a facility to house staff and vehicles in the San Fernando Valley. The Department has currently maximized all existing space and is in critical need of additional space, particularly in the San Fernando Valley. Lastly, funds are needed for requisite closure work (building demolition and soil removal/replacement) for the Pico Rivera warehouse site.

#### AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 16,958,823.94	\$ 19,205,000	\$ 21,297,000	\$ 21,878,000	\$ 21,782,000	\$ 485,000
CAFETERIA PLAN BENEFITS	2,506,598.07	2,772,000	2,706,000	3,135,000	3,116,000	410,000
DEFERRED COMPENSATION BENEFITS	541,100.93	633,000	765,000	779,000	775,000	10,000
EMPLOYEE GROUP INS - E/B	701,668.74	749,000	620,000	646,000	646,000	26,000
OTHER EMPLOYEE BENEFITS	34,317.00	52,000	52,000	52,000	52,000	0
RETIREMENT - EMP BENEFITS	4,005,354.65	3,765,000	3,920,000	4,198,000	4,184,000	264,000
WORKERS' COMPENSATION	786,881.15	824,000	910,000	980,000	980,000	70,000
TOTAL S & E B	25,534,744.48	28,000,000	30,270,000	31,668,000	31,535,000	1,265,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	632,699.22	1,060,000	1,060,000	811,000	811,000	(249,000)
AGRICULTURAL	403,366.71	655,000	655,000	655,000	655,000	0
CLOTHING & PERSONAL SUPPLIES	76,830.89	79,000	79,000	79,000	79,000	0
COMMUNICATIONS	142,804.46	391,000	391,000	150,000	150,000	(241,000)
COMPUTING-MAINFRAME	3,962.00	0	0	0	0	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	123,542.02	0	0	150,000	150,000	150,000
COMPUTING-PERSONAL	363,274.60	150,000	150,000	150,000	150,000	0
HOUSEHOLD EXPENSE	42,857.74	47,000	47,000	48,000	47,000	0
INFORMATION TECHNOLOGY SERVICES	29,217.05	150,000	150,000	150,000	150,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	3,567.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	181,075.49	104,000	104,000	110,000	110,000	6,000
MAINTENANCEBUILDINGS & IMPRV	423,695.13	334,000	334,000	334,000	334,000	0
MEDICAL DENTAL & LAB SUPPLIES	288,154.02	354,000	354,000	361,000	361,000	7,000
MEMBERSHIPS	5,935.00	6,000	6,000	7,000	7,000	1,000
MISCELLANEOUS EXPENSE	68,675.97	0	0	50,000	50,000	50,000
OFFICE EXPENSE	442,084.84	193,000	193,000	204,000	204,000	11,000
PROFESSIONAL SERVICES	85,040.06	0	0	100,000	100,000	100,000
PUBLICATIONS & LEGAL NOTICE	127.52	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	234,820.67	0	0	250,000	250,000	250,000
RENTS & LEASES - EQUIPMENT	198,002.41	2,588,000	2,338,000	200,000	200,000	(2,138,000)
SMALL TOOLS & MINOR EQUIPMENT	62,198.16	198,000	198,000	153,000	153,000	(45,000)
SPECIAL DEPARTMENTAL EXPENSE	15,707.19	25,000	25,000	27,000	27,000	2,000
TECHNICAL SERVICES	1,349,311.66	0	0	2,122,000	2,122,000	2,122,000
TELECOMMUNICATIONS	359,931.71	0	0	241,000	241,000	241,000
TRAINING	36,586.73	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	1,178,364.08	1,257,000	1,257,000	1,263,000	1,264,000	7,000
UTILITIES	210,687.50	200,000	200,000	200,000	200,000	0
TOTAL S & S	6,962,519.83	7,862,000	7,612,000	7,886,000	7,886,000	274,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	473,043.92	2,644,000	2,644,000	244,000	144,000	(2,500,000)
RET-OTHER LONG TERM DEBT	156,811.15	169,000	169,000	169,000	182,000	13,000
TAXES & ASSESSMENTS	2,085.96	0	0	0	0	0
TOTAL OTH CHARGES	631,941.03	2,813,000	2,813,000	413,000	326,000	(2,487,000)

### AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
NON-MEDICAL LAB/TESTING EQUIP		152,812.63	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT		553,948.18	315,000	315,000	315,000	23,000		(292,000)
TOTAL FIXED ASSETS - EQUIPMENT		706,760.81	315,000	315,000	315,000	23,000		(292,000)
TOTAL FIXED ASSETS		706,760.81	315,000	315,000	315,000	23,000		(292,000)
GROSS TOTAL	\$	33,835,966.15	\$ 38,990,000	\$ 41,010,000	\$ 40,282,000	\$ 39,770,000	\$	(1,240,000)
INTRAFUND TRANSFERS		(694,703.72)	(506,000)	(506,000)	(612,000)	(612,000)		(106,000)
NET TOTAL	\$	33,141,262.43	\$ 38,484,000	\$ 40,504,000	\$ 39,670,000	\$ 39,158,000	\$	(1,346,000)
REVENUE		26,885,834.36	27,831,000	27,831,000	29,118,000	29,118,000		1,287,000
NET COUNTY COST	\$	6,255,428.07	\$ 10,653,000	\$ 12,673,000	\$ 	\$ 10,040,000	\$	(2,633,000)
BUDGETED POSITIONS		402.0	404.0	404.0	407.0	406.0		2.0
REVENUE DETAIL								
CHARGES FOR SERVICES								
AGRICULTURAL SERVICES	\$	.,,.	\$ 11,864,000	\$ 11,864,000	\$ , ,	\$ 12,550,000	\$	686,000
CHARGES FOR SERVICES - OTHER		3,672,662.05	4,830,000	4,830,000	5,180,000	5,180,000		350,000
LEGAL SERVICES	_	453,724.39	 343,000	 343,000	343,000	343,000		0
TOTAL CHARGES-SVS		14,885,290.22	17,037,000	17,037,000	18,073,000	18,073,000		1,036,000
FINES FORFEITURES & PENALTIES								
PEN INT & COSTS-DEL TAXES		431,586.55	300,000	300,000	300,000	300,000		0
TOTAL FINES FO/PEN		431,586.55	300,000	300,000	300,000	300,000		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER	_	2,305.23	0	0	0	0		0
TOTAL I R - FEDERA		2,305.23	0	0	0	0		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER		256,022.73	140,000	140,000	140,000	140,000		0
STATE AID - AGRICULTURE	_	3,975,203.29	3,396,000	3,396,000	3,396,000	3,396,000		0
TOTAL I R - STATE		4,231,226.02	3,536,000	3,536,000	3,536,000	3,536,000		0
LICENSES PERMITS & FRANCHISES								
BUSINESS LICENSES	_	6,988,179.04	6,636,000	6,636,000	6,908,000	6,908,000		272,000
TOTAL LIC/PER/FRAN		6,988,179.04	6,636,000	6,636,000	6,908,000	6,908,000		272,000
MISCELLANEOUS REVENUE								
MISCELLANEOUS		311,890.74	321,000	321,000	300,000	300,000		(21,000)
OTHER SALES	_	(5,123.16)	1,000	1,000	1,000	1,000		0
TOTAL MISC REV		306,767.58	322,000	322,000	301,000	301,000		(21,000)
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS	_	40,479.72	0	0	0	0		0
TOTAL OTH FIN SRCS		40,479.72	0	0	0	0		0
TOTAL REVENUE	\$	26,885,834.36	\$ 27,831,000	\$ 27,831,000	\$ 29,118,000	\$ 29,118,000	\$	1,287,000



#### Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

#### **Alternate Public Defender Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	42,928,351.44	\$ 48,133,000	\$	49,377,000	\$	51,861,000	\$	49,882,000	\$	505,000
SERVICES & SUPPLIES		4,583,752.51	4,352,000		4,352,000		5,852,000		3,902,000		(450,000)
OTHER CHARGES		167,061.35	145,000		145,000		165,000		141,000		(4,000)
FIXED ASSETS - EQUIPMENT		7,398.89	44,000		44,000		44,000		44,000		0
GROSS TOTAL	\$	47,686,564.19	\$ 52,674,000	\$	53,918,000	\$	57,922,000	\$	53,969,000	\$	51,000
NET TOTAL	\$	47,686,564.19	\$ 52,674,000	\$	53,918,000	\$	57,922,000	\$	53,969,000	\$	51,000
REVENUE		172,652.60	158,000		158,000		158,000		158,000		0
NET COUNTY COST	\$	47,513,911.59	\$ 52,516,000	\$	53,760,000	\$	57,764,000	\$	53,811,000	\$	51,000
BUDGETED POSITIONS		281.0	292.0		292.0		309.0		292.0		0.0
	Fl	UND		FU	INCTION			Α	CTIVITY		
	G	ENERAL FUND		ΡU	IBLIC PROTECT	ΓΙΟ	N	Jl	JDICIAL		

#### **Mission Statement**

To provide high-quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects an increase in appropriation for Board-approved salaries and employee benefits, offset primarily by the deletion of one-time carryover funding. The Proposed Budget also assumes Alternate Public Defender staffing of juvenile delinquent courts in Compton and Long Beach saving the County approximately \$700,000.

# **Critical/Strategic Planning Initiatives**

The Department continues to:

- Implement and refine its programs and initiatives to correspond with the County's Strategic Plan Goals, emphasizing Operational Effectiveness and Public Safety;
- Enhance data systems designed to monitor and report its Performance Counts! measures:

- Continue to expand the functionality of its Intranet to include streaming training videos;
- Collaborate with the District Attorney and Public Defender in development of a Remote Access/Wi-Fi Pilot Program that allows attorneys remote access to departmental databases enabling them to work while they wait for their cases to be called at the Clara Shortridge Foltz Criminal Justice Center;
- Develop internal and external protocols to support its electronic document management system, including an efficient system for the organization of closed files, efficient tracking of and transportation of closed files to a designated vendor for scanning, the storage of all "non-scannable" and "do not destroy" items, and the prompt retrieval of case information:
- Enhance the quality of services provided to internal and external customers utilizing Department managers to assist the Department head to conduct surveys to evaluate and improve performance, develop programs, resources and training, specifically mental health, forensic sciences, case documentation, emergency preparedness, legislative changes, and mission critical computer applications; and
- Reduce court appointments of private defense attorneys resulting in a net savings to the County's General Fund.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	53,918,000	0	158,000	53,760,000	292.0
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	798,000			798,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(372,000)			(372,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	120,000	-		120,000	
4.	<b>Retiree Health Insurance:</b> Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in fiscal year 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(41,000)			(41,000)	
5.	<b>One-Time Funding:</b> Reflects the deletion of one-time funding for the Compton Courthouse library build-out.	(450,000)			(450,000)	
6.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(4,000)			(4,000)	
	Total Changes	51,000	0	0	51,000	0.0
20	09-10 Proposed Budget	53,969,000	0	158,000	53,811,000	292.0

## **Unmet Needs**

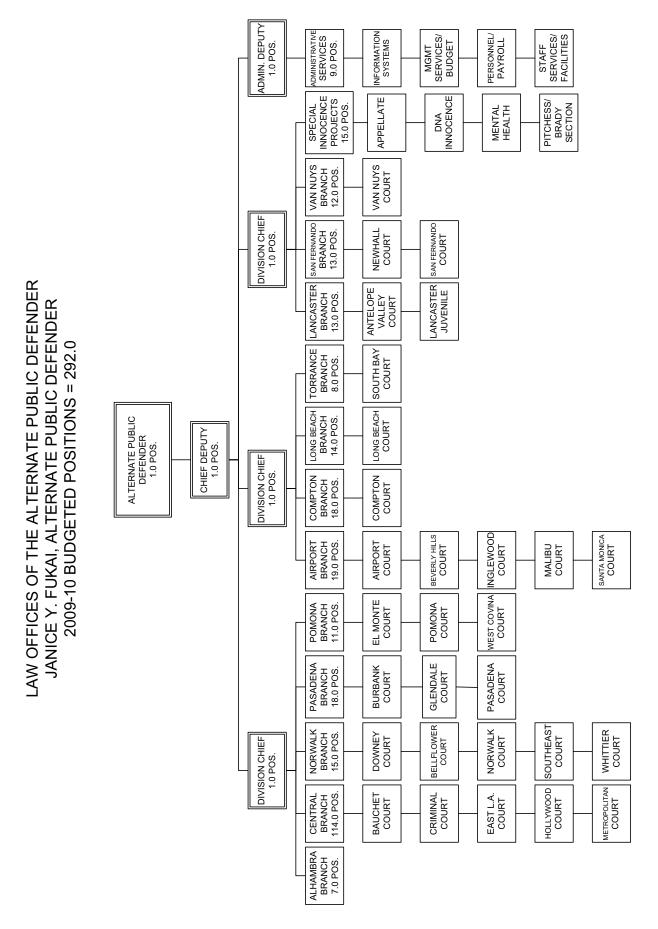
The Department requires funding for 25.0 Deputy Public Defender, 5.0 Investigator, 3.0 Legal Office Support Assistant, 2.0 Paralegal and 2.0 Information Systems Analyst positions.

### ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CH	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 29,550,959.97	\$ 33,492,000	\$	34,665,000	\$ 36,729,000	\$ 35,135,000	\$	470,000
CAFETERIA PLAN BENEFITS	3,970,452.2	4,583,000	)	4,762,000	5,077,000	4,752,000		(10,000)
DEFERRED COMPENSATION BENEFITS	1,846,641.60	2,126,000	)	2,126,000	2,280,000	2,182,000		56,000
EMPLOYEE GROUP INS - E/B	1,217,388.36	3 1,111,000	)	998,000	1,078,000	1,139,000		141,000
OTHER EMPLOYEE BENEFITS	32,130.00	49,000	)	49,000	49,000	49,000		0
RETIREMENT - EMP BENEFITS	6,228,888.68	6,680,000	)	6,685,000	6,561,000	6,538,000		(147,000)
WORKERS' COMPENSATION	81,890.62	92,000	)	92,000	87,000	87,000		(5,000)
TOTAL S & E B	42,928,351.44	48,133,000	)	49,377,000	51,861,000	49,882,000		505,000
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	949,901.43	1,025,000	)	1,025,000	1,025,000	1,025,000		0
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	)	3,000	3,000	3,000		0
COMMUNICATIONS	129,998.3	100,000	)	100,000	100,000	100,000		0
COMPUTING-MAINFRAME	23,771.00	) (	)	0	0	0		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	56,146.58	3 17,000	)	1,000	1,000	1,000		0
COMPUTING-PERSONAL	159,517.19	25,000	)	15,000	15,000	15,000		0
HOUSEHOLD EXPENSE	0.00	5,000	)	5,000	5,000	5,000		0
INFORMATION TECHNOLOGY SERVICES	17,874.75	20,000	)	150,000	150,000	150,000		0
INSURANCE	0.00	2,000	)	2,000	2,000	2,000		0
JURY & WITNESS EXPENSE	300.00	) (	)	0	0	0		0
MAINTENANCE - EQUIPMENT	0.00	5,000	)	5,000	5,000	5,000		0
MAINTENANCEBUILDINGS & IMPRV	420,322.38	600,000	)	900,000	542,000	450,000		(450,000)
MEMBERSHIPS	77,512.50	85,000	)	75,000	75,000	75,000		0
MISCELLANEOUS EXPENSE	19,653.28	3 20,000	)	15,000	15,000	15,000		0
OFFICE EXPENSE	285,540.16	327,000	)	327,000	1,477,000	327,000		0
PROFESSIONAL SERVICES	389,790.23	185,000	)	10,000	10,000	10,000		0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	)	15,000	15,000	15,000		0
RENTS & LEASES - BLDG & IMPRV	760,442.97	786,000	)	548,000	948,000	548,000		0
RENTS & LEASES - EQUIPMENT	101,551.99	111,000	)	69,000	69,000	69,000		0
SPECIAL DEPARTMENTAL EXPENSE	0.00	25,000	)	195,000	195,000	195,000		0
TECHNICAL SERVICES	31,963.08	3 25,000	)	25,000	25,000	25,000		0
TELECOMMUNICATIONS	650,979.59	396,000	)	325,000	525,000	325,000		0
TRAINING	695.00	5,000	)	5,000	75,000	5,000		0
TRANSPORTATION AND TRAVEL	86,967.09		)	125,000	125,000	125,000		0
UTILITIES	420,824.98	3 445,000	)	412,000	450,000	412,000		0
TOTAL S & S	4,583,752.5	4,352,000	)	4,352,000	5,852,000	3,902,000		(450,000)
OTHER CHARGES								
JUDGMENTS & DAMAGES	11,972.09	3,000	)	3,000	3,000	3,000		0
RET-OTHER LONG TERM DEBT	153,432.14	142,000	)	142,000	162,000	138,000		(4,000)
TAXES & ASSESSMENTS	1,657.12	2 0	)	0	0	0		0
TOTAL OTH CHARGES	167,061.35	5 145,000	)	145,000	165,000	141,000		(4,000)

### **ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
COMPUTERS, MIDRANGE/DEPARTMENTAL		7,398.89	0	0	0	0		0
DATA HANDLING EQUIPMENT		0.00	22,000	22,000	22,000	22,000		0
ELECTRONIC EQUIPMENT		0.00	22,000	22,000	22,000	22,000		0
TOTAL FIXED ASSETS - EQUIPMENT		7,398.89	44,000	44,000	44,000	44,000		0
TOTAL FIXED ASSETS		7,398.89	44,000	44,000	44,000	44,000		0
GROSS TOTAL	\$	47,686,564.19	\$ 52,674,000	\$ 53,918,000	\$ 57,922,000	\$ 53,969,000	\$	51,000
NET TOTAL	\$	47,686,564.19	\$ 52,674,000	\$ 53,918,000	\$ 57,922,000	\$ 53,969,000	\$	51,000
REVENUE		172,652.60	158,000	158,000	158,000	158,000		0
NET COUNTY COST	\$	47,513,911.59	\$ 52,516,000	\$ 53,760,000	\$ 57,764,000	\$ 53,811,000	\$	51,000
BUDGETED POSITIONS		281.0	292.0	292.0	309.0	292.0		0.0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	3,773.62	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
COURT FEES & COSTS		2,120.00	5,000	5,000	5,000	5,000		0
TOTAL CHARGES-SVS		5,893.62	5,000	5,000	5,000	5,000		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER	_	61,632.65	67,000	67,000	67,000	67,000		0
TOTAL I R - FEDERA		61,632.65	67,000	67,000	67,000	67,000		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER		3,000.00	0	0	0	0		0
TOTAL I R - STATE		3,000.00	0	0	0	0		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		100,674.11	86,000	86,000	86,000	86,000		0
TOTAL MISC REV		100,674.11	86,000	86,000	86,000	86,000		0
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS		1,452.22	0	0	0	0		0
TOTAL OTH FIN SRCS		1,452.22	0	0	0	0		0
TOTAL REVENUE	\$	172,652.60	\$ 158,000	\$ 158,000	\$ 158,000	\$ 158,000	\$	0



#### **Animal Care and Control**

#### Marcia Mayeda, Director

#### **Animal Care and Control Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	18,029,301.72	\$ 20,344,000	\$	25,347,000	\$	26,699,000	\$	25,587,000	\$	240,000
SERVICES & SUPPLIES		6,281,978.78	7,537,000		6,250,000		9,194,000		4,918,000		(1,332,000)
OTHER CHARGES		190,666.72	258,000		258,000		258,000		258,000		0
FIXED ASSETS - EQUIPMENT		408,003.07	675,000		675,000		965,000		0		(675,000)
OTHER FINANCING USES		336,308.63	337,000		396,000		396,000		396,000		0
GROSS TOTAL	\$	25,246,258.92	\$ 29,151,000	\$	32,926,000	\$	37,512,000	\$	31,159,000	\$	(1,767,000)
INTRAFUND TRANSFERS		(3,886.81)	0		0		0		0		0
NET TOTAL	\$	25,242,372.11	\$ 29,151,000	\$	32,926,000	\$	37,512,000	\$	31,159,000	\$	(1,767,000)
REVENUE		9,939,491.97	9,020,000		12,682,000		12,682,000		11,360,000		(1,322,000)
NET COUNTY COST	\$	15,302,880.14	\$ 20,131,000	\$	20,244,000	\$	24,830,000	\$	19,799,000	\$	(445,000)
BUDGETED POSITIONS		338.0	376.0		376.0		391.0		377.0		1.0
	FL	JND		FU	INCTION			Α	CTIVITY		
	GE	ENERAL FUND		Pι	JBLIC PROTECT	101	N	0	THER PROTECT	ION	

#### **Mission Statement**

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department are animal sheltering of impounded animals, adoption and placement of available animals, recovery of lost animals, rabies vaccination, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries, and evacuation of animals during fires and other emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for animals in the shelters.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects an overall reduction in net County cost of \$445,000 primarily attributable to a decrease in retirement benefit costs and the deletion of one-time funding for facility improvements and the purchase of 15 field service vehicles. These reductions are partially offset by additional funding for Board-approved increases in salaries and employee benefits and 1.0 Animal Care Attendant II position for the Downey shelter. The Proposed Budget also reflects a one-time decrease in revenue from contract cities.

The fiscal challenges facing the County have required the Department to achieve additional efficiencies and operational effectiveness with existing and planned resources. The Department continues to work collaboratively with the Chief Executive Office and the Department of Public Works on plans to increase animal care capacity in the Antelope Valley through expansion at the Lancaster shelter and development of a temporary satellite shelter in the southeast Antelope Valley in preparation for the construction of a seventh shelter at that site.

## **Critical/Strategic Planning Initiatives**

The primary initiatives proposed for consideration relate to the welfare of animals in the care of the Department. Increased medical service staffing resources are required to address increases in workload and provide for improved shelter medicine.

The Kennel Coordinator Program represents a strategic planning effort that would provide for dedicated resources to focus on the welfare of the animals within the shelter. The Kennel Coordinator would play an integral role in monitoring animals within a kennel or housing structure and ensure that the animals receive necessary medical and shelter care. To fulfill this responsibility, the position would coordinate with medical services staff, other kennel staff, field staff, and shelter management. The Coordinator would also be responsible for

maintaining information on each animal, assisting the public in locating their animals and adoptions of available animals, transportation of animals, and other tasks as appropriate.

The Department, in coordination with the Chief Information Office and other appropriate County departments, is proceeding with the development of a comprehensive business plan to identify the information technology needs for replacement of the existing animal care and control management application system. The replacement system is envisioned to be an enterprise solution that would provide for improved business efficiencies and services by means of an expanded use of technology. The existing application no longer meets the needs of the Department and does not provide for effective integration with other County systems.

#### Changes From 2008-09 Budget

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-	-09 Final Adopted Budget	32,926,000	0	12,682,000	20,244,000	376.0
New/	Expanded Programs					
1.	<b>owney Animal Shelter:</b> Reflects the addition of 0.0 Animal Care Attendant II position for a new cat olding facility at the Downey shelter. *	60,000			60,000	1.0
Other	r Changes					
Во	alaries and Employee Benefits: Reflects funding of oard-approved increases in salaries and employee enefits.	355,000			355,000	
to	<b>etirement:</b> Reflects a decrease in retirement costs due of a reduction in the unfunded liability in the retirement strem.	(330,000)			(330,000)	
pı (1 is:	etirement Debt Services: Reflects the Department's roportional share of a scheduled increase 1.8 percent) in debt service costs associated with the suance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	61,000			61,000	
fo pr as	etiree Health Insurance: Reflects the second year of a bur-year plan to recover the one-time augmentation rovided to departments in fiscal year (FY) 2007-08 to ssist in the transition from the use of retirement urplus earnings to subsidize retiree insurance costs.	(33,000)			(33,000)	
or al	elete One-Time Funding: Reflects deletion of ne-time funding for aging vehicle replacement and terations and improvements funding for critical incilities improvements.	(2,012,000)			(2,012,000)	
	<b>liscellaneous Adjustment:</b> Reflects the remaining unding for positions partially funded in FY 2008-09.	132,000			132,000	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
7. Revenue Adjustment: Reflects a one-time decre revenue to address a projected revenue deficit rel to the implementation of revised billing rates.			(1,322,000)	1,322,000	
Total Ch	anges (1,767,000)	0	(1,322,000)	(445,000)	1.0
2009-10 Proposed Budget	31,159,000	0	11,360,000	19,799,000	377.0

<sup>\*</sup>See Augmentation Performance Measures

#### **Unmet Needs**

In addition to the Critical/Strategic Planning Initiatives related to animal welfare outlined above, the Department is requesting consideration of unmet needs resulting from increases in the number of impounds. Specifically, additional shelter staffing is needed to address ongoing and sustained increases in owner-surrendered animals and stray animals picked up in the field or dropped off at one of the County's shelters. The increase in impounds and unit cost increases have impacted expenditures for animal food, medicine, and other medical supplies.

Operationally, the Department continues to seek stable funding for aging vehicle replacement, shelter repairs and improvements, information technology needs, and security systems at the County's six animal shelters. Sufficient funding to reimburse expenditures for work performed by other County departments would enhance the Department's ability to adequately fund other critical needs that are typically curtailed to offset the increased costs passed along by provider County departments.

Customer service for unincorporated County residents and the welfare of animals would benefit from the operation of a mobile spay and neuter clinic. The mobile clinic would be scheduled to provide free spay and neuter surgeries in unincorporated communities throughout the County. The operation of this mobile clinic would result in long-term benefits through reducing the potential for unwanted or stray animals in the County's unincorporated communities.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Shelter Operations – Animal Housing

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Incremental Costs	60,000			60,000	1.0
Existing Costs	8,791,000		4,212,000	4,579,000	108.8
Total Program Costs	8,851,000		4,212,000	4,639,000	109.8

**Authority:** Mandated program under California Food and Agricultural Code Sections 31105, 31602, 30501, and 31101 and California Penal Code Section 597.

Impound, house, and provide routine medical care for stray animals brought in from the field by animal control officers and the public. Animal housing services contacts owners of licensed, microchipped, or tagged animals so the animal can be returned to the owner. If an animal is unclaimed after the mandatory holding period then the animal is available for adoption by the public.

**Program Result:** Animals are returned to their owners or a permanent home is found for the animal.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percent of cats with live outcomes (1)	17%	14%	13%	12%
Percent of adoptable cats with live outcomes (1) (2)	55%	51%	50%	50%
Operational Measures				
Number of cats with live outcomes (1)	6,081	5,473	5,500	5,500
Number of adoptable cats impounded (2)	11,096	10,810	11,000	11,000
Number of cats impounded	35,023	37,816	42,800	44,000

#### **Explanatory Note(s):**

<sup>(1)</sup> Live outcome animals include: returned to owner, adopted through the Adoption Partner Program, or standard adoption. Animals not redeemed or adopted may fall into other categories such as: return to nature, fostered, died while impounded, etc.

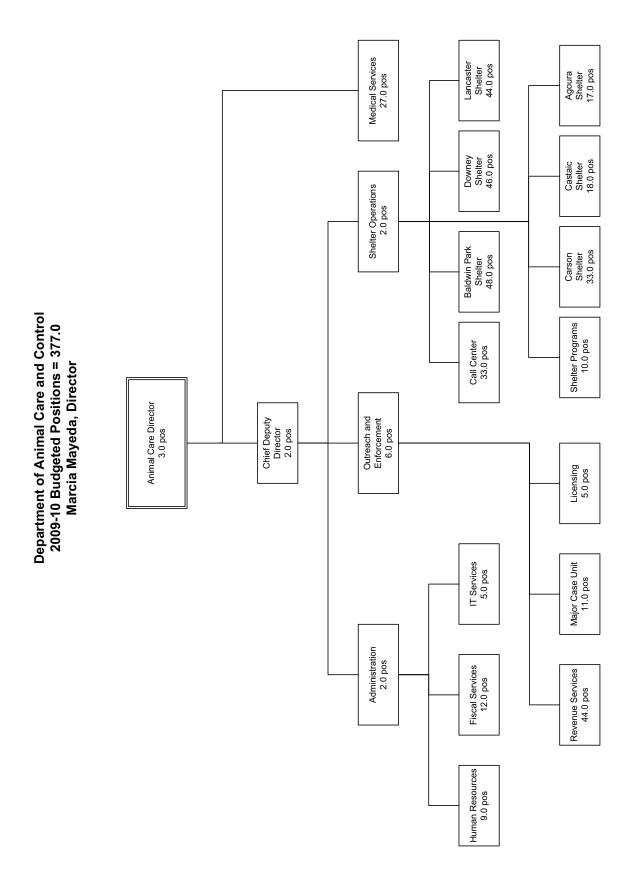
<sup>(2)</sup> An animal is considered adoptable when it passes a medical and behavioral evaluation. This includes animals that have medical conditions or injuries that allow them to be adoptable.

#### **ANIMAL CARE & CONTROL BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 11,643,858.17	\$ 13,074,000	\$ 17,750,000	\$ 18,891,000	\$ 17,977,000	\$ 227,000
CAFETERIA PLAN BENEFITS	1,994,563.20	2,431,000	2,505,000	2,732,000	2,658,000	153,000
DEFERRED COMPENSATION BENEFITS	244,313.43	295,000	396,000	417,000	392,000	(4,000)
EMPLOYEE GROUP INS - E/B	552,085.15	559,000	519,000	538,000	591,000	72,000
OTHER EMPLOYEE BENEFITS	16,651.00	16,000	18,000	18,000	28,000	10,000
RETIREMENT - EMP BENEFITS	2,944,769.66	3,236,000	3,294,000	3,303,000	3,141,000	(153,000)
WORKERS' COMPENSATION	633,061.11	733,000	865,000	800,000	800,000	(65,000)
TOTAL S & E B	18,029,301.72	20,344,000	25,347,000	26,699,000	25,587,000	240,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	914,699.57	604,000	938,000	536,000	536,000	(402,000)
CLOTHING & PERSONAL SUPPLIES	42,703.82	89,000	50,000	78,000	60,000	10,000
COMMUNICATIONS	135,718.59	164,000	160,000	160,000	160,000	0
COMPUTING-MAINFRAME	122.00	0	0	0	0	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	78,700.75	83,000	66,000	120,000	66,000	0
COMPUTING-PERSONAL	271,182.57	319,000	297,000	721,000	297,000	0
CONTRACTED PROGRAM SERVICES	5,400.00	0	0	470,000	0	0
HOUSEHOLD EXPENSE	154,352.36	136,000	135,000	135,000	135,000	0
INFORMATION TECHNOLOGY SERVICES	131,916.00	108,000	40,000	338,000	40,000	0
MAINTENANCE - EQUIPMENT	33,039.96	0	0	0	0	0
MAINTENANCEBUILDINGS & IMPRV	1,261,131.91	2,056,000	1,342,000	1,808,000	400,000	(942,000)
MEDICAL DENTAL & LAB SUPPLIES	420,274.25	609,000	425,000	453,000	425,000	0
MEMBERSHIPS	350.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	11,995.78	32,000	10,000	17,000	12,000	2,000
OFFICE EXPENSE	133,365.06	195,000	210,000	239,000	210,000	0
PROFESSIONAL SERVICES	636,732.44	871,000	426,000	1,096,000	426,000	0
RENTS & LEASES - EQUIPMENT	6,723.00	9,000	6,000	6,000	6,000	0
SMALL TOOLS & MINOR EQUIPMENT	16,290.30	0	0	24,000	0	0
SPECIAL DEPARTMENTAL EXPENSE	455,927.74	565,000	515,000	1,061,000	515,000	0
TECHNICAL SERVICES	54,309.24	52,000	23,000	23,000	23,000	0
TELECOMMUNICATIONS	345,078.59	392,000	400,000	533,000	400,000	0
TRAINING	24,890.00	35,000	30,000	59,000	30,000	0
TRANSPORTATION AND TRAVEL	702,599.48	798,000	720,000	820,000	720,000	0
UTILITIES	444,475.37	418,000	455,000	495,000	455,000	0
TOTAL S & S	6,281,978.78	7,537,000	6,250,000	9,194,000	4,918,000	(1,332,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	6,752.37	77,000	135,000	135,000	135,000	0
RET-OTHER LONG TERM DEBT	182,178.06	181,000	123,000	123,000	123,000	0
TAXES & ASSESSMENTS	1,736.29	0	0	0	0	0
TOTAL OTH CHARGES	190,666.72	258,000	258,000	258,000	258,000	0
FIXED ASSETS FIXED ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	46,539.94	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	475,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	361,463.13	675,000	675,000	490,000	0	(675,000)

### ANIMAL CARE & CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
TOTAL FIXED ASSETS - EQUIPMENT		408,003.07	675,000	675,000	965,000	0		(675,000)
TOTAL FIXED ASSETS		408,003.07	675,000	675,000	965,000	0		(675,000)
OTHER FINANCING USES								
OPERATING TRANSFERS		336,308.63	337,000	396,000	396,000	396,000		0
TOTAL OTH FIN USES		336,308.63	337,000	396,000	396,000	396,000		0
GROSS TOTAL	\$	25,246,258.92	\$ 29,151,000	\$ 32,926,000	\$ 37,512,000	\$ 31,159,000	\$	(1,767,000)
INTRAFUND TRANSFERS		(3,886.81)	0	0	0	0		0
NET TOTAL	\$	25,242,372.11	\$ 29,151,000	\$ 32,926,000	\$ 37,512,000	\$ 31,159,000	\$	(1,767,000)
REVENUE		9,939,491.97	9,020,000	12,682,000	12,682,000	11,360,000		(1,322,000)
NET COUNTY COST	\$	15,302,880.14	\$ 20,131,000	\$ 20,244,000	\$ 24,830,000	\$ 19,799,000	\$	(445,000)
BUDGETED POSITIONS		338.0	376.0	376.0	391.0	377.0		1.0
REVENUE DETAIL CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	2,814,733.02	\$ 3,404,000	\$ 5,522,000	\$ 5,522,000	\$ 4,200,000	\$	(1,322,000)
HUMANE SERVICES		649,336.74	782,000	815,000	815,000	815,000		0
TOTAL CHARGES-SVS		3,464,069.76	4,186,000	6,337,000	6,337,000	5,015,000		(1,322,000)
INTERGVMTL REVENUE - STATE								
STATE - OTHER		100,000.00	100,000	190,000	190,000	190,000		0
TOTAL I R - STATE		100,000.00	100,000	190,000	190,000	190,000		0
LICENSES PERMITS & FRANCHISES								
ANIMAL LICENSES		5,985,769.37	4,565,000	5,943,000	5,943,000	5,943,000		0
BUSINESS LICENSES		400.00	0	0	0	0		0
TOTAL LIC/PER/FRAN		5,986,169.37	4,565,000	5,943,000	5,943,000	5,943,000		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		329,914.20	163,000	205,000	205,000	205,000		0
TOTAL MISC REV		329,914.20	163,000	205,000	205,000	205,000		0
OTHER FINANCING SOURCES								
OPERATING TRANSFERS IN		54,401.00	0	0	0	0		0
SALE OF FIXED ASSETS	_	4,937.64	6,000	7,000	7,000	7,000		0
TOTAL OTH FIN SRCS		59,338.64	6,000	7,000	7,000	7,000		0
TOTAL REVENUE	\$	9,939,491.97	\$ 9,020,000	\$ 12,682,000	\$ 12,682,000	\$ 11,360,000	\$	(1,322,000)



#### **Arts Commission**

#### Laura Zucker, Executive Director

## **Arts Commission Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 9,679,663.58	\$ 10,414,000	\$ 10,033,000	\$ 10,033,000	\$ 9,506,000	\$	(527,000)
FIXED ASSETS - EQUIPMENT	0.00	69,000	0	0	0		0
GROSS TOTAL	\$ 9,679,663.58	\$ 10,483,000	\$ 10,033,000	\$ 10,033,000	\$ 9,506,000	\$	(527,000)
INTRAFUND TRANSFERS	0.00	0	0	0	(200,000)		(200,000)
NET TOTAL	\$ 9,679,663.58	\$ 10,483,000	\$ 10,033,000	\$ 10,033,000	\$ 9,306,000	\$	(727,000)
REVENUE	1,119,932.28	2,182,000	1,732,000	1,732,000	1,893,000		161,000
NET COUNTY COST	\$ 8,559,731.30	\$ 8,301,000	\$ 8,301,000	\$ 8,301,000	\$ 7,413,000	\$	(888,000)

FUND
GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

#### **Mission Statement**

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County of Los Angeles. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$0.9 million primarily due to reductions needed to address the County's projected structural deficit, as well as deletion of one-time funding. The loss of funding will: 1) result in the elimination of the Arts Internship Program that provides more than 120 paid ten-week summer internships for undergraduate college students at more than 75 performing and literary arts non-profits and municipal agencies; 2) result in the elimination of the Free Concerts in Public Sites Program that provides funding to pay County-based musicians to present free community concerts sponsored by non-profit organizations annually in public sites such as parks, libraries and senior centers; and 3) result in the deletion of 6.0 vacant positions. In addition, the Proposed Budget includes \$1.0 million in one-time funding for the ongoing Organizational Grant Program.

## **Critical/Strategic Planning Initiatives**

- The Arts Commission completed the sixth year of a major multi-year initiative to implement the Board adopted arts education plan for Los Angeles County, *Arts for All*, a strategic plan for sequential kindergarten to 12<sup>th</sup> grade (K-12) arts education in all school districts in the County. There are now a total of 33 districts planning for arts education. In fiscal year (FY) 2008-09, the Arts Commission received a \$1.2 million grant from the Wallace Foundation. Part of the grant will support activities in FY 2009-10 to further support 28 school districts that are implementing plans for arts education.
- The Arts Commission will continue to build out, in concert with other major California arts funders, the California Cultural Data Project, a web-based system that will streamline the grant application process while giving cultural organizations access to financial reporting tools and providing policy makers and advocates a source of consistent, reliable information on Los Angeles County's cultural sector.
- The Arts Commission will implement a new Board Leadership Initiative, utilizing funding from the National Endowment for the Arts and the Productivity Investment Fund, to strengthen oversight of non-profit arts organizations.

### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	10,033,000	0	1,732,000	8,301,000	0.0
Cu	rtailments					
1.	<b>Administration:</b> Reflects the deletion for 6.0 vacant positions needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(264,000)			(264,000)	
2.	<b>Free Concert and Arts Internship Programs:</b> Reflects the elimination of the programs needed to address the County's projected structural deficit for FY 2009-10.	(636,000)		(81,000)	(555,000)	
Ot	her Changes					
1.	<b>Homeless Initiative Grants:</b> Reflects completion of the pilot program funded by the National Endowment for the Arts (NEA).	(60,000)		(60,000)		
2.	<b>Ford Theatre:</b> Reflects the deletion of one-time funding provided for replacement of an electronic sign (\$69,000), as well as the elimination of subsidy from the Ford Theatre Foundation (\$25,000) due to reduced available external funding.	(94,000)		(25,000)	(69,000)	
3.	<b>Arts Education:</b> Reflects the net increase for the program, which includes funding for 8.0 grant funded positions approved by the Board on November 5, 2008 to further implement the <i>Arts for All: Los Angeles County Regional Blueprint for Arts Education Initiative</i> , partially offset by deletion of prior-year revenue.	524,000	-	524,000	_	
4.	<b>Civic Art:</b> Reflects the realignment of funding for the administration of the program from revenue to intrafund transfer.	(2,000)	200,000	(202,000)		
5.	<b>Technical Assistance:</b> Reflects completion of municipal planning grants funded by the NEA, offset by new NEA allocation for the Board Leadership Initiative.	5,000		5,000		
	Total Changes	(527,000)	200,000	161,000	(888,000)	0.0
20	09-10 Proposed Budget	9,506,000	200,000	1,893,000	7,413,000	0.0

## **Unmet Needs**

The Department's critical unmet needs include: 1) \$500,000 to restore the Arts Internships Program; 2) \$55,000 to restore the Free Concert in Public Sites Program; 3) \$18,000 to fully fund the administration of Civic Art; and 4) \$264,000 to restore 6.0 positions deleted.

### ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES												
ADMINISTRATIVE SERVICES	\$	1,669,742.50	\$	1,918,000	\$	1,918,000	(	\$ 1,918,000	\$	2,283,000	\$	365,000
COMMUNICATIONS		10,930.60		30,000		30,000		30,000		30,000		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		0.00		3,000		3,000		3,000		3,000		0
COMPUTING-PERSONAL		17,989.48		0		0		0		0		0
CONTRACTED PROGRAM SERVICES		0.00		4,874,000		4,874,000		4,874,000		4,874,000		0
FOOD		0.00		4,000		4,000		4,000		4,000		0
HOUSEHOLD EXPENSE		10,964.20		0		0		0		0		0
INFORMATION TECHNOLOGY SERVICES		7,045.40		25,000		25,000		25,000		25,000		0
INSURANCE		357.00		1,000		1,000		1,000		1,000		0
MAINTENANCE - EQUIPMENT		1,089.08		20,000		20,000		20,000		20,000		0
MAINTENANCEBUILDINGS & IMPRV		39,385.65		35,000		104,000		104,000		35,000		(69,000
MEDICAL DENTAL & LAB SUPPLIES		703.18		0		0		0		0		0
MEMBERSHIPS		7,243.75		4,000		4,000		4,000		4,000		0
MISCELLANEOUS EXPENSE		10,917.19		0		0		0		0		0
OFFICE EXPENSE		93,044.88		20,000		20,000		20,000		20,000		0
PROFESSIONAL SERVICES		7,705,103.83		3,471,000		3,021,000		3,021,000		2,198,000		(823,000
RENTS & LEASES - BLDG & IMPRV		1,508.00		0		0		0		0		0
RENTS & LEASES - EQUIPMENT		11,385.76		0		0		0		0		0
SMALL TOOLS & MINOR EQUIPMENT		1,028.80		2,000		2,000		2,000		2,000		0
SPECIAL DEPARTMENTAL EXPENSE		7,054.92		0		0		0		0		0
TECHNICAL SERVICES		25,517.49		0		0		0		0		0
TELECOMMUNICATIONS		7,954.82		0		0		0		0		0
TRAINING		832.50		0		0		0		0		0
TRANSPORTATION AND TRAVEL		49,864.55		7,000		7,000		7,000		7,000		0
TOTAL S & S		9,679,663.58		10,414,000		10,033,000		10,033,000		9,506,000		(527,000
FIXED ASSETS FIXED ASSETS - EQUIPMENT												
OTHER EQUIPMENT		0.00		69,000		0		0		0		C
TOTAL FIXED ASSETS - EQUIPMENT	_	0.00		69,000		0		0		0	-	0
TOTAL FIXED ASSETS		0.00		69,000		0		0		0		(
GROSS TOTAL	\$	9,679,663.58	\$	10,483,000	\$	10,033,000	,	\$ 10,033,000	\$	9,506,000	\$	(527,000
INTRAFUND TRANSFERS		0.00		0		0		0		(200,000)		(200,000
NET TOTAL	\$	9,679,663.58	\$	10,483,000	\$	10,033,000	(	\$ 10,033,000	\$	9,306,000	\$	(727,000
REVENUE		1,119,932.28		2,182,000		1,732,000		1,732,000		1,893,000		161,000
NET COUNTY COST	\$	8,559,731.30	\$	8,301,000	\$	8,301,000	(	\$ 8,301,000	\$	7,413,000	\$	(888,000
REVENUE DETAIL												
INTERGYMTL REVENUE - FEDERAL												
FEDERAL - OTHER	\$	59,777.00	\$	187,000	\$	187,000	9	\$ 187,000	\$	135,000	\$	(52,000
TOTAL I R - FEDERA	_	59,777.00	<u> </u>	187,000	_	187,000	-	187,000	_	135,000	_	(52,000)
I STATE IN TEDELOR		00,111.00		101,000		101,000		101,000		100,000		(02,000

## **ARTS COMMISSION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	' 2008-09 TIMATED	FY 2008-09 BUDGET	 2009-10 QUESTED	FY 2009-10 PROPOSED	NGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - STATE						
STATE - OTHER	0.00	51,000	51,000	51,000	36,000	(15,000)
TOTAL I R - STATE	0.00	51,000	51,000	51,000	36,000	(15,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	412,106.00	1,195,000	795,000	795,000	1,179,000	384,000
TOTAL MISC REV	412,106.00	1,195,000	795,000	795,000	1,179,000	384,000
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	648,049.28	749,000	699,000	699,000	543,000	(156,000)
TOTAL OTH FIN SRCS	648,049.28	749,000	699,000	699,000	543,000	(156,000)
TOTAL REVENUE	\$ 1,119,932.28	\$ 2,182,000	\$ 1,732,000	\$ 1,732,000	\$ 1,893,000	\$ 161,000

#### Assessor

#### Rick Auerbach, Assessor

## **Assessor Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 117,979,509.52	\$ 124,769,000	\$ 128,927,000	\$ 132,383,000	\$ 129,887,000	\$	960,000
SERVICES & SUPPLIES	26,232,942.60	28,300,000	28,300,000	30,268,000	25,912,000		(2,388,000)
OTHER CHARGES	1,786,637.72	1,878,000	1,828,000	1,878,000	1,842,000		14,000
FIXED ASSETS - EQUIPMENT	788,004.10	997,000	997,000	929,000	342,000		(655,000)
GROSS TOTAL	\$ 146,787,093.94	\$ 155,944,000	\$ 160,052,000	\$ 165,458,000	\$ 157,983,000	\$	(2,069,000)
INTRAFUND TRANSFERS	(174,252.49)	(127,000)	(127,000)	(169,000)	(174,000)		(47,000)
NET TOTAL	\$ 146,612,841.45	\$ 155,817,000	\$ 159,925,000	\$ 165,289,000	\$ 157,809,000	\$	(2,116,000)
REVENUE	69,207,243.88	73,074,000	66,672,000	68,272,000	68,112,000		1,440,000
NET COUNTY COST	\$ 77,405,597.57	\$ 82,743,000	\$ 93,253,000	\$ 97,017,000	\$ 89,697,000	\$	(3,556,000)
BUDGETED POSITIONS	1,515.0	1,509.0	1,509.0	1,509.0	1,489.0		(20.0)
	FUND GENERAL FUND		INCTION ENERAL		 CTIVITY NANCE		

#### **Mission Statement**

To create an accurate assessment roll and provide the best public service. To provide a fair, cost-effective, accurate and timely assessment roll in accordance with the law; provide high quality service to the public and other governmental agencies; and promote an environment of professionalism and high employee morale.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net decrease in net County cost of \$3,556,000 primarily due to the Department's share of a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

# **Critical/Strategic Planning Initiatives**

The Department continues to:

- Pursue multi-year, shorter duration re-engineering projects.
- Introduce efficiencies of operations to improve work activities and public services.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted	Budget	160,052,000	127,000	66,672,000	93,253,000	1,509.0
Curtailments						
employee benefits (\$ 10.0 Intermediate Cle (\$2,393,000), fixed as: revenues (\$612,000) i	ects a reduction in salaries and 1,003,000, 10.0 Senior Clerks and rks), services and supplies sets (\$655,000), and an increase in needed to address the County's leficit for fiscal year (FY) 2009-10.	(4,051,000)		612,000	(4,663,000)	(20.0)
Other Changes						
	ree Benefits: Reflects funding of eases in salaries and employee	2,172,000	42,000	849,000	1,281,000	
proportional share of (11.8 percent) in debt issuance of 1994 Pens	rvice: Reflects the Department's a scheduled increase service costs associated with the sion Obligation Bond to eliminate in the retirement system.	705,000		296,000	409,000	
Reflects an adjustmen	location Adjustment (A-87): nt in rent charges to comply with agement and Budget claiming	(36,000)		(15,000)	(21,000)	
<ol> <li>a projected ten-pel premiums in FY 2009 four-year plan to reco provided to department</li> </ol>	rance: Reflects changes due to: reent (10%) increase in insurance -10; and 2) the second year of a ver the one-time augmentation ent in FY 2007-08 to assist in the e of retirement surplus earnings to rance costs.	(182,000)	-	(55,000)	(127,000)	
	a decrease in retirement costs due infunded liability in the retirement	(738,000)		(303,000)	(435,000)	
6. Unavoidable Costs: compensation costs,	Reflects an increase in workers' partially offset by a decrease in ance and long-term disability	6,000		6,000		
other charges to aligr	stments: Reflects an increase in with actual expenditures, fully n revenues and intrafund transfers.	55,000	5,000	50,000		
	Total Changes	(2,069,000)	47,000	1,440,000	(3,556,000)	(20.0)
2009-10 Proposed Budg	_	157,983,000	174,000	68,112,000	89,697,000	1,489.0

#### **Unmet Needs**

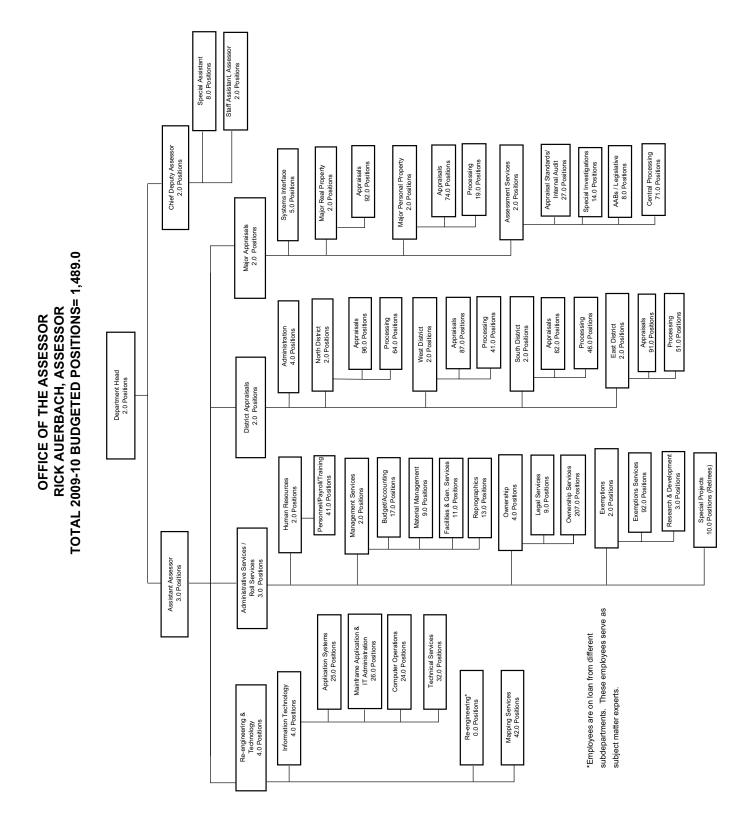
The need to upgrade the County's Property Tax System remains a critical and expensive item facing the Department. Administering the Proposition 8 (Decline-In-Value Reassessment) program will require an additional \$1.3 million in funding for overtime. The Department received an allocation of \$898,000, leaving a balance of \$402,000. Furthermore, funding for County Counsel is needed to represent the County in high valued assessment appeals cases and proposed legislation.

#### **ASSESSOR BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 78,070,602.29	\$ 82,130,000	\$ 86,266,000	\$ 89,014,000	\$ 86,801,000	\$ 535,000
CAFETERIA PLAN BENEFITS	11,836,013.08	13,039,000	13,039,000	13,844,000	13,626,000	587,000
DEFERRED COMPENSATION BENEFITS	2,378,294.51	3,083,000	3,083,000	3,083,000	3,087,000	4,000
EMPLOYEE GROUP INS - E/B	1,638,260.38	1,768,000	1,768,000	1,756,000	1,793,000	25,000
OTHER EMPLOYEE BENEFITS	188,625.00	243,000	243,000	243,000	243,000	0
RETIREMENT - EMP BENEFITS	22,449,520.43	22,972,000	22,994,000	22,891,000	22,785,000	(209,000
WORKERS' COMPENSATION	1,418,193.83	1,534,000	1,534,000	1,552,000	1,552,000	18,000
TOTAL S & E B	117,979,509.52	124,769,000	128,927,000	132,383,000	129,887,000	960,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	775,333.57	758,000	824,000	883,000	883,000	59,000
CLOTHING & PERSONAL SUPPLIES	50.74	0	0	0	0	0
COMMUNICATIONS	8,250.00	9,000	9,000	9,000	9,000	0
COMPUTING-MAINFRAME	2,045,701.00	2,058,000	1,964,000	2,336,000	2,336,000	372,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	940,904.44	1,255,000	1,065,000	1,600,000	1,446,000	381,000
COMPUTING-PERSONAL	1,050,457.04	1,989,000	1,919,000	1,840,000	1,399,000	(520,000
HOUSEHOLD EXPENSE	808,213.28	1,056,000	292,000	743,000	218,000	(74,000
INFORMATION TECHNOLOGY SERVICES	5,014,040.40	5,000,000	6,754,000	6,135,000	4,570,000	(2,184,000
INFORMATION TECHNOLOGY-SECURITY	144,952.16	433,000	433,000	349,000	349,000	(84,000
INSURANCE	118,747.16	116,000	116,000	120,000	120,000	4,000
MAINTENANCE - EQUIPMENT	201,680.75	158,000	158,000	198,000	158,000	0
MAINTENANCEBUILDINGS & IMPRV	3,965,108.70	4,269,000	3,571,000	4,099,000	3,344,000	(227,000
MEDICAL DENTAL & LAB SUPPLIES	2,026.16	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	13,880.25	14,000	14,000	14,000	14,000	0
MISCELLANEOUS EXPENSE	64,541.43	20,000	31,000	26,000	26,000	(5,000
OFFICE EXPENSE	1,123,963.88	852,000	852,000	886,000	769,000	(83,000
PROFESSIONAL SERVICES	604,119.63	784,000	874,000	725,000	559,000	(315,000
RENTS & LEASES - BLDG & IMPRV	2,519,641.80	2,550,000	2,550,000	2,818,000	2,718,000	168,000
RENTS & LEASES - EQUIPMENT	217,619.74	211,000	179,000	154,000	154,000	(25,000
SMALL TOOLS & MINOR EQUIPMENT	368.03	0	1,000	1,000	0	(1,000
SPECIAL DEPARTMENTAL EXPENSE	4,569.81	5,000	50,000	75,000	5,000	(45,000
TECHNICAL SERVICES	146,265.48	197,000	199,000	359,000	265,000	66,000
TELECOMMUNICATIONS	1,427,971.02	1,560,000	1,420,000	1,639,000	1,639,000	219,000
TRAINING	467,412.24	321,000	275,000	347,000	299,000	24,000
TRANSPORTATION AND TRAVEL	1,467,723.74	1,424,000	1,424,000	1,483,000	1,203,000	(221,000
UTILITIES	3,099,400.15	3,260,000	3,325,000	3,428,000	3,428,000	103,000
TOTAL S & S	26,232,942.60	28,300,000	28,300,000	30,268,000	25,912,000	(2,388,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,656.51	74,000	33,000	58,000	58,000	25,000
RET-OTHER LONG TERM DEBT	1,774,594.99	1,801,000	1,792,000	1,817,000	1,781,000	(11,000
TAXES & ASSESSMENTS	10,386.22	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	1,786,637.72	1,878,000	1,828,000	1,878,000	1,842,000	14,000

### ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 200 ACTU		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
COMPUTERS, MIDRANGE/DEPARTMENTAL	549	,757.53	997,000	997,000	929,000	342,000		(655,000)
ELECTRONIC EQUIPMENT	238	,246.57	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT	788	,004.10	997,000	997,000	929,000	342,000		(655,000)
TOTAL FIXED ASSETS	788	,004.10	997,000	997,000	929,000	342,000		(655,000)
GROSS TOTAL	\$ 146,787	,093.94	\$ 155,944,000	\$ 160,052,000	\$ 165,458,000	\$ 157,983,000	\$	(2,069,000)
INTRAFUND TRANSFERS	(174	,252.49)	(127,000)	(127,000)	(169,000)	(174,000)		(47,000)
NET TOTAL	\$ 146,612	,841.45	\$ 155,817,000	\$ 159,925,000	\$ 165,289,000	\$ 157,809,000	\$	(2,116,000)
REVENUE	69,207	,243.88	73,074,000	66,672,000	68,272,000	68,112,000		1,440,000
NET COUNTY COST	\$ 77,405	,597.57	\$ 82,743,000	\$ 93,253,000	\$ 97,017,000	\$ 89,697,000	\$	(3,556,000)
BUDGETED POSITIONS		1,515.0	1,509.0	1,509.0	1,509.0	1,489.0		(20.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
ASSESS & TAX COLLECT FEES	\$ 49,676	,469.50	\$ 66,906,000	\$ 60,839,000	\$ 60,836,000	\$ 61,976,000	\$	1,137,000
AUDITING - ACCOUNTING FEES	40.500	0.00	22,000	22,000	11,000	11,000		(11,000)
CHARGES FOR SERVICES - OTHER COURT FEES & COSTS	13,528	700.00	51,000 5,000	135,000 1,000	87,000 1,000	87,000 1,000		(48,000) 0
LEGAL SERVICES	9	3,193.89	5,000	5,000	5,000	5,000		0
RECORDING FEES		664.00	1,000	1,000	1,000	1,000		0
SPECIAL ASSESSMENTS		0.00	10,000	0	10,000	10,000		10,000
TOTAL CHARGES-SVS	63,209	,607.60	67,000,000	61,003,000	60,951,000	62,091,000		1,088,000
FINES FORFEITURES & PENALTIES								
FORFEITURES & PENALTIES	-	3,830.86	4,863,000	4,493,000	4,863,000	4,863,000		370,000
PEN INT & COSTS-DEL TAXES TOTAL FINES FO/PEN		3,081.88 5,912.74	 166,000 5,029,000	 82,000 4,575,000	4,945,000	 82,000 4.945.000		370,000
TOTALTINEST O/I EN	4,330	1,312.74	5,029,000	4,575,000	4,943,000	4,343,000		370,000
INTERGYMTL REVENUE - STATE			•	70.000	4.070.000	70.000		•
STATE - OTHER		0.00	 0	 70,000	1,370,000	 70,000		0
TOTAL I R - STATE		0.00	U	70,000	1,370,000	70,000		U
MISCELLANEOUS REVENUE								
MISCELLANEOUS		,763.23	861,000	810,000	767,000	767,000		(43,000)
OTHER SALES	213	3,960.31	184,000	214,000	239,000	239,000		25,000
TOTAL MISC REV	1,060	,723.54	1,045,000	1,024,000	1,006,000	1,006,000		(18,000)
TOTAL REVENUE	\$ 69,207	,243.88	\$ 73,074,000	\$ 66,672,000	\$ 68,272,000	\$ 68,112,000	\$	1,440,000



#### **Auditor-Controller**

#### Wendy L. Watanabe, Auditor-Controller

## **Auditor-Controller Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 54,044,436.94	\$ 59,217,000	\$ 65,076,000	\$ 66,181,000	\$ 65,131,000	\$	55,000
SERVICES & SUPPLIES	31,326,072.08	37,389,000	35,801,000	42,139,000	42,139,000		6,338,000
OTHER CHARGES	188,007.88	212,000	175,000	200,000	200,000		25,000
FIXED ASSETS - EQUIPMENT	62,643.31	802,000	802,000	100,000	100,000		(702,000)
GROSS TOTAL	\$ 85,621,160.21	\$ 97,620,000	\$ 101,854,000	\$ 108,620,000	\$ 107,570,000	\$	5,716,000
INTRAFUND TRANSFERS	(44,360,219.81)	(48,023,000)	(51,354,000)	(50,027,000)	(56,296,000)		(4,942,000)
NET TOTAL	\$ 41,260,940.40	\$ 49,597,000	\$ 50,500,000	\$ 58,593,000	\$ 51,274,000	\$	774,000
REVENUE	22,056,534.04	21,353,000	22,664,000	20,909,000	23,864,000		1,200,000
NET COUNTY COST	\$ 19,204,406.36	\$ 28,244,000	\$ 27,836,000	\$ 37,684,000	\$ 27,410,000	\$	(426,000)
BUDGETED POSITIONS	593.0	599.0	599.0	609.0	596.0		(3.0)
	 JND ENERAL FUND		 INCTION ENERAL		 CTIVITY NANCE		

#### Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters. and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS, the County's integrated accounting and disbursing system; administering the County payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board of Supervisors for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 20 client departments in a shared services environment; monitoring social services contracts; coordinating the reimbursement of State mandated costs as authorized by Senate Bill 90; performing mandated property tax functions, including extending property tax rolls, accounting for funds allocated to community redevelopment agencies, and apportioning property taxes collected; disbursing warrants to vendors, judgment recipients, and damages claimants; and providing system development and support to a variety of countywide financial systems. In

addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net decrease in net County cost of \$426,000 primarily due to a reduction needed to address the County's projected structural deficit and the elimination of one-time funding, partially offset by Board-approved increases in salaries and employee benefits.

## **Critical/Strategic Planning Initiatives**

The Auditor-Controller advocates for operational effectiveness through various initiatives, including:

■ Continued implementation of eCAPS (procurement, cost accounting, and inventory control modules) and the Advantage eHR suite of applications to centralize and simplify the County's financial management, reporting, human resources, and talent management functions;

- Improving the fiscal accountability of social services contractors by resolving issues related to the federal recovery of questioned costs and ensuring Auditor access to contractor records;
- Expanded use of direct deposit to pay procurement vendors, reducing the County's reliance on check disbursements;
- Continued advocacy for the development of an integrated, enterprise property tax system to replace aging, obsolete, and
- inefficient legacy applications that require high levels of staff and technical support; and
- Continued emphasis on fraud prevention, detection, and response, as well as operational efficiency and effectiveness through the implementation of technology projects sponsored by the Chief Executive Office Information Technology (CEO IT) Fund.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	101,854,000	51,354,000	22,664,000	27,836,000	599.0
Cu	rtailments					
1.	Administration: Reflects a reduction of 3.0 vacant positions (\$208,000, 1.0 Accountant III, 1.0 Staff Assistant II, and 1.0 Staff Assistant III) and services and supplies (\$1,024,000) needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(1,232,000)		-	(1,232,000)	(3.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	1,011,000	532,000	269,000	210,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	204,000	100,000	49,000	55,000	
3.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(12,000)	(9,000)		(3,000)	
4.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) a reduction due to the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	80,000	80,000	20,000	(20,000)	
5.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	1,000	1,000			
6.	<b>Unavoidable Costs:</b> Reflects increases in unemployment insurance, long-term disability and workers' compensation costs.	22,000	22,000			
7.	<b>Ministerial Adjustments:</b> Reflects the alignment of various employee benefits, intrafund transfers and revenues based on actual experience.	226,000	(700,000)	862,000	64,000	
8.	<b>eCAPS Maintenance Costs:</b> Reflects an increase in services and supplies as a result of mid-range computing, operation and maintenance fees for the eCAPS/eHR system.	7,301,000	4,162,000		3,139,000	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>9. eCAPS Cost Recovery:</b> Reflects charges to client departments to recover actual Auditor-Controller operational costs, partially offset by net County cos departments.	1,323,000 t to	754,000		569,000	
<b>10. Delete One-Time Funding:</b> Reflects the deletion of one-time carryover funding for capital projects (\$993,000), equipment purchases (\$675,000) and a system feasibility study (\$1,540,000).		-		(3,208,000)	
Total Cha	nges 5,716,000	4,942,000	1,200,000	(426,000)	(3.0)
2009-10 Proposed Budget	107,570,000	56,296,000	23,864,000	27,410,000	596.0

### **Unmet Needs**

The Auditor-Controller's unmet needs include: 1) central funding for an integrated, enterprise property tax system (estimated cost: \$200 million over several years); 2) staff and equipment necessary to migrate County vendors to a direct deposit payment system; and 3) staff to implement the eCAPS cost accounting and inventory control modules.

### **AUDITOR-CONTROLLER BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 35,451,659.06	\$ 39,614,000	\$ 45,123,000	\$ 45,583,000	\$ 44,726,000	\$ (397,000)
CAFETERIA PLAN BENEFITS	5,736,801.10	6,502,000	6,482,000	6,868,000	6,668,000	186,000
DEFERRED COMPENSATION BENEFITS	1,989,278.63	2,460,000	2,855,000	2,739,000	2,646,000	(209,000)
EMPLOYEE GROUP INS - E/B	1,542,994.13	1,321,000	1,298,000	1,326,000	1,480,000	182,000
OTHER EMPLOYEE BENEFITS	75,145.00	89,000	96,000	96,000	96,000	0
RETIREMENT - EMP BENEFITS	8,839,748.70	8,762,000	8,753,000	9,095,000	9,041,000	288,000
WORKERS' COMPENSATION	408,810.32	469,000	469,000	474,000	474,000	5,000
TOTAL S & E B	54,044,436.94	59,217,000	65,076,000	66,181,000	65,131,000	55,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,284,886.54	1,988,000	1,988,000	2,360,000	2,360,000	372,000
CLOTHING & PERSONAL SUPPLIES	190.52	0	0	0	0	0
COMMUNICATIONS	23,400.00	47,000	47,000	58,000	59,000	12,000
COMPUTING-MAINFRAME	6,152,005.34	0	0	6,165,000	6,165,000	6,165,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	8,914,292.80	11,011,000	11,011,000	14,686,000	15,751,000	4,740,000
COMPUTING-PERSONAL	1,153,971.49	934,000	934,000	1,025,000	682,000	(252,000
INFORMATION TECHNOLOGY SERVICES	6,710,630.15	13,500,000	11,875,000	8,778,000	8,778,000	(3,097,000
INFORMATION TECHNOLOGY-SECURITY	0.00	15,000	15,000	0	0	(15,000
INSURANCE	11,739.63	58,000	58,000	53,000	53,000	(5,000
MAINTENANCE - EQUIPMENT	166,920.55	131,000	131,000	186,000	186,000	55,000
MAINTENANCEBUILDINGS & IMPRV	1,113,189.53	316,000	316,000	1,273,000	1,274,000	958,000
MEDICAL DENTAL & LAB SUPPLIES	84.49	0	0	0	0	0
MEMBERSHIPS	36,082.00	18,000	18,000	13,000	13,000	(5,000
MISCELLANEOUS EXPENSE	2,675.49	48,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,127,559.90	2,018,000	2,055,000	2,354,000	1,659,000	(396,000
PROFESSIONAL SERVICES	833,794.13	798,000	798,000	755,000	725,000	(73,000
RENTS & LEASES - BLDG & IMPRV	1,186,762.62	2,430,000	2,430,000	1,328,000	1,328,000	(1,102,000
RENTS & LEASES - EQUIPMENT	4,097.46	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	171.05	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	15,993.81	0	0	0	0	0
TECHNICAL SERVICES	526,036.12	1,622,000	1,622,000	687,000	687,000	(935,000
TELECOMMUNICATIONS	608,754.46	730,000	730,000	782,000	783,000	53,000
TRAINING	70,294.74	•	197,000	74,000	74,000	(123,000
TRANSPORTATION AND TRAVEL	133,870.47	•	178,000	128,000	128,000	(50,000
UTILITIES	1,248,668.79	1,350,000	1,350,000	1,386,000	1,386,000	36,000
TOTAL S & S	31,326,072.08	37,389,000	35,801,000	42,139,000	42,139,000	6,338,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	21,000	6,000	26,000	26,000	20,000
RET-OTHER LONG TERM DEBT	177,784.87	169,000	169,000	174,000	174,000	5,000
TAXES & ASSESSMENTS	10,223.01	22,000	0	0	0	0
TOTAL OTH CHARGES	188,007.88	212,000	175,000	200,000	200,000	25,000

## **AUDITOR-CONTROLLER BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	 FY 2009-10 REQUESTED	 FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
COMPUTERS, MIDRANGE/DEPARTMENTAL		49,122.53	87,000	87,000	50,000	50,000		(37,000)
MACHINERY EQUIPMENT		0.00	675,000	675,000	0	0		(675,000)
OFFICE FURNITURE, FIXTURES & EQ		0.00	40,000	40,000	50,000	50,000		10,000
VEHICLES & TRANSPORTATION EQUIPMENT		13,520.78	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT		62,643.31	802,000	802,000	100,000	100,000		(702,000)
TOTAL FIXED ASSETS		62,643.31	802,000	802,000	100,000	100,000		(702,000)
GROSS TOTAL	\$	85,621,160.21	\$ 97,620,000	\$ 101,854,000	\$ 108,620,000	\$ 107,570,000	\$	5,716,000
INTRAFUND TRANSFERS		(44,360,219.81)	(48,023,000)	(51,354,000)	(50,027,000)	(56,296,000)		(4,942,000)
NET TOTAL	\$	41,260,940.40	\$ 49,597,000	\$ 50,500,000	\$ 58,593,000	\$ 51,274,000	\$	774,000
REVENUE		22,056,534.04	21,353,000	22,664,000	20,909,000	23,864,000		1,200,000
NET COUNTY COST	\$	19,204,406.36	\$ 28,244,000	\$ 27,836,000	\$ 37,684,000	\$ 27,410,000	\$	(426,000)
BUDGETED POSITIONS		593.0	599.0	599.0	609.0	596.0		(3.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
ASSESS & TAX COLLECT FEES	\$	6,465,457.04	\$ 10,405,000	\$ 10,757,000	\$ 12,051,000	\$ 12,051,000	\$	1,294,000
AUDITING - ACCOUNTING FEES		2,015,329.58	1,834,000	1,926,000	1,827,000	1,827,000		(99,000)
CHARGES FOR SERVICES - OTHER CIVIL PROCESS SERVICE		12,902,942.10	8,673,000 49,000	8,807,000 49,000	5,849,000 49,000	8,804,000 49.000		(3,000)
TOTAL CHARGES-SVS	_	47,815.15 21,431,543.87	 20,961,000	 21,539,000	19,776,000	22,731,000		
TOTAL CHARGES-3VS		21,431,343.07	20,901,000	21,559,000	19,770,000	22,731,000		1,192,000
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER		200,645.45	 0	 0	0	0		0
TOTAL I R - FEDERA		200,645.45	0	0	0	0		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER	_	58,835.00	60,000	793,000	807,000	807,000		14,000
TOTAL I R - STATE		58,835.00	60,000	793,000	807,000	807,000		14,000
MISCELLANEOUS REVENUE			,					
MISCELLANEOUS		365,509.72	332,000	332,000	326,000	326,000		(6,000)
TOTAL MISC REV		365,509.72	332,000	332,000	326,000	326,000		(6,000)
TOTAL REVENUE	\$	22,056,534.04	\$ 21,353,000	\$ 22,664,000	\$ 20,909,000	\$ 23,864,000	\$	1,200,000

# **Auditor-Controller - eCAPS Project Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 26,882,950.65	\$ 26,250,000	\$ 26,250,000	\$ 26,250,000	\$ 28,005,000	\$	1,755,000
GROSS TOTAL	\$ 26,882,950.65	\$ 26,250,000	\$ 26,250,000	\$ 26,250,000	\$ 28,005,000	\$	1,755,000
INTRAFUND TRANSFERS	(50,400.00)	0	0	0	0		0
NET TOTAL	\$ 26,832,550.65	\$ 26,250,000	\$ 26,250,000	\$ 26,250,000	\$ 28,005,000	\$	1,755,000
REVENUE	4,345,870.75	3,028,000	0	0	0		0
NET COUNTY COST	\$ 22,486,679.90	\$ 23,222,000	\$ 26,250,000	\$ 26,250,000	\$ 28,005,000	\$	1,755,000

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALFINANCE

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net increase of \$1,755,000 for the eCAPS contingency fund.

### **Changes From 2008-09 Budget**

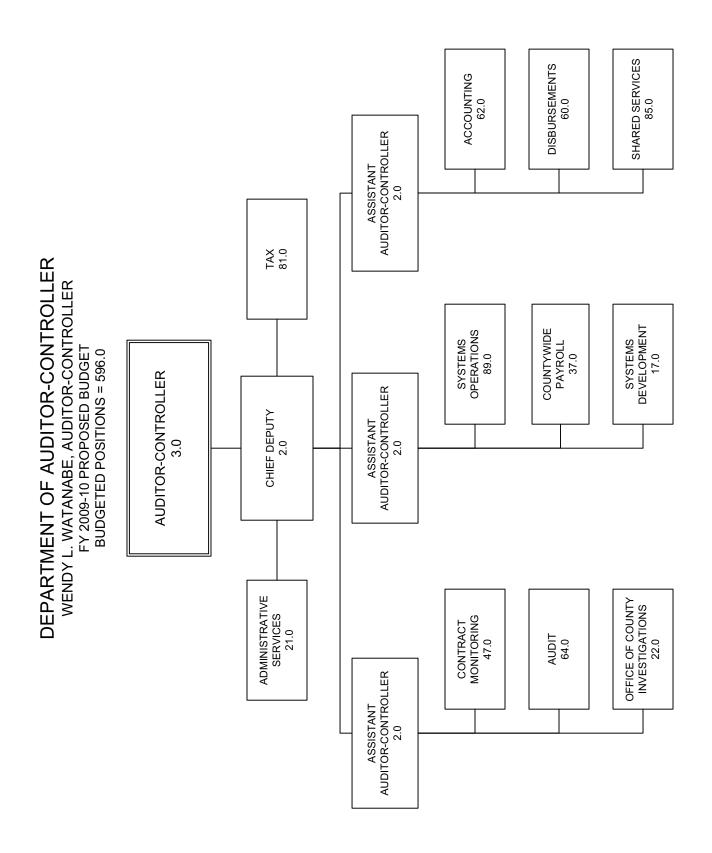
	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	26,250,000	0	0	26,250,000	0.0
Other Changes					
1. eCAPS Project: Reflects the deletion of one-time funding of \$23,710,000, partially offset by one-time funding of \$21,465,000 for equipment purchases and operating costs; and \$4,000,000 for the eCAPS contingency fund.	1,755,000		-	1,755,000	
Total Changes	1,755,000	0	0	1,755,000	0.0
2009-10 Proposed Budget	28,005,000	0	0	28,005,000	0.0

# **Auditor-Controller - Transportation Clearing Account Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 17,827,041.46	\$ 24,000,000	\$ 24,000,000	\$ 24,000,000	\$ 24,000,000	\$	0
S & S EXPENDITURE DISTRIBUTION	(17,827,041.46)	(24,000,000)	(24,000,000)	(24,000,000)	(24,000,000)		0
TOTAL S & S	0.00	0	0	0	0		0
GROSS TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
NET TOTAL	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
NET COUNTY COST	\$ 0.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
	 JND ENERAL FUND		 UNCTION ENERAL		CTIVITY INANCE		

# 2009-10 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2009-10 Proposed Budget reflects no change from the 2008-09 Final Adopted Budget.



#### **Beaches and Harbors**

Santos H. Kreimann, Director

### **Beaches and Harbors Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	16,095,822.69	\$ 17,708,000	\$	19,032,000	\$	20,692,000	\$	19,255,000	\$	223,000
SERVICES & SUPPLIES		14,765,821.24	16,717,000		17,039,000		17,905,000		16,094,000		(945,000)
OTHER CHARGES		2,648,011.39	4,472,000		4,472,000		4,030,000		3,848,000		(624,000)
FIXED ASSETS - EQUIPMENT		1,645,908.23	174,000		174,000		2,421,000		27,000		(147,000)
OTHER FINANCING USES		4,695,185.00	5,222,000		5,222,000		3,288,000		1,288,000		(3,934,000)
GROSS TOTAL	\$	39,850,748.55	\$ 44,293,000	\$	45,939,000	\$	48,336,000	\$	40,512,000	\$	(5,427,000)
INTRAFUND TRANSFERS		(8,623.01)	(11,000)		(5,000)		(5,000)		(5,000)		0
NET TOTAL	\$	39,842,125.54	\$ 44,282,000	\$	45,934,000	\$	48,331,000	\$	40,507,000	\$	(5,427,000)
REVENUE		79,566,345.66	54,872,000		56,020,000		55,500,000		55,500,000		(520,000)
NET COUNTY COST	\$	(39,724,220.12)	\$ (10,590,000)	\$	(10,086,000)	\$	(7,169,000)	\$	(14,993,000)	\$	(4,907,000)
BUDGETED POSITIONS		275.0	256.0		256.0		273.0		245.0		(11.0)
	Fl	JND		Fl	JNCTION			Α	CTIVITY		
	G	ENERAL FUND			ECREATION & C ERVICES	UL	TURAL	R	ECREATION FAC	CILIT	ΓIES

#### Mission Statement

Manage Marina del Rey and County-owned or operated beaches to enhance public access and enjoyment while ensuring County revenue is consistent with fair market values through professional and accountable assets management. This includes Marina lease administration and leasehold redevelopment; beach concession, parking and use permit administration; beach and Marina maintenance (refuse removal, restroom cleaning, grounds maintenance and facility repairs); Marina leasehold and beach facilities maintenance inspections; planning and implementation of Marina del Rey and beach capital and infrastructure improvement programs; marketing and management of promotional campaigns; and children's programs including the Day in the Marina and the Water Awareness, Training, Education and Recreation (W.A.T.E.R.) programs.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a \$4.907 million decrease in net County cost (NCC) primarily attributable to

reductions needed to address the County's projected structural deficit for fiscal year 2009-10 and the deletion of one-time funding. The Proposed Budget also includes an increase in NCC to fund Board-approved increases in salaries and employee benefits; the addition of 4.0 positions and an increase in services and supplies to manage, operate and maintain the new Dockweiler Youth Center; and the Department's efforts to realign the budget to address the loss of its sponsorship agreement.

# **Critical/Strategic Planning Initiatives**

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes:

- Visitors to County beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and
- Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful, well-maintained public amenities.

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	45,939,000	5,000	56,020,000	(10,086,000)	256.0
New/Expanded Programs					
1. Dockweiler Youth Center: Reflects the addition of 1.0 Recreation Services Supervisor, 3.0 Recreation Services Leaders (2.0 permanent and 1.0 recurrent), 2.0 Student Workers (no count) positions, and services and supplies for the maintenance and operation of the new Dockweiler Youth Center. *	348,000			348,000	4.0
<ol> <li>Leasehold Extension and Reimbursement: Reflects lessees' reimbursement of consultant fees and expenses pursuant to the process for managing Marina del Rey leasehold extension proposals.</li> </ol>	200,000		200,000		
Critical Issues					
1. Lifeguard Vehicle Sponsorship Agreement: Reflects an adjustment for the second year of the Ford Motor Credit Company Lifeguard Vehicle Sponsorship Agreement.	(193,000)		(193,000)		
2. Budget Realignment: Reflects the deletion of 7.0 vacant positions and reductions in fixed assets and services and supplies to address the loss of the Department's sponsorship agreement.	(568,000)		(568,000)		(7.0)
Curtailments					
1. <b>Beach:</b> Reflects the deletion of 6.0 vacant positions and a reduction in services and supplies to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(374,000)			(374,000)	(6.0)
2. Marina: Reflects the deletion of 2.0 vacant positions and reductions in services and supplies and the contribution to the Marina Replacement A.C.O. Fund to address the County's projected structural deficit for FY 2009-10.	(2,491,000)			(2,491,000)	(2.0)
Other Changes					
1. Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.	581,000			581,000	
2. Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	55,000			55,000	
3. Retiree Health Insurance: Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.			-	(25,000)	
4. Retirement: Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	149,000			149,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	56,000			56,000	
6.	<b>Unavoidable Costs:</b> Reflects increases in projected unemployment insurance, retiree health insurance, and long-term disability costs based on historical experience.	105,000			105,000	
7.	<b>Services and Supplies:</b> Reflects a decrease in contract funding and services received from other County departments.	(224,000)			(224,000)	
8.	<b>Other Charges:</b> Reflects an increase in Los Angeles County Capital Asset Leasing Program payments.	160,000			160,000	
9.	<b>Revenue Realignment:</b> Reflects increases primarily due to increases in Marina leasehold rents and Beach concession revenues.			41,000	(41,000)	
10	Deletion of One-Time Costs: Reflects the deletion of one-time funding for Air Quality Management District mandated installation of Phase II Enhanced Vapor Recovery Systems, California Coastal Commission consultant services, judgments and damages, and various Marina Replacement A.C.O. Fund projects.	(3,206,000)	-		(3,206,000)	
	Total Changes	(5,427,000)	0	(520,000)	(4,907,000)	(11.0)
20	09-10 Proposed Budget	40,512,000	5,000	55,500,000	(14,993,000)	245.0

<sup>\*</sup> See Augmentation Performance Measures

### **Unmet Needs**

The Department of Beaches and Harbors' critical needs include the replacement of aged parking fee collection machines, heavy duty beach maintenance equipment, and deferred and extraordinary maintenance at Marina del Rey.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Dockweiler Youth Center

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Incremental Costs	348,000			348,000	4.0 (1)
Existing Costs					
Total Program Costs	348,000			348,000	4.0

Authority: Non-mandated, discretionary program.

Reflects the addition of four positions to operate and maintain the soon-to-be-completed Dockweiler Youth Center, which will be operated and open to the public from 6 a.m. to 10 p.m., seven days a week.

**Program Result:** Staff will oversee scheduling of added Water Awareness, Training, Education and Recreation (W.A.T.E.R.) Program activities, facility rental and coordination/setup of events and meetings, and process beach use permits for the beach area in front of the Youth Center. Revenue will be generated through W.A.T.E.R. Program participation fees and beach use permit fees.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of W.A.T.E.R. participants using Dockweiler facility (2)	n/a	n/a	n/a	100%
Percentage of W.A.T.E.R. Program activities at Dockweiler facility	n/a	n/a	n/a	100%
Percentage of division rentals	n/a	n/a	n/a	100%
Operational Measures				
Total number of W.A.T.E.R. Program youth using facility (3)	n/a	n/a	n/a	2,000
Total number of classes held at facility	n/a	n/a	n/a	50
Total number of beach use permits processed	n/a	n/a	n/a	10
Total number of facility rentals/reservations processed	n/a	n/a	n/a	25

#### **Explanatory Note(s):**

- (1) In addition, the services of two student workers will be employed to round out the staff at the Youth Center.
- (2) The Department's goal is to have the new Dockweiler Youth Center accommodate 25 percent of all W.A.T.E.R. Program activities and division rentals.
- (3) The number of W.A.T.E.R. Program participants and classes in this section are included in the W.A.T.E.R. Program section of the Program Summary and Performance Measures book.

n/a = not available

#### **BEACHES AND HARBORS BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 10,477,448.54	\$ 11,490,000	\$ 13,104,000	\$ 14,146,000	\$ 12,873,000	\$ (231,000)
CAFETERIA PLAN BENEFITS	1,824,090.69	2,109,000	1,917,000	2,126,000	2,115,000	198,000
DEFERRED COMPENSATION BENEFITS	291,710.06	335,000	353,000	389,000	334,000	(19,000)
EMPLOYEE GROUP INS - E/B	340,376.36	360,000	442,000	494,000	542,000	100,000
OTHER EMPLOYEE BENEFITS	26,406.00	26,000	33,000	33,000	33,000	0
RETIREMENT - EMP BENEFITS	2,678,308.05	2,860,000	2,574,000	2,912,000	2,766,000	192,000
WORKERS' COMPENSATION	457,482.99	528,000	609,000	592,000	592,000	(17,000)
TOTAL S & E B	16,095,822.69	17,708,000	19,032,000	20,692,000	19,255,000	223,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	387,676.49	489,000	530,000	866,000	566,000	36,000
CLOTHING & PERSONAL SUPPLIES	82,245.00	89,000	96,000	96,000	96,000	0
COMMUNICATIONS	145,694.33	158,000	117,000	117,000	117,000	0
COMPUTING-MAINFRAME	0.00	0	51,000	51,000	51,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	95,565.59	72,000	24,000	24,000	24,000	0
COMPUTING-PERSONAL	423,153.78	354,000	286,000	286,000	286,000	0
HOUSEHOLD EXPENSE	187,080.19	803,000	173,000	774,000	113,000	(60,000)
INFORMATION TECHNOLOGY SERVICES	76,011.00	178,000	205,000	205,000	205,000	0
INSURANCE	5,411.25	11,000	17,000	17,000	17,000	0
MAINTENANCE - EQUIPMENT	481,208.22	395,000	440,000	561,000	440,000	0
MAINTENANCEBUILDINGS & IMPRV	3,035,787.92	3,634,000	4,058,000	3,834,000	3,719,000	(339,000)
MEDICAL DENTAL & LAB SUPPLIES	3,076.46	3,000	0	0	0	0
MEMBERSHIPS	1,423.55	6,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	16,395.17	12,000	30,000	30,000	30,000	0
OFFICE EXPENSE	262,944.36	241,000	306,000	306,000	306,000	0
PROFESSIONAL SERVICES	2,867,905.15	2,545,000	3,406,000	3,256,000	2,719,000	(687,000)
RENTS & LEASES - BLDG & IMPRV	9,520.00	10,000	10,000	2,000	2,000	(8,000)
RENTS & LEASES - EQUIPMENT	34,517.29	82,000	65,000	65,000	65,000	0
SMALL TOOLS & MINOR EQUIPMENT	38,971.42	57,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,448,951.36	1,674,000	1,635,000	1,840,000	1,763,000	128,000
TECHNICAL SERVICES	2,729,219.87	3,377,000	3,246,000	3,225,000	3,225,000	(21,000)
TELECOMMUNICATIONS	462,745.21	472,000	449,000	430,000	430,000	(19,000)
TRAINING	14,703.82	18,000	37,000	37,000	37,000	0
TRANSPORTATION AND TRAVEL	1,191,866.33	1,261,000	1,074,000	1,074,000	1,074,000	0
UTILITIES	763,747.48	776,000	685,000	710,000	710,000	25,000
TOTAL S & S	14,765,821.24	16,717,000	17,039,000	17,905,000	16,094,000	(945,000
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	947,582.24	932,000	948,000	948,000	948,000	0
JUDGMENTS & DAMAGES	3,456.19	727,000	715,000	68,000	68,000	(647,000)
RET-OTHER LONG TERM DEBT	1,683,462.03	2,806,000	2,795,000	3,000,000	2,818,000	23,000
TAXES & ASSESSMENTS	13,510.93	7,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	2,648,011.39	4,472,000	4,472,000	4,030,000	3,848,000	(624,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED ASSETS	0.00	174,000	174,000	675,000	27,000	(147,000)

### **BEACHES AND HARBORS BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
MACHINERY EQUIPMENT		1,400,390.20	0	0	0	0		0
OTHER EQUIPMENT		0.00	0	0	1,746,000	0		0
TANKS-STORAGE & TRANSPORT		223,043.16	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT		22,474.87	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT		1,645,908.23	174,000	174,000	2,421,000	27,000		(147,000)
TOTAL FIXED ASSETS		1,645,908.23	174,000	174,000	2,421,000	27,000		(147,000)
OTHER FINANCING USES								
OPERATING TRANSFERS		4,695,185.00	5,222,000	5,222,000	3,288,000	1,288,000		(3,934,000)
TOTAL OTH FIN USES		4,695,185.00	5,222,000	5,222,000	3,288,000	1,288,000		(3,934,000)
GROSS TOTAL	\$	39,850,748.55	\$ 44,293,000	\$ 45,939,000	\$ 48,336,000	\$ 40,512,000	\$	(5,427,000)
INTRAFUND TRANSFERS		(8,623.01)	(11,000)	(5,000)	(5,000)	(5,000)		0
NET TOTAL	\$	39,842,125.54	\$ 44,282,000	\$ 45,934,000	\$ 48,331,000	\$ 40,507,000	\$	(5,427,000)
REVENUE		79,566,345.66	54,872,000	56,020,000	55,500,000	55,500,000		(520,000)
NET COUNTY COST	\$	(39,724,220.12)	\$ (10,590,000)	\$ (10,086,000)	\$ (7,169,000)	\$ (14,993,000)	\$	(4,907,000)
BUDGETED POSITIONS		275.0	256.0	256.0	273.0	245.0		(11.0)
CHARGES FOR SERVICES  CHARGES FOR SERVICES - OTHER PLANNING & ENGINEERING SERVICE	\$	10,867,605.80 4,720.51	\$ 10,996,000 2,000	\$ 11,048,000 0	\$ 11,316,000 0	\$ 11,316,000 S	\$	268,000 0
TOTAL CHARGES-SVS		10,872,326.31	10,998,000	11,048,000	11,316,000	11,316,000		268,000
FINES FORFEITURES & PENALTIES VEHICLE CODE FINES		361,077.66	300.000	300.000	300,000	300.000		0
TOTAL FINES FO/PEN	_	361,077.66	 300,000	 300,000	300,000	300,000		0
INTERGYMTL REVENUE - STATE								
STATE - OTHER		1,256,906.00	62,000	0	0	0		0
TOTAL I R - STATE		1,256,906.00	62,000	0	0	0		0
LICENSES PERMITS & FRANCHISES								
BUSINESS LICENSES		157,900.00	281,000	280,000	280,000	280,000		0
CONSTRUCTION PERMITS		119,331.40	0	0	0	0		0
OTHER LICENSES & PERMITS		32,427.70	81,000	10,000	10,000	10,000		0
TOTAL LIC/PER/FRAN		309,659.10	362,000	290,000	290,000	290,000		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		2,629,403.79	840,000	1,858,000	1,290,000	1,290,000		(568,000)
OTHER SALES	_	20,033,239.75	0	0	0	0		0
TOTAL MISC REV	_	22,662,643.54	840,000	1,858,000	1,290,000	1,290,000		(568,000)
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS	_	106,161.90	0	0	0	0		0
TOTAL OTH FIN SRCS		106,161.90	0	0	0	0		0

## **BEACHES AND HARBORS BUDGET DETAIL (Continued)**

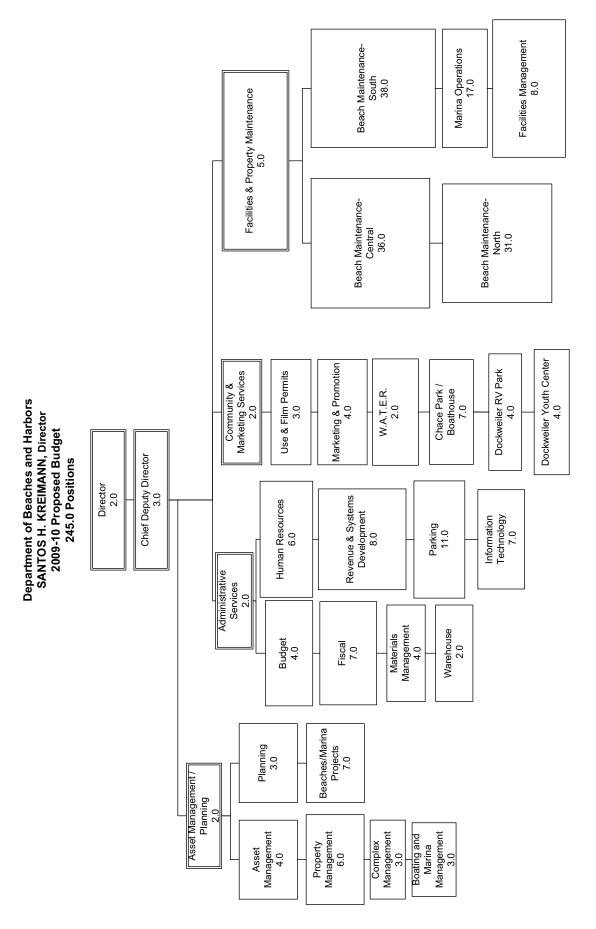
CLASSIFICATION	FY 2007 ACTU		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL							
REVENUE - USE OF MONEY & PROP							
INTEREST	1,093,	97.68	283,000	605,00	00 238,000	238,000	(367,000)
RENTS & CONCESSIONS	42,904,	73.47	42,027,000	41,919,00	00 42,066,000	42,066,000	147,000
TOTAL USE OF MONEY	43,997,	71.15	42,310,000	42,524,00	00 42,304,000	42,304,000	(220,000)
TOTAL REVENUE	\$ 79,566,3	345.66 \$	54,872,000	\$ 56,020,00	00 \$ 55,500,000	55,500,000	\$ (520,000)

# **Beaches and Harbors - Beach Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	12,776,383.89	\$ 13,854,000	\$	14,332,000	\$	15,749,000	\$	14,533,000	\$	201,000
SERVICES & SUPPLIES		8,891,595.96	10,029,000		9,767,000		10,489,000		9,695,000		(72,000)
OTHER CHARGES		465,588.89	1,965,000		1,949,000		1,751,000		1,513,000		(436,000)
FIXED ASSETS - EQUIPMENT		1,628,027.49	147,000		147,000		2,049,000		0		(147,000)
OTHER FINANCING USES		71,379.00	83,000		83,000		83,000		83,000		0
GROSS TOTAL	\$	23,832,975.23	\$ 26,078,000	\$	26,278,000	\$	30,121,000	\$	25,824,000	\$	(454,000)
INTRAFUND TRANSFERS		(8,623.01)	(11,000)		(5,000)		(5,000)		(5,000)		0
NET TOTAL	\$	23,824,352.22	\$ 26,067,000	\$	26,273,000	\$	30,116,000	\$	25,819,000	\$	(454,000)
REVENUE		16,354,107.03	13,446,000		14,483,000		14,121,000		14,121,000		(362,000)
NET COUNTY COST	\$	7,470,245.19	\$ 12,621,000	\$	11,790,000	\$	15,995,000	\$	11,698,000	\$	(92,000)
BUDGETED POSITIONS		218.0	196.0		196.0		212.0		187.0		(9.0)
	FL	JND		FU	INCTION			Α	CTIVITY		
	GI	ENERAL FUND			ECREATION & C	UL <sup>-</sup>	TURAL	R	ECREATION FAC	CILIT	TES

# **Beaches and Harbors - Marina Budget Summary**

		•	•								
CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	3,319,438.80	\$ 3,854,000	\$	4,700,000	\$	4,943,000	\$	4,722,000	\$	22,000
SERVICES & SUPPLIES		5,874,225.28	6,688,000		7,272,000		7,416,000		6,399,000		(873,000)
OTHER CHARGES		2,182,422.50	2,507,000		2,523,000		2,279,000		2,335,000		(188,000)
FIXED ASSETS - EQUIPMENT		17,880.74	27,000		27,000		372,000		27,000		0
OTHER FINANCING USES		4,623,806.00	5,139,000		5,139,000		3,205,000		1,205,000		(3,934,000)
GROSS TOTAL	\$	16,017,773.32	\$ 18,215,000	\$	19,661,000	\$	18,215,000	\$	14,688,000	\$	(4,973,000)
NET TOTAL	\$	16,017,773.32	\$ 18,215,000	\$	19,661,000	\$	18,215,000	\$	14,688,000	\$	(4,973,000)
REVENUE		63,212,238.63	41,426,000		41,537,000		41,379,000		41,379,000		(158,000)
NET COUNTY COST	\$	(47,194,465.31)	\$ (23,211,000)	\$	(21,876,000)	\$	(23,164,000)	\$	(26,691,000)	\$	(4,815,000)
BUDGETED POSITIONS		57.0	60.0		60.0		61.0		58.0		(2.0)
	FU	JND		FU	JNCTION			Α	CTIVITY		
	GI	ENERAL FUND			ECREATION & C ERVICES	UL	TURAL	R	ECREATION FAC	CILIT	TIES



# **Board of Supervisors**

Sachi A. Hamai, Executive Officer

#### **Board of Supervisors Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$	39,017,329.26	\$ 42,992,000	\$	42,992,000	\$ 44,085,000	\$	43,661,000	\$	669,000
SERVICES & SUPPLIES		38,046,577.59	47,125,000		100,167,000	101,070,000		89,986,000		(10,181,000)
S & S EXPENDITURE DISTRIBUTION		(7,402,398.24)	(7,365,000)		(7,365,000)	(7,785,000)		(7,785,000)		(420,000)
TOTAL S & S		30,644,179.35	39,760,000		92,802,000	93,285,000		82,201,000		(10,601,000)
OTHER CHARGES		266,347.90	327,000		327,000	327,000		314,000		(13,000)
FIXED ASSETS - EQUIPMENT		381,117.97	241,000		241,000	55,000		30,000		(211,000)
OTHER FINANCING USES		92,000.00	0		0	0		0		0
GROSS TOTAL	\$	70,400,974.48	\$ 83,320,000	\$	136,362,000	\$ 137,752,000	\$	126,206,000	\$	(10,156,000)
INTRAFUND TRANSFERS		(7,339,950.40)	(8,996,000)		(8,996,000)	(8,759,000)		(8,521,000)		475,000
NET TOTAL	\$	63,061,024.08	\$ 74,324,000	\$	127,366,000	\$ 128,993,000	\$	117,685,000	\$	(9,681,000)
REVENUE		4,984,344.45	8,115,000		8,115,000	7,579,000		7,579,000		(536,000)
NET COUNTY COST	\$	58,076,679.63	\$ 66,209,000	\$	119,251,000	\$ 121,414,000	\$	110,106,000	\$	(9,145,000)
BUDGETED POSITIONS		322.0	324.0		324.0	335.0		327.0		3.0
		JND			INCTION			CTIVITY		
	GI	ENERAL FUND		GE	ENERAL		LE	EGISLATIVE AND	AD	MINISTRATIVE

#### **Mission Statement**

The Board of Supervisors (Board), as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office provides a full range of administrative support to the Board of Supervisors. The mission of the Executive Office is to establish the standard of excellence in providing easy access to quality information and services to customers.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$9,145,000 primarily due to a reduction needed to address the County's projected structural deficit, as well as a deletion of one-time funding related to various community programs and departmental projects, partially offset by Board-approved increases in salaries and employee benefits.

# **Critical/Strategic Planning Initiatives**

The Executive Office has developed a new strategic plan, in alignment with the County Strategic Plan, with multiple goals for fiscal year (FY) 2009-10. The Budget Request reflects the resources needed to achieve those goals, which focus on the use of technology driven services. The Department will continue implementation of *Performance Counts!* as a method of tracking and measuring departmental progress toward strategic plan goals. These goals include:

- Work aggressively towards achieving the goals identified in the Department's strategic planning initiative to improve its infrastructure; and
- Re-engineer business processes.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	136,362,000	8,996,000	8,115,000	119,251,000	324.0
Ne	w/Expanded Programs					
1.	<b>Information Resources Management (IRM):</b> Reflects the addition of 1.0 position to support the Department's IRM restructure plan, fully offset by a reduction in services and supplies.		-	-		1.0
2.	<b>Arts Commission:</b> Reflects the addition of 8.0 grant funded positions approved by the Board on November 5, 2008 to further implement the <i>Arts for All:</i> Los Angeles County Regional Blueprint for Arts Education initiative.	629,000	629,000			8.0
3.	<b>Assessment Appeals Board:</b> Reflects one-time funding to address the significant increase in property tax appeals. *	200,000			200,000	
4.	<b>HIV Commission:</b> Reflects an increase in the program grant.	177,000	177,000			
Cu	rtailments					
1.	<b>Services and Supplies:</b> Reflects a reduction in the Board of Supervisors' community programs, as well as the Executive Officer of the Board's services and supplies, needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(2,000,000)			(2,000,000)	
2.	<b>Arts Commission:</b> Reflects the deletion of 6.0 vacant positions needed to address the County's projected structural deficit for FY 2009-10.	(264,000)	(264,000)			(6.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	452,000	13,000		439,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(568,000)	(8,000)		(560,000)	
3.	<b>Retirement Debt Services:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	159,000	2,000		157,000	
4.	<b>Retiree Health Insurance:</b> Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10, and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	47,000	99,000		(52,000)	
5.	Community Programs: Reflects the deletion of one-time funding from the First District's Community Program Fund for Capital Projects (\$5,000,000) and Nogales High School after-school program (\$400,000).	(5,400,000)			(5,400,000)	
6.	Community Programs: Reflects the deletion of one-time funding from the Third District's Community Program Fund for the Los Angeles Philharmonic.	(724,000)			(724,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
7. One-time and Carryover Funding Adjustments: Reflects the deletion of one-time funding for the Video Conference (\$260,000), Storage Area Network Phase III (\$211,000) and Board Hearing Room Kiosks (\$25,000) projects.	(496,000)	-	-	(496,000)	
<b>8. Children's Planning Council:</b> Reflects a decrease in funding per amended agreement between the Board and the Children's Planning Council Foundation, Inc.	(1,003,000)	(245,000)		(758,000)	
<ol> <li>Countywide Criminal Justice Coordination         Committee (CCJCC) Grant: Reflects decreases in services and supplies and revenue as a result of two expiring grants.     </li> </ol>	(536,000)		(536,000)		
<b>10. Temporary Services Reduction:</b> Reflects a reduction in temporary services utilized by other County departments.	(893,000)	(893,000)			
<b>11. Proprietorship Program:</b> Reflects an increase in building proprietorship costs of \$420,000, offset by an expenditure distribution to tenant departments.					
<b>12. Unavoidable Costs:</b> Reflects increases in health insurance, unemployment benefits and workers' compensation costs, partially offset by a decrease in long-term disability costs.	77,000	15,000		62,000	
<b>13. Countywide Cost Allocation Adjustment (A-87):</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(13,000)			(13,000)	
Total Changes	(10,156,000)	(475,000)	(536,000)	(9,145,000)	3.0
2009-10 Proposed Budget	126,206,000	8,521,000	7,579,000	110,106,000	327.0

<sup>\*</sup> See Augmentation Performance Measures

#### **Unmet Needs**

The Department's unmet needs include: 1) additional staffing for the Information Resources Management Section; 2) additional funding to mitigate increased billings from other County departments; 3) additional funding for uninsured motor vehicle accidents; 4) additional funding to support the Commission for Women's annual 5K Run/Walk; and 5) additional funding to support the Commission on Disabilities' annual Access Awards Luncheon.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Assessment Appeals

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Incremental Costs	200,000			200,000	
Existing Costs	1,186,000		1,124,000	62,000	19.0
Total Program Costs	1,386,000		1,124,000	262,000	19.0

Authority: Mandated program with discretionary service levels - Article XII of the California Constitution.

The Assessment Appeals Board hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

**Program Result:** Los Angeles County property taxpayers receive efficient and timely service in processing their assessment appeals.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of parcels that are taken to final action each month	8%	7%	4%	5% <sup>(1)</sup>
Operational Measures				
Number of parcels closed per month	1,025	946	3,917	5,500

#### **Explanatory Note(s):**

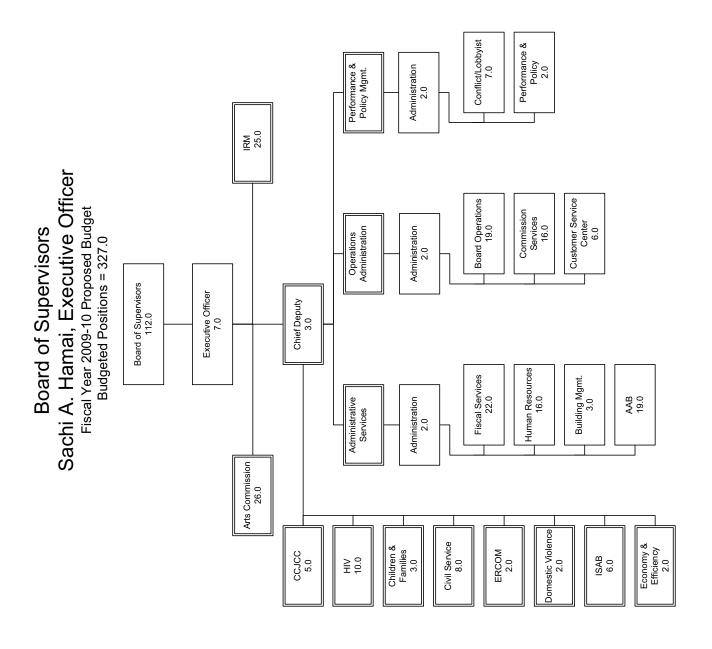
<sup>(1)</sup> The number of Assessment Appeals Board parcels has grown from 16,000 to 47,000 from fiscal year (FY) 2007-08 to FY 2008-09 and is projected to increase to 65,000 in FY 2009-10. Denotes the projected target necessary to avoid potential revenue loss to the County.

### **BOARD OF SUPERVISORS BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 25,682,176.11	\$ 29,105,000	\$ 29,105,000	\$ 30,234,000	\$ 29,791,000	\$ 686,000
CAFETERIA PLAN BENEFITS	3,889,781.57	4,345,000	4,345,000	4,452,000	4,505,000	160,000
DEFERRED COMPENSATION BENEFITS	1,432,535.90	1,461,000	1,461,000	1,552,000	1,513,000	52,000
EMPLOYEE GROUP INS - E/B	1,468,931.13	1,220,000	1,220,000	1,215,000	1,278,000	58,000
OTHER EMPLOYEE BENEFITS	44,450.00	38,000	38,000	38,000	38,000	0
RETIREMENT - EMP BENEFITS	6,240,499.10	6,569,000	6,569,000	6,321,000	6,263,000	(306,000)
WORKERS' COMPENSATION	258,955.45	254,000	254,000	273,000	273,000	19,000
TOTAL S & E B	39,017,329.26	42,992,000	42,992,000	44,085,000	43,661,000	669,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,007,838.81	5,559,000	5,559,000	3,792,000	3,788,000	(1,771,000)
COMMUNICATIONS	562,662.60	561,000	561,000	583,000	561,000	0
COMPUTING-MAINFRAME	119,108.65	6,000	6,000	7,000	6,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	36,245.00	276,000	276,000	212,000	276,000	0
COMPUTING-PERSONAL	1,124,937.54	1,187,000	1,187,000	1,180,000	1,187,000	0
CONTRACTED PROGRAM SERVICES	9,252,114.36	19,206,000	72,248,000	74,594,000	63,987,000	(8,261,000
INFORMATION TECHNOLOGY SERVICES	389,756.23	399,000	399,000	277,000	374,000	(25,000
INSURANCE	25,075.07	50,000	50,000	50,000	50,000	0
MAINTENANCE - EQUIPMENT	7,718.16	18,000	18,000	18,000	18,000	0
MAINTENANCEBUILDINGS & IMPRV	7,402,894.51	6,715,000	6,715,000	7,277,000	7,074,000	359,000
MEMBERSHIPS	6,322.20	8,000	8,000	8,000	8,000	0
MISCELLANEOUS EXPENSE	320,493.10	425,000	425,000	425,000	425,000	0
OFFICE EXPENSE	1,541,768.44	2,204,000	2,204,000	2,184,000	2,306,000	102,000
PROFESSIONAL SERVICES	1,981,774.62	2,121,000	2,121,000	1,635,000	1,635,000	(486,000
PUBLICATIONS & LEGAL NOTICE	782,052.91	573,000	573,000	573,000	573,000	0
RENTS & LEASES - BLDG & IMPRV	866,479.97	828,000	828,000	1,078,000	878,000	50,000
RENTS & LEASES - EQUIPMENT	364,307.42	306,000	306,000	306,000	306,000	0
SMALL TOOLS & MINOR EQUIPMENT	5,480.85	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	61,761.53	0	0	0	0	0
TECHNICAL SERVICES	2,069,394.29	2,399,000	2,399,000	2,481,000	2,460,000	61,000
TELECOMMUNICATIONS	2,464,320.35	1,979,000	1,979,000	1,936,000	1,719,000	(260,000
TRAINING	591,481.81	285,000	285,000	335,000	335,000	50,000
TRANSPORTATION AND TRAVEL	613,317.32	534,000	534,000	534,000	534,000	0
UTILITIES	1,449,271.85	1,486,000	1,486,000	1,585,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(7,402,398.24)	(7,365,000)	(7,365,000)	(7,785,000)	(7,785,000)	(420,000
TOTAL S & S	30,644,179.35	39,760,000	92,802,000	93,285,000	82,201,000	(10,601,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	30,590.18	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	234,654.52	219,000	219,000	219,000	206,000	(13,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	1,103.20	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	266,347.90	327,000	327,000	327,000	314,000	(13,000
FIXED ASSETS FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	300,211.39	211,000	211,000	25,000	0	(211,000

### **BOARD OF SUPERVISORS BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
OFFICE FURNITURE, FIXTURES & EQ		0.00	30,000	30,000	30,000	30,000		0
VEHICLES & TRANSPORTATION EQUIPMENT		80,906.58	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT		381,117.97	241,000	241,000	55,000	30,000		(211,000)
TOTAL FIXED ASSETS		381,117.97	241,000	241,000	55,000	30,000		(211,000)
OTHER FINANCING USES								
OPERATING TRANSFERS		92,000.00	0	0	0	0		0
TOTAL OTH FIN USES		92,000.00	0	0	0	0		0
GROSS TOTAL	\$	70,400,974.48	\$ 83,320,000	\$ 136,362,000	\$ 137,752,000	\$ 126,206,000	\$	(10,156,000)
INTRAFUND TRANSFERS		(7,339,950.40)	(8,996,000)	(8,996,000)	(8,759,000)	(8,521,000)		475,000
NET TOTAL	\$	63,061,024.08	\$ 74,324,000	\$ 127,366,000	\$ 128,993,000	\$ 117,685,000	\$	(9,681,000)
REVENUE		4,984,344.45	8,115,000	8,115,000	7,579,000	7,579,000		(536,000)
NET COUNTY COST	\$	58,076,679.63	\$ 66,209,000	\$ 119,251,000	\$ 121,414,000	\$ 110,106,000	\$	(9,145,000)
BUDGETED POSITIONS		322.0	324.0	324.0	335.0	327.0		3.0
REVENUE DETAIL CHARGES FOR SERVICES								
ASSESS & TAX COLLECT FEES	\$	874,600.70	\$ 1,124,000	\$ 1,124,000	\$ 1,124,000	\$ 1,124,000	\$	0
CHARGES FOR SERVICES - OTHER		675,587.59	968,000	968,000	968,000	968,000		0
CIVIL PROCESS SERVICE	_	98,106.00	 52,000	 52,000	52,000	52,000		0
TOTAL CHARGES-SVS		1,648,294.29	2,144,000	2,144,000	2,144,000	2,144,000		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER		479,150.99	0	0	0	0		0
TOTAL I R - STATE		479,150.99	0	0	0	0		0
LICENSES PERMITS & FRANCHISES								
BUSINESS LICENSES		6,200.00	 0	 0	0	0		0
TOTAL LIC/PER/FRAN		6,200.00	0	0	0	0		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		2,773,331.49	5,971,000	5,971,000	5,435,000	5,435,000		(536,000)
TOTAL MISC REV		2,773,331.49	5,971,000	5,971,000	5,435,000	5,435,000		(536,000)
OTHER FINANCING SOURCES								
OPERATING TRANSFERS IN		35,000.00	0	0	0	0		0
SALE OF FIXED ASSETS		7,389.25	0	0	0	0		0
TOTAL OTH FIN SRCS		42,389.25	0	0	0	0		0
REVENUE - USE OF MONEY & PROP								
INTEREST		34,978.43	0	0	0	0		0
TOTAL USE OF MONEY		34,978.43	0	0	0	0		0
TOTAL REVENUE	\$	4,984,344.45	\$ 8,115,000	\$ 8,115,000	\$ 7,579,000	\$ 7,579,000	\$	(536,000)



# **Capital Projects/Refurbishments**

### **Capital Projects/Refurbishments Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED		FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
FIXED ASSETS - LAND	\$ 2,674,534.10	\$ 13,694,000	\$	19,079,000	\$ 6,235,000	\$ 6,235,000	\$	(12,844,000)
FIXED ASSETS - B & I	175,574,551.18	119,548,000	)	1,331,194,000	1,131,921,000	1,131,921,000		(199,273,000)
TOTAL CAPITAL PROJECT	178,249,085.28	133,242,000		1,350,273,000	1,138,156,000	1,138,156,000		(212,117,000)
TOTAL FIXED ASSETS	178,249,085.28	133,242,000		1,350,273,000	1,138,156,000	1,138,156,000		(212,117,000)
GROSS TOTAL	\$ 178,249,085.28	\$ 133,242,000	\$	1,350,273,000	\$ 1,138,156,000	\$ 1,138,156,000	\$	(212,117,000)
REVENUE	72,312,556.59	32,557,000	)	228,507,000	274,545,000	274,545,000		46,038,000
NET COUNTY COST	\$ 105,936,528.69	\$ 100,685,000	\$	1,121,766,000	\$ 863,611,000	\$ 863,611,000	\$	(258,155,000)

#### Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

A separate Capital Projects/Refurbishments Addendum (Addendum) will be published along with the 2009-10 Final County Budget in the fall, and will provide more detailed information regarding the County's capital program and specific capital projects and refurbishments funded in the General Fund, special funds, and special districts. The Addendum will include detailed descriptions, schedules, project costs, and financing sources for individual projects. The Addendum will also include a listing of departmental capital needs for which funding has not been identified.

## 2009-10 Budget Message

The 2009-10 Proposed Capital Projects/Refurbishments Budget reflects the Board of Supervisors' continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Proposed Budget appropriates \$1.4 billion for 308 active projects that address high priority health, public safety, recreation, and infrastructure needs. The following tables provide a summary of the recommended appropriations by fund.

Of the total recommended 2009-10 appropriation, \$1.1 billion is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health and general government functions funded by \$274.5 million in one-time revenue from grants and other sources and \$863.6 million in local discretionary monies. The General Fund appropriation represents the 2009-10 budgetary requirements of 240 projects that are currently under development, design or construction.

#### 2009-10 PROPOSED CAPITAL PROJECTS/REFURBISHMENT GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Affirmative Action Compliance	200,000	0	200,000
Animal Care and Control	22,282,000	14,494,000	7,788,000
Assessor	217,000	0	217,000
Auditor-Controller	657,000	0	657,000
Beaches and Harbors	23,117,000	2,859,000	20,258,000
Board of Supervisors	20,000	0	20,000
Child Care Facilities	560,000	0	560,000
Children and Family Services	0	0	0
Community and Senior Services	2,221,000	0	2,221,000
Consumer Affairs	0	0	0
Coroner	23,340,000	23,340,000	0
County Counsel	0	0	0
East Los Angeles Civic Center	86,000	31,000	55,000
Federal and State Disaster Aid	0	0	0
Health Services	20,403,000	2,892,000	17,511,000
Human Resources	198,000	0	198,000
Internal Services	60,159,000	60,159,000	0
Mental Health	6,761,000	2,720,000	4,041,000
Military and Veterans Affair	42,932,000	42,924,000	8,000
Museum of Natural History	2,617,000	359,000	2,258,000
Parks and Recreation	182,578,000	87,793,000	94,785,000
Probation	19,877,000	280,000	19,597,000
Public Defender	47,000	0	47,000
Public Health	7,642,000	90,000	7,552,000
Public Library	46,537,000	875,000	45,662,000
Public Works - Public Ways/Public Facilities	9,493,000	287,000	9,206,000
Sheriff	323,776,000	6,543,000	317,233,000
Treasurer and Tax Collector	251,000	0	251,000
Trial Courts	4,604,000	3,533,000	1,071,000
Various Capital Projects/Refurbishments	337,581,000	25,366,000	312,215,000
Total - General Fund	1,138,156,000	274,545,000	863,611,000

<sup>\*</sup>Departments not mentioned have no budgeted Capital Projects

The proposed 2009-10 appropriation level represents a decrease of \$212.1 million from the 2008-09 Final Adopted Budget. The net decrease reflects the completion of 116 projects in 2008-09 and continuing progress on 308 other projects that are currently under development, design, or construction.

### **Critical/Strategic Planning Initiatives**

It is anticipated that the American Recovery and Reinvestment Act of 2009 (Act) will impact the County's capital program. The level of such impact has yet to be determined. Projects that could potentially benefit from federal stimulus funding include transportation, energy, water infrastructure, wildland fire management, healthcare, and information technology projects. Final impacts of the Act on the County's capital program will be presented in the Final 2009-10 Capital Projects/Refurbishments Addendum.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	1,350,273,000	0	228,507,000	1,121,766,000	0.0
Ot	her Changes					
1.	Animal Care and Control: Animal Care and Control's capital program is valued at \$22.3 million and includes seven projects, one project in development and six projects in design. The increase in appropriation reflects the addition of funding for the Lancaster Animal Shelter Expansion Project and the carryover of funding for four spay/neuter clinics. The increase in revenue and decrease in net County cost (NCC) reflect the change in financing plans from cash funding to long-term financing.	2,469,000		11,548,000	(9,079,000)	
2.	<b>Assessor:</b> The Assessor's capital program is valued at \$2.4 million for one capital project in the construction phase. The decrease in appropriation and NCC reflects expenditures to complete the renovation and expansion of the network server room located in Room 265 of the Kenneth Hahn Hall of Administration.	(2,183,000)	-		(2,183,000)	
3.	<b>Auditor-Controller:</b> Auditor-Controller's capital program is valued at \$3.0 million for one office refurbishment project in the completion phase. The decrease in appropriation and NCC reflects the completion of renovation to the department's Kenneth Hahn Hall of Administration Fifth Floor Office Project.	(338,000)			(338,000)	
4.	<b>Beaches and Harbors:</b> The total value of the Beaches and Harbors' capital program is \$45.2 million. Of the 23 active projects, two are in development, four are in design, three are in construction, four are in completion, three have been cancelled, five are in budget close out and two are in ongoing development. The decrease in appropriation, revenue, and NCC reflects the completion of four projects at Dockweiler, Malibu, and Manhattan beaches; and ongoing construction and design activities on 14 access and erosion control projects.	(4,858,000)	-	(3,085,000)	(1,773,000)	
5.	<b>Board of Supervisors:</b> The reduction in appropriation and NCC reflects completion of two improvement projects in the Kenneth Hahn Hall of Administration, including a new Customer Service Center located in the renovated lobby of the Executive Office and the renovation of the Civil Service Commission hearing room. The total value of both projects is \$1.2 million.	(863,000)			(863,000)	
6.	<b>Consumer Affairs:</b> The decrease in appropriation and NCC reflects the completion of the office refurbishment project for the department's Identification Theft Unit.	(5,000)			(5,000)	
7.	Community and Senior Services: The reduction in appropriation and NCC reflects the award of a design services contract in 2008-09 for the San Pedro Senior Center Renovation Project, that has a total value of \$2.5 million.	(250,000)			(250,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8.	<b>Coroner:</b> The decrease in appropriation and NCC reflects the award of construction contracts for the new crypt building and biological building refurbishment. The increase in revenue reflects the change in financing plans from cash to commercial paper proceeds.	(3,897,000)		23,179,000	(27,076,000)	
9.	<b>County Counsel:</b> The decrease in appropriation and NCC reflects the completion of the office refurbishment project located on the sixth floor of the Kenneth Hahn Hall of Administration.	(116,000)			(116,000)	
10	Health Services: Health Services' capital program is valued at \$93.0 million and includes projects focused on improvements and renovations to existing facilities to accommodate the increase in healthcare services and medical technology throughout the County. Of these projects, five are in development, four are in design, and 14 are in construction. The reduction in appropriation, revenue, and NCC reflects the completion of nine projects, including renovation of the central sterile and refurbishment of the operating surgery suite at Martin Luther King, Jr. Multi-Service Ambulatory Care Center, Harbor-UCLA Library Retrofit and central plant building control projects, pharmacy refurbishments at El Monte Health Centers, continued construction on various computerized tomography (CT) scanner projects, and the refurbishment of Hubert H. Humphrey Comprehensive Health Center.	(35,160,000)		(100,000)	(35,060,000)	_
11.	<b>Human Resources:</b> The decrease in appropriation and NCC reflects the mid-year transfer of funding to the department's operating budget to pay for tenant improvements on leased space used for centralized examinations.	(633,000)			(633,000)	
12	Internal Services: The decrease in appropriation reflects continued design activities on the County Data Center Project. The increase in revenue and decrease in NCC reflects a change in financing plans from cash to commercial paper proceeds.	(1,071,000)		5,929,000	(7,000,000)	
13	Mental Health: Mental Health's capital program is valued at \$10.4 million and consists of four capital projects, including two in completion phase; one in close out phase; and one design-build project. The decrease in appropriation, revenue, and NCC reflects the completion of the Public Guardian 15th floor refurbishment project, Service Area 8 Psychiatric Mobile Response Team refurbishment project, completion of the modular trailers relocation and renovation project at Harbor-UCLA Medical Center, and the continued design-build activities for the Urgent Care Center at Olive View-UCLA Medical Center.	(2,090,000)		(529,000)	(1,561,000)	
14	Military and Veterans Affairs: The decrease in appropriation reflects design expenditures for the refurbishment of the Bob Hope Patriotic Hall Project. The decrease in NCC reflects the change in financing plans from cash to commercial paper proceeds.	(728,000)		21,256,000	(21,984,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
15. Museum of Natural History: The Museum's capital program is valued at \$5.5 million for six capital projects, including two projects in design, two projects in construction, and two in completion. The reduction in appropriation, revenue, and NCC reflects continued design activities for the Pit 91 Drainage Project at Hancock Park, construction of an Americans with Disability Act (ADA) Access Ramp to the south side of the Museum's public entrance, and the refurbishment of the Museum's freight elevators. The decrease also reflects the completion of Museum improvements associated with the 1913 Seismic Upgrade Project.	(2,334,000)		(1,700,000)	(634,000)	
16. Parks and Recreation: The department's capital program consists of 178 total projects with a value of \$357.9 million, including 57 in development/ongoing development, 18 in design, 26 in construction, and 73 in completion/close out, as well as one acquisition project and three design-build projects. The reduction in appropriation, revenue, and NCC reflects continuing construction activity in 2008-09 and completion of various projects. Completed projects include swimming pool refurbishments at El Cariso Regional Park, Enterprise Park, Lennox Park, Mona Park, and Roy Campanella Park, general improvement projects at Santa Fe Dam and Bassett Park, golf course refurbishments at Chester Washington golf course and Maggie Hathaway golf course, Ford Theater electrical upgrade, J.A. Ford HVAC replacement, South Coast Botanical Gardens security fencing, Schabarum Park horse staging area improvements and bridge replacement, Hart Regional Park animal pen replacement, Pickens Canyon Park development, and swim beach chlorination system, domestic water remote system, and lighting replacement refurbishment projects at Bonelli Regional Park.	(28,921,000)		(2,980,000)	(25,941,000)	
17. Probation: The Probation Department's capital program is valued at \$44.5 million and includes 17 projects, including seven in development, one in design, three in construction, four in completion, and two cancelled projects. The reduction in appropriation and NCC reflects ongoing construction activities for modular living unit installations at Camps Challenger and Scott/Scudder and the human resources/budget office, and the completion of the Centinela Area office replacement and the contracts monitoring office renovation.	(6,186,000)			(6,186,000)	
<b>18. Public Health:</b> The Public Health's capital program is valued at \$9.0 million for four capital projects, including two completed projects, one project in close out, and one design-build project. The decrease in appropriation and NCC reflects continued programming and design activities related to refurbishment of the South Health Center.	(114,000)			(114,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
19. Public Library: The Public Library's capital program is valued at \$46.5 million and includes four projects in development, two in design, three in close out, two in construction, and two in completion. The reduction in appropriation and NCC reflects the completion of refurbishment projects at Lawndale Library and Public Library headquarters and continued construction of La Crescenta, Topanga, and Acton/Agua Dulce Libraries.	(7,816,000)		806,000	(8,622,000)	
20. Public Ways/Public Facilities: The Public Ways/Public Facilities' capital program of \$23.4 million consists of 16 capital projects, including two in development, three in design, seven in construction, three in completion, and one cancelled project. The decrease in appropriation, revenue and NCC reflects continued design and construction activities for various projects, and the completion of the Burger Avenue sound wall-vine planting, Rancho Dominguez Parkways-streetscape improvements, and East Los Angeles tree planting projects.	(4,647,000)		(2,214,000)	(2,433,000)	_
21. Sheriff: The Sheriff Department's capital program is valued at \$412.9 million and consists of 29 capital projects: six in development; seven in design; five in construction; eight completed; and three cancelled projects. The decrease in appropriation and NCC reflects the completion of various projects in fiscal year 2008-09, including the modular trailer replacement at the Santa Clarita Sheriff Station, refurbishment of the East Los Angeles Sheriff Station, and general improvements for the Emergency Vehicle Operations Center at the Fairplex in Pomona. The decrease also reflects continued construction activities for various underground fuel storage tanks, new evidence storage space at the STARS Center, and continuation of soil and water remediation projects at various Sheriff facilities. These reductions are partially offset by a mid-year transfer of funding from projects that are temporarily deferred such as the Mira Loma heliport hangar, Communications/Fleet Management Bureau office space remodel, Compton Sheriff station refurbishment and refurbishment of the Hall of Justice.	(22,496,000)			(22,496,000)	
<b>22. Treasurer and Tax Collector:</b> The decrease in appropriation and NCC reflects expenditures for the refurbishment of offices on the first floor of the Kenneth Hahn Hall of Administration.	(80,000)			(80,000)	
23. Trial Courts: The Trial Courts' capital program is valued at \$21.7 million and includes five completed improvement and/or expansion projects to existing courthouses to facilitate operations, one in construction, and three in development. The decrease in appropriation, revenue, and NCC reflects the completion of the McCourtney Juvenile Court Play Area Project, Michael D. Antonovich Antelope Valley Superior Court Courtroom Buildout Project, Airport Court District Attorney Office Space Project, Malibu Courthouse General Improvements Project, and Santa Monica Courthouse Parking Canopy Project.	(8,906,000)		(4,837,000)	(4,069,000)	_

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
24. Various Capital Projects: The Proposed Budget reflects \$447.2 million in appropriation for various nondepartmental or countywide projects. The reduction in appropriation, revenue, and NCC reflects the completion of the El Pueblo Plaza de Cultura Project, the acquisition of the Treasurer and Tax Collector warehouse, and ongoing development, design, and construction activities on various high priority projects such as major soil and groundwater remediation activities, water quality treatment systems, and improvement activities that are countywide in nature and not linked to a specific department's function or operation. The decrease also reflects the transfer of funding to the Provisional Financing Uses budget unit partially offset by an increase of \$14.9 million to the Eastern Hill Improvements Project.	(80,894,000)		(1,235,000)	(79,659,000)	
Total Changes	(212,117,000)	0	46,038,000	(258,155,000)	0.0
2009-10 Proposed Budget	1,138,156,000	0	274,545,000	863,611,000	0.0

#### **Unmet Needs**

During the 2009-10 budget process, departments identified 742 unfunded capital projects, with an estimated total cost of \$1.1 billion. These unfunded needs include projects to renovate, replace, or expand the departments' capital assets to meet projected service requirements, obtain operational efficiencies, or improve workplace conditions. There continues to be a critical need to address the County's aging capital assets and infrastructure through renovation or replacement to meet current code requirements, accommodate technological changes, and replace inefficient building systems.

### **Chief Executive Officer**

#### William T Fujioka, Chief Executive Officer

### **Chief Executive Officer Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$ 56,843,884.67	\$	63,285,000	\$	71,135,000	\$	72,515,000	\$	72,515,000	\$	1,380,000
SERVICES & SUPPLIES	26,803,020.59		27,670,000		34,756,000		27,167,000		27,167,000		(7,589,000)
OTHER CHARGES	488,015.67		501,000		501,000		522,000		522,000		21,000
FIXED ASSETS - EQUIPMENT	210,037.08		639,000		639,000		500,000		500,000		(139,000)
OTHER FINANCING USES	105,000.00		5,000		5,000		5,000		5,000		0
GROSS TOTAL	\$ 84,449,958.01	\$	92,100,000	\$	107,036,000	\$	100,709,000	\$	100,709,000	\$	(6,327,000)
INTRAFUND TRANSFERS	(25,366,518.13)		(34,173,000)		(34,547,000)		(40,605,000)		(40,605,000)		(6,058,000)
NET TOTAL	\$ 59,083,439.88	\$	57,927,000	\$	72,489,000	\$	60,104,000	\$	60,104,000	\$	(12,385,000)
REVENUE	21,390,225.49		15,235,000		29,297,000		20,013,000		20,013,000		(9,284,000)
NET COUNTY COST	\$ 37,693,214.39	\$	42,692,000	\$	43,192,000	\$	40,091,000	\$	40,091,000	\$	(3,101,000)
BUDGETED POSITIONS	523.0		524.0		524.0		520.0		520.0		(4.0)
	 JND ENERAL FUND	FUNCTION D GENERAL					ACTIVITY LEGISLATIVE AND ADMINISTRATIVE				

#### **Mission Statement**

To develop recommendations on fiscal policy matters for the Board of Supervisors (Board), provide effective leadership of the County organization in carrying out the Board's policy decisions, oversee the operations of the County's business units and departments, and ensure financial stability.

# 2009-10 Budget Message

The 2009-10 Proposed Budget for the Chief Executive Office reflects an additional staff support position for the Sacramento Advocacy Office at no additional net County cost; deletion of \$2.9 million in carryover and one-time funds; the reduction of \$1.9 million to address the County's projected structural deficit; and the realignment of operating requirements to meet projected operating expenditures.

The Proposed Budget also includes an additional increase of \$1.7 million for retirement and countywide cost allocation adjustments, and Board-approved increases in salaries and employee benefits.

### **Critical/Strategic Planning Initiatives**

The administrative structure that became effective April 26, 2007, organizes County departments into five Clusters. On March 3, 2009, the Board approved an update to the County Strategic Plan that more closely aligns the Plan with the administrative structure. Specifically, each Cluster reflects one of the County's five Strategic Plan Goals: 1) Operational Effectiveness; 2) Children, Family and Adult Well-Being; 3) Health and Mental Health; 4) Community and Municipal Services; and 5) Public Safety. Departments are aligned with specific Clusters based on their service mission and interdepartmental/cross-Cluster integration and coordination is promoted and facilitated.

The new administrative structure has been in place less than two years, but has already yielded improvements in how the County functions and the service it provides the public. The most important improvement the new administrative structure brings is the collaboration between and among departments, such as the following:

- Sponsored two County Executive Strategic Planning Conferences, which included Board deputies, department heads, and chief deputies, that focused on developing the third update to the County Strategic Plan, including new Strategies under each Goal; the updated Plan was adopted by the Board on March 3, 2009;
- Continued the enhancement of County services, outreach and accountability for unincorporated communities through the development of an unincorporated area business plan to address unincorporated area civic centers, services to "island" communities, access improvements to services, community enhancement teams, economic development, and emergency management planning;
- Continued to implement key Homeless Prevention Initiative (HPI) programs in partnership with County departments, the Los Angeles Homeless Services Authority, Community Development Commission, and various cities;
- HPI has placed 12,842 participants into emergency, transitional, and permanent housing; provided another 7,051 at-risk families with housing assistance to prevent homelessness; and funded the City and Community Program of which 21 communities received funding for housing development and supportive services;

- Utilized the Homeless and Housing Program Fund to improve the lives of over 20,000 individuals and 10,000 families by providing a variety of housing and housing assistance, a range of supportive services, and linkages to public benefits;
- Through extensive collaboration among County and city departments and non-profit organizations, Project 50 successfully moved 50 of the most vulnerable, chronic homeless living on Skid Row into permanent housing and supportive housing;
- Collaborated with the Department of Children and Family Services (DCFS) and the non-profit organization Beyond Shelter, the Skid Row Families Demonstration Project has placed 235 families living on Skid Row into permanent housing linked with supportive services;
- Collaborated with the Department of Public Social Services to create enhancements in the General Relief Program in an effort to construct more effective services to recipients;
- Continued to collaboratively work with various Cluster departments and agencies to develop and implement a County Gang Violence Reduction Strategy that will address gangs and gang violence;
- Continued to work with departments to develop new programs and initiatives such as standardizing commodity purchases to maximize savings potential countywide; transitioning DCFS information technology functions to the Internal Services Department (ISD); and with community-based organizations address predatory lending and real estate fraud as a result of the foreclosure crisis; and
- Worked closely with Board Offices, Department of Public Works, ISD, Department of Health Services, and other departments on Economic Stimulus funding opportunities.

#### Changes From 2008-09 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	107,036,000	34,547,000	29,297,000	43,192,000	524.0
Curtailments					
<ol> <li>Administration: Reflects a reduction in salaries and employee benefits, services and supplies, and fixed assets needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> </ol>	(1,935,000)			(1,935,000)	(5.0)
Other Changes					
1. Sacramento Advocacy Office: Reflects the transfer of a senior advocacy position from the Office of the County Counsel to the department's Sacramento Advocacy Office; position to focus on legislative policy areas important to the County.	197,000	197,000		-	1.0

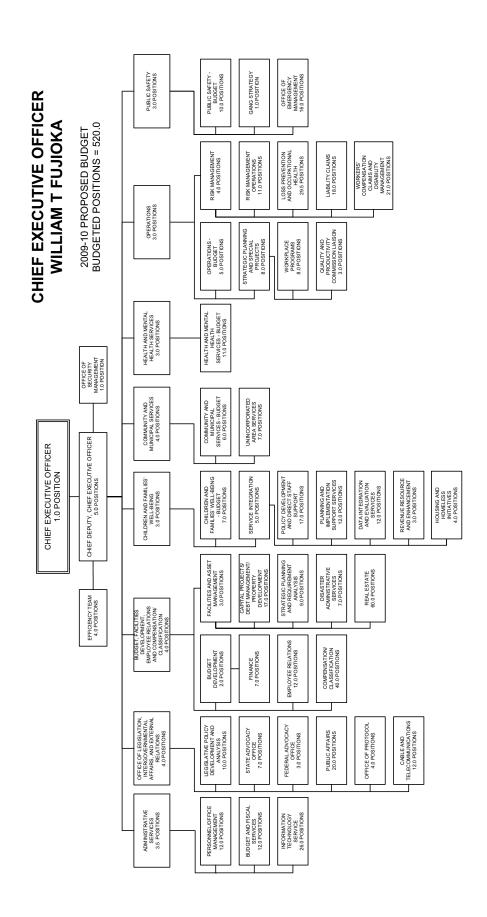
		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	1,125,000			1,125,000	
3.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	388,000			388,000	
4.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	210,000			210,000	
5.	<b>Retiree Health Insurance:</b> Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(61,000)	-	-	(61,000)	
6.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	11,000			11,000	
7.	<b>Departmental Adjustments:</b> Reflects the deletion of prior year fund balance carryover, one-time funding allocation, the realignment of operating requirements due to projected departmental expenditures, and the reclassification of revenue sources.	(6,262,000)	5,861,000	(9,284,000)	(2,839,000)	
	Total Changes	(6,327,000)	6,058,000	(9,284,000)	(3,101,000)	(4.0)
20	09-10 Proposed Budget	100,709,000	40,605,000	20,013,000	40,091,000	520.0

### **CHIEF EXECUTIVE OFFICER BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 37,961,674.46	\$ 43,006,000	\$ 49,834,000	\$ 50,505,000	\$ 50,505,000	\$ 671,000
CAFETERIA PLAN BENEFITS	5,599,200.22	6,810,000	7,307,000	7,359,000	7,359,000	52,000
DEFERRED COMPENSATION BENEFITS	2,268,505.77	2,707,000	3,293,000	3,241,000	3,241,000	(52,000)
EMPLOYEE GROUP INS - E/B	1,738,618.06	1,382,000	1,435,000	1,568,000	1,568,000	133,000
OTHER EMPLOYEE BENEFITS	49,636.00	42,000	104,000	104,000	104,000	0
RETIREMENT - EMP BENEFITS	8,801,149.09	8,893,000	8,717,000	9,266,000	9,266,000	549,000
WORKERS' COMPENSATION	425,101.07	445,000	445,000	472,000	472,000	27,000
TOTAL S & E B	56,843,884.67	63,285,000	71,135,000	72,515,000	72,515,000	1,380,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,123,966.73	1,149,000	1,635,000	1,364,000	1,364,000	(271,000)
CLOTHING & PERSONAL SUPPLIES	1,330.77	0	0	0	0	0
COMMUNICATIONS	97,938.54	104,000	129,000	105,000	105,000	(24,000)
COMPUTING-MAINFRAME	253,928.86	220,000	167,000	221,000	221,000	54,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	369,755.17	285,000	274,000	275,000	275,000	1,000
COMPUTING-PERSONAL	714,943.18	462,000	143,000	116,000	116,000	(27,000)
CONTRACTED PROGRAM SERVICES	42,749.90	3,252,000	3,222,000	1,599,000	1,599,000	(1,623,000)
INFORMATION TECHNOLOGY SERVICES	876,949.95	1,135,000	1,610,000	1,434,000	1,434,000	(176,000)
INFORMATION TECHNOLOGY-SECURITY	46,745.19	76,000	118,000	165,000	165,000	47,000
INSURANCE	16,318.00	60,000	89,000	89,000	89,000	0
MAINTENANCE - EQUIPMENT	50,523.28	32,000	118,000	118,000	118,000	0
MAINTENANCEBUILDINGS & IMPRV	1,322,250.55	1,321,000	1,256,000	1,306,000	1,306,000	50,000
MEMBERSHIPS	6,532.00	3,000	8,000	8,000	8,000	0
MISCELLANEOUS EXPENSE	104,013.29	189,000	175,000	175,000	175,000	0
OFFICE EXPENSE	810,985.93	2,244,000	1,996,000	1,625,000	1,625,000	(371,000)
PROFESSIONAL SERVICES	10,240,437.18	8,632,000	9,146,000	8,030,000	8,030,000	(1,116,000)
PUBLICATIONS & LEGAL NOTICE	9,130.28	27,000	32,000	32,000	32,000	0
RENTS & LEASES - BLDG & IMPRV	1,077,930.61	1,090,000	1,307,000	1,307,000	1,307,000	0
RENTS & LEASES - EQUIPMENT	181,839.55	146,000	263,000	263,000	263,000	0
SPECIAL DEPARTMENTAL EXPENSE	6,330,193.72	3,831,000	7,587,000	3,689,000	3,689,000	(3,898,000)
TECHNICAL SERVICES	888,946.71	869,000	480,000	480,000	480,000	0
TELECOMMUNICATIONS	765,013.80	780,000	3,039,000	3,028,000	3,028,000	(11,000)
TRAINING	99,355.26	278,000	276,000	103,000	103,000	(173,000)
TRANSPORTATION AND TRAVEL	274,853.52	243,000	341,000	315,000	315,000	(26,000)
UTILITIES	1,096,388.62	1,242,000	1,345,000	1,320,000	1,320,000	(25,000)
TOTAL S & S	26,803,020.59	27,670,000	34,756,000	27,167,000	27,167,000	(7,589,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	28,000	28,000	38,000	38,000	10,000
RET-OTHER LONG TERM DEBT	481,419.96	472,000	472,000	483,000	483,000	11,000
TAXES & ASSESSMENTS	6,595.71	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	488,015.67	501,000	501,000	522,000	522,000	21,000
FIXED ASSETS FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	156,879.51	400,000	0	0	0	0

### **CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
DATA HANDLING EQUIPMENT	32,157.57	0	139,000	0	0	(139,000)
TELECOMMUNICATIONS EQUIPMENT	0.00	239,000	500,000	500,000	500,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	21,000.00	0	0	0	0	0
TOTAL FIXED ASSETS - EQUIPMENT	210,037.08	639,000	639,000	500,000	500,000	(139,000)
TOTAL FIXED ASSETS	210,037.08	639,000	639,000	500,000	500,000	(139,000)
OTHER FINANCING USES						
OPERATING TRANSFERS	105,000.00	5,000	5,000	5,000	5,000	0
TOTAL OTH FIN USES	105,000.00	5,000	5,000	5,000	5,000	0
GROSS TOTAL	\$ 84,449,958.01	\$ 92,100,000	\$ 107,036,000	\$ 100,709,000	\$ 100,709,000	\$ (6,327,000)
INTRAFUND TRANSFERS	(25,366,518.13)	(34,173,000)	(34,547,000)	(40,605,000)	(40,605,000)	(6,058,000)
NET TOTAL	\$ 59,083,439.88	\$ 57,927,000	\$ 72,489,000	\$ 60,104,000	\$ 60,104,000	\$ (12,385,000)
REVENUE	21,390,225.49	15,235,000	29,297,000	20,013,000	20,013,000	(9,284,000)
NET COUNTY COST	\$ 37,693,214.39	\$ 42,692,000	\$ 43,192,000	\$ 40,091,000	\$ 40,091,000	\$ (3,101,000)
BUDGETED POSITIONS	523.0	524.0	524.0	520.0	520.0	(4.0)
REVENUE DETAIL CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 11,247,856.91	\$ 7,501,000	\$ 15,856,000	\$ 11,764,000	\$ 11,764,000	\$ (4,092,000)
PERSONNEL SERVICES	744,406.52	808,000	1,777,000	860,000	860,000	(917,000)
TOTAL CHARGES-SVS	11,992,263.43	8,309,000	17,633,000	12,624,000	12,624,000	(5,009,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	416.10	0	0	0	0	0
TOTAL I R - FEDERA	416.10	0	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	8,147,393.69	5,219,000	9,469,000	5,219,000	5,219,000	(4,250,000)
TOTAL I R - STATE	8,147,393.69	5,219,000	9,469,000	5,219,000	5,219,000	(4,250,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	386,699.67	606,000	605,000	580,000	580,000	(25,000)
OTHER SALES	17,046.64	0	0	0	0	0
TOTAL MISC REV	403,746.31	606,000	605,000	580,000	580,000	(25,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	1,475.83	0	0	0	0	0
TOTAL OTH FIN SRCS	1,475.83	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	844,930.13	1,101,000	1,590,000	1,590,000	1,590,000	0
TOTAL USE OF MONEY	844,930.13	1,101,000	1,590,000	1,590,000	1,590,000	0
TOTAL REVENUE	\$ 21,390,225.49	\$ 15,235,000	\$ 29,297,000	\$ 20,013,000	\$ 20,013,000	\$ (9,284,000)



#### Chief Information Office

#### **Richard Sanchez, Acting Chief Information Officer**

### **Chief Information Office Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	3,330,487.18	\$	3,813,000	\$	4,541,000	\$ 4,750,000	\$	3,702,000	\$	(839,000)
SERVICES & SUPPLIES		1,386,590.44		1,514,000		1,526,000	1,580,000		1,417,000		(109,000)
OTHER CHARGES		11,116.89		12,000		0	10,000		9,000		9,000
FIXED ASSETS - EQUIPMENT		216,499.93		157,000		157,000	157,000		50,000		(107,000)
GROSS TOTAL	\$	4,944,694.44	\$	5,496,000	\$	6,224,000	\$ 6,497,000	\$	5,178,000	\$	(1,046,000)
NET TOTAL	\$	4,944,694.44	\$	5,496,000	\$	6,224,000	\$ 6,497,000	\$	5,178,000	\$	(1,046,000)
REVENUE		20,601.92		0		0	0		0		0
NET COUNTY COST	\$	4,924,092.52	\$	5,496,000	\$	6,224,000	\$ 6,497,000	\$	5,178,000	\$	(1,046,000)
BUDGETED POSITIONS		26.0		26.0		26.0	28.0		20.0		(6.0)
	<b>FUND</b> GENERAL FUND				FL GI		<b>CTIVITY</b> THER GENERAL	=			

#### **Mission Statement**

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board of Supervisors regarding prudent allocation of IT resources.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$1,046,000 primarily due to a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits. The Proposed Budget also reflects the elimination of one-time funding for telecommunications and electrical equipment costs associated with the relocation of CIO's headquarters.

# **Critical/Strategic Planning Initiatives**

The Department's initiatives are to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Establish a countywide strategic IT planning program that includes the creation of an IT governance structure, which ensures alignment of IT initiatives with County strategic goals, strategies and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	6,224,000	0	0	6,224,000	26.0
Curtailments					
1. Administration: Reflects the elimination of 6.0 positions, as well as a reduction in fixed assets needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(805,000)			(805,000)	(6.0)
Other Changes					
<b>1. Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	66,000			66,000	
<b>2. Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(183,000)			(183,000)	
<b>3. Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to department in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(3,000)		<del></del>	(3,000)	
<b>4. One-Time Funding:</b> Reflects the deletion of one-time funding for telecommunication and electrical equipment costs associated with the relocation of CIO's headquarters.	(120,000)			(120,000)	
5. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	<del></del>		(1,000)	
Total Changes	(1,046,000)	0	0	(1,046,000)	(6.0)
2009-10 Proposed Budget	5,178,000	0	0	5,178,000	20.0

## **Unmet Needs**

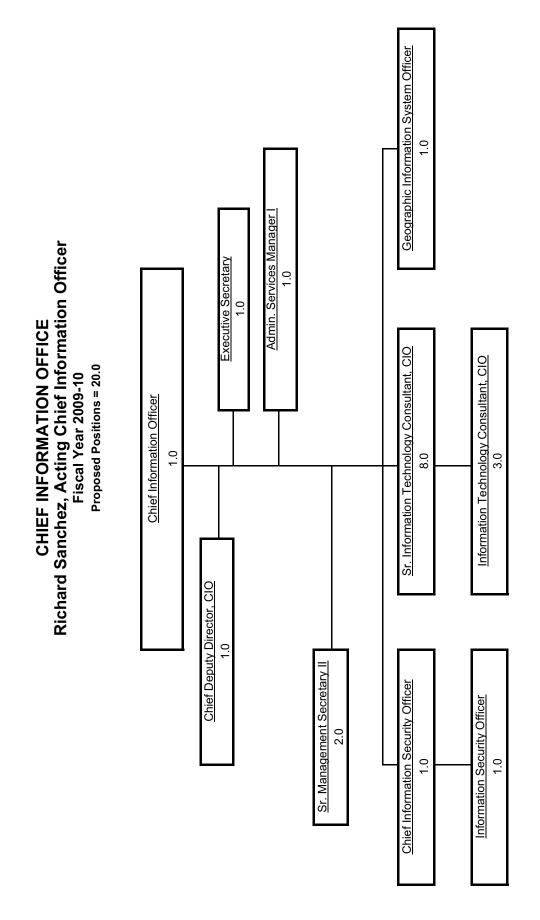
The CIO's critical needs are to restore funding and positions that were curtailed to address the County's structural deficit in FY 2008-09 and FY 2009-10. In addition, funding is needed for additional positions to support the County Enterprise Architecture Program and establish the County's Chief Technology Officer within the CIO.

#### **CHIEF INFORMATION OFFICE BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 2,362,647.15	\$ 2,806,000	\$ 3,160,000	,	\$ 3,459,000	\$ 2,613,000	\$	(547,000)
CAFETERIA PLAN BENEFITS	296,094.08	355,000	509,000		562,000	416,000		(93,000)
DEFERRED COMPENSATION BENEFITS	174,833.37	202,000	224,000		250,000	208,000		(16,000)
EMPLOYEE GROUP INS - E/B	106,878.16	95,000	83,000		95,000	95,000		12,000
OTHER EMPLOYEE BENEFITS	5,925.00	2,000	2,000		2,000	2,000		0
RETIREMENT - EMP BENEFITS	379,801.05	346,000	556,000		375,000	362,000		(194,000)
WORKERS' COMPENSATION	4,308.37	7,000	7,000		7,000	6,000		(1,000)
TOTAL S & E B	3,330,487.18	3,813,000	4,541,000		4,750,000	3,702,000		(839,000)
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	76,684.00	121,000	121,000		80,000	80,000		(41,000)
COMMUNICATIONS	47,204.00	5,000	5,000		5,000	5,000		0
COMPUTING-MAINFRAME	854.09	0	0		5,000	5,000		5,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	49,484.57	50,000	50,000		100,000	100,000		50,000
COMPUTING-PERSONAL	104,991.98	50,000	50,000		50,000	50,000		0
INFORMATION TECHNOLOGY SERVICES	408,537.54	200,000	164,000		243,000	243,000		79,000
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	25,000		50,000	50,000		25,000
INSURANCE	401.28	1,000	1,000		1,000	1,000		0
MAINTENANCE - EQUIPMENT	14,555.00	15,000	15,000		15,000	15,000		0
MAINTENANCEBUILDINGS & IMPRV	90,022.00	0	0		5,000	5,000		5,000
MEMBERSHIPS	29,290.00	30,000	5,000		30,000	30,000		25,000
MISCELLANEOUS EXPENSE	5,084.97	20,000	20,000		20,000	20,000		0
OFFICE EXPENSE	11,407.74	68,000	105,000		263,000	100,000		(5,000)
PROFESSIONAL SERVICES	32,754.00	120,000	120,000		40,000	40,000		(80,000)
PUBLICATIONS & LEGAL NOTICE	0.00	10,000	10,000		10,000	10,000		0
RENTS & LEASES - BLDG & IMPRV	50,832.91	400,000	400,000		400,000	400,000		0
RENTS & LEASES - EQUIPMENT	0.00	19,000	80,000		0	0		(80,000)
SPECIAL DEPARTMENTAL EXPENSE	1,815.74	34,000	34,000		5,000	5,000		(29,000)
TECHNICAL SERVICES	45,617.70	74,000	74,000		60,000	60,000		(14,000)
TELECOMMUNICATIONS	246,084.28	170,000	170,000		121,000	121,000		(49,000)
TRAINING	67,767.49	30,000	30,000		30,000	30,000		0
TRANSPORTATION AND TRAVEL	35,308.85	47,000	47,000		47,000	47,000		0
UTILITIES	67,892.30	0	0		0	0		0
TOTAL S & S	1,386,590.44	1,514,000	1,526,000		1,580,000	1,417,000		(109,000)
OTHER CHARGES								
RET-OTHER LONG TERM DEBT	10,684.77	12,000	0		10,000	9,000		9,000
TAXES & ASSESSMENTS	432.12	0	 0		0	0		0
TOTAL OTH CHARGES	11,116.89	12,000	0		10,000	9,000		9,000

# CHIEF INFORMATION OFFICE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
TELECOMMUNICATIONS EQUIPMENT	216,499.93	157,000	157,000	157,000	50,000		(107,000)
TOTAL FIXED ASSETS - EQUIPMENT	216,499.93	157,000	157,000	157,000	50,000		(107,000)
TOTAL FIXED ASSETS	216,499.93	157,000	157,000	157,000	50,000		(107,000)
GROSS TOTAL	\$ 4,944,694.44	\$ 5,496,000	\$ 6,224,000	\$ 6,497,000	\$ 5,178,000	\$	(1,046,000)
NET TOTAL	\$ 4,944,694.44	\$ 5,496,000	\$ 6,224,000	\$ 6,497,000	\$ 5,178,000	\$	(1,046,000)
REVENUE	20,601.92	0	0	0	0		0
NET COUNTY COST	\$ 4,924,092.52	\$ 5,496,000	\$ 6,224,000	\$ 6,497,000	\$ 5,178,000	\$	(1,046,000)
BUDGETED POSITIONS	26.0	26.0	26.0	28.0	20.0		(6.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 295.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS	295.00	0	0	0	0		0
MISCELLANEOUS REVENUE							
MISCELLANEOUS	20,306.92	0	0	0	0		0
TOTAL MISC REV	20,306.92	0	0	0	0		0
TOTAL REVENUE	\$ 20,601.92	\$ 0	\$ 0	\$ 0	\$ 0	\$	0



# **Child Support Services**

Steven J. Golightly, Director

## **Child Support Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$ 140,580,961.26	\$	149,259,000	\$ 150,307,000	\$	145,445,000	\$ 145,445,000	\$	(4,862,000)
SERVICES & SUPPLIES	42,494,959.28		34,550,000	36,540,000		27,080,000	26,739,000		(9,801,000)
OTHER CHARGES	2,798.88		1,689,000	1,723,000		2,070,000	2,070,000		347,000
FIXED ASSETS - EQUIPMENT	86,396.55		68,000	92,000		0	0		(92,000)
GROSS TOTAL	\$ 183,165,115.97	\$	185,566,000	\$ 188,662,000	\$	174,595,000	\$ 174,254,000	\$	(14,408,000)
INTRAFUND TRANSFERS	(5,370.00)	)	(46,000)	0		(101,000)	(101,000)		(101,000)
NET TOTAL	\$ 183,159,745.97	\$	185,520,000	\$ 188,662,000	\$	174,494,000	\$ 174,153,000	\$	(14,509,000)
REVENUE	181,145,216.97		183,179,000	186,312,000		173,451,000	172,668,000		(13,644,000)
NET COUNTY COST	\$ 2,014,529.00	\$	2,341,000	\$ 2,350,000	\$	1,043,000	\$ 1,485,000	\$	(865,000)
BUDGETED POSITIONS	1,931.0		1,901.0	1,901.0		1,797.0	1,797.0		(104.0)
	FUND GENERAL FUND			INCTION JBLIC PROTECT	101	N	 CTIVITY JDICIAL		

#### Mission Statement

The mission of the County of Los Angeles Child Support Services Department (CSSD) is to improve the quality of life for children and families of Los Angeles County by providing timely, accurate, and responsive child support services.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects \$174.3 million in gross appropriation which includes a reduction of \$13.6 million in the Department's Electronic Data Processing (EDP) allocation as a result of the recent transition to the California Child Support Automation System. Along with the successful transition, the California Department of Child Support Services (DCSS) released the County from any further corrective actions and penalties. The Proposed Budget includes \$1.5 million in one-time funding to continue the pilot imaging project commenced in August 2007 to image and archive documents in child support cases. This project is expected to achieve significant program efficiencies, including the reduction of staff time required to retrieve hardcopy case files, the

immediate electronic retrieval of relevant case documents and information required to handle client inquiries. Based upon the pilot, the program will be expanded to the Departments of Children and Family Services, Public Social Services, and Mental Health co-located at the 8300 Vermont Avenue facility. County departments that serve the same clients may benefit from the electronic imaging and the sharing of appropriate client case documents.

The Department will continue to seek opportunities for enhanced collaboration with departments within and outside the Children and Families' Well-Being Cluster to ensure enhanced customer service, streamlined processes and improved efficiencies for families served by the cluster agencies. Additionally, CSSD will continue to partner with departments in the Public Safety Cluster, specifically the Public Defender to extend child support services to incarcerated parents and the District Attorney to bring the most egregious child support evaders to justice. The Department also continues collaboration with the Treasurer and Tax Collector and the Registrar-Recorder/County Clerk to obtain information necessary for enforcing child support.

The DCSS recently presented the Department with the "Most Improved Performance Award" for federal fiscal year (FFY) 2008. This honor recognizes the fact that from FFY 2007 to 2008, Los Angeles County outcomes in the federal performance measure of collections on current support increased by 6.52 percent. CSSD is the largest local child support agency in the nation with a caseload in FFY 2008 close to 500,000. CSSD reports that its caseload continues to increase almost to the point of doubling the monthly new cases as a result of the decline in the economy.

## **Critical/Strategic Planning Initiatives**

The Department continues to:

- Align performance measures with the County's Strategic Plan and the federal and State measures for local child support agencies.
- Engage senior, mid-level and line staff to identify areas within the Department needing improvement, and strategize, redesign and implement business practices to optimize resources and increase performance.
- Implement the Business Process Redesign Project to identify key areas within the Department's case processing structure which require modification or refinement.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	188,662,000	0	186,312,000	2,350,000	1,901.0
Eff	ficiencies					
1.	<b>Imaging Project:</b> Reflects the elimination of one-time funding for the first phase of the pilot project to image and archive documents for child support cases.	(1,514,000)		(999,000)	(515,000)	
Co	llaborative Programs					
1.	<b>Electronic Document Process (EDP):</b> Reflects an increase in contract amount to allow the Department of Children and Family Services to utilize the services of the EDP contract.	101,000	101,000			
Cu	rtailments					
1.	<b>EDP Consortia:</b> Reflects the elimination of federal and State funding due to the successful conversion to the California Child Support Automation System Statewide System.	(13,552,000)		(13,552,000)		(46.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	1,614,000		1,614,000		
2.	<b>Unavoidable Costs:</b> Reflects the curtailment of vacant budgeted positions and fixed assets to cover unavoidable costs increases in services and supplies and capital lease costs.	(469,000)		(469,000)		(58.0)
3.	<b>Revenue Adjustment:</b> Reflects the alignment of revenue based on current departmental revenue trends.					
4.	District Attorney Investigative Arrest Warrants: Reflects the elimination of one-time funding for the District Attorney Investigative Arrest Warrants Project. The Department will continue this project utilizing available departmental trust fund dollars.	(297,000)		(47,000)	(250,000)	

			Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5.	<b>Integration Project:</b> Reflects the elimination of one-time funding for the integration project at 8300 Vermont and Magnolia Place County buildi		(291,000)	-	(191,000)	(100,000)	
	Total C	hanges	(14,408,000)	101,000	(13,644,000)	(865,000)	(104.0)
20	09-10 Proposed Budget		174,254,000	101,000	172,668,000	1,485,000	1,797.0

## CHILD SUPPORT SERVICES DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FRO	DM
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 91,365,277.88	\$ 98,408,000	\$ 100,266,000	\$ 94,762,000	\$ 94,762,000	\$ (5,504,0	)00)
CAFETERIA PLAN BENEFITS	16,100,125.22	17,102,000	16,979,000	17,898,000	17,898,000	919,0	000
DEFERRED COMPENSATION BENEFITS	3,110,035.32	3,408,000	3,047,000	2,994,000	2,994,000	(53,0	000)
EMPLOYEE GROUP INS - E/B	2,677,446.07	2,949,000	2,342,000	2,410,000	2,410,000	68,0	000
OTHER EMPLOYEE BENEFITS	255,220.00	200,000	154,000	151,000	151,000	(3,0	000)
RETIREMENT - EMP BENEFITS	23,968,772.91	24,218,000	23,852,000	23,718,000	23,718,000	(134,0	000)
WORKERS' COMPENSATION	3,104,083.86	2,974,000	3,667,000	3,512,000	3,512,000	(155,0	000)
TOTAL S & E B	140,580,961.26	149,259,000	150,307,000	145,445,000	145,445,000	(4,862,0	000)
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	3,675,405.31	3,439,000	5,765,000	2,935,000	3,909,000	(1,856,0	J00)
COMMUNICATIONS	89,910.00	74,000	55,000	93,000	93,000	38,0	000
COMPUTING-MAINFRAME	13,624,219.00	8,285,000	5,350,000	518,000	518,000	(4,832,0	000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	519,215.72	340,000	922,000	325,000	325,000	(597,0	)00)
COMPUTING-PERSONAL	122,395.08	85,000	132,000	18,000	18,000	(114,0	000)
HOUSEHOLD EXPENSE	135,002.86	24,000	0	0	0		0
INFORMATION TECHNOLOGY SERVICES	3,140,544.82	799,000	3,337,000	154,000	154,000	(3,183,0	000)
INSURANCE	121,553.32	247,000	280,000	396,000	396,000	116,0	000
MAINTENANCE - EQUIPMENT	274,088.82	92,000	129,000	336,000	336,000	207,0	000
MAINTENANCEBUILDINGS & IMPRV	208,471.06	101,000	186,000	114,000	114,000	(72,0	000)
MEDICAL DENTAL & LAB SUPPLIES	10,830.88	0	0	0	0		0
MEMBERSHIPS	119,473.65	120,000	121,000	120,000	120,000	(1,0	000)
MISCELLANEOUS EXPENSE	73,010.43	18,000	30,000	18,000	18,000	(12,0	000)
OFFICE EXPENSE	1,294,524.09	1,412,000	653,000	1,748,000	1,748,000	1,095,0	000
PROFESSIONAL SERVICES	1,519,244.54	2,330,000	953,000	2,408,000	1,093,000	140,0	000
RENTS & LEASES - BLDG & IMPRV	10,615,282.05	9,611,000	10,928,000	10,634,000	10,634,000	(294,0	000)
RENTS & LEASES - EQUIPMENT	10,199.22	267,000	100,000	255,000	255,000	155,0	000
SPECIAL DEPARTMENTAL EXPENSE	22,006.06	9,000	29,000	8,000	8,000	(21,0	000)
TECHNICAL SERVICES	3,691,617.61	4,114,000	3,944,000	4,137,000	4,137,000	193,0	000
TELECOMMUNICATIONS	2,306,857.13	2,796,000	2,824,000	2,447,000	2,447,000	(377,0	000)
TRAINING	404,563.49	34,000	202,000	32,000	32,000	(170,0	000)
TRANSPORTATION AND TRAVEL	443,921.96	280,000	457,000	303,000	303,000	(154,0	000)
UTILITIES	72,622.18	73,000	143,000	81,000	81,000	(62,0	000)
TOTAL S & S	42,494,959.28	34,550,000	36,540,000	27,080,000	26,739,000	(9,801,0	000)
OTHER CHARGES							
JUDGMENTS & DAMAGES	46,910.34	92,000	126,000	214,000	214,000	88,0	000
RET-OTHER LONG TERM DEBT	469,985.95	1,597,000	1,597,000	1,856,000	1,856,000	259,0	000
SUPPORT & CARE OF PERSONS	(530,000.00)	0	0	0	0		0
TAXES & ASSESSMENTS	15,902.59	0	0	0	0		0
TOTAL OTH CHARGES	2,798.88	1,689,000	1,723,000	2,070,000	2,070,000	347,0	000
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
COMPUTERS, MAINFRAME	35,376.31	0	0	0	0		0
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,552.45	0	0	0	0		0

## **CHILD SUPPORT SERVICES DEPARTMENT BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
ELECTRONIC EQUIPMENT	9,892.79	0	0	0	0	0
OTHER EQUIPMENT	0.00	68,000	92,000	0	0	(92,000)
VEHICLES & TRANSPORTATION EQUIPMENT	35,575.00	0	0	0	0	0
TOTAL FIXED ASSETS - EQUIPMENT	86,396.55	68,000	92,000	0	0	(92,000)
TOTAL FIXED ASSETS	86,396.55	68,000	92,000	0	0	(92,000)
GROSS TOTAL	\$ 183,165,115.97	\$ 185,566,000	\$ 188,662,000	\$ 174,595,000	\$ 174,254,000	\$ (14,408,000)
INTRAFUND TRANSFERS	(5,370.00)	(46,000)	0	(101,000)	(101,000)	(101,000)
NET TOTAL	\$ 183,159,745.97	\$ 185,520,000	\$ 188,662,000	\$ 174,494,000	\$ 174,153,000	\$ (14,509,000)
REVENUE	181,145,216.97	183,179,000	186,312,000	173,451,000	172,668,000	(13,644,000)
NET COUNTY COST	\$ 2,014,529.00	\$ 2,341,000	\$ 2,350,000	\$ 1,043,000	\$ 1,485,000	\$ (865,000)
BUDGETED POSITIONS	1,931.0	1,901.0	1,901.0	1,797.0	1,797.0	(104.0)
REVENUE DETAIL CHARGES FOR SERVICES	Ф 77.40E.00	¢ 72,000	•	•	<b>.</b>	•
CHARGES FOR SERVICES - OTHER	\$ 77,135.69		\$ 0	\$ 0	\$ 0	\$ 0
TOTAL CHARGES-SVS	77,135.69	73,000	U	U	U	U
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	118,046,926.18	121,206,000	124,463,000	115,166,000	114,940,000	(9,523,000)
TOTAL I R - FEDERA	118,046,926.18	121,206,000	124,463,000	115,166,000	114,940,000	(9,523,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	57,816,707.44	54,794,000	54,876,000	50,889,000	50,889,000	(3,987,000)
TOTAL I R - STATE	57,816,707.44	54,794,000	54,876,000	50,889,000	50,889,000	(3,987,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	5,103,738.71	7,103,000	6,973,000	7,396,000	6,839,000	(134,000)
OTHER SALES	10,165.80	0	0	0	0	0
TOTAL MISC REV	5,113,904.51	7,103,000	6,973,000	7,396,000	6,839,000	(134,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	90,543.15	0	0	0	0	0
SALE OF FIXED ASSETS	0.00	3,000	0	0	0	0
TOTAL OTH FIN SRCS	90,543.15	3,000	0	0	0	0

# CHILD SUPPORT SERVICES DEPARTMENT

Proposed Positions = 1,797.0

Fiscal Year 2009-10

Management 37.0 positions Resources 21.0 positions Facilities Human Mgmt & Admin Services 5.0 positions Deputy Management Management 26.0 positions 8.0 positions Contract Communications & Marketing Fiscal 11.0 positions CCSAS 2.0 positions **Production Support** Programming & Information Technology 41.0 positions Deputy Analysis & Quality Steven J. Golightly CHIEF DEPUTY DIRECTOR Assurance DIRECTOR 3.0 positions 6.0 positions Quality Control & Data Analysis 182.0 positions 83.0 positions 31.0 positions Call Center Co-Locate Deputy Operations 2.0 positions South Los Angeles Central Intake Division VI Palmdale Commerce 167.0 positions 195.0 positions Division IV 65.0 positions Division II 62.0 positions **Criminal Prosecution Services** Court Operations CCW 18.0 positions Staff Development Financial Services State Hearing & Ombudsperson 49.0 positions 20.0 positions 28.0 positions 45.0 positions Customer Policy Deputy Operations West Covina 149.0 positions Division III 208.0 positions 170.0 positions 105.0 positions Division V Division I Torrance Interstate Encino

# **Children and Family Services**

Patricia S. Ploehn, Director

# **Children and Family Services Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 567,241,834.17	\$ 614,766,000	\$ 628,821,000	\$ 840,615,000	\$ 652,885,000	\$	24,064,000
SERVICES & SUPPLIES	167,222,987.24	216,701,000	213,392,000	236,197,000	214,441,000		1,049,000
OTHER CHARGES	814,684,338.25	898,433,000	903,261,000	887,389,000	901,728,000		(1,533,000)
FIXED ASSETS - EQUIPMENT	506,886.74	1,817,000	1,817,000	1,817,000	1,817,000		0
GROSS TOTAL	\$1,549,656,046.40	\$ 1,731,717,000	\$ 1,747,291,000	\$ 1,966,018,000	\$ 1,770,871,000	\$	23,580,000
INTRAFUND TRANSFERS	(15,748,258.93)	(10,861,000)	(10,861,000)	(8,224,000)	(8,777,000)		2,084,000
NET TOTAL	\$1,533,907,787.47	\$ 1,720,856,000	\$ 1,736,430,000	\$ 1,957,794,000	\$ 1,762,094,000	\$	25,664,000
REVENUE	1,355,576,126.97	1,416,490,000	1,432,251,000	1,427,087,000	1,413,003,000		(19,248,000)
NET COUNTY COST	\$ 178,331,660.50	\$ 304,366,000	\$ 304,179,000	\$ 530,707,000	\$ 349,091,000	\$	44,912,000
BUDGETED POSITIONS	7,299.0	7,318.0	7,318.0	9,221.0	7,400.0		82.0

# **Children and Family Services - Administration Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 567,241,834.17	\$ 614,766,000	\$	628,821,000	\$	840,615,000	\$	652,885,000	\$	24,064,000
SERVICES & SUPPLIES	163,827,384.78	213,294,000		209,996,000		232,375,000		210,619,000		623,000
OTHER CHARGES	24,927,589.70	32,549,000		33,239,000		33,194,000		33,194,000		(45,000)
FIXED ASSETS - EQUIPMENT	506,886.74	1,817,000		1,817,000		1,817,000		1,817,000		0
GROSS TOTAL	\$ 756,503,695.39	\$ 862,426,000	\$	873,873,000	\$	1,108,001,000	\$	898,515,000	\$	24,642,000
INTRAFUND TRANSFERS	(6,512,927.94)	(2,707,000)		(2,707,000)		(70,000)		(623,000)		2,084,000
NET TOTAL	\$ 749,990,767.45	\$ 859,719,000	\$	871,166,000	\$	1,107,931,000	\$	897,892,000	\$	26,726,000
REVENUE	599,300,155.21	638,697,000		648,257,000		657,242,000		646,168,000		(2,089,000)
NET COUNTY COST	\$ 150,690,612.24	\$ 221,022,000	\$	222,909,000	\$	450,689,000	\$	251,724,000	\$	28,815,000
BUDGETED POSITIONS	7,299.0	7,318.0		7,318.0		9,221.0		7,400.0		82.0
	FUND		FU	NCTION			A	CTIVITY		
	GENERAL FUND		Pι	IBLIC ASSISTAN	NCE	≣	ΑI	OMINISTRATION		

#### Mission Statement

The Department of Children and Family Services (DCFS), with public, private and community partners, provides quality child welfare services and support so children grow up safe, healthy, educated and with permanent families.

## 2009-10 Budget Message

The 2009-10 Proposed Budget for Administration reflects a \$24.6 million increase in gross appropriation and a \$28.8 million increase in net County cost (NCC).

The increase in NCC is primarily due to:

- Full-year funding for implementation of the Board-approved Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan);
- Use of one-time Title IV-E Waiver Capped Allocation Demonstration Project (Waiver) reinvestment funds for Team Decision-Making (TDM) Facilitators as part of the Katie A. Strategic Plan and Waiver Second Sequence Initiatives;
- A decrease in Realignment Sales Tax revenue;
- Unavoidable cost increases; and
- Board-approved increases in salaries and employee benefits.

These increases are partially offset by NCC decrease due to:

- A reduction in non-essential services and supplies;
- Elimination of one-time funding associated with the transfer of the Department's Information Technology (IT) function to the Internal Services Department; and
- The elimination of one-time transitional funding for the LAC+USC Satellite Medical Hub.

The Proposed Budget also reflects:

- 72.0 positions for the Katie A. Strategic Plan;
- 9.0 TDM Facilitator positions, included in the Katie A. Strategic Plan;
- 15.0 positions for Waiver Second Sequence Initiatives;
- 7.0 positions for the Internal Controls Section, fully offset by a decrease of 15.0 clerical support positions; and
- 5.0 positions for the newly created Quality Assurance/Quality Improvement Section, fully offset by a decrease of 11.0 clerical support positions.

# **Critical/Strategic Planning Initiatives**

The Proposed Budget will allow the Department to maintain collaborations with the Chief Executive Office, other County departments and community partners, to improve timeliness to permanence, safety and reduce reliance on out-of-home care.

These initiatives include, but are not limited to the following:

- The Multi-Agency Response Team, a joint effort with the Sheriff's Department and local law enforcement agencies to rescue children from homes where gangs, drugs and weapons pose a threat to their safety; and
- Operation of Medical Hubs, a DCFS partnership with the Departments of Health Services and Mental Health (DMH) to offer forensic, medical and mental health assessment services, 24-hours a day, 7 days a week to ensure the health and safety of children.

DCFS will continue to work in collaboration with the Department of Public Social Services (DPSS) and other County agencies on the Linkages Program designed to enhance service coordination between County clients through the co-location of departmental staff at various locations throughout the County.

The goals of the Linkages Program are:

- To ensure that families who are not currently linked to DPSS resources, but could be, are provided with expedited access to DPSS programs; and
- To ensure that families who are involved in California Work Opportunities and Responsibility to Kids (CalWORKs) and child welfare services have the opportunity to maximize resources and coordinate case planning to provide a safe and stable home for their children while working toward self-sufficiency.

DCFS' first year in the Waiver was a success. The Department continued to safely return children to their families and shortened the time required to find children safe, permanent homes with caring adults. As of February 2009, the foster care caseload decreased nine-percent (9%) from fiscal year (FY) 2007-08. The reduction is primarily due to DCFS' use of Waiver flexible funding to expand three initiatives to improve safety and strengthen healthy connections between children, families and communities. They include: 1) TDM; 2) Family Finding and Engagement; and 3) Upfront Assessments for mental health, substance abuse and domestic violence. Complementing these strategies is a one-year demonstration project to fund community-based organizations that strengthen families and prevent escalation of violence, abuse or neglect.

In 2002, a class action lawsuit (Katie A.) was filed against the State and County alleging that children in contact with the County's foster care system were not receiving the mental health services to which they were entitled. In July 2003, the County entered into a settlement agreement resolving the County-portion of the lawsuit. DCFS and DMH developed the Strategic Plan to provide a single comprehensive vision for the current and planned delivery of mental health services to children under the supervision and care of child welfare, as

well as for those at-risk of entering the child welfare system. The Katie A. Strategic Plan was approved by the Board on October 14, 2008.

The Department has implemented the Waiver. The strategies and initiatives implemented and expanded under the Waiver are designed to reflect the focus of resources and efforts on the five outcomes approved by the Board of Supervisors:

- Safety (ensuring child safety, consistency in decisions, and proper matching of services and resources to needs);
- Permanence (ensuring children achieve timely permanent placements);
- Well-being (ensuring that care and services meet the children's fundamental needs);

- Performance-based contracting (ensuring contracted services are focused on client outcomes); and
- Family-centered, neighborhood-based services (that engage families and children in service planning).

Additionally, the Department will strive to:

- Further reduce caseloads and workload which will increase the amount of time spent by social workers on each case;
- Identify and/or redirect resources to improve the administrative and support operations; and
- Implement an aggressive Vehicle Loss Prevention Program to reduce the number of vehicle damage claims charged to the Department.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	873,873,000	2,707,000	648,257,000	222,909,000	7,318.0
Co	llaborative Programs					
1.	Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan): Reflects an increase to provide full-year funding for the Katie A. Strategic Plan.	16,510,000		1,531,000	14,979,000	72.0
2.	<b>Team Decision-Making (TDM) Facilitators:</b> Reflects the use of Title IV-E Waiver Capped Allocation Demonstration Project (Waiver) reinvestment funds for TDM Facilitators included in the Katie A. Strategic Plan. *	1,226,000			1,226,000	9.0
Ne	w/Expanded Programs					
1.	<b>Waiver:</b> Reflects the transfer of one-time funding from the Provisional Financing Uses budget for the Waiver Second Sequence Initiatives.	1,854,000			1,854,000	15.0
2.	<b>Transitional Housing Program (THP) Plus:</b> Reflects an increase in funding for THP–Plus, fully offset by State funding.	525,000		525,000		
3.	<b>Supportive and Therapeutic Options Program</b> (STOP): Reflects an increase in funding for STOP, fully offset by State funding.	145,000		145,000		
4.	Internal Controls: Reflects the elimination of 15.0 vacant clerical support positions to offset the costs of 6.0 Children's Services Administrator (CSA) and 1.0 Secretary III positions for the Internal Controls Section to ensure compliance with departmental and County fiscal policies.	(24,000)	-	(18,000)	(6,000)	(8.0)
5.	<b>Quality Assurance/Quality Improvement:</b> Reflects the elimination of 11.0 vacant clerical support positions to fund the costs of 5.0 CSA positions for the Quality Assurance/Quality Improvement Section to ensure performance standards specific to case management activities most critical to child safety and positive child and family outcomes are met and to promote a culture of quality improvement.	(13,000)		(10,000)	(3,000)	(6.0)

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6.	<b>Auditor-Controller Group Home Monitoring:</b> Reflects a shift of the group home monitoring function from the Auditor-Controller to the Department.					
7.	Homeless Prevention Initiative (HPI): Reflects funding for office space to support the Skid Row Project, fully offset by HPI funding.	59,000	59,000			
Cu	rtailments					
1.	<b>Services and Supplies:</b> Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(5,735,000)		(3,453,000)	(2,282,000)	
2.	<b>Information Technology (IT) Transfer:</b> Reflects the elimination of one-time funding associated with the transfer of departmental IT infrastructure functions to the Internal Services Department.	(11,600,000)			(11,600,000)	
3.	<b>Medical Hubs:</b> Reflects the elimination of one-time transitional funding for the LAC+USC Satellite Medical Hub.	(110,000)			(110,000)	
4.	<b>Integration Project:</b> Reflects the elimination of one-time funding to enhance the LACountyHelps.org website application to provide support for two multi-agency integration projects.	(300,000)			(300,000)	
5.	<b>HPI:</b> Reflects the elimination of one-time funding to support the Skid Row Project.	(56,000)	(56,000)			
6.	<b>Older Youth Adoption Project:</b> Reflects the elimination of one-time carryover funding for the Older Youth Adoption Project.	(1,970,000)		(1,970,000)		
7.	<b>Homeless Transitional Aged Youth:</b> Reflects the elimination of one-time carryover funding for the Homeless Transitional Aged Youth Program.	(1,200,000)	(1,200,000)			
8.	<b>Homeless Support Services:</b> Reflects the elimination of one-time carryover HPI funding.	(887,000)	(887,000)			
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	12,125,000		965,000	11,160,000	
2.	<b>Retirement Debt Services:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	2,296,000		180,000	2,116,000	
3.	<b>Retiree Health Insurance:</b> Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2009-10.	2,352,000		1,764,000	588,000	
4.	Retiree Insurance Subsidy Loan: Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(973,000)			(973,000)	
5.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(1,424,000)		(112,000)	(1,312,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
l I	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(72,000)		(66,000)	(6,000)	
	<b>Realignment Sales Tax Revenue:</b> Reflects a decrease in Realignment Sales Tax revenue.			(10,474,000)	10,474,000	
į	<b>Operating and Capital Leases:</b> Reflects an anticipated increase in the Department's operating and capital leases.	7,126,000		5,314,000	1,812,000	
ı	<b>Unavoidable Cost:</b> Reflects unavoidable cost increases, primarily for services provided by other County departments.	4,788,000		3,590,000	1,198,000	
	Total Changes	24,642,000	(2,084,000)	(2,089,000)	28,815,000	82.0
2009	9-10 Proposed Budget	898,515,000	623,000	646,168,000	251,724,000	7,400.0

<sup>\*</sup>See Augmentation Performance Measures

#### **Unmet Needs**

The Department's critical unmet needs include additional funding to:

- Reduce social worker caseloads to 15 in order to ensure maximum services to children and families;
- Increase staffing for administrative functions, including human resources, procurement, and fiscal operations, to strengthen the Department's internal processes;
- Ensure adequate funding is available to accommodate the Department's space needs; and
- Increase prevention programs to strengthen the capacity of community partners.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Intensive Services - Katie A.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Incremental Costs	17,736,000		1,531,000	16,205,000	81.0
Existing Costs	25,047,000		185,000	24,862,000	72.0
Total Program Costs	42,783,000		1,716,000	41,067,000	153.0

**Authority:** The Los Angeles County Departments of Children and Family Services (DCFS) and Mental Health (DMH) developed the Strategic Plan to provide a single comprehensive vision for the current and planned delivery of mental health services to children under the supervision and care of child welfare, as well as for those at-risk of entering the child welfare system. The plan provides a detailed road map for the implementation/delivery of mental health services countywide, in fulfillment of the objectives identified in the Katie A. Settlement Agreement, over a five-year period, and acts as the central reference for incorporating several planning efforts in this regard including the following: 1) Katie A. Settlement Agreement, 2003; 2) Countywide Enhanced Specialized Mental Health Services Joint Plan, 2005; 3) Findings of Facts and Conclusions of Law Order; 2006, issued by Federal District Court Judge Howard Matz regarding the County's Plan; and 4) the County's subsequent Corrective Action Plan, 2007, stemming from the deficiencies cited in the Court's Findings of Facts and Conclusions of Law.

**Program Result:** Children in the foster care system will be screened for mental health needs. Those who screen as requiring mental health services will be assessed and linked to appropriate treatment services.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators (1)				
Operational Measures (2)				
Percent of newly detained children screened for mental health needs within 30 days of case opening	n/a	n/a	n/a	75%
Percent of newly open non-detained children screened for mental health needs within 30 days of case opening	n/a	n/a	n/a	75%
Percent of newly detained children who screen positive for mental health needs referred for a mental health assessment	n/a	n/a	n/a	75%
Percent of newly open non-detained children who screened for mental health services who were referred for a mental health assessment	n/a	n/a	n/a	75%
Percent of newly detained children referred receive a completed mental health assessment	n/a	n/a	n/a	75%

#### **Explanatory Notes:**

- (1) Indicators are currently being developed.
- (2) Mental health screenings and the Referral Tracking System will be implemented in FY 2009-10. Percentages are based on the roll-out schedule identified in the Katie A. Strategic Plan.

n/a = not available

#### 2. Assistance - Katie A.

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Incremental Costs	11,021,000			11,021,000	
Existing Costs	14,060,000			14,060,000	
Total Program Costs	25,081,000			25,081,000	

Authority: Mandated program (except Special Services program - California W&I Code Sections - various).

#### CHILDREN AND FAMILY SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 381,468,251.12	\$ 417,621,000	\$ 430,908,000	\$ 581,792,000	\$ 442,575,000	\$	11,667,000
CAFETERIA PLAN BENEFITS	55,005,708.89	62,984,000	62,086,000	95,611,000	69,465,000		7,379,000
DEFERRED COMPENSATION BENEFITS	9,719,327.84	11,112,000	11,670,000	17,932,000	12,439,000		769,000
EMPLOYEE GROUP INS - E/B	7,011,449.38	7,472,000	7,207,000	7,988,000	7,740,000		533,000
OTHER EMPLOYEE BENEFITS	593,460.00	886,000	742,000	823,000	809,000		67,000
RETIREMENT - EMP BENEFITS	98,805,318.13	100,344,000	100,104,000	119,923,000	103,311,000		3,207,000
WORKERS' COMPENSATION	14,638,318.81	14,347,000	16,104,000	16,546,000	16,546,000		442,000
TOTAL S & E B	567,241,834.17	614,766,000	628,821,000	840,615,000	652,885,000		24,064,000
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	10,570,456.09	26,057,000	16,717,000	14,971,000	14,971,000		(1,746,000)
CLOTHING & PERSONAL SUPPLIES	0.00	0	200,000	0	0		(200,000)
COMMUNICATIONS	563,562.00	594,000	768,000	651,000	651,000		(117,000)
COMPUTING-MAINFRAME	632,432.00	1,425,000	1,425,000	1,425,000	1,425,000		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,885,127.75	2,527,000	2,527,000	2,527,000	2,527,000		0
COMPUTING-PERSONAL	947,878.14	4,148,000	4,353,000	4,103,000	4,103,000		(250,000)
CONTRACTED PROGRAM SERVICES	24,118,184.55	42,946,000	41,767,000	69,272,000	47,355,000		5,588,000
FOOD	391,330.67	443,000	414,000	451,000	451,000		37,000
HOUSEHOLD EXPENSE	18,132.40	53,000	53,000	53,000	53,000		0
INFORMATION TECHNOLOGY SERVICES	3,135,173.00	4,843,000	4,937,000	4,937,000	4,937,000		0
INFORMATION TECHNOLOGY-SECURITY	139,343.00	650,000	650,000	650,000	650,000		0
INSURANCE	111,631.49	111,000	2,165,000	125,000	125,000		(2,040,000)
MAINTENANCE - EQUIPMENT	501,046.10	1,064,000	1,500,000	615,000	615,000		(885,000)
MAINTENANCEBUILDINGS & IMPRV	1,657,941.54	1,388,000	1,253,000	1,422,000	1,422,000		169,000
MEDICAL DENTAL & LAB SUPPLIES	470.24	1,000	6,000	6,000	6,000		0
MEMBERSHIPS	92,216.00	102,000	89,000	107,000	107,000		18,000
MISCELLANEOUS EXPENSE	573,053.99	671,000	642,000	666,000	666,000		24,000
OFFICE EXPENSE	6,846,478.00	6,401,000	4,688,000	4,811,000	4,782,000		94,000
PROFESSIONAL SERVICES	37,110,617.39	39,296,000	47,323,000	38,480,000	38,509,000		(8,814,000)
PUBLICATIONS & LEGAL NOTICE	77,000.00	65,000	121,000	65,000	65,000		(56,000)
RENTS & LEASES - BLDG & IMPRV	24,578,544.37	27,621,000	27,981,000	34,614,000	34,614,000		6,633,000
RENTS & LEASES - EQUIPMENT	318,666.78	315,000	250,000	500,000	500,000		250,000
SPECIAL DEPARTMENTAL EXPENSE	105,369.00	202,000	101,000	101,000	101,000		0
TECHNICAL SERVICES	7,140,427.29	7,996,000	7,681,000	8,364,000	8,364,000		683,000
TELECOMMUNICATIONS	9,693,811.75	9,946,000	10,911,000	11,483,000	11,483,000		572,000
TRAINING	12,636,936.19	13,285,000	15,106,000	13,777,000	13,777,000		(1,329,000)
TRANSPORTATION AND TRAVEL	17,711,688.34	18,722,000	14,095,000	15,659,000	15,820,000		1,725,000
UTILITIES	2,269,866.71	2,422,000	2,273,000	2,540,000	2,540,000		267,000
TOTAL S & S	163,827,384.78	213,294,000	 209,996,000	232,375,000	210,619,000		623,000
OTHER CHARGES							
JUDGMENTS & DAMAGES	1,877,248.60	2,937,000	3,056,000	2,996,000	2,996,000		(60,000)
RET-OTHER LONG TERM DEBT	1,905,796.45	4,667,000	5,097,000	5,217,000	5,217,000		120,000
SUPPORT & CARE OF PERSONS	21,087,673.68	24,945,000	25,086,000	24,981,000	24,981,000		(105,000)
TAXES & ASSESSMENTS	56,870.97	0	0	0	0		0
TOTAL OTH CHARGES	24,927,589.70	32,549,000	33,239,000	33,194,000	 33,194,000		(45,000
	£ 1,0£1,000.10	02,040,000	55,255,000	00,104,000	30,104,000		(-10,000

#### CHILDREN AND FAMILY SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	 FY 2009-10 REQUESTED	 FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
COMPUTERS, MIDRANGE/DEPARTMENTAL	458,064.52	1,467,000		1,467,000	1,467,000	1,467,000		0
OFFICE FURNITURE, FIXTURES & EQ	42,806.38	200,000		200,000	200,000	200,000		0
VEHICLES & TRANSPORTATION EQUIPMENT	6,015.84	150,000		150,000	150,000	150,000		0
TOTAL FIXED ASSETS - EQUIPMENT	506,886.74	1,817,000		1,817,000	1,817,000	1,817,000		0
TOTAL FIXED ASSETS	506,886.74	1,817,000		1,817,000	1,817,000	1,817,000		0
GROSS TOTAL	\$ 756,503,695.39	\$ 862,426,000	\$	873,873,000	\$ 1,108,001,000	\$ 898,515,000	\$	24,642,000
INTRAFUND TRANSFERS	(6,512,927.94)	(2,707,000)	)	(2,707,000)	(70,000)	(623,000)		2,084,000
NET TOTAL	\$ 749,990,767.45	\$ 859,719,000	\$	871,166,000	\$ 1,107,931,000	\$ 897,892,000	\$	26,726,000
REVENUE	599,300,155.21	638,697,000		648,257,000	657,242,000	646,168,000		(2,089,000)
NET COUNTY COST	\$ 150,690,612.24		\$	222,909,000	\$ 450,689,000	\$ 251,724,000	\$	28,815,000
BUDGETED POSITIONS	7,299.0	7,318.0		7,318.0	9,221.0	7,400.0		82.0
REVENUE DETAIL CHARGES FOR SERVICES ADOPTION FEES CHARGES FOR SERVICES - OTHER	\$ 696,701.30 173,381.36	\$ 650,000 0	\$	650,000 0	\$ 650,000 0	\$ 650,000 0	\$	0
TOTAL CHARGES-SVS	870,082.66	650,000		650,000	650,000	650,000		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER	(1,737,101.00)	2,381,000		2,381,000	2,381,000	2,381,000		0
FEDERAL - PUB ASSIST - ADMIN	356,755,403.00	362,972,000		370,234,000	377,243,000	374,799,000		4,565,000
TOTAL I R - FEDERA	355,018,302.00	365,353,000		372,615,000	379,624,000	377,180,000		4,565,000
INTERGVMTL REVENUE - STATE STATE - OTHER STATE - PUB ASSIST - ADMIN STATE-REALIGNMENT REVENUE	(726,631.79) 207,570,309.00 34,423,988.97	0 237,545,000 32,470,000		0 237,545,000 34,768,000	0 241,819,000 32,470,000	0 241,365,000 24,294,000		0 3,820,000 (10,474,000)
TOTAL I R - STATE	241,267,666.18	270,015,000	-	272,313,000	274,289,000	265,659,000	_	(6,654,000)
MISCELLANEOUS REVENUE MISCELLANEOUS	1 550 000 25	1 670 000		1 670 000	1 670 000	1 670 000		0
OTHER SALES	1,550,823.35 2,341.35	1,679,000 0		1,679,000 0	1,679,000 0	1,679,000 0		0
TOTAL MISC REV	1,553,164.70	1,679,000		1,679,000	1,679,000	 1,679,000	_	0
TOTAL MICO NEV	1,000,104.70	1,073,000		1,070,000	1,073,000	1,070,000		· ·
OTHER FINANCING SOURCES OPERATING TRANSFERS IN	590,000.00	1,000,000		1,000,000	1,000,000	1,000,000		0
SALE OF FIXED ASSETS	939.67	0		0	U	U		
	939.67	1,000,000		1,000,000	1,000,000	1,000,000	_	0

## **Children and Family Services - Assistance Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SERVICES & SUPPLIES	\$ 3,395,602.46	\$ 3,407,000	\$ 3,396,000	\$ 3,822,000	\$ 3,822,000	\$ 426,000
OTHER CHARGES	789,756,748.55	865,884,000	870,022,000	854,195,000	868,534,000	(1,488,000)
GROSS TOTAL	\$ 793,152,351.01	\$ 869,291,000	\$ 873,418,000	\$ 858,017,000	\$ 872,356,000	\$ (1,062,000)
INTRAFUND TRANSFERS	(9,235,330.99)	(8,154,000)	(8,154,000	(8,154,000)	(8,154,000)	0
NET TOTAL	\$ 783,917,020.02	\$ 861,137,000	\$ 865,264,000	\$ 849,863,000	\$ 864,202,000	\$ (1,062,000)
REVENUE	756,275,971.76	777,793,000	783,994,000	769,845,000	766,835,000	(17,159,000)
NET COUNTY COST	\$ 27,641,048.26	\$ 83,344,000	\$ 81,270,000	\$ 80,018,000	\$ 97,367,000	\$ 16,097,000

FUNDFUNCTIONGENERAL FUNDPUBLIC ASSISTANCE

#### **Mission Statement**

The Children and Family Services-Assistance Budget funds programs to: 1) maintain children who are placed in out-of-home care because of abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an Individualized Education Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

## 2009-10 Budget Message

The 2009-10 Proposed Budget for Assistance Payments reflects an overall \$16.1 million net increase in net County cost (NCC) primarily due to: 1) an increase of \$11.0 million in funding for the Tier II and Tier III case costs included in the Board-approved Katie A. Settlement Agreement Strategic Plan for children who need intensive mental health services; 2) a \$9.7 million increase to offset a corresponding reduction in Realignment Sales Tax revenue; 3) an increase of \$14.3 million in one-time funding from Provisional Financing Uses (PFU) for Promoting Safe and Stable Families (PSSF) Title IV-E Waiver Capped Allocation Demonstration Project (Waiver) Second Sequence Initiatives; and 4) a projected increase in caseload and/or case cost of \$1.0 million in Adoptions Assistance as a result of the

Department's efforts to increase adoptions in order to achieve permanency, \$7.1 million in General Relief Ineligible (GRI), \$3.7 million in Seriously Emotionally Disturbed (SED), and \$0.5 million in KinGAP programs.

**ACTIVITY** 

OTHER ASSISTANCE

The NCC increases are partially offset by: 1) the decrease of \$17.1 million in one-time carryover funding for delayed fiscal year (FY) 2007-08 Dual Agency payments; 2) the elimination of \$4.6 million in one-time funding for the Prevention Initiative Demonstration Project which is being evaluated to determine funding needs for FY 2009-10 to ensure a comprehensive strength-based, child abuse prevention system is in place; 3) a projected caseload and/or case cost decrease of \$3.6 million in Foster Care-Waiver assistance payments and \$0.4 million in Emergency Assistance (EA); 4) a decrease of \$0.4 million due to deletion of one-time Waiver funding transferred from PFU in FY 2008-09; 5) a decrease of \$1.8 million in Waiver funding to cover the gap in the non-Waiver programs; 6) a decrease of \$0.2 million due to an increase in child support collections; and 7) a decrease of \$3.1 million due to the temporary federal stimulus Federal Medical Assistance Percentage (FMAP) increase in the Adoptions Assistance Program.

The non-Waiver programs comprise \$29.3 million of the NCC increase, while the Waiver programs comprise \$10.1 million of the NCC decrease.

# **Critical/Strategic Planning Initiatives**

The Department is currently implementing a number of strategies under the Waiver to ensure safety, stability and permanency for children under its care. The efficiencies as a result of the strategic changes are projected to reduce Foster Care costs. The three key areas that are projected to affect the Assistance costs include: 1) ensuring that only those children

and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to remain in their home or achieve timely permanency.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	873,418,000	8,154,000	783,994,000	81,270,000	0.0
Otl	her Changes					
1.	<b>Foster Care-Waiver:</b> Reflects a reduction in the Title IV-E Waiver Capped Allocation Demonstration Project (Waiver) funding to cover the gap in the non-Waiver programs.	(1,882,000)			(1,882,000)	
2.	Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan): Reflects an increase to fund the Tier II and Tier III case rates included in the Boardapproved Katie A. Strategic Plan.	11,021,000			11,021,000	
3.	<b>Foster Care-Waiver:</b> Reflects the elimination of one-time carryover for delayed fiscal year (FY) 2007-08 Dual Agency payments.	(15,246,000)			(15,246,000)	
4.	<b>Foster Care-Waiver:</b> Reflects a reduction in Waiver assistance programs due to a projected 0.3 percent decrease in caseloads and a reduction in projected case costs.	(10,440,000)		(6,851,000)	(3,589,000)	
5.	<b>Foster Care-Waiver:</b> Reflects the deletion of one-time Waiver funding.	(419,000)			(419,000)	
6.	<b>Emergency Assistance-Foster Care:</b> Reflects a decrease due to a projected reduction in case cost, partially offset by an increase in caseload.	(1,165,000)		(804,000)	(361,000)	
7.	<b>Emergency Assistance-Foster Care:</b> Reflects the elimination of one-time carryover for delayed FY 2007-08 Dual Agency payments.	(953,000)		(667,000)	(286,000)	
8.	<b>General Relief Ineligible (GRI):</b> Reflects an increase due to a projected 25.1 percent increase in caseloads as a result of an increase in the over 18 years of age aided population.	7,079,000			7,079,000	
9.	<b>GRI:</b> Reflects the elimination of one-time carryover for delayed FY 2007-08 Dual Agency payments.	(957,000)			(957,000)	
10.	<b>Child Support:</b> Reflects an increase in miscellaneous revenues due to a projected increase in child support collections.			191,000	(191,000)	
11.	<b>Seriously Emotionally Disturbed:</b> Reflects an increase due to a projected 15.7 percent increase in caseloads.	6,179,000		2,472,000	3,707,000	
12.	Adoption Assistance Program (AAP): Reflects an increase due to a projected 0.4 percent increase in caseloads.	2,801,000		1,844,000	957,000	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>13. AAP:</b> Reflects increased revenue due to the temporary federal stimulus Federal Medical Assistance Percentage (FMAP) increase in AAP.			3,081,000	(3,081,000)	
<b>14. AAP:</b> Reflects the elimination of one-time carryover for delayed FY 2007-08 Dual Agency payments.	(4,619,000)		(4,018,000)	(601,000)	
<b>15. KinGAP:</b> Reflects a decrease due to a projected reduction in caseloads, partially offset by an increased case cost for the KinGAP Plus Program.	(1,203,000)		(1,703,000)	500,000	
<b>16. Promoting Safe and Stable Families (PSSF):</b> Reflects a decrease associated with a reduction in federal revenue.	(970,000)		(970,000)		
<b>17. PSSF:</b> Reflects the elimination of one-time funding for the Prevention Initiative Demonstration Project.	(4,627,000)			(4,627,000)	
<b>18. PSSF:</b> Reflects one-time Waiver Second Sequence Initiatives funding.	14,339,000			14,339,000	
<b>19. Realignment Sales Tax:</b> Reflects a reduction in Realignment Sales Tax realignment revenue for the non-Waiver assistance programs due to decreased sales taxes revenues.			(9,734,000)	9,734,000	
Total Changes	(1,062,000)	0	(17,159,000)	16,097,000	0.0
2009-10 Proposed Budget	872,356,000	8,154,000	766,835,000	97,367,000	0.0

## CHILDREN AND FAMILY SERVICES ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES								
CONTRACTED PROGRAM SERVICES	\$	3,395,602.46	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$	0
PROFESSIONAL SERVICES		0.00	295,000	284,000	710,000	710,000		426,000
TOTAL S & S		3,395,602.46	3,407,000	3,396,000	3,822,000	3,822,000		426,000
OTHER CHARGES								
SUPPORT & CARE OF PERSONS	7	789,756,748.55	865,884,000	870,022,000	854,195,000	868,534,000		(1,488,000)
TOTAL OTH CHARGES	7	789,756,748.55	865,884,000	870,022,000	854,195,000	 868,534,000		(1,488,000)
GROSS TOTAL	\$ 7	793,152,351.01	\$ 869,291,000	\$ 873,418,000	\$ 858,017,000	\$ 872,356,000	\$	(1,062,000)
INTRAFUND TRANSFERS		(9,235,330.99)	(8,154,000)	(8,154,000)	(8,154,000)	(8,154,000)		0
NET TOTAL	\$ 7	783,917,020.02	\$ 861,137,000	\$ 865,264,000	\$ 849,863,000	\$ 864,202,000	\$	(1,062,000)
REVENUE	7	756,275,971.76	777,793,000	783,994,000	769,845,000	766,835,000		(17,159,000)
NET COUNTY COST	\$	27,641,048.26	\$ 83,344,000	\$ 81,270,000	\$ 80,018,000	\$ 97,367,000	\$	16,097,000
REVENUE DETAIL								
INTERGVMTL REVENUE - FEDERAL								
FED AID - PUB ASSIST PROGRAM	\$ 2	244,663,826.00	\$ 251,241,000	\$ 253,350,000	\$ 245,417,000	\$ 258,438,000	\$	5,088,000
FEDERAL - OTHER		(536,360.00)	0	0	0	0		0
FEDERAL - PUB ASSIST - ADMIN		10,093,662.00	 9,581,000	10,551,000	9,581,000	9,581,000		(970,000)
TOTAL I R - FEDERA	2	254,221,128.00	260,822,000	263,901,000	254,998,000	268,019,000		4,118,000
INTERGVMTL REVENUE - STATE								
STATE - OTHER		7,964,948.00	8,075,000	8,075,000	8,075,000	8,075,000		0
STATE - PUB ASSIST - ADMIN		13,117,695.97	13,343,000	13,343,000	13,343,000	13,343,000		0
STATE AID - PUB ASSIST PROGRAM	2	294,254,616.00	310,390,000	311,376,000	308,266,000	299,642,000		(11,734,000)
STATE-REALIGNMENT REVENUE	•	184,827,932.87	184,540,000	186,676,000	184,540,000	176,942,000		(9,734,000)
TOTAL I R - STATE	- !	500,165,192.84	516,348,000	519,470,000	514,224,000	498,002,000		(21,468,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS		1,889,650.92	623,000	623,000	623,000	814,000		191,000
TOTAL MISC REV		1,889,650.92	623,000	623,000	623,000	814,000		191,000
TOTAL REVENUE	\$ 7	756,275,971.76	\$ 777,793,000	\$ 783,994,000	\$ 769,845,000	\$ 766,835,000	\$	(17,159,000)

# **Adoption Assistance Program Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
OTHER CHARGES	\$ 223,385,157.17	\$ 239,098,000	\$ 244,500,000	\$ 242,682,000	\$ 242,682,000	\$ (1,818,000)
GROSS TOTAL	\$ 223,385,157.17	\$ 239,098,000	\$ 244,500,000	\$ 242,682,000	\$ 242,682,000	\$ (1,818,000)
NET TOTAL	\$ 223,385,157.17	\$ 239,098,000	\$ 244,500,000	\$ 242,682,000	\$ 242,682,000	\$ (1,818,000)
REVENUE	216,300,601.98	228,270,000	234,247,000	230,443,000	227,725,000	(6,522,000)
NET COUNTY COST	\$ 7,084,555.19	\$ 10,828,000	\$ 10,253,000	\$ 12,239,000	\$ 14,957,000	\$ 4,704,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Child Abuse Prevention Program Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 3,111,602.46	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$	0
GROSS TOTAL	\$ 3,111,602.46	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$	0
NET TOTAL	\$ 3,111,602.46	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$ 3,112,000	\$	0
REVENUE	3,111,602.00	3,112,000	3,112,000	3,112,000	3,112,000		0
NET COUNTY COST	\$ 0.46	\$ 0	\$ 0	\$ 0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Foster Care Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	284,000.00	\$ 295,000	\$ 284,000	\$ 710,000	\$ 710,000	\$	426,000
OTHER CHARGES	4	27,251,266.19	478,290,000	481,427,000	468,039,000	468,039,000		(13,388,000)
GROSS TOTAL	\$ 4	27,535,266.19	\$ 478,585,000	\$ 481,711,000	\$ 468,749,000	\$ 468,749,000	\$	(12,962,000)
INTRAFUND TRANSFERS		(597,352.99)	(654,000)	(654,000)	(654,000)	(654,000)		0
NET TOTAL	\$ 4	26,937,913.20	\$ 477,931,000	\$ 481,057,000	\$ 468,095,000	\$ 468,095,000	\$	(12,962,000)
REVENUE	4	44,139,570.32	451,641,000	451,847,000	442,209,000	443,716,000		(8,131,000)
NET COUNTY COST	\$ (	17,201,657.12)	\$ 26,290,000	\$ 29,210,000	\$ 25,886,000	\$ 24,379,000	\$	(4,831,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **KinGAP Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		HANGE FROM BUDGET
FINANCING REQUIREMENTS									
OTHER CHARGES	\$ 52,372,426.00	\$ 53,612,000	\$ 53,640,000	\$	52,437,000	\$	52,437,000	\$	(1,203,000)
GROSS TOTAL	\$ 52,372,426.00	\$ 53,612,000	\$ 53,640,000	\$	52,437,000	\$	52,437,000	\$	(1,203,000)
NET TOTAL	\$ 52,372,426.00	\$ 53,612,000	\$ 53,640,000	\$	52,437,000	\$	52,437,000	\$	(1,203,000)
REVENUE	41,729,099.00	42,150,000	42,852,000		41,149,000		41,149,000		(1,703,000)
NET COUNTY COST	\$ 10,643,327.00	\$ 11,462,000	\$ 10,788,000	\$	11,288,000	\$	11,288,000	\$	500,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Promoting Safe and Stable Families/Family Preservation Budget Summary**

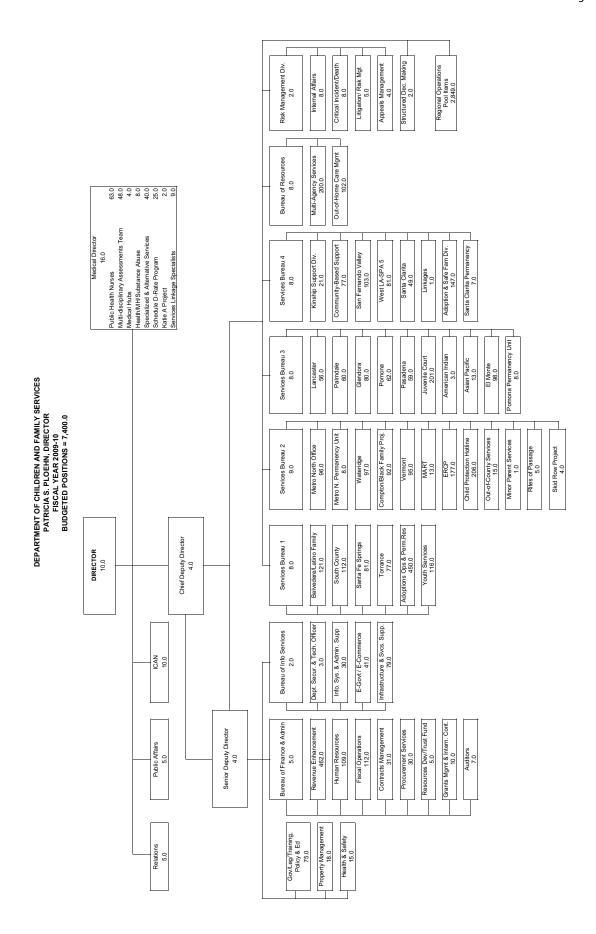
CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		HANGE FROM BUDGET
FINANCING REQUIREMENTS											
OTHER CHARGES	\$ 46,668,575.26	\$	50,915,000	\$	51,887,000	\$	46,290,000	\$	60,629,000	\$	8,742,000
GROSS TOTAL	\$ 46,668,575.26	\$	50,915,000	\$	51,887,000	\$	46,290,000	\$	60,629,000	\$	8,742,000
NET TOTAL	\$ 46,668,575.26	\$	50,915,000	\$	51,887,000	\$	46,290,000	\$	60,629,000	\$	8,742,000
REVENUE	21,673,351.46		22,924,000		23,894,000		22,924,000		22,924,000		(970,000)
NET COUNTY COST	\$ 24,995,223.80	\$	27,991,000	\$	27,993,000	\$	23,366,000	\$	37,705,000	\$	9,712,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Seriously Emotionally Disturbed Children Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER CHARGES	\$ 40,079,323.93	\$ 43,969,000	\$ 38,568,000	\$ 44,747,000	\$ 44,747,000	\$	6,179,000
GROSS TOTAL	\$ 40,079,323.93	\$ 43,969,000	\$ 38,568,000	\$ 44,747,000	\$ 44,747,000	\$	6,179,000
INTRAFUND TRANSFERS	(8,637,978.00)	(7,500,000)	(7,500,000)	(7,500,000)	(7,500,000)		0
NET TOTAL	\$ 31,441,345.93	\$ 36,469,000	\$ 31,068,000	\$ 37,247,000	\$ 37,247,000	\$	6,179,000
REVENUE	29,321,747.00	29,696,000	28,042,000	30,008,000	28,209,000		167,000
NET COUNTY COST	\$ 2,119,598.93	\$ 6,773,000	\$ 3,026,000	\$ 7,239,000	\$ 9,038,000	\$	6,012,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE



# **Community and Senior Services**

Cynthia D. Banks, Director

# **Community and Senior Services Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 34,066,329.75	\$ 37,608,000	\$ 39,730,000	\$ 41,387,000	\$ 41,387,000	\$	1,657,000
SERVICES & SUPPLIES	84,790,839.69	84,099,000	90,576,000	101,821,000	101,731,000		11,155,000
OTHER CHARGES	387,016.97	394,000	427,000	470,000	470,000		43,000
FIXED ASSETS - EQUIPMENT	901,448.14	0	100,000	50,000	50,000		(50,000)
GROSS TOTAL	\$ 120,145,634.55	\$ 122,101,000	\$ 130,833,000	\$ 143,728,000	\$ 143,638,000	\$	12,805,000
INTRAFUND TRANSFERS	(39,192,318.01)	(40,886,000)	(42,080,000)	(28,005,000)	(28,005,000)		14,075,000
NET TOTAL	\$ 80,953,316.54	\$ 81,215,000	\$ 88,753,000	\$ 115,723,000	\$ 115,633,000	\$	26,880,000
REVENUE	58,675,897.90	57,548,000	65,048,000	99,162,000	99,072,000		34,024,000
NET COUNTY COST	\$ 22,277,418.64	\$ 23,667,000	\$ 23,705,000	\$ 16,561,000	\$ 16,561,000	\$	(7,144,000)
BUDGETED POSITIONS	450.0	482.0	482.0	489.0	489.0		7.0

# **Community and Senior Services - Administration Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 34,066,329.75	\$ 37,608,000	\$ 39,730,000	\$	41,387,000	\$ 41,387,000	\$	1,657,000
SERVICES & SUPPLIES	17,817,819.86	16,775,000	17,639,000		18,559,000	18,559,000		920,000
OTHER CHARGES	387,016.97	394,000	427,000		470,000	470,000		43,000
FIXED ASSETS - EQUIPMENT	901,448.14	0	100,000		50,000	50,000		(50,000)
GROSS TOTAL	\$ 53,172,614.72	\$ 54,777,000	\$ 57,896,000	\$	60,466,000	\$ 60,466,000	\$	2,570,000
INTRAFUND TRANSFERS	(27,113,943.61)	(29,356,000)	(29,475,000)		(27,705,000)	(27,705,000)		1,770,000
NET TOTAL	\$ 26,058,671.11	\$ 25,421,000	\$ 28,421,000	\$	32,761,000	\$ 32,761,000	\$	4,340,000
REVENUE	10,637,163.41	9,084,000	12,381,000		17,305,000	17,305,000		4,924,000
NET COUNTY COST	\$ 15,421,507.70	\$ 16,337,000	\$ 16,040,000	\$	15,456,000	\$ 15,456,000	\$	(584,000)
BUDGETED POSITIONS	450.0	482.0	482.0		489.0	489.0		7.0
	 JND ENERAL FUND		 JNCTION JBLIC ASSISTAN	NCE	<u> </u>	CTIVITY DMINISTRATION		

#### **Mission Statement**

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$0.6 million and includes several program mergers to optimize organizational efficiencies. The mergers include the Los Angeles County Human Relations Commission; Office of Ombudsman; and the merger of Los Angeles County Commission on Aging (LACCOA) into the Area Agency on Aging (AAA) Advisory Council under the structural umbrella of CSS. These mergers have resulted in overall savings of \$0.7 million and the elimination of 6.0 budgeted positions and will afford these new merging units access to greater resources within CSS. The merger of LACCOA into AAA Advisory Council will specifically allow the combined group to pool existing resources and achieve greater efficiencies by eliminating redundancies. The budget also includes the transfer of the Domestic Violence Program to the Department of Public Social Services to achieve client service efficiencies. The Department is also adding 1.0 position to oversee its in-house contract audit program in order to reduce costs associated with outside private audit firm fees. The budget adds \$0.2 million for the Adult Protective Services (APS) Elder Abuse Hotline operated through the countywide 2-1-1 Information and Referral Service.

The Proposed Budget also reflects the elimination of \$1.1 million in one-time funding for the administration of the Youth Jobs Program; \$2.8 million for repairs at community and

senior centers; \$0.3 million funding for the Leadership Development and Training Pilot Program; and a \$0.7 million reduction of 3.0 positions and service and supplies as a result of the Department's share of the County's projected structural deficit for fiscal year 2009-10.

The budget also includes funding from the American Recovery and Reinvestment Act of 2009 to support the Department's administrative oversight of \$35.2 million in economic stimulus funding to establish a Summer Youth Jobs Program and provide employment and training services to displaced employees. The overall County goal is to create 10,000 jobs throughout Los Angeles County using existing systems as necessary. The plan will target outreach to the recently unemployed, transition age youth, public assistance clients, and homeless individuals and families.

## **Critical/Strategic Planning Initiatives**

- Improve performance and overcome major organizational challenges in response to changing regulations community needs, and fiscal realities.
- Deliver effective and professional services to clients by focusing efforts to meet State standards for timely processing of required documents, program service delivery, and community outreach.
- Work collaboratively with County departments within and outside the Children and Families' Well-Being Cluster to create employment opportunities for clients and the business community at large.
- Develop cost-neutral options through the countywide Seamless Senior Services Initiative to improve and integrate delivery of services to the County's senior population.

#### Changes From 2008-09 Budget

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	57,896,000	29,475,000	12,381,000	16,040,000	482.0
Ef	ficiencies					
1.	<b>Human Relations Commission (HRC) Merger:</b> Reflects the merger of HRC within the Department of Community and Senior Services (CSS).	2,852,000		113,000	2,739,000	20.0
2.	<b>Ombudsman Merger:</b> Reflects the merger of the Ombudsman within CSS.	1,168,000			1,168,000	9.0
3.	Los Angeles County Commission on Aging (LACCOA): Reflects the dissolution of LACCOA and merger into the Area Agency on Aging Advisory Council.					
4.	<b>Administrative Support:</b> Reflects a decrease in audit fees partially offset by an increase of 1.0 budgeted position to properly oversee auditing of contractors.	(48,000)		(48,000)		1.0

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Collabo	orative Programs					
Ame adm	<b>ployment and Training:</b> Reflects funding from the erican Recovery and Reinvestment Act of 2009 for ninistrative costs to create employment for adults, th, and dislocated workers.	4,941,000		4,941,000		
adn	mestic Violence (DV): Reflects the transfer of the ninistrative costs and staff for the DV Program to the partment of Public Social Services.	(2,138,000)	(1,970,000)	(168,000)		(15.0)
New/Ex	spanded Programs					
Elde	ult Protective Services: Reflects an increase for the er Abuse Hotline through the 2-1-1 Information and erral Service.	200,000	200,000			
Curtailı	ments					
of 3 Cen Cou	nmunity and Senior Centers: Reflects a reduction .0 vacant positions formerly assigned to the Refugee .0 ter and services and supplies needed to address the .0 inty's projected structural deficit for fiscal year .0 2009-10.	(628,000)			(628,000)	(3.0)
Other C	Changes					
Boa	aries and Employee Benefits: Reflects funding of ord-approved increases in salaries and employee perits.	331,000		67,000	264,000	
pro <sub>l</sub> (11. issu	irement Debt Service: Reflects the Department's portional share of a scheduled increase 8 percent) in debt service costs associated with the lance of 1994 Pension Obligation Bond to eliminate unfunded liability in the retirement system.	151,000		30,000	121,000	
seco aug to a	iree Health Insurance: Reflects changes due to the ond year of a four-year plan to recover the one-time imentation provided to departments in FY 2007-08 issist in the transition from the use of retirement olus earnings to subsidize retiree insurance costs.	(72,000)		(14,000)	(58,000)	
<b>4. Cou</b> Refl Fed	Intywide Cost Allocation Adjustment (A-87): lects an adjustment in rent charges to comply with eral Office of Management and Budget claiming delines.	14,000		3,000	11,000	
of\$	nmunity and Senior Centers: Reflects elimination 2.8 million in one-time funding for repairs to the partment's 14 community and senior centers.	(2,801,000)			(2,801,000)	
one	dership Training: Reflects the elimination of e-time funding for the Leadership Development and ning Program.	(300,000)			(300,000)	
<b>7. You</b> one	<b>Ith Jobs:</b> Reflects the elimination of \$1.1 million in e-time funding for the year-round Youth Jobs gram.	(1,100,000)			(1,100,000)	(5.0)
	Total Changes	2,570,000	(1,770,000)	4,924,000	(584,000)	7.0
	_					
2009-1	0 Proposed Budget	60,466,000	27,705,000	17,305,000	15,456,000	489.0

# **Unmet Needs**

The Department has a critical need of \$2.1 million for much needed repairs at the community and senior centers.

#### **COMMUNITY & SENIOR SERVICES ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 22,693,325.33	\$ 25,639,000	\$ 27,489,635	\$ 27,903,000	\$ 28,762,000	\$ 1,272,365
CAFETERIA PLAN BENEFITS	3,344,559.76	3,694,000	3,687,365	4,173,000	4,084,000	396,635
DEFERRED COMPENSATION BENEFITS	630,227.96	736,000	629,000	736,000	711,000	82,000
EMPLOYEE GROUP INS - E/B	712,268.19	712,000	738,000	733,000	739,000	1,000
OTHER EMPLOYEE BENEFITS	53,050.00	43,000	59,000	59,000	73,000	14,000
RETIREMENT - EMP BENEFITS	5,962,537.91	6,032,000	6,263,000	6,937,000	6,296,000	33,000
WORKERS' COMPENSATION	670,360.60	752,000	864,000	846,000	722,000	(142,000)
TOTAL S & E B	34,066,329.75	37,608,000	39,730,000	41,387,000	41,387,000	1,657,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,126,906.89	1,167,000	1,399,000	1,255,000	889,000	(510,000)
COMMUNICATIONS	169,588.00	147,000	142,000	147,000	152,000	10,000
COMPUTING-MAINFRAME	129,297.95	3,000	3,000	3,000	5,000	2,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	125,768.00	171,000	111,000	171,000	171,000	60,000
COMPUTING-PERSONAL	1,767,980.53	1,355,000	1,070,000	3,390,000	1,686,000	616,000
CONTRACTED PROGRAM SERVICES	1,202,277.50	1,208,000	1,481,000	1,291,000	1,690,000	209,000
FOOD	57,178.67	60,000	75,000	60,000	60,000	(15,000
HOUSEHOLD EXPENSE	128,675.24	50,000	25,000	50,000	50,000	25,000
INFORMATION TECHNOLOGY SERVICES	1,270,017.00	1,222,000	2,264,000	1,815,000	6,001,000	3,737,000
INSURANCE	6,979.17	7,000	7,000	7,000	15,000	8,000
MAINTENANCE - EQUIPMENT	35,909.55	17,000	116,000	17,000	30,000	(86,000
MAINTENANCEBUILDINGS & IMPRV	5,038,263.08	3,729,000	4,300,000	3,603,000	1,539,000	(2,761,000
MEMBERSHIPS	28,146.25	40,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	190,343.45	471,000	201,000	467,000	193,000	(8,000
OFFICE EXPENSE	216,616.62	274,000	308,000	276,000	308,000	0
PROFESSIONAL SERVICES	1,935,348.00	1,984,000	1,672,000	1,472,000	1,087,000	(585,000
PUBLICATIONS & LEGAL NOTICE	29,121.21	30,000	34,000	30,000	50,000	16,000
RENTS & LEASES - BLDG & IMPRV	1,053,929.51	1,076,000	1,188,000	1,203,000	1,118,000	(70,000
RENTS & LEASES - EQUIPMENT	179,307.88	313,000	270,000	311,000	335,000	65,000
SPECIAL DEPARTMENTAL EXPENSE	7,382.15	10,000	0	10,000	29,000	29,000
TECHNICAL SERVICES	826,605.38	721,000	561,000	730,000	718,000	157,000
TELECOMMUNICATIONS	1,092,377.58	1,221,000	931,000	966,000	1,009,000	78,000
TRAINING	89,047.08	345,000	110,000	86,000	109,000	(1,000
TRANSPORTATION AND TRAVEL	487,341.30	514,000	644,000	519,000	519,000	(125,000
UTILITIES	623,411.87	640,000	687,000	640,000	756,000	69,000
TOTAL S & S	17,817,819.86	16,775,000	17,639,000	18,559,000	18,559,000	920,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	19,999.00	51,000	84,000	84,000	90,000	6,000
RET-OTHER LONG TERM DEBT	361,758.49	341,000	341,000	384,000	378,000	37,000
TAXES & ASSESSMENTS	5,259.48	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	387,016.97	394,000	427,000	470,000	470,000	43,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	901,448.14	0	100,000	50,000	50,000	(50,000

## **COMMUNITY & SENIOR SERVICES ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
TOTAL FIXED ASSETS - EQUIPMENT		901,448.14		0		100,000		50,000		50,000		(50,000)
TOTAL FIXED ASSETS		901,448.14		0		100,000		50,000		50,000		(50,000)
GROSS TOTAL	\$	53,172,614.72	\$	54,777,000	\$	57,896,000	\$	60,466,000	\$	60,466,000	\$	2,570,000
INTRAFUND TRANSFERS		(27,113,943.61)		(29,356,000)		(29,475,000)		(27,705,000)		(27,705,000)		1,770,000
NET TOTAL	\$	26,058,671.11	\$	25,421,000	\$	28,421,000	\$	32,761,000	\$	32,761,000	\$	4,340,000
REVENUE		10,637,163.41		9,084,000		12,381,000		17,305,000		17,305,000		4,924,000
NET COUNTY COST	\$	15,421,507.70	\$	16,337,000	\$	16,040,000	\$	15,456,000	\$	15,456,000	\$	(584,000)
BUDGETED POSITIONS		450.0		482.0		482.0		489.0		489.0		7.0
REVENUE DETAIL CHARGES FOR SERVICES CHARGES FOR SERVICES - OTHER	\$	1.225.00	\$	0	\$	0	\$	0	\$	0	\$	0
TOTAL CHARGES-SVS	<u> </u>	1,225.00	Ψ	0	Ψ	0	Ψ	0	Ψ	0	Ψ_	0
INTERGYMTL REVENUE - FEDERAL												
FEDERAL - OTHER		9,704,394.70		8,005,000		11,493,000		11,454,000		11,454,000		(39,000)
TOTAL I R - FEDERA	_	9,704,394.70		8,005,000		11,493,000		11,454,000		11,454,000	_	(39,000)
INTERGVMTL REVENUE - STATE												
STATE - OTHER		154,310.00		144,000		155,000		5,096,000		5,096,000		4,941,000
TOTAL I R - STATE		154,310.00		144,000		155,000		5,096,000		5,096,000		4,941,000
MISCELLANEOUS REVENUE												
MISCELLANEOUS		304,233.71		289,000		260,000		373,000		373,000		113,000
TOTAL MISC REV		304,233.71		289,000		260,000		373,000		373,000		113,000
OTHER FINANCING SOURCES												
OPERATING TRANSFERS IN		473,000.00		646,000		473,000		382,000		382,000		(91,000)
TOTAL OTH FIN SRCS		473,000.00		646,000		473,000		382,000		382,000		(91,000)
TOTAL REVENUE	\$	10,637,163.41	\$	9,084,000	\$	12,381,000	\$	17,305,000	\$	17,305,000	\$	4,924,000

## **Community and Senior Services - Assistance Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 66,973,019.83	\$ 67,324,000	\$ 72,937,000	\$ 83,262,000	\$ 83,172,000	\$	10,235,000
GROSS TOTAL	\$ 66,973,019.83	\$ 67,324,000	\$ 72,937,000	\$ 83,262,000	\$ 83,172,000	\$	10,235,000
INTRAFUND TRANSFERS	(12,078,374.40)	(11,530,000)	(12,605,000)	(300,000)	(300,000)		12,305,000
NET TOTAL	\$ 54,894,645.43	\$ 55,794,000	\$ 60,332,000	\$ 82,962,000	\$ 82,872,000	\$	22,540,000
REVENUE	48,038,734.49	48,464,000	52,667,000	81,857,000	81,767,000		29,100,000
NET COUNTY COST	\$ 6,855,910.94	\$ 7,330,000	\$ 7,665,000	\$ 1,105,000	\$ 1,105,000	\$	(6,560,000)

FUND GENERAL FUND **FUNCTION**PUBLIC ASSISTANCE

**ACTIVITY**OTHER ASSISTANCE

#### **Mission Statement**

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors promoting independence, dignity, and social well-being. The CSS-Assistance Budget provides for the administration of State and federally funded programs designed to promote economic and personal self-sufficiency; timely access to superior services for individuals and families in crisis; creative response to emerging human services needs; and the establishment of partnerships that respond to the needs of the communities served.

## 2009-10 Budget Message

The 2009-10 Proposed Budget for CSS-Assistance includes \$30.4 million in funding from the American Recovery and Reinvestment Act of 2009 to support employment and job training needs of priority populations, focusing on recipients of public assistance and other low-income individuals. Low-income seniors will be provided additional employment opportunities and more home-delivered nutrition services. The funds will also be used to create youth employment stimulus programs targeting youth through the critical age of 24 to reach young adults who have become disconnected from both education and the labor market. A component of this job program will focus on encouraging public service work as a strategy to sustain long-range employment. Funding enhancements to the Community Services Block Grant (CSBG) Program will provide additional resources for the County's Native American Indian Program.

The stimulus program will provide funding for year-round Youth Jobs. The Proposed Budget also includes the transfer of the Domestic Violence Program to the Department of Public Social Services; State reductions of funding for the Integrated Care Management (ICM) Program; Effective Nutritional Health Assessment and Networks of Care for the Elderly (ENHANCE) Program; and the Title V - Senior Community Service Employment Program (SCSEP) which provides services to enable the County's aging population to continue living with dignity and choice. A minor change is also reflected to realign the Assistance Budget to the level of service provided through the Adult Emergency Shelter contracts.

# **Critical/Strategic Planning Initiatives**

- Continue to work collaboratively by partnering with County departments within and outside the Children and Families' Well-Being Cluster to ensure clients receive the best possible services from the County.
- Leverage and maximize funding to enhance opportunities to create subsidized employment opportunities for County residents and businesses. The overall County goal will be to create 10,000 jobs in 10 months through the Los Angeles County Workforce Stimulus Plan.

# **Changes From 2008-09 Budget**

	Gross	Intrafund		Not	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	72,937,000	12,605,000	52,667,000	7,665,000	0.0
Efficiencies					
<b>1. Domestic Violence:</b> Reflects the transfer of the program to the Department of Public Social Services.	(13,265,000)	(12,105,000)		(1,160,000)	
Collaborative Programs					
<ol> <li>Employment and Training: Reflects funding from the American Recovery and Reinvestment Act of 2009 to create employment for adults, youth, and dislocated workers.</li> </ol>	25,900,000		25,900,000		
2. Senior Nutrition and Employment: Reflects funding from the American Recovery and Reinvestment Act of 2009 to support employment opportunities and home-delivered nutrition services for low-income seniors.	3,900,000		3,900,000		-
3. Native American Indian Program: Reflects funding from the American Recovery and Reinvestment Act of 2009 to support services to the County's Native American Indian population.	594,000	-	594,000		
Curtailments	(				
<ol> <li>Youth Jobs: Reflects the elimination of one-time funding for the year-round Youth Jobs Program.</li> </ol>	(5,400,000)			(5,400,000)	
2. Older American Act – IIIB Integrated Care Management (ICM), Ombudsman Program, Effective Nutritional Health Assessment and Networks of Care for the Elderly (ENHANCE): Reflects the reduction of State funding for the ICM Program which promotes and maintains independent living for frail elderly and adults with disabilities; reduction of Ombudsman funding to investigate, and resolve complaints made by or on behalf of residents of long- term care facilities; reduction of ENHANCE funding to administer nutrition screening, counseling, and intervention by registered dietitians at congregate meal sites or homes of older adults at high risk for nutrition- related health problems. These curtailments are offset by the American Recovery and Reinvestment Act of 2009.	(827,0000)		(827,000)		_
3. Title V - Senior Community Service Employment Program (SCSEP): Reflects the elimination of State funding for part-time subsidized community service employment for older workers. This curtailment is offset by the American Recovery and Reinvestment Act of 2009.	(467,000)		(467,000)		_
Other Changes					
<ol> <li>Emergency Shelter Program: Reflects the alignment of funding to the level of services provided by the Adult Emergency Shelter contracts.</li> </ol>	(200,000)	(200,000)			
Total Changes	10,235,000	(12,305,000)	29,100,000	(6,560,000)	0.0
2009-10 Proposed Budget	83,172,000	300,000	81,767,000	1,105,000	0.0
2007-10 FTOPOSEU DUUYEL	03,172,000	300,000	01,707,000	1,103,000	<u> </u>

## **COMMUNITY & SENIOR SERVICES ASSISTANCE BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	\$ 732,075.00	\$ 768,000	\$ 768,000	\$ 914,000	\$ 914,000	\$	146,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	970.00	0	0	0	0		0
CONTRACTED PROGRAM SERVICES	65,740,743.86	65,946,000	71,559,000	81,743,000	81,653,000		10,094,000
INFORMATION TECHNOLOGY SERVICES	49,042.00	80,000	80,000	75,000	75,000		(5,000)
RENTS & LEASES - BLDG & IMPRV	450,188.97	530,000	530,000	530,000	530,000		0
TOTAL S & S	66,973,019.83	67,324,000	72,937,000	83,262,000	83,172,000		10,235,000
GROSS TOTAL	\$ 66,973,019.83	\$ 67,324,000	\$ 72,937,000	\$ 83,262,000	\$ 83,172,000	\$	10,235,000
INTRAFUND TRANSFERS	(12,078,374.40)	(11,530,000)	(12,605,000)	(300,000)	(300,000)		12,305,000
NET TOTAL	\$ 54,894,645.43	\$ 55,794,000	\$ 60,332,000	\$ 82,962,000	\$ 82,872,000	\$	22,540,000
REVENUE	48,038,734.49	48,464,000	52,667,000	81,857,000	81,767,000		29,100,000
NET COUNTY COST	\$ 6,855,910.94	\$ 7,330,000	\$ 7,665,000	\$ 1,105,000	\$ 1,105,000	\$	(6,560,000)
REVENUE DETAIL							
INTERGYMTL REVENUE - FEDERAL							
FEDERAL - OTHER	\$ 43,444,504.91	\$ 46,098,000	\$ 48,856,000	\$ 48,856,000	\$ 48,856,000	\$	0
TOTAL I R - FEDERA	43,444,504.91	46,098,000	48,856,000	48,856,000	48,856,000		0
INTERGYMTL REVENUE - STATE							
STATE - OTHER	4,569,101.00	2,366,000	3,811,000	33,001,000	32,911,000		29,100,000
TOTAL I R - STATE	4,569,101.00	2,366,000	3,811,000	33,001,000	32,911,000		29,100,000
MISCELLANEOUS REVENUE							
MISCELLANEOUS	25,128.58	0	0	0	0		0
TOTAL MISC REV	25,128.58	0	0	0	0		0
TOTAL REVENUE	\$ 48,038,734.49	\$ 48,464,000	\$ 52,667,000	\$ 81,857,000	\$ 81,767,000	\$	29,100,000

# **Workforce Investment Act Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 33,198,245.21	\$ 32,233,000	\$ 35,638,000	\$ 56,622,000	\$ 56,532,000	\$	20,894,000
GROSS TOTAL	\$ 33,198,245.21	\$ 32,233,000	\$ 35,638,000	\$ 56,622,000	\$ 56,532,000	\$	20,894,000
INTRAFUND TRANSFERS	21,657.00	(84,000)	(500,000)	(300,000)	(300,000)		200,000
NET TOTAL	\$ 33,219,902.21	\$ 32,149,000	\$ 35,138,000	\$ 56,322,000	\$ 56,232,000	\$	21,094,000
REVENUE	27,225,538.13	25,924,000	29,738,000	56,322,000	56,232,000		26,494,000
NET COUNTY COST	\$ 5,994,364.08	\$ 6,225,000	\$ 5,400,000	\$ 0	\$ 0	\$	(5,400,000)

FUND GENERAL FUND FUNCTION
PUBLIC ASSISTANCE

**ACTIVITY**OTHER ASSISTANCE

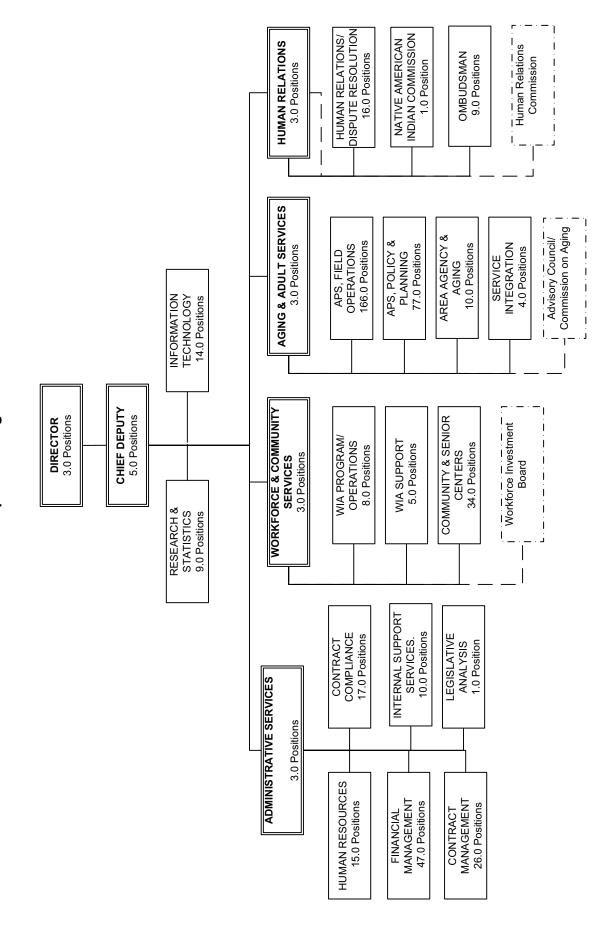
# **Older American Act Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 33,774,774.62	\$ 35,091,000	\$ 37,299,000	\$ 26,640,000	\$ 26,640,000	\$	(10,659,000)
GROSS TOTAL	\$ 33,774,774.62	\$ 35,091,000	\$ 37,299,000	\$ 26,640,000	\$ 26,640,000	\$	(10,659,000)
INTRAFUND TRANSFERS	(12,100,031.40)	(11,446,000)	(12,105,000)	0	0		12,105,000
NET TOTAL	\$ 21,674,743.22	\$ 23,645,000	\$ 25,194,000	\$ 26,640,000	\$ 26,640,000	\$	1,446,000
REVENUE	20,813,196.36	22,540,000	22,929,000	25,535,000	25,535,000		2,606,000
NET COUNTY COST	\$ 861,546.86	\$ 1,105,000	\$ 2,265,000	\$ 1,105,000	\$ 1,105,000	\$	(1,160,000)

FUND GENERAL FUND **FUNCTION**PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

COMMUNITY AND SENIOR SERVICES
Cynthia D. Banks, Director
FY 2009-10 Proposed Budgeted Positions = 489.0



#### **Consumer Affairs**

Pastor Herrera, Jr., Director

## **Consumer Affairs Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	3,694,182.69	\$ 4,020,000	\$	4,159,000	\$	5,347,000	\$	4,258,000	\$	99,000
SERVICES & SUPPLIES		3,020,449.84	3,133,000		3,071,000		5,204,000		2,932,000		(139,000)
OTHER CHARGES		27,627.44	30,000		30,000		30,000		30,000		0
FIXED ASSETS - EQUIPMENT		0.00	0		20,000		20,000		20,000		0
GROSS TOTAL	\$	6,742,259.97	\$ 7,183,000	\$	7,280,000	\$	10,601,000	\$	7,240,000	\$	(40,000)
INTRAFUND TRANSFERS		(544,817.00)	(560,000)		(557,000)		(557,000)		(271,000)		286,000
NET TOTAL	\$	6,197,442.97	\$ 6,623,000	\$	6,723,000	\$	10,044,000	\$	6,969,000	\$	246,000
REVENUE		1,326,786.75	1,687,000		1,787,000		1,852,000		1,863,000		76,000
NET COUNTY COST	\$	4,870,656.22	\$ 4,936,000	\$	4,936,000	\$	8,192,000	\$	5,106,000	\$	170,000
BUDGETED POSITIONS		55.0	53.0		53.0		63.0		52.0		(1.0)
	FUND GENERAL FUND			FUNCTION PUBLIC PROTECTI		10	-		ACTIVITY OTHER PROTECTIO		I

#### Mission Statement

To provide professional and responsive services to the consumers and businesses of Los Angeles County through advocacy, empowerment, and education.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a \$170,000 increase in net County cost primarily due to a one-time increase of \$286,000 for the Fraud Notification Program and Board-approved increases in salaries and employee benefits, partially offset by a reduction of \$220,000 for the five-percent (5%) curtailment needed to address the County's fiscal year 2009-10 projected structural deficit.

# **Critical/Strategic Planning Initiatives**

The Department of Consumer Affairs (DCA) regularly assesses programs to ensure they are meeting the needs of the consumers. By remaining closely connected with the community, they strive to provide relevant and timely assistance on current consumer trends. As consumers' needs change, the Department develops innovative solutions to assist the public with the consumer challenges they face. These

initiatives are created in accordance with the Department's Strategic Plan and assessed using their *Performance Counts!* measures.

**Foreclosure Prevention Project and Real Estate Fraud Program:** DCA has taken steps to provide targeted services to homeowners facing foreclosure. DCA partnered with local community organizations to present foreclosure workshops. The Department developed a special process and materials to make sure these renters who lived in buildings where landlords were facing foreclosure understood their rights. DCA also created an extensive web resource with foreclosure information at <a href="http://dca.lacounty.gov">http://dca.lacounty.gov</a> and developed written materials for public distribution.

**Technology Projects to Increase Efficiency and Customer Service:** DCA is in the planning stages of a variety of technology projects such as a new Smart Telephone System to handle the incoming calls from the public which will offer many features to improve customer satisfaction, help callers receive the consumer information they need, and improve monitoring and reporting capabilities. DCA is also working on migrating their existing case management Access databases to a new SQL server environment which will provide a wide

variety of additional enhancements such as web-integrated features allowing residents to submit a consumer complaint online, check on the status of their case, and provide vendors with online response options.

**Elder Financial Abuse Prevention:** The Department is working to develop the capacity and service models it will need to expand their senior services and meet demand. Along with their participation in the County's Seamless Senior Services Initiative, they are also working closely with community partners and other government agencies to tailor services to meet the needs of seniors.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	7,280,000	557,000	1,787,000	4,936,000	53.0
Collaborative Programs					
<ol> <li>Fraud Notification Program: Reflects one-time bridge funding until the housing market improves.</li> </ol>		(286,000)		286,000	
Curtailments					
1. Administration: Reflects a reduction in services and supplies of \$159,000 (includes a \$84,000 reduction in Self-Help Legal Access Centers) and the deletion of 1.0 vacant Staff Assistant I position needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(220,000)	-	-	(220,000)	(1.0)
Other Changes					
<b>1. Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	46,000		15,000	31,000	
2. Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	13,000		4,000	9,000	
3. Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10, and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	7,000		13,000	(6,000)	
4. Retirement: Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	71,000		23,000	48,000	
<b>5. Unavoidable Costs:</b> Reflects changes in unemployment insurance, health subsidy, and Options flexible benefit plan costs.	24,000		1,000	23,000	
<b>6. Services from Other County Departments:</b> Reflects cost increases from other County departments, including eCAPS maintenance, Internal Services Department (ISD) Utilities and ISD Telephone Utilities.	19,000		20,000	(1,000)	
Total Change	s (40,000)	(286,000)	76,000	170,000	(1.0)
2009-10 Proposed Budget	7,240,000	271,000	1,863,000	5,106,000	52.0

## **Unmet Needs**

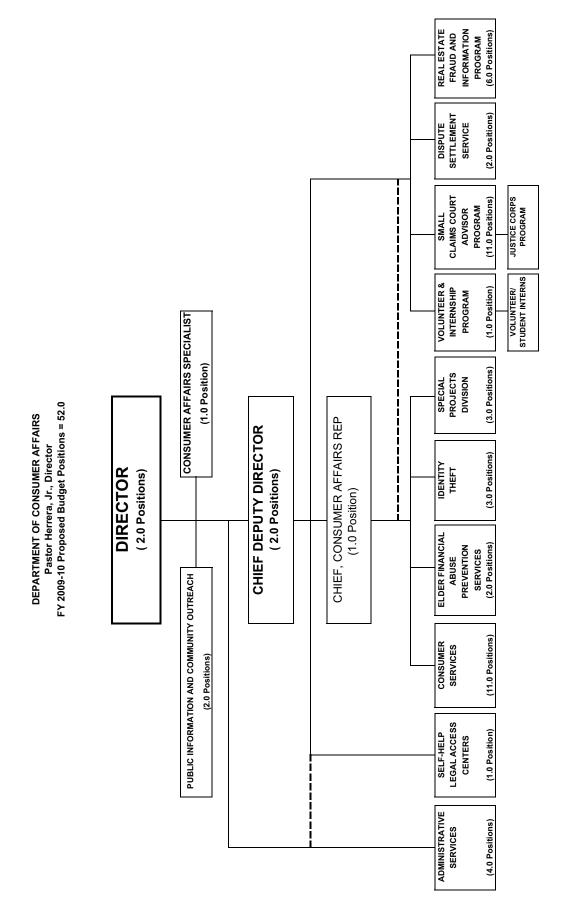
Critical funding is needed to cover the cost of the 11 percent Manpower Shortage Bonus that became effective February 1, 2007; funding for 4.0 Consumer Affairs Representative III positions for Foreclosure Fraud Prevention; 1.0 Consumer Affairs Supervisor and 2.0 Consumer Affairs Representative III positions for Elder Financial Abuse Prevention; and funding to purchase a new Smart Telephone System to improve reliability and provide reporting and statistical options.

### **CONSUMER AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 2,415,021.28	\$ 2,671,000	\$ 2,974,000	\$ 3,824,000	\$ 2,971,000	\$ (3,000)
CAFETERIA PLAN BENEFITS	405,455.83	426,000	382,000	544,000	406,000	24,000
DEFERRED COMPENSATION BENEFITS	87,193.61	115,000	101,000	131,000	101,000	0
EMPLOYEE GROUP INS - E/B	80,446.28	78,000	72,000	56,000	64,000	(8,000)
OTHER EMPLOYEE BENEFITS	13,149.00	2,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	659,100.24	687,000	576,000	738,000	662,000	86,000
WORKERS' COMPENSATION	33,816.45	41,000	47,000	47,000	47,000	0
TOTAL S & E B	3,694,182.69	4,020,000	4,159,000	5,347,000	4,258,000	99,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	322,216.44	300,000	86,000	507,000	87,000	1,000
CLOTHING & PERSONAL SUPPLIES	5,917.16	0	0	0	0	0
COMMUNICATIONS	7,020.00	57,000	8,000	8,000	8,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	26,951.25	0	0	875,000	0	0
COMPUTING-PERSONAL	107,926.55	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	933,814.96	1,954,000	2,038,000	1,954,000	1,954,000	(84,000)
HOUSEHOLD EXPENSE	6,635.56	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	339.00	20,000	144,000	144,000	144,000	0
INSURANCE	1,520.80	5,000	8,000	8,000	8,000	0
MAINTENANCE - EQUIPMENT	26,822.57	65,000	31,000	31,000	31,000	0
MAINTENANCEBUILDINGS & IMPRV	161,002.13	172,000	172,000	172,000	172,000	0
MEMBERSHIPS	2,550.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	7,513.77	13,000	13,000	714,000	13,000	0
OFFICE EXPENSE	138,653.86	120,000	56,000	56,000	56,000	0
PROFESSIONAL SERVICES	908,485.24	60,000	122,000	292,000	67,000	(55,000)
RENTS & LEASES - BLDG & IMPRV	9,683.31	10,000	8,000	8,000	7,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	9,260.71	0	0	0	0	0
TECHNICAL SERVICES	43,492.53	60,000	17,000	67,000	17,000	0
TELECOMMUNICATIONS	129,072.44	140,000	209,000	209,000	209,000	0
TRAINING	10,776.70	0	0	0	0	0
TRANSPORTATION AND TRAVEL	26,511.23	20,000	14,000	14,000	14,000	0
UTILITIES	134,283.63	137,000	145,000	145,000	145,000	0
TOTAL S & S	3,020,449.84	3,133,000	3,071,000	5,204,000	2,932,000	(139,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,326.02	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	21,124.36	22,000	22,000	22,000	22,000	0
TAXES & ASSESSMENTS	1,177.06	0	0	0	0	0
TOTAL OTH CHARGES	27,627.44	30,000	30,000	30,000	30,000	0
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	21,535.00	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	(21,535.00)	0	20,000	20,000	20,000	0
TOTAL FIXED ASSETS - EQUIPMENT	0.00	0		20,000	20,000	0
TOTAL FIXED ASSETS	0.00	0	20,000		20,000	0
		-	.,,,,,	.,	.,	•

## **CONSUMER AFFAIRS BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
GROSS TOTAL	\$	6,742,259.97	\$	7,183,000	\$	7,280,000	\$	10,601,000	\$	7,240,000	\$	(40,000)
INTRAFUND TRANSFERS		(544,817.00)		(560,000)		(557,000)		(557,000)		(271,000)		286,000
NET TOTAL	\$	6,197,442.97	\$	6,623,000	\$	6,723,000	\$	10,044,000	\$	6,969,000	\$	246,000
REVENUE		1,326,786.75		1,687,000		1,787,000		1,852,000		1,863,000		76,000
NET COUNTY COST	\$	4,870,656.22	\$	4,936,000	\$	4,936,000	\$	8,192,000	\$	5,106,000	\$	170,000
BUDGETED POSITIONS		55.0		53.0		53.0		63.0		52.0		(1.0)
REVENUE DETAIL												
CHARGES FOR SERVICES - OTHER	\$	625.285.00	¢	749.000	¢	919,000	¢	984.000	\$	995.000	¢	76,000
COURT FEES & COSTS	Ψ	648,000.00	Ψ	852,000	Ψ	818,000	Ψ	818,000	Ψ	818,000	Ψ	0,000
TOTAL CHARGES-SVS		1,273,285.00		1,601,000		1,737,000		1,802,000		1,813,000		76,000
MISCELLANEOUS REVENUE												
MISCELLANEOUS		53,501.75		86,000		50,000		50,000		50,000		0
TOTAL MISC REV		53,501.75		86,000		50,000		50,000		50,000		0
TOTAL REVENUE	\$	1,326,786.75	\$	1,687,000	\$	1,787,000	\$	1,852,000	\$	1,863,000	\$	76,000



### Coroner

### Anthony T. Hernandez, Director/Dr. L. Sathyavagiswaran, CME - Coroner

## **Coroner Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	21,777,480.14	\$ 22,539,000	\$	22,843,000	\$	24,315,000	\$	21,732,000	\$	(1,111,000)
SERVICES & SUPPLIES		4,740,638.08	4,779,000		4,932,000		5,088,000		4,513,000		(419,000)
OTHER CHARGES		309,569.77	688,000		406,000		750,000		750,000		344,000
FIXED ASSETS - EQUIPMENT		267,319.87	365,000		715,000		110,000		0		(715,000)
GROSS TOTAL	\$	27,095,007.86	\$ 28,371,000	\$	28,896,000	\$	30,263,000	\$	26,995,000	\$	(1,901,000)
INTRAFUND TRANSFERS		(171,845.10)	(726,000)		(726,000)		(132,000)		(132,000)		594,000
NET TOTAL	\$	26,923,162.76	\$ 27,645,000	\$	28,170,000	\$	30,131,000	\$	26,863,000	\$	(1,307,000)
REVENUE		2,932,858.59	2,828,000		2,952,000		2,918,000		2,918,000		(34,000)
NET COUNTY COST	\$	23,990,304.17	\$ 24,817,000	\$	25,218,000	\$	27,213,000	\$	23,945,000	\$	(1,273,000)
BUDGETED POSITIONS		221.0	218.0		218.0		239.0		209.0		(9.0)
	FL	JND		Fl	JNCTION			A	CTIVITY		
	GE	ENERAL FUND		Ρl	JBLIC PROTECT	101	N	0	THER PROTECT	ION	

#### Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$1,273,000 primarily due to reductions in salaries and employee benefits, services and supplies, and fixed assets needed to address the County's projected structural deficit for fiscal year (FY) 2009-10. In addition to deleting nine vacant positions, losses in services and supplies may hamper the Department's ability to provide the level of support needed for operations. There are no new equipment requests for the 2009-10 budget submission due to the curtailment. The Proposed Budget also includes funding for Board-approved increases in salaries and employee benefits, the elimination of one-time carryover funding for vehicle replacement, and one-time carryover Homeland Security grant funding.

## **Critical/Strategic Planning Initiatives**

Despite the impending curtailments, the Coroner's strategic plan continues to focus on the delivery of effective and compassionate services to the public. Groundbreaking for the new 500-body capacity crypt facility and renovation of the existing biological building (1104 North Mission Road) is expected to begin in March or April of 2009. This will address critical needs for decedent storage and improve the health and safety of employees. Shift expansion in the autopsy area is now complete in preparation for the renovation and improved space utilization of the autopsy area. The Department has begun the next phase implementation of the DNA laboratory, which will provide Coroner decedent identifications and market services to the public and outside agencies. The Department has implemented an as-needed physicians contract to supplement autopsy services.

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
008-09 Final Adopted Budget	28,896,000	726,000	2,952,000	25,218,000	218.0
urtailments					
<ul> <li>Salaries and Employee Benefits: Reflects the deletion of 9.0 vacant positions needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> </ul>	(1,222,000)			(1,222,000)	(9.0)
ther Changes					
<ul> <li>Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.</li> </ul>	348,000			348,000	
• Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	91,000			91,000	_
<ul> <li>Retirement: Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.</li> </ul>				(112,000)	
<ul> <li>Retiree Health Insurance: Reflects the second year of a four-year plan to recover the one-time augmentation provided to department in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.</li> </ul>				(30,000)	-
<ul> <li>One-time Funding: Reflects the elimination of one-time carryover for replacement of Coroner investigator sedans and transport vans.</li> </ul>	(350,000)			(350,000)	
<ul> <li>Homeland Security Grant Funding: Reflects the elimination of one-time grant funding for Homeland Security First Responder supplies and equipment costs for a mobile autopsy vehicle.</li> </ul>	(612,000)	(612,000)			
<ul> <li>Services and Supplies: Reflects a net decrease due to a reduction in charges for services revenue, partially offset by an increase in reimbursable services to other County departments.</li> </ul>		18,000	(34,000)		
Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	2,000			2,000	
<ul> <li>Miscellaneous Adjustments: Reflects a shift in appropriation from salaries and employee benefits, services and supplies, and fixed assets to other charges to fund increases in LAC-CAL lease payment costs.</li> </ul>					-
Total Changes	s (1,901,000)	(594,000)	(34,000)	(1,273,000)	(9.0)
009-10 Proposed Budget	26,995,000	132,000	2,918,000	23,945,000	209.0

### **Unmet Needs**

The Department requests restoration of the nine positions and services and supplies reduction needed to address the projected deficit for FY 2009-10. These resources are critical to maintaining the current level of service. This will also help in addressing unusual high-profile death emergency response situations involving multiple deaths such as Metrolink accidents, or mass murder/suicides which have been increasing as a result of the economic downturn. These incidents have already exhausted the Department's overtime and services and supplies budget in the current fiscal year and threaten to worsen in the 2009-10 budget year. The Department also requests services and supplies funding for specific accounts such as litigation costs, building maintenance, and rental of office space which are underfunded.

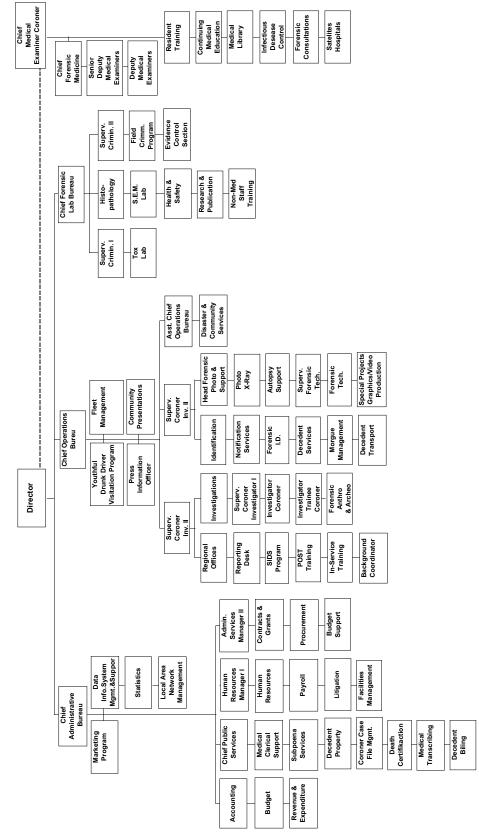
### **CORONER BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 14,501,544.14	\$ 15,346,00	0 \$	15,551,000	\$ 16,738,000	\$ 14,879,000	\$	(672,000)
CAFETERIA PLAN BENEFITS	2,085,618.69	2,162,00	0	2,341,000	2,551,000	2,137,000		(204,000)
DEFERRED COMPENSATION BENEFITS	435,436.19	482,00	0	320,000	333,000	305,000		(15,000)
EMPLOYEE GROUP INS - E/B	514,119.30	444,00	0	450,000	458,000	421,000		(29,000)
OTHER EMPLOYEE BENEFITS	28,129.51	19,00	0	26,000	26,000	19,000		(7,000)
RETIREMENT - EMP BENEFITS	3,503,918.42	3,365,00	0	3,285,000	3,373,000	3,251,000		(34,000)
WORKERS' COMPENSATION	708,713.89	721,00	0	870,000	836,000	720,000		(150,000)
TOTAL S & E B	21,777,480.14	22,539,00	0	22,843,000	24,315,000	21,732,000		(1,111,000)
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	271,527.84	413,00	0	308,000	415,000	400,000		92,000
CLOTHING & PERSONAL SUPPLIES	24,652.95	24,00	0	17,000	56,000	24,000		7,000
COMMUNICATIONS	64,381.00	57,00	0	101,000	72,000	57,000		(44,000)
COMPUTING-MAINFRAME	193.43	3 2,00	0	1,000	2,000	2,000		1,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	3,600.00	4,00	0	3,000	4,000	4,000		1,000
COMPUTING-PERSONAL	354,099.13	3 281,00	0	262,000	380,000	281,000		19,000
CONTRACTED PROGRAM SERVICES	65,065.45	363,00	0	362,000	1,000	1,000		(361,000)
HOUSEHOLD EXPENSE	106,237.90	100,00	0	99,000	126,000	100,000		1,000
INFORMATION TECHNOLOGY SERVICES	273,176.32	267,00	0	326,000	318,000	317,000		(9,000)
INSURANCE	2,815.00	3,00	0	64,000	3,000	3,000		(61,000)
MAINTENANCE - EQUIPMENT	193,228.18	99,00	0	242,000	230,000	100,000		(142,000)
MAINTENANCEBUILDINGS & IMPRV	541,009.03	587,00	0	454,000	556,000	555,000		101,000
MEDICAL DENTAL & LAB SUPPLIES	529,012.68	572,00	0	523,000	580,000	572,000		49,000
MEMBERSHIPS	350.00	1,00	0	1,000	2,000	1,000		0
MISCELLANEOUS EXPENSE	294,564.52	148,00	0	299,000	149,000	148,000		(151,000)
OFFICE EXPENSE	232,818.73	192,00	0	165,000	238,000	175,000		10,000
PROFESSIONAL SERVICES	465,707.06	687,00	0	456,000	678,000	677,000		221,000
RENTS & LEASES - BLDG & IMPRV	104,298.83	11,00	0	108,000	23,000	11,000		(97,000)
RENTS & LEASES - EQUIPMENT	73,386.42	47,00	0	52,000	51,000	47,000		(5,000)
SMALL TOOLS & MINOR EQUIPMENT	17,744.66	6,00	0	18,000	18,000	6,000		(12,000)
SPECIAL DEPARTMENTAL EXPENSE	51,240.37	22,00	0	51,000	44,000	22,000		(29,000)
TECHNICAL SERVICES	255,678.29	300,00	0	170,000	402,000	300,000		130,000
TELECOMMUNICATIONS	375,267.34	142,00	0	396,000	349,000	330,000		(66,000)
TRAINING	32,659.87	28,00	0	33,000	33,000	28,000		(5,000)
TRANSPORTATION AND TRAVEL	352,420.16	371,00	0	368,000	306,000	300,000		(68,000)
UTILITIES	55,502.92	52,00	0	53,000	52,000	52,000		(1,000)
TOTAL S & S	4,740,638.08	4,779,00	0	4,932,000	5,088,000	4,513,000		(419,000)
OTHER CHARGES								
JUDGMENTS & DAMAGES	57,731.72	88,00	0	44,000	56,000	56,000		12,000
RET-OTHER LONG TERM DEBT	250,172.01	600,00	0	362,000	694,000	694,000		332,000
TAXES & ASSESSMENTS	1,666.04	<b>.</b>	0	0	0	0		0
TOTAL OTH CHARGES	309,569.77	688,00	0	406,000	750,000	750,000		344,000

## **CORONER BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
MACHINERY EQUIPMENT	26,613.39	0	0	0	0		0
MEDICAL-FIXED EQUIPMENT	0.00	70,000	55,000	110,000	0		(55,000)
NON-MEDICAL LAB/TESTING EQUIP	23,412.62	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT	217,293.86	295,000	660,000	0	0		(660,000)
TOTAL FIXED ASSETS - EQUIPMENT	267,319.87	365,000	715,000	110,000	0		(715,000)
TOTAL FIXED ASSETS	267,319.87	365,000	715,000	110,000	0		(715,000)
GROSS TOTAL	\$ 27,095,007.86	\$ 28,371,000	\$ 28,896,000	\$ 30,263,000	\$ 26,995,000	\$	(1,901,000)
INTRAFUND TRANSFERS	(171,845.10)	(726,000)	(726,000)	(132,000)	(132,000)		594,000
NET TOTAL	\$ 26,923,162.76	\$ 27,645,000	\$ 28,170,000	\$ 30,131,000	\$ 26,863,000	\$	(1,307,000)
REVENUE	2,932,858.59	2,828,000	2,952,000	2,918,000	2,918,000		(34,000)
NET COUNTY COST	\$ 23,990,304.17	\$ 24,817,000	\$ 25,218,000	\$ 27,213,000	\$ 23,945,000	\$	(1,273,000)
BUDGETED POSITIONS	221.0	218.0	218.0	239.0	209.0		(9.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 1,312,475.77	\$ 1,358,000	\$ 1,520,000	\$ 1,459,000	\$ 1,459,000	\$	(61,000)
COURT FEES & COSTS	373,235.17	379,000	423,000	451,000	451,000		28,000
PERSONNEL SERVICES	19,276.02	16,000	14,000	17,000	17,000		3,000
RECORDING FEES	 1,115.00	 0	 0	0	0		0
TOTAL CHARGES-SVS	1,706,101.96	1,753,000	1,957,000	1,927,000	1,927,000		(30,000)
INTERGVMTL REVENUE - STATE							
STATE - OTHER	728,857.96	624,000	576,000	576,000	576,000		0
TOTAL I R - STATE	728,857.96	624,000	576,000	576,000	576,000		0
LICENSES PERMITS & FRANCHISES							
BUSINESS LICENSES	 1,182.70	0	0	0	0		0
TOTAL LIC/PER/FRAN	1,182.70	0	0	0	0		0
MISCELLANEOUS REVENUE							
MISCELLANEOUS	125,142.25	92,000	88,000	91,000	91,000		3,000
OTHER SALES	361,274.94	313,000	320,000	313,000	313,000		(7,000)
TOTAL MISC REV	486,417.19	405,000	408,000	404,000	404,000		(4,000)
OTHER FINANCING SOURCES							
OPERATING TRANSFERS IN	0.00	35,000	0	0	0		0
SALE OF FIXED ASSETS	 4,698.37	 10,000	10,000	10,000	10,000		0
TOTAL OTH FIN SRCS	4,698.37	45,000	10,000	10,000	10,000		0
REVENUE - USE OF MONEY & PROP							
ROYALTIES	5,600.41	1,000	1,000	1,000	1,000		0
TOTAL USE OF MONEY	5,600.41	1,000	1,000	1,000	1,000		0

Los Angeles County Department of Coroner
Anthony T. Hernandez, Director / Dr. L. Sathyavagiswaran, CME-Coroner
2009-10 Proposed Budgeted Positions = 209.0



# **County Counsel**

## **County Counsel Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 69,976,794.02	\$ 77,149,000	\$ 80,504,000	\$ 82,356,000	\$ 80,844,000	\$	340,000
SERVICES & SUPPLIES	7,960,317.23	10,353,000	10,565,000	10,300,000	10,300,000		(265,000)
OTHER CHARGES	806,243.86	337,000	337,000	337,000	329,000		(8,000)
FIXED ASSETS - EQUIPMENT	68,068.24	0	0	0	0		0
GROSS TOTAL	\$ 78,811,423.35	\$ 87,839,000	\$ 91,406,000	\$ 92,993,000	\$ 91,473,000	\$	67,000
INTRAFUND TRANSFERS	(58,687,370.59)	(71,355,000)	(73,500,000)	(75,252,000)	(73,819,000)		(319,000)
NET TOTAL	\$ 20,124,052.76	\$ 16,484,000	\$ 17,906,000	\$ 17,741,000	\$ 17,654,000	\$	(252,000)
REVENUE	15,370,391.02	11,398,000	12,608,000	12,687,000	12,673,000		65,000
NET COUNTY COST	\$ 4,753,661.74	\$ 5,086,000	\$ 5,298,000	\$ 5,054,000	\$ 4,981,000	\$	(317,000)
BUDGETED POSITIONS	565.0	562.0	562.0	562.0	552.0		(10.0)
	IND ENERAL FUND		 INCTION ENERAL		CTIVITY OUNSEL		

#### **Mission Statement**

To provide the highest quality and cost-effective legal representation, advice and counsel to the Board of Supervisors, County departments and other public offices and agencies.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net decrease in net County cost of \$317,000, primarily due to the Department's share of a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

## **Critical/Strategic Planning Initiatives**

County Counsel will continue to:

- Develop and implement short and long-term strategies designed to ensure client departments receive the most cost-effective, high quality legal representation on all legal matters within the financial resources available to the Office;
- Explore the utilization of a third-party electronic billing review system designed to strengthen fiscal review and better utilize legal resources;
- Focus on providing the necessary training programs, materials and development opportunities to all employees;
- Improve on the quality services provided to our client departments; and
- Explore and implement new technologies to update and improve office systems and programs.

# Changes From 2008-09 Budget

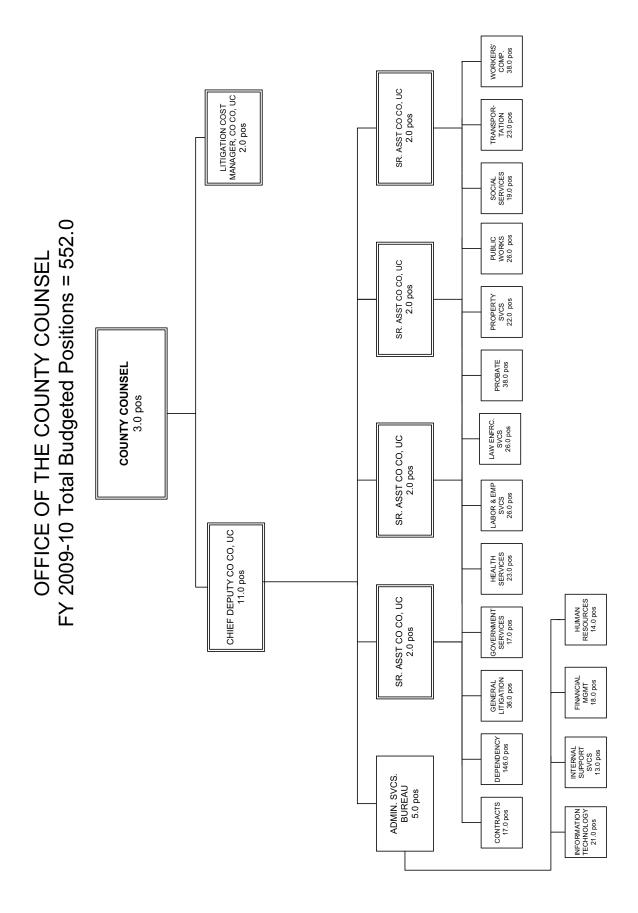
		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	91,406,000	73,500,000	12,608,000	5,298,000	562.0
Cu	rtailments					
1.	<b>Services and Supplies:</b> Reflects a reduction in services and supplies needed to address the County's projected funding deficit for fiscal year (FY) 2009-10.	(265,000)	-		(265,000)	
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	1,371,000	1,210,000	79,000	82,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.	213,000	200,000		13,000	
3.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(749,000)	(704,000)		(45,000)	
4.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	72,000	77,000		(5,000)	
5.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(8,000)	(8,000)			
6.	Workers' Compensation and Unemployment Insurance Costs: Reflects a net decrease in workers' compensation and unemployment insurance costs.	(28,000)	(28,000)			
7.	<b>Miscellaneous Adjustments:</b> Reflects the alignment of various employee benefits, offset by intrafund transfers.	539,000	539,000			
8.	<b>Legal Services:</b> Reflects a reduction of 2.0 Deputy County Counsel, 1.0 Senior Associate County Counsel, 3.0 Paralegal, 1.0 Legal Office Staff Assistant I, and 2.0 Intermediate Typist Clerk positions initially allocated to provide legal services to the Department of Children and Family Services.	(881,000)	(881,000)	-		(9.0)
9.	<b>Executive Office:</b> Reflects the transfer of 1.0 Senior Deputy County Counsel position from the Department to the Chief Executive Office's Sacramento Advocacy Office.	(197,000)	(86,000)	(14,000)	(97,000)	(1.0)
	Total Changes	67,000	319,000	65,000	(317,000)	(10.0)
20	09-10 Proposed Budget	91,473,000	73,819,000	12,673,000	4,981,000	552.0

## **COUNTY COUNSEL BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 46,942,731.96	52,466,000	\$ 54,537,000	\$ 55,938,000	\$ 54,826,000	\$ 289,000
CAFETERIA PLAN BENEFITS	7,034,573.58	8,574,000	9,138,000	9,425,000	9,520,000	382,000
DEFERRED COMPENSATION BENEFITS	2,941,241.07	3,082,000	3,209,000	3,461,000	3,312,000	103,000
EMPLOYEE GROUP INS - E/B	1,996,675.44	1,751,000	1,638,000	1,907,000	1,765,000	127,000
OTHER EMPLOYEE BENEFITS	58,385.00	66,000	80,000	80,000	80,000	0
RETIREMENT - EMP BENEFITS	10,515,209.69	10,736,000	11,354,000	11,019,000	10,815,000	(539,000)
WORKERS' COMPENSATION	487,977.28	3 474,000	548,000	526,000	526,000	(22,000)
TOTAL S & E B	69,976,794.02	77,149,000	80,504,000	82,356,000	80,844,000	
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,073,983.28	3 1,255,000	1,467,000	1,467,000	1,467,000	0
COMMUNICATIONS	280,723.84	315,000	315,000	315,000	315,000	0
COMPUTING-MAINFRAME	2,420.00	8,000	8,000	8,000	8,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	337,163.86	461,000	461,000	581,000	581,000	120,000
COMPUTING-PERSONAL	226,801.43	520,000	520,000	405,000	405,000	(115,000)
INFORMATION TECHNOLOGY SERVICES	572,952.81		773,000	734,000	734,000	(39,000)
INSURANCE	15,910.57	48,000	48,000	48,000	48,000	0
MAINTENANCE - EQUIPMENT	89,941.77	115,000	115,000	115,000	115,000	0
MAINTENANCEBUILDINGS & IMPRV	1,127,483.55	1,613,000	1,613,000	1,613,000	1,613,000	0
MEMBERSHIPS	123,831.50	129,000	129,000	129,000	129,000	0
MISCELLANEOUS EXPENSE	33,176.35	·	•	0	0	0
OFFICE EXPENSE	556,408.39	696,000	696,000	696,000	696,000	0
PROFESSIONAL SERVICES	221,160.59		557,000	407,000	407,000	(150,000)
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	587,249.88	647,000	647,000	607,000	607,000	(40,000)
RENTS & LEASES - EQUIPMENT	187,436.09				199,000	0
SPECIAL DEPARTMENTAL EXPENSE	462,340.16	•	•	530,000	530,000	0
TECHNICAL SERVICES	231,531.45	137,000	137,000	177,000	177,000	40,000
TELECOMMUNICATIONS	679,658.63	·	•	860,000	860,000	34,000
TRAINING	72,426.90	•	•	174,000	174,000	(115,000)
TRANSPORTATION AND TRAVEL	143,513.82	·	•	179,000	179,000	0
UTILITIES	934,202.36	•	•	1,054,000	1,054,000	0
TOTAL S & S	7,960,317.23				10,300,000	(265,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	469,126.41	10,000	10,000	16,000	16,000	6,000
RET-OTHER LONG TERM DEBT	334,016.56	327,000	327,000	321,000	313,000	(14,000)
TAXES & ASSESSMENTS	3,100.89	0	0	0	0	0
TOTAL OTH CHARGES	806,243.86	337,000	337,000	337,000	329,000	(8,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	31,281.34	0	0	0	0	0
DATA HANDLING EQUIPMENT	36,661.52	2 0	0	0	0	0

## **COUNTY COUNSEL BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	 FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
OFFICE FURNITURE,FIXTURES & EQ	125.38	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT	68,068.24	0	0	0	0		0
TOTAL FIXED ASSETS	68,068.24	0	0	0	0		0
GROSS TOTAL	\$ 78,811,423.35	\$ 87,839,000	\$ 91,406,000	\$ 92,993,000	\$ 91,473,000	\$	67,000
INTRAFUND TRANSFERS	(58,687,370.59)	(71,355,000)	(73,500,000)	(75,252,000)	(73,819,000)		(319,000)
NET TOTAL	\$ 20,124,052.76	\$ 16,484,000	\$ 17,906,000	\$ 17,741,000	\$ 17,654,000	\$	(252,000)
REVENUE	15,370,391.02	11,398,000	12,608,000	12,687,000	12,673,000		65,000
NET COUNTY COST	\$ 4,753,661.74	\$ 5,086,000	\$ 5,298,000	\$ 5,054,000	\$ 4,981,000	\$	(317,000)
BUDGETED POSITIONS	565.0	562.0	562.0	562.0	552.0		(10.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
AUDITING - ACCOUNTING FEES	\$ 66.56	\$ 0	\$ 0	\$	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER	489,759.67	565,000	622,000	599,000	599,000		(23,000)
COURT FEES & COSTS LEGAL SERVICES	4,350.00 9,757,153.80	0 10,680,000	0 11,446,000	0 11,928,000	0 11,928,000		0 482,000
PARK & RECREATION SVS	14,531.02	0,000,000	44,000	11,920,000	11,920,000		(44,000)
PERSONNEL SERVICES	4,771,248.27	0	0	0	0		0
TOTAL CHARGES-SVS	15,037,109.32	11,245,000	 12,112,000	12,527,000	12,527,000		415,000
MISCELLANEOUS REVENUE							
MISCELLANEOUS	333,281.70	153,000	496,000	160,000	146,000		(350,000)
TOTAL MISC REV	333,281.70	153,000	496,000	160,000	146,000		(350,000)
TOTAL REVENUE	\$ 15,370,391.02	\$ 11,398,000	\$ 12,608,000	\$ 12,687,000	\$ 12,673,000	\$	65,000



## **District Attorney**

**Steve Cooley, District Attorney** 

### **District Attorney Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 281,634,618.11	\$ 297,757,000	\$ 307,897,000	\$	313,220,000	\$ 301,285,000	\$	(6,612,000)
SERVICES & SUPPLIES	42,373,535.30	41,830,000	41,830,000		38,404,000	34,106,000		(7,724,000)
OTHER CHARGES	740,180.74	720,000	1,598,000		1,598,000	1,598,000		0
FIXED ASSETS - EQUIPMENT	1,026,367.68	800,000	800,000		500,000	500,000		(300,000)
GROSS TOTAL	\$ 325,774,701.83	\$ 341,107,000	\$ 352,125,000	\$	353,722,000	\$ 337,489,000	\$	(14,636,000)
INTRAFUND TRANSFERS	(13,437,555.16)	(12,522,000)	(14,332,000)		(14,332,000)	(12,522,000)		1,810,000
NET TOTAL	\$ 312,337,146.67	\$ 328,585,000	\$ 337,793,000	\$	339,390,000	\$ 324,967,000	\$	(12,826,000)
REVENUE	145,325,832.11	139,437,000	138,349,000		132,612,000	131,833,000		(6,516,000)
NET COUNTY COST	\$ 167,011,314.56	\$ 189,148,000	\$ 199,444,000	\$	206,778,000	\$ 193,134,000	\$	(6,310,000)
BUDGETED POSITIONS	2,256.0	2,252.0	2,252.0		2,287.0	2,182.0		(70.0)
	FUND GENERAL FUND		INCTION IBLIC PROTECT	101	<b>I</b>	CTIVITY JDICIAL		

Mission Statement

The District Attorney of Los Angeles County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, to detect crime and to investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney. Each employee of the Office shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the mission of the Office and shares the District Attorney's obligation to enhance the fundamental right of the people of Los Angeles County to a safe and just society. At all times, the mission of the Office shall be carried out in a fair, evenhanded, and compassionate manner.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net decrease of \$12.8 million in appropriation primarily attributable to significant reductions in salaries and employee benefits, services and supplies, intrafund transfers, and fixed assets. The Proposed Budget also reflects a decrease of \$6.5 million in revenue primarily due to a reduction in State revenue of \$6.8 million.

### **Critical/Strategic Planning Initiatives**

The Office continues to:

- Encompass several key initiatives aimed at expanding the use of technology in all areas of the Office;
- Pursue business process re-engineering to ensure that best practices are standardized and adopted throughout the Office; and
- Providing leadership in the training of law enforcement professionals both within and outside the Office of the District Attorney.

These initiatives are aligned with the County Strategic Plan and will be achieved as follows:

**Operational Effectiveness:** Maximize the effectiveness of the County's processes, structure, and operations to support timely delivery of customer oriented and efficient public services.

**Public Safety:** Ensure that the committed efforts of the public safety partners continue to maintain and improve the safety and security of the people of Los Angeles County.

### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	352,125,000	14,332,000	138,349,000	199,444,000	2,252.0
Cu	rtailments					
1.	<b>Administration:</b> Reflects a reduction of 7.0 positions in Administration needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(1,559,000)			(1,559,000)	(7.0)
2.	<b>Various Programs:</b> Reflects a reduction of 29.0 positions from various operational units needed to address the County's projected structural deficit for FY 2009-10.	(2,755,000)			(2,755,000)	(29.0)
3.	<b>Juvenile Offender Intervention Network (JOIN):</b> Reflects a reduction of 7.0 positions in the JOIN program needed to address the County's projected structural deficit for FY 2009-10.	(660,000)			(660,000)	(7.0)
4.	<b>Bureau of Investigations:</b> Reflects a reduction of 8.0 positions in the Bureau of Investigations needed to address the County's projected structural deficit for FY 2009-10.	(890,000)			(890,000)	(8.0)
5.	<b>Part-time Staff:</b> Reflects a reduction of 56.0 part-time positions (Law Clerks and Student Workers) needed to address the County's projected structural deficit for FY 2009-10.	(1,778,000)			(1,778,000)	-
6.	<b>Services and Supplies:</b> Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2009-10.	(1,865,000)			(1,865,000)	
7.	<b>Budget Realignment:</b> Reflects a reduction in appropriation, and the deletion of 10.0 positions and a corresponding reduction of intrafund transfers resulting from a decrease in California Work Opportunity and Responsibility to Kids (CalWORKs) funding to realign the budget based on actual receipts.	(1,251,000)	(1,810,000)		559,000	(10.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	3,549,000			3,549,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(1,516,000)			(1,516,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	1,318,000			1,318,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to department's in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	752,000	-	-	752,000	-
5.	<b>Law Clerk Reclassification:</b> Reflects the ordinance only reclassification of 7.0 Law Clerks to Senior Law Clerks.					
6.	<b>Miscellaneous:</b> Reflects the realignment of consumer protection revenue from miscellaneous revenue to fines, forfeitures, and penalties and a projected increase of fines, forfeitures, and penalties revenue.			292,000	(292,000)	
7.	<b>Operating Costs:</b> Reflects an increase of \$1,875,000 in services and supplies due to increased operating costs for services provided by other County departments, partially offset by the deletion of 9.0 Deputy District Attorneys (DA) and a reduction of \$320,000 in services and supplies.	(267,000)			(267,000)	(9.0)
8.	<b>Miscellaneous Adjustments:</b> Reflects a deletion of one-time funding for video equipment (\$750,000), printing press (\$200,000), digital archive project (\$1,300,000), and a radio communications system (\$5,464,000).	(7,714,000)			(7,714,000)	-
9.	<b>Public Safety Sales Tax (Prop 172):</b> Reflects an anticipated decrease in public safety sales tax receipts.			(6,808,000)	6,808,000	
10	Classification Adjustment: Reflects the deletion of 5.0 Investigator, DA positions and the addition of 5.0 Sr. Investigator, DA positions to correct the staffing allocation to the Child Support Arrest Warrant Project.					
	Total Changes	(14,636,000)	(1,810,000)	(6,516,000)	(6,310,000)	(70.0)
20	09-10 Proposed Budget	337,489,000	12,522,000	131,833,000	193,134,000	2,182.0

#### **Unmet Needs**

The District Attorney's Office is not requesting any new positions in the fiscal year (FY) 2009-10 Proposed Budget. However, the Office is requesting restoration of the curtailments made to the FY 2008-09 Budget in order to meet budget targets for FY 2009-10. Specifically, the Office of the District Attorney's unmet needs request includes restoration of 126.0 positions as follows: 26.0 attorney positions curtailed from both General and Specialized Prosecution; 3.0 attorneys and 7.0 Investigator positions curtailed from Welfare Fraud; 8.0 Investigator positions curtailed from prosecution support and special investigative units; 56.0 Legal Support positions (Law Clerks, Senior Law Clerks, and Student Professional Workers) curtailed from Central Trials and Specialized Prosecutions such as Major Crimes, Hardcore Gangs, etc.; 7.0 Hearing Officers from the Abolish Chronic Truancy (ACT), Juvenile Offender Intervention Network (JOIN), and Adult Hearing Officer programs; and 4.0 attorneys and 15.0 Investigators from various operational units.

In addition, the Office is requesting restoration of funding to continue its Digital Archive Project and budget recognition for unfunded employee benefit increases and departmental service order increases for services provided by other County departments.

## **DISTRICT ATTORNEY BUDGET DETAIL**

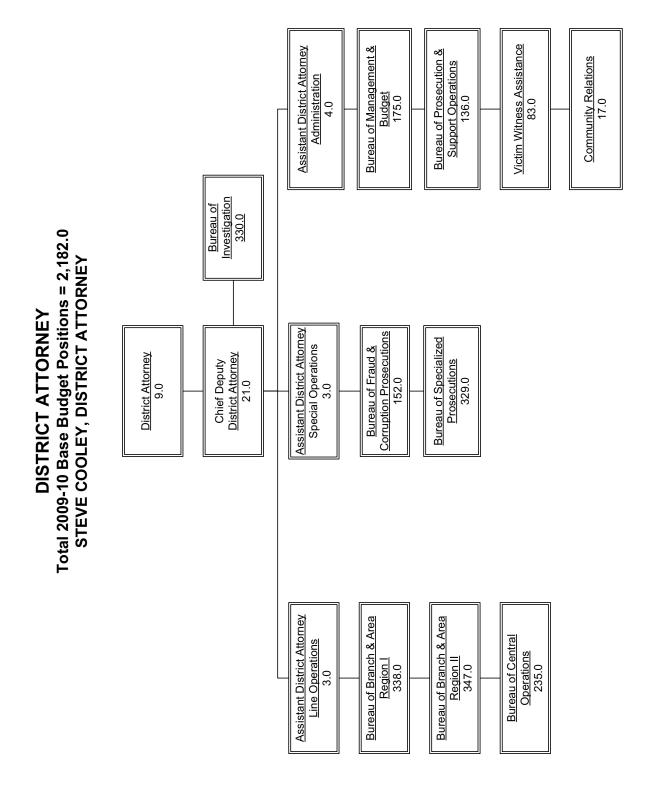
CAFETERIA PLAN BENEFITS 23,060,147,17 24,943,000 24,682,000 26,345,000 9,718,000 (518, DEFERRED COMPENSATION BENEFITS 9,733,990,06 10,420,000 10,228,000 9,718,000 (518, EMPLOYEE GROUP INS - E/B 6,498,646,38 6,125,000 5,999,000 5,994,000 7,040,000 1,041, 071HER CRIM-DYSE BENEFITS 28,9216,00 109,000 98,000 5,994,000 55,000 259, RETIREMENT - EMP BENEFITS 48,108,099,75 49,261,000 50,107,000 50,163,000 48,420,000 (1,687, WORKERS' COMPENSATION 5,059,500,46 49,800,00 5,814,000 5,844,000 5,844,000 5,814,000 TOTAL S & E B 281,534,618,11 297,757,000 307,897,000 313,220,000 311,285,000 (6,612	CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
CAFETERIA PLAN BENEFITS 23,060,147.17 24,943,000 24,682,000 26,345,000 9,718,000 (378, DEFERRED COMPENSATION BENEFITS 9,733,909.06 10,242,000 10,238,000 9,718,000 (518, EMPLOYEE GROUP INS - EIB 64,98,646.38 6,125,000 5,999,000 5,994,000 7,040,000 1,041,071,071,071,071,071,071,071,071,071,07	SALARIES & EMPLOYEE BENEFITS							
DEFERRED COMPENSATION BENEFITS	SALARIES & WAGES	\$ 188,885,099.29	\$ 201,919,000	\$ 210,981,000	\$ 214,463,000	\$ 205,652,000	\$	(5,329,000)
EMPLOYEE GROUP INS - E/B	CAFETERIA PLAN BENEFITS	23,060,147.17	24,943,000	24,662,000	26,345,000	24,284,000		(378,000)
OTHER EMPLOYEE BENEFITS         289,216.00         109,000         98,000         98,000         357,000         259, 81 (180,000)         1,618,000         48,420,000         (1,687,000)         1,618,000         48,420,000         (1,687,000)         1,618,000         48,420,000         (1,687,000)         1,618,000         4,618,000         5,614,000         1,687,000         1,687,000         5,614,000         5,614,000         5,614,000         5,614,000         5,614,000         6,612         5,614,000         301,285,000         301,285,000         301,285,000         301,285,000         301,285,000         301,285,000         4,645,000         4,045,000         4,045,000         4,045,000	DEFERRED COMPENSATION BENEFITS	9,733,909.06	10,420,000	10,236,000	10,293,000	9,718,000		(518,000)
RETIREMENT - EMP BENEFITS   48,108,099.75   49,261,000   50,107,000   50,163,000   48,420,000   16,807   VORKERS' COMPENSATION   5,069,500.46   4,890,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   5,814,000   313,220,000   301,285,000   6,612   Compension of the comp	EMPLOYEE GROUP INS - E/B	6,498,646.38	6,125,000	5,999,000	5,994,000	7,040,000		1,041,000
WORKERS' COMPENSATION         5,059,500.46         4,980,000         5,814,000         5,844,000         5,814,000           TOTAL S & E B         281,634,618.11         297,757,000         307,897,000         313,220,000         301,285,000         (6,612           SERVICES & SUPPLIES         4,956,148.65         4,161,000         4,699,000         4,695,000         484           CLOTHING & PERSONAL SUPPLIES         5,545.55         5,000         5,000         5,000         5,000         6,000         6,000         806,000         806,000         (6,390,000)         6,196,000         806,000         806,000         (6,390,000)         6,196,000         6,196,000         806,000         806,000         (6,390,000)         6,196,000         806,000         806,000         (6,390,000)         719,000         600,000         (6,390,000)         719,000         600,000         (6,390,000)         719,000         600,000         (6,390,000)         719,000         600,000         (6,390,000)         719,000         600,000         (6,196,000)         719,000         600,000         (6,390,000)         719,000         600,000         719,000         700         700         700         700         700         700         700         700         700         700         700	OTHER EMPLOYEE BENEFITS	289,216.00	109,000	98,000	98,000	357,000		259,000
TOTAL S & E B 281,634,618.11 297,757,000 307,897,000 313,220,000 301,285,000 (6,612 SERVICES & SUPPLIES  ADMINISTRATIVE SERVICES 4,956,148.65 4,161,000 4,161,000 4,699,000 4,645,000 484, CLOTHING & PERSONAL SUPPLIES 5,545.55 5,000 5,000 5,000 5,000 5,000 5,000 (6,390, COMMUNICATIONS 894,356,33 6,196,000 4,993,000 719,000 600,000 (3,493, COMPUTING-MAINFRAME 3,791,704.75 4,093,000 4,093,000 719,000 600,000 (3,493, COMPUTING-MAINFRAME 109,897.70 254,000 254,000 288,000 254,000 (3,493, COMPUTING-MAINFRAME 109,897.70 254,000 254,000 288,000 254,000 (3,493, COMPUTING-PERSONAL 35,920.17 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	RETIREMENT - EMP BENEFITS	48,108,099.75	49,261,000	50,107,000	50,163,000	48,420,000		(1,687,000)
SERVICES & SUPPLIES	WORKERS' COMPENSATION	5,059,500.46	4,980,000	5,814,000	5,864,000	5,814,000		0
ADMINISTRATIVE SERVICES	TOTAL S & E B	281,634,618.11	297,757,000	307,897,000	313,220,000	301,285,000		(6,612,000)
COTHING & PERSONAL SUPPLIES	SERVICES & SUPPLIES							
COMMUNICATIONS         894,356.33         6,196,000         6,196,000         806,000         806,000         (5,390)           COMPUTING-MAINFRAME         3,791,704.75         4,093,000         4,093,000         719,000         600,000         (3,493,000)           COMPUTING-MINERAL SYSTEMS         254,000         254,000         254,000         254,000         254,000         254,000         254,000         254,000         264,000         254,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         264,000         1,000	ADMINISTRATIVE SERVICES	4,956,148.65	4,161,000	4,161,000	4,699,000	4,645,000		484,000
COMPUTING-MAINFRAME	CLOTHING & PERSONAL SUPPLIES	5,545.55	5,000	5,000	5,000	5,000		0
COMPUTING-	COMMUNICATIONS	894,356.33	6,196,000	6,196,000	806,000	806,000		(5,390,000)
MIDRANGE/DEPARTMENTAL SYSTEMS   COMPUTING-PERSONAL   35,920.17   0 0 0 0 0 0 1,000   1,000   12,000   1,025,000   1,025,000   1,025,000   1,025,000   1,025,000   14,000   14,000   14,000   11,000   12,000   11,000   12,000   11,000   12,000   11,000   1	COMPUTING-MAINFRAME	3,791,704.75	4,093,000	4,093,000	719,000	600,000		(3,493,000)
CONTRACTED PROGRAM SERVICES 0.00 0 0 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 11,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 11,000 10,000 11,000		109,897.70	254,000	254,000	288,000	254,000		0
HOUSEHOLD EXPENSE 28,684.80 0 0 0 0 0 0 0 0 0 0 0 0 0 1 0 1	COMPUTING-PERSONAL	35,920.17	0	0	0	0		0
HOUSEHOLD EXPENSE   28,684.80   0   0   0   0   0   0   0   0   1   1	CONTRACTED PROGRAM SERVICES	0.00	0	0	11,000	11,000		11,000
INSURANCE   22,735.00   39,000   39,000   40,000   40,000   1, MAINTENANCE - EQUIPMENT   528,268.75   244,000   244,000   263,000   117,000   (127, MAINTENANCE-BUILDINGS & IMPRV   4,674,321.26   4,021,000   4,021,000   4,627,000   4,182,000   161, MEDICAL DENTAL & LAB SUPPLIES   3,054.04   0   0   0   0   0   0   0   0   0	HOUSEHOLD EXPENSE	28,684.80	0	0	0	0		0
MAINTENANCE - EQUIPMENT         528,268.75         244,000         244,000         263,000         117,000         (127, MAINTENANCE - BUILDINGS & IMPRV         4,674,321.26         4,021,000         4,021,000         4,627,000         4,182,000         161, MEDICAL DENTAL & LAB SUPPLIES         3,054.04         0	INFORMATION TECHNOLOGY SERVICES	911,237.00	1,025,000	1,025,000	4,232,000	4,232,000		3,207,000
MAINTENANCE-BUILDINGS & IMPRV         4,674,321.26         4,021,000         4,021,000         4,627,000         4,182,000         161,000           MEDICAL DENTAL & LAB SUPPLIES         3,054.04         0         0         0         0         0         0           MEMBERSHIPS         404,896.50         416,000         22,99,000         2,299,000         2,299,000         2,299,000         2,299,000         2,299,000         2,259,000         2,510,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         38,41,000         3,841,000         3,841,000         3,841,000         3,841,000	INSURANCE	22,735.00	39,000	39,000	40,000	40,000		1,000
MAINTENANCE-BUILDINGS & IMPRV         4,674,321.26         4,021,000         4,021,000         4,627,000         4,182,000         161,000           MEDICAL DENTAL & LAB SUPPLIES         3,054.04         0         0         0         0         0         0           MEMBERSHIPS         404,896.50         416,000         22,299,000         2,299,000         2,299,000         2,259,000         2,559,000         2,559,000         2,559,000         2,559,000         2,559,000         2,559,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         3,841,000         3,841,000         3,841,000         3,841,000         3,841,000         3,841,0	MAINTENANCE - EQUIPMENT	528,268.75	244,000	244,000	263,000	117,000		(127,000)
MEMBERSHIPS         404,896.50         416,000         416,000         416,000         416,000         416,000           MISCELLANEOUS EXPENSE         37,603.32         0         0         0         0         0           OFFICE EXPENSE         5,597,090.70         2,299,000         2,299,000         1,649,000         203,000         (2,096, PROFESSIONAL SERVICES)         3,071,052.88         2,559,000         2,559,000         2,769,000         2,510,000         (49, PDBLICATIONS & LEGAL NOTICE)         25,220.01         28,000         3,341,000         3,841,000         3,841,000         503,800         3,841,000         503,800         3,841,000         503,800         503,800         503,800         503,800         503,800         3,841,000         3,841,000         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800         503,800	MAINTENANCEBUILDINGS & IMPRV	4,674,321.26	4,021,000	4,021,000	4,627,000	4,182,000		161,000
MISCELLANEOUS EXPENSE         37,603.32         0         0         0         0           OFFICE EXPENSE         5,597,090.70         2,299,000         2,299,000         1,649,000         203,000         (2,096, PROFESSIONAL SERVICES         3,071,052.88         2,559,000         2,559,000         2,769,000         2,510,000         (49, PROFESSIONAL SERVICES)         3,071,052.88         2,559,000         2,559,000         2,769,000         2,510,000         (49, PROFESSIONAL SERVICES)         25,220.01         28,000         38,000         38,810,000         38,810,000         28,000         293,000         <	MEDICAL DENTAL & LAB SUPPLIES	3,054.04	0	0	0	0		0
OFFICE EXPENSE         5,597,090.70         2,299,000         2,299,000         1,649,000         203,000         (2,096, PROFESSIONAL SERVICES           PROFESSIONAL SERVICES         3,071,052.88         2,559,000         2,559,000         2,769,000         2,510,000         (49, PUBLICATIONS & LEGAL NOTICE         25,220.01         28,000         38,000         38,000         38,000         38,000         28,000         28,000         28,000         28,000         28,000         233,000 <t< td=""><td>MEMBERSHIPS</td><td>404,896.50</td><td>416,000</td><td>416,000</td><td>416,000</td><td>416,000</td><td></td><td>0</td></t<>	MEMBERSHIPS	404,896.50	416,000	416,000	416,000	416,000		0
PROFESSIONAL SERVICES 3,071,052.88 2,559,000 2,559,000 2,769,000 2,510,000 (49,700 PUBLICATIONS & LEGAL NOTICE 25,220.01 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 28,000 3,841,000 3,841,000 503,841,000 3,841,000 503,841,000 503,841,000 503,841,000 503,841,000 503,841,000 540,000	MISCELLANEOUS EXPENSE	37,603.32	0	0	0	0		0
PUBLICATIONS & LEGAL NOTICE         25,220.01         28,000         3,841,000         3,841,000         3,841,000         3,841,000         3,841,000         503,841,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000	OFFICE EXPENSE	5,597,090.70	2,299,000	2,299,000	1,649,000	203,000		(2,096,000)
PUBLICATIONS & LEGAL NOTICE         25,220.01         28,000         28,000         28,000         28,000           RENTS & LEASES - BLDG & IMPRV         3,124,974.86         3,338,000         3,338,000         3,841,000         3,841,000         503,841,000           RENTS & LEASES - EQUIPMENT         790,080.54         540,000         233,000         233,000         233,000         233,000         233,000         233,000         233,000         763,000         163,000         4,664,000         44,000         4,664,000         439,000         4,816,000         4,664,000         439,000         4,816,000         4,664,000         4,000         4,000         4,000         1,638,000         1,638,000         <	PROFESSIONAL SERVICES	3,071,052.88	2,559,000	2,559,000	2,769,000	2,510,000		(49,000)
RENTS & LEASES - EQUIPMENT 790,080.54 540,000 540,000 540,000 540,000 540,000 SMALL TOOLS & MINOR EQUIPMENT 27,136.75 0 0 0 0 0 0 0 0 0 SPECIAL DEPARTMENTAL EXPENSE 256,742.73 233,000 233,000 233,000 233,000 233,000 TECHNICAL SERVICES 1,772,378.82 2,138,000 2,138,000 2,143,000 763,000 (1,375, TELECOMMUNICATIONS 4,432,686.54 4,225,000 4,225,000 4,816,000 4,664,000 439, TRAINING 82,881.33 66,000 66,000 66,000 66,000 66,000 TRANSPORTATION AND TRAVEL 2,868,315.37 1,638,000 1,638,000 1,842,000 1,638,000 UTILITIES 3,920,600.95 4,312,000 4,312,000 4,371,000 4,312,000 TOTAL S & S 42,373,535.30 41,830,000 41,830,000 38,404,000 34,106,000 (7,724)  OTHER CHARGES  JUDGMENTS & DAMAGES 86,620.50 64,000 938,000 938,000 938,000	PUBLICATIONS & LEGAL NOTICE	25,220.01	28,000	28,000	28,000	28,000		0
SMALL TOOLS & MINOR EQUIPMENT         27,136.75         0         0         0         0         0           SPECIAL DEPARTMENTAL EXPENSE         256,742.73         233,000         233,000         233,000         233,000           TECHNICAL SERVICES         1,772,378.82         2,138,000         2,138,000         2,143,000         763,000         (1,375, 12,000)           TELECOMMUNICATIONS         4,432,686.54         4,225,000         4,225,000         4,816,000         4,664,000         439, 12,000           TRAINING         82,881.33         66,000         66,000         66,000         66,000         66,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,724         1,772,000         1	RENTS & LEASES - BLDG & IMPRV	3,124,974.86	3,338,000	3,338,000	3,841,000	3,841,000		503,000
SPECIAL DEPARTMENTAL EXPENSE         256,742.73         233,000         763,000         763,000         763,000         763,000         763,000         4,364,000         4,664,000         439,000         439,000         4,816,000         4,664,000         439,000         439,000         77,000	RENTS & LEASES - EQUIPMENT	790,080.54	540,000	540,000	540,000	540,000		0
TECHNICAL SERVICES         1,772,378.82         2,138,000         2,138,000         2,143,000         763,000         (1,375, 1,275, 1,	SMALL TOOLS & MINOR EQUIPMENT	27,136.75	0	0	0	0		0
TELECOMMUNICATIONS         4,432,686.54         4,225,000         4,225,000         4,816,000         4,664,000         439, 432,686.54           TRAINING         82,881.33         66,000         66,000         66,000         66,000         66,000         66,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         4,371,000         4,312,000         4,312,000         4,312,000         4,312,000         38,404,000         34,106,000         (7,724           OTHER CHARGES           JUDGMENTS & DAMAGES         86,620.50         64,000         938,000         938,000         938,000         938,000	SPECIAL DEPARTMENTAL EXPENSE	256,742.73	233,000	233,000	233,000	233,000		0
TELECOMMUNICATIONS         4,432,686.54         4,225,000         4,225,000         4,816,000         4,664,000         439, 431,000           TRAINING         82,881.33         66,000         66,000         66,000         66,000         66,000         66,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         1,638,000         4,312,000         4,312,000         4,312,000         4,312,000         4,312,000         38,404,000         34,106,000         (7,724           OTHER CHARGES           JUDGMENTS & DAMAGES         86,620.50         64,000         938,000         938,000         938,000         938,000	TECHNICAL SERVICES	1,772,378.82	2,138,000	2,138,000	2,143,000	763,000		(1,375,000)
TRANSPORTATION AND TRAVEL       2,868,315.37       1,638,000       1,638,000       1,842,000       1,638,000         UTILITIES       3,920,600.95       4,312,000       4,312,000       4,371,000       4,312,000         TOTAL S & S       42,373,535.30       41,830,000       41,830,000       38,404,000       34,106,000       (7,724         OTHER CHARGES         JUDGMENTS & DAMAGES       86,620.50       64,000       938,000       938,000       938,000	TELECOMMUNICATIONS	4,432,686.54	4,225,000	4,225,000	4,816,000	4,664,000		439,000
UTILITIES         3,920,600.95         4,312,000         4,312,000         4,371,000         4,312,000           TOTAL S & S         42,373,535.30         41,830,000         41,830,000         38,404,000         34,106,000         (7,724           OTHER CHARGES           JUDGMENTS & DAMAGES         86,620.50         64,000         938,000         938,000         938,000	TRAINING	82,881.33	66,000	66,000	66,000	66,000		0
UTILITIES         3,920,600.95         4,312,000         4,312,000         4,371,000         4,312,000           TOTAL S & S         42,373,535.30         41,830,000         41,830,000         38,404,000         34,106,000         (7,724           OTHER CHARGES           JUDGMENTS & DAMAGES         86,620.50         64,000         938,000         938,000         938,000	TRANSPORTATION AND TRAVEL	2,868,315.37	1,638,000	1,638,000	1,842,000	1,638,000		0
OTHER CHARGES           JUDGMENTS & DAMAGES         86,620.50         64,000         938,000         938,000         938,000	UTILITIES	3,920,600.95	4,312,000	4,312,000	4,371,000	4,312,000		0
JUDGMENTS & DAMAGES 86,620.50 64,000 938,000 938,000 938,000	TOTAL S & S	42,373,535.30	41,830,000	41,830,000	38,404,000	34,106,000		(7,724,000)
	OTHER CHARGES							
DET OTHED LONG TEDM DEDT 626 074 42 666 000 666 000 666 000 666 000	JUDGMENTS & DAMAGES	86,620.50	64,000	938,000	938,000	938,000		0
NET-OTHEN LONG TERM DEDT 030,31 1.45 030,000 030,000 030,000 030,000	RET-OTHER LONG TERM DEBT	636,971.43	656,000	656,000	656,000	656,000		0
TAXES & ASSESSMENTS 16,588.81 0 4,000 4,000 4,000	TAXES & ASSESSMENTS	16,588.81	0	4,000	4,000	4,000		0
TOTAL OTH CHARGES 740,180.74 720,000 1,598,000 1,598,000 1,598,000	TOTAL OTH CHARGES	740,180.74	720,000	1,598,000	1,598,000	1,598,000		0

# **DISTRICT ATTORNEY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	1,026,367.68	800,000	800,000	500,000	500,000	(300,000)
TOTAL FIXED ASSETS - EQUIPMENT	1,026,367.68	800,000	800,000	500,000	500,000	(300,000)
TOTAL FIXED ASSETS	1,026,367.68	800,000	800,000	500,000	500,000	(300,000)
GROSS TOTAL	\$ 325,774,701.83	\$ 341,107,000	\$ 352,125,000	\$ 353,722,000	337,489,000	\$ (14,636,000)
INTRAFUND TRANSFERS	(13,437,555.16)	(12,522,000)	(14,332,000)	(14,332,000)	(12,522,000)	1,810,000
NET TOTAL	\$ 312,337,146.67	\$ 328,585,000	\$ 337,793,000	\$ 339,390,000 \$	324,967,000	\$ (12,826,000)
REVENUE	145,325,832.11	139,437,000	138,349,000	132,612,000	131,833,000	(6,516,000)
NET COUNTY COST	\$ 167,011,314.56	\$ 189,148,000	\$ 199,444,000	\$ 206,778,000	193,134,000	\$ (6,310,000)
BUDGETED POSITIONS	2,256.0	2,252.0	2,252.0	2,287.0	2,182.0	(70.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
ASSESS & TAX COLLECT FEES	\$ 23,177.00		•			•
CHARGES FOR SERVICES - OTHER	3,598,948.66	3,054,000	3,000,000	3,000,000	3,000,000	0
COMMUNICATION SERVICES	459,772.99	587,000	570,000	570,000	570,000	0
LEGAL SERVICES	200,073.58	251,000	257,000	257,000	257,000	0
RECORDING FEES TOTAL CHARGES-SVS	79.27 4,282,051.50	3,892,000	3,827,000	3,827,000	3,827,000	0
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	1,585,863.52	82,000	50,000	1,600,000	1,600,000	1,550,000
OTHER COURT FINES	907,025.39	751,000	750,000	750,000	750,000	0
TOTAL FINES FO/PEN	2,492,888.91	833,000	800,000	2,350,000	2,350,000	1,550,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	4,819,672.84	3,365,000	3,022,000	3,022,000	3,022,000	0
TOTAL I R - FEDERA	4,819,672.84	3,365,000	3,022,000	3,022,000	3,022,000	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	72,250.04	40,000	0	0	0	0
TOTAL I R - OTHER	72,250.04	40,000	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	30,155,313.78	26,931,000	26,089,000	24,989,000	26,089,000	0
STATE-CITZN OPT PUB SFTY(COPS)	4,299,489.00	2,799,000	2,888,000	2,888,000	2,888,000	0
STATE-PROP 172 PUBLIC SAFETY	94,881,205.57	96,206,000	96,206,000	91,331,000	89,398,000	(6,808,000)
STATE-TRIAL COURTS	369,391.82	300,000	300,000	300,000	300,000	0
TOTAL I R - STATE	129,705,400.17	126,236,000	125,483,000	119,508,000	118,675,000	(6,808,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,734,229.46	3,871,000	4,059,000	2,747,000	2,801,000	(1,258,000)
OTHER SALES	3,182.96	2,000	0	0	0	0
WELFARE REPAYMENTS	17,686.22	0	0	0	0	0

# **DISTRICT ATTORNEY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
TOTAL MISC REV	2,755,098.64	3,873,000	4,059,000	2,747,000	2,801,000	(1,258,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	1,158,000.00	1,158,000	1,158,000	1,158,000	1,158,000	0
SALE OF FIXED ASSETS	40,470.01	40,000	0	0	0	0
TOTAL OTH FIN SRCS	1,198,470.01	1,198,000	1,158,000	1,158,000	1,158,000	0
TOTAL REVENUE	\$ 145,325,832.11	\$ 139,437,000	\$ 138,349,000	\$ 132,612,000	\$ 131,833,000	\$ (6,516,000)



# **Emergency Preparedness and Response**

## **Emergency Preparedness and Response Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 12,416,862.72	\$ 48,957,000	\$ 48,957,000	\$ 48,957,000	\$ 24,113,000	\$	(24,844,000)
OTHER CHARGES	0.00	10,525,000	10,525,000	10,525,000	8,601,000		(1,924,000)
FIXED ASSETS - EQUIPMENT	0.00	50,000	50,000	50,000	50,000		0
OTHER FINANCING USES	7,000.00	7,000	7,000	7,000	7,000		0
GROSS TOTAL	\$ 12,423,862.72	\$ 59,539,000	\$ 59,539,000	\$ 59,539,000	\$ 32,771,000	\$	(26,768,000)
NET TOTAL	\$ 12,423,862.72	\$ 59,539,000	\$ 59,539,000	\$ 59,539,000	\$ 32,771,000	\$	(26,768,000)
REVENUE	9,010,993.99	53,780,000	53,780,000	53,780,000	28,012,000		(25,768,000)
NET COUNTY COST	\$ 3,412,868.73	\$ 5,759,000	\$ 5,759,000	\$ 5,759,000	\$ 4,759,000	\$	(1,000,000)

FUND
GENERAL FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

## 2009-10 Budget Message

The Emergency Preparedness and Response budget provides funding for the County Office of Emergency Management (OEM) for preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster; funding for the operation and maintenance of the County Emergency Operations Center, including the associated Emergency Management Information System computer network; conducting training in emergency management policies and procedures for personnel assigned to County government, special districts, and other jurisdictions throughout the County; planning support for Homeland Security; developing and providing emergency and disaster related educational materials for the residents of the County; and conducting countywide disaster exercises. The budget also incorporates funds for Homeland Security Grants that includes the State Homeland Security Program; Urban Area Security Initiative; Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program; and the Emergency Management Performance Grant for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2009-10 Proposed Budget reflects funding to provide oversight and coordination of countywide emergency preparedness and response efforts. Revenue is decreased by \$25.8 million due to the completion of various State Homeland Security, Urban Area Security Initiative, and Buffer Zone

Protection Program grants. The budget also reflects the deletion of \$1.0 million in one-time funding for information technology services.

## **Critical/Strategic Planning Initiatives**

The OEM engages in activities with the intended outcome of increasing the safety and security of the residents of Los Angeles County through the integration of public safety information systems.

In fiscal year 2009-10, OEM will continue to strive to achieve this goal by:

- Proactively engaging in the planning and development of procedures to provide rapid, coordinated response in emergencies;
- Working collaboratively to improve operations and communication with other emergency responders;
- Remaining response-ready in order to minimize the impact to the community during an emergency; and
- Continuing to coordinate the use of grant resources to maximize the utilization of available State and federal funding.

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	59,539,000	0	53,780,000	5,759,000	0.0
Other Changes					
<ol> <li>Homeland Security Grants: Reflects the reduction in funding due to the completion of various State Homeland Security, Urban Area Security Initiative, and Buffer Zone Protection Program grants.</li> </ol>	(25,768,000)		(25,768,000)		
<b>2. One-Time Funding:</b> Reflects the deletion of one-time funding for information technology services.	(1,000,000)			(1,000,000)	
Total Changes	(26,768,000)	0	(25,768,000)	(1,000,000)	0.0
2009-10 Proposed Budget	32,771,000	0	28,012,000	4,759,000	0.0

# **Employee Benefits**

## **Employee Benefits Budget Summary**

CLASSIFICATION	-	Y 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$2,28	39,204,110.27	\$ 2,504,761,000	\$ 2,604,264,000	\$ 2,796,166,000	\$ 2,722,480,000	\$	118,216,000
S & EB EXPENDITURE DISTRIBUTION	(2,28	39,157,110.27)	(2,494,552,000)	(2,599,964,000)	(2,791,866,000)	(2,718,180,000)		(118,216,000)
TOTAL S & E B		47,000.00	10,209,000	4,300,000	4,300,000	4,300,000		0
GROSS TOTAL	\$	47,000.00	\$ 10,209,000	\$ 4,300,000	\$ 4,300,000	\$ 4,300,000	\$	0
NET TOTAL	\$	47,000.00	\$ 10,209,000	\$ 4,300,000	\$ 4,300,000	\$ 4,300,000	\$	0
REVENUE		12,903.00	0	0	0	0		0
NET COUNTY COST	\$	34,097.00	\$ 10,209,000	\$ 4,300,000	\$ 4,300,000	\$ 4,300,000	\$	0

FUND GENERAL FUND FUNCTION GENERAL **ACTIVITY**OTHER GENERAL

#### **Mission Statement**

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriation for the General Fund portion of these benefit costs are centrally reflected in this budget with expenditures distributed to General Fund departments.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects:

■ A scheduled increase in retirement debt service costs associated with the issuance of 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system. The 1994 Pension Obligation debt service continues through 2010-11.

- Increases in retiree health insurance costs from an anticipated ten-percent (10%) increase in insurance premiums. In addition, reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree health costs.
- Negotiated increases in employee benefits along with changes in workforce levels.

# **Employee Benefits Budget Summary**

CLASSIFICATION	· ·	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 EQUESTED	FY 2009-10 PROPOSED	CH	IANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS										
CO EMP RETIREM	\$ 5	73,465,463.07	\$	598,486,000	\$ 613,782,000	\$	650,000,000	\$ 613,782,000	\$	0
CO RET/OASDI		51,409,204.96		56,234,000	55,328,000		65,000,000	60,861,000		5,533,000
CO RET INSUR	2	253,106,924.42		271,900,000	283,625,000		300,000,000	297,595,000		13,970,000
INS-HEALTH		31,161,311.11		39,052,000	43,156,000		45,000,000	44,504,000		1,348,000
INS-LIFE		7,849,229.19		8,547,000	9,850,000		10,000,000	9,850,000		0
CO EMP SICK LEAVE PAY		(150,000.00)		10,209,000	0		0	0		0
CO RET DBT SRVC	3	379,441,188.85		319,161,000	320,339,000		358,166,000	358,166,000		37,827,000
INS-DENTAL		15,834,308.49		17,099,000	18,513,000		20,000,000	18,513,000		0
DISABILITY		31,332,620.49		37,577,000	38,764,000		40,000,000	38,764,000		0
WORKERS COMPENSATION	1	93,253,408.61		291,960,000	350,000,000		350,000,000	350,000,000		0
DEPENDENT CARE SPENDING ACCOUNTS		0.00		7,033,000	7,850,000		8,000,000	7,850,000		0
FLEXIBLE BENEFITS PLAN	6	16,674,623.95		697,279,000	699,860,000		775,000,000	756,898,000		57,038,000
SAVINGS PLAN		34,206,453.36		36,114,000	35,840,000		40,000,000	35,840,000		0
HORIZONS		97,734,095.37		109,539,000	122,357,000		125,000,000	122,357,000		0
INS-UIB		3,885,278.40		4,571,000	5,000,000		10,000,000	7,500,000		2,500,000
TOTAL S & EB	\$2,2	289,204,110.27	\$ :	2,504,761,000	\$ 2,604,264,000	\$ :	2,796,166,000	\$ 2,722,480,000	\$	118,216,000
S & EB EXPENDITURE DISTRIBUTION	(2,2	289,157,110.27)	(	2,494,552,000)	(2,599,964,000)	(	2,791,866,000)	(2,718,180,000)		(118,216,000
GROSS TOTAL	\$	47,000.00	\$	10,209,000	\$ 4,300,000	\$	4,300,000	\$ 4,300,000	\$	0
REVENUE		12,903.00		0	0		0	0		0
NET COUNTY COST	\$	34,097.00	\$	10,209,000	\$ 4,300,000	\$	4,300,000	\$ 4,300,000	\$	0
REVENUE DETAIL										
MISCELLANEOUS	\$	12,903.00	\$	0	\$ 0	\$	0	\$ 0	\$	0
TOTAL REVENUE	\$	12,903.00	\$	0	\$ 0	\$	0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

## 2009-10 Proposed By Fund

# **Employee Benefits Budget Summary (By Fund)**

FINANCING USES CLASSIFICATION	G	ENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	\$	612,607,000	\$ 110,357,000	\$ 104,439,000	\$ 827,403,000
RETIREE INSURANCE		297,595,000	67,630,000	35,191,000	400,416,000
COUNTY RETIREMENT DEBT SERVICE *		212,511,000	92,080,000	53,575,000	358,166,000
PENSION SAVINGS PLAN		1,175,000	3,104,000	531,000	4,810,000
OASDI - MEDICARE		60,861,000	14,530,000	9,874,000	85,265,000
FLEXIBLE BENEFITS		756,898,000	169,367,000	89,238,000	1,015,503,000
INSURANCE					
HEALTH		44,504,000	9,529,000	7,445,000	61,478,000
DENTAL		18,513,000	4,914,000	2,838,000	26,265,000
LIFE		9,850,000	1,947,000	987,000	12,784,000
UNEMPLOYMENT INSURANCE BENEFITS *		5,944,000	856,000	700,000	7,500,000
DISABILITY		38,764,000	12,766,000	3,313,000	54,843,000
SAVINGS PLAN		35,840,000	6,401,000	2,193,000	44,434,000
HORIZONS PLAN		122,357,000	23,861,000	19,021,000	165,239,000
WORKERS' COMPENSATION *		245,141,000	46,487,000	58,372,000	350,000,000
DEPENDENT CARE SPENDING ACCOUNTS		7,850,000	1,244,000	667,000	9,761,000
TOTAL	\$	2,470,410,000	\$ 565,073,000	\$ 388,384,000	\$ 3,423,867,000

<sup>\*</sup> The total expenditure is reflected in the General Fund, but reimbursed through expenditure distribution.

Note: The 2009-10 Proposed Employee Benefits Budget includes the entire cost of General Fund benefits, in addition to retirement debt service, unemployment insurance and workers' compensation costs for the Hospital Enterprise Funds and the Special Funds/Special Districts, and life insurance costs for the Special Funds/Special Districts of approximately \$90,000.

# **Extraordinary Maintenance**

## **Extraordinary Maintenance Budget Summary**

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	20,577,931.04	\$ 19,000,000	\$ 94,202,000	\$ 86,630,000	\$ 86,630,000	\$	(7,572,000)
GROSS TOTAL	\$	20,577,931.04	\$ 19,000,000	\$ 94,202,000	\$ 86,630,000	\$ 86,630,000	\$	(7,572,000)
NET TOTAL	\$	20,577,931.04	\$ 19,000,000	\$ 94,202,000	\$ 86,630,000	\$ 86,630,000	\$	(7,572,000)
REVENUE		5,690,429.00	2,100,000	5,539,000	3,439,000	3,439,000		(2,100,000)
NET COUNTY COST	\$	14,887,502.04	\$ 16,900,000	\$ 88,663,000	\$ 83,191,000	\$ 83,191,000	\$	(5,472,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALPROPERTY MANAGEMENT

#### **Mission Statement**

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster related repairs that are not funded by the Federal Emergency Management Agency, and high priority building maintenance activities that exceed the resources available to County departments.

## 2009-10 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. Current repair and maintenance needs at County facilities are estimated to cost in excess of \$188.3 million. The 2009-10 Proposed Budget appropriates \$86.6 million for the highest priority repairs, maintenance, and accessibility modification needs at County facilities, including Probation camps and juvenile halls, animal shelters, and parks.

#### Changes From 2008-09 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	94,202,000	0	5,539,000	88,663,000	0.0
Other Changes					
1. Decrease in Appropriation: The decrease in appropriation, revenue, and net County cost reflects the completion of various repair, maintenance, and accessibility modification projects at various County facilities, including roof repairs at County health facilities, and the completion of maintenance activities at juvenile detention facilities that were funded with revenue from the Vehicle License Fee Gap Loan Trust Fund.	(7,572,000)	<del></del>	(2,100,000)	(5,472,000)	
Total Changes	(7,572,000)	0	(2,100,000)	(5,472,000)	0.0
2009-10 Proposed Budget	86,630,000	0	3,439,000	83,191,000	0.0

## **Unmet Needs**

During fiscal year 2008-09, departments identified deferred maintenance needs with an estimated total cost of \$188.3 million. These unfunded needs include projects to perform various general facility repairs; replacement of outdated building systems such as boilers, chillers, heating, ventilating, and air conditioning units; roofs; and elevator upgrades to obtain building operational efficiencies.

OTHER PROTECTION

## Federal and State Disaster Aid

## **Federal and State Disaster Aid Budget Summary**

**GENERAL FUND** 

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SERVICES & SUPPLIES	\$	12,405,146.41	\$ 20,000,000	\$	50,000,000	\$ 50,000,000	\$	50,000,000	\$	0
GROSS TOTAL	\$	12,405,146.41	\$ 20,000,000	\$	50,000,000	\$ 50,000,000	\$	50,000,000	\$	0
INTRAFUND TRANSFERS		(1,685,653.54)	0		0	0		0		0
NET TOTAL	\$	10,719,492.87	\$ 20,000,000	\$	50,000,000	\$ 50,000,000	\$	50,000,000	\$	0
REVENUE		9,932,624.87	20,000,000		50,000,000	50,000,000		50,000,000		0
NET COUNTY COST	\$	786,868.00	\$ 0	\$	0	\$ 0	\$	0	\$	0
	FU	IND		FU	INCTION		Α	CTIVITY		

## 2009-10 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the January 17, 1994 Northridge Earthquake and Aftershocks, the Winter Storms of 2005, and the 2007 and 2008 California Wildfires. It also includes contingency appropriation for emergency and post-emergency responses, in addition to restoration of buildings and property, pending reimbursement from appropriate governmental agencies and insurance companies.

PUBLIC PROTECTION

Recommendations for 2009-10 reflect the potential need for appropriate offsetting revenues from federal and State agencies in the event of a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during the Northridge Earthquake, the Winter Storms of 2005, and the 2007 and 2008 California Wildfires.

# **Financing Elements**

## **Financing Elements Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 FY 2009-10 BUDGET REQUESTED		FY 2009-10 PROPOSED	CHANGE FROM BUDGET		
FINANCING REQUIREMENTS									
RESERVES									
GENERAL RESERVES	\$ 3,000,000.00	\$	3,000,000	\$	3,000,000	\$ 3,000,000	\$ 3,000,000	\$	0
OTHER RESERVES	31,711,996.00	)	2,400,000		2,400,000	0	0		(2,400,000)
DESIGNATIONS	400,107,000.00	)	117,351,000		17,351,000	52,925,000	52,925,000		35,574,000
TOTAL RESERVES	\$ 434,818,996.00	) \$	122,751,000	\$	22,751,000	\$ 55,925,000	\$ 55,925,000	\$	33,174,000
TOTAL FINANCING REQUIREMENTS	\$ 434,818,996.00	) \$	122,751,000	\$	22,751,000	\$ 55,925,000	\$ 55,925,000	\$	33,174,000
AVAILABLE FINANCING									
FUND BALANCE	\$1,706,356,000.00	\$	1,808,804,000	\$	1,808,804,000	\$ 1,566,978,000	\$ 1,566,978,000	\$	(241,826,000)
CANCELLATION RESERVES/DESIGNATION	603,062,866.00	)	244,035,000		234,734,000	212,531,000	212,531,000		(22,203,000)
PROPERTY TAXES - REGULAR ROLL	3,467,807,652.33	3	3,759,890,000		3,735,359,000	3,710,005,000	3,710,005,000		(25,354,000)
PROPERTY TAXES - SUPPLEMENTAL ROLL	152,540,054.12	2	105,010,000		105,010,000	103,959,000	103,959,000		(1,051,000)
REVENUE	46,781,277.86	6	13,312,000		13,312,000	13,445,000	13,445,000		133,000
TOTAL AVAILABLE FINANCING	\$5,976,547,850.3	1 \$	5,931,051,000	\$	5,897,219,000	\$ 5,606,918,000	\$ 5,606,918,000	\$	(290,301,000)
REVENUE DETAIL									
ERAF TAX REVENUE	\$ 16,638,388.33	\$	13,312,000	\$	13,312,000	\$ 13,445,000	\$ 13,445,000	\$	133,000
HOMEOWNER PROP TAX RELIEF	156,617.72		0		0	0	0		0
OTHER STATE IN-LIEU TAXES	216,403.12		0		0	0	0		0
OTHER TAXES	11,019,726.52		0		0	0	0		0
PEN INT & COSTS-DEL TAXES	18,750,142.17		0		0	0	0		0
TOTAL REVENUE	\$ 46,781,277.86	\$	13,312,000	\$	13,312,000	\$ 13,445,000	\$ 13,445,000	\$	133,000

#### **Mission Statement**

Financing Elements reflects those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

## 2009-10 Budget Message

The 2009-10 Proposed Budget includes financing requirements and available financing as follows:

#### **Financing Requirements**

The reserves and designations totaling \$55.9 million are for legal or contractual obligations and restrictions, and future spending for specific needs:

 Provides \$3.0 million to replenish the General Reserve that can be used in the event of a natural disaster, as directed by the Board of Supervisors.

- The Designation for Health Services Tobacco Settlement will increase by \$44.8 million for health-related costs.
- The Designation for Health Future Financing Requirements will increase in the amount of \$8.1 million to fund operational needs in the Department of Health Services.

#### **Available Financing**

For budgetary planning purposes, the Chief Executive Office considers total available financing to represent the difference generated in fiscal year (FY) 2008-09 from County revenues exceeding expenditures (fund balance), the cancellation of prior year reserves and designations, and property taxes. Any decrease in fund balance from the budgeted amount will require expenditure reductions or the identification of additional financing.

The proposed fund balance of \$1,567.0 million is comprised of the following:

- \$100.0 million from General Fund operations.
- \$862.3 million of unused FY 2008-09 Capital Projects funds are being carried over to FY 2009-10 for the completion of various projects and refurbishment needs.
- \$75.1 million of unused FY 2008-09 Extraordinary Maintenance funds are being carried over to FY 2009-10 for major repairs and maintenance of County facilities and assets.
- \$54.8 million of unused FY 2008-09 Project and Facility Development funds are being carried over to FY 2009-10 for consultant and specialized services related to projects that are under development, as well as improvements to County facilities.
- \$387.1 million of unused FY 2008-09 Provisional Financing Uses funds are being carried over to FY 2009-10 for the Department of Children and Family Services (DCFS), Infoline 2-1-1 projects, Information Technology Shared Services, the Probation Department, Public Library, the Clean Water Initiative, the County Channel project, Board of Supervisors, the Department of Public Social Services, Coroner, various capital projects, the Department of Health Services Public/ Private Partnerships, Sheriff, and potential State budget impacts.
- \$44.6 million of unused FY 2008-09 Board of Supervisors funds are being carried over to FY 2009-10 for various community programs.
- \$23.9 million of unused FY 2008-09 Homeless and Housing Program funds are being carried over to FY 2009-10 to finance emergency shelters and provide various supportive services.
- \$12.4 million of unused FY 2008-09 Department of Public Social Services funds are being carried over to FY 2009-10 for Crossroads Child Care Center, information technology projects, and General Relief enhancements.
- \$4.3 million of unused FY 2008-09 Employee Benefits funds are being carried over to FY 2009-10 for payment of hospital insurance tax.
- \$1.5 million of unused FY 2008-09 Child Support Services funds are being carried over to FY 2009-10 for the first phase of the pilot project to image and archive documents for child support cases.
- \$1.0 million of unused FY 2008-09 Probation Community-Based Contract funds are being carried over to FY 2009-10 for contract program services.

The cancellation of prior year reserves and designations of \$212.5 million includes the following:

- \$3.0 million FY 2008-09 General Reserve to finance the FY 2009-10 General Reserve.
- \$161.5 million in Designation for Health Services Tobacco Settlement for health-related costs.
- \$14.9 million in Designation for Capital Projects and Extraordinary Maintenance to fund various improvements.
- \$20.5 million in Designation for Security Enhancement and \$0.8 million in Designation for Jail Construction to offset the Sheriff's five-percent (5%) curtailment using one-time funding to retain jail beds, while the Sheriff works with Superior Court and other agencies of the criminal justice system to reduce the jail population.
- \$3.6 million in Designation for Sheriff Unincorporated Patrol for the Summer Gang Suppression Program.
- \$4.7 million in Designation for Financial Systems to fund the increase in the eCAPS contingency allocation for FY 2009-10 and facilities rent expense.
- \$2.0 million in Designation for Interoperability and Countywide Communications to fund the Consolidated Fire-Sheriff/Office of Public Safety Communication System (CFSCS) and Los Angeles Regional Tactical Communication System (LARTCS).
- \$1.5 million in Designation for Healthier Communities, Stronger Families and Thriving Children to improve the quality of life for children and families.

#### **Property Taxes**

Property Tax revenues reflect a decrease of \$26.3 million from the FY 2008-09 Final Adopted Budget. A decrease of \$38.4 million primarily due to the decrease in the assessed valuation estimate for the Los Angeles County property tax roll, offset by an increase of \$12.0 million related to the settlement of the City Center/Central Industrial Redevelopment Projects and a slight increase of \$0.1 million related to the sales tax revenue (Triple Flip). Property Tax revenues include Educational Revenue Augmentation Fund (ERAF) in-lieu of Vehicle License Fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The proposed Property Tax revenue increases are comprised of the following:

- \$25.4 million decrease in the Regular Roll.
- \$1.0 million decrease in the Supplemental Roll.
- \$0.1 million increase related to the taxable sales in Los Angeles County and dollar for dollar swap of sales tax revenue with ERAF property tax revenue (Triple Flip).

**Fire**P. Michael Freeman, Fire Chief, Forester and Fire Warden

## **Fire Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		Y 2009-10 ROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	718,219,626.37 \$	\$ 746,349,000	\$	767,203,000	\$	767,287,000	\$	767,287,000	\$	84,000
SERVICES & SUPPLIES		98,469,305.70	133,613,000		126,754,000		122,391,000		122,353,000		(4,401,000)
S & S EXPENDITURE DISTRIBUTION		1,610.88	(7,000,000)		(7,000,000)		(7,000,000)		(7,000,000)		0
TOTAL S & S		98,470,916.58	126,613,000		119,754,000		115,391,000		115,353,000		(4,401,000)
OTHER CHARGES		882,093.52	1,056,000		1,069,000		2,064,000		2,064,000		995,000
FIXED ASSETS - EQUIPMENT		8,356,819.68	20,922,000		26,860,000		11,303,000		11,303,000		(15,557,000)
OTHER FINANCING USES		15,951,000.00	13,351,000		10,951,000		12,902,000		12,902,000		1,951,000
GROSS TOTAL	\$	841,880,456.15 \$	\$ 908,291,000	\$	925,837,000	\$	908,947,000	\$	908,909,000	\$	(16,928,000)
DESIGNATIONS		108,043,000.00	13,180,000		13,180,000		0		0		(13,180,000)
OTHER RESERVES		815,000.00	0		0		0		0		0
TOTAL RESERVES	\$	108,858,000.00 \$	\$ 13,180,000	\$	13,180,000	\$	0 \$	\$	0	\$	(13,180,000)
TOTAL FINANCING REQUIREMENTS	\$	950,738,456.15 \$	\$ 921,471,000	\$	939,017,000	\$	908,947,000	\$	908,909,000	\$	(30,108,000)
AVAILABLE FINANCING											
FUND BALANCE	\$	56,626,000.00 \$	\$ 43,348,000	\$	43,348,000	\$	17,576,000	\$	17,576,000	\$	(25,772,000)
CANCEL RES DES		67,753,794.00	6,583,000		0		11,886,000		11,979,000		11,979,000
PROPERTY TAXES		541,694,442.18	552,671,000		565,182,000		546,859,000		546,859,000		(18,323,000)
VOTER APPROVED TAX		59,062,596.11	59,859,000		59,271,000		72,807,000		72,807,000		13,536,000
SPECIAL ASSESSMENTS		12,887.14	11,000		5,000		7,000		7,000		2,000
REVENUE		268,936,212.26	276,575,000		271,211,000		259,367,000		259,681,000		(11,530,000)
TOTAL AVAILABLE FINANCING	\$	994,085,931.69 \$	\$ 939,047,000	\$	939,017,000	\$	908,502,000	\$	908,909,000	\$	(30,108,000)
BUDGETED POSITIONS		4,294.0	4,396.0		4,396.0		4,401.0		4,401.0		5.0
	FU	JND		ı	FUNCTION			A	ACTIVITY		
	FI	RE DEPARTMENT		ı	PUBLIC PROTEC	TI	ON	F	IRE PROTECT	101	١

### **Mission Statement**

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

# 2009-10 Budget Message

The 2009-10 Proposed Budget maintains the current level of emergency staffing and funds support services within available resources. The request includes funding strategies to assure financial stability regardless of economic trends and

provides for Board-approved increases in salaries and employee benefits, retiree health insurance, and other County benefit increases.

The Proposed Budget reflects only those additional positions considered essential to support increased service demands and to adequately support existing service levels. All Department infrastructure improvements and planned service expansion initiatives are being evaluated for cost-saving strategies. The construction of fire stations and fleet replacements, as needed to maintain service delivery, will advance as scheduled.

The Proposed Budget also includes a reduction in the costs for the Lifeguard operations as a result of the funding curtailment from the General Fund.

## **Critical/Strategic Planning Initiatives**

The Fire Department's Strategic Plan focuses on the long-term enrichment of fire protection and life safety services in line with the County mission and vision. This year the focus is on the completion of a comprehensive financial plan, hardware migration to provide continuous and stable support of the Department's dispatching services to the public, and integration of inventory control and procurement for the Department's fleet preventive maintenance process.

### **Public Safety**

■ The Department will continue to improve the delivery of emergency and life safety services to the public by developing and implementing a plan for preparation and preparedness of both the public and departmental personnel for wildland fires in the very high fire hazard severity zones. The Department will also work to improve Incident Command Training.

#### **Operational Effectiveness**

- The Department is continuing its commitment to prudent fiscal management through the completion of a comprehensive financial plan, which integrates short- and long-range information for strategic and financial decision making. As part of the financial plan, the Department will refine the spending plan and maximize existing revenue streams.
- The Department is updating and implementing changes to the fire series promotional process. The new process will include a program to educate staff on the new process and will provide a strategic roadmap to be used by employees as a reference tool to meet promotional goals.
- The Department will implement a Fleet Asset Management System which will enhance the tracking of assigned vehicles and provide better management of preventive maintenance for 700 emergency vehicles and 1,000 non-emergency vehicles, which will ultimately promote workforce excellence, public safety and fiscal responsibility.

#### **Changes From 2008-09 Budget**

		Financing Uses (\$)	Financing Available (\$)	Budg Pos
20	08-09 Final Adopted Budget	939,017,000	939,017,000	4,396.0
Eff	ficiencies			
1.	<b>Support Positions:</b> Reflects the addition of 5.0 positions to adequately support existing service levels and to address increased service demands.	291,000	291,000	5.0
Cu	rtailments			
1.	<b>Lifeguard Operations:</b> Reflects a reduction in salaries and employee benefits and services and supplies as a result of the funding curtailment from the General Fund for the Lifeguard operations.	(1,300,000)	(1,300,000)	
Ot	her Changes			
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	643,000	643,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(2,183,000)	(2,183,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	1,214,000	1,214,000	
4.	<b>Workers' Compensation:</b> Reflects an increase in workers' compensation costs based on actual experience and projected claim trends.	1,033,000	1,033,000	
5.	<b>Services and Supplies:</b> Reflects an overall decrease due to the elimination of one-time Homeland Security grant funding and miscellaneous adjustments in services and supplies.	(4,015,000)	(4,015,000)	
6.	<b>Other Charges:</b> Reflects a net increase due to the financing costs related to the issuance of commercial paper.	995,000	995,000	

		Financing Uses (\$)	Financing Available (\$)	Budg Pos
7.	<b>Fixed Assets:</b> Reflects a decrease in funding of one-time purchases of fixed assets.	(15,557,000)	(15,557,000)	
8.	<b>Other Financing Uses:</b> Reflects a net increase in operating transfers out to the Department's special funds.	1,951,000	1,951,000	
9.	<b>Designations:</b> Reflects a change in designations from the 2008-09 level.	(13,180,000)	(13,180,000)	
	Total Changes	(30,108,000)	(30,108,000)	5.0
20	09-10 Proposed Budget	908,909,000	908,909,000	4,401.0

## **Unmet Needs**

The Fire Department's critical needs are financed in the Budget Request. The Department, as a Special District, relies on multi-year planning to ensure that adequate funding is available to sustain departmental operations.

## FIRE DEPARTMENT BUDGET DETAIL

				FY 2008-09 FY 2008-09 ESTIMATED BUDGET				P	ROPOSED	CHANGE FROM BUDGET		
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE BENEFITS												
SALARIES & WAGES	\$ 519,157,545.29	\$	542,107,000	\$	554,692,000	\$	552,098,000	\$	552,098,000	\$ (2,594,000)		
CAFETERIA PLAN BENEFITS	40,969,931.09		45,040,000		46,485,000		48,481,000		48,481,000	1,996,000		
DEFERRED COMPENSATION BENEFITS	11,164,979.89		11,799,000		12,924,000		12,931,000		12,931,000	7,000		
OTHER EMPLOYEE BENEFITS	222,067.00		399,000		431,000		406,000		406,000	(25,000)		
WORKERS' COMPENSATION	35,174,296.64		35,000,000		37,700,000		38,733,000		38,733,000	1,033,000		
RETIREMENT - EMP BENEFITS	107,733,759.20		108,394,000		110,921,000		110,435,000		110,435,000	(486,000)		
EMPLOYEE GROUP INS - E/B	3,797,047.26		3,610,000		4,050,000		4,203,000		4,203,000	153,000		
TOTAL S & E B	718,219,626.37		746,349,000		767,203,000		767,287,000		767,287,000	84,000		
SERVICES & SUPPLIES												
ADMINISTRATIVE SERVICES	12,224,896.77		13,792,000		15,369,000		15,519,000		15,481,000	112,000		
AGRICULTURAL	7,123.20		4,000		4,000		4,000		4,000	0		
INFORMATION TECHNOLOGY SERVICES	649,885.41		512,000		506,000		437,000		437,000	(69,000		
HOUSEHOLD EXPENSE	1,136,819.56		893,000		898,000		891,000		891,000	(7,000		
FOOD	892,499.85		709,000		741,000		739,000		739,000	(2,000		
CONTRACTED PROGRAM SERVICES	191,585.60		470,000		470,000		460,000		460,000	(10,000		
COMPUTING-PERSONAL	1,402,939.32		1,701,000		1,685,000		1,482,000		1,482,000	(203,000		
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	188,022.33		2,505,000		2,280,000		2,054,000		2,054,000	(226,000		
COMPUTING-MAINFRAME	1,597,084.12		1,901,000		1,874,000		1,607,000		1,607,000	(267,000		
COMMUNICATIONS	1,362,797.19		13,470,000		13,386,000		11,452,000		11,452,000	(1,934,000		
CLOTHING & PERSONAL SUPPLIES	1,204,263.34		5,744,000		5,972,000		5,887,000		5,887,000	(85,000		
TRAINING	1,276,138.83		1,700,000		1,702,000		1,537,000		1,537,000	(165,000		
TELECOMMUNICATIONS	7,899,607.53		4,168,000		4,137,000		3,532,000		3,532,000	(605,000		
TECHNICAL SERVICES	4,358,116.60		2,220,000		2,164,000		2,146,000		2,146,000	(18,000		
SPECIAL DEPARTMENTAL EXPENSE	4,982,144.37		552,000		551,000		497,000		497,000	(54,000		
SMALL TOOLS & MINOR EQUIPMENT	2,585,718.73		11,857,000		5,807,000		5,614,000		5,614,000	(193,000		
RENTS & LEASES - EQUIPMENT	4,157,635.33		1,267,000		1,272,000		1,233,000		1,233,000	(39,000		
RENTS & LEASES - BLDG & IMPRV	2,110,177.74		2,285,000		2,174,000		2,196,000		2,196,000	22,000		
PUBLICATIONS & LEGAL NOTICE	55,233.26		169,000		164,000		160,000		160,000	(4,000		
PROFESSIONAL SERVICES	2,718,746.37		3,548,000		3,360,000		2,984,000		2,984,000	(376,000		
OFFICE EXPENSE	1,698,233.84		5,187,000		5,313,000		5,136,000		5,136,000	(177,000		
MISCELLANEOUS EXPENSE	4,228,460.95		16,122,000		16,449,000		16,279,000		16,279,000	(170,000		
MEMBERSHIPS	59,683.42		90,000		90,000		82,000		82,000	(8,000		
MEDICAL DENTAL & LAB SUPPLIES	902,515.55		1,607,000		1,629,000		1,502,000		1,502,000	(127,000		
MAINTENANCEBUILDINGS & IMPRV	10,726,664.74		11,079,000		10,583,000		10,614,000		10,614,000	31,000		
MAINTENANCE - EQUIPMENT	12,808,594.38		11,194,000		11,024,000		11,024,000		11,024,000	0		
INSURANCE	4,547,226.66		5,528,000		4,247,000		4,409,000		4,409,000	162,000		
INFORMATION TECHNOLOGY- SECURITY	619.49		65,000		64,000		55,000		55,000	(9,000)		
UTILITIES	5,713,779.86		8,854,000		8,439,000		8,553,000		8,553,000	114,000		

## FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL		2008-09 TIMATED	FY 2008-09 BUDGET		009-10 JESTED		009-10 POSED	СН	ANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	6,782,091.36		4,420,000	4,400,000		4,306,000		4,306,000		(94,000)
S & S EXPENDITURE DISTRIBUTION	1,610.88		(7,000,000)	(7,000,000)		(7,000,000)		(7,000,000)	)	0
TOTAL S & S	98,470,916.58	1	26,613,000	119,754,000		115,391,000	1	115,353,000		(4,401,000)
OTHER CHARGES										
INT-OTHER LONG TERM DEBT	0.00		650,000	650,000		1,649,000		1,649,000		999,000
JUDGMENTS & DAMAGES	3,575.47		100,000	113,000		113,000		113,000		0
TAXES & ASSESSMENTS	124,685.82		72,000	72,000		72,000		72,000		0
RET-OTHER LONG TERM DEBT	753,832.23		234,000	234,000		230,000		230,000		(4,000)
TOTAL OTH CHARGES	882,093.52		1,056,000	1,069,000		2,064,000		2,064,000		995,000
FIXED ASSETS										
FIXED ASSETS - EQUIPMENT										
AIRCRAFT & AIRPORT EQUIPMENT	389,969.55		0	0		0		0		0
WATERCRAFT/VESSEL/BARGES/TUGS	0.00		56,000	56,000		56,000		56,000		0
VEHICLES & TRANSPORTATION EQUIPMENT	5,434,334.20		8,837,000	10,513,000		9,515,000		9,515,000		(998,000)
TELECOMMUNICATIONS EQUIPMENT	362,231.46		710,000	511,000		336,000		336,000		(175,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00		0	0		232,000		232,000		232,000
MEDICAL-MINOR EQUIPMENT	37,010.68		3,454,000	3,424,000		0		0		(3,424,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00		184,000	215,000		0		0		(215,000)
MANUFACTURED/PREFABRICATED STRUCTURE	540,094.53		836,000	1,126,000		0		0		(1,126,000)
MACHINERY EQUIPMENT	70,730.56		111,000	101,000		28,000		28,000		(73,000)
FOOD PREPARATION EQUIPMENT	13,754.18		56,000	56,000		0		0		(56,000)
ELECTRONIC EQUIPMENT	233,323.97		32,000	32,000		583,000		583,000		551,000
DATA HANDLING EQUIPMENT	10,283.75		0	425,000		12,000		12,000		(413,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	251,955.94		7,000	8,000		0		0		(8,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	193,893.03		310,000	300,000		541,000		541,000		241,000
COMPUTERS, MAINFRAME	549,412.31		12,000	35,000		0		0		(35,000)
ALL OTHER UNDEFINED ASSETS	269,825.52		6,317,000	10,058,000		0		0		(10,058,000)
TOTAL FIXED ASSETS - EQUIPMENT	8,356,819.68		20,922,000	26,860,000		11,303,000		11,303,000		(15,557,000)
TOTAL FIXED ASSETS	8,356,819.68		20,922,000	26,860,000		11,303,000		11,303,000		(15,557,000)
OTHER FINANCING USES										
OPERATING TRANSFERS	15,951,000.00		13,351,000	10,951,000		12,902,000		12,902,000		1,951,000
GROSS TOTAL	\$ 841,880,456.15	\$ 9	908,291,000	\$ 925,837,000	\$ 9	908,947,000	\$ 9	908,909,000	\$	(16,928,000)
RESERVES										
OTHER RESERVES	\$ 815,000.00	\$	0	\$ 0	\$	0	\$	0	\$	0
DESIGNATIONS	108,043,000.00		13,180,000	13,180,000		0		0		(13,180,000)
TOTAL FINANCING REQUIREMENTS	\$ 950,738,456.15	\$ 9	921,471,000	\$ 939,017,000	\$ 9	908,947,000	\$ 9	908,909,000	\$	(30,108,000)

### FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	СН	ANGE FROM BUDGET
AVAILABLE FINANCING									
FUND BALANCE	\$	56,626,000.00	\$ 43,348,000	\$ 43,348,000	\$ 17,576,000	\$	17,576,000	\$	(25,772,000)
CANCEL RES/DES		67,753,794.00	6,583,000	0	11,886,000		11,979,000		11,979,000
REVENUE		869,706,137.69	889,116,000	895,669,000	879,040,000		879,354,000		(16,315,000)
TOTAL AVAILABLE FINANCING	\$	994,085,931.69	\$ 939,047,000	\$ 939,017,000	\$ 908,502,000	\$	908,909,000	\$	(30,108,000)
BUDGETED POSITIONS	_	4,294.0	4,396.0	4,396.0	4,401.0	)	4,401.0	)	5.0
REVENUE DETAIL									
CHARGES FOR SERVICES									
AUDITING - ACCOUNTING FEES	\$	1,576,563.30	\$ 1,673,000	\$ 1,577,000	\$ 1,735,000	\$	1,735,000	\$	158,000
CHARGES FOR SERVICES - OTHER		176,898,319.38	169,176,000	174,079,000	170,016,000		170,330,000		(3,749,000)
COURT FEES & COSTS		27,890.00	28,000	20,000	28,000		28,000		8,000
EDUCATIONAL SERVICES		2,682,743.31	1,502,000	1,562,000	1,624,000		1,624,000		62,000
ELECTION SERVICES		744.00	0	0	0		0		0
LEGAL SERVICES		24,032.49	0	0	0		0		0
PLANNING & ENGINEERING SERVICE		363,243.00	363,000	806,000	378,000		378,000		(428,000)
SPECIAL ASSESSMENTS		12,887.14	11,000	5,000	7,000		7,000		2,000
TOTAL CHARGES-SVS		181,586,422.62	172,753,000	178,049,000	173,788,000		174,102,000		(3,947,000)
FINES FORFEITURES & PENALTIES									
FORFEITURES & PENALTIES		19,615.12	15,000	15,000	15,000		15,000		0
PEN INT & COSTS-DEL TAXES		4,395,458.66	4,234,000	3,712,000	4,234,000		4,234,000		522,000
TOTAL FINES FO/PEN		4,415,073.78	4,249,000	3,727,000	4,249,000		4,249,000		522,000
INTERGVMTL REVENUE - FEDERAL									
FEDERAL - OTHER		1,454,814.49	17,523,000	15,084,000	0		0		(15,084,000)
TOTAL I R - FEDERA		1,454,814.49	17,523,000	 15,084,000	0		0		(15,084,000)
INTERGVMTL REVENUE - OTHER									
OTHER GOVERNMENTAL AGENCIES		30,954,971.51	32,075,000	29,407,000	32,075,000		32,075,000		2,668,000
TOTAL I R - OTHER		30,954,971.51	32,075,000	29,407,000	32,075,000		32,075,000		2,668,000
INTERGVMTL REVENUE - STATE									
HOMEOWNER PROP TAX RELIEF		4.862.720.96	4,863,000	4,826,000	4,863,000		4,863,000		37,000
OTHER STATE IN-LIEU TAXES		14,519.99	15,000	15,000	15,000		15,000		0
STATE - OTHER		12,105,204.02	10,826,000	10,988,000	10,514,000		10,514,000		(474,000)
TOTAL I R - STATE	_	16,982,444.97	15,704,000	15,829,000	15,392,000		15,392,000		(437,000)
LICENSES PERMITS & FRANCHISES									
BUSINESS LICENSES		289,596.17	130,000	0	130,000		130,000		130,000
OTHER LICENSES & PERMITS		12,302,452.61	12,968,000	9,231,000	12,999,000		12,999,000		3,768,000
TOTAL LIC/PER/FRAN	_	12,592,048.78	13,098,000	9,231,000	13,129,000		13,129,000		3,898,000
MISCELLANEOUS REVENUE									
MISCELLANEOUS		259,552.61	503,000	665,000	60,000		60,000		(605,000)
OTHER SALES		12,778.63	0	7,000	0		0		(7,000)
TOTAL MISC REV	_	272,331.24	503,000	 672,000	60,000		60,000		(612,000)
1017 E WIIOU ILEV		212,331.24	303,000	012,000	00,000		50,000		(012,000)

### FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	158,396.64	158,000	103,000	158,000	158,000	55,000
TOTAL OTH FIN SRCS	158,396.64	158,000	103,000	158,000	158,000	55,000
OTHER TAXES						
ERAF TAX REVENUE	18,000,000.00	18,000,000	18,000,000	18,000,000	18,000,000	0
VOTER APPROVED SPECIAL TAXES	59,062,596.11	59,859,000	59,271,000	72,807,000	72,807,000	13,536,000
TOTAL OTHER TAXES	77,062,596.11	77,859,000	77,271,000	90,807,000	90,807,000	13,536,000
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	497,146,149.26	519,469,000	516,334,000	510,768,000	510,768,000	(5,566,000)
PROP TAXES - CURRENT - UNSEC	19,935,240.84	20,658,000	20,854,000	20,499,000	20,499,000	(355,000)
PROP TAXES - PRIOR - SEC	(577,745.34)	(2,665,000)	0	1,597,000	1,597,000	1,597,000
PROP TAXES - PRIOR - UNSEC	413,414.78	495,000	555,000	491,000	491,000	(64,000)
SUPPLEMENTAL PROP TAXES - CURR	20,924,521.48	11,884,000	23,172,000	10,696,000	10,696,000	(12,476,000)
SUPPLEMENTAL PROP TAXES- PRIOR	3,852,861.16	2,830,000	4,267,000	2,808,000	2,808,000	(1,459,000)
TOTAL PROP TAXES	541,694,442.18	552,671,000	565,182,000	546,859,000	546,859,000	(18,323,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	2,442,141.57	2,442,000	1,000,000	2,442,000	2,442,000	1,442,000
RENTS & CONCESSIONS	90,453.80	81,000	114,000	81,000	81,000	(33,000)
TOTAL USE OF MONEY	2,532,595.37	2,523,000	1,114,000	2,523,000	2,523,000	1,409,000
TOTAL REVENUE	\$ 869,706,137.69 \$	889,116,000	895,669,000	\$ 879,040,000	\$ 879,354,000	\$ (16,315,000)

# Fire - Administrative Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$ 15,569,590.42	\$	16,671,000	\$ 19,337,000	\$	19,730,000	\$ 19,730,000	\$	393,000
SERVICES & SUPPLIES	7,241,392.46		12,967,000	12,777,000		10,944,000	10,906,000		(1,871,000)
FIXED ASSETS - EQUIPMENT	622,118.42		310,000	300,000		547,000	547,000		247,000
GROSS TOTAL	\$ 23,433,101.30	\$	29,948,000	\$ 32,414,000	\$	31,221,000	\$ 31,183,000	\$	(1,231,000)
TOTAL FINANCING REQUIREMENTS	\$ 23,433,101.30	\$	29,948,000	\$ 32,414,000	\$	31,221,000	\$ 31,183,000	\$	(1,231,000)
AVAILABLE FINANCING									
REVENUE	200,921.45		216,000	12,000		16,000	16,000		4,000
TOTAL AVAILABLE FINANCING	\$ 200,921.45	\$	216,000	\$ 12,000	\$	16,000	\$ 16,000	\$	4,000
BUDGETED POSITIONS	182.0		191.0	191.0		192.0	192.0		1.0
	 <b>ND</b> RE DEPARTMEN	Т		FUNCTION PUBLIC PROTEC	СТ	ION	ACTIVITY FIRE PROTECT	101	ı

Fire - Executive Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	,	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 8,501,288.46	\$	9,234,000	\$	9,374,000	\$	9,532,000	\$ 9,532,000	\$	158,000
SERVICES & SUPPLIES	1,701,512.48		3,983,000		3,984,000		3,907,000	3,907,000		(77,000)
FIXED ASSETS - EQUIPMENT	15,456.04		481,000		481,000		0	0		(481,000)
GROSS TOTAL	\$ 10,218,256.98	\$	13,698,000	\$	13,839,000	\$	13,439,000	\$ 13,439,000	\$	(400,000)
TOTAL FINANCING REQUIREMENTS	\$ 10,218,256.98	\$	13,698,000	\$	13,839,000	\$	13,439,000	\$ 13,439,000	\$	(400,000)
AVAILABLE FINANCING										
REVENUE	273,175.15		1,011,000		1,021,000		5,000	5,000		(1,016,000)
TOTAL AVAILABLE FINANCING	\$ 273,175.15	\$	1,011,000	\$	1,021,000	\$	5,000	\$ 5,000	\$	(1,016,000)
BUDGETED POSITIONS	79.0		79.0		79.0		79.0	79.0		0.0
	 <b>ND</b> RE DEPARTMEN <sup>T</sup>	Т			FUNCTION PUBLIC PROTEC	СТ	ION	ACTIVITY FIRE PROTECT	101	N

FIRE PROTECTION

**Fire - Clearing Account Budget Unit** 

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$	25,697.89	\$ 0	\$	0 \$	0 \$	0	\$ 0
SERVICES & SUPPLIES		21,301.89	7,000,000	7,000,00	0	7,000,000	7,000,000	0
S & S EXPENDITURE DISTRIBUTION		0.00	(7,000,000)	(7,000,00	0)	(7,000,000)	(7,000,000)	0
TOTAL S & S		21,301.89	0		0	0	0	0
GROSS TOTAL	\$	46,999.78	\$ 0	\$	0 \$	0 \$	0	\$ 0
TOTAL FINANCING REQUIREMENTS	\$	46,999.78	\$ 0	\$	0 \$	0 \$	0	\$ 0
	FUI	ND		FUNCTION			ACTIVITY	

PUBLIC PROTECTION

Fire - Financing Elements Budget Unit

FIRE DEPARTMENT

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$	(35.20) \$	0	\$	0	\$	0	\$ 0	\$	0
SERVICES & SUPPLIES		10,859,012.42	18,687,000		12,680,000		13,829,000	13,829,000		1,149,000
OTHER CHARGES		126,851.89	172,000		185,000		185,000	185,000		0
GROSS TOTAL	\$	10,985,829.11 \$	18,859,000	\$	12,865,000	\$	14,014,000	\$ 14,014,000	\$	1,149,000
DESIGNATIONS		108,043,000.00	13,180,000		13,180,000		0	0		(13,180,000)
OTHER RESERVES		815,000.00	0		0		0	0		0
TOTAL RESERVES	\$	108,858,000.00 \$	13,180,000	\$	13,180,000	\$	0	\$ 0	\$	(13,180,000)
TOTAL FINANCING REQUIREMENTS	\$	119,843,829.11 \$	32,039,000	\$	26,045,000	\$	14,014,000	\$ 14,014,000	\$	(12,031,000)
AVAILABLE FINANCING										
FUND BALANCE	\$	56,626,000.00 \$	43,348,000	\$	43,348,000	\$	17,576,000	\$ 17,576,000	\$	(25,772,000)
CANCEL RES DES		67,753,794.00	6,583,000		0		11,886,000	11,979,000		11,979,000
PROPERTY TAXES		541,694,442.18	552,671,000		565,182,000		546,859,000	546,859,000		(18,323,000)
VOTER APPROVED TAX		59,062,596.11	59,859,000		59,271,000		72,807,000	72,807,000		13,536,000
SPECIAL ASSESSMENTS		5,587.14	4,000		0		0	0		0
REVENUE		63,783,596.46	64,408,000		59,276,000		64,456,000	64,456,000		5,180,000
TOTAL AVAILABLE FINANCING	\$	788,926,015.89 \$	726,873,000	\$	727,077,000	\$	713,584,000	\$ 713,677,000	\$	(13,400,000)
	FU	IND		F	UNCTION			ACTIVITY		
	FII	RE DEPARTMENT		F	PUBLIC PROTEC	СТ	ION	FIRE PROTECTI	10	N

Fire - Hazardous Materials Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$ 13,163,441.08	\$	14,092,000	\$ 16,220,000	\$	16,602,000	\$ 16,602,000	\$	382,000
SERVICES & SUPPLIES	472,457.83		717,000	717,000		817,000	817,000		100,000
GROSS TOTAL	\$ 13,635,898.91	\$	14,809,000	\$ 16,937,000	\$	17,419,000	\$ 17,419,000	\$	482,000
TOTAL FINANCING REQUIREMENTS	\$ 13,635,898.91	\$	14,809,000	\$ 16,937,000	\$	17,419,000	\$ 17,419,000	\$	482,000
AVAILABLE FINANCING									
REVENUE	17,861,139.31		13,301,000	13,111,000		13,326,000	13,326,000		215,000
TOTAL AVAILABLE FINANCING	\$ 17,861,139.31	\$	13,301,000	\$ 13,111,000	\$	13,326,000	\$ 13,326,000	\$	215,000
BUDGETED POSITIONS	143.0		138.0	138.0		139.0	139.0		1.0
	 I <b>ND</b> RE DEPARTMENT	Γ		FUNCTION PUBLIC PROTEC	TIC	DN	ACTIVITY FIRE PROTECTI	IOI	N

Fire - Lifeguard Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$ 32,804,089.38	\$	34,380,000	\$ 37,958,000	\$	36,883,000	\$ 36,883,000	\$	(1,075,000)
SERVICES & SUPPLIES	3,754,457.84		2,532,000	2,532,000		2,112,000	2,112,000		(420,000)
S & S EXPENDITURE DISTRIBUTION	1,610.88		0	0		0	0		0
TOTAL S & S	3,756,068.72		2,532,000	2,532,000		2,112,000	2,112,000		(420,000)
FIXED ASSETS - EQUIPMENT	623,216.64		76,000	76,000		56,000	56,000		(20,000)
GROSS TOTAL	\$ 37,183,374.74	\$	36,988,000	\$ 40,566,000	\$	39,051,000	\$ 39,051,000	\$	(1,515,000)
TOTAL FINANCING REQUIREMENTS	\$ 37,183,374.74	\$	36,988,000	\$ 40,566,000	\$	39,051,000	\$ 39,051,000	\$	(1,515,000)
AVAILABLE FINANCING									
REVENUE	35,419,532.78		35,074,000	34,927,000		33,730,000	34,044,000		(883,000)
TOTAL AVAILABLE FINANCING	\$ 35,419,532.78	\$	35,074,000	\$ 34,927,000	\$	33,730,000	\$ 34,044,000	\$	(883,000)
BUDGETED POSITIONS	292.0		292.0	292.0		292.0	292.0		0.0
	 ND RE DEPARTMENT	-		FUNCTION PUBLIC PROTEG	СТ	ION	ACTIVITY FIRE PROTECTI	ION	I

Fire - Operations Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SALARIES & EMPLOYEE BENEFITS	\$ 571,675,863.34	\$ 589,779,000	\$ 597,711,000	\$ 596,452,000 \$	596,452,000	\$ (1,259,000)
SERVICES & SUPPLIES	27,419,047.98	27,355,000	28,588,000	28,497,000	28,497,000	(91,000)
FIXED ASSETS - EQUIPMENT	1,118,171.41	464,000	776,000	786,000	786,000	10,000
OTHER FINANCING USES	7,351,000.00	7,351,000	7,351,000	4,002,000	4,002,000	(3,349,000)
GROSS TOTAL	\$ 607,564,082.73	\$ 624,949,000	\$ 634,426,000	\$ 629,737,000	629,737,000	\$ (4,689,000)
TOTAL FINANCING REQUIREMENTS	\$ 607,564,082.73	\$ 624,949,000	\$ 634,426,000	\$ 629,737,000	629,737,000	\$ (4,689,000)
AVAILABLE FINANCING						
REVENUE	142,203,366.31	138,158,000	140,170,000	140,363,000	140,363,000	193,000
TOTAL AVAILABLE FINANCING	\$ 142,203,366.31	\$ 138,158,000	\$ 140,170,000	\$ 140,363,000	140,363,000	\$ 193,000
BUDGETED POSITIONS	2,942.0	3,032.0	3,032.0	3,030.0	3,030.0	(2.0)
	<b>FUND</b> FIRE DEPARTMENT		FUNCTION PUBLIC PROTEC	CTION	ACTIVITY FIRE PROTECT	TION

Fire - Prevention Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 31,975,329.64	\$ 35,095,000	\$ 36,109,000	\$ 36,477,000	\$ 36,477,000	\$	368,000
SERVICES & SUPPLIES	1,141,840.43	1,141,000	1,150,000	1,006,000	1,006,000		(144,000)
FIXED ASSETS - EQUIPMENT	21,961.26	9,000	0	6,000	6,000		6,000
GROSS TOTAL	\$ 33,139,131.33	\$ 36,245,000	\$ 37,259,000	\$ 37,489,000	\$ 37,489,000	\$	230,000
TOTAL FINANCING REQUIREMENTS	\$ 33,139,131.33	\$ 36,245,000	\$ 37,259,000	\$ 37,489,000	\$ 37,489,000	\$	230,000
AVAILABLE FINANCING							
SPECIAL ASSESSMENTS	\$ 7,300.00	\$ 7,000	\$ 5,000	\$ 7,000	\$ 7,000	\$	2,000
REVENUE	4,698,863.70	5,252,000	5,425,000	5,179,000	5,179,000		(246,000)
TOTAL AVAILABLE FINANCING	\$ 4,706,163.70	\$ 5,259,000	\$ 5,430,000	\$ 5,186,000	\$ 5,186,000	\$	(244,000)
BUDGETED POSITIONS	241.0	244.0	244.0	244.0	244.0		0.0
	ND RE DEPARTMENT		FUNCTION PUBLIC PROTEC		ACTIVITY FIRE PROTECT		

Fire - Services Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 17,952,998.55 \$	19,144,000	\$ 20,867,000	\$	21,489,000	\$ 21,489,000	\$	622,000
SERVICES & SUPPLIES	29,438,721.60	34,707,000	32,964,000		33,483,000	33,483,000		519,000
OTHER CHARGES	755,241.63	884,000	884,000		1,879,000	1,879,000		995,000
FIXED ASSETS - EQUIPMENT	3,499,269.59	8,851,000	9,886,000		9,340,000	9,340,000		(546,000)
OTHER FINANCING USES	8,600,000.00	6,000,000	3,600,000		8,900,000	8,900,000		5,300,000
GROSS TOTAL	\$ 60,246,231.37 \$	69,586,000	\$ 68,201,000	\$	75,091,000	\$ 75,091,000	\$	6,890,000
TOTAL FINANCING REQUIREMENTS	\$ 60,246,231.37 \$	69,586,000	\$ 68,201,000	\$	75,091,000	\$ 75,091,000	\$	6,890,000
AVAILABLE FINANCING								
REVENUE	2,650,633.63	1,656,000	2,386,000		1,648,000	1,648,000		(738,000)
TOTAL AVAILABLE FINANCING	\$ 2,650,633.63 \$	1,656,000	\$ 2,386,000	\$	1,648,000	\$ 1,648,000	\$	(738,000)
BUDGETED POSITIONS	217.0	221.0	221.0		225.0	225.0		4.0
	 <b>ND</b> RE DEPARTMENT		FUNCTION PUBLIC PROTEC	CTI	ON	ACTIVITY FIRE PROTECT	101	N

Fire - Special Operations Budget Unit

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$ 26,551,362.81	\$	27,954,000	\$ 29,627,000	\$	30,122,000	\$ 30,122,000	\$	495,000
SERVICES & SUPPLIES	16,419,560.77		24,524,000	24,362,000		20,796,000	20,796,000		(3,566,000)
FIXED ASSETS - EQUIPMENT	2,456,626.32		10,731,000	15,341,000		568,000	568,000		(14,773,000)
GROSS TOTAL	\$ 45,427,549.90	\$	63,209,000	\$ 69,330,000	\$	51,486,000	\$ 51,486,000	\$	(17,844,000)
TOTAL FINANCING REQUIREMENTS	\$ 45,427,549.90	\$	63,209,000	\$ 69,330,000	\$	51,486,000	\$ 51,486,000	\$	(17,844,000)
AVAILABLE FINANCING									
CANCEL RES DES	\$ 2,031,794.00	\$	0	\$ 0	\$	0	\$ 0	\$	0
REVENUE	1,844,983.47		17,499,000	14,883,000		644,000	644,000		(14,239,000)
TOTAL AVAILABLE FINANCING	\$ 3,876,777.47	\$	17,499,000	\$ 14,883,000	\$	644,000	\$ 644,000	\$	(14,239,000)
BUDGETED POSITIONS	198.0		199.0	199.0		200.0	200.0		1.0
	 <b>ND</b> RE DEPARTMENT	Γ		FUNCTION PUBLIC PROTEC	СТ	ION	ACTIVITY FIRE PROTECT	101	N

**Fire - Lifeguards Budget Summary** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 29,012,000.00	\$ 28,419,000	\$ 28,419,000	\$ 28,639,000	\$ 27,247,000	\$	(1,172,000)
GROSS TOTAL	\$ 29,012,000.00	\$ 28,419,000	\$ 28,419,000	\$ 28,639,000	\$ 27,247,000	\$	(1,172,000)
NET TOTAL	\$ 29,012,000.00	\$ 28,419,000	\$ 28,419,000	\$ 28,639,000	\$ 27,247,000	\$	(1,172,000)
NET COUNTY COST	\$ 29,012,000.00	\$ 28,419,000	\$ 28,419,000	\$ 28,639,000	\$ 27,247,000	\$	(1,172,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC PROTECTIONOTHER PROTECTION

#### **Mission Statement**

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

#### 2009-10 Budget Message

The Fire Department – Lifeguards Budget provides funding for lifeguard services at County operated beaches that are the responsibility of the General Fund. This budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services.

The 2009-10 Proposed Budget reflects a net County cost decrease of \$1.2 million which includes a reduction in various employee benefits and services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10. The following program reductions are included

in the 2009-10 Proposed Budget: decreases in services and supplies; an unpaid training academy; elimination of recruitment; elimination of public education; unpaid and voluntary dive teams; elimination of the Public Information Officer/Communication Services Captain position; and reduction in hours for the Ocean Lifeguard rechecks.

### **Critical/Strategic Planning Initiatives**

The Fire Department's Strategic Plan focuses on the long-term enrichment of fire protection and life safety services in line with the County's mission and vision. This year the focus is on developing a plan for preparation and preparedness of both the public and departmental personnel for wildland fires, completing a comprehensive financial plan, revising the fire series promotional process and implementing a Fleet Asset Management system. Key objectives of this plan are identified under the Fire Department's Budget Request.

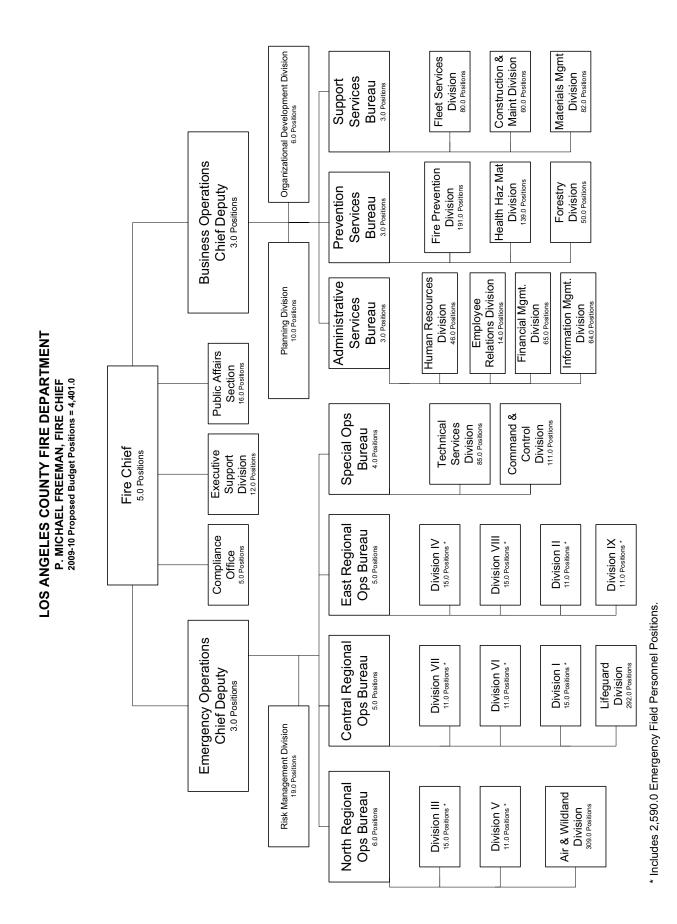
#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	28,419,000	0	0	28,419,000	0.0
Curtailments					
<ol> <li>Lifeguard Operations: Reflects a reduction in various employee benefits and services and supplies needed to address the County's projected structural deficit for fiscal year 2009-10.</li> </ol>	(1,109,000)			(1,109,000)	
Other Changes					
<ol> <li>Salaries and Employee Benefits: Reflects a net decrease in funding of Board-approved salaries and employee benefits.</li> </ol>	(12,000)			(12,000)	
<ol><li>Retirement: Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.</li></ol>	(75,000)			(75,000)	

			Gross Appropriation	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3.	Retirement Debt Service: Reflects the D proportional share of a scheduled increas (11.8 percent) in debt service costs associ issuance of 1994 Pension Obligation Bond the unfunded liability in the retirement sy	e ated with the d to eliminate	24,000			24,000	
	-	Total Changes	(1,172,000)	0	0	(1,172,000)	0.0
20	009-10 Proposed Budget		27,247,000	0	0	27,247,000	0.0

#### **Unmet Needs**

The 2009-10 Official Lifeguard Proposed Budget reflects augmentations, including a restoration of the countywide curtailment, as well as 70 percent offset funding for items including a Lifeguard Section Chief position approved in fiscal year (FY) 2007-08, funding for medical examination costs associated with Fitness for Life bonuses approved in FY 2007-08, and funding for personal watercraft requested in the FY 2009-10 District Budget.



FY 2009-10 Proposed Budget Volume One

# **Grand Jury**

#### Gloria Gomez, Director

### **Grand Jury Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE BENEFITS	\$	489,201.23	\$ 519,000	\$ 536,000	\$	616,000	\$ 545,000	\$	9,000
SERVICES & SUPPLIES		1,032,454.89	1,222,000	1,300,000		1,184,000	1,184,000		(116,000)
OTHER CHARGES		1,552.85	2,000	14,000		14,000	13,000		(1,000)
GROSS TOTAL	\$	1,523,208.97	\$ 1,743,000	\$ 1,850,000	\$	1,814,000	\$ 1,742,000	\$	(108,000)
NET TOTAL	\$	1,523,208.97	\$ 1,743,000	\$ 1,850,000	\$	1,814,000	\$ 1,742,000	\$	(108,000)
REVENUE		15,115.12	0	15,000		15,000	15,000		0
NET COUNTY COST	\$	1,508,093.85	\$ 1,743,000	\$ 1,835,000	\$	1,799,000	\$ 1,727,000	\$	(108,000)
BUDGETED POSITIONS		5.0	5.0	5.0		6.0	5.0		0.0
	<b>FU</b> GE	ND NERAL FUND		JNCTION JBLIC PROTECT	ΓΙΟ	N	<b>CTIVITY</b> JDICIAL		

#### **Mission Statement**

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into all public offenses committed or triable within the County and presents them to the court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a \$108,000 net County cost decrease primarily from a reduction in services and supplies needed to address the County's projected structural deficit, and the deletion of one-time funding. These reductions are partially offset by Board-approved increases in salaries and employee benefits.

#### **Critical/Strategic Planning Initiatives**

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of Los Angeles County;
- Protect valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	1,850,000	0	15,000	1,835,000	5.0
Curtailments					
<ol> <li>Civil and Criminal Grand Jury: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> </ol>	(91,000)			(91,000)	
Other Changes					
<b>1. Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	15,000			15,000	
<b>2. Retirement:</b> Reflects a decrease in retirement costs due to reduction in the unfunded liability in the retirement system.	(5,000)			(5,000)	
<b>3. Retiree Health Insurance:</b> Reflects the second of a four-year plan to cover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings.	(1,000)			(1,000)	
4. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)			(1,000)	
<b>5. Evidence Presentation Upgrade:</b> Reflects deletion of one-time funding for the upgrade of evidence presentation equipment.	(25,000)			(25,000)	
Total Changes	(108,000)	0	0	(108,000)	0.0
2009-10 Proposed Budget	1,742,000	0	15,000	1,727,000	5.0

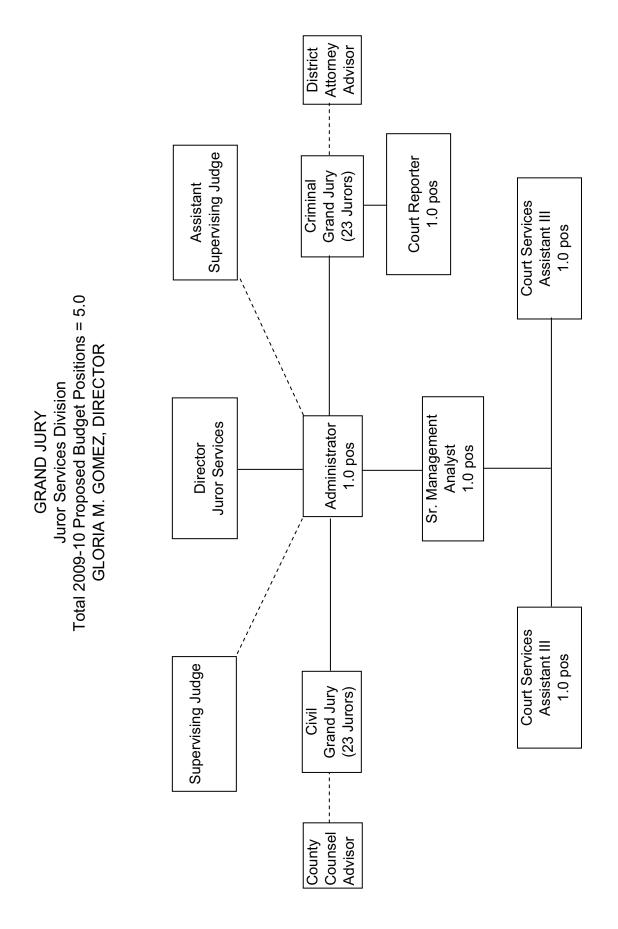
#### **Unmet Needs**

The Los Angeles County Civil Grand Jury still faces increased recruiting workloads without additional staffing. In order to meet the expectations of the Board of Supervisors and the law, recruitment to all segments of the County's population is required. One full-time position at the level of Administrative Assistant II (estimated cost of \$75,000) would permit the Grand Jury to devote one position to increased recruitment efforts.

The newly authorized second Criminal Grand Jury (Senate Bill 796 added Section 904.8 to the Penal Code), when impaneled, will require additional facilities and staffing estimated to cost approximately \$900,000 for staff, grand juror expense, space, and infrastructure.

## **GRAND JURY BUDGET DETAIL**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS									
SALARIES & WAGES	\$	340,559.36	\$ 360,000	\$ 354,000		\$ 420,000	\$ 365,000	\$	11,000
CAFETERIA PLAN BENEFITS		59,053.23	65,000	71,000		80,000	73,000		2,000
DEFERRED COMPENSATION BENEFITS		6,624.28	11,000	15,000		18,000	15,000		0
EMPLOYEE GROUP INS - E/B		15,715.28	15,000	18,000		21,000	20,000		2,000
RETIREMENT - EMP BENEFITS		67,249.08	64,000	74,000		73,000	68,000		(6,000)
WORKERS' COMPENSATION		0.00	4,000	4,000		4,000	4,000		0
TOTAL S & E B		489,201.23	519,000	536,000		616,000	545,000		9,000
SERVICES & SUPPLIES									
ADMINISTRATIVE SERVICES		331.68	0	0		0	0		0
CLOTHING & PERSONAL SUPPLIES		515.28	0	0		0	0		0
COMMUNICATIONS		4,680.00	4,000	5,000		5,000	5,000		0
JURY & WITNESS EXPENSE		538,629.53	581,000	647,000		647,000	647,000		0
MAINTENANCEBUILDINGS & IMPRV		47,588.00	50,000	52,000		52,000	52,000		0
MEDICAL DENTAL & LAB SUPPLIES		287.25	0	0		0	0		0
MISCELLANEOUS EXPENSE		604.74	1,000	1,000		1,000	1,000		0
OFFICE EXPENSE		20,104.12	63,000	63,000		38,000	38,000		(25,000)
PROFESSIONAL SERVICES		299,875.00	309,000	309,000		275,000	275,000		(34,000)
PUBLICATIONS & LEGAL NOTICE		32,712.66	32,000	32,000		27,000	27,000		(5,000)
RENTS & LEASES - BLDG & IMPRV		1,776.39	12,000	12,000		12,000	12,000		0
RENTS & LEASES - EQUIPMENT		8,000.00	0	8,000		8,000	8,000		0
TECHNICAL SERVICES		3,786.86	4,000	5,000		5,000	5,000		0
TELECOMMUNICATIONS		4,421.97	7,000	7,000		7,000	7,000		0
TRAINING		5,911.42	8,000	8,000		8,000	8,000		0
TRANSPORTATION AND TRAVEL		0.00	85,000	85,000		28,000	28,000		(57,000)
UTILITIES		63,229.99	66,000	66,000		71,000	71,000		5,000
TOTAL S & S		1,032,454.89	1,222,000	1,300,000		1,184,000	1,184,000		(116,000)
OTHER CHARGES									
RET-OTHER LONG TERM DEBT		1,552.85	2,000	14,000		14,000	13,000		(1,000)
TOTAL OTH CHARGES		1,552.85	2,000	14,000		14,000	13,000		(1,000)
GROSS TOTAL	\$	1,523,208.97	\$ 1,743,000	\$ 1,850,000		\$ 1,814,000	\$ 1,742,000	\$	(108,000)
NET TOTAL	\$	1,523,208.97	\$ 1,743,000	\$ 1,850,000		\$ 1,814,000	\$ 1,742,000	\$	(108,000)
REVENUE		15,115.12	0	15,000		15,000	15,000		0
NET COUNTY COST	\$	1,508,093.85	\$ 1,743,000	\$ 1,835,000		\$ 1,799,000	\$ 1,727,000	\$	(108,000)
BUDGETED POSITIONS		5.0	5.0	5.0		6.0	5.0		0.0
REVENUE DETAIL									
MISCELLANEOUS REVENUE									
MISCELLANEOUS	\$	15,115.12	\$ 0	\$ 15,000	;	\$ 15,000	\$ 15,000	\$	0
TOTAL MISC REV	_	15,115.12	 0	 15,000		15,000	 15,000		0
TOTAL REVENUE	\$	15,115.12	\$ 0	\$ 15,000		\$ 15,000	\$ 15,000	\$	0



#### **Health Services**

#### John F. Schunhoff, Ph. D., Interim Director

#### **Health Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SALARIES & EMPLOYEE BENEFITS	\$1,748,566,416.35	\$ 1,854,569,000	\$ 1,863,572,000	\$ 1,989,287,000	\$ 1,942,637,484	\$ 79,065,484
SERVICES & SUPPLIES	1,503,394,733.94	1,614,527,000	1,590,660,000	1,290,296,000	1,393,729,000	(196,931,000)
S & S EXPENDITURE DISTRIBUTION	(123,637,458.59)	(128,607,000)	(128,012,000)	(134,751,000)	(132,401,000)	(4,389,000)
TOTAL S & S	1,379,757,275.35	1,485,920,000	1,462,648,000	1,155,545,000	1,261,328,000	(201,320,000)
OTHER CHARGES	137,437,500.78	114,312,000	113,915,000	114,530,000	114,295,000	380,000
FIXED ASSETS - EQUIPMENT	17,789,825.87	13,894,000	13,511,000	12,723,000	12,533,000	(978,000)
OTHER FINANCING USES	1,059,321,607.13	899,037,000	899,037,000	727,177,000	737,897,000	(161,140,000)
GROSS TOTAL	\$4,342,872,625.48	\$ 4,367,732,000	\$ 4,352,683,000	\$ 3,999,262,000	\$ 4,068,690,484	\$ (283,992,516)
INTRAFUND TRANSFERS	(35,103,494.29)	(34,311,000)	(38,115,000)	(40,223,000)	(35,466,000)	2,649,000
NET TOTAL	\$4,307,769,131.19	\$ 4,333,421,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,484	\$ (281,343,516)
DESIGNATIONS	106,749,000.00	0	0	0	0	0
TOTAL FINANCING REQUIREMENTS	\$4,414,518,131.19	\$ 4,333,421,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,484	\$ (281,343,516)
AVAILABLE FINANCING						
CANCEL RES/DES	\$ 139,206,262.00	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$ (110,766,000)
REVENUE	3,407,911,141.08	3,435,352,000	3,496,643,000	3,300,707,000	3,362,703,000	(133,940,000)
NET COUNTY COST	867,400,067.06	693,938,000	707,159,000	658,332,000	670,521,000	(36,638,000)
TOTAL AVAILABLE FINANCING	\$4,414,517,470.14	\$ 4,240,056,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,000	\$ (281,344,000)
BUDGETED POSITIONS	20,496.0	20,256.0	20,256.0	20,434.0	20,091.0	(165.0)

#### **Mission Statement**

The mission of the Los Angeles County Department of Health Services (DHS) is to improve health through leadership, service and education.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two Multi-Service Ambulatory Care Centers (MACCs), six comprehensive health centers, 11 health centers, and over 100 Public/Private Partnership (PPP) clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services and Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department operates a health plan, the Community Health Plan, which serves more than 173,000

members. The Department further manages emergency medical services for the entire County, and trains approximately 1,450 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

#### 2009-10 Budget Message

DHS continues to implement key components of its System Redesign Plan, approved by the Board of Supervisors in June 2002, as well as its successor multi-faceted and multi-phased Financial Stabilization Plan, which includes system efficiencies. The 2009-10 Proposed Budget includes an additional \$24.2 million in Financial Stabilization Plan savings and other efficiencies and unspecified net cost reductions of \$257.3 million as a deficit reduction placeholder, as the Department works with the Chief Executive Office (CEO) on specific proposals to address the structural deficit in its operating budget.

As proposed, the 2009-10 Budget is fully funded with available resources, and reflects the minimum amount of local resources required by law (\$123.1 million and Vehicle License Fees (VLF)-Realignment revenue of \$294.2 million), plus an additional \$249.7 million in County funding. The additional County funding components include: \$196.7 million from the General Fund; \$75.5 million in Tobacco Settlement funds; \$0.8 million for the Security Action Plan; \$0.3 million for the Auditor-Controller's Data Warehouse project; and \$0.9 million from Homeless Prevention Initiative (HPI) for Project 50 and Recuperative Care Bed programs; partially offset by \$14.2 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and \$10.3 million allocated to the Capital Projects/Refurbishments Budget for health-related capital projects.

The Proposed Budget reflects \$185.2 million in Measure B Special Tax revenue, of which \$183.4 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center and Harbor-UCLA Medical Center, and for County hospital emergency care costs at Olive View/UCLA Medical Center, and \$1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services (EMS). The \$183.4 million allocated to County hospitals includes \$4.0 million in one-time funds from Measure B reserves.

The Proposed Budget reflects a net County cost (NCC) decrease of \$36.6 million. This consists of decreases of \$85.9 million, including reductions of \$25.9 million in VLF-Realignment revenue; \$41.3 million of one-time Tobacco Settlement funds used for DHS' 2008-09 operating costs; \$4.9 million of one-time Tobacco Settlement funds for PPP carryover claims from fiscal year (FY) 2007-08; \$12.0 million for the LAC+USC Replacement Facility construction project close-out costs; \$0.7 million from HPI for Project 50 and Recuperative Care Bed programs;

\$0.1 million for Live Scan processing and review; and \$1.0 million transferred to the Department of Public Health (DPH) for 2.0 materials management positions and County Counsel costs, related to the DPH separation from DHS; offset by an increase of \$33.0 million for the restoration of funding to Martin Luther King, Jr. MACC that was previously placed in the Provisional Financing Uses budget unit, contingent upon the facility meeting a specified workload level, which was met during FY 2008-09. The Proposed Budget also reflects reductions of NCC transferred to the capital projects budget of \$12.4 million and to DPSS for the IHSS Provider Health Care Plan of \$3.9 million.

After accounting for revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget, the Proposed Budget reflects a net increase of approximately \$15.4 million in ongoing revenue sources, consisting primarily of additional Medi-Cal related to the federal economic stimulus changes in the Federal Medical Assistance Percentage (FMAP), partially offset by decreases in Cost-Based Reimbursement Clinics, Realignment Sales Tax and other revenues. The net revenue increase is partially offset by a \$2.6 million decrease in intrafund transfer, primarily due to an adjustment for Juvenile Court Health Services (JCHS) to match their budgeted level of funding from the Probation Department, partially offset by increases in HPI funds from the CEO for the Supplemental Security Income Demonstration Project and the Access to Housing for Health Pilot Project.

The Proposed Budget provides funding for increased operational costs, primarily due to Board-approved increases in salaries and employee benefits of \$58.6 million, and increased pharmaceuticals and other services and supplies costs of \$19.6 million.

The Department's Enterprise Fund designation was used in prior years to fund Departmental expenses; however, it was depleted in FY 2008-09 and the Department is not currently projecting a fund balance amount at the close of the fiscal year. Therefore, there is no balance available to fund the 2009-10 Proposed Budget.

The Proposed Budget also includes a net decrease of 165.0 budgeted positions, primarily attributed to the reduction of positions associated with the Department's Financial Stabilization Plan, and a phasing out of vacant unused positions at the Department's facilities as part of a continuing effort to adjust their budgeted and ordinance staffing levels to the appropriate service level of operation.

### **Critical/Strategic Planning Initiatives**

DHS continues to implement a multi-faceted and multi-phased plan to address its structural deficit, with additional phases to be developed in collaboration with the CEO to address the remaining deficit, using an approach which provides the highest quality and most cost-effective service delivery system within available financial resources. The Department has already implemented a number of cost savings and revenue generating initiatives through their Financial Stabilization Plan efforts. The 2008-09 Final Adopted Budget included \$89.9 million in savings related to these efforts and the 2009-10 Proposed Budget increases those savings by \$13.2 million to \$103.1 million. Further, in anticipation of a new Hospital Financing Waiver, to succeed the current one, scheduled to expire on June 30, 2010, the Department is actively participating in the negotiations of the terms for the

next Waiver in order to maximize the potential benefits available to the County and other public hospitals. They are engaged in dialogue with other counties, State agencies and various statewide health care organizations in this effort. In addition, the County is committed to continuing its work with the State and other stakeholders to identify other legislative solutions, including possible health reform proposals and funding opportunities, in addition to the FMAP increase, included in the federal economic stimulus package. The Department's continuing focus in its plan is the preservation of County services as a balanced health care delivery system, with the following priority order: trauma and emergency services; acute inpatient care; tertiary care and specialty services; and primary care.

#### Changes From 2008-09 Budget

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	4,352,683,000	38,115,000	3,607,409,000	707,159,000	20,256.0
Eff	iciencies					
1.	Department of Health Services (DHS) Financial Stabilization Plan: A net decrease in salaries and employee benefits and services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan and deficit reduction placeholder to address the fiscal year (FY) 2009-10 DHS shortfall.	(13,829,000)	-	(657,000)	(13,172,000)	(4.0)
2.	<b>Other Efficiencies:</b> Reflects a reduction in vacant budgeted positions at LAC+USC Medical Center, to adjust budgeted staffing to levels consistent with needs at the Replacement Facility.	(7,591,000)			(7,591,000)	(154.0)
Ne	w/Expanded Programs					
1.	Medical School Operating Agreement (MSOA): Reflects an increase in funding related to the MSOAs with the University of Southern California (USC) and the University of California at Los Angeles (UCLA). The increase is primarily due to changes in the USC MSOA, partially offset by the reduction of 11.0 vacant budgeted positions, primarily for the replacement of several physician positions lost to attrition.	16,860,000	_		16,860,000	(11.0)
2.	Office of Managed Care/Community Health Plan (CHP): Reflects increase in services and supplies costs for capitation payments to DHS facilities and contract providers based on CHP membership projections, out-of-plan services rendered for CHP members, and Healthy Families Program membership projections.	23,725,000	-	18,037,000	5,688,000	
3.	In-Home Supportive Services (IHSS) Provider Health Care Plan: Reflects increased revenue associated with increased enrollment at County facilities in the IHSS Provider Health Care Plan and reduced payments to non-County contract providers.	(1,822,000)		1,201,000	(3,023,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	<b>LAC+USC Replacement Project:</b> Reflects an increase in funding and 65.0 positions related to the Emergency Medicine Residency Program – Physician, Post Graduate Year 1, and the Replacement Facility's new Central Plant and the Health Information Management unit, offset by a reduction of 65.0 vacant budgeted items.	77,000			77,000	
5.	<b>Kaiser Foundation Oral Health Grant:</b> Reflects additional funding and positions, offset by revenue from the Kaiser Foundation Oral Health Grant approved by the Board of Supervisors on March 3, 2009.	219,000		219,000		4.0
6.	Other Program Changes: Reflects an increase in funding and 19.0 positions for the DHS Human Resources Performance Management office, Supply Chain Management office, and additional Nursing Education Compliance positions; offset by a reduction of 19.0 vacant budgeted positions.	560,000			560,000	
	Homeless Prevention Initiative (HPI): Reflects increased funding for the Supplemental Security Income Demonstration Project and the Access to Housing for Health Pilot Project and intrafund transfer (IFT) from HPI funds.	1,394,000	1,394,000			1.0
Cri	itical Issues					
	<b>Realignment:</b> Reflects a reduction in Realignment Sales Tax revenue based on the latest collection trends.			(7,365,000)	7,365,000	
	rtailments					
1.	<b>Unidentified Reductions:</b> Reflects a placeholder reduction in services and supplies to address DHS' projected budget deficit for FY 2009-10. DHS is currently working on a deficit mitigation plan to achieve these savings and/or generate additional revenues.	(257,300,000)			(257,300,000)	
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	45,790,000			45,790,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	10,305,000			10,305,000	
3.	<b>Unavoidable Costs:</b> Reflects a decrease in long-term disability and unemployment insurance costs, partially offset by an increase in workers' compensation costs.	(465,000)			(465,000)	
4.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	2,963,000			2,963,000	
5.	<b>Utilities:</b> Reflects funding for an increase in utilities costs primarily due to current and estimated increases in electricity, natural gas, and telephone.	6,152,000			6,152,000	
6.	<b>Pharmaceuticals:</b> Reflects funding for increases in pharmaceutical costs, consistent with industry trends, projections from the federal Centers for Medicare and Medicaid Services, and current utilization.	10,360,000			10,360,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
7.	Experience Adjustment: Reflects an increase in funding primarily attributable to cost-of-living increases for services and supplies and Board-approved contracts which contain cost-of-living provisions, increased general County overhead charged by the Auditor-Controller, and increased medical malpractice and insurance costs. Also reflects a net reduction in appropriation and revenue related to the completion of a project funded by the Productivity Investment Fund Program.	21,460,000		(181,000)	21,641,000	
8.	Martin Luther King, Jr. Multi-Service Ambulatory Care Center (MLK-MACC) Appropriation: Reflects the return of net County cost (NCC) that was previously placed in the Provisional Financing Uses budget unit contingent upon the facility meeting a specified workload level, which was met during FY 2008-09.	33,000,000	-	-	33,000,000	
9.	<b>MetroCare Implementation:</b> Reflects the reduction of contract custodial staff, reduced salaries for employees that were mitigated from MLK-MACC in FY 2008-09, and position allocations.	(3,457,000)			(3,457,000)	
10	• Other Program Changes: Reflects the reduction of funding for the HPI Project 50 and Recuperative Care Beds programs and the removal of funding for completed LA Care grants, which funded initiatives for program management, endoscopy access improvement, optometry access improvement, and an Interpreter Call Center Pilot Program. Also reflects an increase in services and supplies for custodial services provided by the Internal Services Department at the MacLaren satellite site, offset by the deletion of 2.0 vacant budgeted positions and the expiration of the General Relief Opportunities for Work grant for the School of Nursing.	(2,635,000)	77,000	(2,335,000)	(377,000)	(2.0)
11	revenue and IFT, partially offset by a decrease in appropriation. The decrease in revenue and orresponding appropriation is primarily due to reduced overhead charges from Health Services Administration billed among DHS facilities. The decrease in IFT is primarily due to an adjustment for Juvenile Court Health Services to match their level of funding from the Probation Department. The increase in positions is primarily due to an increase of 5.0 positions related to services provided to the Antelope Valley Rehabilitation Centers, which are paid for by the Department of Public Health (DPH), partially offset with other position adjustments including the transfer of 2.0 materials management positions to DPH.	(3,594,000)	(4,120,000)	(4,283,000)	4,809,000	1.0
12	Revenue Changes: Reflects a net increase in revenue, primarily due to increased Medicare revenue and Medi-Cal revenue related to an increase in the Federal Medical Assistance Percentage, Medi-Cal Redesign and Assembly Bill 915; partially offset with the reversal of one-time Cost-Based Reimbursement Clinics revenue and a net reduction of one-time Measure B and other revenues.	<del></del>		10,564,000	(10,564,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>13. Public/Private Partnership (PPP):</b> Reflects reversal of one-time Tobacco Settlement funding for PPP carryover costs from FY 2007-08.	(4,925,000)			(4,925,000)	
<b>14. LAC+USC Replacement Facility Close-Out Costs:</b> Reflects reversal of one-time NCC for the close-out of the LAC+USC Replacement Facility construction project in FY 2008-09.	(12,000,000)			(12,000,000)	
<b>15. Live Scan Investigations:</b> Reversal of one-time NCC for Live Scan investigations in FY 2008-09.	(100,000)			(100,000)	
<b>16. Use of Designation:</b> Reflects the depletion of the DHS Designation from \$110.8 million in FY 2008-09 to zero in the budget year, and other adjustments to balance the Department's budget with available financing sources.	(149,140,000)		(259,906,000)	110,766,000	
Total Changes	(283,993,000)	(2,649,000)	(244,706,000)	(36,638,000)	(165.0)
2009-10 Proposed Budget	4,068,690,000	35,466,000	3,362,703,000	670,521,000	20,091.0

#### **Unmet Needs**

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance.

#### **HEALTH SERVICES SUMMARY BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$1,184,526,762.81	\$ 1,271,125,000	\$ 1,278,949,000	\$ 1,362,533,000	\$ 1,320,201,968	\$ 41,252,968
CAFETERIA PLAN BENEFITS	160,837,828.27	175,471,000	175,986,000	194,714,000	191,309,000	15,323,000
DEFERRED COMPENSATION BENEFITS	31,851,750.78	36,913,000	33,998,000	40,392,000	39,763,000	5,765,000
EMPLOYEE GROUP INS - E/B	28,268,707.53	30,341,000	31,025,000	33,238,000	33,188,000	2,163,000
OTHER EMPLOYEE BENEFITS	1,282,077.43	1,278,000	1,977,000	1,413,000	1,413,000	(564,000
RETIREMENT - EMP BENEFITS	299,386,330.15	295,641,000	296,479,000	311,839,000	311,571,000	15,092,000
WORKERS' COMPENSATION	42,412,959.38	43,800,000	45,158,000	45,158,000	45,192,000	34,000
TOTAL S & E B	1,748,566,416.35	1,854,569,000	1,863,572,000	1,989,287,000	1,942,637,968	79,065,968
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	83,318,520.77	258,497,000	271,268,000	291,307,000	275,825,000	4,557,000
CLOTHING & PERSONAL SUPPLIES	5,413,775.27	5,551,000	5,567,000	4,799,000	4,496,000	(1,071,000
COMMUNICATIONS	1,396,446.55	1,585,000	994,000	1,611,000	1,654,000	660,000
COMPUTING-MAINFRAME	4,583,970.20	2,661,000	1,628,000	8,732,000	3,046,000	1,418,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,100,194.16	6,254,000	14,311,000	12,648,000	6,062,000	(8,249,000
COMPUTING-PERSONAL	15,247,844.61	6,561,000	2,546,000	2,558,000	3,803,000	1,257,000
CONTRACTED PROGRAM SERVICES	195,927,320.09	229,829,000	266,220,000	282,827,000	289,103,000	22,883,000
FOOD	308,242.42	314,000	363,000	345,000	317,000	(46,000
HOUSEHOLD EXPENSE	10,833,506.09	10,931,000	9,672,000	10,158,000	10,103,000	431,000
INFORMATION TECHNOLOGY SERVICES	22,377,374.65	24,333,000	17,848,000	24,753,000	24,008,000	6,160,000
INFORMATION TECHNOLOGY- SECURITY	316,574.00	3,166,000	9,298,000	6,129,000	6,129,000	(3,169,000
INSURANCE	11,540,134.28	17,036,000	20,047,000	21,002,000	21,002,000	955,000
JURY & WITNESS EXPENSE	0.00	0	0	(410,189,000)	(257,300,000)	(257,300,000
MAINTENANCE - EQUIPMENT	33,693,806.99	31,566,000	24,901,000	26,562,000	30,950,000	6,049,000
MAINTENANCEBUILDINGS & IMPRV	32,299,367.22	27,109,000	29,566,000	28,408,000	28,738,000	(828,000
MEDICAL DENTAL & LAB SUPPLIES	402,176,108.02	414,094,000	402,972,000	403,903,000	395,610,000	(7,362,000
MEMBERSHIPS	1,282,956.53	1,091,000	1,351,000	1,567,000	1,493,000	142,000
MISCELLANEOUS EXPENSE	2,748,733.97	2,934,000	8,289,000	7,178,000	5,737,000	(2,552,000
OFFICE EXPENSE	22,980,180.85	19,581,000	20,985,000	20,720,000	19,010,000	(1,975,000
PROFESSIONAL SERVICES	299,423,555.51	338,392,000	309,184,000	351,640,000	325,787,000	16,603,000
PUBLICATIONS & LEGAL NOTICE	309,644.70	55,000	110,000	84,000	84,000	(26,000
RENTS & LEASES - BLDG & IMPRV	7,570,840.99	13,313,000	10,302,000	12,079,000	13,424,000	3,122,000
RENTS & LEASES - EQUIPMENT	10,967,087.74	11,949,000	13,801,000	13,958,000	13,246,000	(555,000
SMALL TOOLS & MINOR EQUIPMENT	2,004,562.99	2,028,000	787,000	1,347,000	1,564,000	777,000
SPECIAL DEPARTMENTAL EXPENSE	3,913,973.15	3,655,000	1,148,000	1,537,000	2,853,000	1,705,000
TECHNICAL SERVICES	262,366,027.80	104,252,000	65,199,000	76,456,000	85,313,000	20,114,000
TELECOMMUNICATIONS	21,631,664.49	20,665,000	21,395,000	22,048,000	20,255,000	(1,140,000
TRAINING	4,473,437.17	1,274,000	4,906,000	5,182,000	1,061,000	(3,845,000
TRANSPORTATION AND TRAVEL	4,155,013.00	3,886,000	3,206,000	3,478,000	2,888,000	(318,000
UTILITIES	39,033,869.73	51,965,000	52,796,000	57,469,000	57,468,000	4,672,000
S & S EXPENDITURE DISTRIBUTION	(123,637,458.59)	(128,607,000)	(128,012,000)	(134,751,000)	(132,401,000)	(4,389,000
TOTAL S&S	1,379,757,275.35	1,485,920,000	1,462,648,000	1,155,545,000	1,261,328,000	(201,320,000

### **HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	71,635,246.00	44,114,000	44,072,000	44,072,000	44,072,000	0
INT-OTHER LONG TERM DEBT	2,137,475.00	13,382,000	13,382,000	15,611,000	15,611,000	2,229,000
INTEREST ON NOTES & WARRANTS	8,194,752.18	10,000,000	10,000,000	6,299,000	6,299,000	(3,701,000)
JUDGMENTS & DAMAGES	15,706,010.35	17,122,000	15,472,000	18,679,000	18,679,000	3,207,000
RET-OTHER LONG TERM DEBT	36,954,184.26	29,573,000	30,853,000	29,733,000	29,498,000	(1,355,000)
SUPPORT & CARE OF PERSONS	2,059,178.86	87,000	102,000	102,000	102,000	0
TAXES & ASSESSMENTS	750,654.13	34,000	34,000	34,000	34,000	0
TOTAL OTH CHARGES	137,437,500.78	114,312,000	113,915,000	114,530,000	114,295,000	380,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED ASSETS	25,854.35	63,000	63,000	51,000	51,000	(12,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,850,357.87	100,000	100,000	290,000	100,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	279,449.00	0	0	0	0	0
DATA HANDLING EQUIPMENT	410,283.58	5,933,000	6,080,000	6,030,000	6,030,000	(50,000)
ELECTRONIC EQUIPMENT	76,439.11	7,000	7,000	0	0	(7,000)
FOOD PREPARATION EQUIPMENT	6,208.13	0	0	0	0	0
MACHINERY EQUIPMENT	220,311.01	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	50,000	50,000	50,000	50,000	0
MEDICAL-FIXED EQUIPMENT	1,696,543.80	1,873,000	1,863,000	1,947,000	1,947,000	84,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	3,594,861.84	1,766,000	1,766,000	1,277,000	1,277,000	(489,000)
MEDICAL-MINOR EQUIPMENT	3,778,855.09	4,034,000	3,514,000	3,037,000	3,037,000	(477,000)
NON-MEDICAL LAB/TESTING EQUIP	261,053.02	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	(212,329.81)	30,000	30,000	30,000	30,000	0
TANKS-STORAGE & TRANSPORT	438,170.77	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,330,328.12	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	33,439.99	38,000	38,000	11,000	11,000	(27,000)
TOTAL FIXED ASSETS - EQUIPMENT	17,789,825.87	13,894,000	13,511,000	12,723,000	12,533,000	(978,000)
TOTAL FIXED ASSETS	17,789,825.87	13,894,000	13,511,000	12,723,000	12,533,000	(978,000)
OTHER FINANCING USES						
OPERATING TRANSFERS	1,059,321,607.13	899,037,000	899,037,000	727,177,000	737,897,000	(161,140,000)
TOTAL OTH FIN USES	1,059,321,607.13	899,037,000	899,037,000	727,177,000	737,897,000	(161,140,000)
GROSS TOTAL	\$4,342,872,625.48	\$ 4,367,732,000	\$ 4,352,683,000	\$ 3,999,262,000	\$ 4,068,690,968	\$ (283,992,032)
INTRAFUND TRANSFERS	(35,103,494.29)	(34,311,000)	(38,115,000)	(40,223,000)	(35,466,000)	2,649,000
NET TOTAL	\$4,307,769,131.19	\$ 4,333,421,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,968	\$ (281,343,032)
DESIGNATIONS	106,749,000.00	0	0	0	0	0
TOTAL FINANCING REQUIREMENTS	\$4,414,518,131.19	\$ 4,333,421,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,968	\$ (281,343,032)
AVAILABLE FINANCING						
CANCEL RES/DES	\$ 139,206,262.00	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$ (110,766,000)

#### **HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE	3,407,911,141.08	3,435,352,000	3,496,643,000	3,300,707,000	3,362,703,000	(133,940,000)
NET COUNTY COST	867,400,067.06	693,938,000	707,159,000	658,332,000	670,521,000	(36,638,000)
TOTAL AVAILABLE FINANCING	\$4,414,517,470.14	\$ 4,240,056,000	\$ 4,314,568,000	\$ 3,959,039,000	\$ 4,033,224,000	\$ (281,344,000)
BUDGETED POSITIONS	20,496.0	20,256.0	20,256.0	20,434.0	20,091.0	(165.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
PERSONNEL SERVICES	\$ 134,311.19	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
COURT FEES & COSTS	60.00	0	0	0	0	0
CALIFORNIA CHILDRENS SERVICES	5,787,904.01	3,351,000	2,022,000	228,000	228,000	(1,794,000)
INSTITUTIONAL CARE & SVS	1,740,810,181.09	1,693,073,000	1,801,371,000	1,807,015,000	1,852,464,000	51,093,000
EDUCATIONAL SERVICES	1,199,844.73	1,406,000	1,204,000	1,204,000	1,204,000	0
LIBRARY SERVICES	3,940.31	3,000	9,000	9,000	9,000	0
CHARGES FOR SERVICES - OTHER	229,113,931.95	405,104,000	367,002,000	376,622,000	375,879,000	8,877,000
TOTAL CHARGES-SVS	1,977,050,173.28	2,102,937,000	2,171,608,000	2,185,078,000	2,229,784,000	58,176,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	6,733,606.81	8,492,000	8,492,000	8,492,000	8,492,000	0
TOTAL FINES FO/PEN	6,733,606.81	8,492,000	8,492,000	8,492,000	8,492,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL AID - DISASTER	(741,689.00)	0	0	0	0	0
FEDERAL - OTHER	25,613,041.34	10,843,000	12,282,000	7,309,000	7,224,000	(5,058,000)
FEDERAL AID-MENTAL HEALTH	31,619.80	0	0	0	0	0
TOTAL I R - FEDERA	24,902,972.14	10,843,000	12,282,000	7,309,000	7,224,000	(5,058,000)
INTERGVMTL REVENUE - STATE						
STATE - HEALTH - ADMIN	6,198,453.50	5,330,000	5,231,000	5,256,000	5,256,000	25,000
STATE - CALIF CHILDREN	703,405.51	1,432,000	1,362,000	1,362,000	1,362,000	0
OTHER STATE AID - HEALTH	0.00	547,000	1,016,000	1,016,000	1,016,000	0
STATE - OTHER	60,403,849.07	50,574,000	56,994,000	51,702,000	52,896,000	(4,098,000)
STATE-REALIGNMENT REVENUE	100,644,831.69	97,029,000	101,957,000	97,029,000	94,592,000	(7,365,000)
TOTAL I R - STATE	167,950,539.77	154,912,000	166,560,000	156,365,000	155,122,000	(11,438,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	125,332.00	86,000	126,000	126,000	126,000	0
TOTAL LIC/PER/FRAN	125,332.00	86,000	126,000	126,000	126,000	0
MISCELLANEOUS REVENUE						
OTHER SALES	3,842,736.85	2,749,000	2,570,000	2,647,000	2,647,000	77,000
MISCELLANEOUS	56,711,233.60	36,809,000	31,481,000	29,317,000	33,215,000	1,734,000
TOTAL MISC REV	60,553,970.45	39,558,000	34,051,000	31,964,000	35,862,000	1,811,000
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	55,879.94	0	0	0	0	0
OPERATING TRANSFERS IN	1,168,735,006.62	1,116,219,000	1,101,219,000	909,178,000	923,898,000	(177,321,000)
TOTAL OTH FIN SRCS	1,168,790,886.56	1,116,219,000	1,101,219,000	909,178,000	923,898,000	(177,321,000)

### **HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
REVENUE - USE OF MONEY & PROP						
INTEREST	1,763,126.66	2,305,000	2,305,000	2,195,000	2,195,000	(110,000)
RENTS & CONCESSIONS	40,533.41	0	0	0	0	0
TOTAL USE OF MONEY	1,803,660.07	2,305,000	2,305,000	2,195,000	2,195,000	(110,000)
TOTAL REVENUE	\$3,407,911,141.08	\$ 3,435,352,000	\$ 3,496,643,000	\$ 3,300,707,000	\$ 3,362,703,000	\$ (133,940,000)

# **Health Services General Fund Summary Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED			FY2008-09 BUDGET		FY2009-10 REQUESTED		FY2009-10 PROPOSED	CHANGE FROM BUDGET		
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE BENEFITS	\$ 158,880,703.34	\$	173,623,000	\$	180,820,000	\$	193,518,000	\$	183,347,000	\$	2,527,000	
SERVICES & SUPPLIES	297,367,570.48		317,056,000		360,323,000		382,257,000		378,777,000		18,454,000	
S & S EXPENDITURE DISTRIBUTION	(23,568,239.44)		(27,433,000)		(21,884,000)		(31,865,000)		(31,865,000)		(9,981,000)	
TOTAL S & S	273,799,331.04		289,623,000		338,439,000		350,392,000		346,912,000		8,473,000	
OTHER CHARGES	71,863,150.58		43,060,000		43,075,000		42,683,000		42,568,000		(507,000)	
FIXED ASSETS - EQUIPMENT	10,505,664.41		6,093,000		6,230,000		6,230,000		6,230,000		0	
OTHER FINANCING USES	992,271,312.35		788,126,000		788,126,000		727,032,000		737,752,000		(50,374,000)	
GROSS TOTAL	\$1,507,320,161.72	\$	1,300,525,000	\$	1,356,690,000	\$	1,319,855,000	\$	1,316,809,000	\$	(39,881,000)	
INTRAFUND TRANSFERS	(35,103,494.29)		(34,311,000)		(38,115,000)		(40,223,000)		(35,466,000)		2,649,000	
NET TOTAL	\$1,472,216,667.43	\$	1,266,214,000	\$	1,318,575,000	\$	1,279,632,000	\$	1,281,343,000	\$	(37,232,000)	
REVENUE	604,816,600.37		572,276,000		611,416,000		621,300,000		610,822,000		(594,000)	
NET COUNTY COST	\$ 867,400,067.06	\$	693,938,000	\$	707,159,000	\$	658,332,000	\$	670,521,000	\$	(36,638,000)	
BUDGETED POSITIONS	2,023.0		1,975.0		1,975.0		2,072.0		1,971.0		(4.0)	

#### **Health Services Administration Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 119,018,515.52	\$ 130,972,000	\$ 132,002,000	\$	144,453,000	\$ 136,711,000	\$	4,709,000
SERVICES & SUPPLIES	160,688,220.96	166,169,000	197,309,000		197,846,000	193,781,000		(3,528,000)
OTHER CHARGES	7,073,711.55	5,923,000	5,938,000		5,452,000	5,452,000		(486,000)
FIXED ASSETS - EQUIPMENT	10,494,315.82	5,993,000	6,130,000		6,130,000	6,130,000		0
GROSS TOTAL	\$ 297,274,763.85	\$ 309,057,000	\$ 341,379,000	\$	353,881,000	\$ 342,074,000	\$	695,000
INTRAFUND TRANSFERS	(8,762,849.69)	(6,591,000)	(6,739,000)		(8,847,000)	(8,494,000)		(1,755,000)
NET TOTAL	\$ 288,511,914.16	\$ 302,466,000	\$ 334,640,000	\$	345,034,000	\$ 333,580,000	\$	(1,060,000)
REVENUE	251,892,451.37	250,898,000	282,857,000		273,149,000	261,210,000		(21,647,000)
NET COUNTY COST	\$ 36,619,462.79	\$ 51,568,000	\$ 51,783,000	\$	71,885,000	\$ 72,370,000	\$	20,587,000
BUDGETED POSITIONS	1,518.0	1,467.0	1,467.0		1,564.0	1,465.0		(2.0)
	FUND GENERAL FUND		 INCTION EALTH AND SAN	IIT <i>A</i>	ATION	CTIVITY EALTH		

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer the Department of Health Services (DHS). The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, clinical resource management, emergency medical services, lab management, nursing administration, ambulatory care administration, information technology services, policy and government relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, and centralized human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Enterprise Fund units

The 2009-10 Proposed Budget reflects:

- An increase of 14.0 budgeted positions for the Performance Management Unit within DHS Human Resources, offset with the reduction of 14.0 vacant budgeted positions.
- An increase of 3.0 budgeted positions to establish the Education Compliance Unit within the Office of Nursing Affairs, offset with the reduction of 3.0 vacant budgeted positions.

- An increase of 2.0 budgeted positions for Supply Chain Management, offset with the reduction of 2.0 vacant budgeted positions.
- An increase of 1.0 budgeted position and services and supplies for the Supplemental Security Income Demonstration Project, offset with the reduction of 1.0 vacant budgeted position and intrafund transfer (IFT) from the Chief Executive Office Homeless Prevention Initiative funds. The IFT also funds the Access to Housing for Health Pilot Program.
- A net reduction in State funds for the Health Care Workforce Development Program (HCWDP), while maintaining current program levels pending potential State and federal funds to support HCWDP training programs.
- A decrease in services and supplies due to deletion of one-time Tobacco Settlement funds used in fiscal year (FY) 2008-09 for the Public/Private Partnership (PPP) Program, partially offset by the reversal of one-time FY 2008-09 financial stabilization savings, which will be used for the Disaster Recovery and Enterprise Network Multiple Optical Network and other information technology projects.
- The transfer of 2.0 budgeted positions and net County cost (NCC) to the Department of Public Health for materials management functions.

- The transfer of Community Health Plan (CHP) equity distribution funds from HSA to the Office of Managed Care, for no net change departmentwide.
- The Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Various other cost changes, including overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### **HEALTH SERVICES - ADMINISTRATION BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 78,850,787.35	\$ 88,826,000	\$ 88,640,000	\$ 97,629,000	\$ 91,720,000	\$ 3,080,000
CAFETERIA PLAN BENEFITS	12,000,812.31	13,722,000	14,589,000	16,001,000	14,702,000	113,000
DEFERRED COMPENSATION BENEFITS	3,513,635.24	3,991,000	3,690,000	4,788,000	4,348,000	658,000
EMPLOYEE GROUP INS - E/B	3,212,092.13	2,898,000	3,670,000	3,173,000	3,170,000	(500,000)
OTHER EMPLOYEE BENEFITS	98,607.00	110,000	125,000	110,000	110,000	(15,000)
RETIREMENT - EMP BENEFITS	20,005,025.76	20,022,000	19,666,000	21,130,000	21,039,000	1,373,000
WORKERS' COMPENSATION	1,337,555.73	1,403,000	1,622,000	1,622,000	1,622,000	0
TOTAL S & E B	119,018,515.52	130,972,000	132,002,000	144,453,000	136,711,000	4,709,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	24,402,648.78	28,095,000	35,072,000	35,306,000	35,428,000	356,000
CLOTHING & PERSONAL SUPPLIES	16,768.70	10,000	42,000	42,000	42,000	0
COMMUNICATIONS	844,154.34	1,004,000	701,000	1,004,000	1,004,000	303,000
COMPUTING-MAINFRAME	4,416,948.21	2,268,000	682,000	8,096,000	2,296,000	1,614,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,100,194.16	2,332,000	3,284,000	62,000	62,000	(3,222,000)
COMPUTING-PERSONAL	6,190,573.25	98,000	110,000	114,000	113,000	3,000
CONTRACTED PROGRAM SERVICES	71,092,825.44	73,740,000	92,869,000	84,704,000	86,071,000	(6,798,000
FOOD	2,190.98	0	0	0	0	0
HOUSEHOLD EXPENSE	415,015.83	429,000	124,000	140,000	140,000	16,000
INFORMATION TECHNOLOGY SERVICES	18,850,014.55	17,331,000	11,126,000	17,342,000	17,405,000	6,279,000
INFORMATION TECHNOLOGY-SECURITY	316,574.00	3,166,000	9,298,000	6,129,000	6,129,000	(3,169,000
INSURANCE	60,997.00	292,000	748,000	682,000	682,000	(66,000
MAINTENANCE - EQUIPMENT	77,992.41	100,000	66,000	44,000	50,000	(16,000
MAINTENANCEBUILDINGS & IMPRV	2,394,220.59	2,102,000	3,015,000	3,401,000	3,401,000	386,000
MEDICAL DENTAL & LAB SUPPLIES	1,169,862.91	595,000	3,377,000	3,628,000	3,628,000	251,000
MEMBERSHIPS	215,221.33	0	226,000	226,000	226,000	0
MISCELLANEOUS EXPENSE	181,450.72	1,192,000	4,743,000	3,244,000	3,250,000	(1,493,000
OFFICE EXPENSE	2,030,828.30	1,814,000	1,747,000	1,784,000	1,797,000	50,000
PROFESSIONAL SERVICES	9,985,382.16	15,605,000	16,966,000	16,681,000	16,682,000	(284,000
PUBLICATIONS & LEGAL NOTICE	810.25	30,000	66,000	67,000	67,000	1,000
RENTS & LEASES - BLDG & IMPRV	1,582,132.44	4,450,000	4,043,000	5,560,000	5,560,000	1,517,000
RENTS & LEASES - EQUIPMENT	254,876.22	1,500,000	1,720,000	1,777,000	1,777,000	57,000
SMALL TOOLS & MINOR EQUIPMENT	(22,938.74)	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	166,914.04	10,000	11,000	11,000	11,000	0
TECHNICAL SERVICES	3,225,163.54	4,167,000	1,804,000	2,051,000	2,205,000	401,000
TELECOMMUNICATIONS	5,050,181.01	3,356,000	2,797,000	2,727,000	2,727,000	(70,000
TRAINING	3,461,779.37	244,000	182,000	189,000	189,000	7,000
TRANSPORTATION AND TRAVEL	891,230.80	745,000	606,000	723,000	727,000	121,000
UTILITIES	2,314,208.37	1,494,000	1,884,000	2,112,000	2,112,000	228,000
TOTAL S & S	160,688,220.96	166,169,000	197,309,000	197,846,000	193,781,000	(3,528,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	6,885,246.00	5,000,000	5,000,000	5,000,000	5,000,000	0
JUDGMENTS & DAMAGES	32,326.40	827,000	827,000	341,000	341,000	(486,000
RET-OTHER LONG TERM DEBT	0.00	9,000	9,000	9,000	9,000	0
SUPPORT & CARE OF PERSONS	85,169.13	87,000	102,000	102,000	102,000	0
TAXES & ASSESSMENTS	70,970.02	0	0	0	0	0

#### **HEALTH SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
TOTAL OTH CHARGES	7,073,711.55	5,923,000	5,938,000	5,452,000	5,452,000		(486,000)
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,154,563.24	0	0	0	0		0
DATA HANDLING EQUIPMENT	368,881.36	5,883,000	6,030,000	6,030,000	6,030,000		0
ELECTRONIC EQUIPMENT	32,412.96	0	0	0	0		0
FOOD PREPARATION EQUIPMENT	6,208.13	0	0	0	0		0
MACHINERY EQUIPMENT	57,155.25	0	0	0	0		0
MEDICAL-FIXED EQUIPMENT	22,682.67	110,000	100,000	100,000	100,000		0
MEDICAL-MINOR EQUIPMENT	3,486,836.73	0	0	0	0		0
TANKS-STORAGE & TRANSPORT	407,774.16	0	0	0	0		0
TELECOMMUNICATIONS EQUIPMENT	957,801.32	0	0	0	0		0
TOTAL FIXED ASSETS - EQUIPMENT	10,494,315.82	5,993,000	6,130,000	6,130,000	6,130,000		0
TOTAL FIXED ASSETS	10,494,315.82	5,993,000	6,130,000	6,130,000	6,130,000		0
GROSS TOTAL	\$ 297,274,763.85	\$ 309,057,000	\$ 341,379,000	\$ 353,881,000	\$ 342,074,000	\$	695,000
INTRAFUND TRANSFERS	(8,762,849.69)	(6,591,000)	(6,739,000)	(8,847,000)	(8,494,000)		(1,755,000)
NET TOTAL	\$ 288,511,914.16	\$ 302,466,000	\$ 334,640,000	\$ 345,034,000	\$ 333,580,000	\$	(1,060,000)
REVENUE	251,892,451.37	250,898,000	282,857,000	273,149,000	261,210,000		(21,647,000)
NET COUNTY COST	\$ 36,619,462.79	\$ 51,568,000	\$ 51,783,000	\$ 71,885,000	\$ 72,370,000	\$	20,587,000
BUDGETED POSITIONS	1,518.0	1,467.0	1,467.0	1,564.0	1,465.0		(2.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CALIFORNIA CHILDRENS SERVICES	\$ 528.00	\$ 305,000	\$ 305,000	\$ 0	\$ 0	\$	(305,000)
CHARGES FOR SERVICES - OTHER	178,370,709.12	190,785,000	206,625,000	216,048,000	201,109,000		(5,516,000)
COURT FEES & COSTS	60.00	0	0	0	0		0
EDUCATIONAL SERVICES	564,314.00	691,000	679,000	679,000	679,000		0
INSTITUTIONAL CARE & SVS	6,051,719.19	34,183,000	37,441,000	37,441,000	37,441,000		0
TOTAL CHARGES-SVS	184,987,330.31	225,964,000	245,050,000	254,168,000	239,229,000		(5,821,000)
FINES FORFEITURES & PENALTIES							
FORFEITURES & PENALTIES	6,733,606.81	8,492,000	8,492,000	8,492,000	8,492,000		0
TOTAL FINES FO/PEN	6,733,606.81	8,492,000	8,492,000	8,492,000	8,492,000		0
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	16,682,607.58	4,714,000	4,714,000	4,714,000	4,714,000		0
FEDERAL AID-MENTAL HEALTH	31,619.80	0	0	0	0		0
TOTAL I R - FEDERA	16,714,227.38	4,714,000	4,714,000	4,714,000	4,714,000		0
INTERGVMTL REVENUE - STATE							
STATE - HEALTH - ADMIN	0.00	50,000	50,000	50,000	50,000		0
STATE - OTHER	7,312,559.32	7,589,000	8,037,000	2,178,000	5,178,000		(2,859,000)
TOTAL I R - STATE	7,312,559.32	7,639,000	8,087,000	2,228,000	5,228,000		(2,859,000)

### **HEALTH SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL				-		
MISCELLANEOUS REVENUE						
MISCELLANEOUS	33,452,017.33	1,342,000	13,767,000	800,000	800,000	(12,967,000)
OTHER SALES	10,488.22	13,000	13,000	13,000	13,000	0
TOTAL MISC REV	33,462,505.55	1,355,000	13,780,000	813,000	813,000	(12,967,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	2,662,714.73	2,734,000	2,734,000	2,734,000	2,734,000	0
SALE OF FIXED ASSETS	10,507.27	0	0	0	0	0
TOTAL OTH FIN SRCS	2,673,222.00	2,734,000	2,734,000	2,734,000	2,734,000	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	9,000.00	0	0	0	0	0
TOTAL USE OF MONEY	9,000.00	0	0	0	0	0
TOTAL REVENUE	\$ 251,892,451.37	\$ 250,898,000	\$ 282,857,000	\$ 273,149,000	\$ 261,210,000	\$ (21,647,000)

#### **Juvenile Court Health Services Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	24,071,415.22	\$ 26,279,000	\$	27,852,000	\$	28,489,000	\$	26,646,000	\$	(1,206,000)
SERVICES & SUPPLIES		6,142,733.94	6,724,000		7,678,000		6,782,000		6,781,000		(897,000)
OTHER CHARGES		2,115.57	133,000		133,000		227,000		112,000		(21,000)
FIXED ASSETS - EQUIPMENT		11,348.59	0		0		0		0		0
GROSS TOTAL	\$	30,227,613.32	\$ 33,136,000	\$	35,663,000	\$	35,498,000	\$	33,539,000	\$	(2,124,000)
INTRAFUND TRANSFERS		(26,340,644.60)	(27,720,000)		(31,376,000)		(31,376,000)		(26,972,000)		4,404,000
NET TOTAL	\$	3,886,968.72	\$ 5,416,000	\$	4,287,000	\$	4,122,000	\$	6,567,000	\$	2,280,000
REVENUE		419,240.70	219,000		279,000		235,000		235,000		(44,000)
NET COUNTY COST	\$	3,467,728.02	\$ 5,197,000	\$	4,008,000	\$	3,887,000	\$	6,332,000	\$	2,324,000
BUDGETED POSITIONS		245.0	249.0		249.0		249.0		248.0		(1.0)
	Fl	JND		FU	INCTION			A	CTIVITY		
	Gl	ENERAL FUND		HE	EALTH AND SAN	IIT/	ATION	Н	EALTH		

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 38,000 youths annually at 17 facility locations. Comprehensive health services include pediatric medical care, nursing, dental, pharmacy, laboratory, radiology and health education. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are partially funded by the Probation Department.

The 2009-10 Proposed Budget reflects:

- A reduction of 1.0 budgeted position and related salary and employee benefits, as well as a reduction in services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.
- A decrease in Cost-Based Reimbursement Clinics (CBRC) revenue.
- Various other cost changes, including overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in fixed and variable employee benefits.

### **HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 17,190,130.22	\$ 19,195,000	\$ 20,637,000	\$ 20,902,000	\$ 19,065,000	\$ (1,572,000)
CAFETERIA PLAN BENEFITS	1,818,255.80	2,044,000	2,091,000	2,230,000	2,204,000	113,000
DEFERRED COMPENSATION BENEFITS	398,723.85	453,000	440,000	488,000	488,000	48,000
EMPLOYEE GROUP INS - E/B	332,709.92	370,000	370,000	379,000	372,000	2,000
OTHER EMPLOYEE BENEFITS	18,654.00	1,000	22,000	19,000	19,000	(3,000)
RETIREMENT - EMP BENEFITS	3,616,737.95	3,582,000	3,559,000	3,738,000	3,731,000	172,000
WORKERS' COMPENSATION	696,203.48	634,000	733,000	733,000	767,000	34,000
TOTAL S & E B	24,071,415.22	26,279,000	27,852,000	28,489,000	26,646,000	(1,206,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	195,150.63	109,000	110,000	355,000	327,000	217,000
CLOTHING & PERSONAL SUPPLIES	11,819.93	12,000	9,000	9,000	9,000	0
COMMUNICATIONS	9,360.00	10,000	9,000	9,000	5,000	(4,000)
COMPUTING-MAINFRAME	383.00	0	7,000	7,000	1,000	(6,000)
COMPUTING-PERSONAL	9,244.85	10,000	28,000	28,000	10,000	(18,000)
CONTRACTED PROGRAM SERVICES	2,305,363.29	3,105,000	3,181,000	2,555,000	2,886,000	(295,000)
FOOD	3,810.17	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	70,568.86	73,000	76,000	79,000	74,000	(2,000)
INFORMATION TECHNOLOGY SERVICES	647.00	1,000	0	0	4,000	4,000
INSURANCE	2,922.53	74,000	158,000	164,000	164,000	6,000
MAINTENANCE - EQUIPMENT	17,530.63	18,000	17,000	17,000	17,000	0
MAINTENANCEBUILDINGS & IMPRV	48,487.71	50,000	64,000	64,000	52,000	(12,000)
MEDICAL DENTAL & LAB SUPPLIES	2,272,750.17	2,120,000	2,755,000	2,204,000	2,178,000	(577,000)
MEMBERSHIPS	4,612.00	5,000	0	5,000	5,000	5,000
MISCELLANEOUS EXPENSE	662.90	1,000	5,000	5,000	0	(5,000)
OFFICE EXPENSE	150,010.00	155,000	21,000	27,000	67,000	46,000
PROFESSIONAL SERVICES	371,399.22	577,000	876,000	876,000	613,000	(263,000)
RENTS & LEASES - BLDG & IMPRV	228.73	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	39,988.08	40,000	40,000	42,000	42,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	3,672.81	4,000	6,000	6,000	4,000	(2,000)
SPECIAL DEPARTMENTAL EXPENSE	36,656.59	38,000	29,000	30,000	30,000	1,000
TECHNICAL SERVICES	424,148.26	150,000	108,000	111,000	103,000	(5,000)
TELECOMMUNICATIONS	79,587.76	82,000	89,000	99,000	109,000	20,000
TRAINING	5,023.70	5,000	6,000	6,000	5,000	(1,000)
TRANSPORTATION AND TRAVEL	68,302.30	70,000	67,000	68,000	60,000	(7,000)
UTILITIES	10,402.82	11,000	13,000	12,000	12,000	(1,000)
TOTAL S & S	6,142,733.94	6,724,000	7,678,000	6,782,000	6,781,000	
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	18,000	18,000	112,000	112,000	94,000
RET-OTHER LONG TERM DEBT	0.00	115,000	115,000	115,000	0	(115,000)
TAXES & ASSESSMENTS	2,115.57	0	0	0	0	0
TOTAL OTH CHARGES	2,115.57	133,000	133,000	227,000	112,000	
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
MEDICAL-MINOR EQUIPMENT	11,348.59	0	0	0	0	0
TOTAL FIXED ASSETS - EQUIPMENT	11,348.59	0	0	0	0	

### HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
TOTAL FIXED ASSETS		11,348.59	0	0	0	0		0
GROSS TOTAL	\$	30,227,613.32	\$ 33,136,000	\$ 35,663,000	\$ 35,498,000	\$ 33,539,000	\$	(2,124,000)
INTRAFUND TRANSFERS		(26,340,644.60)	(27,720,000)	(31,376,000)	(31,376,000)	(26,972,000)		4,404,000
NET TOTAL	\$	3,886,968.72	\$ 5,416,000	\$ 4,287,000	\$ 4,122,000	\$ 6,567,000	\$	2,280,000
REVENUE		419,240.70	219,000	279,000	235,000	235,000		(44,000)
NET COUNTY COST	\$	3,467,728.02	\$ 5,197,000	\$ 4,008,000	\$ 3,887,000	\$ 6,332,000	\$	2,324,000
BUDGETED POSITIONS		245.0	249.0	249.0	249.0	248.0		(1.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
CALIFORNIA CHILDRENS SERVICES	\$	185.92	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
INSTITUTIONAL CARE & SVS	_	409,145.50	219,000	279,000	235,000	235,000		(44,000)
TOTAL CHARGES-SVS		409,331.42	219,000	279,000	235,000	235,000		(44,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS		9,909.28	0	0	0	0		0
TOTAL MISC REV		9,909.28	0	0	0	0		0
TOTAL REVENUE	\$	419,240.70	\$ 219,000	\$ 279,000	\$ 235,000	\$ 235,000	\$	(44,000)

# **Managed Care Rate Supplement Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER CHARGES	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
GROSS TOTAL	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
NET TOTAL	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
NET COUNTY COST	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDHEALTH AND SANITATIONHEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers for the non-federal share of the Managed Care Rate Supplement.

The 2009-10 Proposed Budget maintains the Managed Care Rate Supplement at the current level.

#### **HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
OTHER CHARGES							
CONT TO NON COUNTY AGENCIES	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
TOTAL OTH CHARGES	64,750,000.00	37,000,000	37,000,000	37,000,000	37,000,000		0
GROSS TOTAL	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
NET TOTAL	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0
NET COUNTY COST	\$ 64,750,000.00	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$ 37,000,000	\$	0

#### **Office of Managed Care Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED			FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE BENEFITS	\$ 15,790,772.60	\$	16,372,000	\$	20,966,000	\$	20,576,000	\$	19,990,000	\$	(976,000)	
SERVICES & SUPPLIES	130,536,615.58		144,163,000		155,336,000		177,629,000		178,215,000		22,879,000	
S & S EXPENDITURE DISTRIBUTION	(23,568,239.44)		(27,433,000)		(21,884,000)		(31,865,000)		(31,865,000)		(9,981,000)	
TOTAL S & S	106,968,376.14		116,730,000		133,452,000		145,764,000		146,350,000		12,898,000	
OTHER CHARGES	37,323.46		4,000		4,000		4,000		4,000		0	
FIXED ASSETS - EQUIPMENT	0.00		100,000		100,000		100,000		100,000		0	
GROSS TOTAL	\$ 122,796,472.20	\$	133,206,000	\$	154,522,000	\$	166,444,000	\$	166,444,000	\$	11,922,000	
NET TOTAL	\$ 122,796,472.20	\$	133,206,000	\$	154,522,000	\$	166,444,000	\$	166,444,000	\$	11,922,000	
REVENUE	251,860,076.61		224,130,000		226,323,000		250,887,000		254,785,000		28,462,000	
NET COUNTY COST	\$ (129,063,604.41)	\$	(90,924,000)	\$	(71,801,000)	\$	(84,443,000)	\$	(88,341,000)	\$	(16,540,000)	
BUDGETED POSITIONS	260.0		259.0		259.0		259.0		258.0		(1.0)	
	FUND			FU	NCTION			A	CTIVITY			
	GENERAL FUND			HE	ALTH AND SAN	ITA	TION	Н	EALTH			

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP). Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries, eligible beneficiaries of the Healthy Families Program and eligible In-Home Supportive Services (IHSS) providers, in a managed care environment, either as a direct service provider through Department of Health Services (DHS) facilities or through contracts.

The 2009-10 Proposed Budget reflects:

- An increase of 2.0 budgeted positions for information technology technical support, offset by the deletion of 3.0 vacant budgeted positions.
- An increase in funding and related revenue for the CHP Medi-Cal Managed Care Program based on current trends in member enrollment.
- A decrease in funding and related revenue for the IHSS Provider Health Care Plan to reflect current trends and membership enrollment activity. Additionally, the matching net County cost required for the IHSS Program was decreased due to an increase in the Federal Medical Assistance Percentage (FMAP).

- A decrease in funding and related revenue for the CHP Healthy Families Program to reflect current trends and membership enrollment activity.
- The transfer of CHP equity distribution funds to the OMC from Health Services Administration, for no net change departmentwide, adjusted by an increase in CHP equity distribution based on current operations.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### **HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 11,089,128.88	\$ 11,600,000	\$ 16,133,000	\$ 15,497,000	\$ 14,922,000	\$ (1,211,000)
CAFETERIA PLAN BENEFITS	1,563,473.49	1,689,000	1,684,000	1,842,000	1,834,000	150,000
DEFERRED COMPENSATION BENEFITS	402,644.91	445,000	400,000	499,000	497,000	97,000
EMPLOYEE GROUP INS - E/B	326,535.51	371,000	430,000	393,000	393,000	(37,000)
OTHER EMPLOYEE BENEFITS	15,539.00	35,000	20,000	17,000	17,000	(3,000)
RETIREMENT - EMP BENEFITS	2,245,702.36	2,119,000	2,168,000	2,197,000	2,196,000	28,000
WORKERS' COMPENSATION	147,748.45	113,000	131,000	131,000	131,000	0
TOTAL S & E B	15,790,772.60	16,372,000	20,966,000	20,576,000	19,990,000	(976,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,665,266.64	3,505,000	3,352,000	3,744,000	3,416,000	64,000
COMPUTING-MAINFRAME	251.00	0	0	0	0	0
COMPUTING-PERSONAL	2,437,461.74	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	100,714,298.56	107,082,000	110,825,000	132,563,000	129,965,000	19,140,000
HOUSEHOLD EXPENSE	2,899.96	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	42,406.11	0	0	0	0	0
INSURANCE	1,992.00	6,000	6,000	6,000	6,000	0
MAINTENANCEBUILDINGS & IMPRV	2,742.00	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	15,766,844.60	16,008,000	19,254,000	19,254,000	19,254,000	0
MEMBERSHIPS	34,797.50	27,000	27,000	28,000	28,000	1,000
MISCELLANEOUS EXPENSE	116,833.27	300,000	670,000	670,000	670,000	0
OFFICE EXPENSE	4,717,265.20	1,684,000	2,189,000	2,229,000	2,229,000	40,000
PROFESSIONAL SERVICES	1,692,566.12	12,961,000	15,426,000	15,516,000	18,936,000	3,510,000
RENTS & LEASES - BLDG & IMPRV	1,108,063.65	1,461,000	1,912,000	1,975,000	1,975,000	63,000
RENTS & LEASES - EQUIPMENT	50,170.18	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	631.24	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	182,987.24	350,000	436,000	441,000	441,000	5,000
TECHNICAL SERVICES	411,035.18	134,000	79,000	81,000	81,000	2,000
TELECOMMUNICATIONS	482,541.81	433,000	611,000	565,000	657,000	46,000
TRAINING	77,444.85	200,000	461,000	469,000	469,000	8,000
TRANSPORTATION AND TRAVEL	28,116.73	7,000	78,000	78,000	78,000	0
UTILITIES	0.00	5,000	10,000	10,000	10,000	0
S & S EXPENDITURE DISTRIBUTION	(23,568,239.44)	(27,433,000)	(21,884,000)	(31,865,000)	(31,865,000)	(9,981,000)
TOTAL S & S	106,968,376.14	116,730,000	133,452,000	145,764,000	146,350,000	12,898,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	4,000	4,000	4,000	4,000	0
TAXES & ASSESSMENTS	37,323.46	0	0	0	0	0
TOTAL OTH CHARGES	37,323.46	4,000	4,000	4,000	4,000	0
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	100,000	100,000	100,000	100,000	0
TOTAL FIXED ASSETS - EQUIPMENT	0.00	100,000	100,000	100,000	100,000	0
TOTAL FIXED ASSETS	0.00	100,000	100,000		100,000	0
GROSS TOTAL	\$ 122,796,472.20	\$ 133,206,000	\$ 154,522,000	\$ 166,444,000	\$ 166,444,000	\$ 11,922,000

#### **HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 20 ACT		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
NET TOTAL	\$ 122,79	6,472.20	\$ 133,206,000	\$ 154,522,000	\$ 166,444,000	\$ 166,444,000	\$	11,922,000
REVENUE	251,860	0,076.61	224,130,000	226,323,000	250,887,000	254,785,000		28,462,000
NET COUNTY COST	\$ (129,06	3,604.41)	\$ (90,924,000)	\$ (71,801,000)	\$ (84,443,000)	\$ (88,341,000)	\$	(16,540,000)
BUDGETED POSITIONS		260.0	259.0	259.0	259.0	258.0		(1.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	0.00	\$ (6,000)	\$ 0	\$ 0	\$ 0	\$	0
INSTITUTIONAL CARE & SVS	236,33	4,043.00	189,525,000	208,719,000	221,623,000	221,623,000		12,904,000
TOTAL CHARGES-SVS	236,33	4,043.00	189,519,000	208,719,000	221,623,000	221,623,000		12,904,000
INTERGVMTL REVENUE - STATE								
STATE - OTHER	14,00	1,152.00	13,466,000	15,582,000	14,600,000	14,600,000		(982,000)
TOTAL I R - STATE	14,00	1,152.00	13,466,000	15,582,000	14,600,000	14,600,000		(982,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS		9,592.61	19,123,000	0	12,642,000	16,540,000		16,540,000
TOTAL MISC REV		9,592.61	19,123,000	0	12,642,000	16,540,000		16,540,000
REVENUE - USE OF MONEY & PROP								
INTEREST	1,51	5,289.00	2,022,000	2,022,000	2,022,000	2,022,000		0
TOTAL USE OF MONEY	1,51	5,289.00	2,022,000	2,022,000	2,022,000	2,022,000		0
TOTAL REVENUE	\$ 251,86	0,076.61	\$ 224,130,000	\$ 226,323,000	\$ 250,887,000	\$ 254,785,000	\$	28,462,000

## **Realignment Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
REVENUE	100,644,831.69	97,029,000	101,957,000	97,029,000	94,592,000	(7,365,000)
NET COUNTY COST	\$ (100,644,831.69) \$	(97,029,000) \$	(101,957,000)	(97,029,000) \$	(94,592,000)	\$ 7,365,000

FUNDFUNCTIONACTIVITYGENERAL FUNDHEALTH AND SANITATIONHEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

The 2009-10 Proposed Budget reflects a reduction in Realignment Sales Tax revenues based on the latest collection trends.

#### **HEALTH SERVICES - REALIGNMENT BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE	100,644,831.69	97,029,000	101,957,000	97,029,000	94,592,000	(7,365,000)
NET COUNTY COST	\$ (100,644,831.69)	\$ (97,029,000)	\$ (101,957,000)	\$ (97,029,000)	\$ (94,592,000)	\$ 7,365,000
REVENUE DETAIL						
STATE-REALIGNMENT REVENUE	\$ 100,644,831.69	\$ 97,029,000	\$ 101,957,000	\$ 97,029,000	\$ 94,592,000	(7,365,000)
TOTAL I R - STATE	100,644,831.69	97,029,000	101,957,000	97,029,000	94,592,000	(7,365,000)
TOTAL REVENUE	\$ 100,644,831.69	\$ 97,029,000	\$ 101,957,000	\$ 97,029,000	\$ 94,592,000	(7,365,000)

# **Contributions to Hospital Enterprise Funds Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED		 ANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES							
LAC+USC HEALTHCARE NETWORK	\$403,836,000.00	\$ 358,325,000	\$ 358,325,000	\$ 281,933,000	\$	304,121,000	\$ (54,204,000)
COASTAL NETWORK	187,025,000.00	169,881,000	169,881,000	113,402,000		113,402,000	(56,479,000)
SOUTHWEST NETWORK	87,869,000.00	54,885,000	54,885,000	89,937,000		92,176,000	37,291,000
RANCHO LOS AMIGOS NATIONAL REHAB	79,090,000.00	70,825,000	70,825,000	94,020,000		80,313,000	9,488,000
VALLEYCARE NETWORK	152,120,942.35	122,210,000	122,210,000	147,740,000		147,740,000	25,530,000
DHS ENTERPRISE FUND	42,345,370.00	0	0	0		0	0
ENT-SUB LAC+USC RPLC PROJECT	39,985,000.00	12,000,000	12,000,000	0		0	(12,000,000)
TOTAL	\$ 992,271,312.35	\$ 788,126,000	\$ 788,126,000	\$ 727,032,000	\$	737,752,000	\$ (50,374,000)

The General Fund Contribution to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operation of the five Enterprise Funds.

The 2009-10 Proposed Budget reflects a decrease in net County cost to the Hospital Enterprise Funds.

#### **HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	ı	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
OTHER FINANCING USES								
OPERATING TRANSFERS	\$ 992,271,312.35	\$ 788,126,000	\$ 788,126,000	\$	727,032,000	\$ 737,752,000	\$	(50,374,000)
TOTAL OTH FIN USES	992,271,312.35	788,126,000	788,126,000		727,032,000	737,752,000		(50,374,000)
GROSS TOTAL	\$ 992,271,312.35	\$ 788,126,000	\$ 788,126,000	\$	727,032,000	\$ 737,752,000	\$	(50,374,000)
NET TOTAL	\$ 992,271,312.35	\$ 788,126,000	\$ 788,126,000	\$	727,032,000	\$ 737,752,000	\$	(50,374,000)
NET COUNTY COST	\$ 992,271,312.35	\$ 788,126,000	\$ 788,126,000	\$	727,032,000	\$ 737,752,000	\$	(50,374,000)

# **Hospital Enterprise Fund Summary Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SALARIES & EMPLOYEE BENEFITS	\$1,589,685,713.01	\$ 1,680,946,000	\$ 1,682,752,000	\$ 1,795,769,000	\$ 1,759,290,000	\$	76,538,000
SERVICES & SUPPLIES	1,206,027,163.46	1,297,471,000	1,230,337,000	908,039,000	1,014,952,000		(215,385,000)
S & S EXPENDITURE DISTRIBUTION	(100,069,219.15)	(101,174,000)	(106,128,000)	(102,886,000)	(100,536,000)		5,592,000
TOTAL S & S	1,105,957,944.31	1,196,297,000	1,124,209,000	805,153,000	914,416,000		(209,793,000)
OTHER CHARGES	65,574,350.20	71,252,000	70,840,000	71,847,000	71,727,000		887,000
FIXED ASSETS - EQUIPMENT	7,284,161.46	7,801,000	7,281,000	6,493,000	6,303,000		(978,000)
OTHER FINANCING USES	67,050,294.78	110,911,000	110,911,000	145,000	145,000		(110,766,000)
TOTAL OPERATING EXPENSE	\$2,835,552,463.76	\$ 3,067,207,000	\$ 2,995,993,000	\$ 2,679,407,000	\$ 2,751,881,000	\$	(244,112,000)
RESERVES							
DESIGNATIONS	\$ 106,749,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$2,942,301,463.76	\$ 3,067,207,000	\$ 2,995,993,000	\$ 2,679,407,000	\$ 2,751,881,000	\$	(244,112,000)
AVAILABLE FINANCING							
CANCEL RES/DES	\$ 139,206,262.00	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
REVENUE	1,850,808,228.36	2,086,950,000	2,109,101,000	1,952,375,000	2,014,129,000		(94,972,000)
TOTAL AVAILABLE FINANCING	\$1,990,014,490.36	\$ 2,197,716,000	\$ 2,219,867,000	\$ 1,952,375,000	\$ 2,014,129,000	\$	(205,738,000)
GAIN OR LOSS	\$ (952,286,973.40)	\$ (869,491,000)	\$ (776,126,000)	\$ (727,032,000)	\$ (737,752,000)	\$	38,374,000
OPERATING SUBSIDY-GF	\$ 952,286,312.35	\$ 776,126,000	\$ 776,126,000	\$ 727,032,000	\$ 737,752,000	\$	(38,374,000)
BUDGETED POSITIONS	18,473.0	18,281.0	18,281.0	18,362.0	18,120.0		(161.0)

### **Hospital Enterprise Fund - Coastal Network Operating Plan Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-0 ESTIMATE	-	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cl	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SALARIES & EMPLOYEE BENEFITS	\$ 359,625,825.48	\$ 392,245	,000 \$	400,902,000	\$ 415,504,000	\$ 415,308,000	\$	14,406,000
SERVICES & SUPPLIES	230,155,430.61	249,756	,000	236,301,000	123,530,000	146,665,000		(89,636,000)
S & S EXPENDITURE DISTRIBUTION	(14,650,500.00)	(16,195	,000)	(14,839,000)	(15,518,000)	(15,518,000)		(679,000)
TOTAL S & S	215,504,930.61	233,561	,000	221,462,000	108,012,000	131,147,000		(90,315,000)
OTHER CHARGES	11,897,235.26	17,851	,000	17,038,000	15,003,000	15,003,000		(2,035,000)
FIXED ASSETS - EQUIPMENT	2,879,174.99	3,802	,000	3,282,000	2,827,000	2,827,000		(455,000)
TOTAL OPERATING EXPENSE	\$ 589,907,166.34	\$ 647,459	,000 \$	642,684,000	\$ 541,346,000	\$ 564,285,000	\$	(78,399,000)
TOTAL FINANCING REQUIREMENTS	\$ 589,907,166.34	\$ 647,459	,000 \$	642,684,000	\$ 541,346,000	\$ 564,285,000	\$	(78,399,000)
AVAILABLE FINANCING								
CANCEL RES/DES	\$ 3,087,495.00	\$	0 \$	0	\$ 0	\$ 0	\$	0
REVENUE	399,794,670.42	479,376	,000	472,803,000	427,944,000	450,883,000		(21,920,000)
TOTAL AVAILABLE FINANCING	\$ 402,882,165.42	\$ 479,376	,000 \$	472,803,000	\$ 427,944,000	\$ 450,883,000	\$	(21,920,000)
GAIN OR LOSS	\$ (187,025,000.92)	\$ (168,083	,000) \$	(169,881,000)	\$ (113,402,000)	\$ (113,402,000)	\$	56,479,000
OPERATING SUBSIDY-GF	\$ 187,025,000.00	\$ 169,881	,000 \$	169,881,000	\$ 113,402,000	\$ 113,402,000	\$	(56,479,000)
BUDGETED POSITIONS	3,912.0	4,0	06.0	4,006.0	4,006.0	4,010.0		4.0

The Coastal Network is part of the Department of Health Services (DHS) MetroCare Network and consists of Harbor-UCLA Medical Center, one comprehensive health center, and three health centers. Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, Harbor-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. Harbor-UCLA Medical Center also provides emergency services and is designated as a Level I Trauma Center.

The 2009-10 Proposed Budget reflects:

- An increase of 4.0 budgeted positions and related costs for an Oral Health Program approved by the Board of Supervisors on March 3, 2009.
- A decrease in funding for the UCLA Medical School Operating Agreement for the costs of providing physician medical

- education and patient care services, consistent with negotiated terms.
- A decrease in services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.
- Revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget and a net increase in revenues from ongoing sources, consisting primarily of additional Medi-Cal revenue related to federal economic stimulus changes in the Federal Medical Assistance Percentage (FMAP) and disproportionate share hospital revenues, partially offset by reductions in Cost-Based Reimbursement Clinics (CBRC) and Safety Net Care Pool revenues.
- An increase in funding and related revenue for the In-Home Supportive Services Provider Health Care Plan to recognize an increase in enrollment.

- Funding for increases in pharmaceutical costs, consistent with industry trends, projections from the Federal Centers for Medicare and Medicaid Services, and current utilization.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including medical malpractice insurance and overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### **COASTAL NETWORK BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-1 PROPOSE		CH	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
OPERATING EXPENSE									
SALARIES & EMPLOYEE BENEFITS									
SALARIES & WAGES	\$ 254,602,851.95	\$ 277,831,000	\$ 289,732,000	\$	293,563,000	\$	293,446,000	\$	3,714,000
CAFETERIA PLAN BENEFITS	32,647,826.69	37,022,000	36,899,000		40,481,000		40,445,000		3,546,000
DEFERRED COMPENSATION BENEFITS	6,966,358.81	8,145,000	8,142,000		8,784,000		8,743,000		601,000
EMPLOYEE GROUP INS - E/B	5,303,335.50	6,375,000	5,938,000		6,607,000		6,606,000		668,000
OTHER EMPLOYEE BENEFITS	262,476.93	300,000	577,000		305,000		305,000		(272,000
RETIREMENT - EMP BENEFITS	54,370,447.31	54,543,000	54,343,000		57,493,000		57,492,000		3,149,000
WORKERS' COMPENSATION	5,472,528.29	8,029,000	5,271,000		8,271,000		8,271,000		3,000,000
S&EB	359,625,825.48	392,245,000	400,902,000		415,504,000		415,308,000		14,406,000
SERVICES & SUPPLIES									
ADMINISTRATIVE SERVICES	12,814,064.84	46,214,000	47,264,000		54,091,000		50,051,000		2,787,000
CLOTHING & PERSONAL SUPPLIES	2,039,240.08	2,040,000	1,794,000		1,038,000		1,038,000		(756,000
COMMUNICATIONS	14,040.00	15,000	13,000		21,000		21,000		8,000
COMPUTING-MAINFRAME	12,325.00	16,000	236,000		36,000		36,000		(200,000
COMPUTING-PERSONAL	988,660.30	989,000	1,011,000		940,000		940,000		(71,000
CONTRACTED PROGRAM SERVICES	4,533,184.13	4,653,000	12,159,000		13,347,000		13,347,000		1,188,000
FOOD	51,728.96	52,000	80,000		52,000		52,000		(28,000
HOUSEHOLD EXPENSE	2,508,987.63	2,603,000	2,265,000		2,447,000		2,447,000		182,000
INFORMATION TECHNOLOGY SERVICES	100,013.00	107,000	0		97,000		97,000		97,000
INSURANCE	2,547,485.59	2,520,000	3,867,000		4,820,000		4,820,000		953,000
JURY & WITNESS EXPENSE	0.00	0	0		(126,289,000)		(98,188,000)		(98,188,000
MAINTENANCE - EQUIPMENT	8,332,900.40	7,915,000	8,205,000		8,598,000		8,598,000		393,000
MAINTENANCEBUILDINGS & IMPRV	6,430,938.31	6,378,000	7,152,000		7,384,000		7,384,000		232,000
MEDICAL DENTAL & LAB SUPPLIES	75,346,794.68	75,287,000	71,103,000		72,828,000		71,902,000		799,000
MEMBERSHIPS	223,478.00	178,000	243,000		292,000		292,000		49,000
MISCELLANEOUS EXPENSE	427,296.28	283,000	303,000		303,000		303,000		C
OFFICE EXPENSE	3,385,855.40	3,386,000	3,448,000		3,267,000		3,267,000		(181,000
PROFESSIONAL SERVICES	51.182.227.87	57,010,000	51,046,000		50,214,000		50,214,000		(832,000
PUBLICATIONS & LEGAL NOTICE	6,750.00	7,000	24,000		7,000		7,000		(17,000
RENTS & LEASES - BLDG & IMPRV	999,696.84	2.167.000	708,000		694,000		694,000		(14,000
RENTS & LEASES - EQUIPMENT	2,022,924.12	2,023,000	1,967,000		1,976,000		1,976,000		9,000
SMALL TOOLS & MINOR EQUIPMENT	999,825.58	1,000,000	190,000		592,000		592,000		402,000
SPECIAL DEPARTMENTAL EXPENSE	1,112,651.78	1,113,000	472,000		694,000		694,000		222,000
TECHNICAL SERVICES	45,714,961.41	24,545,000	13,959,000		16,701,000		16,701,000		2,742,000
TELECOMMUNICATIONS	2,556,949.07	2,880,000	2,640,000		3,210,000		3,210,000		570,000
TRAINING	104,358.93	105,000	38,000		40,000		40,000		2,000
TRANSPORTATION AND TRAVEL	571,761.16	592,000	436,000		453,000		453,000		17,000
UTILITIES	5,126,331.25	5,678,000	5,678,000		5,677,000		5,677,000		(1,000
S & S EXPENDITURE DISTRIBUTION	(14,650,500.00)	(16,195,000)	(14,839,000)	١	(15,518,000)		(15,518,000)		(679,000
S & S	215,504,930.61	 233,561,000	 221,462,000		108,012,000		131,147,000		(90,315,000
OTHER CHARGES	•	•	•		•		•		,
CONT TO NON COUNTY AGENCIES	0.00	1,842,000	1,800,000		1,800,000		1,800,000		0
INT-OTHER LONG TERM DEBT	0.00	5,933,000	5,933,000		4,922,000		4,922,000		(1,011,000
INTEREST ON NOTES & WARRANTS	1,212,927.78	1,753,000	1,753,000		897,000		897,000		(856,000

#### **COASTAL NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 STIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
JUDGMENTS & DAMAGES	4,370,610.23		4,282,000		3,042,000		3,074,000		3,074,000		32,000
RET-OTHER LONG TERM DEBT	4,264,060.31		4,041,000		4,510,000		4,310,000		4,310,000		(200,000)
SUPPORT & CARE OF PERSONS	1,974,009.73		0		0		0		0		0
TAXES & ASSESSMENTS	75,627.21		0		0		0		0		0
OTH CHARGES	11,897,235.26		17,851,000		17,038,000		15,003,000		15,003,000		(2,035,000)
FIXED ASSETS											
FIXED ASSETS - EQUIPMENT											
COMPUTERS, MIDRANGE/DEPARTMENTAL	342,068.82		0		0		0		0		0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	279,449.00		0		0		0		0		0
DATA HANDLING EQUIPMENT	41,402.22		0		0		0		0		0
ELECTRONIC EQUIPMENT	37,058.31		0		0		0		0		0
MACHINERY EQUIPMENT	83,997.97		0		0		0		0		0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00		50,000		50,000		50,000		50,000		0
MEDICAL-FIXED EQUIPMENT	432,611.62		0		0		0		0		0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,522,288.70		0		0		0		0		0
MEDICAL-MINOR EQUIPMENT	76,527.73		3,741,000		3,221,000		2,766,000		2,766,000		(455,000)
NON-MEDICAL LAB/TESTING EQUIP	6,439.00		0		0		0		0		0
OFFICE FURNITURE, FIXTURES & EQ	30,438.92		0		0		0		0		0
TELECOMMUNICATIONS EQUIPMENT	8,078.85		0		0		0		0		0
VEHICLES & TRANSPORTATION EQUIPMENT	18,813.85		11,000		11,000		11,000		11,000		0
FIXED ASSETS - EQUIPMENT	2,879,174.99		3,802,000		3,282,000		2,827,000		2,827,000		(455,000)
FIXED ASSETS	2,879,174.99		3,802,000		3,282,000		2,827,000		2,827,000		(455,000)
	\$ 589,907,166.34	\$	647,459,000	\$	642,684,000	\$	541,346,000	\$	564,285,000	\$	(78,399,000)
TOTAL FINANCING REQUIREMENTS	\$ 589,907,166.34	\$	647,459,000	\$	642,684,000	\$	541,346,000	\$	564,285,000	\$	(78,399,000)
AVAILABLE FINANCING											
CANCEL RES/DES	\$ 3.087.495.00	\$	0	\$	0	\$	0	\$	0	\$	0
REVENUE	399,794,670.42	*	479,376,000	•	472,803,000	•	427.944.000	•	450,883,000	*	(21,920,000)
TOTAL AVAILABLE FINANCING	\$ 402,882,165.42	\$	479,376,000	\$	472,803,000	\$	427,944,000	\$	450,883,000	\$	(21,920,000)
GAIN OR LOSS	\$ (187,025,000.92)	\$	(168,083,000)	\$	(169,881,000)	\$	(113,402,000)	\$	(113,402,000)	\$	56,479,000
OPERATING SUBSIDY-GF	\$ 187,025,000.00	\$	169,881,000	\$	169,881,000	\$	113,402,000	\$	113,402,000	\$	(56,479,000)
BUDGETED POSITIONS	3,912.0		4,006.0		4,006.0		4,006.0		4,010.0		4.0
REVENUE DETAIL CHARGES FOR SERVICES CALIFORNIA CHILDRENS SERVICES CHARGES FOR SERVICES - OTHER EDUCATIONAL SERVICES INSTITUTIONAL CARE & SVS	\$ 1,183,717.62 17,568,737.09 0.00 328,163,661.03	\$	357,000 48,444,000 115,000 334,749,000	\$	357,000 24,367,000 0 351,013,000	\$	88,000 29,927,000 0 338,403,000	\$	88,000 31,658,000 0 358,491,000	\$	(269,000) 7,291,000 0 7,478,000

## **COASTAL NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
LIBRARY SERVICES	1,260.45	1,000	3,000	3,000	3,000	0
TOTAL CHARGES-SVS	346,917,376.19	383,666,000	375,740,000	368,421,000	390,240,000	14,500,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	2,698,521.08	1,108,000	2,651,000	951,000	951,000	(1,700,000)
FEDERAL AID - DISASTER	(304,051.00)	0	0	0	0	0
TOTAL IR-FEDERA	2,394,470.08	1,108,000	2,651,000	951,000	951,000	(1,700,000)
INTERGVMTL REVENUE - STATE						
OTHER STATE AID - HEALTH	0.00	12,000	12,000	12,000	12,000	0
STATE - CALIF CHILDREN	0.00	585,000	585,000	585,000	585,000	0
STATE - HEALTH - ADMIN	664,721.72	578,000	455,000	480,000	480,000	25,000
STATE - OTHER	8,832,134.75	6,474,000	6,404,000	6,336,000	6,336,000	(68,000)
TOTAL IR-STATE	9,496,856.47	7,649,000	7,456,000	7,413,000	7,413,000	(43,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,844,846.06	3,504,000	3,544,000	3,343,000	3,343,000	(201,000)
OTHER SALES	1,089,107.27	853,000	816,000	893,000	893,000	77,000
TOTAL MISC REV	3,933,953.33	4,357,000	4,360,000	4,236,000	4,236,000	(124,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	36,957,910.45	82,504,000	82,504,000	46,881,000	48,001,000	(34,503,000)
SALE OF FIXED ASSETS	14,687.95	0	0	0	0	0
TOTAL OTH FIN SRCS	36,972,598.40	82,504,000	82,504,000	46,881,000	48,001,000	(34,503,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	79,415.95	92,000	92,000	42,000	42,000	(50,000)
TOTAL USE OF MONEY	79,415.95	92,000	92,000	42,000	42,000	(50,000)
TOTAL REVENUE	\$ 399,794,670.42	\$ 479,376,000	472,803,000	\$ 427,944,000	\$ 450,883,000	\$ (21,920,000)

#### HARBOR/UCLA MEDICAL CENTER

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	373,564,000	382,314,000	394,506,000	394,310,000	11,996,000
Services and Supplies	236,152,000	220,587,000	109,137,000	132,625,000	(87,962,000)
Less: Expenditure Distribution	16,195,000	14,839,000	15,518,000	15,518,000	679,000
Net Services and Supplies	219,957,000	205,748,000	93,619,000	117,107,000	(88,641,000)
Other Charges	17,851,000	17,038,000	15,003,000	15,003,000	(2,035,000)
Fixed Assets – Equipment	3,759,000	3,239,000	2,784,000	2,784,000	(455,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	615,131,000	608,339,000	505,912,000	529,204,000	(79,135,000)
Revenue/Fund Balance	471,301,000	462,711,000	418,157,000	441,096,000	(21,615,000)
County Contribution	144,842,000	145,628,000	87,755,000	88,108,000	(57,520,000)
Positions	3,796.2	3,796.2	3,796.2	3,800.2	4.0
Budgeted Beds (Average Daily Census)	373	373	373	373	0

#### **SUMMARY OF COASTAL NETWORK HEALTH CENTERS**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	18,681,000	18,588,000	20,998,000	20,998,000	2,410,000
Services and Supplies	13,604,000	15,714,000	14,393,000	14,040,000	(1,674,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	13,604,000	15,714,000	14,393,000	14,040,000	(1,674,000)
Other Charges	0	0	0	0	0
Fixed Assets – Equipment	43,000	43,000	43,000	43,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	32,328,000	34,345,000	35,434,000	35,081,000	736,000
Revenue/Fund Balance	8,075,000	10,092,000	9,787,000	9,787,000	(305,000)
County Contribution	24,253,000	24,253,000	25,647,000	25,294,000	1,041,000
Positions	209.8	209.8	209.8	209.8	0.0

### Hospital Enterprise Fund - Southwest Network Operating Plan Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS										
OPERATING EXPENSE										
SALARIES & EMPLOYEE BENEFITS	\$ 140,048,138.1	4 \$	119,346,000	\$ 99,094,000	\$	150,983,000	\$	126,872,000	\$	27,778,000
SERVICES & SUPPLIES	132,722,031.0	3	128,569,000	133,500,000		148,736,000		126,950,000		(6,550,000)
OTHER CHARGES	12,180,069.5	5	14,632,000	14,419,000		16,411,000		16,290,000		1,871,000
FIXED ASSETS - EQUIPMENT	1,404,225.3	3	1,407,000	1,407,000		1,407,000		1,407,000		0
TOTAL OPERATING EXPENSE	\$ 286,354,464.0	5 \$	263,954,000	\$ 248,420,000	\$	317,537,000	\$	271,519,000	\$	23,099,000
TOTAL FINANCING REQUIREMENTS	\$ 286,354,464.0	5 \$	263,954,000	\$ 248,420,000	\$	317,537,000	\$	271,519,000	\$	23,099,000
AVAILABLE FINANCING										
CANCEL RES/DES	\$ 1,375,406.0	3 \$	0	\$ 0	\$	0	\$	0	\$	0
REVENUE	197,110,057.7	7	187,835,000	193,535,000		227,600,000		179,343,000		(14,192,000)
TOTAL AVAILABLE FINANCING	\$ 198,485,463.7	7 \$	187,835,000	\$ 193,535,000	\$	227,600,000	\$	179,343,000	\$	(14,192,000)
GAIN OR LOSS	\$ (87,869,000.2	3) \$	(76,119,000)	\$ (54,885,000)	\$	(89,937,000)	\$	(92,176,000)	\$	(37,291,000)
OPERATING SUBSIDY-GF	\$ 87,869,000.0	) \$	54,885,000	\$ 54,885,000	\$	89,937,000	\$	92,176,000	\$	37,291,000
BUDGETED POSITIONS	1,319.	)	1,113.0	1,113.0		1,113.0		1,113.0		0.0

The Southwest Network is part of the Department of Health Services MetroCare Network and consists of Martin Luther King, Jr. Multi-Service Ambulatory Care Center, one comprehensive health center and one health center. The Southwest Network provides a patient-centered, community-oriented approach to outpatient services to address the most pressing clinical issues of the community such as diabetes, hypertension, cholesterol, heart disease, cancer and HIV/AIDS.

The 2009-10 Proposed Budget reflects:

- The restoration of \$33.0 million in appropriation that was held in the Provisional Financing Uses Budget Unit during fiscal year (FY) 2008-09, subject to the facility meeting a specified workload level, which was met during FY 2008-09.
- Revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget and a net decrease in revenues from ongoing sources, primarily related to reductions in Cost-Based Reimbursement Clinics (CBRC) revenue.
- A decrease in services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.

- An increase in funding and related revenue for the In-Home Supportive Services Provider Health Care Plan to recognize an increase in enrollment.
- The Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Funding for increases in pharmaceutical costs, consistent with industry trends, projections from the Federal Centers for Medicare and Medicaid Services, and current utilization.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### SOUTHWEST NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 82,821,808.46	\$ 70,386,000	\$ 45,508,000	\$ 98,422,000	\$ 74,311,000	\$ 28,803,000
CAFETERIA PLAN BENEFITS	12,062,919.39	10,315,000	10,385,000	11,065,000	11,065,000	680,000
DEFERRED COMPENSATION BENEFITS	2,093,161.08	2,032,000	1,872,000	2,159,000	2,159,000	287,000
EMPLOYEE GROUP INS - E/B	3,853,833.16	3,712,000	3,720,000	4,039,000	4,039,000	319,000
OTHER EMPLOYEE BENEFITS	62,472.00	66,000	70,000	66,000	66,000	(4,000)
RETIREMENT - EMP BENEFITS	31,027,789.42	26,969,000	29,858,000	29,051,000	29,051,000	(807,000)
WORKERS' COMPENSATION	8,126,154.63	5,866,000	7,681,000	6,181,000	6,181,000	(1,500,000)
S&EB	140,048,138.14	119,346,000	99,094,000	150,983,000	126,872,000	27,778,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	14,660,968.59	26,891,000	28,600,000	24,737,000	23,258,000	(5,342,000)
CLOTHING & PERSONAL SUPPLIES	96,632.28			58,000		(3,342,000)
COMMUNICATIONS	257,063.00	122,000	58,000	,	58,000	
	,	306,000	58,000	362,000	362,000	304,000
COMPUTING-MAINFRAME	11,522.00	27,000	137,000	27,000	27,000	(110,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	0.00	3,856,000	4,188,000	5,746,000	5,746,000	1,558,000
COMPUTING-PERSONAL	1,005,122.22	200,000	400,000	207,000	207,000	(193,000)
CONTRACTED PROGRAM SERVICES	8,917,178.25	9,002,000	13,094,000	13,718,000	13,718,000	624,000
FOOD	408.00	0	0	0	0	0
HOUSEHOLD EXPENSE	695,759.61	582,000	568,000	589,000	589,000	21,000
INFORMATION TECHNOLOGY SERVICES	410,794.00	4,018,000	3,561,000	4,153,000	4,153,000	592,000
INSURANCE	2,850,249.16	3,422,000	3,422,000	3,796,000	3,796,000	374,000
MAINTENANCE - EQUIPMENT	5,267,452.28	3,058,000	3,091,000	3,115,000	3,115,000	24,000
MAINTENANCEBUILDINGS & IMPRV	6,723,538.55	3,335,000	4,395,000	3,398,000	3,398,000	(997,000)
MEDICAL DENTAL & LAB SUPPLIES	20,935,913.36	21,615,000	23,634,000	21,420,000	21,097,000	(2,537,000)
MEMBERSHIPS	22,141.97	84,000	84,000	10,000	10,000	(74,000)
MISCELLANEOUS EXPENSE	1,410,267.91	491,000	273,000	641,000	641,000	368,000
OFFICE EXPENSE	1,833,047.41	1,488,000	1,928,000	1,960,000	1,960,000	32,000
PROFESSIONAL SERVICES	23,387,569.14	21,759,000	18,575,000	38,897,000	18,913,000	338,000
PUBLICATIONS & LEGAL NOTICE	293,500.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	318,653.75	142,000	142,000	137,000	137,000	(5,000)
RENTS & LEASES - EQUIPMENT	1,003,135.77	467,000	711,000	483,000	483,000	(228,000)
SMALL TOOLS & MINOR EQUIPMENT	18,656.85	13,000	15,000	14,000	14,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	261,173.92	81,000	44,000	84,000	84,000	40,000
TECHNICAL SERVICES	33,621,593.58	12,827,000	11,466,000	11,453,000	11,453,000	(13,000)
TELECOMMUNICATIONS	2,023,243.50	2,051,000	2,343,000	1,747,000	1,747,000	(596,000)
TRAINING	93,546.02	15,000	15,000	15,000	15,000	(000,000)
TRANSPORTATION AND TRAVEL	256,307.69	209,000	190,000	211,000	211,000	21,000
UTILITIES TO THE TRAVEL	6,346,592.22	12,508,000	12,508,000	11,758,000	11,758,000	(750,000)
S&S	132,722,031.03	128,569,000	133,500,000	148,736,000	126,950,000	(6,550,000)
OTHER CHARGES	.52,122,001.00	120,000,000	.00,000,000	1 10,1 00,000	120,000,000	(0,000,000)
INT-OTHER LONG TERM DEBT	0.00	7,000	7,000	2,000	2,000	(5,000)
INTEREST ON NOTES & WARRANTS	2,203,843.48	1,323,000	1,323,000	2,024,000	2,024,000	701,000
JUDGMENTS & DAMAGES	1,816,657.52	5,054,000	4,654,000	6,439,000	6,439,000	1,785,000
TOD SINEITIO & D. WIII TOLO	1,070,007.02	3,004,000	7,004,000	5,400,000	0,400,000	1,100,000

#### **SOUTHWEST NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	8,011,483.96	8,248,000	8,435,000	7,946,000	7,825,000	(610,000)
TAXES & ASSESSMENTS	148,084.59	0	0	0	0	0
OTH CHARGES	12,180,069.55	14,632,000	14,419,000	16,411,000	16,290,000	1,871,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	192,151.55	0	0	0	0	0
ELECTRONIC EQUIPMENT	6,967.84	0	0	0	0	0
MACHINERY EQUIPMENT	60,214.04	0	0	0	0	0
MEDICAL-FIXED EQUIPMENT	225,027.58	1,407,000	1,407,000	1,407,000	1,407,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	215,332.83	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	43,007.50	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	246,514.32	0	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	26,052.32	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	364,447.95	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	24,509.40	0	0	0	0	0
FIXED ASSETS - EQUIPMENT	1,404,225.33	1,407,000	1,407,000	1,407,000	1,407,000	0
FIXED ASSETS	1,404,225.33	1,407,000	1,407,000	1,407,000	1,407,000	0
	\$ 286,354,464.05	\$ 263,954,000	\$ 248,420,000	\$ 317,537,000	\$ 271,519,000	\$ 23,099,000
TOTAL FINANCING REQUIREMENTS	\$ 286,354,464.05	\$ 263,954,000	\$ 248,420,000	\$ 317,537,000	\$ 271,519,000	\$ 23,099,000
AVAILABLE FINANCING						
CANCEL RES/DES	\$ 1,375,406.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	197,110,057.77	187,835,000	193,535,000	227,600,000	179,343,000	(14,192,000)
TOTAL AVAILABLE FINANCING	\$ 198,485,463.77		\$ 193,535,000	· · ·	\$ 179,343,000	, , , ,
GAIN OR LOSS	\$ (87,869,000.28)	\$ (76,119,000)	\$ (54,885,000)	\$ (89,937,000)	\$ (92,176,000)	\$ (37,291,000)
OPERATING SUBSIDY-GF	\$ 87,869,000.00	\$ 54,885,000	\$ 54,885,000	\$ 89,937,000	\$ 92,176,000	\$ 37,291,000
BUDGETED POSITIONS	1,319.0	1,113.0	1,113.0	1,113.0	1,113.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	\$ 598,398.52	\$ 345,000	\$ 250,000	\$ 140,000	\$ 140,000	\$ (110,000)
CHARGES FOR SERVICES - OTHER	8,680,416.69	29,010,000	21,483,000	22,820,000	22,781,000	1,298,000
INSTITUTIONAL CARE & SVS	178,666,402.07	147,921,000	161,254,000	199,796,000	153,469,000	(7,785,000)
LIBRARY SERVICES	762.50	0	0	0	0	0
PERSONNEL SERVICES	47,493.72	0	0	0	0	0
TOTAL CHARGES-SVS	187,993,473.50	177,276,000	182,987,000	222,756,000	176,390,000	(6,597,000)
	,	,=,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,	,. 00,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(-,55.,550)

## **SOUTHWEST NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						,
INTERGYMTL REVENUE - FEDERAL						
FEDERAL - OTHER	(510,786.90)	222,000	222,000	307,000	222,000	0
FEDERAL AID - DISASTER	(390,053.00)	0	0	0	0	0
TOTAL IR-FEDERA	(900,839.90)	222,000	222,000	307,000	222,000	0
INTERGVMTL REVENUE - STATE						
OTHER STATE AID - HEALTH	0.00	0	73,000	73,000	73,000	0
STATE - OTHER	1,212,446.73	1,972,000	2,017,000	3,859,000	2,053,000	36,000
TOTAL IR-STATE	1,212,446.73	1,972,000	2,090,000	3,932,000	2,126,000	36,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,280,640.57	659,000	530,000	530,000	530,000	0
OTHER SALES	106,076.02	61,000	61,000	61,000	61,000	0
TOTAL MISC REV	1,386,716.59	720,000	591,000	591,000	591,000	0
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	7,352,280.53	7,583,000	7,583,000	0	0	(7,583,000)
SALE OF FIXED ASSETS	977.74	0	0	0	0	0
TOTAL OTH FIN SRCS	7,353,258.27	7,583,000	7,583,000	0	0	(7,583,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	34,038.56	62,000	62,000	14,000	14,000	(48,000)
RENTS & CONCESSIONS	30,964.02	0	0	0	0	0
TOTAL USE OF MONEY	65,002.58	62,000	62,000	14,000	14,000	(48,000)
TOTAL REVENUE	\$ 197,110,057.77	\$ 187,835,000	193,535,000	\$ 227,600,000	179,343,000	\$ (14,192,000)

## MARTIN LUTHER KING, JR. MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	87,712,000	66,672,000	117,991,000	93,880,000	27,208,000
Services and Supplies	108,431,000	112,788,000	129,819,000	108,489,000	(4,299,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	108,431,000	112,788,000	129,819,000	108,489,000	(4,299,000)
Other Charges	14,525,000	14,263,000	16,255,000	16,164,000	1,901,000
Fixed Assets – Equipment	1,050,000	1,050,000	1,050,000	1,050,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	211,718,000	194,773,000	265,115,000	219,583,000	24,810,000
Revenue/Fund Balance	198,660,000	181,715,000	216,603,000	168,346,000	(13,369,000)
County Contribution	13,058,000	13,058,000	48,512,000	51,237,000	38,179,000
Positions	693.0	693.0	693.0	693.0	0.0
Budgeted Beds (Average Daily Census)	0	0	0	0	0

#### **SUMMARY OF SOUTHWEST NETWORK HEALTH CENTERS**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	31,634,000	32,422,000	32,992,000	32,992,000	570,000
Services and Supplies	20,138,000	20,712,000	18,917,000	18,461,000	(2,251,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	20,138,000	20,712,000	18,917,000	18,461,000	(2,251,000)
Other Charges	107,000	156,000	156,000	126,000	(30,000)
Fixed Assets – Equipment	357,000	357,000	357,000	357,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	52,236,000	53,647,000	52,422,000	51,936,000	(1,711,000)
Revenue/Fund Balance	10,409,000	11,820,000	10,997,000	10,997,000	(823,000)
County Contribution	41,827,000	41,827,000	41,425,000	40,939,000	(888,000)
Positions	420.0	420.0	420.0	420.0	0.0

### Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	\$ 689,563,321.91	\$ 738,132,000	\$ 739,453,000	\$ 764,079,000	\$ 758,675,000	\$ 19,222,000
SERVICES & SUPPLIES	582,425,871.75	636,955,000	598,356,000	398,999,000	485,345,000	(113,011,000)
S & S EXPENDITURE DISTRIBUTION	(85,418,719.15)	(84,979,000)	(91,289,000	(87,368,000)	(85,018,000)	6,271,000
TOTAL S & S	497,007,152.60	551,976,000	507,067,000	311,631,000	400,327,000	(106,740,000)
OTHER CHARGES	19,900,173.47	22,159,000	21,033,000	20,329,000	20,224,000	(809,000)
FIXED ASSETS - EQUIPMENT	1,668,192.62	1,304,000	1,304,000	1,020,000	1,020,000	(284,000)
TOTAL OPERATING EXPENSE	\$1,208,138,840.60	\$ 1,313,571,000	\$ 1,268,857,000	\$ 1,097,059,000	\$ 1,180,246,000	\$ (88,611,000)
TOTAL FINANCING REQUIREMENTS	\$1,208,138,840.60	\$ 1,313,571,000	\$ 1,268,857,000	\$ 1,097,059,000	\$ 1,180,246,000	\$ (88,611,000)
AVAILABLE FINANCING						
CANCEL RES/DES	\$ 1,401,066.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
REVENUE	802,901,773.96	898,974,000	910,532,000	815,126,000	876,125,000	(34,407,000)
TOTAL AVAILABLE FINANCING	\$ 804,302,839.96	\$ 898,974,000	\$ 910,532,000	\$ 815,126,000	\$ 876,125,000	\$ (34,407,000)
GAIN OR LOSS	\$ (403,836,000.64)	\$ (414,597,000)	\$ (358,325,000	) \$ (281,933,000)	\$ (304,121,000)	\$ 54,204,000
OPERATING SUBSIDY-GF	\$ 403,836,000.00	\$ 358,325,000	\$ 358,325,000	\$ 281,933,000	\$ 304,121,000	\$ (54,204,000)
BUDGETED POSITIONS	8,668.0	8,508.0	8,508.0	8,498.0	8,341.0	(167.0)

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

#### The 2009-10 Proposed Budget reflects:

- A net reduction of 154.0 budgeted positions and related salaries and employee benefits, as well as a reduction in services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.
- An increase of 65.0 budgeted positions for the Emergency Medicine Residency Program – Physician, Post Graduate Year 1, and the Replacement Facility's new Central Plant and Health Information Management unit, offset by a reduction of 65.0 vacant budgeted positions.

- An increase in funding for the USC Medical School Operating Agreement for the costs of providing physician medical education and patient care services, partially offset with a reduction of 11.0 budgeted positions and various other reductions in services and supplies, including registries and consulting services.
- Revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget and a net increase in revenues from ongoing sources, consisting primarily of additional Medi-Cal revenue related to federal economic stimulus changes in the Federal Medical Assistance Percentage (FMAP), disproportionate share hospital and Medicare revenues, partially offset by reductions in Cost-Based Reimbursement Clinics (CBRC), Safety Net Care Pool, and hospital insurance collections revenues.
- Increases in services and supplies for custodial services provided by the Internal Services Department at the MacLaren satellite site to meet the needs of the Medical Hub Clinic, offset by the deletion of 2.0 vacant budgeted positions.
- An increase in funding and related revenue for the In-Home Supportive Services Provider Health Care Plan to recognize an increase in enrollment.

- The Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Funding for increases in pharmaceutical costs, consistent with industry trends, projections from the Federal Centers for Medicare and Medicaid Services, and current utilization.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including medical malpractice insurance and overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 469,996,655.56	\$ 507,608,000	\$ 511,013,000	\$ 518,012,000	\$ 514,076,000	\$ 3,063,000
CAFETERIA PLAN BENEFITS	63,487,510.87	70,668,000	69,247,000	77,292,000	76,019,000	6,772,000
DEFERRED COMPENSATION BENEFITS	11,468,091.81	13,623,000	11,668,000	14,547,000	14,471,000	2,803,000
EMPLOYEE GROUP INS - E/B	9,348,959.94	10,703,000	10,740,000	11,233,000	11,197,000	457,000
OTHER EMPLOYEE BENEFITS	476,805.50	534,000	513,000	536,000	536,000	23,000
RETIREMENT - EMP BENEFITS	116,876,430.44	116,383,000	115,608,000	123,295,000	123,212,000	7,604,000
WORKERS' COMPENSATION	17,908,867.79	18,613,000	20,664,000	19,164,000	19,164,000	(1,500,000
S&EB	689,563,321.91	738,132,000	739,453,000	764,079,000	758,675,000	19,222,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,947,433.18	99,066,000	101,670,000	113,097,000	107,855,000	6,185,000
CLOTHING & PERSONAL SUPPLIES	3,032,607.49	3,124,000		3,340,000	3,037,000	(377,000
COMMUNICATIONS	192,228.00	198,000		115,000	162,000	47,000
COMPUTING-MAINFRAME	125.541.99	129,000	·	408,000	528,000	120,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	0.00	0	•	6,586,000	0	(6,585,000
COMPUTING-PERSONAL	2,588,728.11	3,467,000	56,000	58,000	1,322,000	1,266,000
CONTRACTED PROGRAM SERVICES	4,122,529.83	3,810,000	·	12.067.000	19,256,000	7,392,000
FOOD	249,609.20	257,000		284,000	256,000	(18,000
HOUSEHOLD EXPENSE	5,004,242.32	5,154,000	•	4,943,000	4,893,000	(11,000
INFORMATION TECHNOLOGY SERVICES	2,295,174.99	2,364,000		2,411,000	1,599,000	(812,000
INSURANCE	4,148,739.15	7,430,000		5,694,000	5,694,000	(2,580,000
JURY & WITNESS EXPENSE	0.00	0		(240,507,000)		* * * *
MAINTENANCE - EQUIPMENT	11,496,076.85	13,161,000		6,846,000	11,228,000	5,319,000
MAINTENANCEBUILDINGS & IMPRV	4,530,524.72	5,790,000		5,116,000	5,458,000	506,000
MEDICAL DENTAL & LAB SUPPLIES	222,127,548.91	232,524,000		221,388,000	217,394,000	(2,050,000
MEMBERSHIPS	502,366.01	518,000		592,000	518,000	128,000
MISCELLANEOUS EXPENSE	322.771.70	382,000	·	1,679,000	237,000	(1,443,000
OFFICE EXPENSE	7,289,530.40	7,506,000		8,854,000	7,091,000	(1,444,000
PROFESSIONAL SERVICES	151,660,895.53	170,099,000	* *	172,548,000	166,057,000	9,605,000
RENTS & LEASES - BLDG & IMPRV	3,072,171.60	3,510,000		1,718,000	3,063,000	1,104,000
RENTS & LEASES - EQUIPMENT	4,824,538.90	5,027,000		5,552,000	4,840,000	(509,000
SMALL TOOLS & MINOR EQUIPMENT	734,108.70	757,000		519,000	738,000	
SPECIAL DEPARTMENTAL EXPENSE	1,537,683.20	1,584,000	•	2,000	1,318,000	1,316,000
TECHNICAL SERVICES	111,329,841.53	44,455,000	·	28,859,000	37,570,000	15,689,000
TELECOMMUNICATIONS	7,050,908.26	7,509,000		9,920,000	8,025,000	(1,479,000
TRAINING	443,903.54	457,000		4,216,000	96,000	(3,966,000
TRANSPORTATION AND TRAVEL	1,594,440.00	1,635,000		1,142,000	556,000	(585,000
UTILITIES	14,201,727.64	17,042,000		21,552,000	21,551,000	4,930,000
S & S EXPENDITURE DISTRIBUTION	(85,418,719.15)	(84,979,000				
S&S	497,007,152.60	551,976,000		311,631,000	400,327,000	(106,740,000
OTHER CHARGES	. ,	, , , , , , ,	, , , , , , ,	, , , , , , ,	, , , , , ,	• • • • • • • • • • • • • • • • • • • •
CONT TO NON COUNTY AGENCIES	0.00	272,000	272,000	272,000	272,000	0
INT-OTHER LONG TERM DEBT	1,993,500.00	5,302,000		5,360,000	5,360,000	58,000
INT-OTTEN LONG TENNI DEDT	1,383,300.00	3,302,000	5,302,000	5,500,000	5,300,000	50,000

#### LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
INTEREST ON NOTES & WARRANTS	2,696,128.35	3,691,000	3,691,000	2,004,000	2,004,000		(1,687,000)
JUDGMENTS & DAMAGES	9,071,231.62	5,135,000	4,009,000	5,008,000	5,008,000		999,000
RET-OTHER LONG TERM DEBT	5,918,776.66	7,729,000	7,729,000	7,655,000	7,550,000		(179,000)
TAXES & ASSESSMENTS	220,536.84	30,000	30,000	30,000	30,000		0
OTH CHARGES	19,900,173.47	22,159,000	21,033,000	20,329,000	20,224,000		(809,000)
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
ALL OTHER UNDEFINED ASSETS	16,401.96	0	0	0	0		0
COMPUTERS, MIDRANGE/DEPARTMENTAL	107,475.24	0	0	0	0		0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,498,081.86	1,274,000	1,274,000	990,000	990,000		(284,000)
MEDICAL-MINOR EQUIPMENT	25,720.21	0	0	0	0		0
OFFICE FURNITURE, FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000		0
TANKS-STORAGE & TRANSPORT	30,396.61	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT	(9,883.26)	0	0	0	0		0
FIXED ASSETS - EQUIPMENT	1,668,192.62	1,304,000	1,304,000	1,020,000	1,020,000		(284,000)
FIXED ASSETS	1,668,192.62	1,304,000	1,304,000	1,020,000	1,020,000		(284,000)
	\$1,208,138,840.60	\$ 1,313,571,000	\$ 1,268,857,000	\$ 1,097,059,000	\$ 1,180,246,000	\$	(88,611,000)
TOTAL FINANCING REQUIREMENTS	\$1,208,138,840.60	\$ 1,313,571,000	\$ 1,268,857,000	\$ 1,097,059,000	\$ 1,180,246,000	\$	(88,611,000)
AVAILABLE FINANCING							
CANCEL RES/DES	\$ 1,401,066.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE	802,901,773.96	898,974,000	910,532,000	815,126,000	876,125,000		(34,407,000)
TOTAL AVAILABLE FINANCING	\$ 804,302,839.96	\$ 898,974,000	\$ 910,532,000	\$ 815,126,000	\$ 876,125,000	\$	(34,407,000)
GAIN OR LOSS	\$ (403,836,000.64)	\$ (414,597,000)	\$ (358,325,000)	\$ (281,933,000)	\$ (304,121,000)	\$	54,204,000
OPERATING SUBSIDY-GF	\$ 403,836,000.00	\$ 358,325,000	\$ 358,325,000	\$ 281,933,000	\$ 304,121,000	\$	(54,204,000)
BUDGETED POSITIONS	8,668.0	8,508.0	8,508.0	8,498.0	8,341.0		(167.0)
REVENUE DETAIL CHARGES FOR SERVICES							
CALIFORNIA CHILDRENS SERVICES	\$ 3,159,038.75	\$ 2,250,000	\$ 1,016,000	\$ 0	\$ 0	\$	(1,016,000)
CHARGES FOR SERVICES - OTHER	6,491,119.80	73,249,000	67,327,000	62,299,000	68,393,000		1,066,000
EDUCATIONAL SERVICES	635,530.73	600,000	525,000	525,000	525,000		0
INSTITUTIONAL CARE & SVS	615,191,613.20	619,861,000	648,647,000	624,780,000	677,631,000		28,984,000
LIBRARY SERVICES	797.65	1,000	5,000	5,000	5,000		0
PERSONNEL SERVICES	86,817.47	0	0	0	0		0
TOTAL CHARGES-SVS	625,564,917.60	695,961,000	717,520,000	687,609,000	746,554,000		29,034,000

## LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	4,221,236.35	3,054,000	3,001,000	1,201,000	1,201,000	(1,800,000)
FEDERAL AID - DISASTER	1,544,789.00	0	0	0	0	0
TOTAL IR-FEDERA	5,766,025.35	3,054,000	3,001,000	1,201,000	1,201,000	(1,800,000)
INTERGVMTL REVENUE - STATE						
OTHER STATE AID - HEALTH	0.00	0	396,000	396,000	396,000	0
STATE - CALIF CHILDREN	650,321.23	650,000	580,000	580,000	580,000	0
STATE - HEALTH - ADMIN	5,274,107.61	4,400,000	4,424,000	4,424,000	4,424,000	0
STATE - OTHER	16,203,132.53	9,845,000	13,106,000	13,011,000	13,011,000	(95,000)
TOTAL IR-STATE	22,127,561.37	14,895,000	18,506,000	18,411,000	18,411,000	(95,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	125,332.00	86,000	126,000	126,000	126,000	0
TOTAL LIC/PER/FRAN	125,332.00	86,000	126,000	126,000	126,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	17,177,164.84	10,449,000	11,990,000	10,934,000	10,934,000	(1,056,000)
OTHER SALES	1,890,672.73	1,506,000	1,366,000	1,366,000	1,366,000	0
TOTAL MISC REV	19,067,837.57	11,955,000	13,356,000	12,300,000	12,300,000	(1,056,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	130,195,208.80	172,957,000	157,957,000	95,431,000	97,485,000	(60,472,000)
SALE OF FIXED ASSETS	6,706.04	0	0	0	0	0
TOTAL OTH FIN SRCS	130,201,914.84	172,957,000	157,957,000	95,431,000	97,485,000	(60,472,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	48,185.23	66,000	66,000	48,000	48,000	(18,000)
TOTAL USE OF MONEY	48,185.23	66,000	66,000	48,000	48,000	(18,000)
TOTAL REVENUE	\$ 802,901,773.96	\$ 898,974,000	910,532,000	\$ 815,126,000	\$ 876,125,000	\$ (34,407,000)

#### **LAC+USC MEDICAL CENTER**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	668,418,000	669,136,000	690,825,000	685,303,000	16,167,000
Services and Supplies	590,562,000	546,785,000	349,833,000	436,910,000	(109,875,000)
Less: Expenditure Distribution	84,979,000	91,289,000	87,368,000	85,018,000	(6,271,000)
Net Services and Supplies	505,583,000	455,496,000	262,465,000	351,892,000	(103,604,000)
Other Charges	21,502,000	20,376,000	19,566,000	19,461,000	(915,000)
Fixed Assets - Equipment	1,153,000	1,153,000	1,020,000	1,020,000	(133,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,196,656,000	1,146,161,000	973,876,000	1,057,676,000	(88,485,000)
Revenue/Fund Balance	866,342,000	873,899,000	780,302,000	841,301,000	(32,598,000)
County Contribution	330,314,000	272,262,000	193,574,000	216,375,000	(55,887,000)
Positions	7,719.0	7,719.0	7,709.0	7,570.0	(149.0)
Budgeted Beds (Average Daily Census)	576	671	671	671	0

#### **SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	69,714,000	70,317,000	73,254,000	73,372,000	3,055,000
Services and Supplies	46,393,000	51,571,000	49,166,000	48,435,000	(3,136,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	46,393,000	51,571,000	49,166,000	48,435,000	(3,136,000)
Other Charges	657,000	657,000	763,000	763,000	106,000
Fixed Assets - Equipment	151,000	151,000	0	0	(151,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	116,915,000	122,696,000	123,183,000	122,570,000	(126,000)
Revenue/Fund Balance	32,632,000	36,633,000	34,824,000	34,824,000	(1,809,000)
County Contribution	84,283,000	86,063,000	88,359,000	87,746,000	1,683,000
Positions	789.0	789.0	789.0	771.0	(18.0)

### Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SALARIES & EMPLOYEE BENEFITS	\$ 128,288,788.7	\$	140,311,000	\$ 149,400,000	\$ 154,239,000	\$ 154,189,000	\$	4,789,000
SERVICES & SUPPLIES	59,348,898.3	3	70,199,000	70,384,000	73,208,000	70,457,000		73,000
OTHER CHARGES	8,815,904.8	2	10,543,000	11,166,000	9,965,000	9,965,000		(1,201,000)
FIXED ASSETS - EQUIPMENT	732,757.2	3	594,000	594,000	355,000	355,000		(239,000)
TOTAL OPERATING EXPENSE	\$ 197,186,349.1	3 \$	221,647,000	\$ 231,544,000	\$ 237,767,000	\$ 234,966,000	\$	3,422,000
TOTAL FINANCING REQUIREMENTS	\$ 197,186,349.1	3 \$	221,647,000	\$ 231,544,000	\$ 237,767,000	\$ 234,966,000	\$	3,422,000
AVAILABLE FINANCING								
CANCEL RES/DES	\$ 63,666.0	\$	0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE	118,032,682.4	)	163,555,000	160,719,000	143,747,000	154,653,000		(6,066,000)
TOTAL AVAILABLE FINANCING	\$ 118,096,348.4	\$	163,555,000	\$ 160,719,000	\$ 143,747,000	\$ 154,653,000	\$	(6,066,000)
GAIN OR LOSS	\$ (79,090,000.7	3) \$	(58,092,000)	\$ (70,825,000)	\$ (94,020,000)	\$ (80,313,000)	\$	(9,488,000)
OPERATING SUBSIDY-GF	\$ 79,090,000.0	\$	70,825,000	\$ 70,825,000	\$ 94,020,000	\$ 80,313,000	\$	9,488,000
BUDGETED POSITIONS	1,616.	)	1,636.0	1,636.0	1,636.0	1,636.0		0.0

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides patients with medical and rehabilitation services in a culturally sensitive environment.

The 2009-10 Proposed Budget reflects:

- A net increase in services and supplies primarily consisting of increases to equipment maintenance and other professional services contracts, partially offset by decreases related to implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.
- Revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget and a net increase in revenues from ongoing services, consisting primarily of additional Medi-Cal revenue related to federal economic stimulus changes in the Federal Medical Assistance Percentage (FMAP) and disproportionate share hospital revenue, partially offset by reductions in Cost-Based

Reimbursement Clinics (CBRC), Safety Net Care Pool and Medicare revenues.

- The Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- A decrease in pharmaceutical costs, consistent with industry trends, projections from the Federal Centers for Medicare and Medicaid Services, and current utilization.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	 FY 2008-09 BUDGET	 FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	СН	ANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 83,470,332.01	\$ 93,521,000	\$ 102,570,000	\$ 104,285,000	\$ 104,239,000	\$	1,669,000
CAFETERIA PLAN BENEFITS	11,664,861.46	13,012,000	13,384,000	14,227,000	14,227,000		843,000
DEFERRED COMPENSATION BENEFITS	2,210,588.42	2,658,000	2,311,000	2,876,000	2,873,000		562,000
EMPLOYEE GROUP INS - E/B	2,126,441.56	2,441,000	2,647,000	2,589,000	2,589,000		(58,000)
OTHER EMPLOYEE BENEFITS	96,268.00	102,000	110,000	101,000	101,000		(9,000)
RETIREMENT - EMP BENEFITS	25,211,485.97	25,403,000	25,290,000	27,073,000	27,072,000		1,782,000
WORKERS' COMPENSATION	3,508,811.28	3,174,000	3,088,000	3,088,000	3,088,000		0
S&EB	128,288,788.70	140,311,000	149,400,000	154,239,000	154,189,000		4,789,000
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	1,568,195.15	17,257,000	18,260,000	18,626,000	17,209,000		(1,051,000)
CLOTHING & PERSONAL SUPPLIES	97,813.60	108,000	74,000	129,000	129,000		55,000
COMMUNICATIONS	9,788.00	10,000	30,000	32,000	32,000		2,000
COMPUTING-MAINFRAME	32.00	0	2,000	2,000	2,000		0
COMPUTING-PERSONAL	580,971.83	640,000	257,000	503,000	503,000		246,000
CONTRACTED PROGRAM SERVICES	1,076,678.84	1,377,000	721,000	1,101,000	1,086,000		365,000
HOUSEHOLD EXPENSE	869,947.50	913,000	796,000	1,003,000	1,003,000		207,000
INFORMATION TECHNOLOGY SERVICES	457,367.00	469,000	708,000	708,000	708,000		0
INSURANCE	540,011.26	792,000	838,000	1,222,000	1,222,000		384,000
MAINTENANCE - EQUIPMENT	1,652,403.12	1,709,000	2,291,000	2,405,000	2,405,000		114,000
MAINTENANCEBUILDINGS & IMPRV	1,176,355.85	2,265,000	1,693,000	1,862,000	1,862,000		169,000
MEDICAL DENTAL & LAB SUPPLIES	13,789,775.45	17,273,000	21,057,000	20,015,000	19,145,000		(1,912,000)
MEMBERSHIPS	102,657.72	104,000	86,000	112,000	112,000		26,000
MISCELLANEOUS EXPENSE	158,158.98	207,000	99,000	107,000	107,000		8,000
OFFICE EXPENSE	529,306.67	583,000	725,000	731,000	731,000		6,000
PROFESSIONAL SERVICES	11,426,102.65	13,956,000	10,520,000	11,506,000	11,057,000		537,000
PUBLICATIONS & LEGAL NOTICE	1,408.38	1,000	5,000	5,000	5,000		0
RENTS & LEASES - BLDG & IMPRV	49,195.18	49,000	80,000	45,000	45,000		(35,000)
RENTS & LEASES - EQUIPMENT	1,265,925.38	1,265,000	1,339,000	1,404,000	1,404,000		65,000
SMALL TOOLS & MINOR EQUIPMENT	118,616.18	131,000	7,000	145,000	145,000		138,000
SPECIAL DEPARTMENTAL EXPENSE	219,144.26	242,000	139,000	260,000	260,000		121,000
TECHNICAL SERVICES	17,357,494.06	4,032,000	3,873,000	4,190,000	4,190,000		317,000
TELECOMMUNICATIONS	892,210.64	949,000	948,000	1,068,000	1,068,000		120,000
TRAINING	82,873.84	90,000	9,000	109,000	109,000		100,000
TRANSPORTATION AND TRAVEL	263,494.45	271,000	321,000	439,000	439,000		118,000
UTILITIES	5,062,970.39	5,506,000	5,506,000	5,479,000	5,479,000		(27,000)
S & S	59,348,898.38	70,199,000	70,384,000	73,208,000	70,457,000		73,000
OTHER CHARGES							
INT-OTHER LONG TERM DEBT	0.00	531,000	531,000	1,040,000	1,040,000		509,000
INTEREST ON NOTES & WARRANTS	1,504,263.94	2,483,000	2,483,000	655,000	655,000		(1,828,000)
JUDGMENTS & DAMAGES	13,438.41	58,000	58,000	178,000	178,000		120,000
RET-OTHER LONG TERM DEBT	7,279,228.80	7,470,000	8,093,000	8,091,000	8,091,000		(2,000)
TAXES & ASSESSMENTS	18,973.67	1,000	1,000	1,000	1,000		0

#### RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
OTH CHARGES	8,815,904.82	10,543,000	11,166,000	9,965,000	9,965,000	(1,201,000)
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED ASSETS	9,452.39	12,000	12,000	0	0	(12,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	54,099.02	0	(	0	0	0
DATA HANDLING EQUIPMENT	0.00	50,000	50,000	0	0	(50,000)
ELECTRONIC EQUIPMENT	0.00	7,000	7,000	0	0	(7,000)
MACHINERY EQUIPMENT	18,943.75	0	(	0	0	0
MEDICAL-FIXED EQUIPMENT	215,413.98	271,000	271,000	355,000	355,000	84,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	359,158.45	205,000	205,000	0	0	(205,000)
MEDICAL-MINOR EQUIPMENT	67,589.99	22,000	22,000	0	0	(22,000)
NON-MEDICAL LAB/TESTING EQUIP	8,099.70	0	(	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	27,000	27,000	0	0	(27,000)
FIXED ASSETS - EQUIPMENT	732,757.28	594,000	594,000	355,000	355,000	(239,000)
FIXED ASSETS	732,757.28	594,000	594,000	355,000	355,000	(239,000)
	\$ 197,186,349.18	\$ 221,647,000	\$ 231,544,000	37,767,000	\$ 234,966,000	\$ 3,422,000
TOTAL FINANCING REQUIREMENTS	\$ 197,186,349.18	\$ 221,647,000	\$ 231,544,000	37,767,000	\$ 234,966,000	\$ 3,422,000
AVAILABLE FINANCING						
CANCEL RES/DES	\$ 63,666.00	\$ 0	\$	0 \$	\$ 0	\$ 0
REVENUE	118,032,682.40	163,555,000	160,719,000	143,747,000	154,653,000	(6,066,000)
TOTAL AVAILABLE FINANCING	\$ 118,096,348.40	\$ 163,555,000	\$ 160,719,000	143,747,000	\$ 154,653,000	\$ (6,066,000)
GAIN OR LOSS	\$ (79,090,000.78)	\$ (58,092,000)	\$ (70,825,000	(94,020,000)	) \$ (80,313,000)	\$ (9,488,000)
OPERATING SUBSIDY-GF	\$ 79,090,000.00	\$ 70,825,000	\$ 70,825,000	94,020,000	\$ 80,313,000	\$ 9,488,000
BUDGETED POSITIONS	1,616.0	1,636.0	1,636.0	1,636.0	1,636.0	0.0
REVENUE DETAIL CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	\$ 182,710.55	\$ 94,000	\$ 94,000	s n	\$ 0	\$ (94,000)
CHARGES FOR SERVICES - OTHER	(2,330,088.02)	23,556,000	14,903,000		15,458,000	555,000
INSTITUTIONAL CARE & SVS	106,182,819.33	124,961,000	130,862,000	, ,	134,834,000	3,972,000
LIBRARY SERVICES	1,119.71	1,000	1,000		1,000	0
TOTAL CHARGES-SVS	104,036,561.57	148,612,000	145,860,000		150,293,000	4,433,000
INTERGYMTL REVENUE - FEDERAL						
FEDERAL - OTHER	74,900.00	68,000	17,000	59,000	59,000	42,000
FEDERAL AID - DISASTER	(4,259,241.00)	0	(	0	0	0
TOTAL IR - FEDERA	(4,184,341.00)	68,000	17,000	59,000	59,000	42,000

## RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	53,084.28	0	0	0	0	0
STATE - OTHER	3,807,271.46	4,092,000	4,143,000	4,142,000	4,142,000	(1,000)
TOTAL IR-STATE	3,860,355.74	4,092,000	4,143,000	4,142,000	4,142,000	(1,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	934,093.65	772,000	690,000	136,000	136,000	(554,000)
OTHER SALES	14,679.70	16,000	14,000	14,000	14,000	0
TOTAL MISC REV	948,773.35	788,000	704,000	150,000	150,000	(554,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	13,352,979.76	9,966,000	9,966,000	0	0	(9,966,000)
SALE OF FIXED ASSETS	2,132.22	0	0	0	0	0
TOTAL OTH FIN SRCS	13,355,111.98	9,966,000	9,966,000	0	0	(9,966,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	16,220.76	29,000	29,000	9,000	9,000	(20,000)
TOTAL USE OF MONEY	16,220.76	29,000	29,000	9,000	9,000	(20,000)
TOTAL REVENUE	\$ 118,032,682.40	\$ 163,555,000	\$ 160,719,000	\$ 143,747,000 \$	154,653,000	\$ (6,066,000)

### Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SALARIES & EMPLOYEE BENEFITS	\$ 272,159,638.78	\$ 290,912,000	\$ 293,903,000	\$ 310,964,000	\$ 304,246,000	\$	10,343,000
SERVICES & SUPPLIES	201,374,931.69	211,992,000	191,796,000	163,566,000	185,535,000		(6,261,000)
OTHER CHARGES	12,780,967.10	6,067,000	7,184,000	10,139,000	10,245,000		3,061,000
FIXED ASSETS - EQUIPMENT	599,811.24	694,000	694,000	884,000	694,000		0
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000		0
TOTAL OPERATING EXPENSE	\$ 487,059,616.05	\$ 509,810,000	\$ 493,722,000	\$ 485,698,000	\$ 500,865,000	\$	7,143,000
TOTAL FINANCING REQUIREMENTS	\$ 487,059,616.05	\$ 509,810,000	\$ 493,722,000	\$ 485,698,000	\$ 500,865,000	\$	7,143,000
AVAILABLE FINANCING							
CANCEL RES/DES	\$ 1,969,629.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE	332,969,043.81	357,210,000	371,512,000	337,958,000	353,125,000		(18,387,000)
TOTAL AVAILABLE FINANCING	\$ 334,938,672.81	\$ 357,210,000	\$ 371,512,000	\$ 337,958,000	\$ 353,125,000	\$	(18,387,000)
GAIN OR LOSS	\$ (152,120,943.24)	\$ (152,600,000)	\$ (122,210,000)	\$ (147,740,000)	\$ (147,740,000)	\$	(25,530,000)
OPERATING SUBSIDY-GF	\$ 152,120,942.35	\$ 122,210,000	\$ 122,210,000	\$ 147,740,000	\$ 147,740,000	\$	25,530,000
BUDGETED POSITIONS	2,958.0	3,018.0	3,018.0	3,109.0	3,020.0		2.0

The ValleyCare Network is comprised of the San Fernando and Antelope Valley areas. Following the conversion of the former High Desert Hospital to a Multi-Service Ambulatory Care Center (MACC), the Olive View/UCLA Medical Center and High Desert Enterprise Funds were consolidated. The San Fernando Valley area consists of the Olive View/UCLA Medical Center, Mid-Valley Comprehensive Health Center, two outlying health centers and one school-based clinic. The Antelope Valley Area, also referred to as the High Desert Health System (HDHS) is comprised of the HDHS MACC, and six outlying health centers, including clinics within the Warm Springs and Acton Rehabilitation Centers.

Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, Olive View/UCLA Medical Center provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HDHS MACC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both Olive View/UCLA Medical Center and the HDHS MACC provide foster care Medical Hub clinics, as well as clinics for suspected child abuse and neglect.

#### The 2009-10 Proposed Budget reflects:

- An increase of 5.0 budgeted positions and associated costs and revenue to provide extended service hours to the Department of Public Health (DPH) at the Acton and Warms Springs Rehabilitation Centers to ensure compliance with pharmacy regulations for dispensing medicine to patients during evening hours. These costs are fully offset with funding from DPH.
- A decrease of 4.0 budgeted positions and related services and supplies associated with the implementation of various efficiencies under the Department's Financial Stabilization Plan to address a funding deficit.
- An increase of 1.0 budgeted position to adjust an entry made to the 2008-09 Final Adopted Budget.
- An increase of 2.0 budgeted positions for Healthy Way LA, offset with a reduction of 2.0 vacant budgeted positions.
- An increase of 1.0 budgeted position to reflect an approved allocation, offset with a reduction of 1.0 vacant budgeted position.
- An increase in funding for the UCLA Medical School Operating Agreement for the costs of providing physician medical education and patient care services.

- Revenue decreases related solely to reversals of one-time funds from the 2008-09 Final Adopted Budget and a net increase in revenues from ongoing sources, consisting primarily of additional Medi-Cal revenue related to federal economic stimulus changes in the Federal Medical Assistance Percentage (FMAP), disproportionate share hospital and Medicare revenues, partially offset by reductions in Cost-Based Reimbursement Clinics (CBRC) and Safety Net Care Pool revenues.
- An increase in funding and related revenue for the In-Home Supportive Services Provider Health Care Plan to recognize an increase in enrollment.
- The Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Funding for increases in pharmaceutical costs, consistent with industry trends, projections from the Federal Centers for Medicare and Medicaid Services, and current utilization.
- An estimated cost-of-living increase based on the Board-approved operating agreements.
- Various other cost changes, including medical malpractice insurance and overhead charges, billed among departments and within the Department.
- Funding of Board-approved increases in salaries and employee benefits, and other changes in employee benefits based on current trends.

#### **VALLEYCARE NETWORK BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cŀ	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 186,505,068.38	\$ 202,158,000	\$ 204,716,000	\$ 214,223,000	\$ 208,422,000	\$	3,706,000
CAFETERIA PLAN BENEFITS	25,592,168.26	26,999,000	27,707,000	31,576,000	30,813,000		3,106,000
DEFERRED COMPENSATION BENEFITS	4,798,546.66	5,566,000	5,475,000	6,251,000	6,184,000		709,000
EMPLOYEE GROUP INS - E/B	3,764,799.81	3,471,000	3,510,000	4,825,000	4,822,000		1,312,000
OTHER EMPLOYEE BENEFITS	251,255.00	130,000	540,000	259,000	259,000		(281,000)
RETIREMENT - EMP BENEFITS	46,032,710.94	46,620,000	45,987,000	47,862,000	47,778,000		1,791,000
WORKERS' COMPENSATION	5,215,089.73	5,968,000	5,968,000	5,968,000	5,968,000		0
S&EB	272,159,638.78	290,912,000	293,903,000	310,964,000	304,246,000		10,343,000
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	9,064,792.96	37,360,000	36,940,000	41,351,000	38,281,000		1,341,000
CLOTHING & PERSONAL SUPPLIES	118,893.19	135,000	176,000	183,000	183,000		7,000
COMMUNICATIONS	69,813.21	42,000	68,000	68,000	68.000		0
COMPUTING-MAINFRAME	16,967.00	221,000	156,000	156,000	156,000		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	0.00	66,000	254,000	254,000	254,000		0
COMPUTING-PERSONAL	1,447,082.31	1,157,000	684,000	708,000	708,000		24,000
CONTRACTED PROGRAM SERVICES	3,165,261.75	27,060,000	21,507,000	22,772,000	22,774,000		1,267,000
FOOD	495.11	1,000	5,000	5,000	5,000		0
HOUSEHOLD EXPENSE	1,266,084.38	1,177,000	939,000	957,000	957,000		18,000
INFORMATION TECHNOLOGY SERVICES	220,958.00	43,000	42,000	42,000	42,000		0
INSURANCE	1,387,737.59	2,500,000	2,734,000	4,618,000	4,618,000		1,884,000
JURY & WITNESS EXPENSE	0.00	0	0	(43,393,000)	(14,115,000)		(14,115,000)
MAINTENANCE - EQUIPMENT	6,849,451.30	5,605,000	5,322,000	5,537,000	5,537,000		215,000
MAINTENANCEBUILDINGS & IMPRV	10,992,559.49	7,189,000	8,295,000	7,183,000	7,183,000		(1,112,000)
MEDICAL DENTAL & LAB SUPPLIES	50,766,617.94	48,672,000	42,348,000	43,166,000	41,012,000		(1,336,000)
MEMBERSHIPS	177,682.00	175,000	295,000	302,000	302,000		7,000
MISCELLANEOUS EXPENSE	131,292.21	78,000	516,000	529,000	529,000		13,000
OFFICE EXPENSE	3,044,337.47	2,965,000	2,392,000	1,868,000	1,868,000		(524,000)
PROFESSIONAL SERVICES	49,717,412.82	46,425,000	39,323,000	45,402,000	43,315,000		3,992,000
PUBLICATIONS & LEGAL NOTICE	7,176.07	17,000	15,000	5,000	5,000		(10,000)
RENTS & LEASES - BLDG & IMPRV	440,698.80	1,534,000	1,458,000	1,950,000	1,950,000		492,000
RENTS & LEASES - EQUIPMENT	1,505,529.09	1,627,000	2,675,000	2,724,000	2,724,000		49,000
SMALL TOOLS & MINOR EQUIPMENT	151,990.37	123,000	69,000	71,000	71,000		2,000
SPECIAL DEPARTMENTAL EXPENSE	396,762.12	237,000	15,000	15,000	15,000		0
TECHNICAL SERVICES	50,281,790.24	13,942,000	12,029,000	13,010,000	13,010,000		981,000
TELECOMMUNICATIONS	3,496,042.44	3,405,000	2,463,000	2,712,000	2,712,000		249,000
TRAINING	204,506.92	158,000	133,000	138,000	138,000		5,000
TRANSPORTATION AND TRAVEL	481,359.87	357,000	367,000	364,000	364,000		(3,000)
UTILITIES	5,971,637.04	9,721,000	10,576,000	10,869,000	10,869,000		293,000
S&S	201,374,931.69	211,992,000	191,796,000	163,566,000	185,535,000		(6,261,000)
OTHER CHARGES							
INT-OTHER LONG TERM DEBT	143,975.00	1,609,000	1,609,000	4,287,000	4,287,000		2,678,000
INTEREST ON NOTES & WARRANTS	577,588.63	750,000	750,000	719,000	719,000		(31,000)
	277,000.00	. 55,550	. 55,556	,	,		(5.,550)

#### **VALLEYCARE NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
JUDGMENTS & DAMAGES	401,746.17	1,744,000	2,860,000	3,523,000	3,523,000		663,000
RET-OTHER LONG TERM DEBT	11,480,634.53	1,961,000	1,962,000	1,607,000	1,713,000		(249,000)
TAXES & ASSESSMENTS	177,022.77	3,000	3,000	3,000	3,000		0
OTH CHARGES	12,780,967.10	6,067,000	7,184,000	10,139,000	10,245,000		3,061,000
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
ALL OTHER UNDEFINED ASSETS	0.00	51,000	51,000	51,000	51,000		0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	190,000	0		0
MEDICAL-FIXED EQUIPMENT	800,807.95	85,000	85,000	85,000	85,000		0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	287,000	287,000	287,000	287,000		0
MEDICAL-MINOR EQUIPMENT	67,824.34	271,000	271,000	271,000	271,000		0
OFFICE FURNITURE, FIXTURES & EQ	(268,821.05)	0	0	0	0		0
FIXED ASSETS - EQUIPMENT	599,811.24	694,000	694,000	884,000	694,000		0
FIXED ASSETS	599,811.24	694,000	694,000	884,000	694,000		0
OTHER FINANCING USES							
OPERATING TRANSFERS	144,267.24	145,000	 145,000	145,000	 145,000		0
OTH FIN USES	144,267.24	145,000	145,000	145,000	145,000		0
	\$ 487,059,616.05	\$ 509,810,000	\$ 493,722,000	\$ 485,698,000	\$ 500,865,000	\$	7,143,000
TOTAL FINANCING REQUIREMENTS	\$ 487,059,616.05	\$ 509,810,000	\$ 493,722,000	\$ 485,698,000	\$ 500,865,000	\$	7,143,000
AVAILABLE FINANCING							
CANCEL RES/DES	\$ 1,969,629.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE	332,969,043.81	357,210,000	371,512,000	337,958,000	353,125,000		(18,387,000)
TOTAL AVAILABLE FINANCING	\$ 334,938,672.81	\$ 357,210,000	\$ 371,512,000	\$ 337,958,000	\$ 353,125,000	\$	(18,387,000)
GAIN OR LOSS	\$ (152,120,943.24)	\$ (152,600,000)	\$ (122,210,000)	\$ (147,740,000)	\$ (147,740,000)	\$	(25,530,000)
OPERATING SUBSIDY-GF	\$ 152,120,942.35	\$ 122,210,000	\$ 122,210,000	\$ 147,740,000	\$ 147,740,000	\$	25,530,000
BUDGETED POSITIONS	2,958.0	3,018.0	3,018.0	3,109.0	3,020.0		2.0
REVENUE DETAIL							
CHARGES FOR SERVICES							
CALIFORNIA CHILDRENS SERVICES	\$ 663,324.65	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER	20,333,037.27	40,066,000	32,297,000	36,297,000	36,480,000		4,183,000
INSTITUTIONAL CARE & SVS	269,810,777.77	241,654,000	263,156,000	254,582,000	268,740,000		5,584,000
TOTAL CHARGES-SVS	290,807,139.69	281,720,000	295,453,000	290,879,000	305,220,000		9,767,000
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	2,446,563.23	1,677,000	1,677,000	77,000	77,000		(1,600,000)
FEDERAL AID - DISASTER	2,666,867.00	0	0	0	0		0
TOTAL IR-FEDERA	5,113,430.23	1,677,000	1,677,000	77,000	77,000		(1,600,000)

#### **VALLEYCARE NETWORK BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - STATE						
OTHER STATE AID - HEALTH	0.00	535,000	535,000	535,000	535,000	0
STATE - CALIF CHILDREN	0.00	197,000	197,000	197,000	197,000	0
STATE - HEALTH - ADMIN	259,624.17	302,000	302,000	302,000	302,000	0
STATE - OTHER	9,035,152.28	7,136,000	7,705,000	7,576,000	7,576,000	(129,000)
TOTAL IR-STATE	9,294,776.45	8,170,000	8,739,000	8,610,000	8,610,000	(129,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,002,969.26	960,000	960,000	932,000	932,000	(28,000)
OTHER SALES	731,712.91	300,000	300,000	300,000	300,000	0
TOTAL MISC REV	1,734,682.17	1,260,000	1,260,000	1,232,000	1,232,000	(28,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	25,927,600.00	64,349,000	64,349,000	37,100,000	37,926,000	(26,423,000)
SALE OF FIXED ASSETS	20,868.72	0	0	0	0	0
TOTAL OTH FIN SRCS	25,948,468.72	64,349,000	64,349,000	37,100,000	37,926,000	(26,423,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	69,977.16	34,000	34,000	60,000	60,000	26,000
RENTS & CONCESSIONS	569.39	0	0	0	0	0
TOTAL USE OF MONEY	70,546.55	34,000	34,000	60,000	60,000	26,000
TOTAL REVENUE	\$ 332,969,043.81	\$ 357,210,000	\$ 371,512,000	\$ 337,958,000	\$ 353,125,000	\$ (18,387,000)

#### **OLIVE VIEW/UCLA MEDICAL CENTER**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	217,442,000	219,669,000	234,125,000	227,415,000	7,746,000
Services and Supplies	152,145,000	133,691,000	99,547,000	122,604,000	(11,087,000)
Less: Expenditure Distribution	0	0		0	0
Net Services and Supplies	152,145,000	133,691,000	99,547,000	122,604,000	(11,087,000)
Other Charges	4,200,000	5,217,000	7,819,000	7,875,000	2,658,000
Fixed Assets – Equipment	529,000	529,000	719,000	529,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	374,316,000	359,106,000	342,210,000	358,423,000	(683,000)
Revenue/Fund Balance	307,584,000	321,609,000	285,279,000	300,463,000	(21,146,000)
County Contribution	66,732,000	37,497,000	56,931,000	57,960,000	20,463,000
Positions	2,116.3	2,116.3	2,206.3	2,117.3	1.0
Budgeted Beds (Average Daily Census)	198	198	204	198	0

#### **SUMMARY OF VALLEYCARE NETWORK HEALTH CENTERS**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	25,027,000	26,248,000	26,770,000	26,770,000	522,000
Services and Supplies	13,712,000	15,426,000	14,602,000	14,201,000	(1,225,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	13,712,000	15,426,000	14,602,000	14,201,000	(1,225,000)
Other Charges	355,000	355,000	1,000	1,000	(354,000)
Fixed Assets - Equipment	54,000	54,000	54,000	54,000	0
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	39,293,000	42,228,000	41,572,000	41,171,000	(1,057,000)
Revenue/Fund Balance	10,684,000	12,045,000	11,341,000	11,341,000	(704,000)
County Contribution	28,609,000	30,183,000	30,231,000	29,830,000	(353,000)
Positions	344.5	344.5	344.5	344.5	0.0

#### HIGH DESERT HEALTH SYSTEM / MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	38,326,000	39,553,000	41,119,000	41,111,000	1,558,000
Services and Supplies	37,203,000	33,848,000	40,306,000	39,754,000	5,906,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	37,203,000	33,848,000	40,306,000	39,754,000	5,906,000
Other Charges	1,311,000	1,411,000	2,118,000	2,168,000	757,000
Fixed Assets - Equipment	111,000	111,000	111,000	111,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	76,951,000	74,923,000	83,654,000	83,144,000	8,221,000
Revenue/Fund Balance	31,114,000	30,273,000	32,585,000	32,568,000	2,295,000
County Contribution	45,837,000	44,650,000	51,069,000	50,576,000	5,926,000
Positions	423.5	423.5	419.5	419.5	(4.0)

#### **ANTELOPE VALLEY HEALTH CENTERS**

	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
Salaries and Employee Benefits	10,117,000	8,433,000	8,950,000	8,950,000	517,000
Services and Supplies	8,932,000	8,831,000	9,111,000	8,976,000	145,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	8,932,000	8,831,000	9,111,000	8,976,000	145,000
Other Charges	201,000	201,000	201,000	201,000	0
Fixed Assets – Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,250,000	17,465,000	18,262,000	18,127,000	662,000
Revenue/Fund Balance	7,828,000	7,585,000	8,753,000	8,753,000	1,168,000
County Contribution	11,422,000	9,880,000	9,509,000	9,374,000	(506,000)
Positions	133.7	133.7	138.7	138.7	5.0

## **Hospital Enterprise Fund - DHS Operating Plan Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS	,							
OPERATING EXPENSE								
OTHER FINANCING USES	\$ 66,906,027.54	\$	110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
RESERVES								
DESIGNATIONS	\$ 106,749,000.00	\$	0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 173,655,027.54	\$	110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
AVAILABLE FINANCING								
CANCEL RES/DES	\$ 131,309,000.00	\$	110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
TOTAL AVAILABLE FINANCING	\$ 131,309,000.00	\$	110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
GAIN OR LOSS	\$ (42,346,027.54	) \$	0	\$ 0	\$ 0	\$ 0	\$	0
OPERATING SUBSIDY-GF	\$ 42,345,370.00	\$	0	\$ 0	\$ 0	\$ 0	\$	0

The Department of Health Services Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. As of the 2008-09 Final Adopted Budget, the remaining designation had fully transferred to the four hospital enterprise funds and had been depleted. There is no

surplus projected for fiscal year (FY) 2008-09 and, therefore, the designation is expected to remain depleted. The FY 2009-10 recommendations reflect no appropriation to be transferred to the four hospital enterprise funds.

#### DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
OTHER FINANCING USES							
OPERATING TRANSFERS	\$ 66,906,027.54	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
OTH FIN USES	66,906,027.54	110,766,000	110,766,000	0	0		(110,766,000)
<u>RESERVES</u>							
DESIGNATIONS	\$ 106,749,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 173,655,027.54	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
AVAILABLE FINANCING							
CANCEL RES/DES	\$ 131,309,000.00	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
TOTAL AVAILABLE FINANCING	\$ 131,309,000.00	\$ 110,766,000	\$ 110,766,000	\$ 0	\$ 0	\$	(110,766,000)
GAIN OR LOSS	\$ (42,346,027.54)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
OPERATING SUBSIDY-GF	\$ 42,345,370.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0

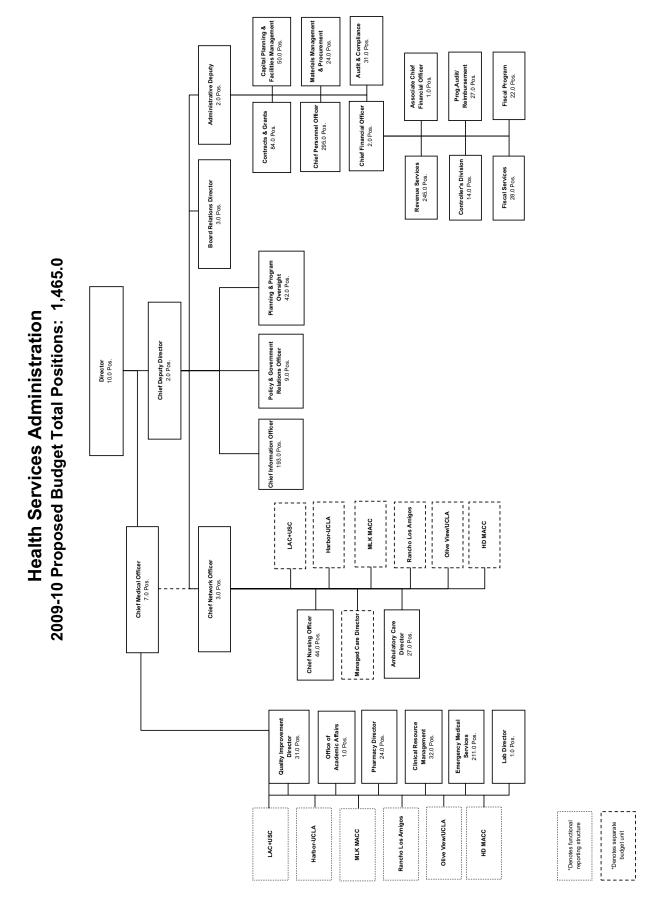
Capital Planning & Facilities Management 50.0 Pos. Audit & Compliance 31.0 Pos. Materials Manageme & Procurement 24.0 Pos. Associate Chief Financial Officer 1.0 Pos. Prog.Audit/ Reimbursement 27.0 Pos. Fiscal Program 22.0 Pos. Administrative Deputy 2.0 Pos. Chief Financial Officer 2.0 Pos. Chief Personnel Officer 295.0 Pos. Contracts & Grants 84.0 Pos. Revenue Services 245.0 Pos. Controller's Division 14.0 Pos. Fiscal Services 28.0 Pos. Board Relations Director 3.0 Pos. 2009-10 Proposed Budgeted Positions: 20,091.0 Planning & Program
Oversight
42.0 Pos. John F. Schunhoff, Ph.D., Interim Director **Department of Health Services** Policy & Government Relations Officer 9.0 Pos. Chief Deputy Director 2.0 Pos. Director 10.0 Pos. Chief Information Officer 193.0 Pos. Olive View/UCLA 2,461.8 Pos. Rancho Los Amigos 1,636.0 Pos. HD MACC 558.2 Pos. Harbor-UCLA 4,010.0 Pos. MLK-MACC 1,113.0 Pos. LAC+USC\* 8,589.0 Pos. Chief Network Officer 3.0 Pos. Chief Medical Officer 7.0 Pos. Chief Nursing Officer 44.0 Pos. Ambulatory Care Director 27.0 Pos. Managed Care Director 258.0 Pos. Emergency Medical Services 211.0 Pos. Quality Improvement Director 31.0 Pos. Office of Academic Affairs 1.0 Pos. Pharmacy Director 24.0 Pos. Clinical Resource Management 32.0 Pos. Lab Director 1.0 Pos. Rancho Los Amigos Olive View/UCLA Harbor-UCLA HD MACC MLK-MACC LAC+USC

\* Includes 248.0 Pos. for Juvenile Court Health Services

Denotes separate budget unit

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Denotes functional reporting structure



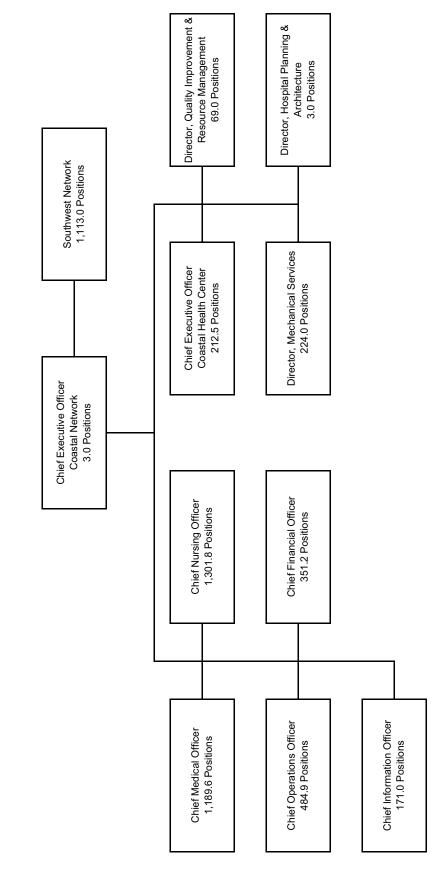
10.0 Positions Dental Nursing 151.0 Positions 13.0 Positions Pharmacy JCHS Administrator 8.0 Positions Physician Services 17.0 Positions DOJ Monitoring 1.0 Position 8.0 Positions Laboratory Medical Records 40.0 Positions

Health Services - Juvenile Court Health Services 2009-10 Proposed Budget Total Positions: 248.0

Finance 52.0 Positions Information Systems 33.0 Positions Compliance Office **Executive Office** 6.0 Positions 4.0 Positions Provider Relations 92.0 Positions Operations/ Medical Administration 71.0 Positions

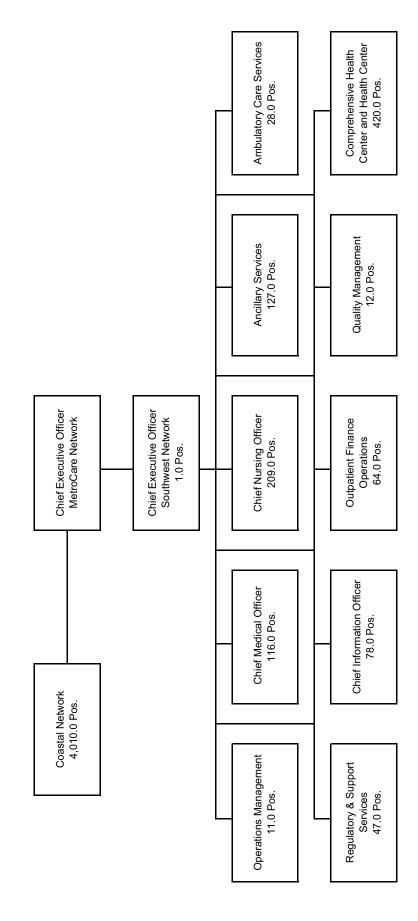
Health Services - Office of Managed Care FY 2009-10 Proposed Budget Total Positions: 258.0

Health Services - MetroCare Network Coastal Network 2009-10 Proposed Budget Total Positions: 4,010.0\*



\* Total position count does not include the Southwest Network positions.

Health Services - MetroCare Network Southwest Network 2009-10 Proposed Budget Total Positions: 1,113.0\*



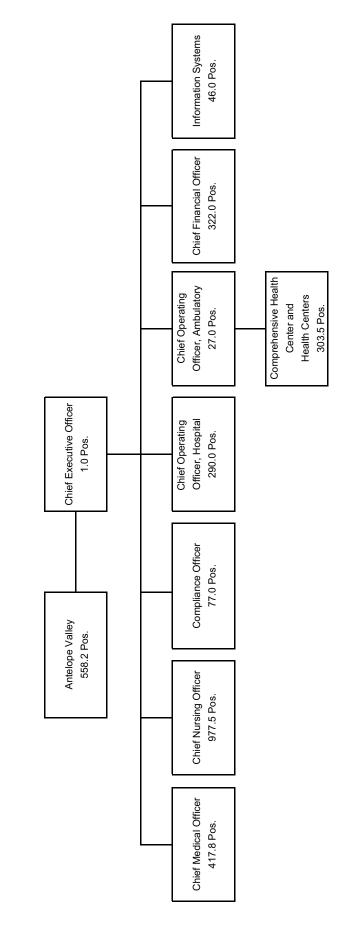
\* Total position count does not include Metrocare Chief Executive Office or the Coastal Network positions.

Public Relations and Staff/Patient Education 2.0 Pos. College of Nursing and Allied Health 69.0 Pos. Information Systems 79.0 Pos. 2009-10 Proposed Budget Total Positions: 8,341.0 Nursing Services 3,022.0 Pos. Chief Executive Officer 6.0 Pos. Chief Operating Officer 2,199.0 Pos. Financial Management 775.0 Pos. Comprehensive Health Centers and Health Centers Chief Medical Officer 1,317.0 Pos. Services LAC+USC Medical Center Clinic Administrator 872.0 Pos. Ambulatory Care

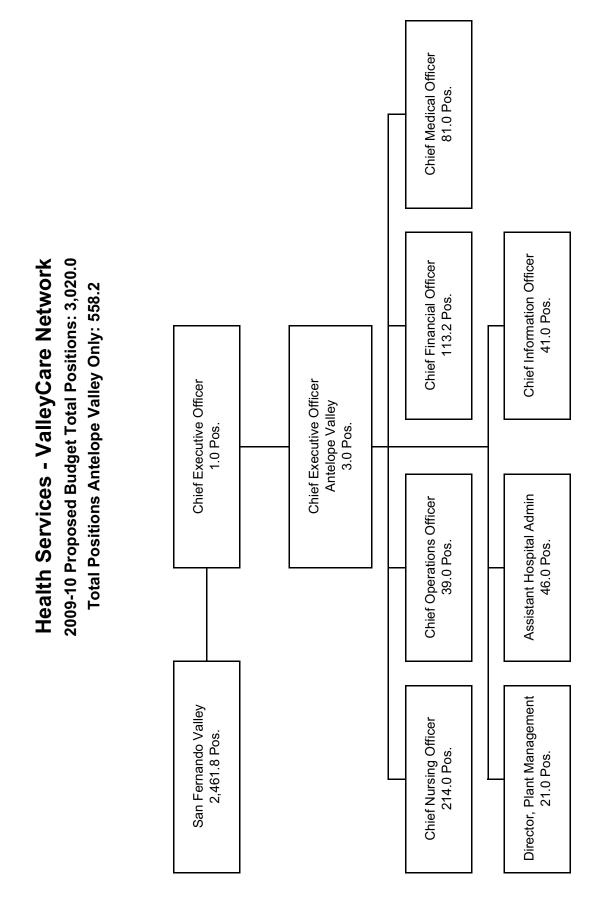
Health Services - LAC+USC Healthcare Network

Chief Financial Officer 184.0 Pos. Health Services - Rancho Los Amigos National Rehabilitation Center Chief Information Officer 106.0 Pos. 2009-10 Proposed Budget Total Positions: 1,636.0 Facilities Management 75.0 Pos. Chief Executive Officer 22.0 Pos. Chief Operations Officer 386.0 Pos. Chief Nursing Officer 614.0 Pos. Chief Medical Officer 249.0 Pos.

FY 2009-10 Proposed Budget Volume One



Health Services - ValleyCare Network 2009-10 Proposed Budget Total Positions: 3,020.0 Total Positions San Fernando Valley Only: 2,461.8



# **Homeless and Housing Program**

#### **Homeless and Housing Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 69,672,920.80	\$ 28,868,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
GROSS TOTAL	\$ 69,672,920.80	\$ 28,868,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
NET TOTAL	\$ 69,672,920.80	\$ 28,868,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
REVENUE	87,890.00	216,000	0	0	0		0
NET COUNTY COST	\$ 69,585,030.80	\$ 28,652,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

#### **Mission Statement**

The Homeless and Housing Program (HHP) is designed to reduce and prevent the number of homeless families and individuals in Los Angeles County by using a regional and multi-dimensional approach to increase housing and supportive services. The HHP provides funding to finance permanent supportive and transitional housing and short-term emergency shelters; acquisition and/or predevelopment loans to develop supportive housing; capital and operating subsidies; and supportive services. The HHP will create more housing opportunities to prevent people from becoming homeless, enhance the capacity to re-house homeless families and individuals in affordable units throughout the County, and increase homeownership opportunities.

## 2009-10 Budget Message

The Los Angeles Homeless Services Authority's (LAHSA) homeless count determined that there are approximately 74,000 homeless people throughout Los Angeles County on any given day. The insufficient amount of affordable and subsidized housing continues to challenge the County's efforts to move homeless families and individuals off the streets and into safe permanent supportive housing. 2009-10 Proposed Budget reflects a net County cost decrease of \$11.8 million in one-time only funding used for the provision of homeless and housing program services provided by County departments and contract agencies. Most of the \$11.8 million focused on the continued expansion of supportive services for the homeless in order to create selfsustainability for this population.

The Proposed Budget includes \$45.6 million in one-time and ongoing funding for homeless assistance programs including: rental subsidies; moving assistance; housing locator assistance; supportive services for homeless families, individuals, and veterans; and the prototype court program for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse). The Proposed Budget also includes ongoing funding for homeless services (formerly stabilization centers) throughout the County.

Emerging research indicates that the current economic recession is contributing to increased homelessness. For example, according to the Department of Public Social Services, during the first quarter of fiscal year 2008-09 the number of homeless families on California Work Opportunities and Responsibility for Kids (CalWORKs) assistance increased by 18.1 percent, or 1,104 families. Additionally, research indicates that close to 1.5 million Americans could become homeless over the next two years due to the recession. Thus, it is vital that the County continue its efforts to prevent and reduce homelessness through the HHP.

#### **Critical/Strategic Planning Initiatives**

The HHP continues to prevent homelessness:

- By providing housing assistance to help individuals, youth, and families maintain permanent housing; and
- By providing transitional supportive housing services to clients discharged from hospitals and jails through case management, housing location, and supportive services. Transitional supportive housing services include Access to Housing for Health, Homeless Release Projects, and Jail-in Reach Program.

The HHP plans to end homelessness:

- By building community capacity, via \$32.0 million in financing for housing development and supportive service programs through contracts with local housing developers and service providers.
- By creating regional solutions to homelessness, via regional planning. Regional solutions include the Gateway, San Gabriel Valley Council of Governments, and Long Beach Homeless Veterans.
- By providing housing coordination and service integration to clients through integrated supportive services and housing.
   Supportive services include case management, health care, mental health services, and substance abuse treatment.
- By designing innovative programs, to provide access to housing and services for the most vulnerable, including chronic homeless individuals and families on Skid Row, individuals with co-occurring disorders, and homeless individuals with outstanding warrants. Innovative programs include: Project 50; Skid Row Families Demonstration Project; Homeless Courts; and Housing Resource Center.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	57,484,000	0	0	57,484,000	0.0
Collaborative Programs					
<ol> <li>Project 50: Reflects one-time carryover from the Departments of Public Health and Health Services (DHS).</li> </ol>	291,000			291,000	
<b>2. Homeless Prevention Initiative (HPI):</b> Reflects the shift of one-time prior year carryover funds from DHS for the Recuperative Care Project.	629,000			629,000	
Other Changes					
<b>1. HPI:</b> Reflects one-time carryover funding for various homeless assistance programs.	23,899,000			23,899,000	
<b>2. HPI:</b> Reflects the reversal of prior year one-time carryover funds for various homeless projects.	(34,292,000)			(34,292,000)	
<b>3. HPI:</b> Reflects one-time funding previously provided by California Work Opportunities and Responsibility to Kids (CalWORKs) Single Allocation.	500,000			500,000	
<b>4. Los Angeles Homeless Services Authority:</b> Reflects the reversal of one-time funding associated with the Homeless Count project and prior year carryover funds.	(2,870,000)			(2,870,000)	
Total Changes	(11,843,000)	0	0	(11,843,000)	0.0
2009-10 Proposed Budget	45,641,000	0	0	45,641,000	0.0

#### **Unmet Needs**

The HHP has a critical need for greater availability of affordable and subsidized housing, which will help move homeless residents into safe housing.

#### HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	\$ 148,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
CONTRACTED PROGRAM SERVICES	0.00	28,868,000	57,484,000	45,641,000	45,641,000		(11,843,000)
MISCELLANEOUS EXPENSE	6,351,991.62	0	0	0	0		0
PROFESSIONAL SERVICES	63,172,929.18	0	0	0	0		0
TOTAL S & S	69,672,920.80	28,868,000	57,484,000	45,641,000	45,641,000		(11,843,000)
GROSS TOTAL	\$ 69,672,920.80	\$ 28,868,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
NET TOTAL	\$ 69,672,920.80	\$ 28,868,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
REVENUE	87,890.00	216,000	0	0	0		0
NET COUNTY COST	\$ 69,585,030.80	\$ 28,652,000	\$ 57,484,000	\$ 45,641,000	\$ 45,641,000	\$	(11,843,000)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 87,890.00	\$ 216,000	\$ 0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS	87,890.00	216,000	0	0	0		0
TOTAL REVENUE	\$ 87,890.00	\$ 216,000	\$ 0	\$ 0	\$ 0	\$	0

# **Human Relations Commission**

#### **Robin S. Toma, Executive Director**

# **Human Relations Commission Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 2,257,051.52	\$ 2,490,000	\$ 2,510,000	\$	5,532,000	\$ 0	\$	(2,510,000)
SERVICES & SUPPLIES	899,543.64	813,000	964,000		1,952,000	0		(964,000)
OTHER CHARGES	16,182.49	23,000	23,000		28,000	0		(23,000)
FIXED ASSETS - EQUIPMENT	12,945.27	0	0		0	0		0
GROSS TOTAL	\$ 3,185,722.92	\$ 3,326,000	\$ 3,497,000	\$	7,512,000	\$ 0	\$	(3,497,000)
INTRAFUND TRANSFERS	(31,850.00)	0	0		0	0		0
NET TOTAL	\$ 3,153,872.92	\$ 3,326,000	\$ 3,497,000	\$	7,512,000	\$ 0	\$	(3,497,000)
REVENUE	62,379.17	113,000	258,000		516,000	0		(258,000)
NET COUNTY COST	\$ 3,091,493.75	\$ 3,213,000	\$ 3,239,000	\$	6,996,000	\$ 0	\$	(3,239,000)
BUDGETED POSITIONS	25.0	25.0	25.0		55.0	0.0		(25.0)
	ND NERAL FUND		JNCTION JBLIC PROTECT	ΓΙΟ	N	CTIVITY OTHER PROTECTION	ON	

#### **Mission Statement**

To foster harmonious and equitable intergroup relations, empower communities and institutions to engage in non-violent conflict resolution, and promote an informed and inclusive multi-cultural Los Angeles County.

# 2009-10 Budget Message

The Human Relations Commission is being recommended for consolidation within the Department of Community and Senior Services (CSS).

# **Critical/Strategic Planning Initiatives**

Please see CSS on page 15.1 for information.

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	3,497,000	0	258,000	3,239,000	25.0
Efficiencies					
<ol> <li>Community and Senior Services (CSS) Merger:     Reflects the merger of the Human Relations     Commission within the Department of Community and     Senior Services.</li> </ol>	(2,852,000)		(113,000)	(2,739,000)	(20.0)
<ol> <li>Administration: Reflects the elimination of 5.0 duplicative administrative positions as a result of the merger within CSS.</li> </ol>	(540,000)			(540,000)	(5.0)
Curtailments					
<ol> <li>In-House Color Printing System: Reflects the elimination of one-time funding for a high quality, multi-function color printing system.</li> </ol>	(17,000)			(17,000)	
<b>2. Grant Revenue:</b> Reflects the elimination of one-time federal grant funding.	(145,000)		(145,000)		
Other Changes					
<ol> <li>Salaries and Employee Benefits: Reflects funding for Board-approved increases in salaries and employee benefits.</li> </ol>	58,000			58,000	
2. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)			(1,000)	
Total Change:	s (3,497,000)	0	(258,000)	(3,239,000)	(25.0)
2009-10 Proposed Budget	0	0	0	0	0.0

#### **HUMAN RELATIONS COMMISSION BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 1,587,675.88	\$ 1,786,000	\$ 1,806,000	\$ 4,394,000	\$ 0	\$ (1,806,000)
CAFETERIA PLAN BENEFITS	205,477.44	229,000	229,000	316,000	0	(229,000)
DEFERRED COMPENSATION BENEFITS	46,871.87	70,000	70,000	107,000	0	(70,000)
EMPLOYEE GROUP INS - E/B	29,625.89	20,000	20,000	39,000	0	(20,000)
OTHER EMPLOYEE BENEFITS	5,255.00	9,000	9,000	11,000	0	(9,000)
RETIREMENT - EMP BENEFITS	380,489.17	373,000	373,000	660,000	0	(373,000)
WORKERS' COMPENSATION	1,656.27	3,000	3,000	5,000	0	(3,000
TOTAL S & E B	2,257,051.52	2,490,000	2,510,000	5,532,000	0	(2,510,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	101,863.73	141,000	66,000	141,000	0	(66,000
CLOTHING & PERSONAL SUPPLIES	2,644.55	0	0	0	0	0
COMPUTING-	26,523.31	24,000	24,000	24,000	0	(24,000
MIDRANGE/DEPARTMENTAL SYSTEMS						
COMPUTING-PERSONAL	50,106.30	52,000	43,000	43,000	0	(43,000)
CONTRACTED PROGRAM SERVICES	0.00	131,000	380,000	1,210,000	0	(380,000
HOUSEHOLD EXPENSE	31.78	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	8,414.50	0	10,000	10,000	0	(10,000
INFORMATION TECHNOLOGY-SECURITY	0.00	1,000	1,000	1,000	0	(1,000
INSURANCE	385.55	8,000	8,000	8,000	0	(8,000
MAINTENANCE - EQUIPMENT	5,835.97	13,000	13,000	13,000	0	(13,000
MAINTENANCEBUILDINGS & IMPRV	103,146.05	101,000	101,000	101,000	0	(101,000
MEMBERSHIPS	1,440.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	23,211.38	27,000	5,000	5,000	0	(5,000
OFFICE EXPENSE	102,249.96	38,000	60,000	76,000	0	(60,000
PROFESSIONAL SERVICES	175,911.00	3,000	3,000	3,000	0	(3,000
PUBLICATIONS & LEGAL NOTICE	28.95	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,361.05	1,000	1,000	2,000	0	(1,000
RENTS & LEASES - EQUIPMENT	10,779.70	42,000	7,000	43,000	0	(7,000
SPECIAL DEPARTMENTAL EXPENSE	47,308.79	19,000	20,000	30,000	0	(20,000
TECHNICAL SERVICES	22,086.42	14,000	13,000	13,000	0	(13,000
TELECOMMUNICATIONS	45,117.51	43,000	38,000	38,000	0	(38,000
TRAINING	39,052.40	20,000	38,000	38,000	0	(38,000
TRANSPORTATION AND TRAVEL	21,619.98	15,000	14,000	29,000	0	(14,000
UTILITIES	110,424.76	120,000	119,000	124,000	0	(119,000
TOTAL S & S	899,543.64	813,000	964,000	1,952,000	0	
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	4,000	4,000	4,000	0	(4,000
RET-OTHER LONG TERM DEBT	16,108.89	19,000	19,000	24,000	0	(19,000
TAXES & ASSESSMENTS	73.60	0	0	0	0	0
TOTAL OTH CHARGES	16,182.49	23,000	23,000	28,000	0	(23,000
FIXED ASSETS						•
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	12,945.27	0	0	0	0	0
TOTAL FIXED ASSETS - EQUIPMENT	12,945.27	0	0	0	0	0

# **HUMAN RELATIONS COMMISSION BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
TOTAL FIXED ASSETS	12,945.27	0	0	0	0		0
GROSS TOTAL	\$ 3,185,722.92	\$ 3,326,000	\$ 3,497,000	\$ 7,512,000	\$ 0	\$	(3,497,000)
INTRAFUND TRANSFERS	(31,850.00)	0	0	0	0		0
NET TOTAL	\$ 3,153,872.92	\$ 3,326,000	\$ 3,497,000	\$ 7,512,000	\$ 0	\$	(3,497,000)
REVENUE	62,379.17	113,000	258,000	516,000	0		(258,000)
NET COUNTY COST	\$ 3,091,493.75	\$ 3,213,000	\$ 3,239,000	\$ 6,996,000	\$ 0	\$	(3,239,000)
BUDGETED POSITIONS	25.0	25.0	25.0	55.0	0.0		(25.0)
REVENUE DETAIL							
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	\$ 0.00	\$ 0	\$ 145,000	\$ 290,000	\$ 0	\$	(145,000)
TOTAL I R - FEDERA	0.00	0	145,000	290,000	0		(145,000)
MISCELLANEOUS REVENUE							
MISCELLANEOUS	62,379.17	113,000	113,000	226,000	0		(113,000)
TOTAL MISC REV	62,379.17	113,000	113,000	226,000	0		(113,000)
TOTAL REVENUE	\$ 62,379.17	\$ 113,000	\$ 258,000	\$ 516,000	\$ 0	\$	(258,000)

# **Organizational Chart**

See Community and Senior Services Organizational Chart on page 15.10.

#### **Human Resources**

#### **Human Resources Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 25,784,002.49	\$ 28,671,000	\$ 34,857,000	\$ 38,708,000	\$ 35,260,000	\$	403,000
SERVICES & SUPPLIES	13,270,909.32	14,616,000	15,858,000	15,796,000	14,256,000		(1,602,000)
OTHER CHARGES	40,200.69	36,000	38,000	44,000	42,000		4,000
FIXED ASSETS - EQUIPMENT	338,741.12	50,000	192,000	384,000	192,000		0
GROSS TOTAL	\$ 39,433,853.62	\$ 43,373,000	\$ 50,945,000	\$ 54,932,000	\$ 49,750,000	\$	(1,195,000)
INTRAFUND TRANSFERS	(23,180,570.13)	(26,207,000)	(28,459,000)	(35,031,000)	(31,632,000)		(3,173,000)
NET TOTAL	\$ 16,253,283.49	\$ 17,166,000	\$ 22,486,000	\$ 19,901,000	\$ 18,118,000	\$	(4,368,000)
REVENUE	7,026,300.38	7,326,000	12,576,000	9,758,000	9,707,000		(2,869,000)
NET COUNTY COST	\$ 9,226,983.11	\$ 9,840,000	\$ 9,910,000	\$ 10,143,000	\$ 8,411,000	\$	(1,499,000)
BUDGETED POSITIONS	290.0	307.0	307.0	338.0	300.0		(7.0)
	 JND ENERAL FUND		 JNCTION ENERAL		 CTIVITY ERSONNEL		

#### **Mission Statement**

Enhance public service through recruitment, retention, and development of exceptional employees committed to quality performance and to help departments meet the rapidly evolving needs of Los Angeles County.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$1,499,000 primarily due to a reduction needed to address the County's projected structural deficit partially offset by Board-approved increases in salaries and employee benefits.

# **Critical/Strategic Planning Initiatives**

During this current difficult financial state of the County's budget, the Department of Human Resources (DHR) continues to:

- Identify, develop and establish best practices for recruitment, employee development and retention of quality employees;
- Ensure the County workforce is able to provide quality services to the public;
- Collaborate and support departments in their efforts to recruit well-qualified employees and retain quality employees;
- Implement the eHuman Resources Project modules, scheduled to be completed in 2011-12, which will automate and streamline recruitment, examination, certification and various human resources processes;
- Maximize use of the Learning Management System by County departments; and
- Implement the Employee Performance System.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	50,945,000	28,459,000	12,576,000	9,910,000	307.0
Cu	rtailments					
1.	California State University, Northridge (CSUN) Certificate Program: Reflects the elimination of the program needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(1,722,000)			(1,722,000)	(7.0)
2.	<b>Administration:</b> Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2009-10.	(533,000)	(266,000)	(107,000)	(160,000)	
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	450,000	282,000	30,000	138,000	
2.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	33,000	21,000	2,000	10,000	
3.	<b>Unavoidable Costs:</b> Reflects an increase in health insurance premiums partially offset with decreases in workers' compensation and long-term disability costs.	136,000	82,000	10,000	44,000	
4.	<b>Retirement Debt Services:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	75,000	47,000	5,000	23,000	
5.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	153,000	112,000	49,000	(8,000)	
6.	<b>Administrative Internship Program:</b> Reflects the Board-approved reclassification of the Administrative Intern positions, as well as additional one-time funding of \$299,000 and 4.0 Administrative Intern II positions to allow for the second-year rotation of the Administrative Interns.	425,000			425,000	4.0
7.	<b>Administrative Internship Program:</b> Reflects the deletion of 4.0 Administrative Intern I positions from the first-year phase of the two-year program.	(248,000)			(248,000)	(4.0)
8.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,000)	(1,000)		(1,000)	

			Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
9.	Miscellaneous Adjustments: Rei Board-approved reclassification of positions and a realignment of ser and other charges as well as rever transfers based on actual experier	f the Advocate rvices and supplies nue and intrafund	38,000	2,896,000	(2,858,000)		
		Total Changes	(1,195,000)	3,173,000	(2,869,000)	(1,499,000)	(7.0)
20	09-10 Proposed Budget		49,750,00	31,632,000	9,707,000	8,411,000	300.0

#### **Unmet Needs**

The Department's unmet needs include additional staffing for: 1) implementation of Human Resources Shared Services; 2) Student Worker Program; 3) Employment Information Services Office; 4) Test Research; and 5) restoration of the CSUN Certificate Program.

#### **HUMAN RESOURCES BUDGET DETAIL**

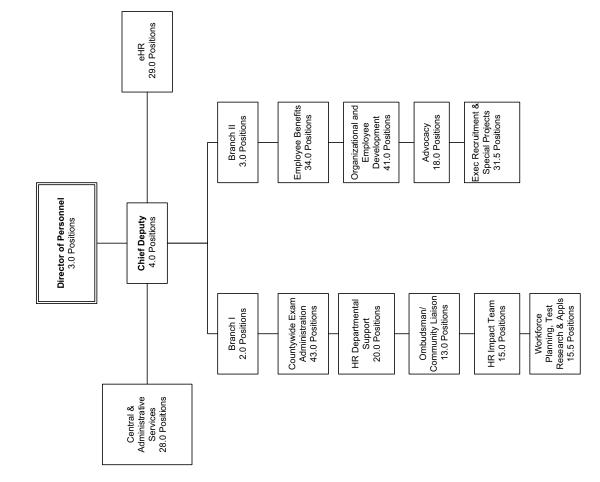
CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 17,036,999.36	\$ 19,154,000	\$ 24,508,000	\$ 27,603,000	\$ 24,529,000	\$ 21,000
CAFETERIA PLAN BENEFITS	2,656,947.69	3,328,000	3,801,000	4,135,000	3,790,000	(11,000)
DEFERRED COMPENSATION BENEFITS	1,032,956.21	1,093,000	1,530,000	1,743,000	1,526,000	(4,000)
EMPLOYEE GROUP INS - E/B	783,496.49	674,000	656,000	655,000	800,000	144,000
OTHER EMPLOYEE BENEFITS	34,821.00	37,000	37,000	37,000	37,000	0
RETIREMENT - EMP BENEFITS	3,974,859.75	4,124,000	4,041,000	4,259,000	4,302,000	261,000
WORKERS' COMPENSATION	263,921.99	261,000	284,000	276,000	276,000	(8,000)
TOTAL S & E B	25,784,002.49	28,671,000	34,857,000	38,708,000	35,260,000	
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,967,667.55	5,589,000	3,928,000	5,408,000	5,408,000	1,480,000
COMMUNICATIONS	14,040.00	11,000	40,000	15,000	15,000	(25,000)
COMPUTING-MAINFRAME	36,094.00	5,000	131,000	104,000	104,000	(27,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	930,772.66	733,000	392,000	1,022,000	964,000	572,000
COMPUTING-PERSONAL	54,568.82	44,000	192,000	214,000	214,000	22,000
HOUSEHOLD EXPENSE	0.00	1,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	546,201.28	584,000	1,204,000	550,000	550,000	(654,000)
INSURANCE	11,689.94	0	36,000	30,000	30,000	(6,000)
JURY & WITNESS EXPENSE	2,401.68	0	0	2,000	2,000	2,000
MAINTENANCE - EQUIPMENT	14,362.49	93,000	40,000	43,000	43,000	3,000
MAINTENANCEBUILDINGS & IMPRV	302,012.94	299,000	416,000	824,000	412,000	(4,000)
MEMBERSHIPS	26,100.18	12,000	71,000	54,000	54,000	(17,000)
MISCELLANEOUS EXPENSE	17,577.72	3,000	15,000	291,000	291,000	276,000
OFFICE EXPENSE	624,205.82	506,000	585,000	970,000	641,000	56,000
PROFESSIONAL SERVICES	951,623.98	501,000	2,599,000	1,004,000	1,004,000	(1,595,000)
RENTS & LEASES - BLDG & IMPRV	646,544.89	653,000	838,000	850,000	850,000	12,000
RENTS & LEASES - EQUIPMENT	214,885.49	211,000	309,000	269,000	269,000	(40,000)
SPECIAL DEPARTMENTAL EXPENSE	1,070.97	1,000	55,000	22,000	22,000	(33,000)
TECHNICAL SERVICES	467,470.46	667,000	650,000	632,000	632,000	(18,000)
TELECOMMUNICATIONS	409,969.91	535,000	607,000	550,000	550,000	(57,000)
TRAINING	2,680,927.25	3,562,000	3,151,000	2,486,000	1,745,000	(1,406,000)
TRANSPORTATION AND TRAVEL	86,112.21	296,000	261,000	156,000	156,000	(105,000)
UTILITIES	264,609.08	310,000	338,000	300,000	300,000	(38,000)
TOTAL S & S	13,270,909.32	14,616,000	15,858,000	15,796,000	14,256,000	(1,602,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	0.00	32,000	33,000	0	0	(33,000)
JUDGMENTS & DAMAGES	0.00	4,000	5,000	11,000	11,000	6,000
RET-OTHER LONG TERM DEBT	35,910.59	0	0	33,000	31,000	31,000
TAXES & ASSESSMENTS	4,290.10	0	0	0	0	0
TOTAL OTH CHARGES	40,200.69	36,000	38,000	44,000	42,000	4,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	269,351.13	0	0	167,000	0	0
COMPUTERS,	13,570.88	50,000	137,000	192,000	137,000	0
MIDRANGE/DEPARTMENTAL						

# **HUMAN RESOURCES BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
DATA HANDLING EQUIPMENT		55,819.11		0	0	0		0		0
TELECOMMUNICATIONS EQUIPMENT		0.00		0	25,000	25,000		25,000		0
VEHICLES & TRANSPORTATION EQUIPMENT		0.00		0	30,000	0		30,000		0
TOTAL FIXED ASSETS - EQUIPMENT		338,741.12		50,000	192,000	384,000		192,000		0
TOTAL FIXED ASSETS		338,741.12		50,000	192,000	384,000		192,000		0
GROSS TOTAL	\$	39,433,853.62	\$	43,373,000	\$ 50,945,000	\$ 54,932,000	\$	49,750,000	\$	(1,195,000)
INTRAFUND TRANSFERS		(23,180,570.13)		(26,207,000)	(28,459,000)	(35,031,000)		(31,632,000)		(3,173,000)
NET TOTAL	\$	16,253,283.49	\$	17,166,000	\$ 22,486,000	\$ 19,901,000	\$	18,118,000	\$	(4,368,000)
REVENUE		7,026,300.38		7,326,000	12,576,000	9,758,000		9,707,000		(2,869,000)
NET COUNTY COST	\$	9,226,983.11	\$	9,840,000	\$ 9,910,000	\$ 10,143,000	\$	8,411,000	\$	(1,499,000)
BUDGETED POSITIONS		290.0		307.0	307.0	338.0		300.0		(7.0)
REVENUE DETAIL										
CHARGES FOR SERVICES										
AUDITING - ACCOUNTING FEES	\$	24.15	\$	0	\$ 0	\$ 0	\$	0	\$	0
CHARGES FOR SERVICES - OTHER PERSONNEL SERVICES		6,947,351.33 0.00		7,256,000 0	11,750,000	8,909,000		8,881,000		(2,869,000)
TOTAL CHARGES-SVS	_	6,947,375.48		7,256,000	 759,000 12,509,000	782,000 9,691,000		759,000 9,640,000		(2,869,000)
		.,. ,		,,	,,	.,,		.,,		( , , , , , , , , , , ,
MISCELLANEOUS REVENUE		70.040.40		70.000	67.000	07.000		67.000		0
MISCELLANEOUS TOTAL MISC REV	_	78,812.40 78,812.40		70,000 70,000	67,000 67,000	67,000	_	67,000		0
TOTAL WISC REV		70,012.40		70,000	07,000	07,000		07,000		U
OTHER FINANCING SOURCES										
SALE OF FIXED ASSETS	_	112.50		0	0	0		0		0
TOTAL OTH FIN SRCS		112.50		0	0	0		0		0
TOTAL REVENUE	\$	7,026,300.38	_	7,326,000	\$ 12,576,000	\$ 9,758,000	\$	9,707,000		(2,869,000)

# Department of Human Resources

FY 2009-10 Proposed Budget = 300.0 Positions



# **Information Systems Advisory Body**

John Ruegg, Director

#### **Information Systems Advisory Body Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ (1,410.31)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
SERVICES & SUPPLIES	11,277,633.34	15,934,000	15,934,000	12,630,000	12,230,000		(3,704,000)
OTHER CHARGES	130,000.00	0	0	0	0		0
FIXED ASSETS - EQUIPMENT	174,181.00	205,000	205,000	205,000	205,000		0
GROSS TOTAL	\$ 11,580,404.03	\$ 16,139,000	\$ 16,139,000	\$ 12,835,000	\$ 12,435,000	\$	(3,704,000)
INTRAFUND TRANSFERS	(9,989,383.75)	(11,061,000)	(11,061,000)	(10,653,000)	(10,653,000)		408,000
NET TOTAL	\$ 1,591,020.28	\$ 5,078,000	\$ 5,078,000	\$ 2,182,000	\$ 1,782,000	\$	(3,296,000)
REVENUE	1,436,585.72	1,557,000	1,557,000	1,567,000	1,567,000		10,000
NET COUNTY COST	\$ 154,434.56	\$ 3,521,000	\$ 3,521,000	\$ 615,000	\$ 215,000	\$	(3,306,000)

FUND GENERAL FUND **FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

#### Mission Statement

To coordinate the development and implementation of justice information systems; to assist in the protection of the total community by efficiently and effectively providing accessible, accurate information for the speedy apprehension and legal processing of alleged law violators, and for the enhanced management of justice programs.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget provides funding to continue development of the Integration Services program, Consolidated Criminal History Reporting System (CCHRS), and DNA Offender Tracking System (DOTS); to expand the inmate videoconferencing and online legal research projects; to migrate to Quovadx from the existing Proactive Information eXchange (PIX) application; and to maintain the existing Information Systems Advisory Body (ISAB) systems portfolio.

# **Critical/Strategic Planning Initiatives**

ISAB continues to:

- Develop multi-year plans for upgrading network accessibility at each criminal justice facility;
- Expand system integration tools for interagency data and document exchange; and
- Prioritize the development and enhancement of new and existing interagency systems.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008	3-09 Final Adopted Budget	16,139,000	11,061,000	1,557,000	3,521,000	0.0
Colla	aborative Programs					
İI	<b>Technology Research:</b> Reflects funding and offsetting ntrafund transfer (IFT) from contributing departments or increase technology research services.	15,000	15,000			
II C	Online Legal Research: Reflects funding and offsetting FT from contributing departments for increased ongoing maintenance of the online legal research project.	7,000	7,000			
Λ	Conditions of Probation System (COPS)  Maintenance: Reflects funding and offsetting State evenue for increase in services for the COPS.	10,000		10,000		
f	Disaster Backup Site: Reflect deletion of one-time funding for an alternative site to run the Consolidated Criminal History Reporting System in the event of a disaster.	(600,000)			(600,000)	
C	Remote Access Wi-Fi Pilot: Reflects deletion of one-time funding for providing remote access to department databases and network resources.	(2,695,000)			(2,695,000)	
Curt	ailments					
a	Services and Supplies: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year 2009-10.	(11,000)			(11,000)	
Othe	er Changes					
F F	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	15,000	15,000			
İI	Services and Supplies: Reflects a reduction in in in information technology service requests from contributing departments offset by a reduction in IFT.	(445,000)	(445,000)			
	Total Changes	(3,704,000)	(408,000)	10,000	(3,306,000)	0.0
2009	9-10 Proposed Budget	12,435,000	10,653,000	1,567,000	215,000	0.0

#### **Unmet Needs**

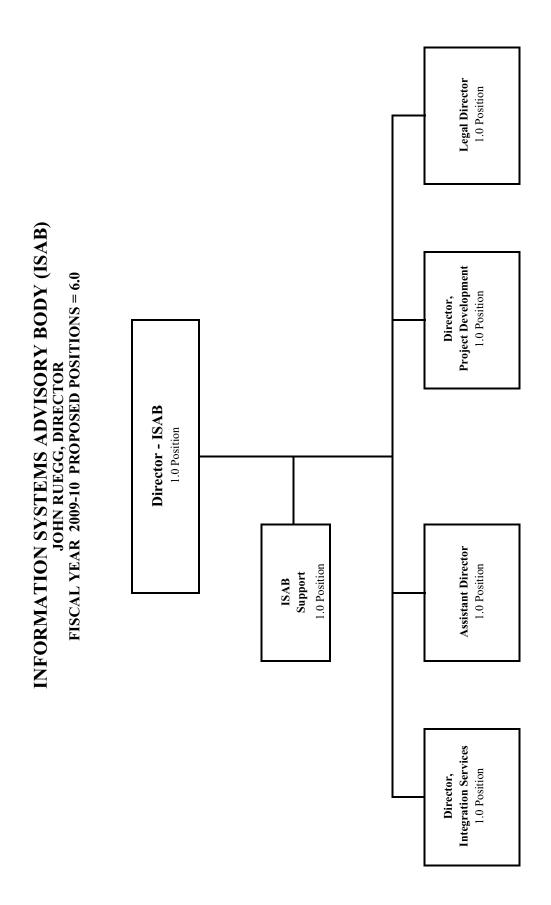
ISAB has unmet funding needs for supporting legacy applications (10-15 year-old criminal justice systems), for developing and maintaining systems that will be shared by member organizations (e.g., DNA Offender Tracking System), piloting new collaborative technologies like automated workflow, e-filing capability for sharing documents, web services to access legacy applications, and Extensible Markup Language based exchange points, and for expanding videoconferencing projects.

#### INFORMATION SYSTEMS ADVISORY BODY (ISAB) BUDGET DETAIL

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED		CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS									
SALARIES & WAGES	\$	(1,410.31)	\$ 0	\$ 0		\$ 0	\$ 0	\$	0
TOTAL S & E B	_	(1,410.31)	0	 0		0	0		0
SERVICES & SUPPLIES									
ADMINISTRATIVE SERVICES		777,986.76	1,114,000	1,114,000		956,000	956,000		(158,000)
COMMUNICATIONS		268,368.00	0	0		0	0		0
COMPUTING-MAINFRAME		1,196,566.25	0	0		0	0		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		2,343,341.19	1,527,000	1,527,000		1,346,000	1,346,000		(181,000)
COMPUTING-PERSONAL		1,797,674.95	5,976,000	5,976,000		2,460,000	2,460,000		(3,516,000)
CONTRACTED PROGRAM SERVICES		12,357.27	0	0		0	0		0
INFORMATION TECHNOLOGY SERVICES		3,264,336.75	4,602,000	4,602,000		5,766,000	5,366,000		764,000
MAINTENANCE - EQUIPMENT		1,910.64	0	0		0	0		0
MAINTENANCEBUILDINGS & IMPRV		1,008.00	0	0		0	0		0
MEMBERSHIPS		1,580.00	0	0		0	0		0
MISCELLANEOUS EXPENSE		106.59	0	0		0	0		0
OFFICE EXPENSE		54,121.42	0	0		0	0		0
PROFESSIONAL SERVICES		801,055.77	2,203,000	2,203,000		1,575,000	1,575,000		(628,000)
RENTS & LEASES - BLDG & IMPRV		281,950.45	301,000	301,000		316,000	316,000		15,000
SPECIAL DEPARTMENTAL EXPENSE		7,936.81	0	0		0	0		0
TECHNICAL SERVICES		77,088.00	0	0		0	0		0
TELECOMMUNICATIONS		113,004.92	151,000	151,000		151,000	151,000		0
TRAINING		231,228.04	60,000	60,000		60,000	60,000		0
TRANSPORTATION AND TRAVEL		31,762.90	0	0		0	0		0
UTILITIES		14,248.63	0	0		0	0		0
TOTAL S & S		11,277,633.34	15,934,000	15,934,000		12,630,000	12,230,000		(3,704,000)
OTHER CHARGES									
TAXES & ASSESSMENTS		130,000.00	0	0		0	0		0
TOTAL OTH CHARGES		130,000.00	0	0		0	0		0
FIXED ASSETS									
FIXED ASSETS - EQUIPMENT									
COMPUTERS, MIDRANGE/DEPARTMENTAL		174,181.00	205,000	205,000		205,000	205,000		0
TOTAL FIXED ASSETS - EQUIPMENT		174,181.00	205,000	205,000		205,000	205,000		0
TOTAL FIXED ASSETS		174,181.00	205,000	 205,000		205,000	205,000		0
GROSS TOTAL	\$	11,580,404.03	\$ 16,139,000	\$ 16,139,000		\$ 12,835,000	\$ 12,435,000	\$	(3,704,000)
INTRAFUND TRANSFERS		(9,989,383.75)	(11,061,000)	(11,061,000)	)	(10,653,000)	(10,653,000)	)	408,000
NET TOTAL	\$	1,591,020.28	\$ 5,078,000	\$ 5,078,000		\$ 2,182,000	\$ 1,782,000	\$	(3,296,000)

# INFORMATION SYSTEMS ADVISORY BODY (ISAB) BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
REVENUE	1,436,585.72	1,557,000	1,557,000	1,567,000	1,567,000		10,000
NET COUNTY COST	\$ 154,434.56	\$ 3,521,000	\$ 3,521,000	\$ 615,000	\$ 215,000	\$	(3,306,000)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 250,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS	250,000.00	0	0	0	0		0
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	(9,405.00)	10,000	10,000	10,000	10,000		0
TOTAL I R - FEDERA	(9,405.00)	10,000	10,000	10,000	10,000		0
INTERGVMTL REVENUE - STATE							
STATE - OTHER	0.00	250,000	250,000	250,000	250,000		0
TOTAL I R - STATE	0.00	250,000	250,000	250,000	250,000		0
MISCELLANEOUS REVENUE							
MISCELLANEOUS	1,195,990.72	1,247,000	1,247,000	1,257,000	1,257,000		10,000
TOTAL MISC REV	1,195,990.72	1,247,000	1,247,000	1,257,000	1,257,000		10,000
OTHER FINANCING SOURCES							
OPERATING TRANSFERS IN	0.00	50,000	50,000	50,000	50,000		0
TOTAL OTH FIN SRCS	0.00	50,000	50,000	50,000	50,000		0
TOTAL REVENUE	\$ 1,436,585.72	\$ 1,557,000	\$ 1,557,000	\$ 1,567,000	\$ 1,567,000	\$	10,000



## **Internal Services**

#### Tom Tindall, Director

#### **Internal Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 213,359,303.22	\$	226,865,000	\$	249,727,000	\$ 265,851,000	\$	254,897,000	\$	5,170,000
SERVICES & SUPPLIES	165,989,865.83		181,083,000		199,604,000	220,364,000		204,036,000		4,432,000
OTHER CHARGES	8,855,490.32		11,052,000		14,607,000	14,722,000		14,360,000		(247,000)
FIXED ASSETS - EQUIPMENT	11,329,162.94		8,999,000		8,999,000	5,956,000		4,766,000		(4,233,000)
GROSS TOTAL	\$ 399,533,822.31	\$	427,999,000	\$	472,937,000	\$ 506,893,000	\$	478,059,000	\$	5,122,000
INTRAFUND TRANSFERS	(306,359,749.80)	)	(319,445,000)		(370,857,000)	(380,141,000)		(358,911,000)		11,946,000
NET TOTAL	\$ 93,174,072.51	\$	108,554,000	\$	102,080,000	\$ 126,752,000	\$	119,148,000	\$	17,068,000
REVENUE	81,119,773.86		104,414,000		97,812,000	122,458,000		116,125,000		18,313,000
NET COUNTY COST	\$ 12,054,298.65	\$	4,140,000	\$	4,268,000	\$ 4,294,000	\$	3,023,000	\$	(1,245,000)
BUDGETED POSITIONS	2,362.0		2,370.0		2,370.0	2,472.0		2,318.0		(52.0)
	FUND GENERAL FUND			FUNCTION ACTIVITY GENERAL PROPERTY MANA			GEI	MENT		

#### Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted and advisory services in the areas of purchasing, contracting, facilities, information technology (IT), and other essential support and administrative services.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost (NCC) reduction of \$1.2 million, primarily attributable to an increase in revenue associated with the transfer of courthouse costs from the County to the State Judicial Council in accordance with Senate Bill (SB) 1732 (The Trial Court Facilities Act of 2002), and a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system, partially offset by various adjustments for Board-approved salaries and employee benefits increases. The Proposed Budget also reflects an increase in reimbursable funding of \$5.1 million, primarily for fleet services contract extension (\$2.5 million); eCAPS development and maintenance (\$2.2 million); data security, disaster recovery, and other computing services (\$2.0 million); additional custodial and grounds services

(\$1.8 million); the transfer of the IT functions from the Department of Children and Family Services (DCFS) (\$1.0 million); various services and supplies (\$1.1 million); and net salaries and employee benefits increases (\$3.9 million). These increases are partially offset by the deletion of 114.0 vacant positions in alignment with service levels demand from customers and the Department's effort to reduce costs beyond the five-percent (5%) target curtailment (\$6.9 million), and the downsizing of the Unisys operation as counties moved their child support processing from the Department to the statewide system (\$2.5 million).

# **Critical/Strategic Planning Initiatives**

ISD's Strategic Plan is updated annually, and is closely aligned with the County's Strategic Plan. Each strategic objective indicates the County Goal it supports and corresponding County strategies. The ISD program areas are: 1) Acquisition Services; 2) Administration; 3) Building Support; 4) Communication Services; 5) Data Center Management; 6) Programming Services; and 7) Support Services.

ISD's mission is to provide support, advice, and leadership to County departments with a wide range of central support services. Major accomplishments last year included: 1) developed an Environmental Programs Digital Dashboard that measures the performance and status of implementation of various aspects of the County's Energy and Environmental Policy; 2) developed and implemented a countywide "Green" purchasing polices and standards in support of the County's Energy and Environmental Policy; 3) developed and implemented a master agreement with vendors that provide energy efficiency projects and services; and 4) implemented a new telecommunications services agreement that provides the County with local and long distance telephone services and managed Internet protocol services.

Key initiatives incorporated in the current Strategic Plan and budget request include:

- Implement eCAPS materials management module with target departments to include: Fire Department, DCFS, and Sheriff's Department;
- Seamless transfer of the Chief Executive Office (CEO)-Urban Research unit that manages the County's Enterprise-wide Geographic and Information System (eGIS) to the Department;
- Transition of IT functions from DCFS to the Department;
- Expand the County's water and landscape water conservation programs; and
- Implement energy efficiency projects with an emphasis on the Department of Health Services and Sheriff facilities.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final <i>F</i>	Adopted Budget	472,937,000	370,857,000	97,812,000	4,268,000	2,370.0
Efficiencies						
reimbursabl and Revenu reduction of (\$376,000) c currently ev- increase in p	rvices: Reflects a net increase in e funding to implement the Parking Access e Control System, partially offset by a f parking management contract costs due to service reductions. The Department is aluating the market conditions for an parking rates and will request Board or a rate increase, if warranted.	328,000	154,000	174,000		
reimbursabl	rtiary Storage: Reflects an increase in e funding to support improved data I disaster recovery, and ensure service	991,000	767,000	224,000		
Collaborative P	Programs					
Departmen Reflects a ne 78.0 positio DCFS, partia for services Department	n Technology (IT) Transfer from the at of Children and Family Services (DCFS): et increase in reimbursable funding and ons for the transfer of IT operations from ally offset by a reduction in one-time funding and supplies and equipment. The texpects to generate savings in future years a economy of scales beginning in fiscal year 1.	1,027,000	1,027,000			78.0
New/Expanded	Programs					
funding for t Board in De	ces: Reflects an increase in reimbursable the fleet contract extension approved by the cember 2008. Also reflects the alignment of s to provide the appropriate supervisory els.	2,469,000	1,851,000	618,000	-	
reimbursabl of fleet vehi	<b>placement Program:</b> Reflects an increase in e funding to support a structured program cle replacements used by staff to provide bughout the County.	143,000	130,000	13,000		

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3.	<b>Building Maintenance Services:</b> Reflects an increase in reimbursable funding for building maintenance services and 1.0 position to maintain the Fire Department's wastewater treatment at two new facilities.	234,000	183,000	51,000		1.0
4.	<b>Computing Services:</b> Reflects a net increase in reimbursable funding to address demands for data security, operations, and other computing services; partially offset by the deletion of 9.0 vacant positions and a reduction in long-term financed equipment costs.	989,000	633,000	356,000		(9.0)
5.	<b>Telecommunications:</b> Reflects an increase in reimbursable funding to support customer demands for new telecommunication technology and services.	866,000	707,000	159,000		
6.	<b>eCAPS:</b> Reflects a net increase in reimbursable funding for development and maintenance costs, and one-time eCAPS software and equipment purchases; partially offset by prior year deletion of one-time software/ hardware support costs related to Phase III of the project.	2,201,000	2,201,000	-	<del></del>	
7.	<b>Custodial and Grounds Services:</b> Reflects an increase in reimbursable funding for additional services from County departments and temporary as-needed contract services.	1,807,000	647,000	1,160,000		
8.	<b>Administration:</b> Reflects an increase in reimbursable funding for the transition of the Department's budgeting/cost accounting system to eCAPS and increased services from other County departments.	526,000	429,000	97,000	<del></del>	
Cu	rtailments					
1.	<b>Senate Bill 1732:</b> Reflects a decrease in net County cost associated with the transfer of courthouse costs from the County to the State Judicial Council.		(16,063,000)	17,338,000	(1,275,000)	-
2.	<b>Service Levels Alignment:</b> Reflects a decrease in reimbursable funding and the deletion of 114.0 vacant positions in alignment with service levels demand from customers and the Department's cost-cutting measures.	(6,866,000)	(5,411,000)	(1,455,000)		(114.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	3,766,000	2,983,000	746,000	37,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(1,435,000)	(1,137,000)	(284,000)	(14,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	1,333,000	1,056,000	264,000	13,000	
4.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(3,000)			(3,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	218,000	177,000	44,000	(3,000)	
6.	<b>Classification Allocation Variance:</b> Reflects alignment of 2008-09 approved positions to classification findings.	23,000	18,000	5,000		
7.	<b>Unisys Downsizing:</b> Reflects a decrease in reimbursable funding and deletion of 8.0 positions due to the move of child support processing to the statewide system.	(2,524,000)	(1,797,000)	(727,000)		(8.0)
8.	<b>Midrange Computing Services:</b> Reflects a net decrease in reimbursable funding to support midrange (server-based) applications, as well as disaster recovery preparedness.	(971,000)	(501,000)	(470,000)		_
	Total Changes	5,122,000	(11,946,000)	18,313,000	(1,245,000)	(52.0)
20	09-10 Proposed Budget	478,059,000	358,911,000	116,125,000	3,023,000	2,318.0

#### **Unmet Needs**

#### **Deferred Maintenance**

Deferred maintenance remains a critical County unmet need. Additional funding has been requested in prior years, but not provided due to the County's financial condition. Unfunded deferred maintenance requirements for facilities maintained by ISD are currently estimated to exceed \$187.0 million. This level of deferred maintenance creates operational problems (e.g., roof leaks, elevator malfunctions, etc.) and will be addressed through development of a long-term funding plan.

#### IT Initiatives

The County needs a stable funding source to address ongoing, countywide IT infrastructure needs (i.e., IT related equipment, facilities, and software that are not department specific). Much of this infrastructure is building related equipment (e.g., internal network switches, Voice-over Internet Protocol (VoIP) system, wireless network components) that must be replaced or upgraded on a periodic basis. Overall, the IT infrastructure problem is similar to the deferred maintenance issue with facilities. The lack of ongoing funding will eventually lead to problems that can have serious consequences and large unplanned expenses. Unfunded requirements are currently estimated to exceed \$8.0 million.

#### **INTERNAL SERVICES BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cl	IANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 140,653,053.96	\$ 150,880,000	\$ 170,370,000	\$ 181,517,000	\$ 173,872,000	\$	3,502,000
CAFETERIA PLAN BENEFITS	19,671,335.23	21,827,000	22,530,000	25,756,000	23,114,000		584,000
DEFERRED COMPENSATION BENEFITS	5,123,567.06	5,706,000	6,272,000	6,398,000	6,265,000		(7,000
EMPLOYEE GROUP INS - E/B	4,639,074.20	5,353,000	4,466,000	5,037,000	4,760,000		294,000
OTHER EMPLOYEE BENEFITS	154,996.06	146,000	431,000	175,000	429,000		(2,000
RETIREMENT - EMP BENEFITS	37,830,008.09	37,594,000	39,401,000	40,746,000	39,984,000		583,000
WORKERS' COMPENSATION	5,287,268.62	5,359,000	6,257,000	6,222,000	6,473,000		216,000
TOTAL S & E B	213,359,303.22	226,865,000	249,727,000	265,851,000	254,897,000		5,170,000
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	2,352,863.96	2,103,000	2,318,000	3,298,000	3,019,000		701,000
AGRICULTURAL	746.92	0	0	0	0		0
CLOTHING & PERSONAL SUPPLIES	230,541.27	162,000	179,000	219,000	219,000		40,000
COMMUNICATIONS	393,941.06	2,538,000	2,798,000	2,798,000	2,798,000		0
COMPUTING-MAINFRAME	11,719,436.28	9,139,000	10,074,000	9,731,000	9,731,000		(343,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	7,937,019.65	25,469,000	28,074,000	25,942,000	23,692,000		(4,382,000
COMPUTING-PERSONAL	6,180,852.75	1,802,000	1,986,000	3,367,000	3,013,000		1,027,000
CONTRACTED PROGRAM SERVICES	1,879.86	181,000	200,000	200,000	200,000		0
FOOD	4,741.93	0	0	0	0		0
HOUSEHOLD EXPENSE	616,545.24	463,000	510,000	685,000	523,000		13,000
INFORMATION TECHNOLOGY SERVICES	6,683,003.34	13,284,000	14,643,000	18,472,000	15,192,000		549,000
INFORMATION TECHNOLOGY-SECURITY	0.00	793,000	874,000	2,052,000	1,792,000		918,000
INSURANCE	20,699.12	193,000	213,000	113,000	113,000		(100,000
MAINTENANCE - EQUIPMENT	9,217,922.25	14,181,000	15,631,000	16,734,000	16,624,000		993,000
MAINTENANCEBUILDINGS & IMPRV	63,880,418.96	72,518,000	79,935,000	88,919,000	81,099,000		1,164,000
MEDICAL DENTAL & LAB SUPPLIES	295,429.36	48,000	53,000	9,000	9,000		(44,000
MEMBERSHIPS	960.00	40,000	44,000	29,000	29,000		(15,000
MISCELLANEOUS EXPENSE	3,761,911.85	693,000	764,000	806,000	806,000		42,000
OFFICE EXPENSE	2,088,653.76	1,132,000	1,248,000	1,481,000	1,481,000		233,000
PROFESSIONAL SERVICES	8,241,333.10	8,494,000	9,363,000	10,238,000	10,238,000		875,000
PUBLICATIONS & LEGAL NOTICE	33,881.23	15,000	16,000	23,000	23,000		7,000
RENTS & LEASES - BLDG & IMPRV	761,397.35	900,000	992,000	1,458,000	1,458,000		466,000
RENTS & LEASES - EQUIPMENT	1,857,288.18	1,070,000	1,179,000	1,092,000	1,090,000		(89,000
SMALL TOOLS & MINOR EQUIPMENT	1,756,178.81	384,000	423,000	389,000	389,000		(34,000
SPECIAL DEPARTMENTAL EXPENSE	785,766.75	218,000	240,000	122,000	122,000		(118,000
TECHNICAL SERVICES	12,768,889.16	5,546,000	6,113,000	7,304,000	6,804,000		691,000
TELECOMMUNICATIONS	14,359,796.08	10,673,000	11,765,000	14,176,000	13,345,000		1,580,000
TRAINING	1,484,093.01	1,753,000	1,932,000	1,866,000	1,746,000		(186,000
TRANSPORTATION AND TRAVEL	5,069,674.96	3,946,000	4,350,000	4,999,000	4,712,000		362,000
UTILITIES	3,483,999.64	3,345,000	3,687,000	3,842,000	3,769,000		82,000
TOTAL S & S	165,989,865.83	181,083,000	199,604,000	220,364,000	 204,036,000		4,432,000
OTHER CHARGES							
JUDGMENTS & DAMAGES	99,483.28	1,252,000	1,655,000	1,792,000	1,792,000		137,000
RET-OTHER LONG TERM DEBT	8,756,007.04	9,800,000	12,952,000	12,930,000	12,568,000		(384,000
TOTAL OTH CHARGES	8,855,490.32	11,052,000	 14,607,000	14,722,000	 14,360,000		(247,000

#### **INTERNAL SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	542,824.75	250,000	250,000	300,000	300,000	50,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	8,924,203.54	6,141,000	6,141,000	4,548,000	3,548,000	(2,593,000)
ELECTRONIC EQUIPMENT	13,634.09	0	0	0	0	0
MACHINERY EQUIPMENT	25,662.13	0	0	115,000	0	0
TELECOMMUNICATIONS EQUIPMENT	892,220.30	2,608,000	2,608,000	918,000	918,000	(1,690,000)
VEHICLES & TRANSPORTATION EQUIPMENT	930,618.13	0	0	75,000	0	0
TOTAL FIXED ASSETS - EQUIPMENT	11,329,162.94	8,999,000	8,999,000	5,956,000	4,766,000	(4,233,000)
TOTAL FIXED ASSETS	11,329,162.94	8,999,000	8,999,000	5,956,000	4,766,000	(4,233,000)
GROSS TOTAL	\$ 399,533,822.31	\$ 427,999,000	\$ 472,937,000	\$ 506,893,000	\$ 478,059,000	\$ 5,122,000
INTRAFUND TRANSFERS	(306,359,749.80)	(319,445,000)	(370,857,000)	(380,141,000)	(358,911,000)	11,946,000
NET TOTAL	\$ 93,174,072.51	\$ 108,554,000	\$ 102,080,000	\$ 126,752,000	\$ 119,148,000	\$ 17,068,000
REVENUE	81,119,773.86	104,414,000	97,812,000	122,458,000	116,125,000	18,313,000
NET COUNTY COST	\$ 12,054,298.65	\$ 4,140,000	\$ 4,268,000	\$ 4,294,000	\$ 3,023,000	\$ (1,245,000)
BUDGETED POSITIONS	2,362.0	2,370.0	2,370.0	2,472.0	2,318.0	(52.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 72,302,140.40					. ,
LEGAL SERVICES RECORDING FEES	45,764.65	76,000	76,000	458,000	458,000	382,000
TOTAL CHARGES-SVS	73,575,131.97	916,000	916,000	1,227,000 96,128,000	1,227,000 89,300,000	311,000 907,000
	10,010,101.01	30,000,000	33,333,333	00,120,000	30,000,000	001,000
INTERGYMTL REVENUE - FEDERAL						
FEDERAL AID, CONSTRUCTION/CD	292,046.00	253,000 0	253,000	300,000	300,000	47,000
FEDERAL AID - CONSTRUCTION/CP TOTAL I R - FEDERA	(67,233.00)	253,000	253,000	300,000	300.000	47,000
	,			,	,	,
INTERGYMTL REVENUE - STATE						
STATE - OTHER	306.61	15,890,000	393,000	17,266,000	17,761,000	17,368,000
TOTAL I R - STATE	306.61	15,890,000	393,000	17,266,000	17,761,000	17,368,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	400,354.33	174,000	632,000	511,000	511,000	(121,000)
OTHER SALES TOTAL MISC REV	117,041.63 517,395.96	168,000 342,000	134,000 766,000	107,000	107,000	(27,000)
TO LAT IVIIOO INT.	J17,333.90	342,000	700,000	010,000	010,000	(148,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	122,281.53	130,000	144,000	145,000	145,000	1,000
TOTAL OTH FIN SRCS	122,281.53	130,000	144,000	145,000	145,000	1,000

## **INTERNAL SERVICES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	6,679,844.79	7,191,000	7,863,000	8,001,000	8,001,000	138,000
TOTAL USE OF MONEY	6,679,844.79	7,191,000	7,863,000	8,001,000	8,001,000	138,000
TOTAL REVENUE	\$ 81,119,773.86	\$ 104,414,000	\$ 97,812,000	\$ 122,458,000	\$ 116,125,000	\$ 18,313,000

# **Internal Services - Customer Direct Services and Supplies Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS										
SERVICES & SUPPLIES	\$	19,057,373.10	\$ 13,198,000	\$	32,104,000	\$ 26,608,000	\$	26,608,000	\$	(5,496,000)
S & S EXPENDITURE DISTRIBUTION		(19,037,544.10)	(13,198,000)		(32,104,000)	(26,608,000)		(26,608,000)		5,496,000
TOTAL S & S		19,829.00	0		0	0		0		0
GROSS TOTAL	\$	19,829.00	\$ 0	\$	0	\$ 0	\$	0	\$	0
NET TOTAL	\$	19,829.00	\$ 0	\$	0	\$ 0	\$	0	\$	0
REVENUE		19,828.00	0		0	0		0		0
NET COUNTY COST	\$	1.00	\$ 0	\$	0	\$ 0	\$	0	\$	0
	Fl	UND		Fl	JNCTION		A	CTIVITY		
	G	ENERAL FUND		G	ENERAL		0	THER GENERAL		

# 2009-10 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

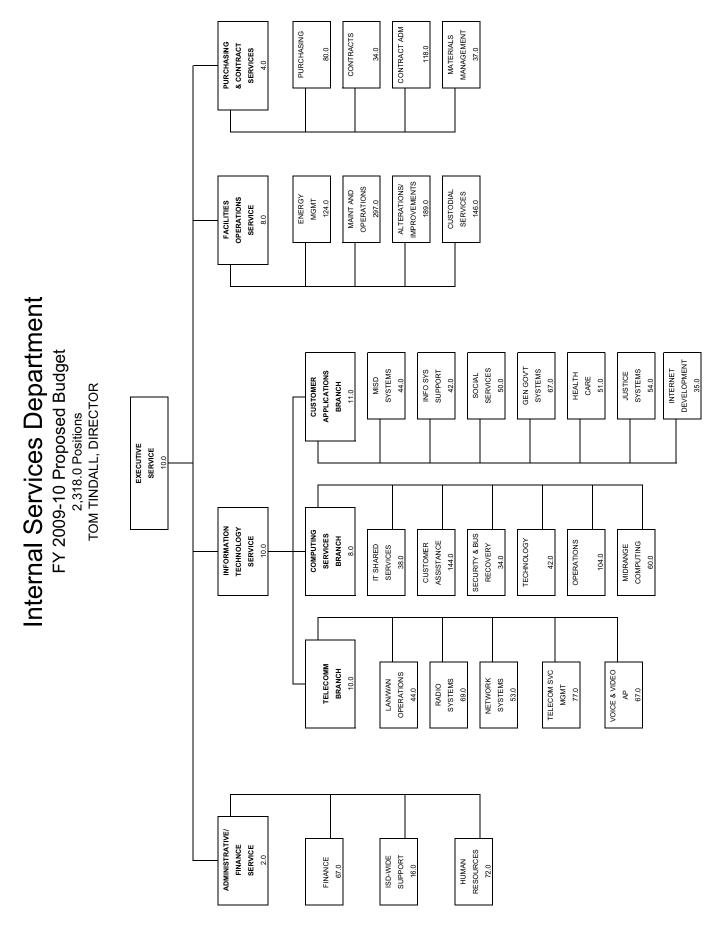
The 2009-10 Proposed Budget reflects a \$5.5 million decrease in anticipated requirements from customer departments.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	32,104,000	32,104,000	0	0	0.0
Curtailments					
1. Information Technology (IT) Contract Services: Reflects a decrease in IT contractor services that the Internal Services Department purchases on behalf of other County departments.	(5,496,000)	(5,496,000)			_
Total Changes	(5,496,000)	(5,496,000)	0	0	0.0
2009-10 Proposed Budget	26,608,000	26,608,000	0	0	0.0

#### **ISD-CUSTOMER DIRECT SERVICES & SUPPLIES BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
SERVICES & SUPPLIES								
COMPUTING-MAINFRAME	\$ 840.00	\$ 0	9	\$ 0	\$ 0	\$ 0	\$	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,791,202.86	0		0	0	0		0
COMPUTING-PERSONAL	114,306.92	243,000		221,000	257,000	257,000		36,000
INFORMATION TECHNOLOGY SERVICES	15,143,057.08	12,955,000		31,883,000	26,351,000	26,351,000		(5,532,000)
TECHNICAL SERVICES	217,793.05	0		0	0	0		0
TELECOMMUNICATIONS	1,790,173.19	0		0	0	0		0
S & S EXPENDITURE DISTRIBUTION	(19,037,544.10)	(13,198,000)		(32,104,000)	(26,608,000)	(26,608,000)		5,496,000
TOTAL S & S	19,829.00	0		0	0	0		0
GROSS TOTAL	\$ 19,829.00	\$ 0	\$	0	\$ 0	\$ 0	\$	0
NET TOTAL	\$ 19,829.00	\$ 0	\$	0	\$ 0	\$ 0	\$	0
REVENUE	19,828.00	0		0	0	0		0
NET COUNTY COST	\$ 1.00	\$ 0	\$	0	\$ 0	\$ 0	\$	0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$ 19,828.00	\$ 0	9	\$ 0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS	19,828.00	0		0	0	0		0
TOTAL REVENUE	\$ 19,828.00	\$ 0	9	\$ 0	\$ 0	\$ 0	\$	0



# **Judgments and Damages/Insurance**

## **Judgments and Damages/Insurance Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SERVICES & SUPPLIES	\$ 107,289,291.30	\$ 128,356,000	133,347,000	\$ 134,678,000	\$ 134,678,000	\$ 1,331,000
S & S EXPENDITURE DISTRIBUTION	(100,866,645.18)	(118,862,000)	(123,853,000)	(129,023,000)	(129,023,000)	(5,170,000)
TOTAL S & S	6,422,646.12	9,494,000	9,494,000	5,655,000	5,655,000	(3,839,000)
OTHER CHARGES	107,121,205.12	92,870,000	95,516,000	98,305,000	98,305,000	2,789,000
OC EXPENDITURE DISTRIBUTION	(48,639,912.52)	(78,552,000)	(81,198,000)	(82,266,000)	(82,266,000)	(1,068,000)
TOTAL OTH CHARGES	58,481,292.60	14,318,000	14,318,000	16,039,000	16,039,000	1,721,000
GROSS TOTAL	\$ 64,903,938.72	\$ 23,812,000 \$	23,812,000	\$ 21,694,000	\$ 21,694,000	\$ (2,118,000)
REVENUE	7,247,699.40	2,118,000	2,118,000	0	0	(2,118,000)
NET COUNTY COST	\$ 57,656,239.32	\$ 21,694,000	21,694,000	\$ 21,694,000	\$ 21,694,000	\$ 0

#### **Mission Statement**

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects the purchase of various insurance policies, where available at a reasonable cost, or as required by law or agreement.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, and insurance premiums for various commercial insurance policies. In addition, this budget includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

# **Judgments and Damages Budget Summary**

CLASSIFICATION		/ 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 64	1,797,354.92	\$ 71,867,000	\$ 75,976,000	\$ 74,950,000	\$ 74,950,000	\$	(1,026,000)
S & S EXPENDITURE DISTRIBUTION	(61	,220,410.18)	(62,373,000)	(66,482,000)	(69,295,000)	(69,295,000)		(2,813,000)
TOTAL S & S	3	3,576,944.74	9,494,000	9,494,000	5,655,000	5,655,000		(3,839,000)
OTHER CHARGES	72	2,339,283.18	57,856,000	61,876,000	54,273,000	54,273,000		(7,603,000)
OC EXPENDITURE DISTRIBUTION	(15	5,649,065.61)	(43,538,000)	(47,558,000)	(38,234,000)	(38,234,000)		9,324,000
TOTAL OTH CHARGES	56	6,690,217.57	14,318,000	14,318,000	16,039,000	16,039,000		1,721,000
GROSS TOTAL	\$ 60	),267,162.31	\$ 23,812,000	\$ 23,812,000	\$ 21,694,000	\$ 21,694,000	\$	(2,118,000)
NET TOTAL	\$ 60	),267,162.31	\$ 23,812,000	\$ 23,812,000	\$ 21,694,000	\$ 21,694,000	\$	(2,118,000)
REVENUE	2	2,370,429.89	2,118,000	2,118,000	0	0		(2,118,000)
NET COUNTY COST	\$ 57	7,896,732.42	\$ 21,694,000	\$ 21,694,000	\$ 21,694,000	\$ 21,694,000	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	137,852,000	(114,040,000)	2,118,000	21,694,000	0.0
Other Changes					
1. <b>Miscellaneous Revenues:</b> Reflects the end of repayments from Sheriff – Contract Cities Trust Fund.			(2,118,000)	2,118,000	
<b>2. Legal Fees and Costs:</b> Reflects a reduction primarily from the decreasing caseload assigned to outside attorneys and law firms.	(1,026,000)	(2,813,000)		(3,839,000)	
<b>3. Judgments and Damages:</b> Reflects a decrease in judgments and settlements and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	(7,603,000)	9,324,000		1,721,000	
Total Changes	(8,629,000)	6,511,000	(2,118,000)	0	0.0
2009-10 Proposed Budget	129,223,000	(107,529,000)	0	21,694,000	0.0

# **Insurance Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 42,491,936.38	\$ 56,489,000	\$ 57,371,000	\$ 59,728,000	\$ 59,728,000	\$	2,357,000
S & S EXPENDITURE DISTRIBUTION	(39,646,235.00)	(56,489,000)	(57,371,000)	(59,728,000)	(59,728,000)		(2,357,000)
TOTAL S & S	2,845,701.38	0	0	0	0		0
OTHER CHARGES	34,781,921.94	35,014,000	33,640,000	44,032,000	44,032,000		10,392,000
OC EXPENDITURE DISTRIBUTION	(32,990,846.91)	(35,014,000)	(33,640,000)	(44,032,000)	(44,032,000)		(10,392,000)
TOTAL OTH CHARGES	1,791,075.03	0	0	0	0		0
GROSS TOTAL	\$ 4,636,776.41	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
NET TOTAL	\$ 4,636,776.41	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE	4,877,269.51	0	0	0	0		0
NET COUNTY COST	\$ (240,493.10)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	91,011,000	(91,011,000)	0	0	0.0
Other Changes					
1. <b>General Fund:</b> Reflects increases in projected auto and general liability settlement costs for the Departments of Agricultural Commissioner/Weights and Measures, Parks and Recreation, and Probation.	6,648,000	(6,648,000)			
<ol> <li>Enterprise Fund: Reflects an increase in projected medical malpractice settlement costs for the Department of Health Services.</li> </ol>	2,979,000	(2,979,000)			
3. <b>Special Funds:</b> Reflects an increase in projected general liability settlement costs for the Department of Public Works.	3,672,000	(3,672,000)			
<ol> <li>Other Funds: Reflects a decrease in projected general liability settlement costs for the Special Districts' and Contract Cities' Trust Funds.</li> </ol>	(550,000)	550,000			
Total Changes	12,749,000	(12,749,000)	0	0	0.0
2009-10 Proposed Budget	103,760,000	(103,760,000)	0	0	0.0

# LA Plaza de Cultura y Artes

## LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	 2007-08 CTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 0.00	\$ 200,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	0
GROSS TOTAL	\$ 0.00	\$ 200,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	0
NET TOTAL	\$ 0.00	\$ 200,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	0
NET COUNTY COST	\$ 0.00	\$ 200,000	\$ 800,000	\$ 800,000	\$ 800,000	\$	0

FUND FUNCTION ACTIVITY

GENERAL FUND RECREATION & CULTURAL SERVICES SERVICES

#### **Mission Statement**

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican American culture.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects continued support for buildings and grounds maintenance, utilities, and other anticipated operational costs.

## **Critical/Strategic Planning Initiatives**

Consistent with the County's vision to improve the quality of life in Los Angeles County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles' history and Mexican American culture.

#### PLAZA DE CULTURA Y ARTE BUDGET DETAIL

CLASSIFICATION		2007-08 CTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES  MAINTENANCEBUILDINGS & IMPRV	\$	0.00	e	200.000	¢	800.000	\$	800.000	\$	800.000	\$	0
TOTAL S & S	Ψ	0.00	φ	200,000	Ψ	800,000	Ψ	800,000	Ψ	800,000	Ψ	0
GROSS TOTAL	\$	0.00	\$	200,000	\$	800,000	\$	800,000	\$	800,000	\$	0
NET TOTAL	\$	0.00	\$	200,000	\$	800,000	\$	800,000	\$	800,000	\$	0
NET COUNTY COST	\$	0.00	\$	200,000	\$	800,000	\$	800,000	\$	800,000	\$	0

# **Los Angeles County Capital Asset Leasing**

## **Los Angeles County Capital Asset Leasing Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 316,894.00	\$ 500,000	\$ 1,000,000	\$ 600,000	\$ 600,000	\$	(400,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	0	(600,000)	(600,000)		(600,000)
TOTAL S & S	316,894.00	500,000	1,000,000	0	0		(1,000,000)
OTHER CHARGES	22,701,120.15	35,000,000	45,000,000	45,000,000	45,000,000		0
OC EXPENDITURE DISTRIBUTION	(18,912,064.80)	(35,000,000)	(45,000,000)	(45,000,000)	(45,000,000)		0
TOTAL OTH CHARGES	3,789,055.35	0	0	0	0		0
GROSS TOTAL	\$ 4,105,949.35	\$ 500,000	\$ 1,000,000	\$ 0	\$ 0	\$	(1,000,000)
NET TOTAL	\$ 4,105,949.35	\$ 500,000	\$ 1,000,000	\$ 0	\$ 0	\$	(1,000,000)
REVENUE	3,902,559.94	500,000	1,500,000	0	0		(1,500,000)
NET COUNTY COST	\$ 203,389.41	\$ 0	\$ (500,000)	\$ 0	\$ 0	\$	500,000

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board of Supervisors in 1983 to assist the County in the financing of its critical fixed assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

## 2009-10 Budget Message

The LAC-CAL budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from County departmental budget units and the transfer of such payments to the LAC-CAL Corporation. The LAC-CAL budget unit also reflects the payment of insurance premiums for which expenditures will be distributed to anticipated departments.

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	46,000,000	(45,000,000)	1,500,000	(500,000)	0.0
Other Changes					
1. Los Angeles County Capital Asset Leasing (LAC-CAL): The decrease in appropriation reflects the payment of procurement fees from departmental budgets rather than the LAC-CAL budget. The decrease in revenue reflects the lack of residual revenue anticipated from surplus reserve funds from maturing bonds in fiscal year 2009-10.	(400,000)	(600,000)	(1,500,000)	500,000	
Total Changes	(400,000)	(600,000)	(1,500,000)	500,000	0.0
2009-10 Proposed Budget	45,600,000	(45,600,000)	0	0	0.0

#### Mental Health

#### Marvin J. Southard, D.S.W., Director

#### **Mental Health Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 306,040,513.37	\$ 330,811,000	\$ 388,428,000	\$	475,904,000	\$ 404,759,000	\$	16,331,000
SERVICES & SUPPLIES	970,939,560.45	1,018,326,000	1,139,096,000		1,175,641,000	1,184,794,000		45,698,000
OTHER CHARGES	36,080,753.71	46,244,000	41,166,000		49,639,000	47,989,000		6,823,000
FIXED ASSETS - EQUIPMENT	1,483,387.26	1,476,000	4,201,000		2,271,000	1,457,000		(2,744,000)
GROSS TOTAL	\$1,314,544,214.79	\$ 1,396,857,000	\$ 1,572,891,000	\$	1,703,455,000	\$ 1,638,999,000	\$	66,108,000
INTRAFUND TRANSFERS	(46,059,065.67)	(63,204,000)	(66,004,000)		(71,424,000)	(70,335,000)		(4,331,000)
NET TOTAL	\$1,268,485,149.12	\$ 1,333,653,000	\$ 1,506,887,000	\$	1,632,031,000	\$ 1,568,664,000	\$	61,777,000
REVENUE	1,082,136,746.75	1,186,402,000	1,358,061,000		1,391,378,000	1,429,596,000		71,535,000
NET COUNTY COST	\$ 186,348,402.37	\$ 147,251,000	\$ 148,826,000	\$	240,653,000	\$ 139,068,000	\$	(9,758,000)
BUDGETED POSITIONS	3,838.0	3,901.0	3,901.0		4,786.0	4,006.0		105.0
	FUND GENERAL FUND		INCTION EALTH AND SAN	ITA	TION	CTIVITY EALTH		

#### Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. Building upon the earlier framework of Comprehensive Community Care, DMH is currently involved in strategic planning designed to achieve this vision and guide the system's mission "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH through its directly operated and contracted agencies aims to provide clinically competent, culturally sensitive and linguistically appropriate mental health services to its clients in the least restrictive manner possible; and to ensure services are tailored to help individuals achieve their personal goals, increase their ability to achieve independence, and develop skills to support their leading the most constructive and satisfying lives possible.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects an overall increase of \$66.1 million in appropriation due primarily to the continued implementation of the Mental Health Services Act (MHSA) Community Services and Supports (CSS), Information Technology (IT), and Workforce Education and Training (WET) plans, and planning and implementation of the Prevention and Early Intervention (PEI), Plan to Plan and Early Start plans. The Department's 2009-10 MHSA budget is not anticipated to be adversely affected by the proposed use of MHSA funds, subject to voter approval, to address the State budget deficit. In addition, the overall appropriation increase reflects ongoing implementation of the Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan), cost increases for State hospital beds and Institutions for Mental Disease (IMD) ancillary services, a rate increase for Medi-Cal Fee-For-Service (FFS) inpatient contract providers, and increases for salaries and employee benefits and services provided by other County departments. There is also a \$9.8 million decrease in net County cost, comprised of a \$1.1 million reduction to address the County's projected structural deficit for fiscal year (FY) 2009-10, \$0.5 million for the second year of a four-year plan to recover a one-time augmentation provided in FY 2007-08 for retiree health insurance, and a \$8.2 million projected reduction in Vehicle License Fees (VLF)—Realignment revenue.

The Department estimates a \$71.8 million budget deficit in 2009-10, based primarily on a projected loss of \$26.6 million in VLF-Realignment revenue, \$21.8 million in State budget impacts, and \$23.4 million in cost-of-living increases, including cost increases from other County departments, and rate increases for the Department's 28 Medi-Cal FFS inpatient contract providers. The Department has identified \$68.2 million in solutions to mitigate this deficit, including \$38.0 million from the increase in the Federal Medical Assistance Percentage (FMAP), which is the federal match rate for non-administrative Medicaid costs, \$25.0 million from transformation of directly operated and contracted programs, \$2.2 million from the reclassification of existing positions to appropriately align budgeted positions with payroll items, and \$3.0 million from an estimated increase in federal revenue as a result of authority to claim Medi-Cal costs above the Schedule of Maximum Allowance. To address the remaining balance of \$3.6 million, the Department is working with its stakeholders and community partners to finalize a curtailment plan which will continue the process of restructuring the service delivery system to achieve this necessary savings. Actual implementation of any required curtailments will be submitted in the Final Changes phase of the budget process.

The Proposed Budget reflects a net increase of 105.0 positions. The increase in positions primarily reflects the Department's implementation of significant program initiatives funded through the MHSA, collaborative programs offered in conjunction with other County departments and the expansion of services planned as part of the ongoing implementation of the Board-approved Katie A. Strategic Plan. The Proposed Budget also reflects an increase in positions to ensure DMH compliance with newly imposed State requirements related to the County's legal obligation to certify public expenditures in order to participate in the federal Medicaid Program. The increase includes: 1) 39.0 positions for the ongoing implementation of the Board-approved Katie A. Strategic Plan; 2) 2.0 positions to deliver services in a community-based treatment program under the oversight of the Probation Department; 3) 3.0 positions funded through Title IV-E funds provided by the Probation Department to ensure mental health participation in a cross system assessment program for certain youth in the juvenile halls; 4) 13.0 positions to ensure compliance with State requirements for participation in the federal Medicaid Program; 5) 73.0 positions to implement CSS, WET, PEI Plan to Plan and

Early Start, and the IT component of the MHSA plans; and 6) 3.0 positions for the Department's Emergency Outreach Bureau. The increase in positions is partially offset by reductions of 3.0 positions as a result of the State elimination of the Mentally III Offenders Crime Reduction (MIOCR) grant; 12.0 positions to align available California Work Opportunities and Responsibility to Kids (CalWORKs) funding for directly operated and contract services; 5.0 positions due to the State reduction of Juvenile Justice Crime Prevention Act funding provided through the Probation Department; and 8.0 positions previously allocated for MHSA related programs that are no longer needed.

The Proposed Budget will allow the Department to continue collaborating with County departments, its stakeholders and community partners in order to implement MHSA programs, Board priorities and other mandates that ensure the provision of high quality and cost-effective services to children, adolescents, adults, and older adults with serious mental illnesses or disorders. Such efforts include, but are not limited to the following: 1) continued collaboration with the Department of Children and Family Services (DCFS) on the implementation of the Katie A. Strategic Plan; 2) modifications in the funding allocated for MHSA Full Service Partnership slots for children in recognition of the service needs of those enrolled; 3) the initiation of a pilot Adult Day Reporting Center in collaboration with the Probation Department in an area of known gang activity to address adults at risk of violating the terms of their probation; 4) continued participation with various County departments on the Board-approved Project 50; 5) continued participation in Medical Hubs with DCFS and the Department of Health Services which offer mental health assessment services, 24-hours a day, 7 days a week to ensure safety and permanency for children; and 6) collaboration with the Probation Department to fully implement the federal Department of Justice findings at juvenile halls and camps.

Specifically regarding the MHSA, the Proposed Budget will enable the Department to fully implement several MHSA funded initiatives including, but not limited to, the following: 1) the WET plan; 2) the Early Start component of the PEI plan that will focus on reducing stigma and discrimination toward individuals that have a mental illness and on prevention of suicide and school violence; and 3) the PEI plan for Los Angeles County intended to address the needs of children in stressed families, children at-risk of school failure or juvenile justice involvement, individuals experiencing their first episode of mental illness and those whose lives have been disrupted by traumatic events.

## **Critical/Strategic Planning Initiatives**

The Department continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illnesses or disorders, including an emphasis on introduction of evidence-based or promising practices. Over the coming year, with the conclusion of the countywide community PEI planning process, DMH and its partners will have an opportunity to enhance the network of care through the inclusion of prevention and short-term treatment interventions. The Department will continue its work to

incorporate the Recovery Model of community-based, client and family-driven, recovery oriented services through all levels of care. Moving toward an integrated plan for the mental health services delivery system, the Department continues to work with stakeholders to transform the entire mental health services delivery system through the development of an enhanced continuum, matching strategies to the needs of the community to create a true network of care, including a specific focus on outcomes and increasing services for underserved ethnic populations.

#### Changes From 2008-09 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	1,572,891,000	66,004,000	1,358,061,000	148,826,000	3,901.0
Efficiencies					
1. Mental Health Services Act (MHSA) Transformation: Reflects the transformation of traditional mental health outpatient services at the Women's Community Reintegration Services and Education Center and the Downtown Mental Health Center to recovery based mental health services for wellness, field capable clinical services, and jail linkage MHSA funded programs.	66,000	-	2,954,000	(2,888,000)	
2. Deficit Mitigation Strategy: Reflects the proposed solutions to address a projected deficit for fiscal year (FY) 2009-10, including: the expected benefit from the increase in the Federal Medical Assistance Percentage (FMAP); ongoing transformation of directly operated and contracted programs to MHSA funded programs; the estimated increase in federal revenue as a result of claiming over the Schedule of Maximum Allowance; refinancing and paying off existing tenant improvements with one-time MHSA funding; and reclassification of existing positions to appropriately align budgeted items with payroll items.	(2,879,000)	(1,503,000)	66,193,000	(67,569,000)	_
Collaborative Programs <ol> <li>Katie A. Settlement Agreement Strategic Plan         (Katie A. Strategic Plan): Reflects funding as a result of         the 2008-09 reconfiguration of 58.0 existing positions         for the Specialized Foster Care Program and the         Katie A. Settlement Agreement Corrective Action Plan         for the mental health screening and assessment and the         mental health services delivery component of the         Board-approved Katie A. Strategic Plan. In addition,         funding is provided for 39.0 additional positions to         expand services to directly operated specialized foster         care programs in service areas 2-5 and 8 and increased         funding for contract providers' wraparound services.         The appropriation increase is fully funded with State         and federal revenues, MHSA funding, and intrafund         transfer from the Department of Children and Family         Services (DCFS).</li> </ol>	10,559,000	6,895,000	3,664,000		39.0

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2.	Juvenile Justice Programs: Reflects funding for: 2.0 positions for the Adult Day Reporting Center to reduce recidivism, improve public safety, and affect positive behavioral change in adult male probationers who are at risk of violating the terms of their probation; 3.0 positions for the Central Placement Office to conduct cross system assessments to youth with suitable placement court orders; and family functional therapy (FFT) services and training for contract providers. This appropriation increase is fully funded by State and federal revenue and intrafund transfer from the Probation Department.	2,138,000	768,000	1,370,000		5.0
3.	Directly Operated and Contract Service Programs: Reflects the realignment of appropriation for various activities, including the reduction of 12.0 positions and an increase in intrafund transfer from the Department of Public Social Services to properly align available California Work Opportunities and Responsibility to Kids (CalWORKs) funding for directly operated and contract services.	(580,000)	851,000		(1,431,000)	(12.0)
Ne	w/Expanded Programs					
	MHSA: Reflects a net increase of 81.0 positions, including: 40.0 for the Prevention and Early Intervention (PEI) Early Start Program; 1.0 for the Workforce Education and Training Program; 13.0 positions for administrative oversight to ensure compliance with federal Medicaid certified public expenditure requirements; 3.0 positions for the Emergency Outreach Bureau; 2.0 positions for the expansion of the Full Service Partnership Program at the West Central Mental Health Center; 3.0 positions for the Homeless Outreach and Engagement Team; 23.0 positions for Phase II of the PEI Plan to Plan Program; and 4.0 positions for the Information Technology Plan component of the MHSA; partially offset by a reduction of 8.0 MHSA funded positions, which are no longer needed for the programs. The appropriation increase also provides additional funding for contract services, and is fully funded with State and federal revenue and MHSA funding.	35,110,000		35,121,000	(11,000)	81.0
Cri	itical Issues					
1.	<b>One–Time Revenue:</b> Reflects the reduction of one-time funds from the Realignment Sales Tax trust account to fund operations in FY 2008-09.			(15,470,000)	15,470,000	
2.	<b>Realignment:</b> Reflects a reduction in estimated Realignment Sales Tax revenue due to the economic downturn.			(18,443,000)	18,443,000	
3.	<b>State Hospital Beds:</b> Reflects a State hospital bed rate increase of approximately four-percent (4%).	6,691,000			6,691,000	
4.	<b>Institutions for Mental Disease (IMD):</b> Reflects increased costs for IMD ancillary services, including physician and laboratory services, and medication.	8,744,000			8,744,000	
5.	<b>Fee-For-Service (FFS) Inpatient Services:</b> Reflects increased costs to annualize the ten-percent (10%) rate increase for the Department's 28 Medi-Cal FFS inpatient contract providers approved by the Board in FY 2008-09.	1,064,000			1,064,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
6.	<b>Deferral of Senate Bill (SB) 90 Repayment:</b> Reflects deferral by the State for the outstanding portion of the mandated SB 90 claim payment expected in FY 2009-10.			(2,500,000)	2,500,000	
7.	<b>Managed Care State Reduction:</b> Reflects FY 2009-10 impact as a result for a reduction in the State Managed Care allocation included the State budget for FY 2008-09.			(2,971,000)	2,971,000	
8.	<b>Public Guardian:</b> Reflects the decrease in estimated Assembly Bill 1018 revenues due to the economic downturn, and an estimated reduction of referrals requested by the LAC+USC Medical Center, Rancho Los Amigos National Rehabilitation Center, and the Health Care Association of Southern California.			(490,000)	490,000	
9.	Mentally III Offenders Crime Reduction (MIOCR) Program: Reflects the reduction of 3.0 positions and contracted outpatient and wraparound services for community reintegration for participants upon release from jail, as well as contracted FFT services. The funding for this program has been eliminated by the State and results in a reduction in intrafund transfers from the Departments of Probation and Sheriff.	(1,650,000)	(1,595,000)		(55,000)	(3.0)
10	. Juvenile Justice Crime Prevention Act (JJCPA): Reflects the reduction of 5.0 positions for mental health services and multi-systematic training due to a reduction in JJCPA funding provided by intrafund transfer from the Probation Department.	(545,000)	(609,000)		64,000	(5.0)
Cu	rtailments					
1.	<b>Psychiatric Diversion Program:</b> Reflects a reduction in services from contract providers utilized to decompress Department of Health Services (DHS) psychiatric emergency rooms, related to a reduction in net County cost needed to address the County's projected structural deficit for FY 2009-10.	(1,066,000)			(1,066,000)	
2.	<b>Unidentified Curtailment:</b> Reflects a placeholder for reduction in services and supplies to address the Department's projected budget deficit for FY 2009-10. The Department will develop a specific curtailment plan with stakeholders and community partners to continue the process of restructuring the service delivery system to achieve these savings.	(3,614,000)	-	(681,000)	(2,933,000)	
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	6,027,000		1,088,000	4,939,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	775,000		206,000	569,000	-
3.	<b>Unavoidable Costs:</b> Reflects an increase in workers' compensation and unemployment insurance, partially offset by a reduction in long-term disability costs.	70,000		18,000	52,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	1,427,000		259,000	1,168,000	
5.	<b>Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(454,000)			(454,000)	
6.	Operating Costs: Reflects an increase in unavoidable costs for services provided by other County departments, indigent medication, rents and leases. In addition, reflects rollover funds for the Homeland Security Grant, and decreases in funding from the Office of AIDS Programs and Policy (OAPP) for services at Harbor-UCLA Medical Center, DCFS for the Arts Care Program and assessments to Foster Care Schedule D youth, and Probation Department for the Neurobehavioral Disorder Screening pilot project. Finally, reflects year two Productivity Investment Fund (PIF) funding for the Ties for Families Project, a pilot treatment model for psychological intervention for children at moderate to high risk for mental health or behavioral disorders, offset by a reduction in PIF funding for the It Takes a Community Project, which will be completed in FY 2008-09.	4,225,000	(476,000)	1,217,000	3,484,000	_
	Total Changes	66,108,000	4,331,000	71,535,000	(9,758,000)	105.0

#### **Unmet Needs**

2009-10 Proposed Budget

The Department's unmet needs include additional funding and positions for the Lanterman-Petris-Short Act within the Office of the Public Guardian to address the significant caseload issues within the operation and funding to address services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations. In addition, the Department has unmet needs for the increase in the State hospital inpatient bed rates and for the elimination of State funding for the ancillary cost for clients in the IMD Program.

1,638,999,000

70,335,000 1,429,596,000

139,068,000

4,006.0

#### MENTAL HEALTH BUDGET DETAIL

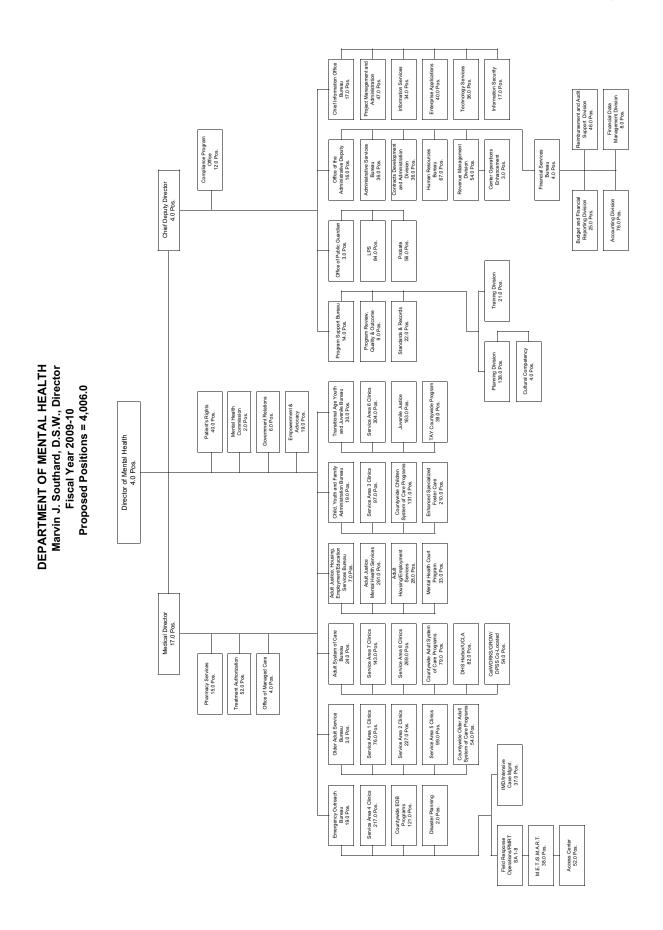
CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 216,453,344.58	\$ 226,911,000	\$ 281,773,000	\$ 347,424,000	\$ 291,841,000	\$ 10,068,000
CAFETERIA PLAN BENEFITS	26,479,860.19	32,246,000	32,147,000	41,336,000	35,162,000	3,015,000
DEFERRED COMPENSATION BENEFITS	5,991,218.23	7,068,000	8,227,000	10,158,000	8,578,000	351,000
EMPLOYEE GROUP INS - E/B	4,249,676.28	1,166,000	4,979,000	5,908,000	5,162,000	183,000
OTHER EMPLOYEE BENEFITS	301,383.17	6,000	338,000	416,000	353,000	15,000
RETIREMENT - EMP BENEFITS	48,702,681.00	58,237,000	56,379,000	66,023,000	59,024,000	2,645,000
WORKERS' COMPENSATION	3,862,349.92	5,177,000	4,585,000	4,639,000	4,639,000	54,000
TOTAL S & E B	306,040,513.37	330,811,000	388,428,000	475,904,000	404,759,000	16,331,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	8,710,991.28	8,297,000	8,615,000	9,360,000	9,360,000	745,000
CLOTHING & PERSONAL SUPPLIES	126,377.45	2,218,000	3,861,000	3,998,000	3,843,000	(18,000
COMMUNICATIONS	328,835.13	329,000	288,000	289,000	289,000	1,000
COMPUTING-MAINFRAME	2,987,570.82	2,970,000	2,280,000	2,110,000	2,110,000	(170,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,538,501.51	1,996,000	3,794,000	6,664,000	6,664,000	2,870,000
COMPUTING-PERSONAL	1,765,644.34	2,119,000	2,095,000	5,653,000	3,079,000	984,000
CONTRACTED PROGRAM SERVICES	847,862,025.74	875,721,000	982,693,000	983,653,000	1,023,562,000	40,869,000
FOOD	306,466.35	284,000	304,000	347,000	347,000	43,000
HOUSEHOLD EXPENSE	59,069.66	49,000	48,000	48,000	48,000	0
INFORMATION TECHNOLOGY SERVICES	5,690,259.00	5,598,000	7,101,000	7,999,000	7,999,000	898,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	90,000	30,000	30,000	(60,000
INSURANCE	61,821.34	62,000	92,000	113,000	113,000	21,000
MAINTENANCE - EQUIPMENT	33,662.56	44,000	53,000	53,000	53,000	0
MAINTENANCEBUILDINGS & IMPRV	2,651,642.67	2,742,000	2,600,000	10,463,000	2,683,000	83,000
MEDICAL DENTAL & LAB SUPPLIES	32,857,092.54	42,042,000	36,252,000	41,558,000	41,558,000	5,306,000
MEMBERSHIPS	80,499.64	80,000	102,000	106,000	102,000	0
MISCELLANEOUS EXPENSE	86,325.58	2,126,000	6,771,000	923,000	923,000	(5,848,000
OFFICE EXPENSE	3,667,126.27	3,020,000	2,585,000	3,488,000	2,950,000	365,000
PROFESSIONAL SERVICES	25,648,268.32	23,829,000	28,131,000	23,981,000	24,081,000	(4,050,000
PUBLICATIONS & LEGAL NOTICE	158,860.30	159,000	264,000	264,000	264,000	0
RENTS & LEASES - BLDG & IMPRV	10,802,382.03	16,569,000	20,712,000	33,048,000	23,253,000	2,541,000
RENTS & LEASES - EQUIPMENT	1,373,237.34	1,368,000	1,328,000	1,365,000	1,365,000	37,000
SPECIAL DEPARTMENTAL EXPENSE	26,426.88	50,000	50,000	55,000	55,000	5,000
TECHNICAL SERVICES	11,046,942.45	13,956,000	14,989,000	16,242,000	14,721,000	(268,000
TELECOMMUNICATIONS	7,774,593.48	5,823,000	5,495,000	13,328,000	6,940,000	1,445,000
TRAINING	1,951,862.04	3,118,000	4,833,000	6,523,000	4,644,000	(189,000
TRANSPORTATION AND TRAVEL	1,936,269.29	1,997,000	1,910,000	2,220,000	1,998,000	88,000
UTILITIES	1,406,806.44	1,760,000	1,760,000	1,760,000	1,760,000	0
TOTAL S & S	970,939,560.45	1,018,326,000	1,139,096,000	1,175,641,000	1,184,794,000	45,698,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	751,848.85	1,743,000	1,611,000	1,681,000	1,681,000	70,000
RET-OTHER LONG TERM DEBT	1,182,520.25	1,138,000	1,243,000		1,305,000	62,000
SUPPORT & CARE OF PERSONS	34,079,154.13	43,360,000	38,310,000		45,001,000	6,691,000
TAXES & ASSESSMENTS	67,230.48	3,000	2,000		2,000	0
TOTAL OTH CHARGES	36,080,753.71	46,244,000	41,166,000		47,989,000	6,823,000

## **MENTAL HEALTH BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FIXED ASSETS							
FIXED ASSETS - EQUIPMENT							
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,150,661.04	1,109,000	2,530,000	1,335,000	1,332,000		(1,198,000)
DATA HANDLING EQUIPMENT	14,847.74	0	15,000	(835,000)	0		(15,000)
ELECTRONIC EQUIPMENT	8,769.61	0	0	0	0		0
OTHER EQUIPMENT	0.00	0	439,000	0	0		(439,000)
TELECOMMUNICATIONS EQUIPMENT	242,396.11	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT	66,712.76	367,000	1,217,000	1,771,000	125,000		(1,092,000)
TOTAL FIXED ASSETS - EQUIPMENT	1,483,387.26	1,476,000	4,201,000	2,271,000	1,457,000		(2,744,000)
TOTAL FIXED ASSETS	1,483,387.26	1,476,000	4,201,000	2,271,000	1,457,000		(2,744,000)
GROSS TOTAL	\$1,314,544,214.79	\$ 1,396,857,000	\$ 1,572,891,000	\$ 1,703,455,000	\$ 1,638,999,000	\$	66,108,000
INTRAFUND TRANSFERS	(46,059,065.67)	(63,204,000)	(66,004,000)	(71,424,000)	(70,335,000)		(4,331,000)
NET TOTAL	\$1,268,485,149.12	\$ 1,333,653,000	\$ 1,506,887,000	\$ 1,632,031,000	\$ 1,568,664,000	\$	61,777,000
REVENUE	1,082,136,746.75	1,186,402,000	1,358,061,000	1,391,378,000	1,429,596,000		71,535,000
NET COUNTY COST	\$ 186,348,402.37	\$ 147,251,000	\$ 148,826,000	\$ 240,653,000	\$ 139,068,000	\$	(9,758,000)
BUDGETED POSITIONS	3,838.0	3,901.0	3,901.0	4,786.0	4,006.0		105.0
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 1,013,057.43	\$ 2,017,000	\$ 4,658,000	\$ 4,613,000	\$ 4,613,000	\$	(45,000)
ESTATE FEES	1,274,013.15	1,168,000	995,000	995,000	995,000		0
MENTAL HEALTH SERVICES	366,373.46	421,000	478,000	478,000	478,000		0
PERSONNEL SERVICES	11,374.82	0	 0	0	0		0
TOTAL CHARGES-SVS	2,664,818.86	3,606,000	6,131,000	6,086,000	6,086,000		(45,000)
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	48,669,520.19	44,147,000	44,562,000	44,763,000	44,763,000		201,000
FEDERAL AID-MENTAL HEALTH	324,759,662.50	370,204,000	444,013,000	459,258,000	504,921,000		60,908,000
TOTAL I R - FEDERA	373,429,182.69	414,351,000	488,575,000	504,021,000	549,684,000		61,109,000
INTERGVMTL REVENUE - STATE							
OTHER STATE AID - HEALTH	171,990,356.67	195,548,000	233,354,000	239,676,000	238,905,000		5,551,000
STATE - OTHER	26,846,338.86	33,022,000	33,013,000	32,994,000	30,494,000		(2,519,000)
STATE AID - MENTAL HEALTH	76,449,631.00	73,479,000	76,450,000	73,479,000	73,479,000		(2,971,000)
STATE-REALIGNMENT REVENUE	234,577,816.27	272,763,000	272,071,000	256,449,000	238,006,000		(34,065,000)
TOTAL I R - STATE	509,864,142.80	574,812,000	614,888,000	602,598,000	580,884,000		(34,004,000)
MISCELLANEOUS REVENUE							
MISCELLANEOUS	35,649,038.32	2,610,000	2,710,000	2,265,000	2,265,000		(445,000)
TOTAL MISC REV	35,649,038.32	2,610,000	2,710,000	2,265,000	2,265,000		(445,000)

## **MENTAL HEALTH BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	160,512,291.88	191,013,000	245,747,000	276,398,000	290,667,000	44,920,000
SALE OF FIXED ASSETS	17,272.20	10,000	10,000	10,000	10,000	0
TOTAL OTH FIN SRCS	160,529,564.08	191,023,000	245,757,000	276,408,000	290,677,000	44,920,000
TOTAL REVENUE	\$1,082,136,746.75	\$ 1,186,402,000	\$ 1,358,061,000	\$ 1,391,378,000	\$ 1,429,596,000	\$ 71,535,000



# **Military and Veterans Affairs**

Joseph N. Smith, Director

## Military and Veterans Affairs Budget Summary

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	1,785,616.31	\$ 2,014,000	\$	2,053,000	\$	2,111,000	\$	2,058,000	\$	5,000
SERVICES & SUPPLIES		381,177.32	390,000		390,000		300,000		273,000		(117,000)
OTHER CHARGES		46,256.49	47,000		47,000		47,000		47,000		0
GROSS TOTAL	\$	2,213,050.12	\$ 2,451,000	\$	2,490,000	\$	2,458,000	\$	2,378,000	\$	(112,000)
INTRAFUND TRANSFERS		(2,866.08)	0		0		0		0		0
NET TOTAL	\$	2,210,184.04	\$ 2,451,000	\$	2,490,000	\$	2,458,000	\$	2,378,000	\$	(112,000)
REVENUE		294,492.13	293,000		293,000		369,000		353,000		60,000
NET COUNTY COST	\$	1,915,691.91	\$ 2,158,000	\$	2,197,000	\$	2,089,000	\$	2,025,000	\$	(172,000)
BUDGETED POSITIONS		25.0	25.0		25.0		26.0		24.0		(1.0)
		IND			INCTION				CTIVITY		
	GE	NERAL FUND		Pι	JBLIC ASSISTAN	NCI	Ī	V	ETERANS' SERV	ICE	S

#### Mission Statement

To assist veterans, their dependents, and survivors in pursuing legal claims for federal, State and County benefits earned by virtue of military service, liaison with the Armed Services active and reserve components and the National Guard, and operates and maintains Bob Hope Patriotic Hall (to reopen in 2012) for use by veterans organizations and the public.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$172,000 primarily attributable to the Department's share of the County's projected funding deficit partially offset by Board-approved increases in salaries and employee benefits. The Proposed Budget also reflects the addition of 1.0 Veterans Claims Assistant position, fully offset by State revenue and the elimination of 2.0 Custodian positions which were transferred to the Internal Services Department as a result of the temporary closure of the Bob Hope Patriotic Hall.

# **Critical/Strategic Planning Initiatives**

As part of the County's strategic plan, the Department will focus on maintaining adequate service levels emphasizing quality and efficiency, continuing to explore and utilize technology, improving performance, increasing productivity, and engaging in interdepartmental initiatives.

- Expand web page data for public information and promote Department services.
- Expand outreach services to elderly veterans and widows confined to nursing homes and convalescent hospitals, and to senior homeless veterans.
- Collaborate with Southern California County Veterans Service
   Offices to conduct quarterly regional training sessions
   pertaining to legal decisions, new veterans' benefits, and
   changes in the United States Department of Veterans Affairs
   (DVA) policies and procedures.
- Streamline intra-department process with the Department of Public Social Services to identify unemployable General Relief veterans to pursue compensation claims with the United States DVA.

- Partner with Department of Community and Senior Services to assist homeless senior citizens.
- Work with the County of Los Angeles Housing Authority on a homeless veterans voucher system to expand the number of homeless veterans obtaining low-income housing.
- Work with the Department of Mental Health to provide claims assistance to veterans to determine the veteran's eligibility for federal services, and also, the availability of mental health services provided by the United States Department of Veterans Affairs or other federal health care providers.
- Work with the California Department of Veterans Affairs (CDVA), Veterans Home of California, Lancaster, to provide claims assistance to veterans in accessing federal services.

- Integrate the in-house Veterans Program computer system with the United States Veterans Administration's Benefits Delivery Network (BDN) system to improve staff access to information.
- Improve access to and responsiveness of the United States Veterans Administration's Benefits Delivery Network (BDN).
- Increase subvention funding from the California Veterans College Tuition Fee Waiver Program for dependents of veterans disabled or deceased while in service by expanding distribution of flyers to places of worship and the State Employment Development Department.
- Increase revenue from veterans license plate sales through targeted advertising.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	2,490,000	0	293,000	2,197,000	25.0
Ne	w/Expanded Programs					
1.	<b>Veterans Services:</b> Reflects the addition of 1.0 Veterans Claims Assistant I position to provide veterans claims assistance, fully offset by State revenue.	60,000		60,000		1.0
Cu	rtailments					
1.	<b>Administration:</b> Reflects a reduction in services and supplies and the elimination of 2.0 vacant Custodian postions resulting from the temporary closure of the Bob Hope Patriotic Hall needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(220,000)			(220,000)	(2.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	44,000			44,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(4,000)			(4,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	10,000			10,000	
4.	<b>Retiree Health Insurance:</b> Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to department in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(4,000)	_	<del></del>	(4,000)	

			Gross Appropriation (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos	
5.	Countywide Cost Allocation Adjust Reflects an adjustment in rent charges Federal Office of Management and Bu guidelines.	to comply with	2,000			2,000	
		Total Changes	(112,000)	0	60,000	(172,000)	(1.0)
20	09-10 Proposed Budget		2,378,000	0	353,000	2,025,000	24.0

## **MILITARY & VETERANS AFFAIRS BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	Cŀ	IANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS											
SALARIES & WAGES	\$ 1,082,041.54	\$	1,246,000	\$	1,285,000	\$	1,322,000	\$	1,261,000	\$	(24,000)
CAFETERIA PLAN BENEFITS	221,168.18		273,000		273,000		273,000		291,000		18,000
DEFERRED COMPENSATION BENEFITS	11,853.08		19,000		19,000		20,000		20,000		1,000
EMPLOYEE GROUP INS - E/B	72,969.70		68,000		68,000		74,000		76,000		8,000
OTHER EMPLOYEE BENEFITS	8,063.00		8,000		8,000		9,000		8,000		0
RETIREMENT - EMP BENEFITS	335,505.50		340,000		340,000		351,000		342,000		2,000
WORKERS' COMPENSATION	54,015.31		60,000		60,000		62,000		60,000		0
TOTAL S & E B	1,785,616.31		2,014,000		2,053,000		2,111,000		2,058,000		5,000
SERVICES & SUPPLIES											
ADMINISTRATIVE SERVICES	59,689.75		36,000		36,000		36,000		36,000		0
CLOTHING & PERSONAL SUPPLIES	3,726.07		0		0		0		0		0
COMMUNICATIONS	2,422.79		60,000		60,000		45,000		45,000		(15,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	60.00		0		0		0		0		0
COMPUTING-PERSONAL	1,767.00		0		0		0		0		0
HOUSEHOLD EXPENSE	2,280.96		5,000		5,000		1,000		1,000		(4,000)
INFORMATION TECHNOLOGY SERVICES	58,662.00		38,000		38,000		40,000		40,000		2,000
INSURANCE	74.41		1,000		1,000		1,000		1,000		0
MAINTENANCE - EQUIPMENT	1,466.50		1,000		1,000		1,000		1,000		0
MAINTENANCEBUILDINGS & IMPRV	9,123.02		0		0		0		0		0
MEMBERSHIPS	1,890.00		1,000		1,000		1,000		1,000		0
MISCELLANEOUS EXPENSE	6,019.54		1,000		1,000		1,000		1,000		0
OFFICE EXPENSE	108,866.02		45,000		45,000		35,000		29,000		(16,000)
PROFESSIONAL SERVICES	392.05		0		0		0		0		0
RENTS & LEASES - BLDG & IMPRV	8,084.64		79,000		79,000		70,000		59,000		(20,000)
RENTS & LEASES - EQUIPMENT	27,804.45		16,000		16,000		10,000		10,000		(6,000)
SMALL TOOLS & MINOR EQUIPMENT	250.98		0		0		0		0		0
SPECIAL DEPARTMENTAL EXPENSE	3,600.00		15,000		15,000		15,000		15,000		0
TECHNICAL SERVICES	9,326.62		50,000		50,000		22,000		22,000		(28,000)
TELECOMMUNICATIONS	26,191.95		0		0		0		0		0
TRAINING	1,027.00		0		0		0		0		0
TRANSPORTATION AND TRAVEL	14,629.61		9,000		9,000		9,000		9,000		0
UTILITIES	33,821.96		33,000		33,000		13,000		3,000		(30,000)
TOTAL S & S	381,177.32		390,000		390,000		300,000		273,000		(117,000)
OTHER CHARGES											
RET-OTHER LONG TERM DEBT	30,733.46		31,000		31,000		31,000		31,000		0
SUPPORT & CARE OF PERSONS	12,250.00		12,000		12,000		12,000		12,000		0
TAXES & ASSESSMENTS	3,273.03		4,000		4,000		4,000		4,000		0
TOTAL OTH CHARGES	46,256.49		47,000		47,000		47,000		47,000		0
GROSS TOTAL	\$ 2,213,050.12	\$	2,451,000	\$	2,490,000	\$	2,458,000	\$	2,378,000	\$	(112,000)
INTRAFUND TRANSFERS	(2,866.08)		0		0		0		0		0
		Φ	0.454.000	¢	2 400 000	Φ.	2 450 000	¢	2 270 000	¢	(112 000)
NET TOTAL	\$ 2,210,184.04	Ф	2,451,000	φ	2,490,000	ф	2,458,000	φ	2,378,000	Ψ	(112,000)
REVENUE	\$ 2,210,184.04 294,492.13	ф	2,451,000	φ	2,490,000		369,000	φ	353,000	Ψ	60,000

## MILITARY & VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	ı	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED		CHANGE FROM BUDGET
BUDGETED POSITIONS		25.0	25.0	25.0	26.0	24.0	)	(1.0)
REVENUE DETAIL								
INTERGVMTL REVENUE - STATE								
STATE - OTHER	\$	176,139.00	\$ 137,000	\$ 137,000	\$ 213,000	\$ 197,000	\$	60,000
STATE AID - VETERAN AFFAIRS		116,534.00	155,000	155,000	155,000	155,000		0
TOTAL I R - STATE		292,673.00	292,000	292,000	368,000	352,000		60,000
MISCELLANEOUS REVENUE								
MISCELLANEOUS		1,819.13	1,000	1,000	1,000	1,000		0
TOTAL MISC REV		1,819.13	1,000	1,000	1,000	1,000		0
TOTAL REVENUE	\$	294,492.13	\$ 293,000	\$ 293,000	\$ 369,000	\$ 353,000	\$	60,000

& Claims Prgrams Veterans Welfare 9.0 Positions Building/Hall 1.0 Position Operations Fiscal Year 2009-10 Proposed Budget Positions = 24.0 MILITARY AND VETERANS AFFAIRS Joseph N. Smith, Director Emerg. Direct Assist. Veterans Services Veterans Burial/ 3.0 Positions 4.0 Positions 1.0 Position Director Division Advisory Commission Senior Medical Administration 4.0 Positions 2.0 Positions Program Veterans

#### Museum of Art

#### Michael Govan, President and Director

#### **Museum of Art Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	4,892,460.91	\$ 4,912,000	\$	4,976,000	\$	5,214,000	\$	5,214,000	\$	238,000
SERVICES & SUPPLIES		15,074,141.34	17,583,000		17,511,000		19,299,000		19,299,000		1,788,000
OTHER CHARGES		922,653.59	917,000		925,000		922,000		922,000		(3,000)
GROSS TOTAL	\$	20,889,255.84	\$ 23,412,000	\$	23,412,000	\$	25,435,000	\$	25,435,000	\$	2,023,000
NET TOTAL	\$	20,889,255.84	\$ 23,412,000	\$	23,412,000	\$	25,435,000	\$	25,435,000	\$	2,023,000
REVENUE		212,255.39	0		0		0		0		0
NET COUNTY COST	\$	20,677,000.45	\$ 23,412,000	\$	23,412,000	\$	25,435,000	\$	25,435,000	\$	2,023,000
BUDGETED POSITIONS		42.0	42.0		42.0		42.0		42.0		0.0
	FL	JND		Fl	JNCTION			Α	CTIVITY		
	GI	ENERAL FUND			ECREATION & C ERVICES	UL	TURAL	С	ULTURAL SERVI	CES	3

#### **Mission Statement**

The Los Angeles County Museum of Art (LACMA), established by County ordinance, administers the Museum of Art complex in Hancock Park. The facilities, opened in 1965, were financed by Museum Associates, a private non-profit corporation, and made a gift to the County by this group. Museum Associates acts as the governing body of LACMA, subject to the direction of the Board of Supervisors. LACMA's mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a \$2.0 million adjustment to the base funding agreement with the Museum Associates to support increased operating costs resulting from the opening of the Broad Contemporary Art Museum (BCAM) and a parking garage in 2008. The \$2.0 million represents the second installment of a three-year commitment and

approximately 20 percent of the cost increase to operate the new facility and parking garage. The next phase of the project is underway and will include the Resnick Exhibition Pavilion, an outdoor art program, as well as planning for renovation of LACMA West and Phase III. The Proposed Budget also includes a 0.1 percent cost-of-living adjustment of \$23,000 to the base budget consistent with the 1994 Funding Agreement.

The Proposed Budget continues support for a full exhibition schedule planned for 2009-10, including *Pompeii and the Roman Villa, Luis Melendez, Telling Tales: American Genre Painting, 1760-1920, Heavy Light: Recent Photography and Video from Japan, and Pierre Auguste Renoir: After Impressionism, 1890-1919.* Permanent collection reinstallations will include Korean art, Oceanic art, Pueblo ceramics and Mughal paintings. In its third year, Art Programs with the Community will focus educational outreach to select Los Angeles Unified School District 4 schools. The program will include artmaking sessions in the classroom that will be conducted by working artists, professional development for teachers, transportation for students and their families to the Museum for Sunday programs, programs at local libraries, and videoconferencing capabilities to schools locally and nationally.

# **Critical/Strategic Planning Initiatives**

The Museum of Art will continue implementation of its long-range strategic objectives:

- Raising the Museum's pre-eminence in the local, national and international arts community through development of quality collections, exhibitions, educational programs and scholarship;
- Reorganizing its internal structure to enhance productivity;
- Continuing a capital and endowment campaign; and
- Reallocating existing resources to direct public service needs.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	23,412,000	0	0	23,412,000	42.0
New/Expanded Programs					
<ol> <li>Base Funding Agreement: Reflects the second of a three-year adjustment of the base funding agreement to sustain County support of physical and programmatic expansion. *</li> </ol>	2,000,000			2,000,000	
Other Changes					
<ol> <li>Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.</li> </ol>	40,000			40,000	
<ol> <li>Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreements.</li> </ol>	23,000			23,000	
3. Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	41,000			41,000	
<ol> <li>Other Employee Benefits: Reflects an increase in various employee benefits based on historical experience.</li> </ol>	157,000			157,000	
<b>5. Other Changes:</b> Reflects changes in services and supplies and other charges to reflect current operations.	5,000			5,000	
6. Services and Supplies: Reflects a net reduction in contracted program services to offset cost increases in salaries and employee benefits and services and supplies.	(243,000)			(243,000)	
Total Changes	2,023,000	0	0	2,023,000	0.0
2009-10 Proposed Budget	25,435,000	0	0	25,435,000	42.0

<sup>\*</sup> See Augmentation Performance Measures

#### **Unmet Needs**

The Department continues to face unfunded deferred maintenance needs; specifically in the areas of facility waterproofing, heating, ventilation and air conditioning system upgrades, elevators, electrical, and other building infrastructure needs.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Public Programs

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Incremental Costs	2,000,000			2,000,000	
Existing Costs	15,111,000			15,111,000	30.0
Total Program Costs	17,111,000			17,111,000	30.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and, through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

**Program Result:** Develop permanent collections representing the highest levels of achievement from all historical periods and cultures, and present special exhibitions of artistic, scholarly, social and historical significance. Audiences of all ages, ethnicities, nationalities and socio-economic status have access to relevant and enjoyable permanent collections and special exhibitions.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Total attendance (1)	616,491	824,399	800,000	825,000
Free admissions	296,569	471,833	500,000	500,000
Operational Measures				
Art acquisitions	1,993	2,061	1,000	1,000
Membership	64,974	62,125	64,000	68,000
Number of hours open to public	2,652	2,652	2,652	2,652

#### **Explanatory Note(s):**

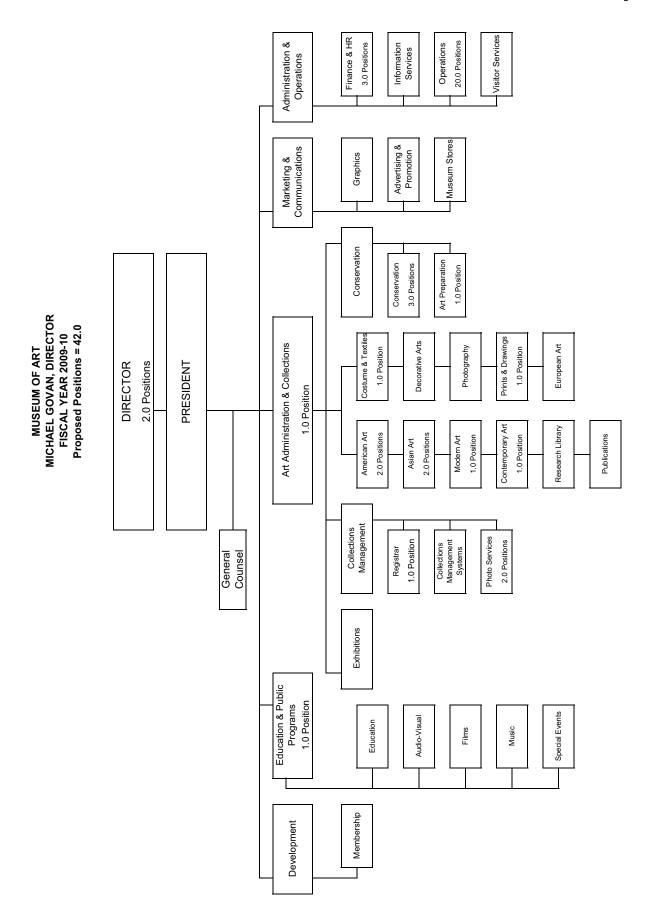
<sup>(1)</sup> The attendance increase reflects the opening of the Broad Contemporary Art Museum.

## MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 3,262,188.84	\$ 3,236,000	\$ 3,222,000	,	\$ 3,353,000	\$ 3,353,000	\$	131,000
CAFETERIA PLAN BENEFITS	391,564.80	435,000	448,000		506,000	506,000		58,000
DEFERRED COMPENSATION BENEFITS	95,482.04	103,000	105,000		119,000	119,000		14,000
EMPLOYEE GROUP INS - E/B	159,731.00	150,000	156,000		160,000	160,000		4,000
OTHER EMPLOYEE BENEFITS	7,175.00	9,000	9,000		10,000	10,000		1,000
RETIREMENT - EMP BENEFITS	831,089.05	831,000	874,000		904,000	904,000		30,000
WORKERS' COMPENSATION	145,230.18	148,000	162,000		162,000	162,000		0
TOTAL S & E B	4,892,460.91	4,912,000	4,976,000		5,214,000	5,214,000		238,000
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	28,751.99	35,000	29,000		45,000	45,000		16,000
COMMUNICATIONS	9,012.00	14,000	13,000		14,000	14,000		1,000
CONTRACTED PROGRAM SERVICES	13,773,219.00	16,939,000	15,829,000		18,706,000	18,706,000		2,877,000
INSURANCE	53.74	0	1,100,000		0	0		(1,100,000
MAINTENANCEBUILDINGS & IMPRV	85,013.00	93,000	99,000		99,000	99,000		0
MISCELLANEOUS EXPENSE	12.00	0	0		0	0		0
PROFESSIONAL SERVICES	641,951.69	10,000	35,000		20,000	20,000		(15,000
RENTS & LEASES - BLDG & IMPRV	49,593.73	50,000	50,000		50,000	50,000		0
TECHNICAL SERVICES	146,547.95	85,000	56,000		65,000	65,000		9,000
TELECOMMUNICATIONS	1,968.00	0	0		0	0		0
TRAINING	1,065.00	0	0		0	0		0
UTILITIES	336,953.24	357,000	300,000		300,000	300,000		0
TOTAL S & S	15,074,141.34	17,583,000	17,511,000		19,299,000	19,299,000		1,788,000
OTHER CHARGES								
JUDGMENTS & DAMAGES	0.00	0	9,000		5,000	5,000		(4,000
RET-OTHER LONG TERM DEBT	895,338.49	894,000	894,000		894,000	894,000		0
TAXES & ASSESSMENTS	27,315.10	23,000	22,000		23,000	23,000		1,000
TOTAL OTH CHARGES	922,653.59	917,000	925,000		922,000	922,000		(3,000
GROSS TOTAL	\$ 20,889,255.84	\$ 23,412,000	\$ 23,412,000	(	\$ 25,435,000	\$ 25,435,000	\$	2,023,000
NET TOTAL	\$ 20,889,255.84	\$ 23,412,000	\$ 23,412,000	,	\$ 25,435,000	\$ 25,435,000	\$	2,023,000
REVENUE	212,255.39	0	0		0	0		C
NET COUNTY COST	\$ 20,677,000.45	\$ 23,412,000	\$ 23,412,000	Ç	\$ 25,435,000	\$ 25,435,000	\$	2,023,000
BUDGETED POSITIONS	42.0	42.0	42.0		42.0	42.0		0.0
REVENUE DETAIL								
MISCELLANEOUS REVENUE MISCELLANEOUS	\$ 211,657.42	\$ 0	\$ 0	9	\$ 0	\$ 0	\$	0
TOTAL MISC REV	211,657.42	0	0		0	0		0

## **MUSEUM OF ART BUDGET DETAIL (Continued)**

CLASSIFICATION	ı	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	 2009-10 QUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL								
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS		597.97		0	0	0	0	0
TOTAL OTH FIN SRCS		597.97		0	0	0	0	0
TOTAL REVENUE	\$	212,255.39	\$	0 \$	0	\$ 0 \$	0	\$ 0



# **Museum of Natural History**

Dr. Jane G. Pisano, President and Director

## **Museum of Natural History Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET	
FINANCING REQUIREMENTS													
SALARIES & EMPLOYEE BENEFITS	\$	3,176,782.52	\$	3,089,000	\$	3,380,000	\$	3,200,000	\$	3,200,000	\$	(180,000)	
SERVICES & SUPPLIES		10,054,869.54		11,863,000		11,573,000		10,593,000		10,593,000		(980,000)	
OTHER CHARGES		309,530.24		317,000		316,000		318,000		318,000		2,000	
GROSS TOTAL	\$	13,541,182.30	\$	15,269,000	\$	15,269,000	\$	14,111,000	\$	14,111,000	\$	(1,158,000)	
NET TOTAL	\$	13,541,182.30	\$	15,269,000	\$	15,269,000	\$	14,111,000	\$	14,111,000	\$	(1,158,000)	
REVENUE		3,756.00		150,000		150,000		150,000		150,000		0	
NET COUNTY COST	\$	13,537,426.30	\$	15,119,000	\$	15,119,000	\$	13,961,000	\$	13,961,000	\$	(1,158,000)	
BUDGETED POSITIONS		32.0		26.0		28.0		26.0		26.0		(2.0)	
	FL	JND			Fl	JNCTION			Α	CTIVITY			
	GENERAL FUND			RECREATION & CULTURAL SERVICES						CULTURAL SERVICES			

#### **Mission Statement**

The mission of the Natural History Museum (Museum) of Los Angeles County is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

## 2009-10 Budget Message

The 2009-10 Budget Request is based on the 1994 operating agreement amended on September 26, 2006 between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and

basic operations at the Museum of Natural History located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits and the William S. Hart Museum in Newhall. The Proposed Budget includes a net County cost decrease of \$1,158,000, primarily attributable to the deletion of one-time funding.

# **Critical/Strategic Planning Initiatives**

The Museum continues to implement its strategic plan, which is consistent with the County's strategic plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in 2009-10, that further its mission.

#### **Changes From 2009-10 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	15,269,000	0	150,000	15,119,000	28.0
Cu	rtailments					
1.	<b>Public Programs:</b> Reflects the elimination of 2.0 vacant positions due to changes in program organization.	(156,000)			(156,000)	(2.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	29,000			29,000	
2.	<b>One-Time Carryover:</b> Reflects the deletion of one-time carryover funding consistent with the 1994 operating agreement amended on September 26, 2006.	(1,249,000)			(1,249,000)	
3.	<b>Cost-of-Living Adjustment:</b> Reflects the Museum's annual cost-of-living increase based on the Board-approved 1994 operating agreement amended on September 26, 2006.	13,000			13,000	
4.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	33,000			33,000	
5.	Other Salaries and Employee Benefits: Reflects decreases in various employee benefits based on historical experience.	(86,000)			(86,000)	
6.	<b>Common Area Fee:</b> Reflects the final of a three-phase increase to the total annual payment for common area services at Exposition Park.	78,000			78,000	
7.	<b>Other Charges:</b> Reflects projected increases in judgments and damages and rent charges.	2,000			2,000	
8.	<b>Services and Supplies:</b> Reflects a net increase in contracted program services due to decreases in various salaries and employee benefits.	178,000			178,000	-
	Total Changes	(1,158,000)	0	0	(1,158,000)	(2.0)
20	09-10 Proposed Budget	14,111,000	0	150,000	13,961,000	26.0

#### **Unmet Needs**

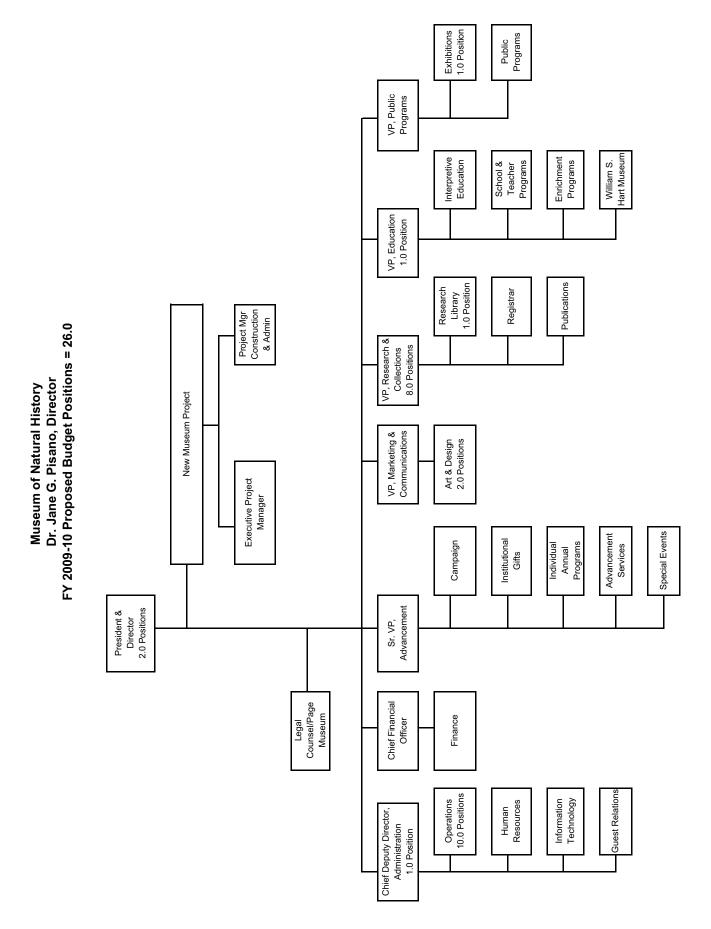
In recognition of the economic crisis that is impacting the County so severely, the only critical request that the Museum has included in the 2009-10 Capital Budget is a request for \$906,000, to address an urgent need to renovate the only two public elevators in the Museum. The elevators, which represent the only way that people in wheelchairs and mothers with children in strollers can have full access to the Museum, have experienced numerous downtime.

## MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 1,911,736.54	\$ 1,858,000	\$ 1,974,000	\$ 1,900,000	\$ 1,891,000	\$	(83,000)
CAFETERIA PLAN BENEFITS	292,822.02	285,000	334,000	293,000	303,000		(31,000)
DEFERRED COMPENSATION BENEFITS	79,477.52	77,000	93,000	76,000	76,000		(17,000)
EMPLOYEE GROUP INS - E/B	96,543.28	91,000	92,000	91,000	102,000		10,000
OTHER EMPLOYEE BENEFITS	6,825.00	8,000	8,000	8,000	8,000		0
RETIREMENT - EMP BENEFITS	674,360.67	651,000	724,000	701,000	689,000		(35,000)
WORKERS' COMPENSATION	115,017.49	119,000	155,000	131,000	131,000		(24,000)
TOTAL S & E B	3,176,782.52	3,089,000	3,380,000	3,200,000	3,200,000		(180,000)
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	173,388.06	67,000	78,000	71,000	71,000		(7,000)
COMMUNICATIONS	25,680.00	172,000	27,000	169,000	169,000		142,000
CONTRACTED PROGRAM SERVICES	8,356,000.00	9,661,000	9,288,000	8,452,000	8,452,000		(836,000)
INFORMATION TECHNOLOGY SERVICES	4,000.00	0	0	0	0		0
INSURANCE	0.00	273,000	272,000	273,000	273,000		1,000
MAINTENANCEBUILDINGS & IMPRV	122,375.47	171,000	196,000	211,000	211,000		15,000
MISCELLANEOUS EXPENSE	1,000.00	0	0	0	0		0
PROFESSIONAL SERVICES	18,031.09	10,000	10,000	2,000	2,000		(8,000)
RENTS & LEASES - BLDG & IMPRV	443,366.21	519,000	519,000	530,000	530,000		11,000
TELECOMMUNICATIONS	137,797.98	4,000	169,000	2,000	2,000		(167,000)
TRAINING	1,000.00	0	0	0	0		0
TRANSPORTATION AND TRAVEL	22,189.18	31,000	37,000	35,000	35,000		(2,000)
UTILITIES	750,041.55	955,000	977,000	848,000	 848,000		(129,000)
TOTAL S & S	10,054,869.54	11,863,000	11,573,000	10,593,000	10,593,000		(980,000)
OTHER CHARGES							
JUDGMENTS & DAMAGES	11,999.10	21,000	21,000	21,000	21,000		0
RET-OTHER LONG TERM DEBT	282,153.82	284,000	283,000	284,000	284,000		1,000
TAXES & ASSESSMENTS	15,377.32	12,000	12,000	13,000	13,000		1,000
TOTAL OTH CHARGES	309,530.24	317,000	316,000	318,000	318,000		2,000
GROSS TOTAL	\$ 13,541,182.30	\$ 15,269,000	\$ 15,269,000	\$ 14,111,000	\$ 14,111,000	\$	(1,158,000)
NET TOTAL	\$ 13,541,182.30	\$ 15,269,000	\$ 15,269,000	\$ 14,111,000	\$ 14,111,000	\$	(1,158,000)
REVENUE	3,756.00	150,000	150,000	150,000	150,000		0
NET COUNTY COST	\$ 13,537,426.30	\$ 15,119,000	\$ 15,119,000	\$ 13,961,000	\$ 13,961,000	\$	(1,158,000)
BUDGETED POSITIONS	32.0	26.0	28.0	26.0	26.0		(2.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
ASSESS & TAX COLLECT FEES	\$ 1,472.18	\$	\$ 0		\$ 0	\$	0
TOTAL CHARGES-SVS	1,472.18	0	0	0	0		0

## MUSEUM OF NATURAL HISTORY BUDGET DETAIL (Continued)

CLASSIFICATION	· · ·	Y 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-0 BUDGET			CHANGE FROM BUDGET
REVENUE DETAIL							
MISCELLANEOUS REVENUE							
MISCELLANEOUS		2,283.82	150,000	150,	000 150,0	00 150,000	0
TOTAL MISC REV		2,283.82	150,000	150,	000 150,0	00 150,000	0
TOTAL REVENUE	\$	3,756.00	\$ 150,000	) \$ 150,	000 \$ 150,0	00 \$ 150,000	\$ 0



#### The Music Center

#### Stephen D. Rountree, President

#### The Music Center Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 19,062,419.76	\$ 20,439,000	\$ 20,495,000	\$ 20,669,000	\$ 20,669,000	\$	174,000
OTHER CHARGES	956,492.41	905,000	910,000	847,000	847,000		(63,000)
GROSS TOTAL	\$ 20,018,912.17	\$ 21,344,000	\$ 21,405,000	\$ 21,516,000	\$ 21,516,000	\$	111,000
NET TOTAL	\$ 20,018,912.17	\$ 21,344,000	\$ 21,405,000	\$ 21,516,000	\$ 21,516,000	\$	111,000
REVENUE	854,470.43	898,000	898,000	827,000	827,000		(71,000)
NET COUNTY COST	\$ 19,164,441.74	\$ 20,446,000	\$ 20,507,000	\$ 20,689,000	\$ 20,689,000	\$	182,000

**FUND**GENERAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

#### Mission Statement

The County of Los Angeles, in partnership with the Music Center (Center), a private non-profit corporation, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost increase of \$182,000 primarily attributable to increased utility costs, cost-of-living adjustments and other ministerial adjustments to services provided by other County departments, partially offset by a reduction in capital lease charges. Consistent with established contractual obligations and demonstrating a commitment to maintaining public-private partnerships, the Proposed Budget continues to provide County funds to maintain and operate the facility.

# **Critical/Strategic Planning Initiatives**

Consistent with the County vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts by providing educational services in the region's schools, and to families and children on the Center's campus.

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	21,405,000	0	898,000	20,507,000	0.0
New/Expanded Programs					
<b>1. Cost-of-Living Adjustments:</b> Reflects cost-of-living adjustments which offset funding increases for building and grounds maintenance, custodial, security, and usher services.	21,000			21,000	
Other Changes					
1. <b>Utilities:</b> Reflects funding for net increases in utility costs primarily due to current and estimated rate increases and usage trends.	128,000			128,000	
<b>2. Other Charges:</b> Reflects a net reduction in capital lease costs for rent expense.	(63,000)			(63,000)	
<b>3. Miscellaneous:</b> Reflects ministerial adjustments to services provided by other County departments.	25,000			25,000	
<b>4. Revenue Adjustment:</b> Reflects a decrease in anticipated cogeneration revenue.			(71,000)	71,000	
Total Changes	111,000	0	(71,000)	182,000	0.0
2009-10 Proposed Budget	21,516,000	0	827,000	20,689,000	0.0

## **Unmet Needs**

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

## THE MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET	
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	\$ 5,000.00	\$ 5,000	\$ 10,000	\$ 10,000	\$ 10,000	\$	0	
COMMUNICATIONS	1,872.00	2,000	5,000	5,000	5,000		0	
INSURANCE	979,000.00	991,000	991,000	992,000	992,000		1,000	
MAINTENANCEBUILDINGS & IMPRV	6,074,000.00	6,483,000	6,483,000	6,490,000	6,490,000		7,000	
MISCELLANEOUS EXPENSE	2,445,000.00	2,496,000	2,496,000	2,498,000	2,498,000		2,000	
RENTS & LEASES - BLDG & IMPRV	96,572.76	95,000	96,000	121,000	121,000		25,000	
TECHNICAL SERVICES	4,287,000.00	4,763,000	4,763,000	4,768,000	4,768,000		5,000	
TELECOMMUNICATIONS	438.92	1,000	0	1,000	1,000		1,000	
UTILITIES	5,173,536.08	5,603,000	5,651,000	5,784,000	5,784,000		133,000	
TOTAL S & S	19,062,419.76	20,439,000	20,495,000	20,669,000	20,669,000		174,000	
OTHER CHARGES								
RET-OTHER LONG TERM DEBT	926,011.87	873,000	873,000	810,000	810,000		(63,000)	
TAXES & ASSESSMENTS	30,480.54	32,000	37,000	37,000	37,000		0	
TOTAL OTH CHARGES	956,492.41	905,000	910,000	847,000	847,000		(63,000	
GROSS TOTAL	\$ 20,018,912.17	\$ 21,344,000	\$ 21,405,000	\$ 21,516,000	\$ 21,516,000	\$	111,000	
NET TOTAL	\$ 20,018,912.17	\$ 21,344,000	\$ 21,405,000	\$ 21,516,000	\$ 21,516,000	\$	111,000	
REVENUE	854,470.43	898,000	898,000	827,000	827,000		(71,000	
NET COUNTY COST	\$ 19,164,441.74	\$ 20,446,000	\$ 20,507,000	\$ 20,689,000	\$ 20,689,000	\$	182,000	
REVENUE DETAIL								
MISCELLANEOUS REVENUE								
MISCELLANEOUS	\$ 854,470.43	\$ 898,000	\$ 898,000	\$ 827,000	\$ 827,000	\$	(71,000)	
TOTAL MISC REV	854,470.43	898,000	898,000	827,000	827,000		(71,000)	
TOTAL REVENUE	\$ 854,470.43	\$ 898,000	\$ 898,000	\$ 827,000	\$ 827,000	\$	(71,000)	

## **Nondepartmental Revenue**

## **Nondepartmental Revenue Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	СН	ANGE FROM BUDGET
REVENUE DETAIL							
ASSESS & TAX COLLECT FEES	\$ 10,706,436.40	\$ 6,800,000	\$ 4,300,000	\$ 4,900,000	\$ 4,300,000	\$	0
BUSINESS LICENSE TAXES	17,047,494.41	12,000,000	12,000,000	15,800,000	12,000,000		0
BUSINESS LICENSES	(1,003,785.79)	0	0	0	0		0
CHARGES FOR SERVICES - OTHER	18,450,452.00	30,685,000	25,320,000	27,104,000	25,320,000		0
FRANCHISES	9,554,522.55	6,500,000	6,500,000	6,303,000	6,303,000		(197,000
HOMEOWNER PROP TAX RELIEF	21,608,749.40	20,500,000	20,500,000	20,500,000	20,500,000		C
INTEREST	8,195,937.26	4,000,000	4,000,000	4,000,000	4,000,000		C
MISCELLANEOUS	17,022,722.10	4,302,000	4,590,000	4,590,000	4,590,000		C
OTHER GOVERNMENTAL AGENCIES	99,200,555.77	82,029,000	76,780,000	76,780,000	76,780,000		C
OTHER TAXES	70,215,798.27	52,683,000	68,862,000	53,247,000	51,170,000		(17,692,000
PEN INT & COSTS-DEL TAXES	66,488,949.14	58,025,000	50,000,000	63,500,000	51,697,000		1,697,000
RENTS & CONCESSIONS	5,569,464.21	3,482,000	3,482,000	1,982,000	1,982,000		(1,500,000
RESIDUAL EQUITY TRANS IN	2,573,499.36	363,000	0	0	0		(
ROYALTIES	592,376.24	500,000	150,000	150,000	150,000		(
SALES & USE TAXES	42,973,461.83	40,825,000	43,833,000	41,233,000	41,233,000		(2,600,000
STATE - OTHER	(2,638,656.09)	0	0	0	0		C
TOBACCO SETTLEMENT	105,234,082.19	100,000,000	0	0	0		C
UTILITY USERS TAX	65,582,638.82	48,783,000	51,550,000	0	0		(51,550,000
TOTAL REVENUE	\$557,374,698.07	\$ 471,477,000	\$ 371,867,000	\$ 320,089,000	\$ 300,025,000	\$	(71,842,000

FUNDFUNCTIONACTIVITYGENERAL FUNDOTHEROTHER

## 2009-10 Budget Message

Nondepartmental revenues are derived largely from shared programs administered by the State and are not related to the revenue-generating activities of any specific Los Angeles County department.

The 2009-10 Proposed Budget primarily reflects:

■ The transfer of \$51.6 million in Electric, Gas, and Telephone Users Tax revenues to the Utility User Tax budget unit as a result of the voter-approved Measure U.

- A decrease of \$17.7 million in Deed Transfer Tax revenue based on the continuing decline in the County's housing market.
- A decrease of \$2.6 million in Local One Percent Sales Tax revenue due to the projected decline in sales tax receipts in the County.

## **Nondepartmental Special Accounts**

### **Nondepartmental Special Accounts Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 0.00	\$ 0	\$ 29,770,000	\$ 29,770,000	\$ 29,770,000	\$	0
SERVICES & SUPPLIES	13,730,225.99	20,746,000	59,885,000	61,341,000	60,516,000		631,000
OTHER CHARGES	18,737,574.81	8,667,000	21,814,000	19,212,000	19,212,000		(2,602,000)
OTHER FINANCING USES	44,707,659.68	55,712,000	62,308,000	37,963,000	37,963,000		(24,345,000)
GROSS TOTAL	\$ 77,175,460.48	\$ 85,125,000	\$ 173,777,000	\$ 148,286,000	\$ 147,461,000	\$	(26,316,000)
INTRAFUND TRANSFERS	(1,004,125.39)	(1,419,000)	(1,419,000)	(1,419,000)	(1,419,000)		0
NET TOTAL	\$ 76,171,335.09	\$ 83,706,000	\$ 172,358,000	\$ 146,867,000	\$ 146,042,000	\$	(26,316,000)
REVENUE	209,179,794.20	93,034,000	93,034,000	40,200,000	40,200,000		(52,834,000)
NET COUNTY COST	\$ (133,008,459.11)	\$ (9,328,000)	\$ 79,324,000	\$ 106,667,000	\$ 105,842,000	\$	26,518,000

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects:

- An increase in services and supplies, due to an increase in services of countywide benefit, partially offset by a decrease in special contracts.
- A decrease in other charges, mainly due to decreased estimates for interest expense from lower interest rates.
- A decrease in other financing uses reflecting the deletion of one-time transfers to the Public Works Flood Control District (for the Urban Runoff and Stormwater Quality Engineering Consultant Services Agreement in the unincorporated areas), Productivity Investment Fund, and Civic Art Special Fund; and the reduction of transfers to the Public Library and Civic Center Parking Fund.
- A decrease in revenues, reflecting the sharp drop in projected interest earnings rates, reduced reimbursement of expenses (for tax counsel reimbursed directly from deferred income plans), and the elimination of one-time operating transfers from Public Library's carryover of excess fund balance.

## **Office of Public Safety**

#### Steve Lieberman, Acting Chief

### Office of Public Safety Budget Summary

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	54,719,670.86	\$ 55,829,000	\$	64,090,000	\$	60,058,000	\$	60,394,000	\$	(3,696,000)
SERVICES & SUPPLIES		42,509,034.95	46,354,000		47,427,000		53,509,000		52,686,000		5,259,000
OTHER CHARGES		214,921.64	481,000		481,000		481,000		480,000		(1,000)
FIXED ASSETS - EQUIPMENT		871,689.52	543,000		543,000		543,000		0		(543,000)
GROSS TOTAL	\$	98,315,316.97	\$ 103,207,000	\$	112,541,000	\$	114,591,000	\$	113,560,000	\$	1,019,000
INTRAFUND TRANSFERS		(38,174,305.80)	(42,000,000)		(42,618,000)		(48,217,000)		(47,515,000)		(4,897,000)
NET TOTAL	\$	60,141,011.17	\$ 61,207,000	\$	69,923,000	\$	66,374,000	\$	66,045,000	\$	(3,878,000)
REVENUE		42,856,389.41	43,535,000		51,971,000		48,884,000		48,883,000		(3,088,000)
NET COUNTY COST	\$	17,284,621.76	\$ 17,672,000	\$	17,952,000	\$	17,490,000	\$	17,162,000	\$	(790,000)
BUDGETED POSITIONS		719.0	719.0		719.0		660.0		669.0		(50.0)
	Fl	JND		FU	NCTION			Α	CTIVITY		
	Gl	ENERAL FUND		PU	IBLIC PROTECT	101	N	Р	OLICE PROTECT	101	l

#### **Mission Statement**

To provide protection for patrons, employees, and properties of Los Angeles County departments which contract for such services, and to provide a safe environment for those who use County parks and recreation areas. The Office of Public Safety (OPS) is committed to maintaining a level of professional excellence, among its sworn personnel, that will ensure the safety of those receiving services, as well as protecting the safety of police officers.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a decrease of \$790,000 in net County cost that includes Board-approved increases in salaries and employee benefits, offset by a reduction of \$830,000 in fixed assets and services and supplies from Park Services Bureau to achieve the Department's share needed to address the County's projected structural deficit. Additionally, the Proposed Budget reflects a decrease of 46.0 Officer and 4.0 Lieutenant positions due to reductions in service levels purchased by the Departments of Health Services and Public Social Services.

## **Critical/Strategic Planning Initiatives**

The Department's initiatives are to:

- Continue ongoing efforts to identify and recruit candidates to fill police officer vacancies.
- Pursue grant funding opportunities to provide for operational requirements.
- Continue working with client departments to identify security enhancements/opportunities.

## **Changes From 2008-09 Budget**

<ol> <li>2008-09 Final Adopted Budget</li> <li>Curtailments</li> <li>Park Services Bureau: Reflects a reduction of \$543,000 in fixed assets and \$287,000 in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> <li>Security Guard Services: Reflects changes in contract security guard services as requested by client departments and Board-approved increases in contractor rates.</li> <li>Facilities Services Bureau: Reflects the reduction of \$596,000 in contract security services and 21.0 vacant Officer positions due to a decrease in service hours purchased by the Department of Public Social Services.</li> <li>Health Services Bureau: Reflects the reduction of 25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.</li> <li>Other Changes</li> <li>Salaries and Employee Benefits: Reflects funding of</li> </ol>	(830,000) (830,000) 6,142,000 (2,394,000)	<b>42,618,000</b> 6,933,000 (2,394,000)	<b>51,971,000</b> (791,000)	<b>17,952,000</b> (830,000)	719.0
<ol> <li>Park Services Bureau: Reflects a reduction of \$543,000 in fixed assets and \$287,000 in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> <li>Security Guard Services: Reflects changes in contract security guard services as requested by client departments and Board-approved increases in contractor rates.</li> <li>Facilities Services Bureau: Reflects the reduction of \$596,000 in contract security services and 21.0 vacant Officer positions due to a decrease in service hours purchased by the Department of Public Social Services.</li> <li>Health Services Bureau: Reflects the reduction of 25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.</li> <li>Other Changes</li> </ol>	6,142,000		(791,000)	(830,000)	
<ul> <li>in fixed assets and \$287,000 in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.</li> <li>Security Guard Services: Reflects changes in contract security guard services as requested by client departments and Board-approved increases in contractor rates.</li> <li>Facilities Services Bureau: Reflects the reduction of \$596,000 in contract security services and 21.0 vacant Officer positions due to a decrease in service hours purchased by the Department of Public Social Services.</li> <li>Health Services Bureau: Reflects the reduction of 25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.</li> <li>Other Changes</li> </ul>	6,142,000		(791,000)	(830,000)	
security guard services as requested by client departments and Board-approved increases in contractor rates.  3. Facilities Services Bureau: Reflects the reduction of \$596,000 in contract security services and 21.0 vacant Officer positions due to a decrease in service hours purchased by the Department of Public Social Services.  4. Health Services Bureau: Reflects the reduction of 25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.  Other Changes			(791,000)		
\$596,000 in contract security services and 21.0 vacant Officer positions due to a decrease in service hours purchased by the Department of Public Social Services.  4. Health Services Bureau: Reflects the reduction of 25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.  Other Changes	(2,394,000)	(2,394,000)			
25.0 vacant Officer and 4.0 vacant Lieutenant positions due to a decrease in service hours purchased by the Department of Health Services.  Other Changes				-	(21.0)
_	(2,567,000)	-	(2,567,000)	-	(29.0)
1. Salaries and Employee Benefits: Reflects funding of					
Board-approved increases in salaries and employee benefits, partially offset by increased intrafund transfer and revenue.	426,000	86,000	271,000	69,000	
2. Retirement Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to department in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance cost.	(75,000)	5,000		(80,000)	
3. Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	163,000	137,000	-	26,000	
<b>4. Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	155,000	130,000		25,000	
<ol> <li>Countywide Cost Allocation Adjustment (A-87):         Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.     </li> </ol>	(1,000)		(1,000)		
Total Changes		4,897,000	(2.000.000)		
2009-10 Proposed Budget	1,019,000		(3,088,000)	(790,000)	(50.0)

#### **Unmet Needs**

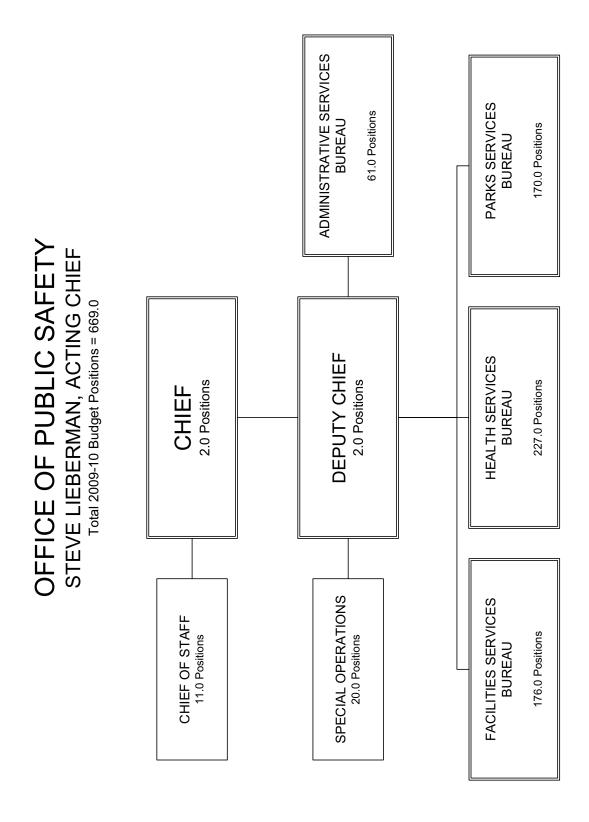
The Office of Public Safety has critical unmet needs in the Park Services Bureau operations, including the purchase of 35 mobile digital computers to replace obsolete technology; an increase in services and supplies funding; and staffing. However, these unmet needs have not been submitted for consideration due to the County's financial situation.

#### OFFICE OF PUBLIC SAFETY BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 37,684,146.77	\$ 36,753,000	\$ 44,932,000	\$ 41,857,000	\$ 42,293,000	\$ (2,639,000)
CAFETERIA PLAN BENEFITS	4,964,939.92	5,726,000	5,726,000	5,575,000	5,521,000	(205,000)
DEFERRED COMPENSATION BENEFITS	609,228.89	992,000	992,000	976,000	863,000	(129,000)
EMPLOYEE GROUP INS - E/B	474,451.07	687,000	687,000	639,000	647,000	(40,000)
OTHER EMPLOYEE BENEFITS	26,091.00	34,000	34,000	34,000	34,000	0
RETIREMENT - EMP BENEFITS	7,778,561.84	8,211,000	8,211,000	7,754,000	7,770,000	(441,000)
WORKERS' COMPENSATION	3,182,251.37	3,426,000	3,508,000	3,223,000	3,266,000	(242,000)
TOTAL S & E B	54,719,670.86	55,829,000	64,090,000	60,058,000	60,394,000	(3,696,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,251,595.86	1,305,000	1,366,000	1,366,000	1,366,000	0
CLOTHING & PERSONAL SUPPLIES	42,951.43	95,000	90,000	90,000	88,000	(2,000)
COMMUNICATIONS	636,966.47	564,000	601,000	601,000	601,000	0
COMPUTING-MAINFRAME	749.00	1,000	1,000	1,000	1,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	22,441.00	20,000	1,000	1,000	1,000	0
COMPUTING-PERSONAL	351,198.53	238,000	315,000	315,000	315,000	0
HOUSEHOLD EXPENSE	964.51	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	426.00	20,000	30,000	30,000	30,000	0
MAINTENANCE - EQUIPMENT	49,900.67	51,000	183,000	183,000	181,500	(1,500)
MAINTENANCEBUILDINGS & IMPRV	416,064.27	435,000	465,000	465,000	465,000	0
MEMBERSHIPS	270.00	2,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	70,922.34	56,000	12,000	12,000	10,000	(2,000)
OFFICE EXPENSE	138,118.56	146,000	349,000	349,000	341,000	(8,000)
PROFESSIONAL SERVICES	759,010.26	898,000	1,644,000	1,644,000	1,644,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	29,606.17	15,000	8,000	8,000	8,000	0
RENTS & LEASES - EQUIPMENT	82,469.44	50,000	103,000	103,000	103,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,751.17	2,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	90,174.05	205,000	303,000	303,000	298,000	(5,000)
TECHNICAL SERVICES	35,776,474.55	39,668,000	39,258,000	45,400,000	44,804,000	5,546,000
TELECOMMUNICATIONS	405,596.05	487,000	459,000	459,000	459,000	0
TRAINING	110,178.62	100,000	255,000	255,000	255,000	0
TRANSPORTATION AND TRAVEL	2,058,368.39	1,793,000	1,779,000	1,719,000	1,510,500	(268,500)
UTILITIES	211,837.61	200,000	188,000	188,000	188,000	0
TOTAL S & S	42,509,034.95	46,354,000	47,427,000	53,509,000	52,686,000	5,259,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	146,014.30	426,000	426,000	426,000	426,000	0
RET-OTHER LONG TERM DEBT	56,162.21	55,000	55,000	55,000	54,000	(1,000)
TAXES & ASSESSMENTS	12,745.13	0	0	0	0	0
TOTAL OTH CHARGES	214,921.64	481,000	481,000	481,000	480,000	(1,000)

#### **OFFICE OF PUBLIC SAFETY BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
TELECOMMUNICATIONS EQUIPMENT		348,819.41	44,000	44,000	44,000	0		(44,000)
VEHICLES & TRANSPORTATION EQUIPMENT		522,870.11	499,000	499,000	499,000	0		(499,000)
TOTAL FIXED ASSETS - EQUIPMENT		871,689.52	543,000	543,000	543,000	0		(543,000)
TOTAL FIXED ASSETS		871,689.52	543,000	543,000	543,000	0		(543,000)
GROSS TOTAL	\$	98,315,316.97	\$ 103,207,000	\$ 112,541,000	\$ 114,591,000	\$ 113,560,000	\$	1,019,000
INTRAFUND TRANSFERS		(38,174,305.80)	(42,000,000)	(42,618,000)	(48,217,000)	(47,515,000)		(4,897,000)
NET TOTAL	\$	60,141,011.17	\$ 61,207,000	\$ 69,923,000	\$ 66,374,000	\$ 66,045,000	\$	(3,878,000)
REVENUE		42,856,389.41	43,535,000	51,971,000	48,884,000	48,883,000		(3,088,000)
NET COUNTY COST	\$	17,284,621.76	\$ 17,672,000	\$ 17,952,000	\$ 17,490,000	\$ 17,162,000	\$	(790,000)
BUDGETED POSITIONS		719.0	719.0	719.0	660.0	669.0		(50.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	4,933.73	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
LAW ENFORCEMENT SERVICES	_	42,317,146.54	 43,000,000	51,436,000	48,349,000	48,348,000		(3,088,000)
TOTAL CHARGES-SVS		42,322,080.27	43,000,000	51,436,000	48,349,000	48,348,000		(3,088,000)
FINES FORFEITURES & PENALTIES								
VEHICLE CODE FINES		421,437.60	487,000	487,000	487,000	487,000		0
TOTAL FINES FO/PEN		421,437.60	487,000	487,000	487,000	487,000		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER		12,454.16	0	0	0	0		0
TOTAL I R - STATE		12,454.16	0	0	0	0		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		82,302.67	48,000	48,000	48,000	48,000		0
TOTAL MISC REV		82,302.67	48,000	48,000	48,000	48,000		0
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS		18,114.71	0	0	0	0		0
TOTAL OTH FIN SRCS		18,114.71	0	0	0	0		0
TOTAL REVENUE	\$	42,856,389.41	\$ 43,535,000	\$ 51,971,000	\$ 48,884,000	\$ 48,883,000	\$	(3,088,000)



#### **Ombudsman**

## **Ombudsman Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cl	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 908,995.37	\$ 1,004,000	\$ 1,085,000	\$	1,125,000	\$ 0	\$	(1,085,000)
SERVICES & SUPPLIES	239,229.58	237,000	277,000		265,000	0		(277,000)
OTHER CHARGES	64.26	6,000	6,000		6,000	0		(6,000)
GROSS TOTAL	\$ 1,148,289.21	\$ 1,247,000	\$ 1,368,000	\$	1,396,000	\$ 0	\$	(1,368,000)
NET TOTAL	\$ 1,148,289.21	\$ 1,247,000	\$ 1,368,000	\$	1,396,000	\$ 0	\$	(1,368,000)
REVENUE	317.43	0	0		0	0		0
NET COUNTY COST	\$ 1,147,971.78	\$ 1,247,000	\$ 1,368,000	\$	1,396,000	\$ 0	\$	(1,368,000)
BUDGETED POSITIONS	10.0	10.0	10.0		10.0	0.0		(10.0)
	ND NERAL FUND		JNCTION JBLIC PROTECT	ΠΟ	N	CTIVITY THER PROTECTI	ON	

#### **Mission Statement**

The Ombudsman serves residents with issues and concerns involving the Los Angeles County Sheriff's Department, Office of Public Safety, and other County departments and agencies as directed by the Board of Supervisors.

The Ombudsman provides a professional, neutral, and impartial forum for residents to seek resolutions to pertinent issues. With integrity and objectivity as the guiding principles, the Ombudsman staff reviews and assesses investigations for fairness and thoroughness, and seeks to obtain proper resolution to issues.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects the merger of the Department with the Department of Community and Senior Services (CSS) to create efficiencies.

### **Critical/Strategic Planning Initiatives**

Please see CSS on page 15.1 for information.

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	1,368,000	0	0	1,368,000	10.0
Efficiencies					
<ol> <li>Transfer of Services to the Department of Community and Senior Services (CSS): Reflects the transfer of the Department to CSS.</li> </ol>	(1,168,000)			(1,168,000)	(9.0)
Curtailments					
1. Salaries and Employee Benefits: Reflects the elimination of the Ombudsman position as a result of the transfer of services to CSS.	(166,000)			(166,000)	(1.0)
<b>2. Services and Supplies:</b> Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year 2009-10.	(68,000)			(68,000)	
Other Changes					
1. Salaries and Employee Benefits: Reflects funding for Board-approved increases in salaries and employee benefits.	34,000			34,000	
Total Changes	(1,368,000)	0	0	(1,368,000)	(10.0)
2009-10 Proposed Budget	0	0	0	0	0.0

#### **DEPARTMENT OF OMBUDSMAN BUDGET DETAIL**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$	600,102.56	\$ 690,000	\$ 771,000	\$ 781,000	\$ 0	\$ (771,000)
CAFETERIA PLAN BENEFITS		93,017.27	108,000	108,000	108,000	0	(108,000)
DEFERRED COMPENSATION BENEFITS		44,376.26	45,000	45,000	45,000	0	(45,000)
EMPLOYEE GROUP INS - E/B		30,313.17	28,000	28,000	28,000	0	(28,000)
OTHER EMPLOYEE BENEFITS		7,350.00	7,000	7,000	7,000	0	(7,000)
RETIREMENT - EMP BENEFITS		133,836.11	126,000	126,000	156,000	0	(126,000)
TOTAL S & E B		908,995.37	1,004,000	1,085,000	1,125,000	0	(1,085,000)
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES		20,690.28	41,000	54,000	54,000	0	(54,000)
COMMUNICATIONS		130.08	1,000	0	0	0	0
COMPUTING-MAINFRAME		0.00	23,000	22,000	22,000	0	(22,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		497.28	1,000	0	0	0	0
COMPUTING-PERSONAL		28,373.85	22,000	27,000	27,000	0	(27,000)
CONTRACTED PROGRAM SERVICES		184.73	0	0	0	0	0
HOUSEHOLD EXPENSE		347.88	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES		1,475.00	14,000	33,000	33,000	0	(33,000)
INSURANCE		138.68	0	0	0	0	0
MAINTENANCE - EQUIPMENT		575.74	5,000	5,000	5,000	0	(5,000)
MAINTENANCEBUILDINGS & IMPRV		42,637.43	25,000	24,000	24,000	0	(24,000)
MEDICAL DENTAL & LAB SUPPLIES		283.63	0	0	0	0	0
MEMBERSHIPS		2,954.00	2,000	1,000	1,000	0	(1,000)
MISCELLANEOUS EXPENSE		3,713.06	2,000	2,000	2,000	0	(2,000)
OFFICE EXPENSE		16,200.13	20,000	29,000	29,000	0	(29,000)
PROFESSIONAL SERVICES		37,218.40	16,000	0	0	0	0
PUBLICATIONS & LEGAL NOTICE		381.92	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV		1,139.93	5,000	6,000	6,000	0	(6,000)
RENTS & LEASES - EQUIPMENT		0.00	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE		6,979.43	2,000	0	0	0	0
TECHNICAL SERVICES		2,573.00	4,000	5,000	5,000	0	(5,000)
TELECOMMUNICATIONS		20,070.63	23,000	14,000	14,000	0	(14,000)
TRAINING		23,446.88	12,000	19,000	19,000	0	(19,000)
TRANSPORTATION AND TRAVEL		24,214.08	17,000	24,000	24,000	0	(24,000)
UTILITIES	_	5,003.54	0	 12,000	0	 0	(12,000)
TOTAL S & S		239,229.58	237,000	277,000	265,000	0	(277,000)
OTHER CHARGES							
JUDGMENTS & DAMAGES		0.00	6,000	6,000	6,000	0	(6,000)
TAXES & ASSESSMENTS		64.26	0	 0	0	 0	0
TOTAL OTH CHARGES		64.26	6,000	6,000	6,000	0	(6,000)
GROSS TOTAL	\$	1,148,289.21	\$ 1,247,000	\$ 1,368,000	\$ 1,396,000	\$ 0	\$ (1,368,000)
NET TOTAL	\$	1,148,289.21	\$ 1,247,000	\$ 1,368,000	\$ 1,396,000	\$ 0	\$ (1,368,000)
REVENUE		317.43	0	0	0	0	0
NET COUNTY COST	\$	1,147,971.78	\$ 1,247,000	\$ 1,368,000	\$ 1,396,000	\$ 0	\$ (1,368,000)

### **DEPARTMENT OF OMBUDSMAN BUDGET DETAIL (Continued)**

CLASSIFICATION	 2007-08 CTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
BUDGETED POSITIONS	10.0	10.0	10.0	10.0	0.0		(10.0)
REVENUE DETAIL							
MISCELLANEOUS REVENUE							
MISCELLANEOUS	\$ 317.43	\$ 0	\$ 0	\$ 0 \$	0	\$	0
TOTAL MISC REV	317.43	0	0	0	0		0
TOTAL REVENUE	\$ 317.43	\$ 0	\$ 0	\$ 0 \$	0	\$	0

# **Organizational Chart**

See Community and Senior Services Organizational Chart on page 15.10.

### **Parks and Recreation**

#### **Russ Guiney, Director**

#### **Parks and Recreation Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 97,391,914.14	\$ 100,043,000	\$	105,208,000	\$	104,887,000	\$	104,667,000	\$	(541,000)
SERVICES & SUPPLIES	34,622,491.35	36,805,000		37,070,000		35,633,000		33,890,000		(3,180,000)
OTHER CHARGES	7,932,075.35	8,274,000		8,440,000		8,133,000		8,133,000		(307,000)
FIXED ASSETS - EQUIPMENT	2,286,676.83	640,000		839,000		230,000		45,000		(794,000)
GROSS TOTAL	\$ 142,233,157.67	\$ 145,762,000	\$	151,557,000	\$	148,883,000	\$	146,735,000	\$	(4,822,000)
INTRAFUND TRANSFERS	(1,272,536.46)	(1,250,000)		(1,250,000)		(1,105,000)		(1,105,000)		145,000
NET TOTAL	\$ 140,960,621.21	\$ 144,512,000	\$	150,307,000	\$	147,778,000	\$	145,630,000	\$	(4,677,000)
REVENUE	40,141,769.80	39,800,000		41,019,000		39,786,000		39,786,000		(1,233,000)
NET COUNTY COST	\$ 100,818,851.41	\$ 104,712,000	\$	109,288,000	\$	107,992,000	\$	105,844,000	\$	(3,444,000)
BUDGETED POSITIONS	1,673.0	1,605.0		1,605.0		1,494.0		1,486.0		(119.0)
	FUND		FU	NCTION			Α	CTIVITY		
	GENERAL FUND			CREATION & C RVICES	UL	TURAL	R	ECREATION FAC	CILIT	TES

#### Mission Statement

Through "Creating Community through People, Parks and Programs" provides the residents of Los Angeles County with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programs and to positively enhance their environment through the acquisition, development, and maintenance of County parks, gardens, golf courses, trails, and open space areas.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a \$3.444 million decrease in net County cost primarily attributable to reductions needed to address the County's projected deficit for the 2009-10 Proposed Budget and the deletion of one-time funding. The Proposed Budget also includes an increase in net County cost to fund negotiated increases in salaries and employee benefits and the Department's efforts to realign the budget to address various revenue shortfalls. The Department will realize minimal reductions to grounds maintenance,

recreation programs, natural area services, and its Youth Worker Program as a result of reductions taken to address the County's projected deficit.

## **Critical/Strategic Planning Initiatives**

The Department's strategic planning initiatives are to encourage community cohesion and partnerships by providing peaceful and safe gathering places for patrons to socialize, recreate, and take ownership in their parks; promote healthier communities by offering physical outlets; provide environmental leadership by promoting environmental education and demonstrating environmental ethics; and encouraging staff cohesion by sharing a common vision and carrying out the Department's mission as a team. Also, the Department remains committed to utilizing its resources to support the County's Strategic Plan Goals and Strategies, which are Operational Effectiveness (Goal 1); Children, Family and Adult Well-Being (Goal 2); Community and Municipal Services (Goal 3); Health and Mental Health (Goal 4); and Public Safety (Goal 5).

## Changes From 2008-09 Budget

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	151,557,000	1,250,000	41,019,000	109,288,000	1,605.0
Cri	tical Issues					
1.	<b>Budget Realignment:</b> Reflects the elimination of 39.0 vacant positions and a reduction to services and supplies to address various revenue shortfalls and increases in unavoidable costs.	(1,901,000)		(1,423,000)	(478,000)	(39.0)
Cu	rtailments					
1.	<b>Fixed Assets:</b> Reflects a reduction in fixed assets equipment needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(476,000)	<del></del>		(476,000)	
2.	<b>Services and Supplies</b> : Reflects a reduction to services and supplies including office furniture, printing supplies, training, transportation/travel, and computers needed to address the County's projected structural deficit for FY 2009-10.	(506,000)			(506,000)	
3.	<b>Vacant Positions:</b> Reflects the elimination of 15.0 vacant positions needed to address the County's projected structural deficit for FY 2009-10.	(628,000)			(628,000)	(15.0)
4.	<b>Grounds Maintenance:</b> Reflects the elimination of 11.0 temporary positions and a reduction in related services and supplies needed to address the County's projected structural deficit for FY 2009-10.	(440,000)			(440,000)	(11.0)
5.	<b>Recreation Programs:</b> Reflects the elimination of 20.0 temporary positions and a reduction in related services and supplies needed to address the County's projected structural deficit for FY 2009-10.	(647,000)			(647,000)	(20.0)
6.	<b>Natural Areas:</b> Reflects the elimination of 7.0 temporary positions and a reduction in related services and supplies needed to address the County's projected structural deficit for FY 2009-10.	(220,000)			(220,000)	(7.0)
7.	<b>Youth Workers:</b> Reflects the elimination of 22.0 temporary Youth Worker positions needed to address the County's projected structural deficit for FY 2009-10.	(390,000)			(390,000)	(22.0)
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	2,363,000			2,363,000	
2.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels, partially offset with a reduction in the unfunded liability in the retirement system.	590,000			590,000	-
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	257,000	-	-	257,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	<b>Retiree Health Insurance:</b> Reflects the second of a four-year plan to recover the one-time augmentation provided to departments in the transition from the discontinuation of retirement earnings surplus.	(144,000)			(144,000)	
5.	<b>Countywide Cost Allocation Adjustment (A-87):</b> Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines.	193,000			193,000	
6.	<b>Unavoidable Costs:</b> Reflects increases in projected retiree health insurance and long-term disability costs, based on historical experience.	478,000			478,000	
7.	<b>Services and Supplies:</b> Reflects an increase in services and supplies, fully offset by one-time Payments in Lieu of Taxes revenue, for induction lighting and the replacement of a boiler.	470,000		470,000		
8.	Miscellaneous Changes: Reflects a decrease in intrafund transfers, fully offset by the elimination of 1.0 temporary position and related services and supplies, due to the discontinuance of the Greater Avenues for Independence (GAIN) program, and the alignment of various revenues.	(145,000)	(145,000)	-	-	(1.0)
9.	<b>Deletion of One-Time Funding:</b> Reflects the one-time funding for New Facilities, judgments and damages, enhancing park services, efficiency initiatives, Whittier Narrows Trash Monitoring and Reporting Plan, and improvements to Botanic Gardens and the Arboretum; and the elimination of 4.0 vacant positions associated with new park facilities originally scheduled to open in FY 2008-09, but have been delayed due to construction.	(3,676,000)		(280,000)	(3,396,000)	(4.0)
	Total Changes	(4,822,000)	(145,000)	(1,233,000)	(3,444,000)	(119.0)
20	09-10 Proposed Budget	146,735,000	1,105,000	39,786,000	105,844,000	1,486.0

#### **Unmet Needs**

The Department's critical needs include one-time and ongoing needs arising from the opening of new park facilities and amenities scheduled for fiscal year 2009-10, and funding for efficiency projects which reduce departmental expenditures in utilities, fuel, materials, and supplies associated with recreational programs. Efficiency projects proposed by the Department include reducing electricity usage through the continued installation of induction lighting at ball fields; reducing water usage through the installation of tankless water heaters; reducing gang activity through collaboration with another County department and enhanced recreation programming; and reducing gasoline usage and vehicle maintenance costs through videoconferencing.

#### **PARKS & RECREATION BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 66,312,098.07	\$ 68,590,000	\$ 73,375,000	\$ 70,320,000	\$ 70,328,000	\$ (3,047,000)
CAFETERIA PLAN BENEFITS	9,214,280.44	10,053,000	10,149,000	11,435,000	11,307,000	1,158,000
DEFERRED COMPENSATION BENEFITS	1,614,635.81	1,815,000	1,869,000	1,903,000	1,864,000	(5,000)
EMPLOYEE GROUP INS - E/B	3,047,938.79	3,113,000	2,955,000	3,135,000	3,135,000	180,000
OTHER EMPLOYEE BENEFITS	97,952.34	110,000	153,000	153,000	153,000	0
RETIREMENT - EMP BENEFITS	14,032,719.07	13,345,000	13,571,000	14,805,000	14,744,000	1,173,000
WORKERS' COMPENSATION	3,072,289.62	3,017,000	3,136,000	3,136,000	3,136,000	0
TOTAL S & E B	97,391,914.14	100,043,000	105,208,000	104,887,000	104,667,000	(541,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,110,957.12	793,000	793,000	693,000	693,000	(100,000)
CLOTHING & PERSONAL SUPPLIES	271,528.39	244,000	244,000	220,000	224,000	(20,000)
COMMUNICATIONS	265,292.20	200,000	200,000	207,000	200,000	0
COMPUTING-MAINFRAME	39,168.83	16,000	16,000	16,000	16,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	196,694.63	149,000	149,000	163,000	84,000	(65,000)
COMPUTING-PERSONAL	379,460.18	543,000	543,000	466,000	460,000	(83,000)
FOOD	534,507.81	0	0	0	0	0
HOUSEHOLD EXPENSE	608,618.72	384,000	384,000	407,000	375,000	(9,000)
INFORMATION TECHNOLOGY SERVICES	27,569.86	120,000	120,000	0	0	(120,000)
INFORMATION TECHNOLOGY-SECURITY	59,311.92	0	0	3,000	0	0
INSURANCE	436,845.47	251,000	251,000	251,000	251,000	0
MAINTENANCE - EQUIPMENT	575,871.08	1,290,000	1,290,000	1,014,000	1,000,000	(290,000)
MAINTENANCEBUILDINGS & IMPRV	9,138,292.19	9,932,000	10,197,000	10,339,000	9,924,000	(273,000)
MEDICAL DENTAL & LAB SUPPLIES	32,656.99	16,000	16,000	16,000	16,000	0
MEMBERSHIPS	3,561.70	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	34,973.28	280,000	280,000	0	0	(280,000)
OFFICE EXPENSE	738,114.05	219,000	219,000	160,000	124,000	(95,000)
PROFESSIONAL SERVICES	792,833.14	1,227,000	1,227,000	1,238,000	1,227,000	0
PUBLICATIONS & LEGAL NOTICE	26,222.31	3,000	3,000	3,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	164,133.17	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	333,208.47	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	383,378.13	217,000	217,000	159,000	0	(217,000)
SPECIAL DEPARTMENTAL EXPENSE	957,054.21	4,003,000	4,003,000	3,222,000	2,517,000	(1,486,000)
TECHNICAL SERVICES	1,094,421.05	1,739,000	1,739,000	1,739,000	1,739,000	0
TELECOMMUNICATIONS	1,754,872.83	1,376,000	1,376,000	1,583,000	1,375,000	(1,000)
TRAINING	213,977.88	312,000	312,000	238,000	237,000	(75,000)
TRANSPORTATION AND TRAVEL	2,101,818.08	1,631,000	1,631,000	1,615,000	1,606,000	(25,000)
UTILITIES TOTAL S & S	12,347,147.66 34,622,491.35	11,491,000 36,805,000	11,491,000 37,070,000	11,512,000 35,633,000	11,450,000 33,890,000	(41,000)
	34,022,491.33	30,803,000	37,070,000	35,033,000	33,090,000	(3,180,000)
OTHER CHARGES  JUDGMENTS & DAMAGES	200 020 27	047 000	1 012 000	£12 000	E12 000	(E00.000)
RET-OTHER LONG TERM DEBT	280,828.37	847,000 7 392 000	1,013,000	513,000 7,585,000	513,000 7 585 000	(500,000) 193,000
TAXES & ASSESSMENTS	7,596,624.25	7,392,000 35,000	7,392,000 35,000	35,000	7,585,000	193,000
	54,622.73				35,000	
TOTAL OTH CHARGES	7,932,075.35	8,274,000	8,440,000	8,133,000	8,133,000	(307,000)

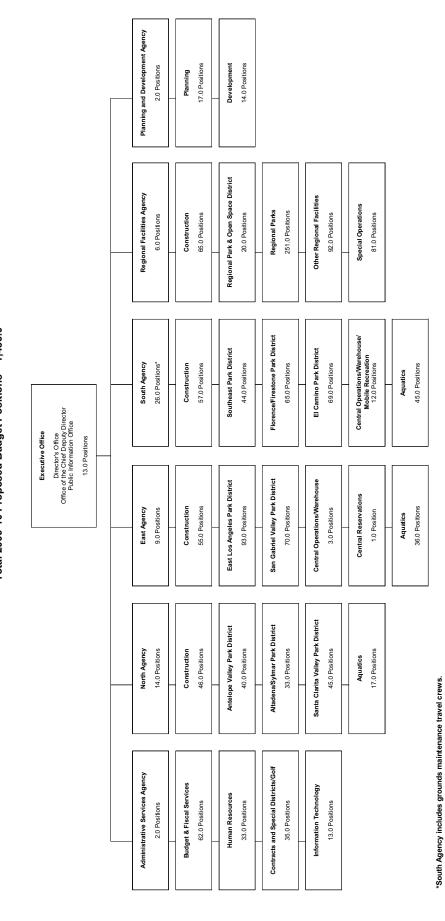
### PARKS & RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	10,260.38	0	0	0	0	0
ALL OTHER UNDEFINED ASSETS	43,059.10	0	0	0	0	0
MACHINERY EQUIPMENT	32,550.78	0	0	0	0	0
OTHER EQUIPMENT	0.00	291,000	291,000	0	0	(291,000
PARK/RECREATION EQUIPMENT	370,747.66	191,000	284,000	65,000	0	(284,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,830,058.91	158,000	264,000	165,000	45,000	(219,000)
TOTAL FIXED ASSETS - EQUIPMENT	2,286,676.83	640,000	839,000	230,000	45,000	(794,000)
TOTAL FIXED ASSETS	2,286,676.83	640,000	839,000	230,000	45,000	(794,000
GROSS TOTAL	\$ 142,233,157.67	\$ 145,762,000	\$ 151,557,000	\$ 148,883,000	\$ 146,735,000	\$ (4,822,000
INTRAFUND TRANSFERS	(1,272,536.46)	(1,250,000)	(1,250,000)	(1,105,000)	(1,105,000)	145,000
NET TOTAL	\$ 140,960,621.21	\$ 144,512,000	\$ 150,307,000	\$ 147,778,000	\$ 145,630,000	\$ (4,677,000
REVENUE	40,141,769.80	39,800,000	41,019,000	39,786,000	39,786,000	(1,233,000
NET COUNTY COST	\$ 100,818,851.41	\$ 104,712,000	\$ 109,288,000	\$ 107,992,000	\$ 105,844,000	\$ (3,444,000
BUDGETED POSITIONS	1,673.0	1,605.0	1,605.0	1,494.0	1,486.0	(119.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 6,255,899.27	\$ 6,472,000	\$ 6,472,000	\$ 6,456,000	\$ 6,456,000	\$ (16,000)
LEGAL SERVICES	4,788,945.11	5,286,000	5,667,000	4,720,000	4,720,000	(947,000)
PARK & RECREATION SVS	16,781,142.17	17,053,000	17,405,000	17,747,000	17,747,000	342,000
PLANNING & ENGINEERING SERVICE	3,871,933.18	3,900,000	3,900,000	3,900,000	3,900,000	0
TOTAL CHARGES-SVS	31,697,919.73	32,711,000	33,444,000	32,823,000	32,823,000	(621,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	0.00	2,000	2,000	2,000	2,000	0
OTHER COURT FINES	1,006.42	1,000	1,000	1,000	1,000	0
VEHICLE CODE FINES	944.21	1,000	1,000	1,000	1,000	0
TOTAL FINES FO/PEN	1,950.63	4,000	4,000	4,000	4,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	795,389.47	1,092,000	1,092,000	989,000	989,000	(103,000)
FEDERAL IN-LIEU TAXES	1,491,829.00	1,705,000	765,000	1,235,000	1,235,000	470,000
TOTAL I R - FEDERA	2,287,218.47	2,797,000	1,857,000	2,224,000	2,224,000	367,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	(118,086.00)	0	0	0	0	0
TOTAL I R - STATE	(118,086.00)	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	291,502.85	260,000	260,000	290,000	290,000	30,000
OTHER LICENSES & PERMITS	20,593.00	15,000	15,000	15,000	15,000	0
TOTAL LIC/PER/FRAN	312,095.85	275,000	275,000	305,000	305,000	30,000

### PARKS & RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	3,931,805.45	3,634,000	4,390,000	4,047,000	4,047,000	(343,000)
MISCELLANEOUS/CP	(24,968.62)	0	0	0	0	0
OTHER SALES	3,860.01	5,000	5,000	5,000	5,000	0
TOTAL MISC REV	3,910,696.84	3,639,000	4,395,000	4,052,000	4,052,000	(343,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	1,632,362.09	0	0	0	0	0
SALE OF FIXED ASSETS	88,105.01	15,000	15,000	15,000	15,000	0
TOTAL OTH FIN SRCS	1,720,467.10	15,000	15,000	15,000	15,000	0
REVENUE - USE OF MONEY & PROP						
INTEREST	3,820.43	0	0	3,000	3,000	3,000
RENTS & CONCESSIONS	325,686.75	359,000	1,029,000	360,000	360,000	(669,000)
TOTAL USE OF MONEY	329,507.18	359,000	1,029,000	363,000	363,000	(666,000)
TOTAL REVENUE	\$ 40,141,769.80	\$ 39,800,000	\$ 41,019,000	\$ 39,786,000	\$ 39,786,000	\$ (1,233,000)





#### **Probation**

#### **Robert B. Taylor, Chief Probation Officer**

#### **Probation Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 511,962,200.71	\$ 540,205,000	\$	543,630,000	\$	631,367,000	\$	551,378,000	\$	7,748,000
SERVICES & SUPPLIES	150,506,731.08	159,630,000		162,003,000		227,835,000		147,047,000		(14,956,000)
OTHER CHARGES	11,758,342.41	9,196,000		13,089,000		14,126,000		10,063,000		(3,026,000)
FIXED ASSETS - B & I	0.00	0		0		56,464,000		0		0
FIXED ASSETS - EQUIPMENT	1,863,431.49	595,000		814,000		10,538,000		495,000		(319,000)
TOTAL FIXED ASSETS	1,863,431.49	595,000		814,000		67,002,000		495,000		(319,000)
GROSS TOTAL	\$ 676,090,705.69	\$ 709,626,000	\$	719,536,000	\$	940,330,000	\$	708,983,000	\$	(10,553,000)
INTRAFUND TRANSFERS	(10,015,507.62)	(10,267,000)		(10,864,000)		(10,511,000)		(10,511,000)		353,000
NET TOTAL	\$ 666,075,198.07	\$ 699,359,000	\$	708,672,000	\$	929,819,000	\$	698,472,000	\$	(10,200,000)
REVENUE	209,574,385.31	221,504,000		225,407,000		219,705,000		235,594,000		10,187,000
NET COUNTY COST	\$ 456,500,812.76	\$ 477,855,000	\$	483,265,000	\$	710,114,000	\$	462,878,000	\$	(20,387,000)
BUDGETED POSITIONS	6,196.0	6,238.0		6,238.0		7,277.0		6,208.0		(30.0)
	FUND		FU	NCTION			A	CTIVITY		
	GENERAL FUND		PU	BLIC PROTECT	TION	١	DI	ETENTION AND	COF	RECTION

#### **Mission Statement**

To promote and enhance public safety, ensure victims' rights, and facilitate a positive behavioral change in adult and juvenile probationers.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$20.4 million. This budget includes an \$8.5 million increase for Board-approved increases in salaries and employee benefits; a \$2.0 million increase in retirement bond debt; a \$2.4 million increase to reform the educational system for minors within the juvenile halls and camps; and a net increase of \$0.1 million to assist in the elimination of narcotics and associated contraband within the Probation Department. These increases are offset by the following reductions: a

\$2.3 million reduction in services and supplies to address the County's projected structural deficit; a \$3.1 million reduction in other charges for the maturity of the Mira Loma Boys Camp bond: a reduction in net County cost due to a \$15.5 million increase in State grant funding and a \$0.4 million increase in revenue reimbursement related to Title IV-E training; a \$0.7 million reduction in retirement; a \$0.8 million reduction for the retiree health insurance subsidy; a deletion of \$9.5 million in one-time funding for the Homeless Initiative, office refurbishment, Electronic Medical Records System, contract services and lease space; a reduction in rent expense of \$0.3 million; a \$0.5 million reduction in one-time start-up funding for Probation and Sheriff East Los Angeles College Training Program; and a \$0.3 million reduction to transfer the Inside-Out Writer's Program funds to the Executive Office of the Board of Supervisors' budget.

### **Critical/Strategic Planning Initiatives**

Probation has developed a strategic plan to transform from a custodial and supervision model to an Evidence-Based Practices treatment and rehabilitation model. The goals are to implement evidence-based practices; develop and expand collaborative efforts and community capacity and maintain a commitment to organizational development. The Department is continuing to explore efficiencies, both internally and by collaborating with other County departments. Examples include:

- Contracting with the Sheriff's Department on food and training services;
- Collaborating with the Departments of the Sheriff and Health Services on the Electronic Medical Records System;
- Working closely with the Departments of Children and Family Services and Mental Health on the Title IV-E Waiver Initiative; and
- Working with the Sheriff and Fire Departments on the Automated Scheduling System.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	719,536,000	10,864,000	225,407,000	483,265,000	6,238.0
New/Expanded Programs					
1. Adult Day Reporting Center: Reflects an increase in services and supplies and a decrease in fixed assets fully offset by an increase in State revenue for the second year pilot project for the Adult Day Reporting Center to address criminogenic needs of adult males at-risk of violating their probation.			852,000		
<b>2. Education Reform:</b> Reflects 3.0 budgeted positions and services and supplies to improve the education of minors in Probation halls and camps. *	2,441,000			2,441,000	3.0
3. California Office of Traffic Safety: Reflects an increase in services and supplies for the Driving Under the Influence Program fully offset by grant funding from the State of California Office of Traffic and Safety.			210,000		
4. Van Nuys Civic Center Child Development Center: Reflects an increase in services and supplies offset by ar intrafund transfer to provide administrative services for various County departments to continue their participation in and support of the Van Nuys Civic Center Child Development Center.		54,000			
5. <b>Title IV-E Waiver:</b> Reflects an increase in employee benefits and services and supplies fully offset by an increase in revenue related to two-percent (2%) growth in Title IV-E State and federal Waiver funds.	1,636,000		1,636,000		
Curtailments					
1. Services and Supplies and Long-Term Debt: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10 and a reduction in other charges as a result of the maturity of a long-term debt.				(5,373,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2.	Youthful Offender Block Grant (YOBG)/Title IV-E Revenue: Reflects an increase in revenue related to the continuation of State funding for YOBG that allows the county to oversee youth with less serious crime at the local level while implementing programs for serious violent offenders, and an increase in Title IV-E revenue related to the reimbursement for training of Probation staff.			15,889,000	(15,889,000)	
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	8,524,000			8,524,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	2,019,000			2,019,000	
3.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(744,000)			(744,000)	
4.	<b>Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(845,000)			(845,000)	
5.	Position Reclassification: Reflects the deletion of 1.0 ordinance only position offset by an increase in 1.0 ordinance and budgeted position for Board-approved reclassifications to classes that appropriately reflect the assigned duties and responsibilities. The position is fully offset with savings.					1.0
6.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(315,000)			(315,000)	
7.	One-Time Funding: Reflects the elimination of one-time funding for contract services in the amount of \$0.5 million; office refurbishments \$0.3 million; lease space \$0.4 million; and \$7.5 million for the Electronic Medical Records System.	(8,745,000)			(8,745,000)	
8.	<b>Weed Abatement:</b> Reflects an increase of \$0.2 million in services and supplies for weed abatement services at residential treatment facilities, offset by a decrease in fixed assets.					
9.	Productivity Investment Fund-Voice Reporting Services/Server: Reflects an increase in services and supplies, fully offset by an increase in revenue to upgrade existing telephone networks.	46,000		46,000		
10.	<b>Canine Contract:</b> Reflects an increase in services and supplies for canine contraband services at juvenile halls and residential treatment facilities.	100,000			100,000	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
11. Care of Court Wards: Reflects an increase in services and supplies in the amount of \$0.7 million, fully offset by a decrease in other charges as a result of a reduction in the number of youth placed in group homes and private institutions per court order.					
<b>12. Miscellaneous:</b> Reflects an increase in employee benefits and unavoidable cost offset by a reduction in services and supplies and intrafund transfer as a result of a reduction in revenue and billing rates.	(5,359,000)	(197,000)	(5,162,000)		
<b>13. Cost Absorption:</b> Reflects a reduction in services and supplies offset by an increase in available cost in employee benefits and other charges.					
<b>14. Homeless Initiative:</b> Reflects the elimination of 2.0 budgeted positions and services and supplies for one-time funding related to the Homeless Initiative.	(773,000)			(773,000)	(2.0)
15. Probation/Sheriff East Los Angeles College (ELAC) Training Program: Reflects the elimination of 6.0 budgeted positions and services and supplies for one-time start-up costs related to the Juvenile Corrections Officer Core Academy at ELAC.	(537,000)			(537,000)	(6.0)
<b>16. Inside-Out Writer's Program:</b> Reflects a reduction in services and supplies for the Inside-Out Writer's Program that is being transferred to the Executive Office of the Board of Supervisors budget to continue mentoring and transition services to juveniles released from detention facilities.	(250,000)	-		(250,000)	
17. Mentally III Offenders Crime Reduction (MIOCR)/ Proposition 36 (Prop 36) Funding: Reflects a reduction of 18.0 budgeted positions, services and supplies and intrafund transfers and a decrease in revenue as a result of the loss of State grant funding related to the MIOCR and Prop 36 grants.	(2,720,000)	(210,000)	(2,510,000)		(18.0)
18. Community Law Enforcement and Recovery/Special Enforcement Unit: Reflects a reduction of 3.0 budgeted positions fully offset by a decrease in revenue as a result of a reduction in federal grant funding related to the Edwards Byrne Memorial Justice Assistance Grant.	(195,000)		(195,000)		(3.0)
19. Justice Assistance Grant - School-Based Program: Reflects the elimination of 5.0 budgeted positions and services and supplies for one-time funding related to the Probation School-Based Program.	(579,000)		(579,000)		(5.0)
Total Changes	(10,553,000)	(353,000)	10,187,000	(20,387,000)	(30.0)
2009-10 Proposed Budget	708,983,000	10,511,000	235,594,000	462,878,000	6,208.0

<sup>\*</sup> See Augmentation Performance Measures

#### **Unmet Needs**

The Probation Department's most critical needs include the following: 1) \$2.3 million for the restoration of services and supplies related to the County's projected structural deficit; 2) \$5.4 million restoration in services in supplies as a result of loss of revenue and unavoidable cost absorptions; 3) \$2.0 million to continue gang intervention contracts; 4) \$1.0 million additional funding for career technical/vocational education programs for three camps; 5) \$0.8 million for videoconferencing technology; 6) \$3.0 million

for a community-based organization/faith-based organization capacity building; 7) \$5.0 million for additional Adult Day Reporting Centers; 8) \$1.5 million to fulfill the management organizational structure; and 9) \$25.0 million for closed-circuit televisions to monitor clients in juvenile halls, camps, and area offices for the safety of clients, their families, and staff.

### **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Education Reform in the Juvenile Halls and Camps

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Incremental Costs	2,441,000			2,441,000	3.0
Existing Costs					
Total Program Costs	2,441,000			2,441,000	3.0

**Authority:** On June 19, 2007, on motion of Supervisor Knabe, as amended by Supervisor Antonovich, the Los Angeles County Board of Supervisors instructed the Chief Probation Officer, in collaboration with the Los Angeles County Office of Education (LACOE) Superintendent of Schools, Los Angeles County Board of Education, Probation Commission, County Librarian, Director of Mental Health, Children's Planning Council, Chief Executive Office, and the Los Angeles County Education Coordinating Council to: 1) develop a comprehensive plan to dramatically reform education programs in the County's juvenile halls and probation camps, including an exploration of the feasibility of charter schools and other innovative models of education (i.e., the expansion and enhancement of vocational schools and partnerships with community colleges); and 2) report back to the Board every 60 days with progress reports.

On October 14, 2008, the Board approved the Comprehensive Educational Reform recommendations and preliminary implementation action plan of the Probation Department and LACOE. The Board also directed the agencies to report back in 60 days on implementation of comprehensive educational reform in the juvenile halls and camps. On December 9, 2008, the agencies requested and received a 30 days extension of time to report back to the Board. On January 29, 2009, the Probation Department and LACOE reported to the Board: 1) a summary of the current implementation status of the 35 recommendations; 2) an updated implementation action plan; 3) identification of additional funding needs; and 4) identification of legislative needs.

**Program Result:** Increase the number and percentage of eligible juveniles and emerging adults who: a) obtain their high school diploma; b) obtain their general equivalency diploma certificate; c) successfully enroll in a vocational education program; and/or d) successfully enroll in a two-year or four-year college by the completion of probation.

Performance Measures <sup>(1)</sup>	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators	n/a	n/a	n/a	n/a
Operational Measures	n/a	n/a	n/a	n/a

#### **Explanatory Note(s):**

(1) Performance measures are currently being developed. n/a = not available

#### PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-0 BUDGET		FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 344,922,538.91	\$ 368,828,000	\$ 367,896	430,000,000	367,612,000	\$ (284,000)
CAFETERIA PLAN BENEFITS	48,381,542.81	53,641,000	54,467	,000 69,344,000	0 61,034,000	6,567,000
DEFERRED COMPENSATION BENEFITS	7,007,978.00	8,144,000	7,996	,000 10,223,000	8,093,000	97,000
EMPLOYEE GROUP INS - E/B	5,684,716.67	6,121,000	6,601	,000 7,740,000	7,094,000	493,000
OTHER EMPLOYEE BENEFITS	423,550.00	500,000	596	,000 654,000	594,000	(2,000)
RETIREMENT - EMP BENEFITS	86,356,079.60	83,716,000	85,979	,000 93,119,000	86,844,000	865,000
WORKERS' COMPENSATION	19,185,794.72	19,255,000	20,095	,000 20,287,000	20,107,000	12,000
TOTAL S & E B	511,962,200.71	540,205,000	543,630	0,000 631,367,000	551,378,000	7,748,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	11,821,969.83	11,967,000	8,146	,000 10,878,000	5,325,000	(2,821,000)
CLOTHING & PERSONAL SUPPLIES	2,095,154.00	1,567,000	1,656	,000 2,060,000	1,497,000	(159,000)
COMMUNICATIONS	1,119,907.97	1,357,000	1,253	,000 1,283,000	1,283,000	30,000
COMPUTING-MAINFRAME	5,848,284.75	6,307,000	6,322	,000 6,613,000	5,813,000	(509,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,988,069.54	2,233,000	2,136	2,486,000	2,486,000	350,000
COMPUTING-PERSONAL	4,437,887.51	3,237,000	2,800	,000 8,053,000	2,857,000	57,000
CONTRACTED PROGRAM SERVICES	49,866,040.73	51,490,000	56,036	,000 65,952,000	54,502,000	(1,534,000)
FOOD	10,168,467.78	10,166,000	8,141	,000 9,965,000	9,002,000	861,000
HOUSEHOLD EXPENSE	3,681,877.75	3,097,000	1,926	,000 2,079,000	1,632,000	(294,000)
INFORMATION TECHNOLOGY SERVICES	1,934,714.36	9,981,000	12,329	,000 3,712,000	2,000,000	(10,329,000)
INSURANCE	1,250,795.33	857,000	824	,000 1,770,000	0 1,770,000	946,000
MAINTENANCE - EQUIPMENT	525,807.36	290,000	191	,000 238,000	238,000	47,000
MAINTENANCEBUILDINGS & IMPRV	12,546,682.34	13,168,000	13,593	,000 18,055,000	0 13,311,000	(282,000)
MEDICAL DENTAL & LAB SUPPLIES	31,347.72	11,000	12	,000 8,000	0 8,000	(4,000)
MEMBERSHIPS	105,155.00	103,000	100	,000 102,000	0 102,000	2,000
MISCELLANEOUS EXPENSE	58,343.57	582,000	546	,000 626,000	0 626,000	80,000
OFFICE EXPENSE	4,071,704.71	2,820,000	2,215	,000 3,553,000	1,909,000	(306,000)
PROFESSIONAL SERVICES	4,000,178.92	3,606,000	6,615	,000 16,599,000	5,452,000	(1,163,000)
PUBLICATIONS & LEGAL NOTICE	30,766.43	2,000	1	,000 2,000	2,000	1,000
RENTS & LEASES - BLDG & IMPRV	2,426,099.57	3,114,000	2,630	,000 9,561,000	3,208,000	578,000
RENTS & LEASES - EQUIPMENT	1,109,821.36	1,195,000	1,200	,000 1,119,000	995,000	(205,000)
SMALL TOOLS & MINOR EQUIPMENT	379,262.74	243,000	169	,000 134,000	134,000	(35,000)
SPECIAL DEPARTMENTAL EXPENSE	954,005.78	862,000	952	,000 26,134,000	855,000	(97,000)
TECHNICAL SERVICES	8,988,338.03	8,709,000	9,328	,000 11,805,000	10,473,000	1,145,000
TELECOMMUNICATIONS	7,519,660.74	7,631,000	6,532	,000 8,282,000	7,657,000	1,125,000
TRAINING	1,996,736.17	2,434,000	4,163	,000 4,232,000	3,032,000	(1,131,000)
TRANSPORTATION AND TRAVEL	2,908,339.82	3,059,000	2,726	,000 3,015,000	1,565,000	(1,161,000)
UTILITIES	8,641,311.27	9,542,000	9,461	,000 9,519,000	9,313,000	(148,000)
TOTAL S & S	150,506,731.08	159,630,000	162,003	3,000 227,835,000	0 147,047,000	(14,956,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,256,403.37	1,119,000	1,427	,000 3,495,000	2,495,000	1,068,000
RET-OTHER LONG TERM DEBT	4,609,919.00	4,915,000	4,915	,000 4,584,000	1,521,000	(3,394,000)
SUPPORT & CARE OF PERSONS	5,834,873.22	3,149,000	6,733	,000 6,033,000	6,033,000	
TAXES & ASSESSMENTS	57,146.82	13,000	14	,000 14,000	14,000	0
TOTAL OTH CHARGES	11,758,342.41	9,196,000	13,089	9,000 14,126,000	0 10,063,000	(3,026,000)

#### PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	Y 2008-09 STIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FIXED ASSETS							
BUILDINGS & IMPROVEMENTS	0.00	0	0	56,464,000	0		0
FIXED ASSETS - EQUIPMENT							
ALL OTHER UNDEFINED ASSETS	0.00	0	0	1,250,000	0		0
COMPUTERS, MAINFRAME	0.00	56,000	56,000	55,000	55,000		(1,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	63,000	1,915,000	0		(63,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	43,289.18	0	0	0	0		0
DATA HANDLING EQUIPMENT	22,130.65	0	0	0	0		0
ELECTRONIC EQUIPMENT	11,883.75	0	20,000	0	0		(20,000)
FOOD PREPARATION EQUIPMENT	90,777.37	0	0	0	0		0
MACHINERY EQUIPMENT	102,640.64	142,000	142,000	5,839,000	39,000		(103,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	295,000	295,000	0	0		(295,000)
OFFICE FURNITURE, FIXTURES & EQ	0.00	0	131,000	75,000	75,000		(56,000)
OTHER EQUIPMENT	0.00	40,000	45,000	0	0		(45,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,592,709.90	62,000	62,000	1,404,000	326,000		264,000
TOTAL FIXED ASSETS - EQUIPMENT	1,863,431.49	595,000	814,000	67,002,000	495,000		(319,000)
TOTAL FIXED ASSETS	1,863,431.49	595,000	814,000	67,002,000	495,000		(319,000)
GROSS TOTAL	\$ 676,090,705.69	\$ 709,626,000	\$ 719,536,000	\$ 940,330,000	\$ 708,983,000	\$	(10,553,000)
INTRAFUND TRANSFERS	(10,015,507.62)	(10,267,000)	(10,864,000)	(10,511,000)	(10,511,000)		353,000
NET TOTAL	\$ 666,075,198.07	\$ 699,359,000	\$ 708,672,000	\$ 929,819,000	\$ 698,472,000	\$	(10,200,000)
REVENUE	209,574,385.31	221,504,000	225,407,000	219,705,000	235,594,000		10,187,000
NET COUNTY COST	\$ 456,500,812.76	\$ 477,855,000	\$ 483,265,000	\$ 710,114,000	\$ 462,878,000	\$	(20,387,000)
BUDGETED POSITIONS	6,196.0	6,238.0	6,238.0	7,277.0	6,208.0		(30.0)
REVENUE DETAIL CHARGES FOR SERVICES							
CALIFORNIA CHILDRENS SERVICES	\$ 233.80	\$ 0	\$	\$ 0	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER	3,920,443.34	4,550,000	4,160,000	4,401,000	4,401,000		241,000
COURT FEES & COSTS	1,172,736.65	1,181,000	1,545,000	1,545,000	1,545,000		0
INSTITUTIONAL CARE & SVS	15,668,422.13	14,500,000	14,942,000	14,942,000	14,942,000		0
PERSONNEL SERVICES	4,594.22	0	0	0	0		0
RECORDING FEES	17.68	0	0	0	0		0
TOTAL CHARGES-SVS	20,766,447.82	20,231,000	20,647,000	20,888,000	20,888,000		241,000
FINES FORFEITURES & PENALTIES							
FORFEITURES & PENALTIES	0.00	2,421,000	2,098,000	1,174,000	1,174,000		(924,000)
OTHER COURT FINES	2,334,288.36	300,000	0	0	0		0
TOTAL FINES FO/PEN	2,334,288.36	2,721,000	2,098,000	1,174,000	1,174,000		(924,000)

#### PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	55,236,537.96	62,219,000	60,245,000	61,780,000	60,567,000	322,000
FEDERAL AID-MENTAL HEALTH	3,625,922.90	2,350,000	5,319,000	2,489,000	2,489,000	(2,830,000)
TOTAL I R - FEDERA	58,862,460.86	64,569,000	65,564,000	64,269,000	63,056,000	(2,508,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	126,617,538.96	133,238,000	136,072,000	132,484,000	149,586,000	13,514,000
TOTAL I R - STATE	126,617,538.96	133,238,000	136,072,000	132,484,000	149,586,000	13,514,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	738,500.16	592,000	893,000	757,000	757,000	(136,000)
OTHER SALES	2,293.06	0	0	0	0	0
TOTAL MISC REV	740,793.22	592,000	893,000	757,000	757,000	(136,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	54,265.70	20,000	0	0	0	0
SALE OF FIXED ASSETS	96,740.45	0	0	0	0	0
TOTAL OTH FIN SRCS	151,006.15	20,000	0	0	0	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	101,849.94	128,000	128,000	128,000	128,000	0
ROYALTIES	0.00	5,000	5,000	5,000	5,000	0
TOTAL USE OF MONEY	101,849.94	133,000	133,000	133,000	133,000	0
TOTAL REVENUE	\$ 209,574,385.31	\$ 221,504,000	\$ 225,407,000	\$ 219,705,000	\$ 235,594,000	\$ 10,187,000

# **Probation - Support Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 58,497,917.55	\$ 63,878,000	\$	66,404,000	\$	86,216,000	\$	67,384,000	\$	980,000
SERVICES & SUPPLIES	48,319,859.75	51,999,000		52,746,000		95,765,000		38,011,000		(14,735,000)
OTHER CHARGES	2,317,129.14	2,314,000		2,614,000		4,689,000		3,126,000		512,000
FIXED ASSETS - B & I	0.00	0		0		56,464,000		0		0
FIXED ASSETS - EQUIPMENT	1,863,431.49	595,000		600,000		10,385,000		420,000		(180,000)
TOTAL FIXED ASSETS	1,863,431.49	595,000		600,000		66,849,000		420,000		(180,000)
GROSS TOTAL	\$ 110,998,337.93	\$ 118,786,000	\$	122,364,000	\$	253,519,000	\$	108,941,000	\$	(13,423,000)
INTRAFUND TRANSFERS	(892,809.00)	(908,000)		(942,000)		(994,000)		(994,000)		(52,000)
NET TOTAL	\$ 110,105,528.93	\$ 117,878,000	\$	121,422,000	\$	252,525,000	\$	107,947,000	\$	(13,475,000)
REVENUE	4,710,724.75	4,412,000		4,826,000		4,800,000		4,800,000		(26,000)
NET COUNTY COST	\$ 105,394,804.18	\$ 113,466,000	\$	116,596,000	\$	247,725,000	\$	103,147,000	\$	(13,449,000)
BUDGETED POSITIONS	919.0	882.0		882.0		1,174.0		879.0		(3.0)
	FUND		FU	NCTION			Α	CTIVITY		
	GENERAL FUND		PU	IBLIC PROTECT	101	١	D	ETENTION AND	COF	RECTION

# **Probation - Field Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$ 135,987,430.08	\$	137,277,000	\$	141,923,000	\$	165,693,000	\$	143,792,000	\$	1,869,000
SERVICES & SUPPLIES	7,766,117.59		11,367,000		11,431,000		21,756,000		12,350,000		919,000
OTHER CHARGES	3,065,829.26		3,110,000		3,110,000		3,110,000		610,000		(2,500,000)
FIXED ASSETS - EQUIPMENT	0.00		0		214,000		153,000		75,000		(139,000)
GROSS TOTAL	\$ 146,819,376.93	\$	151,754,000	\$	156,678,000	\$	190,712,000	\$	156,827,000	\$	149,000
INTRAFUND TRANSFERS	(4,563,372.00)		(4,032,000)		(4,506,000)		(4,296,000)		(4,296,000)		210,000
NET TOTAL	\$ 142,256,004.93	\$	147,722,000	\$	152,172,000	\$	186,416,000	\$	152,531,000	\$	359,000
REVENUE	33,981,865.83		41,515,000		50,337,000		47,969,000		47,969,000		(2,368,000)
NET COUNTY COST	\$ 108,274,139.10	\$	106,207,000	\$	101,835,000	\$	138,447,000	\$	104,562,000	\$	2,727,000
BUDGETED POSITIONS	1,593.0		1,603.0		1,603.0		1,871.0		1,599.0		(4.0)
	FUND			FL	JNCTION			ACTIVITY			
	GENERAL FUND			Ρl	JBLIC PROTECT	101	l	DE	ETENTION AND	COF	RECTION

## **Probation - Special Services Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	78,594,220.56	\$ 84,730,000	\$	87,813,000	\$	101,173,000	\$	89,694,000	\$	1,881,000
SERVICES & SUPPLIES		28,758,684.80	26,674,000		26,817,000		33,806,000		25,903,000		(914,000)
GROSS TOTAL	\$	107,352,905.36	\$ 111,404,000	\$	114,630,000	\$	134,979,000	\$	115,597,000	\$	967,000
INTRAFUND TRANSFERS		(4,228,255.54)	(4,849,000)		(4,856,000)		(4,789,000)		(4,789,000)		67,000
NET TOTAL	\$	103,124,649.82	\$ 106,555,000	\$	109,774,000	\$	130,190,000	\$	110,808,000	\$	1,034,000
REVENUE		104,490,808.54	108,086,000		99,103,000		96,759,000		97,159,000		(1,944,000)
NET COUNTY COST	\$	(1,366,158.72)	\$ (1,531,000)	\$	10,671,000	\$	33,431,000	\$	13,649,000	\$	2,978,000
BUDGETED POSITIONS		957.0	990.0		990.0		1,115.0		975.0		(15.0)
	F	UND		FU	INCTION			Α	CTIVITY		
	G	ENERAL FUND		ΡU	IBLIC PROTECT	10	N	D	ETENTION AND	COF	RECTION

# **Probation - Juvenile Institution Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 238,882,632.52	\$ 254,320,000	\$ 247,490,000	\$	278,285,000	\$ 250,508,000	\$	3,018,000
SERVICES & SUPPLIES	65,662,068.94	69,590,000	71,009,000		76,508,000	70,783,000		(226,000)
OTHER CHARGES	540,510.79	623,000	632,000		294,000	294,000		(338,000)
GROSS TOTAL	\$ 305,085,212.25	\$ 324,533,000	\$ 319,131,000	\$	355,087,000	\$ 321,585,000	\$	2,454,000
INTRAFUND TRANSFERS	(331,071.08)	(432,000)	(560,000)		(432,000)	(432,000)		128,000
NET TOTAL	\$ 304,754,141.17	\$ 324,101,000	\$ 318,571,000	\$	354,655,000	\$ 321,153,000	\$	2,582,000
REVENUE	66,390,986.19	67,491,000	71,141,000		70,177,000	85,666,000		14,525,000
NET COUNTY COST	\$ 238,363,154.98	\$ 256,610,000	\$ 247,430,000	\$	284,478,000	\$ 235,487,000	\$	(11,943,000)
BUDGETED POSITIONS	2,727.0	2,763.0	2,763.0		3,117.0	2,755.0		(8.0)
	FUND GENERAL FUND		INCTION IBLIC PROTECT	ΓΙΟΙ	N	CTIVITY ETENTION AND	COF	RRECTION

# **Probation - Care of Juvenile Court Wards Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER CHARGES	\$ 5,834,873.22	\$ 3,149,000	\$ 6,733,000	\$ 6,033,000	\$ 6,033,000	\$	(700,000)
GROSS TOTAL	\$ 5,834,873.22	\$ 3,149,000	\$ 6,733,000	\$ 6,033,000	\$ 6,033,000	\$	(700,000)
INTRAFUND TRANSFERS	0.00	(46,000)	0	0	0		0
NET TOTAL	\$ 5,834,873.22	\$ 3,103,000	\$ 6,733,000	\$ 6,033,000	\$ 6,033,000	\$	(700,000)
NET COUNTY COST	\$ 5,834,873.22	\$ 3,103,000	\$ 6,733,000	\$ 6,033,000	\$ 6,033,000	\$	(700,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC PROTECTIONDETENTION AND CORRECTION

## **Community-Based Contracts Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 3,073,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
GROSS TOTAL	\$ 3,073,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
INTRAFUND TRANSFERS	(71,000.00)	0	0	0	0		0
NET TOTAL	\$ 3,002,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
NET COUNTY COST	\$ 3,002,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC PROTECTIONDETENTION AND CORRECTION

## 2009-10 Budget Message

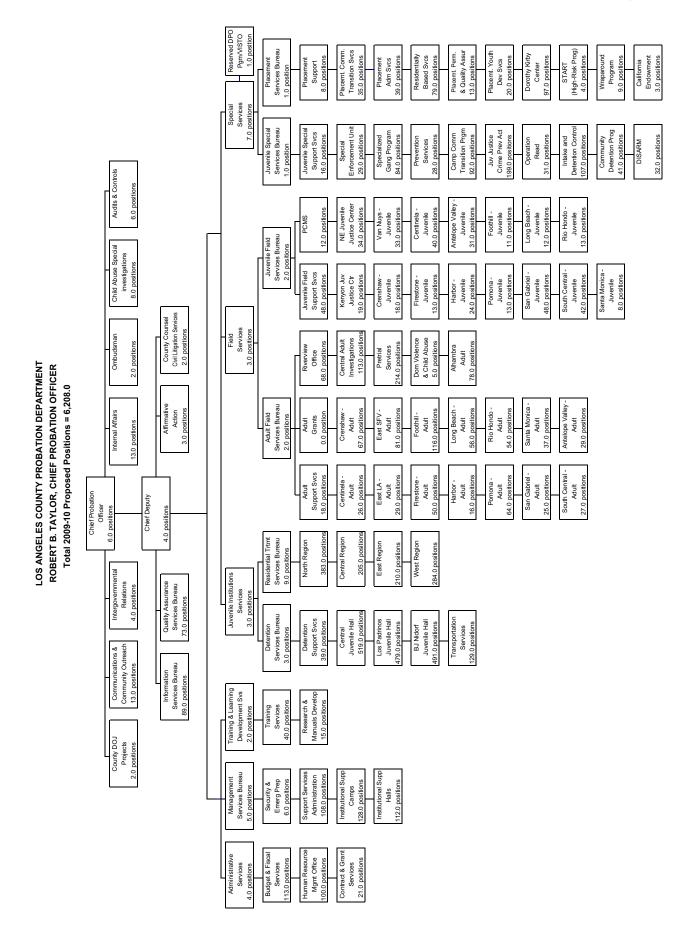
The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	4,012,000	0	0	4,012,000	0.0
Curtailments					
<b>1. One-Time Funding:</b> Reflects a net decrease in one-time funding from the Fourth District.	(69,000)			(69,000)	
Other Changes					
1. Carryover Funds: Reflects the deletion of fiscal year (FY) 2007-08 carryover in the amount of \$1,141,000, partially offset by the addition of FY 2008-09 carryover in the amount of \$1,053,000.	(88,000)			(88,000)	
Total Changes	(157,000)	0	0	(157,000)	0.0
2009-10 Proposed Budget	3,855,000	0	0	3,855,000	0.0

#### COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES							
CONTRACTED PROGRAM SERVICES	\$ 3,073,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
TOTAL S & S	3,073,720.41	2,959,000	4,012,000	3,855,000	3,855,000		(157,000)
GROSS TOTAL	\$ 3,073,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
INTRAFUND TRANSFERS	(71,000.00)	0	0	0	0		0
NET TOTAL	\$ 3,002,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)
NET COUNTY COST	\$ 3,002,720.41	\$ 2,959,000	\$ 4,012,000	\$ 3,855,000	\$ 3,855,000	\$	(157,000)



## **Project and Facility Development**

### **Project and Facility Development Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	3,526,639.60	\$	5,000,000	\$	28,413,000	\$	29,193,000	\$	29,193,000	\$	780,000
OTHER CHARGES		22,634,974.60		35,263,000		52,473,000		20,235,000		20,235,000		(32,238,000)
FIXED ASSETS - EQUIPMENT		0.00		0		344,000		344,000		344,000		0
OTHER FINANCING USES		22,224,635.00		12,238,000		18,311,000		10,957,000		10,957,000		(7,354,000)
GROSS TOTAL	\$	48,386,249.20	\$	52,501,000	\$	99,541,000	\$	60,729,000	\$	60,729,000	\$	(38,812,000)
NET TOTAL	\$	48,386,249.20	\$	52,501,000	\$	99,541,000	\$	60,729,000	\$	60,729,000	\$	(38,812,000)
REVENUE		16,090,000.00		6,251,000		6,329,000		276,000		276,000		(6,053,000)
NET COUNTY COST	\$	32,296,249.20	\$	46,250,000	\$	93,212,000	\$	60,453,000	\$	60,453,000	\$	(32,759,000)
	FUND			FUNCTION				ACTIVITY				

**GENERAL** 

#### **Mission Statement**

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board of Supervisors.

**GENERAL FUND** 

## 2009-10 Budget Message

The 2009-10 Proposed Budget appropriates \$29.2 million in services and supplies to fund consultant studies that quantify departmental space needs; provide technical, structural, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Proposed Budget also incorporates \$20.2 million in other charges to fund County contributions for improvements to County facilities provided by other agencies or jurisdictions;

\$0.3 million in fixed assets – equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and \$10.9 million in other financing uses which represents transfers from the Health Facilities Capital Improvement Fund to fund project expenditures through the short-term Tax Exempt Commercial Paper Program and transfers from various previously approved capital projects to be reallocated to the Civic Art Special Fund per Board policy.

OTHER GENERAL

## **Critical/Strategic Planning Initiatives**

The Project and Facility Development Budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget unit contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	99,541,000	0	6,329,000	93,212,000	0.0
Other Changes					
1. Services and Supplies: Reflects the transfer of appropriation from other charges to correct a fiscal year (FY) 2008-09 budget adjustment transferring funds to the Capital Projects/Refurbishments Budget for the construction of East Rancho Dominguez Library, and an ongoing allocation of funds for program development studies; a decrease in revenue due to the collection of budgeted one-time revenue in FY 2008-09, offset by new revenue from the City of Santa Clarita for a utilities needs assessment; and an increase in net County cost (NCC) to fund interest payments related to Commercial Paper Proceeds for the financing of healthcare capital projects.	780,000	_	(2,070,000)	2,850,000	
2. Other Charges: Reflects decreases in appropriation and NCC for the prior year transfer of funds to Community Development Commission, Music Center/Performing Arts Center, Museum of Natural History Foundation, Museum Association, La Plaza de Cultura y Artes Foundation, and the Los Angeles County Sanitation District for improvements to County facilities that are being provided by such agencies or jurisdictions. The decrease is partially offset by one-time grant funding for improvements to Redondo Beach Harbor Patrol Facility, Ujima Village Tenant relocation, and Santa Catalina Road Improvements being provided to other agencies or jurisdictions.	(32,238,000)		_	(32,238,000)	_
3. Other Financing Uses: Reflects decreases in appropriation, revenue, and NCC for the transfers of funding to the Health Facilities Capital Improvement and Civic Art Special Funds to reimburse Board-approved health and civic art capital project related expenditures.	(7,354,000)		(3,983,000)	(3,371,000)	
Total Changes	(38,812,000)	0	(6,053,000)	(32,759,000)	0.0
2009-10 Proposed Budget	60,729,000	0	276,000	60,453,000	0.0

# **Provisional Financing Uses**

### **Provisional Financing Uses Budget Summary**

CLASSIFICATION	FY 20 ACT		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	Cl	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SERVICES & SUPPLIES	\$	0.00	\$ 2,314,000	\$	360,163,000	\$ 399,958,000	\$	299,958,000	\$	(60,205,000)
GROSS TOTAL	\$	0.00	\$ 2,314,000	\$	360,163,000	\$ 399,958,000	\$	299,958,000	\$	(60,205,000)
NET TOTAL	\$	0.00	\$ 2,314,000	\$	360,163,000	\$ 399,958,000	\$	299,958,000	\$	(60,205,000)
NET COUNTY COST	\$	0.00	\$ 2,314,000	\$	360,163,000	\$ 399,958,000	\$	299,958,000	\$	(60,205,000)
	FUND			EII	NCTION		۸٬	CTIVITY		

### 2009-10 Budget Message

The Provisional Financing Uses (PFU) budget unit serves as a temporary budget for program funding that has yet to be formalized. Once funding needs have been determined, funds are transferred from the PFU budget to the affected budget unit by Board order.

GENERAL FUND

The 2009-10 Proposed Budget reflects a reduction of \$60.2 million in funding related primarily to the following: 1) elimination of \$69.6 million in one-time funding that was transferred to various budget units in fiscal year (FY) 2008-09; 2) \$150.9 million in carryover surplus from FY 2008-09 projected savings; 3) transfer of \$52.4 million to various budget units; 4) budget curtailments of \$2.9 million; 5) transfer of \$21.5 million for one-time eCAPS project costs; 6) reduction of \$91.8 million in reserve funding to finance General Relief caseload increase (\$55.3 million), projected recorder fee reductions (\$31.4 million), Arts Commission one-time funding (\$1.0 million) and various one-time cost increases (\$4.1 million); and 7) an increase of \$27.1 million for a variety of new program funding.

Following is a description of each budget category.

#### **Department of Children and Family Services (DCFS)**

Reflects an overall decrease of \$27.5 million in funding primarily related to the elimination of \$11.9 million in one-time funding that was transferred to the DCFS in FY 2008-09, the transfer of \$1.2 million to the DCFS for Team Decision Making facilitators, the transfer of \$17.5 million to the DCFS and an increase in funding of \$3.1 million for the department's Adoption Program related to federal stimulus plan that increased the Federal Medical Assistance Percentage (FMAP).

#### **Health Services**

**VARIOUS** 

Reflects the transfer of \$33.0 million to the Department of Health Services to restore funding to the Martin Luther King, Jr. Multi-Service Ambulatory Care Center as approved by the Board on January 27, 2009.

**VARIOUS** 

#### **Parks and Recreation - Operational Requirements**

Reflects a \$1.0 million increase for unanticipated operational costs associated with newly constructed or refurbished park facilities.

#### **Probation Department**

Reflects an overall increase of \$1.7 million primarily related to the carryover of prior year's savings (\$1.3 million) and the Second Sequence Initiative with DCFS (\$1.3 million).

### **Department of Public Social Services (DPSS)**

Reflects the elimination of one-time funding of \$0.5 million that was transferred to DPSS in FY 2008-09 for MEDS Alert Tracking System.

#### Sheriff

Reflects the transfer of \$44,000 to the Sheriff's Department for the Electronic Monitoring Program and the elimination of one-time funding of \$0.3 million that was transferred to the Sheriff's Department in FY 2008-09.

#### **Auditor-Controller**

Reflects the transfer of \$31,000 to the Auditor-Controller for the eCAPS/eHR project.

#### **Economic Reserve**

Reflects a new lower-level budget unit under the PFU budget that was created with the transfer of \$271.4 million from the PFU-Various budget. The transfer of \$271.4 million is primarily offset with a reduction of \$21.5 million to fund one-time eCAPS costs, \$55.3 million to fund General Relief cost increases, \$31.4 million in projected revenue reductions from recorder fees, and a transfer of \$22.8 million from the capital projects budget. This leaves a balance available of \$181.9 million.

### **Provisional Financing Uses - Various**

Reflects an overall reduction of \$183.4 million primarily due to the elimination of one-time funding that was transferred to various budget units in FY 2008-09 (\$56.5 million), budget curtailments of \$2.9 million, an increase in carryover savings from the prior year (\$149.6 million) and a reduction of \$271.4 million due to a budget realignment within the PFU budget.

### **Public Defender**

#### Michael P. Judge, Public Defender

### **Public Defender Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SALARIES & EMPLOYEE BENEFITS	\$ 151,468,865.02	\$ 164,235,000	\$ 166,393,000	\$ 176,900,0	00 \$ 169,095,000	\$ 2,702,000
SERVICES & SUPPLIES	13,339,924.03	13,535,000	13,535,000	15,403,0	12,858,000	(677,000)
OTHER CHARGES	1,008,623.83	1,132,000	1,132,000	1,334,0	1,067,000	(65,000)
FIXED ASSETS - EQUIPMENT	30,394.43	0	0		0 0	0
GROSS TOTAL	\$ 165,847,807.31	\$ 178,902,000	\$ 181,060,000	\$ 193,637,0	00 \$ 183,020,000	\$ 1,960,000
INTRAFUND TRANSFERS	(617,749.31)	(731,000)	(704,000	(704,0	00) (748,000	(44,000)
NET TOTAL	\$ 165,230,058.00	\$ 178,171,000	\$ 180,356,000	\$ 192,933,0	00 \$ 182,272,000	\$ 1,916,000
REVENUE	6,807,961.19	8,440,000	8,453,000	8,453,0	8,270,000	(183,000)
NET COUNTY COST	\$ 158,422,096.81	\$ 169,731,000	\$ 171,903,000	\$ 184,480,0	00 \$ 174,002,000	\$ 2,099,000
BUDGETED POSITIONS	1,128.0	1,143.0	1,143.0	1,213	3.0 1,141.0	(2.0)
	FUND GENERAL FUND		FUNCTION PUBLIC PROTEC	TION	<b>ACTIVITY</b> JUDICIAL	

#### **Mission Statement**

The Los Angeles County Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County, as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost increase of \$2,099,000 primarily due to Board-approved salaries and employee benefits increases, partially offset by the loss of grant revenue.

## **Critical/Strategic Planning Initiatives**

The Public Defender continues to align its priorities with the County Strategic Plan, emphasizing Operational Effectiveness and Public Safety by:

■ Implementing the Public Defender Electronic Document Management System (PD-EDMS). The Public Defender Archival Records Tracking System and the Public Defender Retrieval Systems are in production. The next phase, a collaborative effort with the Alternate Public Defender, is in the latter planning stages. The two departments will implement a comprehensive defense case management system to allow attorneys in both departments to manage their cases; and, attorney managers to track/supervise cases and perform statistical measurements.

- Continue information technology improvements through collaboration with other County agencies, the Superior Court, and the Information Systems Advisory Body, such as expansion of the use of Wi-Fi technology in courtrooms.
- Continue to reduce the number of employees on long-term leave by returning them to work or removing them from County service through retirement, medical release, or termination of employment; and, monitoring employees with existing or expected work restriction(s) or accommodation(s) to identify opportunities to meet Department/County needs through cooperative efforts.

### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
200	08-09 Final Adopted Budget	181,060,000	704,000	8,453,000	171,903,000	1,143.0
Ne	w/Expanded Programs					
1.	Juvenile Representation - Retail Skills Vocational Program: Reflects the addition of grant revenue.	25,000		25,000		
2.	<b>Workload Increase:</b> Reflects partial funding for positions added in the previous fiscal year for new courts in Lancaster. *	178,000			178,000	
Cri	tical Issues					
1.	<b>Revenue Reduction:</b> Reflects the elimination of funding for the Alternative Sentencing Program, resulting in the deletion of 2.0 paralegal positions.	(208,000)		(208,000)		(2.0)
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	2,576,000			2,576,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(479,000)			(479,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	745,000			745,000	-
4.	<b>Retiree Health Insurance:</b> Reflects changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in fiscal year 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(159,000)			(159,000)	
5.	<b>One-Time Funding:</b> Reflects the deletion of one-time funding for services and supplies.	(75,000)			(75,000)	
6.	<b>Countywide Cost Allocation Adjustment (A-87):</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(4,000)			(4,000)	
7.	<b>Telephone Utilities:</b> Reflects a reduction in telephone utilities.	(680,000)			(680,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>8. Position Reclassification:</b> Reflects a decrease appropriation due to position classification adjustments.	in (3,000)			(3,000)	
<b>9. Intrafund Transfers:</b> Reflects an overall increa intrafund transfers.	se in 44,000	44,000			
Total	Changes 1,960,000	44,000	(183,000)	2,099,000	(2.0)
2009-10 Proposed Budget	183,020,000	748,000	8,270,000	174,002,000	1,141.0

<sup>\*</sup> See Augmentation Performance Measures

### **Unmet Needs**

The Department has unmet needs for additional funding for shortfalls in services and supplies, specifically, the increased costs for services from other departments, and the funds and staff necessary to ensure the success of PD-EDMS and to maintain existing business systems. The Department also continues to have unmet staffing needs for attorneys, investigators and support personnel, administrative, and information technology staff.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. New Court in Lancaster

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
	(\$)	(\$)	(\$)	(\$)	Pos
Incremental Costs	178,000			178,000	
Existing Costs	562,000			562,000	5.0
Total Program Costs	740,000			740,000	5.0

Authority: Mandated program – federal and State Constitutions and California Penal Code Section 987.2.

Felony/misdemeanor representation is undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

**Program Result:** Indigent criminal defendants who have been charged with felony/misdemeanor offenses are provided constitutionally mandated, fully competent and effective legal representation.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of appellate court findings of inadequacy of representation provided by the Public Defender	n/a	n/a	0	0
Operational Measures				
Number of cases in which the Public Defender represented a criminal defendant charged with felony offenses	n/a	n/a	8,280	8,300
Number of cases in which the Public Defender represented a criminal defendant charged with misdemeanor offenses	n/a	n/a	4,671	4,700

#### **Explanatory Note(s):**

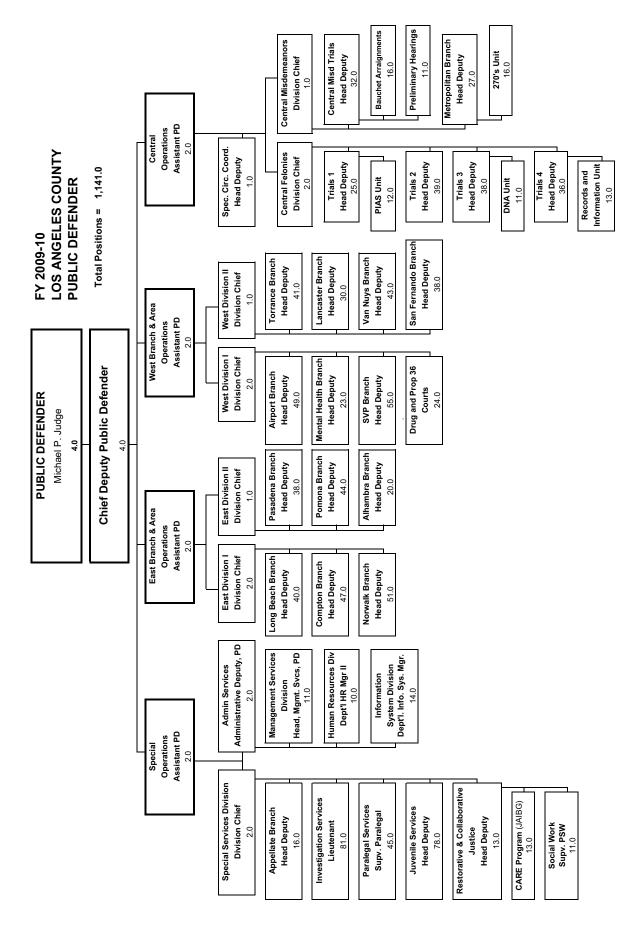
n/a = not available

### **PUBLIC DEFENDER BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 102,542,257.95	\$ 111,948,000	\$ 115,526,000	\$ 122,871,000	\$ 117,056,000	\$ 1,530,000
CAFETERIA PLAN BENEFITS	13,222,168.55	15,579,000	14,400,000	15,654,000	14,445,000	45,000
DEFERRED COMPENSATION BENEFITS	6,000,677.39	6,759,000	6,340,000	6,873,000	6,451,000	111,000
EMPLOYEE GROUP INS - E/B	3,941,552.68	3,741,000	3,404,000	3,405,000	3,882,000	478,000
OTHER EMPLOYEE BENEFITS	109,365.00	123,000	150,000	150,000	150,000	0
RETIREMENT - EMP BENEFITS	24,677,674.77	24,950,000	25,267,000	26,641,000	25,857,000	590,000
WORKERS' COMPENSATION	975,168.68	1,135,000	1,306,000	1,306,000	1,254,000	(52,000)
TOTAL S & E B	151,468,865.02	164,235,000	166,393,000	176,900,000	169,095,000	2,702,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,295,281.12	2,149,000	2,236,000	2,236,000	2,276,000	40,000
CLOTHING & PERSONAL SUPPLIES	100.00	0	0	0	0	0
COMMUNICATIONS	187,842.00	236,000	236,000	236,000	197,000	(39,000)
COMPUTING-MAINFRAME	135,822.00	122,000	94,000	94,000	94,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	375,699.00	417,000	400,000	400,000	391,000	(9,000)
COMPUTING-PERSONAL	252,327.19	75,000	67,000	67,000	40,000	(27,000)
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	11,000	0
INFORMATION TECHNOLOGY SERVICES	913,115.00	883,000	1,127,000	1,127,000	1,095,000	(32,000)
INSURANCE	27,686.46	2,000	20,000	20,000	0	(20,000)
MAINTENANCE - EQUIPMENT	108,165.00	106,000	97,000	97,000	85,000	(12,000)
MAINTENANCEBUILDINGS & IMPRV	1,923,992.95	1,983,000	2,063,000	2,063,000	1,950,000	(113,000)
MEMBERSHIPS	308,224.25	317,000	301,000	301,000	327,000	26,000
MISCELLANEOUS EXPENSE	42,981.28	57,000	25,000	25,000	42,000	17,000
OFFICE EXPENSE	1,090,947.63	962,000	909,000	2,777,000	957,000	48,000
PROFESSIONAL SERVICES	177,020.22	343,000	171,000	171,000	153,000	(18,000)
PUBLICATIONS & LEGAL NOTICE	356.27	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	898,127.87	1,018,000	1,071,000	1,071,000	1,053,000	(18,000)
RENTS & LEASES - EQUIPMENT	71,346.65	73,000	100,000	100,000	75,000	(25,000)
SPECIAL DEPARTMENTAL EXPENSE	25,845.93	27,000	24,000	24,000	29,000	5,000
TECHNICAL SERVICES	131,032.58	90,000	41,000	41,000	40,000	(1,000)
TELECOMMUNICATIONS	2,226,781.26	2,374,000	2,378,000	2,378,000	1,748,000	(630,000)
TRAINING	123,954.55	117,000	85,000	85,000	75,000	(10,000)
TRANSPORTATION AND TRAVEL	388,224.33	407,000	315,000	315,000	391,000	76,000
UTILITIES	1,624,217.49	1,766,000	1,764,000	1,764,000	1,829,000	65,000
TOTAL S & S	13,339,924.03	13,535,000	13,535,000	15,403,000	12,858,000	(677,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	947.70	147,000	177,000	379,000	91,000	(86,000)
RET-OTHER LONG TERM DEBT	1,001,619.16	983,000	953,000	953,000	974,000	21,000
TAXES & ASSESSMENTS	6,056.97	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,008,623.83	1,132,000	1,132,000	1,334,000	1,067,000	(65,000)
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	30,394.43	0	0	0	0	0
TOTAL FIXED ASSETS - EQUIPMENT	30,394.43	0	0	0	0	0

### **PUBLIC DEFENDER BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
TOTAL FIXED ASSETS		30,394.43		0		0		0		0		0
GROSS TOTAL	\$	165,847,807.31	\$	178,902,000	\$	181,060,000	\$	193,637,000	\$	183,020,000	\$	1,960,000
INTRAFUND TRANSFERS		(617,749.31)		(731,000)		(704,000)		(704,000)		(748,000)		(44,000)
NET TOTAL	\$	165,230,058.00	\$	178,171,000	\$	180,356,000	\$	192,933,000	\$	182,272,000	\$	1,916,000
REVENUE		6,807,961.19		8,440,000		8,453,000		8,453,000		8,270,000		(183,000)
NET COUNTY COST	\$	158,422,096.81	\$	169,731,000	\$	171,903,000	\$	184,480,000	\$	174,002,000	\$	2,099,000
BUDGETED POSITIONS		1,128.0		1,143.0		1,143.0		1,213.0		1,141.0		(2.0)
REVENUE DETAIL												
CHARGES FOR SERVICES	•	000 075 44	•	005.000	•	050 000	•	050 000	•	050 000	•	•
CHARGES FOR SERVICES - OTHER COURT FEES & COSTS	\$	232,975.41 161,151.91	\$	235,000 185,000	\$	250,000 200,000	\$	250,000 200,000	\$	250,000 200,000	\$	0
LEGAL SERVICES		188,989.02		198,000		200,000		200,000		200,000		0
PERSONNEL SERVICES		0.00		2,000		200,000		200,000		200,000		0
TOTAL CHARGES-SVS		583,116.34		620,000		650,000		650,000		650,000		0
INTERGVMTL REVENUE - FEDERAL												
FEDERAL - OTHER		569,894.39		443,000		443,000		443,000		260,000		(183,000)
TOTAL I R - FEDERA		569,894.39		443,000		443,000		443,000		260,000		(183,000)
INTERGVMTL REVENUE - STATE												
STATE - OTHER	_	5,219,946.00		7,111,000		7,111,000		7,111,000		7,111,000		0
TOTAL I R - STATE		5,219,946.00		7,111,000		7,111,000		7,111,000		7,111,000		0
MISCELLANEOUS REVENUE												
MISCELLANEOUS		248,605.40		266,000		249,000		249,000		249,000		0
OTHER SALES	_	67,899.06		0		0		0		0		0
TOTAL MISC REV		316,504.46		266,000		249,000		249,000		249,000		0
OTHER FINANCING SOURCES												
OPERATING TRANSFERS IN		118,500.00		0		0		0		0		0
TOTAL OTH FIN SRCS		118,500.00		0		0		0		0		0
TOTAL REVENUE	\$	6,807,961.19	\$	8,440,000	\$	8,453,000	\$	8,453,000	\$	8,270,000	\$	(183,000)



#### **Public Health**

#### Jonathan E. Fielding, M.D., M.P.H, Director and Health Officer

### **Public Health Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 352,820,739.42	\$ 376,101,000	\$ 397,160,000	\$ 402,416,000	\$ 399,913,000	\$	2,753,000
SERVICES & SUPPLIES	395,014,359.90	377,888,000	412,746,000	405,573,000	397,796,000		(14,950,000)
OTHER CHARGES	11,939,217.58	9,516,000	10,236,000	10,315,000	10,328,000		92,000
FIXED ASSETS - EQUIPMENT	3,334,162.66	890,000	2,825,000	2,866,000	2,866,000		41,000
GROSS TOTAL	\$ 763,108,479.56	\$ 764,395,000	\$ 822,967,000	\$ 821,170,000	\$ 810,903,000	\$	(12,064,000)
INTRAFUND TRANSFERS	(42,428,605.77)	(45,446,000)	(46,570,000)	(43,687,000)	(43,549,000)		3,021,000
NET TOTAL	\$ 720,679,873.79	\$ 718,949,000	\$ 776,397,000	\$ 777,483,000	\$ 767,354,000	\$	(9,043,000)
REVENUE	543,953,810.48	536,296,000	589,453,000	590,367,000	589,358,000		(95,000)
NET COUNTY COST	\$ 176,726,063.31	\$ 182,653,000	\$ 186,944,000	\$ 187,116,000	\$ 177,996,000	\$	(8,948,000)
BUDGETED POSITIONS	4,356.0	4,370.0	4,370.0	4,262.0	4,229.0		(141.0)

#### **Mission Statement**

The Department of Public Health's (DPH) mission is to protect health, prevent disease, and promote health and well-being. The Department's overarching goal is to improve the quality of life in communities, increase years of healthy life among residents, and reduce current and future health risks while reducing health disparities within a diverse population. The Department is working towards achieving this goal by focusing its work in four main areas: 1) protecting the public against the harmful health effects of natural or man-made disasters; 2) minimizing the impact of serious communicable diseases (such as influenza) and food-borne and environment-related illness; 3) helping all individuals, families, and communities prevent chronic diseases (such as diabetes and heart disease) and injuries; and 4) helping communities reduce ethnic and racial disparities in rates of diseases such as diabetes, cancer, and heart disease.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a decrease in net County cost (NCC) of \$8.9 million which is attributable to a decrease in State Vehicle License Fees-Realignment revenue compared to fiscal year (FY) 2008-09, the Department's proportional share of a countywide curtailment needed to address the County's projected structural deficit for FY 2009-10, the elimination of prior year carryover and/or of one-time funding for methamphetamine prevention services, development of a

comprehensive strategy and media campaign directed at prevention and intervention of syphilis and other sexually transmitted diseases (STD), provision of illegal food vendor enforcement activities, the Homeless Prevention Initiative for the Department's support of Project 50, and a reduction in required County matching funds due to a FY 2008-09 State budget reduction to the Department's California Children's Services (CCS) Program; partially offset by Board-approved increases in salaries and employee benefits, the transfer of funding from the Department of Health Services (DHS), and funding to maintain existing service levels in the Department's Health Care Program for Children in Foster Care.

To meet the Department's share of the countywide curtailment, DPH has developed a \$2.5 million reduction plan that will reduce services and supplies and eliminate 17.0 budgeted positions in the following programs: Health Assessment and Epidemiology; Tuberculosis; Nursing Administration; HIV Epidemiology; Immunization; Chronic Disease and Injury Prevention; STD; Acute Communicable Disease; Public Health Laboratory; and Information Systems.

The Proposed Budget reflects a net decrease of 141.0 budgeted positions due to the elimination of 177.0 budgeted positions and associated NCC and State revenue in the CCS, Immunization, Tuberculosis, and Childhood Lead Poisoning Prevention Programs, and the programs identified above related to the Department's countywide curtailment plan; partially offset by the addition of 36.0 budgeted positions in the Maternal, Child, and Adolescent

Health Program, Environmental Health Division, Health Facilities Inspection Division, STD Program, Materials Management Division, Quality Assurance Division, and the Office of AIDS Programs and Policy (OAPP), funded by an increase in grant funding, the transfer of NCC from DHS, and a reduction in services and supplies, with no impact on services provided.

### **Critical/Strategic Planning Initiatives**

Public Health's Strategic Plan adopted the County's plan, with departmental goals for Health Protection, Health Improvement, Organizational Effectiveness, Workforce Excellence, and Fiscal Sustainability. The Proposed Budget

supports efforts to strengthen DPH's infrastructure related to organizational effectiveness and service excellence stategies, while addressing the challenges of reduced funding levels. A strong infrastructure enables all Public Health programs to better serve the County's population and their clients and meet program goals more effectively. To the extent funds are available, the Proposed Budget supports programmatic areas such as HIV/AIDS services, Environmental Health, and substance abuse treatment, all of which support the Department's Strategic Plan Goal of improving and increasing years of healthy life among County residents and reducing current and future health risks, while reducing health disparities.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	822,967,000	46,570,000	589,453,000	186,944,000	4,370.0
Cr	itical Issues					
1.	Public Health Programs (PHP) - State Realignment: Reflects a reduction in net County cost (NCC) based upon a decrease in State Vehicle License Fees-Realignment and Sales Tax revenues.	(5,882,000)		(1,326,000)	(4,556,000)	
2.	<b>PHP - State Budget Reduction:</b> Reflects a reduction in State grant funding and the deletion of 11.0 budgeted positions in the Immunization and Tuberculosis (TB) Programs.	(485,000)		(485,000)		(11.0)
3.	Office of AIDS Programs and Policy (OAPP) - Federal Funding Reduction for HIV/AIDS Treatment Services: Reflects a reduction in federal grant funding and a decrease in services and supplies to align with the funding allocation for HIV/AIDS treatment services.	(3,392,000)		(3,392,000)		
4.	<b>OAPP - State Funding Reduction for Counseling and Testing:</b> Reflects a reduction in State grant funding and a decrease in services and supplies to align with the funding allocation for counseling, testing, education, and prevention services.	(619,000)		(619,000)		
5.	Alcohol and Drug Program Administration (ADPA) - State Funding Reduction to Proposition 36: Reflects a reduction of funding allocated for Proposition 36 (Substance Abuse and Crime Prevention Act of 2000), due to the fiscal year (FY) 2008-09 State budget reductions.	(4,663,000)		(4,663,000)		
6.	ADPA - Proposition 36 Funding Reduction - Probation Department: Reflects a reduction in funding for the Proposition 36 Program services provided to the Probation Department due to the FY 2008-09 State budget reductions.	(294,000)		(294,000)		
7.	<b>ADPA - State Funding Reduction to the Drug Court Program:</b> Reflects a reduction in the Drug Court Program funding due to the FY 2008-09 State budget reductions.	(640,000)		(640,000)		

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
8.	ADPA - State Funding Reduction – Department of Public Social Services (DPSS): Reflects a reduction in intrafund transfer funding from DPSS for the Callifornia Work Opportunities and Responsibilities to Kids (CalWORKs) Program due to the FY 2008-09 State budget reductions.	(1,453,000)	(1,453,000)			
9.	Children's Medical Services (CMS) – State Funding Reduction to the California Children's Services (CCS) Program: Reflects a reduction in NCC for the County's matching funds due to the FY 2008-09 State budget reductions for the CCS Program and the elimination of 138.0 budgeted positions.	(9,195,000)		(8,506,000)	(689,000)	(138.0)
	CMS - Health Care Program for Children in Foster Care (HCPCFC): Reflects a net reduction in revenue and corresponding increase in NCC to maintain essential services in the HCPCFC Program, which provides public health nurse expertise in meeting the needs of children and youth under the supervision of the Departments of Children and Family Services and Probation. This adjustment utilizes \$227,000 of the NCC reduction in County matching funds for CCS to draw down \$396,000 in additional federal funds to partially offset the \$623,000 State funding reduction for this program.			(227,000)	227,000	-
Cu	rtailments					
1.	PHP – Three-Percent (3%) Curtailment: Reflects a reduction in NCC and the deletion of 17.0 budgeted positions across several departmental programs including: Health Assessment and Epidemiology; TB; Nursing Administration; HIV Epidemiology; Immunization; Chronic Disease and Injury Prevention; STD; Acute Communicable Disease; Public Health Laboratory; and Information Systems, to address the County's projected structural deficit for FY 2009-10.	(2,391,000)		109,000	(2,500,000)	(17.0)
Ot	her Changes					
1.	PHP - Syphilis and Other STD Services: Reflects a reduction in NCC related to the elimination of one-time funds provided for syphilis and other STD case finding and social marketing services. Also reflects the deletion of 10.0 budgeted positions related to this program, with no change in appropriation.	(700,000)		-	(700,000)	(10.0)
2	PHP - Illegal Food Vendor Enforcement Program: Reflects a reduction in NCC for the elimination of one-time funds for the Illegal Food Vendor Enforcement Program in the First Supervisorial District.	(340,000)			(340,000)	
3.	PHP - County Counsel Charges: Reflects the transfer of NCC from the Department of Health Services (DHS) that was not previously allocated at the time the Department of Public Health (DPH) was established. These funds support the DPH share of charges from County Counsel.	900,000			900,000	
4.	<b>PHP - Child Seat Restraint Special Fund:</b> Reflects an increase in revenue and related services and supplies to support programmatic costs.	68,000		68,000		

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
5.	PHP - State Grant Programs: Reflects an increase in State grant funding for 6.0 additional budgeted positions and services and supplies to provide enforcement, education, and support activities to the Childhood Lead Poisoning Prevention Program; operational support to the Maternal, Child, and Adolescent Health Program for the purpose of conducting a survey of mothers in the County that assesses their maternal experiences; operational support to the Refugee Health Assessment Program; and operational support and enhancement of regulation activities of waste tire facilities within the County.	703,000		703,000		6.0
6.	<b>PHP - Health Facilities Inspection Division:</b> Reflects an increase in State grant funding for 18.0 additional budgeted positions and services and supplies to support health facility inspections, investigations, and compliance verifications.	2,922,000	-	2,922,000	-	18.0
7.	<b>PHP - STD Program:</b> Reflects an increase in federal and local grant funding and the addition of 7.0 budgeted positions to provide surveillance, investigation, outreach, response, data collection, and information systems support activities to the STD Program.	551,000		551,000		7.0
8.	PHP - Operational Support: Reflects the transfer of 2.0 budgeted positions and NCC from DHS, that were not addressed during the DPH separation, to support the DPH Materials Management Division, and the addition of 1.0 budgeted position, offset by a decrease in services and supplies, to serve as the DPH wellness coordinator, to enhance the worksite wellness program, improve employee health and well-being, and implement a coordinated workplace health promotion program.	87,000			87,000	3.0
9.	OAPP - Principal Application Developer Request: Reflects the addition of 1.0 budgeted position, fully offset by a decrease in services and supplies to provide maintenance and enhancement continuity to various DPH information systems that will result in more effective and efficient services to the Department's information technology operation.					1.0
10	• OAPP - Federal HIV Prevention and Testing Supplement: Reflects an increase in federal grant funding and an increase in services and supplies for the provision of HIV/AIDS prevention and testing services.	102,000		102,000		
11	. OAPP - AIDS Drug Assistance Program: Reflects an increase in revenue received from the Sheriff's Department and an increase in services and supplies to support the AIDS Drug Assistance Program collaboration between the two departments.	20,000	_	20,000	_	
12	<ul> <li>Antelope Valley Rehabilitation Centers - Health Clinic Expansion: Reflects an increase in services and supplies, fully offset by intrafund transfer from ADPA for the provision of expanded clinic hours to provide directly observed therapy to clients.</li> </ul>	121,000	121,000			

	Gross Appropriation	Intrafund Transfer	Revenue	Net County Cost	Budg
13. ADPA - Methamphetamine Prevention: Reflects the elimination of one-time funds provided for methamphetamine prevention services.	(750,000)			(750,000)	Pos 
14. ADPA - Federal, State, and Local Allocation Changes: Reflects an increase in federal, State, and local grant funding and related services and supplies to align with the funding allocation for substance abuse treatment, prevention, and recovery services.	5,019,000		5,019,000		
15. ADPA - Alcohol and Drug Special Funds: Reflects an increase in revenue and related services and supplies for the provision of substance abuse education, prevention, and treatment services, including funding for Proposition 36 substance abuse services provided by the Superior Court.	56,000		56,000	-	
16. ADPA - Federal Grant Programs: Reflects additional federal funding and related services and supplies for the provisions of a demonstration project that provides alcohol and/or drug abuse intervention for short-term stay detainees; substance abuse services for women who have successfully completed the Second Chance Re-Entry Court Program; and enhanced treatment services for the Co-Occurring Disorder (COD) Court Program, subject to Board approval in FY 2008-09.	3,063,000		3,063,000		_
17. ADPA - Department of Mental Health (DMH) Treatment Funding Reduction: Reflects the elimination of one-time intrafund transfer funding from DMH for: the COD Treatment Program; psychiatric emergency services at the Urgent Care Center at LAC+USC Medical Center; and the Community Assessment Services Center at Harbor-UCLA Medical Center.	(450,000)	(450,000)			-
18. CMS – Cost-of-Living Adjustments (COLA) to Purchase Orders: Reflects anticipated COLA adjustments of three-percent (3%) for services and supplies purchase orders fully offset by State and federal revenue.	33,000		33,000		
19. DPH - Prior Year Carryover: Reflects the deletion of FY 2007-08 prior year carryover funding to support methamphetamine treatment and prevention, STD/syphilis case finding and social marketing, unified directory, Project 50 homeless prevention, and illegal food vendor enforcement programs.	(2,265,000)		-	(2,265,000)	
<b>20. DPH - One-Time Project 50 Funding:</b> Reflects a decrease in NCC related to the Department's restructured participation in Project 50 for six months in year three (FY 2009-10) of the program.	(226,000)			(226,000)	
<b>21. DPH - Miscellaneous Changes:</b> Reflects a decrease in salaries and employee benefits for grant-funded positions, as well as a decrease in services and supplies to align service needs, with associated revenue and intrafund transfer reductions.	(1,625,000)	(1,470,000)	(155,000)		
<b>22. DPH - Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(552,000)	<del></del>		(552,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>23. DPH - Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	10,213,000 I	231,000	7,566,000	2,416,000	
Total Cha	nges (12,064,000)	(3,021,000)	(95,000)	(8,948,000)	(141.0)
2009-10 Proposed Budget	810,903,000	43,549,000	589,358,000	177,996,000	4,229.0

#### **Unmet Needs**

Public Health has an unmet need of \$12.7 million to fund a total of 17.0 budgeted positions. This is comprised of a need for \$10.0 million to address facility improvement needs at the Antelope Valley Rehabilitation Centers; \$1.4 million and 14.0 budgeted positions for expansion of the Maternal, Child, and Adolescent Health Program's Nurse-Family Partnership Program; \$0.9 million and 3.0 budgeted positions for the Chronic Disease and Injury Prevention Program; and \$0.4 million for the Department's data center consolidation effort.

#### PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 239,718,005.60	\$ 257,443,000	\$ 276,252,000	\$ 282,475,000	\$ 276,639,000	\$	387,000
CAFETERIA PLAN BENEFITS	32,982,735.84	36,401,000	37,170,000	36,646,000	39,763,000		2,593,000
DEFERRED COMPENSATION BENEFITS	7,365,652.22	8,411,000	8,273,000	8,448,000	8,423,000		150,000
EMPLOYEE GROUP INS - E/B	5,595,650.77	5,578,000	4,955,000	5,146,000	5,412,000		457,000
OTHER EMPLOYEE BENEFITS	275,032.00	106,000	322,000	322,000	260,000		(62,000)
RETIREMENT - EMP BENEFITS	60,318,430.96	61,598,000	62,709,000	61,838,000	61,875,000		(834,000)
WORKERS' COMPENSATION	6,565,232.03	6,564,000	7,479,000	7,541,000	7,541,000		62,000
TOTAL S & E B	352,820,739.42	376,101,000	397,160,000	402,416,000	399,913,000		2,753,000
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	12,120,754.06	8,402,000	10,040,000	11,688,000	11,097,000		1,057,000
CLOTHING & PERSONAL SUPPLIES	29,958.33	11,000	41,000	25,000	25,000		(16,000)
COMMUNICATIONS	497,598.95	1,085,000	803,000	569,000	569,000		(234,000)
COMPUTING-MAINFRAME	395,612.35	365,000	137,000	137,000	137,000		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	260,558.27	2,914,000	2,798,000	2,803,000	298,000		(2,500,000)
COMPUTING-PERSONAL	5,447,952.01	2,454,000	3,038,000	2,885,000	2,616,000		(422,000)
CONTRACTED PROGRAM SERVICES	306,416,562.00	295,017,000	330,752,000	322,838,000	323,438,000		(7,314,000)
FOOD	802,401.12	858,000	784,000	784,000	784,000		0
HOUSEHOLD EXPENSE	1,141,342.81	801,000	776,000	435,000	314,000		(462,000)
INFORMATION TECHNOLOGY SERVICES	3,379,011.20	1,130,000	1,334,000	824,000	654,000		(680,000)
INSURANCE	758,296.92	773,000	1,045,000	1,016,000	1,124,000		79,000
JURY & WITNESS EXPENSE	9,518.41	20,000	20,000	20,000	20,000		0
MAINTENANCE - EQUIPMENT	998,944.54	894,000	687,000	695,000	750,000		63,000
MAINTENANCEBUILDINGS & IMPRV	3,595,002.27	3,970,000	3,589,000	3,616,000	3,612,000		23,000
MEDICAL DENTAL & LAB SUPPLIES	13,221,982.06	10,707,000	8,008,000	8,007,000	4,519,000		(3,489,000)
MEMBERSHIPS	136,955.68	128,000	114,000	116,000	114,000		0
MISCELLANEOUS EXPENSE	161,383.80	765,000	841,000	622,000	589,000		(252,000)
OFFICE EXPENSE	7,024,630.24	4,345,000	3,789,000	4,260,000	3,424,000		(365,000)
PROFESSIONAL SERVICES	2,949,172.45	8,954,000	9,348,000	10,358,000	10,343,000		995,000
PUBLICATIONS & LEGAL NOTICE	150.00	175,000	185,000	124,000	52,000		(133,000)
RENTS & LEASES - BLDG & IMPRV	13,083,226.73	16,367,000	16,526,000	16,006,000	16,393,000		(133,000)
RENTS & LEASES - EQUIPMENT	856,134.52	836,000	927,000	928,000	909,000		(18,000)
SMALL TOOLS & MINOR EQUIPMENT	1,214,340.49	4,000	19,000	11,000	11,000		(8,000)
SPECIAL DEPARTMENTAL EXPENSE	1,047,141.69	745,000	677,000	664,000	289,000		(388,000)
TECHNICAL SERVICES	6,200,149.83	5,301,000	5,890,000	5,713,000	5,575,000		(315,000)
TELECOMMUNICATIONS	6,125,610.93	5,516,000	5,883,000	5,890,000	5,866,000		(17,000)
TRAINING	1,602,936.71	326,000	679,000	290,000	165,000		(514,000)
TRANSPORTATION AND TRAVEL	3,435,176.94	2,890,000	2,093,000	2,302,000	2,162,000		69,000
UTILITIES	2,101,854.59	2,135,000	1,923,000	1,947,000	1,947,000		24,000
TOTAL S & S	395,014,359.90	377,888,000	412,746,000	405,573,000	397,796,000		(14,950,000)

## PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY2007-08 ACTUAL		FY2008-09 ESTIMATED		FY2008-09 BUDGET	I	FY2009-10 REQUESTED		FY2009-10 PROPOSED	СН	ANGE FROM BUDGET
FINANCING REQUIREMENTS											
OTHER CHARGES											
JUDGMENTS & DAMAGES	1,842,979.64		704,000		593,000		672,000		685,000		92,000
RET-OTHER LONG TERM DEBT	30,108.46		31,000		35,000		35,000		35,000		0
SUPPORT & CARE OF PERSONS	9,940,073.78		8,746,000		9,494,000		9,494,000		9,494,000		0
TAXES & ASSESSMENTS	126,055.70		35,000		114,000		114,000		114,000		0
TOTAL OTH CHARGES	11,939,217.58		9,516,000		10,236,000		10,315,000		10,328,000		92,000
FIXED ASSETS											
FIXED ASSETS - EQUIPMENT											
ALL OTHER UNDEFINED ASSETS	294,080.58		157,000		424,000		424,000		424,000		0
COMPUTERS, MIDRANGE/DEPARTMENTAL	430,929.00		422,000		0		16,000		16,000		16,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00		25,000		0		0		0		0
DATA HANDLING EQUIPMENT	347,054.88		73,000		1,942,000		1,942,000		1,942,000		0
ELECTRONIC EQUIPMENT	64,565.82		10,000		17,000		17,000		17,000		0
FOOD PREPARATION EQUIPMENT	42,361.02		0		0		0		0		0
MEDICAL-FIXED EQUIPMENT	91,796.48		0		133,000		133,000		133,000		0
MEDICAL-MINOR EQUIPMENT	18,211.99		0		0		0		0		0
NON-MEDICAL LAB/TESTING EQUIP	1,010,201.76		26,000		0		0		0		0
OFFICE FURNITURE, FIXTURES & EQ	160,344.14		100,000		194,000		194,000		194,000		0
TANKS-STORAGE & TRANSPORT	0.00		0		0		0		0		0
VEHICLES & TRANSPORTATION EQUIPMENT	874,616.99		77,000		115,000		140,000		140,000		25,000
TOTAL FIXED ASSETS - EQUIPMENT	3,334,162.66		890,000		2,825,000		2,866,000		2,866,000		41,000
TOTAL FIXED ASSETS	3,334,162.66		890,000		2,825,000		2,866,000		2,866,000		41,000
GROSS TOTAL	\$ 763,108,479.56	\$	764,395,000	\$	822,967,000	\$	821,170,000	\$	810,903,000	\$	(12,064,000)
INTRAFUND TRANSFERS	(42,428,605.77)		(45,446,000)		(46,570,000)		(43,687,000)		(43,549,000)		3,021,000
NET TOTAL	720,679,873.79		718,949,000		776,397,000		777,483,000		767,354,000		(9,043,000)
REVENUE	543,953,810.48		536,296,000		589,453,000		590,367,000		589,358,000		(95,000)
NET COUNTY COST	\$ 176,726,063.31	\$	182,653,000	\$	186,944,000	\$	187,116,000	\$	177,996,000	\$	(8,948,000)
BUDGETED POSITIONS	4,356.0		4,370.0		4,370.0		4,262.0		4,229.0		(141.0)
REVENUE DETAIL											
CHARGES FOR SERVICES											
COMMUNICATION SERVICES	\$ 3,400.97	\$	0	\$	0	\$	0	\$	0	\$	0
PERSONNEL SERVICES	46,875.90	·	42,000	·	0	·	0	·	0	·	0
PLANNING & ENGINEERING SERVICE	192,155.00		193,000		140,000		140,000		408,000		268,000
HUMANE SERVICES	0.00		0		0		(38,000)		38,000		38,000
SANITATION SERVICES	891,868.06		892,000		910,000		910,000		910,000		0
CHARGES FOR SERVICES - OTHER	(5,977,674.43)		6,706,000		6,079,000		6,112,000		6,112,000		33,000
INSTITUTIONAL CARE & SVS	122,078,339.39		121,492,000		127,390,000		130,219,000		129,060,000		1,670,000

### PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
HEALTH FEES	61,559,243.19	63,821,000	67,429,000	69,932,000	68,253,000	824,000
RECORDING FEES	2,150,939.25	2,151,000	1,634,000	1,634,000	1,634,000	0
TOTAL CHARGES-SVS	181,037,709.06	195,390,000	203,582,000	208,909,000	206,415,000	2,833,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	74,148.16	74,000	30,000	30,000	30,000	0
TOTAL FINES FO/PEN	74,148.16	74,000	30,000	30,000	30,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	174,856,018.03	169,403,000	188,909,000	193,075,000	193,324,000	4,415,000
FEDERAL AID-MENTAL HEALTH	3,450,935.50	3,451,000	2,381,000	4,762,000	0	(2,381,000)
TOTAL I R - FEDERA	178,306,953.53	172,854,000	191,290,000	197,837,000	193,324,000	2,034,000
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	526,055.64	236,000	38,000	292,000	216,000	178,000
TOTAL I R - OTHER	526,055.64	236,000	38,000	292,000	216,000	178,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	117,991,277.56	105,995,000	127,292,000	120,140,000	127,702,000	410,000
STATE-REALIGNMENT REVENUE	28,123,901.98	28,360,000	28,360,000	28,360,000	27,034,000	(1,326,000)
TOTAL I R - STATE	146,115,179.54	134,355,000	155,652,000	148,500,000	154,736,000	(916,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	1,074,657.11	1,075,000	1,334,000	1,334,000	1,334,000	0
TOTAL LIC/PER/FRAN	1,074,657.11	1,075,000	1,334,000	1,334,000	1,334,000	0
MISCELLANEOUS REVENUE						
OTHER SALES	12,121.03	12,000	59,000	59,000	59,000	0
MISCELLANEOUS	5,892,326.37	2,377,000	3,364,000	3,364,000	3,096,000	(268,000)
TOTAL MISC REV	5,904,447.40	2,389,000	3,423,000	3,423,000	3,155,000	(268,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	1,264.36	3,000	0	0	0	0
OPERATING TRANSFERS IN	30,913,393.17	29,920,000	34,104,000	30,042,000	30,148,000	(3,956,000)
TOTAL OTH FIN SRCS	30,914,657.53	29,923,000	34,104,000	30,042,000	30,148,000	(3,956,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	2.51	0	0	0	0	0
TOTAL USE OF MONEY	2.51	0	0	0	0	0
TOTAL REVENUE	\$ 543,953,810.48	\$ 536,296,000	\$ 589,453,000	\$ 590,367,000	\$ 589,358,000	\$ (95,000)

### **Public Health Programs Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 240,040,943.02	\$ 257,804,000	\$	272,019,000	\$	276,509,000	\$	274,902,000	\$	2,883,000
SERVICES & SUPPLIES	96,369,468.96	83,605,000		102,392,000		102,080,000		96,458,000		(5,934,000)
OTHER CHARGES	1,905,424.62	736,000		683,000		783,000		783,000		100,000
FIXED ASSETS - EQUIPMENT	3,126,601.13	717,000		2,640,000		2,665,000		2,665,000		25,000
GROSS TOTAL	\$ 341,442,437.73	\$ 342,862,000	\$	377,734,000	\$	382,037,000	\$	374,808,000	\$	(2,926,000)
INTRAFUND TRANSFERS	(4,726,623.73)	(4,491,000)		(5,134,000)		(5,191,000)		(5,007,000)		127,000
NET TOTAL	\$ 336,715,814.00	\$ 338,371,000	\$	372,600,000	\$	376,846,000	\$	369,801,000	\$	(2,799,000)
REVENUE	215,335,175.32	214,729,000		244,667,000		247,116,000		248,593,000		3,926,000
NET COUNTY COST	\$ 121,380,638.68	\$ 123,642,000	\$	127,933,000	\$	129,730,000	\$	121,208,000	\$	(6,725,000)
BUDGETED POSITIONS	2,847.0	2,862.0		2,862.0		2,893.0		2,858.0		(4.0)
	FUND		FU	INCTION			A	CTIVITY		
	GENERAL FUND		HE	EALTH AND SAN	IITA	TION	HE	EALTH		

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

The 2009-10 Proposed Budget reflects:

- A reduction in services and supplies and the deletion of 17.0 budgeted positions across several departmental programs including health assessment and epidemiology; tuberculosis; nursing administration; HIV epidemiology; immunization; chronic disease and injury prevention; sexually transmitted disease; acute communicable disease; public health laboratory; and information systems, to address the County's projected structural deficit for fiscal year (FY) 2009-10.
- A placeholder reduction in services and supplies to address the Department's share of a decrease in State Realignment

revenues, with specific curtailments to be developed, subject to future action by the Board of Supervisors.

- Deletion of one-time net County cost (NCC), prior year carryover, and 10.0 budgeted positions related to the provision of syphilis and other sexually transmitted diseases case finding and social marketing, unified directory, Project 50, and illegal food vendor enforcement activities.
- Additional categorical State funding for a total increase of 24.0 budgeted positions, including 1.0 position for Childhood Lead Poisoning Prevention, 5.0 positions for Environmental Health Solid Waste Management, and 18.0 positions for Health Facilities Inspection; partially offset by a decrease in State funding and 11.0 budgeted positions for the Immunization and Tuberculosis Programs, as a result of State budget curtailments.
- Additional federal and interfund transfer and 7.0 budgeted positions for the Sexually Transmitted Disease Program.
- Transfer of NCC and 2.0 budgeted positions from the Department of Health Services for the materials management function and the addition of 1.0 budgeted position for the wellness coordinator function.

- A decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.
- Increases in workers' compensation and unemployment insurance costs based on historical experience.
- The Department's proportional share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Changes due to: 1) a projected two-percent (2%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- Funding of Board-approved increases in salaries and employee benefits.

### PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 162,701,275.95	\$ 176,863,000	\$ 189,718,000	\$ 194,170,000	\$ 190,847,000	\$ 1,129,000
CAFETERIA PLAN BENEFITS	22,412,189.70	24,907,000	25,191,000	25,552,000	27,122,000	1,931,000
DEFERRED COMPENSATION BENEFITS	5,055,955.61	6,028,000	5,279,000	5,400,000	5,383,000	104,000
EMPLOYEE GROUP INS - E/B	3,873,149.21	3,826,000	3,523,000	3,560,000	3,748,000	225,000
OTHER EMPLOYEE BENEFITS	181,284.00	25,000	216,000	216,000	216,000	0
RETIREMENT - EMP BENEFITS	41,445,834.96	42,210,000	43,267,000	42,652,000	42,627,000	(640,000)
WORKERS' COMPENSATION	4,371,253.59	3,945,000	4,825,000	4,959,000	4,959,000	134,000
TOTAL S & E B	240,040,943.02	257,804,000	272,019,000	276,509,000	274,902,000	2,883,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,272,239.02	4,829,000	5,685,000	5,840,000	5,786,000	101,000
CLOTHING & PERSONAL SUPPLIES	14,423.00	7,000	14,000	14,000	14,000	0
COMMUNICATIONS	266,782.84	849,000	521,000	286,000	286,000	(235,000)
COMPUTING-MAINFRAME	138,524.35	128,000	129,000	129,000	129,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	260,558.27	2,914,000	2,691,000	2,696,000	191,000	(2,500,000)
COMPUTING-PERSONAL	4,882,176.85	1,958,000	1,958,000	1,997,000	1,938,000	(20,000)
CONTRACTED PROGRAM SERVICES	29,328,715.96	21,439,000	45,672,000	45,562,000	46,051,000	379,000
FOOD	804.09	0	0	0	0	0
HOUSEHOLD EXPENSE	973,957.64	650,000	619,000	278,000	258,000	(361,000)
INFORMATION TECHNOLOGY SERVICES	2,988,437.20	530,000	213,000	179,000	168,000	(45,000)
INSURANCE	738,601.22	700,000	839,000	839,000	839,000	0
MAINTENANCE - EQUIPMENT	799,546.45	673,000	498,000	503,000	558,000	60,000
MAINTENANCEBUILDINGS & IMPRV	2,838,781.54	2,937,000	2,521,000	2,550,000	2,546,000	25,000
MEDICAL DENTAL & LAB SUPPLIES	13,118,634.03	10,529,000	7,781,000	7,726,000	4,238,000	(3,543,000)
MEMBERSHIPS	60,808.69	60,000	27,000	29,000	27,000	0
MISCELLANEOUS EXPENSE	18,190.24	725,000	745,000	525,000	490,000	(255,000)
OFFICE EXPENSE	5,205,209.67	2,817,000	1,649,000	1,764,000	1,689,000	40,000
PROFESSIONAL SERVICES	1,810,145.20	8,472,000	8,911,000	9,921,000	9,906,000	995,000
PUBLICATIONS & LEGAL NOTICE	150.00	175,000	185,000	124,000	52,000	(133,000)
RENTS & LEASES - BLDG & IMPRV	7,641,214.83	9,783,000	9,598,000	9,078,000	9,465,000	(133,000)
RENTS & LEASES - EQUIPMENT	656,146.56	649,000	643,000		643,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,204,497.98	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	227,116.08	258,000	54,000		54,000	0
TECHNICAL SERVICES	4,811,907.41	3,864,000	4,054,000		3,900,000	(154,000)
TELECOMMUNICATIONS	5,086,768.27	4,442,000	3,916,000		3,916,000	0
TRAINING	1,498,116.01	244,000	411,000		46,000	(365,000)
TRANSPORTATION AND TRAVEL	2,813,833.68	2,292,000	1,518,000		1,728,000	210,000
UTILITIES	1,713,181.88	1,680,000	1,539,000		1,539,000	0
TOTAL S & S	96,369,468.96	83,605,000	102,392,000		96,458,000	(5,934,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,841,788.20	673,000	540,000	640,000	640,000	100,000
RET-OTHER LONG TERM DEBT	30,108.46	31,000			35,000	0
SUPPORT & CARE OF PERSONS	1,342.00	0	0	0	0	0
TAXES & ASSESSMENTS	32,185.96	32,000	108,000	108,000	108,000	0
TOTAL OTH CHARGES	1,905,424.62	736,000	683,000		783,000	100,000

### PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FIXED ASSETS			1				
FIXED ASSETS - EQUIPMENT							
ALL OTHER UNDEFINED ASSETS	294,080.58	157,000	424,0	00	424,000	424,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	430,929.00	422,000		0	0	0	0
DATA HANDLING EQUIPMENT	347,054.88	25,000	1,882,0	00	1,882,000	1,882,000	0
ELECTRONIC EQUIPMENT	64,565.82	10,000	17,0	00	17,000	17,000	0
MEDICAL-FIXED EQUIPMENT	91,796.48	0	133,0	00	133,000	133,000	0
MEDICAL-MINOR EQUIPMENT	18,211.99	0		0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	1,010,201.76	26,000		0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	27,782.61	0	94,0	00	94,000	94,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	841,978.01	77,000	90,0	00	115,000	115,000	25,000
TOTAL FIXED ASSETS - EQUIPMENT	3,126,601.13	717,000	2,640,0	00	2,665,000	2,665,000	25,000
TOTAL FIXED ASSETS	3,126,601.13	717,000	2,640,0	000	2,665,000	2,665,000	25,000
GROSS TOTAL	\$ 341,442,437.73	\$ 342,862,000	\$ 377,734,0	000 \$	382,037,000	\$ 374,808,000	\$ (2,926,000
INTRAFUND TRANSFERS	(4,726,623.73)	(4,491,000)	(5,134,0	00)	(5,191,000)	(5,007,000)	127,000
NET TOTAL	\$ 336,715,814.00	\$ 338,371,000	\$ 372,600,0	000 \$	376,846,000	\$ 369,801,000	\$ (2,799,000
REVENUE	215,335,175.32	214,729,000	244,667,0	000	247,116,000	248,593,000	3,926,000
NET COUNTY COST	\$ 121,380,638.68	\$ 123,642,000	\$ 127,933,0	000 \$	129,730,000	\$ 121,208,000	\$ (6,725,000
BUDGETED POSITIONS	2,847.0	2,862.0	2,86	2.0	2,893.0	2,858.0	(4.0
REVENUE DETAIL							
CHARGES FOR SERVICES							
CALIFORNIA CHILDRENS SERVICES	\$ 85,649.48	\$ 86,000	\$	0 \$	0	\$ 0	\$ 0
CHARGES FOR SERVICES - OTHER	6,310,245.17	6,621,000	5,994,0	00	6,007,000	6,007,000	13,000
COMMUNICATION SERVICES	3,400.97	0		0	0	0	0
HEALTH FEES	61,559,243.19	63,821,000	67,429,0	00	69,932,000	68,253,000	824,000
HUMANE SERVICES	0.00	0		0	(38,000)	38,000	38,000
INSTITUTIONAL CARE & SVS	425,429.83	310,000	864,0	00	864,000	864,000	0
PERSONNEL SERVICES	41,519.37	42,000		0	0	0	0
PLANNING & ENGINEERING SERVICE	192,155.00	193,000	140,0	00	140,000	408,000	268,000
RECORDING FEES	2,150,939.25	2,151,000	1,634,0	00	1,634,000	1,634,000	0
SANITATION SERVICES	891,868.06	892,000	910,0	00	910,000	910,000	0
TOTAL CHARGES-SVS	71,660,450.32	74,116,000	76,971,0	00	79,449,000	78,114,000	1,143,000
FINES FORFEITURES & PENALTIES							
FORFEITURES & PENALTIES	74,148.16	74,000	30,0	00	30,000	30,000	0
TOTAL FINES FO/PEN	74,148.16	74,000	30,0	00	30,000	30,000	0
INTERGYMTL REVENUE - FEDERAL							
FEDERAL - OTHER	48,090,673.79	46,557,000	57,256,0	00	58,270,000	58,519,000	1,263,000
FEDERAL AID-MENTAL HEALTH	3,450,935.50	3,451,000	2,381,0	00	4,762,000	0	(2,381,000)
TOTAL I R - FEDERA	51,541,609.29	50,008,000	59,637,0	00	63,032,000	58,519,000	(1,118,000)

### PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	526,055.64	236,000	38,000	292,000	216,000	178,000
TOTAL I R - OTHER	526,055.64	236,000	38,000	292,000	216,000	178,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	54,555,200.96	55,219,000	71,299,000	67,621,000	76,548,000	5,249,000
STATE-REALIGNMENT REVENUE	28,123,901.98	28,360,000	28,360,000	28,360,000	27,034,000	(1,326,000)
TOTAL I R - STATE	82,679,102.94	83,579,000	99,659,000	95,981,000	103,582,000	3,923,000
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	1,074,657.11	1,075,000	1,334,000	1,334,000	1,334,000	0
TOTAL LIC/PER/FRAN	1,074,657.11	1,075,000	1,334,000	1,334,000	1,334,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	4,798,680.15	2,052,000	3,045,000	3,045,000	2,777,000	(268,000)
OTHER SALES	11,207.35	11,000	59,000	59,000	59,000	0
TOTAL MISC REV	4,809,887.50	2,063,000	3,104,000	3,104,000	2,836,000	(268,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	2,968,239.27	3,577,000	3,894,000	3,894,000	3,962,000	68,000
SALE OF FIXED ASSETS	1,025.09	1,000	0	0	0	0
TOTAL OTH FIN SRCS	2,969,264.36	3,578,000	3,894,000	3,894,000	3,962,000	68,000
TOTAL REVENUE	\$ 215,335,175.32	\$ 214,729,000	\$ 244,667,000	\$ 247,116,000	\$ 248,593,000	\$ 3,926,000

### Office of AIDS Programs and Policy Budget Summary

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$	17,790,173.00	\$	18,782,000	\$ 18,755,000	\$	19,042,000	\$ 19,689,000	\$	934,000
SERVICES & SUPPLIES		69,713,904.81		70,996,000	71,661,000		66,193,000	65,291,000		(6,370,000)
OTHER CHARGES		22,333.45		5,000	5,000		5,000	5,000		0
FIXED ASSETS - EQUIPMENT		0.00		0	0		16,000	16,000		16,000
GROSS TOTAL	\$	87,526,411.26	\$	89,783,000	\$ 90,421,000	\$	85,256,000	\$ 85,001,000	\$	(5,420,000)
INTRAFUND TRANSFERS		(3,385,233.00)		(5,117,000)	(5,117,000)		(3,774,000)	(3,774,000)		1,343,000
NET TOTAL	\$	84,141,178.26	\$	84,666,000	\$ 85,304,000	\$	81,482,000	\$ 81,227,000	\$	(4,077,000)
REVENUE		66,857,307.48		67,278,000	67,916,000		63,768,000	63,799,000		(4,117,000)
NET COUNTY COST	\$	17,283,870.78	\$	17,388,000	\$ 17,388,000	\$	17,714,000	\$ 17,428,000	\$	40,000
BUDGETED POSITIONS		242.0		242.0	242.0		243.0	243.0		1.0
FUND GENERAL FUND			 INCTION EALTH AND SAN	IIT <i>A</i>	ATION	 CTIVITY EALTH				

The mission of the Office of AIDS Programs and Policy is to develop an effective response to the HIV/AIDS epidemic in Los Angeles County by improving the response to HIV disease and its associated risk factors, preventing its spread, maximizing health and social outcomes and coordinating effective and efficient targeted services for those at risk for living with, or affected by, HIV. Primary functions are to: manage prevention and treatment service contracts; collect, analyze and release HIV-related data; conduct HIV testing, counseling, referrals, partner counseling, and pre- and post-test counselor training; and provide support and information for HIV/AIDS planning and policy bodies and community coalitions.

The 2009-10 Proposed Budget reflects:

- A considerable net decrease of federal and State funding resulting in fewer HIV tests and an overall decrease or delay in HIV/AIDS treatment, counseling, education, and prevention services.
- The addition of 1.0 budgeted position to provide technical support and application development for the Department's various information systems to improve efficiency, partially offset by reduced contract services.

- A decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.
- A decrease in workers' compensation costs partially offset by an increase in long-term disability costs based on historical experience.
- The Department's proportional share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Changes in retiree health insurance due to: 1) a projected nine-percent (9%) increase in insurance premiums in fiscal year (FY) 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- Funding of Board-approved increases in salaries and employee benefits.

### PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 11,714,513.78	\$ 12,369,000	\$ 12,220,000	\$ 12,472,000	\$ 12,957,000	\$ 737,000
CAFETERIA PLAN BENEFITS	1,758,612.75	1,932,000	1,982,000	2,014,000	2,153,000	171,000
DEFERRED COMPENSATION BENEFITS	364,764.21	387,000	344,000	357,000	357,000	13,000
EMPLOYEE GROUP INS - E/B	355,916.70	302,000	304,000	310,000	333,000	29,000
OTHER EMPLOYEE BENEFITS	14,982.00	14,000	20,000	20,000	20,000	0
RETIREMENT - EMP BENEFITS	3,233,921.32	3,267,000	3,361,000	3,429,000	3,429,000	68,000
WORKERS' COMPENSATION	347,462.24	511,000	524,000	440,000	440,000	(84,000)
TOTAL S & E B	17,790,173.00	18,782,000	18,755,000	19,042,000	19,689,000	934,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	653,413.95	630,000	725,000	2,217,000	2,279,000	1,554,000
COMMUNICATIONS	42,235.20	36,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	0.00	0	4,000	4,000	4,000	0
COMPUTING-PERSONAL	163,897.32	142,000	350,000	334,000	334,000	(16,000)
CONTRACTED PROGRAM SERVICES	65,258,304.66	67,018,000	65,842,000		58,939,000	(6,903,000)
INFORMATION TECHNOLOGY SERVICES	151,754.00	164,000	841,000	365,000	366,000	(475,000)
INSURANCE	2,412.00	2,000	7,000	7,000	7,000	0
MAINTENANCE - EQUIPMENT	0.00	8,000	10,000	10,000	10,000	0
MAINTENANCEBUILDINGS & IMPRV	16,121.96	18,000	27,000	27,000	27,000	0
MEDICAL DENTAL & LAB SUPPLIES	56,571.97	56,000			154,000	22,000
MEMBERSHIPS	61,550.00	62,000	•	70,000	70,000	0
MISCELLANEOUS EXPENSE	196.03	0	•	5,000	5,000	0
OFFICE EXPENSE	219,002.14	260,000	105,000		105,000	0
PROFESSIONAL SERVICES	474,641.05	323,000	355,000	•	355,000	0
RENTS & LEASES - BLDG & IMPRV	1,322,231.19	1,244,000	1,663,000	1,663,000	1,663,000	0
RENTS & LEASES - EQUIPMENT	37,240.91	40,000	81,000	81,000	81,000	0
SPECIAL DEPARTMENTAL EXPENSE	716,894.19	458,000	572,000	572,000	204,000	(368,000)
TECHNICAL SERVICES	37,131.08	42,000	•		73,000	0
TELECOMMUNICATIONS	257,988.45	276,000	•	343,000	343,000	0
TRAINING	37,861.20	32,000	186,000	186,000	94,000	(92,000)
TRANSPORTATION AND TRAVEL	197,292.46	178,000	186,000	186,000	94,000	(92,000)
UTILITIES	7,165.05	7,000	•	2,000	2,000	0
TOTAL S & S	69,713,904.81	70,996,000	71,661,000		65,291,000	(6,370,000)
OTHER CHARGES						,
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TAXES & ASSESSMENTS	22,333.45	0,000		0,000	0,000	0
TOTAL OTH CHARGES	22,333.45	5,000	5,000		5,000	0
FIXED ASSETS	,,,,,	,,,,,,	,,,,,	7,111	,,,,,,	
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	16,000	16,000	16,000
TOTAL FIXED ASSETS - EQUIPMENT	0.00	0	0	16,000	16,000	16,000
TOTAL FIXED ASSETS	0.00	0			16,000	
GROSS TOTAL	\$ 87,526,411.26					
INTRAFUND TRANSFERS	(3,385,233.00)					,
INTIVALUID HANGFERS	(3,300,233.00)	(3,117,000)	(3,117,000)	(3,114,000)	(3,114,000)	1,343,000

### PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
NET TOTAL	\$	84,141,178.26	\$ 84,666,000	\$ 85,304,000	\$ 81,482,000	\$ 81,227,000	\$	(4,077,000)
REVENUE		66,857,307.48	67,278,000	67,916,000	63,768,000	63,799,000		(4,117,000)
NET COUNTY COST	\$	17,283,870.78	\$ 17,388,000	\$ 17,388,000	\$ 17,714,000	\$ 17,428,000	\$	40,000
BUDGETED POSITIONS		242.0	242.0	242.0	243.0	243.0		1.0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	97,714.40	\$ 85,000	\$ 85,000	\$ 105,000	\$ 105,000	\$	20,000
PERSONNEL SERVICES		5,356.53	0	0	0	0		0
TOTAL CHARGES-SVS		103,070.93	85,000	85,000	105,000	105,000		20,000
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER		54,546,814.86	58,211,000	58,211,000	54,693,000	54,693,000		(3,518,000)
TOTAL I R - FEDERA		54,546,814.86	58,211,000	58,211,000	54,693,000	54,693,000		(3,518,000)
INTERGVMTL REVENUE - STATE								
STATE - OTHER		11,665,747.00	8,970,000	9,620,000	8,970,000	9,001,000		(619,000)
TOTAL I R - STATE		11,665,747.00	8,970,000	9,620,000	8,970,000	9,001,000		(619,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS		541,674.69	10,000	0	0	0		0
TOTAL MISC REV		541,674.69	10,000	0	0	0		0
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS	_	0.00	2,000	0	0	0		0
TOTAL OTH FIN SRCS		0.00	2,000	0	0	0		0
TOTAL REVENUE	\$	66,857,307.48	\$ 67,278,000	\$ 67,916,000	\$ 63,768,000	\$ 63,799,000	\$	(4,117,000)

### **Alcohol and Drug Program Administration Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	15,896,253.36	\$ 15,579,000	\$	18,498,000	\$	18,594,000	\$	18,632,000	\$	134,000
SERVICES & SUPPLIES		214,919,065.22	207,194,000		222,215,000		220,784,000		220,786,000		(1,429,000)
OTHER CHARGES		69,037.39	6,000		6,000		6,000		6,000		0
FIXED ASSETS - EQUIPMENT		0.00	48,000		60,000		60,000		60,000		0
GROSS TOTAL	\$	230,884,355.97	\$ 222,827,000	\$	240,779,000	\$	239,444,000	\$	239,484,000	\$	(1,295,000)
INTRAFUND TRANSFERS		(30,585,448.12)	(31,078,000)		(31,078,000)		(29,175,000)		(29,175,000)		1,903,000
NET TOTAL	\$	200,298,907.85	\$ 191,749,000	\$	209,701,000	\$	210,269,000	\$	210,309,000	\$	608,000
REVENUE		195,638,609.25	185,455,000		203,407,000		205,910,000		205,948,000		2,541,000
NET COUNTY COST	\$	4,660,298.60	\$ 6,294,000	\$	6,294,000	\$	4,359,000	\$	4,361,000	\$	(1,933,000)
BUDGETED POSITIONS		217.0	223.0		223.0		223.0		223.0		0.0
	FL	JND		FU	INCTION			Α	CTIVITY		
	GE	ENERAL FUND		HE	EALTH AND SAN	ITA	TION	Н	EALTH		

The Alcohol and Drug Program Administration (ADPA) has the primary responsibility for administering the County's alcohol and drug treatment and prevention programs. The ADPA's mission is to reduce community and individual problems related to alcohol and drug use by contracting with community-based agencies. The ADPA promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention, and public policy programs; alcohol and drug detoxification programs; transitional living and alcohol/drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; narcotic treatment programs; alcohol and drug criminal justice treatment programs; California Penal Code Section 1000 drug diversion programs; and drunk driver programs.

The 2009-10 Proposed Budget reflects:

- A reduction in State funding for the Proposition 36 Program due to State budget decreases in the Offender Treatment Program and Substance Abuse Crime Prevention Act of 2000.
- Deletion of prior year carryover consisting of one-time funding for methamphetamine prevention and treatment services and Project 50 funds.
- A reduction in substance abuse services provided to California Work Opportunities and Responsibility to Kids (CalWORKs) participants by community-based agencies due to reductions

in intrafund transfers from the Department of Public Social Services.

- An increase in alcohol and drug residential and outpatient treatment services due to an increase in federal drug court funding, partially offset by decreases in drug court and perinatal treatment funding to clients as a result of reduced State funding.
- An increase in funding for Drug Medi-Cal programs and in federal Substance Abuse, Prevention and Treatment grant funds used to contract with community-based agencies.
- Changes due to the second year of a four-year plan to recover the one-time augmentation provided to departments in fiscal year 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- A decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.
- An overall projected increase in workers' compensation and long-term disability costs, partially offset by a decrease in unemployment insurance cost based on historical experience.
- The Department's proportional share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Funding of Board-approved increases in salaries and employee benefits.

#### PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 10,542,667.27	\$ 10,338,000	\$ 12,819,000	\$ 12,994,000	\$ 12,994,000	\$ 175,000
CAFETERIA PLAN BENEFITS	1,632,215.06	1,656,000	1,804,000	1,821,000	1,845,000	41,000
DEFERRED COMPENSATION BENEFITS	413,597.47	422,000	475,000	484,000	484,000	9,000
EMPLOYEE GROUP INS - E/B	353,773.31	295,000	332,000	360,000	374,000	42,000
OTHER EMPLOYEE BENEFITS	14,960.00	2,000	17,000	17,000	17,000	0
RETIREMENT - EMP BENEFITS	2,757,683.37	2,665,000	2,818,000	2,656,000	2,656,000	(162,000)
WORKERS' COMPENSATION	181,356.88	201,000	233,000	262,000	262,000	29,000
TOTAL S & E B	15,896,253.36	15,579,000	18,498,000	18,594,000	18,632,000	134,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,107,083.81	455,000	937,000	941,000	436,000	(501,000)
COMMUNICATIONS	529.94	1,000	4,000	4,000	4,000	0
COMPUTING-MAINFRAME	257,088.00	237,000	3,000	3,000	3,000	0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	0.00	0	41,000	41,000	41,000	0
COMPUTING-PERSONAL	50,047.85	52,000	208,000	208,000	208,000	0
CONTRACTED PROGRAM SERVICES	209,843,541.38	204,255,000	217,252,000	215,817,000	216,341,000	(911,000)
HOUSEHOLD EXPENSE	23,999.21	10,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	127,509.00	156,000	0	0	0	0
INSURANCE	2,203.00	1,000	20,000	20,000	40,000	20,000
MAINTENANCE - EQUIPMENT	5,250.94	3,000	3,000	3,000	3,000	0
MAINTENANCEBUILDINGS & IMPRV	43,035.30	34,000	29,000	29,000	29,000	0
MEMBERSHIPS	14,106.00	6,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	4,108.83	3,000	54,000	54,000	54,000	0
OFFICE EXPENSE	139,177.88	128,000	783,000	783,000	746,000	(37,000)
PROFESSIONAL SERVICES	544,127.91	118,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	1,494,135.77	1,498,000	1,502,000	1,502,000	1,502,000	0
RENTS & LEASES - EQUIPMENT	69,824.21	45,000	79,000	79,000	79,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,384.30	11,000	11,000	11,000	11,000	0
TECHNICAL SERVICES	4,567.43	5,000	226,000	226,000	226,000	0
TELECOMMUNICATIONS	77,360.75	76,000	887,000	887,000	887,000	0
TRAINING	14,661.40	16,000	20,000	·	20,000	0
TRANSPORTATION AND TRAVEL	78,593.12	76,000	88,000	•	88,000	0
UTILITIES	7,729.19	8,000	11,000		11,000	0
TOTAL S & S	214,919,065.22	207,194,000	222,215,000	220,784,000	220,786,000	(1,429,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,191.44	0	0	0	0	0
SUPPORT & CARE OF PERSONS	0.00	6,000	0	0	0	0
TAXES & ASSESSMENTS	67,845.95	0	6,000	6,000	6,000	0
TOTAL OTH CHARGES	69,037.39	6,000	6,000	6,000	6,000	0
FIXED ASSETS FIXED ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	48,000	60,000	60,000	60,000	0
TOTAL FIXED ASSETS - EQUIPMENT	0.00	48,000	60,000		60,000	0
TOTAL FIXED ASSETS - EQUIPMENT						
I O I WE LIVED WOOF 19	0.00	48,000	60,000	60,000	60,000	0

### PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
GROSS TOTAL	\$	230,884,355.97	\$ 222,827,000	\$ 240,779,000	\$ 239,444,000	\$ 239,484,000	\$	(1,295,000)
INTRAFUND TRANSFERS		(30,585,448.12)	(31,078,000)	(31,078,000)	(29,175,000)	(29,175,000)		1,903,000
NET TOTAL	\$	200,298,907.85	\$ 191,749,000	\$ 209,701,000	\$ 210,269,000	\$ 210,309,000	\$	608,000
REVENUE		195,638,609.25	185,455,000	203,407,000	205,910,000	205,948,000		2,541,000
NET COUNTY COST	\$	4,660,298.60	\$ 6,294,000	\$ 6,294,000	\$ 4,359,000	\$ 4,361,000	\$	(1,933,000)
BUDGETED POSITIONS		217.0	223.0	223.0	223.0	223.0		0.0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	(12,380,634.00)	\$ 0	\$ 0	\$	\$ 0	\$	0
INSTITUTIONAL CARE & SVS	_	82,883,969.19	 77,527,000	 77,527,000	79,891,000	 79,891,000		2,364,000
TOTAL CHARGES-SVS		70,503,335.19	77,527,000	77,527,000	79,891,000	79,891,000		2,364,000
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER		72,218,529.38	64,635,000	73,442,000	80,112,000	80,112,000		6,670,000
TOTAL I R - FEDERA		72,218,529.38	64,635,000	73,442,000	80,112,000	80,112,000		6,670,000
INTERGVMTL REVENUE - STATE								
STATE - OTHER		24,566,383.60	16,648,000	21,926,000	19,457,000	19,457,000		(2,469,000)
TOTAL I R - STATE		24,566,383.60	16,648,000	21,926,000	19,457,000	19,457,000		(2,469,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS		405,207.18	302,000	302,000	302,000	302,000		0
TOTAL MISC REV		405,207.18	302,000	302,000	302,000	302,000		0
OTHER FINANCING SOURCES								
OPERATING TRANSFERS IN		27,945,153.90	26,343,000	30,210,000	26,148,000	26,186,000		(4,024,000)
TOTAL OTH FIN SRCS		27,945,153.90	26,343,000	30,210,000	26,148,000	26,186,000		(4,024,000)
TOTAL REVENUE	\$	195,638,609.25	\$ 185,455,000	\$ 203,407,000	\$ 205,910,000	\$ 205,948,000	\$	2,541,000

### **Antelope Valley Rehabilitation Centers Budget Summary**

CLASSIFICATION	·	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	6,213,102.87	\$ 6,546,000	\$	7,542,000	\$	7,767,000	\$	7,850,000	\$	308,000
SERVICES & SUPPLIES		5,241,794.30	6,075,000		5,756,000		5,898,000		5,885,000		129,000
OTHER CHARGES		968.19	2,000		23,000		2,000		15,000		(8,000)
FIXED ASSETS - EQUIPMENT		75,000.00	25,000		25,000		25,000		25,000		0
GROSS TOTAL	\$	11,530,865.36	\$ 12,648,000	\$	13,346,000	\$	13,692,000	\$	13,775,000	\$	429,000
INTRAFUND TRANSFERS		(3,731,300.92)	(4,760,000)		(5,241,000)		(5,547,000)		(5,593,000)		(352,000)
NET TOTAL	\$	7,799,564.44	\$ 7,888,000	\$	8,105,000	\$	8,145,000	\$	8,182,000	\$	77,000
REVENUE		1,945,923.65	1,846,000		2,063,000		2,063,000		2,063,000		0
NET COUNTY COST	\$	5,853,640.79	\$ 6,042,000	\$	6,042,000	\$	6,082,000	\$	6,119,000	\$	77,000
BUDGETED POSITIONS		102.0	102.0		102.0		102.0		102.0		0.0
	FL	JND		FL	JNCTION			Α	CTIVITY		
	GI	ENERAL FUND		HE	EALTH AND SAN	IIT/	ATION	Н	EALTH		

The mission of the Antelope Valley Rehabilitation Centers (AVRCs) is to contribute to the restoration of the overall health and function of those Los Angeles County residents who suffer from substance abuse and addiction. This is accomplished by providing cost-effective, comprehensive services which include residential, psycho-social, literacy training, self-help, after-care planning, and networking with a variety of community-based resources.

The 2009-10 Proposed Budget reflects:

- Expansion of health clinic hours to provide directly observed therapy to clients, and cost-of-living adjustment increases for primary care and nursing services.
- An increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.

- Increases in workers' compensation and long-term disability based on historical experience.
- The Department's proportional share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Changes in retiree health insurance due to: 1) a projected six-percent (6%) increase in insurance premiums in fiscal year (FY) 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- Funding of Board-approved increases in salaries and employee benefits.

### PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 3,725,974.37	\$ 3,994,000	\$ 5,019,000	\$ 5,087,000	\$ 5,087,000	\$ 68,000
CAFETERIA PLAN BENEFITS	621,726.15	672,000	702,000	704,000	780,000	78,000
DEFERRED COMPENSATION BENEFITS	104,470.74	112,000	115,000	117,000	117,000	2,000
EMPLOYEE GROUP INS - E/B	232,284.70	236,000	214,000	289,000	296,000	82,000
OTHER EMPLOYEE BENEFITS	6,851.00	7,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	1,158,738.31	1,178,000	1,148,000	1,215,000	1,215,000	67,000
WORKERS' COMPENSATION	363,057.60	347,000	337,000	348,000	348,000	11,000
TOTAL S & E B	6,213,102.87	6,546,000	7,542,000	7,767,000	7,850,000	308,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	33,988.50	146,000	209,000	322,000	320,000	111,000
CLOTHING & PERSONAL SUPPLIES	15,535.33	4,000	27,000	11,000	11,000	(16,000
COMMUNICATIONS	6,821.00	7,000	4,000	4,000	4,000	0
COMPUTING-MAINFRAME	0.00	0	1,000	1,000	1,000	0
COMPUTING-	0.00	0	5,000	5,000	5,000	0
MIDRANGE/DEPARTMENTAL SYSTEMS COMPUTING-PERSONAL	0.00	0	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,986,000.00	2,305,000	1,986,000	2,107,000	2,107,000	121,000
FOOD	801,597.03	2,303,000 858,000	784,000	784,000	784,000	121,000
HOUSEHOLD EXPENSE	143,385.96	•	•	•	•	_
INSURANCE	5,529.70	141,000 6,000	147,000 70,000	147,000 41,000	46,000 129,000	(101,000 59,000
		•	•	•	•	·
MAINTENANCE - EQUIPMENT	37,181.80	71,000	40,000	40,000	40,000	0
MAINTENANCEBUILDINGS & IMPRV	673,005.47	896,000	927,000	927,000	927,000	0
MEDICAL DENTAL & LAB SUPPLIES	13,310.72	13,000 0	15,000	15,000	15,000	0
MEMBERSHIPS MISCELLANEOUS EXPENSE	490.99	_	1,000	1,000	1,000	_
	118,491.95	7,000	24,000	8,000	10,000	(14,000
OFFICE EXPENSE PROFESSIONAL SERVICES	41,785.83	50,000	44,000	44,000	44,000	0
	11,051.79	11,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,110.00	4,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	72,120.00	92,000	103,000	96,000	96,000	(7,000
SMALL TOOLS & MINOR EQUIPMENT	9,842.51	3,000	18,000	10,000	10,000	(8,000
SPECIAL DEPARTMENTAL EXPENSE	92,747.12	18,000	40,000	20,000	20,000	(20,000
TECHNICAL SERVICES	572,093.74	771,000	742,000	742,000	742,000	0
TELECOMMUNICATIONS	58,094.28	70,000	67,000	47,000	47,000	(20,000
TRAINING	2,715.13	3,000	4,000	4,000	4,000	0
TRANSPORTATION AND TRAVEL	168,116.98	159,000	111,000	111,000	111,000	0
UTILITIES	373,778.47	440,000	371,000	395,000	395,000	24,000
TOTAL S & S	5,241,794.30	6,075,000	5,756,000	5,898,000	5,885,000	129,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	2,000	23,000	2,000	15,000	(8,000)
TAXES & ASSESSMENTS	968.19	0	0	0	0	0
TOTAL OTH CHARGES	968.19	2,000	23,000	2,000	15,000	(8,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	25,000	0	0	0	0

### PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FOOD PREPARATION EQUIPMENT		42,361.02	0	0	0	0		0
VEHICLES & TRANSPORTATION EQUIPMENT		32,638.98	0	25,000	25,000	25,000		0
TOTAL FIXED ASSETS - EQUIPMENT		75,000.00	25,000	25,000	25,000	25,000		0
TOTAL FIXED ASSETS		75,000.00	25,000	25,000	25,000	25,000		0
GROSS TOTAL	\$	11,530,865.36	\$ 12,648,000	\$ 13,346,000	\$ 13,692,000	\$ 13,775,000	\$	429,000
INTRAFUND TRANSFERS		(3,731,300.92)	(4,760,000)	(5,241,000)	(5,547,000)	(5,593,000)		(352,000)
NET TOTAL	\$	7,799,564.44	\$ 7,888,000	\$ 8,105,000	\$ 8,145,000	\$ 8,182,000	\$	77,000
REVENUE		1,945,923.65	1,846,000	2,063,000	2,063,000	2,063,000		0
NET COUNTY COST	\$	5,853,640.79	\$ 6,042,000	\$ 6,042,000	\$ 6,082,000	\$ 6,119,000	\$	77,000
BUDGETED POSITIONS		102.0	102.0	102.0	102.0	102.0		0.0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CALIFORNIA CHILDRENS SERVICES	\$	6,912.25	\$ 7,000	\$ 0	\$ 0	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER		(5,000.00)	0	0	0	0		0
INSTITUTIONAL CARE & SVS	_	1,938,835.61	1,837,000	2,046,000	2,046,000	2,046,000		0
TOTAL CHARGES-SVS		1,940,747.86	1,844,000	2,046,000	2,046,000	2,046,000		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		4,020.33	1,000	17,000	17,000	17,000		0
OTHER SALES		913.68	1,000	0	0	0		0
TOTAL MISC REV		4,934.01	2,000	17,000	17,000	17,000		0
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS		239.27	0	0	0	0		0
TOTAL OTH FIN SRCS		239.27	0	0	0	0		0
REVENUE - USE OF MONEY & PROP								
INTEREST		2.51	0	0	0	0		0
TOTAL USE OF MONEY		2.51	0	0	0	0		0
TOTAL REVENUE	\$	1,945,923.65	\$ 1,846,000	\$ 2,063,000	\$ 2,063,000	\$ 2,063,000	\$	0

### **Children's Medical Services Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	72,880,267.17	\$ 77,390,000	\$	80,346,000	\$	80,504,000	\$	78,840,000	\$	(1,506,000)
SERVICES & SUPPLIES		8,770,126.61	10,018,000		10,722,000		10,618,000		9,376,000		(1,346,000)
OTHER CHARGES		9,941,453.93	8,767,000		9,519,000		9,519,000		9,519,000		0
FIXED ASSETS - EQUIPMENT		132,561.53	100,000		100,000		100,000		100,000		0
GROSS TOTAL	\$	91,724,409.24	\$ 96,275,000	\$	100,687,000	\$	100,741,000	\$	97,835,000	\$	(2,852,000)
NET TOTAL	\$	91,724,409.24	\$ 96,275,000	\$	100,687,000	\$	100,741,000	\$	97,835,000	\$	(2,852,000)
REVENUE		64,176,794.78	66,988,000		71,400,000		71,510,000		68,955,000		(2,445,000)
NET COUNTY COST	\$	27,547,614.46	\$ 29,287,000	\$	29,287,000	\$	29,231,000	\$	28,880,000	\$	(407,000)
BUDGETED POSITIONS		948.0	941.0		941.0		801.0		803.0		(138.0)
	Fl	JND		FU	INCTION			Α	CTIVITY		
	G	ENERAL FUND		HE	ALTH AND SAN	IIT/	ATION	C	ALIFORNIA CHIL	DRE	NS SERVICES

Children's Medical Services (CMS) is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation, and case management, through the California Children Services (CCS) Program. CMS also encompasses the Child Health and Disability Prevention (CHDP) Program and the Health Care Program for Children in Foster Care (HCPCFC). CHDP provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21. The HCPCFC provides public health nurses who function as health care consultants to the children's social workers to ensure that children under the supervision of the Department of Children and Family Services receive needed, comprehensive health care services.

The 2009-10 Proposed Budget reflects:

- A reduction of State funding allocation and 138.0 budgeted positions for CCS.
- A decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.

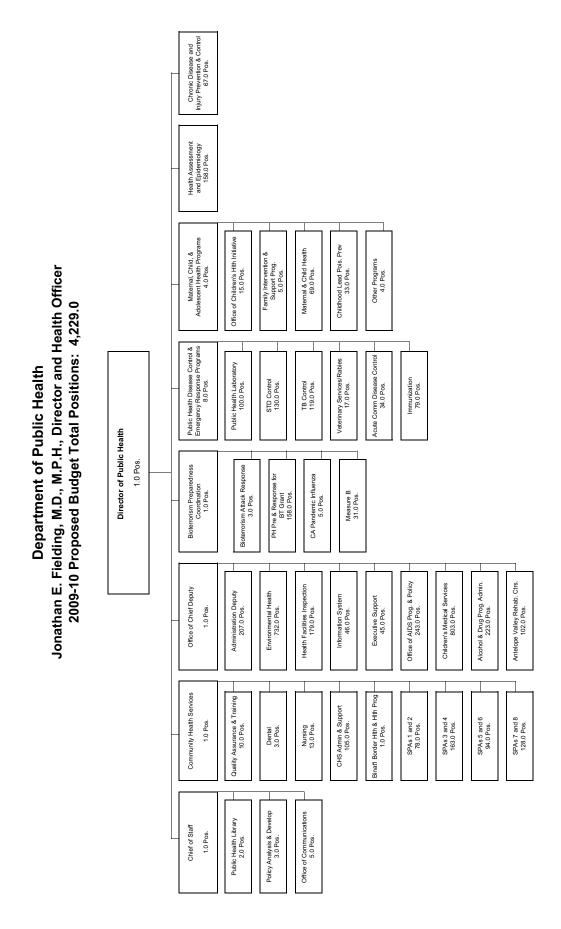
- An overall projected decrease in workers' compensation and unemployment insurance costs based on historical experience.
- The Department's proportional share of a scheduled increase in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.
- Changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in fiscal year (FY) 2009-10; 2) and the second of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- Funding of Board-approved increases in salaries and employee benefits.

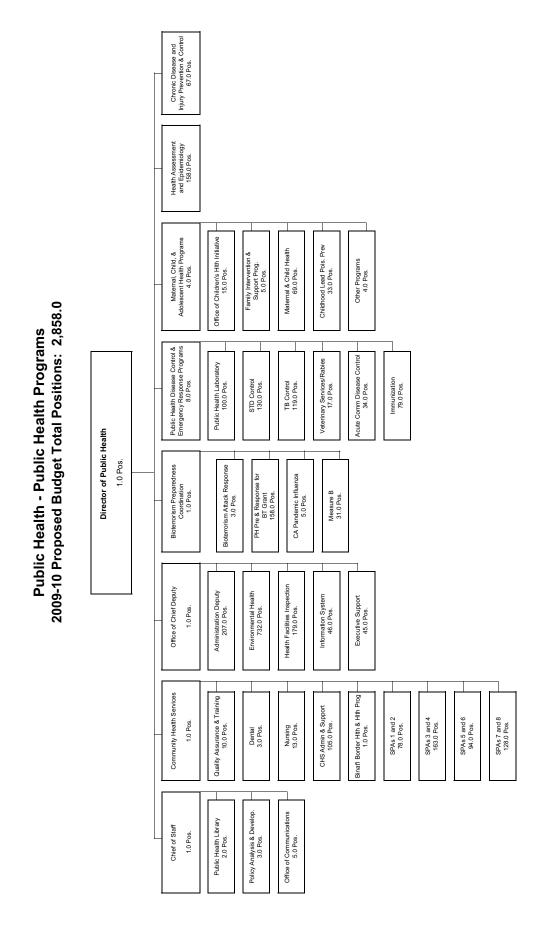
#### PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS												
SALARIES & WAGES	\$	51,033,574.23	\$	53,879,000	\$	56,476,000	(	57,752,000	\$	54,754,000	\$	(1,722,000)
CAFETERIA PLAN BENEFITS		6,557,992.18		7,234,000		7,491,000		6,555,000		7,863,000		372,000
DEFERRED COMPENSATION BENEFITS		1,426,864.19		1,462,000		2,060,000		2,090,000		2,082,000		22,000
EMPLOYEE GROUP INS - E/B		780,526.85		919,000		582,000		627,000		661,000		79,000
OTHER EMPLOYEE BENEFITS		56,955.00		58,000		62,000		62,000		0		(62,000)
RETIREMENT - EMP BENEFITS		11,722,253.00		12,278,000		12,115,000		11,886,000		11,948,000		(167,000)
WORKERS' COMPENSATION		1,302,101.72		1,560,000		1,560,000		1,532,000		1,532,000		(28,000)
TOTAL S & E B		72,880,267.17		77,390,000		80,346,000		80,504,000		78,840,000		(1,506,000
SERVICES & SUPPLIES												
ADMINISTRATIVE SERVICES		2,054,028.78		2,342,000		2,484,000		2,368,000		2,276,000		(208,000)
COMMUNICATIONS		181,229.97		192,000		192,000		193,000		193,000		1,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		0.00		0		61,000		61,000		61,000		0
COMPUTING-PERSONAL		351,829.99		302,000		521,000		345,000		135,000		(386,000
INFORMATION TECHNOLOGY SERVICES		111,311.00		280,000		280,000		280,000		120,000		(160,000
INSURANCE		9,551.00		64,000		109,000		109,000		109,000		0
JURY & WITNESS EXPENSE		9,518.41		20,000		20,000		20,000		20,000		0
MAINTENANCE - EQUIPMENT		156,965.35		139,000		136,000		139,000		139,000		3,000
MAINTENANCEBUILDINGS & IMPRV		24,058.00		85,000		85,000		83,000		83,000		(2,000)
MEDICAL DENTAL & LAB SUPPLIES		33,465.34		109,000		80,000		112,000		112,000		32,000
MISCELLANEOUS EXPENSE		20,396.75		30,000		13,000		30,000		30,000		17,000
OFFICE EXPENSE		1,419,454.72		1,090,000		1,208,000		1,564,000		840,000		(368,000
PROFESSIONAL SERVICES		109,206.50		30,000		41,000		41,000		41,000		0
RENTS & LEASES - BLDG & IMPRV		2,621,534.94		3,838,000		3,758,000		3,758,000		3,758,000		0
RENTS & LEASES - EQUIPMENT		20,802.84		10,000		21,000		10,000		10,000		(11,000
TECHNICAL SERVICES		774,450.17		619,000		795,000		616,000		634,000		(161,000
TELECOMMUNICATIONS		645,399.18		652,000		670,000		673,000		673,000		3,000
TRAINING		49,582.97		31,000		58,000		31,000		1,000		(57,000)
TRANSPORTATION AND TRAVEL		177,340.70		185,000		190,000		185,000		141,000		(49,000)
TOTAL S & S		8,770,126.61		10,018,000		10,722,000		10,618,000		9,376,000		(1,346,000
OTHER CHARGES												
JUDGMENTS & DAMAGES		0.00		24,000		25,000		25,000		25,000		0
SUPPORT & CARE OF PERSONS		9,938,731.78		8,740,000		9,494,000		9,494,000		9,494,000		0
TAXES & ASSESSMENTS		2,722.15		3,000		0		0		0		0
TOTAL OTH CHARGES		9,941,453.93		8,767,000		9,519,000		9,519,000		9,519,000		0
FIXED ASSETS FIXED ASSETS - EQUIPMENT												
OFFICE FURNITURE, FIXTURES & EQ		132,561.53		100,000		100,000		100,000		100,000		0
TOTAL FIXED ASSETS - EQUIPMENT	_	132,561.53		100,000		100,000		100,000		100,000		0
TOTAL FIXED ASSETS	_	132,561.53		100,000		100,000	_	100,000		100,000		0
GROSS TOTAL	\$	91,724,409.24	\$	96,275,000	\$		- (		\$	97,835,000		(2,852,000
NET TOTAL	\$	91,724,409.24		96,275,000				, ,		97,835,000		(2,852,000
REVENUE	Ψ	64,176,794.78	Ψ	66,988,000	Ψ	71,400,000	,	71,510,000	Ψ	68,955,000		(2,445,000
NET COUNTY COST	•		¢		¢		_		¢			
11E. 3001111 0001	\$	27,547,614.46	Ф	29,287,000	Ф	29,287,000	;	\$ 29,231,000	Ф	28,880,000	Ф	(407,000

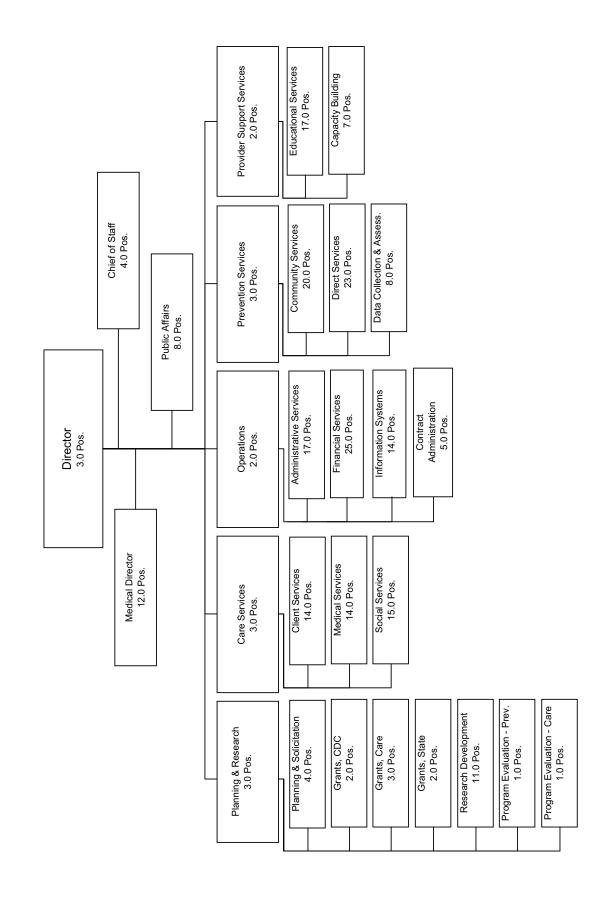
### PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED		CHANGE FROM BUDGET
BUDGETED POSITIONS	948.0	941.0	941.0	801.0	803.0	)	(138.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
INSTITUTIONAL CARE & SVS	\$ 36,830,104.76	\$ 41,818,000	\$ 46,953,000	\$ 47,418,000	\$ 46,259,000	\$	(694,000)
TOTAL CHARGES-SVS	36,830,104.76	41,818,000	46,953,000	47,418,000	46,259,000		(694,000)
INTERGVMTL REVENUE - STATE							
STATE - OTHER	27,203,946.00	25,158,000	24,447,000	24,092,000	22,696,000		(1,751,000)
TOTAL I R - STATE	27,203,946.00	25,158,000	24,447,000	24,092,000	22,696,000		(1,751,000)
MISCELLANEOUS REVENUE							
MISCELLANEOUS	142,744.02	12,000	0	0	0		0
TOTAL MISC REV	 142,744.02	12,000	0	0	0		0
TOTAL REVENUE	\$ 64,176,794.78	\$ 66,988,000	\$ 71,400,000	\$ 71,510,000	\$ 68,955,000	\$	(2,445,000)

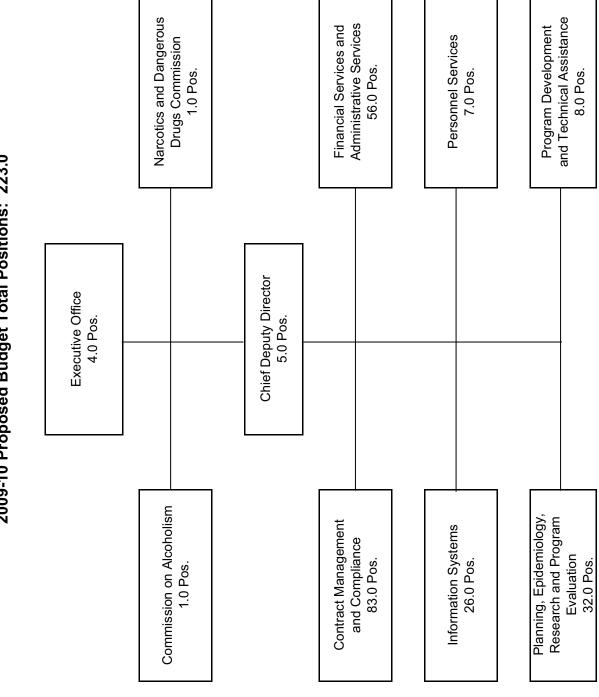




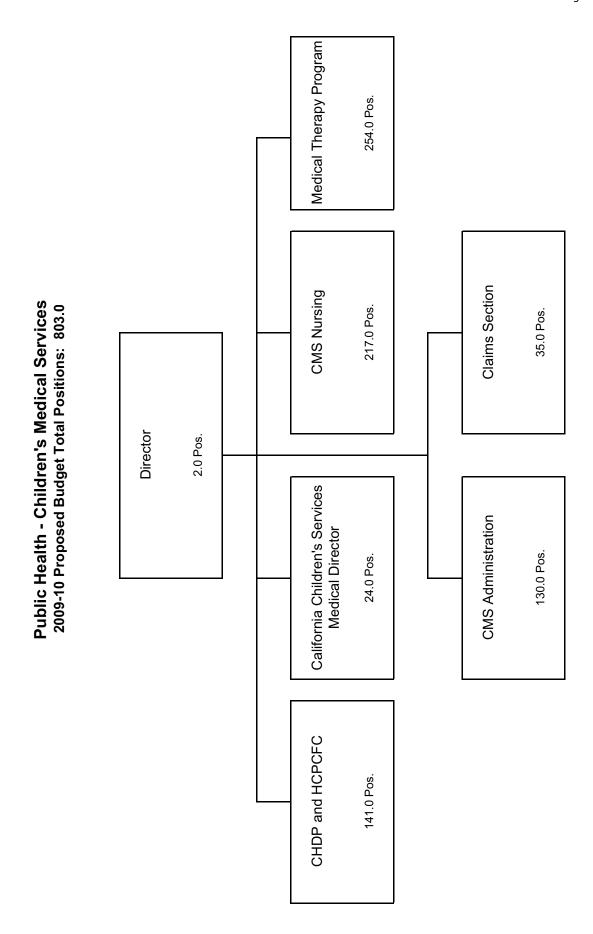
Public Health - Office of AIDS Programs and Policy 2009-10 Proposed Budget Total Positions: 243.0



Public Health - Alcohol and Drug Program Administration 2009-10 Proposed Budget Total Positions: 223.0



High Desert Recov. Svcs Program Coordinator 4.0 Pos. Public Health - Antelope Valley Rehabilitation Centers Warm Springs Rehab. Ctr. Administrator 2009-10 Proposed Budget Total Positions: 102.0 32.0 Pos. Facilities Management **Executive Director** 1.0 Pos. 8.0 Pos. Accounting / Finance Mgr. Accounting / Finance 12.0 Pos. Acton Rehab. Center Administrator 45.0 Pos.



# **Public Library**

#### **Margaret Donnellan Todd, County Librarian**

## **Public Library Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	·	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 70,580,278.70	\$ 74,279,000	\$ 80,826,000	\$	79,374,000	\$ 79,374,000	\$	(1,452,000)
SERVICES & SUPPLIES	40,245,566.56	51,587,000	61,114,000		49,186,000	49,186,000		(11,928,000)
OTHER CHARGES	603,316.43	670,000	680,000		655,000	655,000		(25,000)
FIXED ASSETS - EQUIPMENT	1,518,627.06	1,396,000	892,000		1,354,000	1,354,000		462,000
OTHER FINANCING USES	4,401,000.00	3,079,000	3,079,000		500,000	500,000		(2,579,000)
GROSS TOTAL	\$ 117,348,788.75	\$ 131,011,000	\$ 146,591,000	\$	131,069,000	\$ 131,069,000	\$	(15,522,000)
RESERVES								
DESIGNATIONS	\$ 5,379,000.00	\$ 9,443,000	\$ 9,443,000	\$	11,902,000	\$ 11,902,000	\$	2,459,000
TOTAL FINANCING REQUIREMENTS	\$ 122,727,788.75	\$ 140,454,000	\$ 156,034,000	\$	142,971,000	\$ 142,971,000	\$	(13,063,000)
AVAILABLE FINANCING								
FUND BALANCE	\$ 14,914,000.00	\$ 19,418,000	\$ 19,418,000	\$	9,182,000	\$ 9,182,000	\$	(10,236,000)
CANCEL RES/DES	4,694,127.00	5,379,000	5,379,000		9,443,000	9,443,000		4,064,000
PROPERTY TAXES	59,818,316.27	62,538,000	63,286,000		61,939,000	61,939,000		(1,347,000)
VOTER APPROVED SPECIAL TAXES	12,099,301.43	12,595,000	12,595,000		12,595,000	12,595,000		0
REVENUE	50,619,690.18	49,706,000	55,356,000		49,812,000	49,812,000		(5,544,000)
TOTAL AVAILABLE FINANCING	\$ 142,145,434.88	\$ 149,636,000	\$ 156,034,000	\$	142,971,000	\$ 142,971,000	\$	(13,063,000)
BUDGETED POSITIONS	1,090.0	1,054.0	1,054.0		1,003.0	1,003.0		(51.0)

#### **Mission Statement**

To provide our diverse communities with easy access to the information and knowledge they need to nurture their cultural exploration and life long learning.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a reduction of \$13.1 million and 51.0 positions, primarily attributable to lower than anticipated property tax revenue, County contribution reduction, and deletion of one-time project funding; offset by the transfer of funding from Capital Projects Budget for start up costs for Acton and Topanga libraries, and an increase in designations and information technology costs. The budget also includes funding of Board-approved increases in salaries and employee benefits, and reflects additions and reductions in funding from various sources based on current information and actual experience. The Proposed Budget

reflects Library's plans to align the budget by reducing internal operational costs while minimizing impact on direct service to the public.

# **Critical/Strategic Planning Initiatives**

In fiscal year (FY) 2009-10, the Public Library will continue implementation of its Strategic Plan objectives adopted in 2004, which includes short-and long-term goals intended to maintain the Library's position as a 21st century library offering innovative services and programs to the diverse residents of the unincorporated areas of the County of Los Angeles and to the cities it serves. Funding for ongoing strategic goals includes the continuation of educational and cultural programs to children, teens, and families, and expansion of Family Place programs; focus on technology including continued support of the Wi-Fi network and network security; expansion of self-service delivery systems; and software enhancements to the Integrated Library System.

The Department will also continue to focus on improving direct service and internal operations to address equity of service issues, special tax funding allocations, staffing, and collaborations with government and private entities for one-time support of innovative library programs.

#### **Changes From 2008-09 Budget**

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
2008-09 Final Adopted Budget	156,034,000	156,034,000	1,054.0
Curtailments			
1. Library Services and Programs: Reflects the reduction of 3.0 vacant positions and services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(1,174,000)	(1,174,000)	(3.0)
2. Additional Reduction: Reflects an additional reduction of 48.0 budgeted and 92.0 no count positions and services and supplies necessary to balance the budget as the result of lower than anticipated property tax revenue.	(6,227,000)	(6,227,000)	(48.0)
3. State Revenue: Reflects the loss of FY 2008-09 State Public Library Funding.	(180,000)	(180,000)	
Other Changes			
<b>1. Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	861,000	861,000	
2. <b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(450,000)	(450,000)	
<b>3. Fringe and Other Employee Benefits:</b> Reflects increases in retirement debt service, retiree health, Options, health insurance subsidy, and various employee benefits costs based on actual experience, partially offset by a decrease in Megaflex cost.	1,501,000	1,501,000	
<b>4. Designation-Operating Fund:</b> Reflects changes in the designation for Castaic (-\$223,000), West Hollywood (\$621,000), Malibu (\$992,000), Manhattan Beach (\$920,000), and Hermosa Beach (\$149,000).	2,459,000	2,459,000	
<b>5. Capital Projects Transfer:</b> Reflects the transfer of funds from the Capital Projects Budget for one-time start up costs for Acton (\$2,150,000) and Topanga (\$2,410,000) libraries.	4,560,000	4,560,000	
<b>6. Other Financing Uses:</b> Reflects the deletion of an operating transfer of excess fund balance to the General Fund in FY 2008-09.	(2,579,000)	(2,579,000)	
<b>7. Fund Balance-ACO Fund:</b> Reflects a reduction in the Integrated Library System project due to project implementation.	(180,000)	(180,000)	
<b>8. One-Time Board Projects:</b> Reflects the deletion of FY 2008-09 one-time Board projects (Lawndale, Gardena, Compton, Castaic, La Cresenta, modular building, Lennox, and various Second District projects).	(4,721,000)	(4,721,000)	
<b>9. Unincorporated Area Services:</b> Reflects the deletion of one-time carryover savings for the unincorporated area libraries generated in FY 2007-08.	(7,613,000)	(7,613,000)	
<b>10. Information Technology (IT):</b> Reflects increases in IT costs related to software license, network maintenance, system development, server hosting, and computer replacements.	522,000	522,000	
<b>11. Reorganization and Reclasses:</b> Reflects the adjustment for the administration management reorganization and various reclass changes.	158,000	158,000	
Total	(13,063,000)	(13,063,000)	(51.0)
2009-10 Proposed Budget	142,971,000	142,971,000	1,003.0

#### **Unmet Needs**

Due to the economic climate at the State, local, and Department level, the Public Library is not including any unmet needs projects in the FY 2009-10 Official Request.

#### **PUBLIC LIBRARY BUDGET DETAIL**

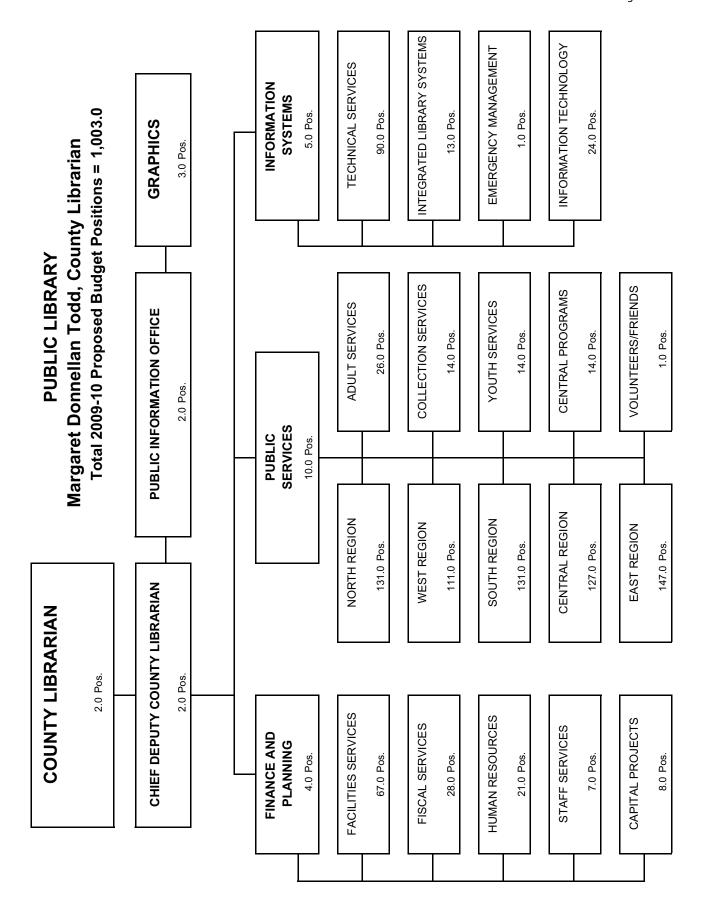
CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS								
SALARIES & WAGES	\$ 50,004,079.42	2 \$	52,711,000	\$ 58,661,000	\$ 56,794,000	\$ 56,794,000	\$	(1,867,000)
CAFETERIA PLAN BENEFITS	5,142,912.90	)	5,369,000	5,736,000	6,231,000	6,231,000		495,000
DEFERRED COMPENSATION BENEFITS	1,179,183.0	1	1,286,000	1,646,000	1,589,000	1,589,000		(57,000)
EMPLOYEE GROUP INS - E/B	3,122,133.4	5	4,039,000	3,201,000	3,414,000	3,414,000		213,000
OTHER EMPLOYEE BENEFITS	38,879.88	3	41,000	47,000	47,000	47,000		0
RETIREMENT - EMP BENEFITS	10,167,052.5	2	9,988,000	10,531,000	10,374,000	10,374,000		(157,000)
WORKERS' COMPENSATION	926,037.52	2	845,000	1,004,000	925,000	925,000		(79,000)
TOTAL S & E B	70,580,278.70	)	74,279,000	80,826,000	79,374,000	79,374,000		(1,452,000)
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	1,957,238.66	ŝ	3,242,000	3,678,000	3,483,000	3,483,000		(195,000)
COMMUNICATIONS	104,797.00	)	114,000	109,000	115,000	115,000		6,000
COMPUTING-MAINFRAME	270,360.9°	1	95,000	6,000	197,000	197,000		191,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,461,909.00	)	604,000	476,000	396,000	396,000		(80,000)
COMPUTING-PERSONAL	2,774,384.99	9	1,846,000	4,648,000	3,732,000	3,732,000		(916,000
HOUSEHOLD EXPENSE	146,832.4	5	334,000	334,000	259,000	259,000		(75,000)
INFORMATION TECHNOLOGY SERVICES	600,382.14	4	1,505,000	686,000	1,245,000	1,245,000		559,000
INSURANCE	1,106,969.30	)	1,317,000	1,317,000	1,210,000	1,210,000		(107,000)
MAINTENANCE - EQUIPMENT	225,110.1	7	0	0	0	0		0
MAINTENANCEBUILDINGS & IMPRV	6,974,599.0	5	10,495,000	11,199,000	6,668,000	6,668,000		(4,531,000)
MEMBERSHIPS	82,481.9	5	64,000	64,000	77,000	77,000		13,000
MISCELLANEOUS EXPENSE	11,525.0	5	14,000	23,000	21,000	21,000		(2,000)
OFFICE EXPENSE	2,539,573.2	5	2,421,000	2,464,000	2,205,000	2,205,000		(259,000
PROFESSIONAL SERVICES	760,255.1	5	1,116,000	600,000	390,000	390,000		(210,000
RENTS & LEASES - BLDG & IMPRV	1,165,663.90	)	2,165,000	2,170,000	1,405,000	1,405,000		(765,000
RENTS & LEASES - EQUIPMENT	99,380.82	2	397,000	407,000	407,000	407,000		0
SMALL TOOLS & MINOR EQUIPMENT	745,722.62	2	250,000	250,000	183,000	183,000		(67,000)
SPECIAL DEPARTMENTAL EXPENSE	11,929,085.98	3	18,558,000	24,560,000	18,905,000	18,905,000		(5,655,000)
TECHNICAL SERVICES	732,250.00	)	887,000	876,000	867,000	867,000		(9,000)
TELECOMMUNICATIONS	1,990,570.42	2	1,672,000	2,594,000	2,530,000	2,530,000		(64,000)
TRAINING	251,521.0	5	139,000	199,000	181,000	181,000		(18,000)
TRANSPORTATION AND TRAVEL	1,081,219.8	1	1,142,000	1,054,000	1,159,000	1,159,000		105,000
UTILITIES	3,233,732.89	9	3,210,000	3,400,000	3,551,000	3,551,000		151,000
TOTAL S & S	40,245,566.56	ŝ	51,587,000	61,114,000	49,186,000	49,186,000		(11,928,000)
OTHER CHARGES								
JUDGMENTS & DAMAGES	21,165.1	3	52,000	47,000	32,000	32,000		(15,000)
RET-OTHER LONG TERM DEBT	566,030.23	3	615,000	630,000	620,000	620,000		(10,000)
TAXES & ASSESSMENTS	16,121.0	7	3,000	3,000	3,000	3,000		0
TOTAL OTH CHARGES	603,316.43	3	670,000	680,000	655,000	655,000		(25,000)
FIXED ASSETS								
FIXED ASSETS - EQUIPMENT								
COMPUTERS, MIDRANGE/DEPARTMENTAL	450,664.36	6	532,000	80,000	795,000	795,000		715,000
OFFICE FURNITURE, FIXTURES & EQ	624,947.40	)	669,000	617,000	509,000	509,000		(108,000)

## **PUBLIC LIBRARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	443,015.	30	195,000	195,000	50,000	50,000		(145,000)
TOTAL FIXED ASSETS - EQUIPMENT	1,518,627.	06	1,396,000	892,000	1,354,000	1,354,000		462,000
TOTAL FIXED ASSETS	1,518,627.	06	1,396,000	892,000	1,354,000	1,354,000		462,000
OTHER FINANCING USES								
OPERATING TRANSFERS	4,401,000.	00	3,079,000	3,079,000	500,000	500,000		(2,579,000)
TOTAL OTH FIN USES	4,401,000.	00	3,079,000	3,079,000	500,000	500,000		(2,579,000)
GROSS TOTAL	\$ 117,348,788.	75 \$	131,011,000	\$ 146,591,000	\$ 131,069,000	\$ 131,069,000	\$	(15,522,000)
RESERVES								
DESIGNATIONS	\$ 5,379,000.	00 \$	9,443,000	\$ 9,443,000	\$ 11,902,000	\$ 11,902,000	\$	2,459,000
TOTAL FINANCING REQUIREMENTS	\$ 122,727,788.	75 \$	140,454,000	\$ 156,034,000	\$ 142,971,000	\$ 142,971,000	\$	(13,063,000)
AVAILABLE FINANCING								
FUND BALANCE	14,914,000.	າດ	19,418,000	19,418,000	9,182,000	9,182,000		(10,236,000)
CANCEL RES/DES	4,694,127.		5,379,000	5,379,000	9,443,000	9,443,000		4,064,000
PROPERTY TAXES	59,818,316.		62,538,000	63,286,000	61,939,000	61,939,000		(1,347,000)
VOTER APPROVAL SPECIAL TAXES	12,099,301.		12,595,000	12,595,000	12,595,000	12,595,000		0
REVENUE	50,619,690.		49,706,000	55,356,000	49,812,000	49,812,000		(5,544,000)
TOTAL AVAILABLE FINANCING	\$ 142,145,434.	38 \$	149,636,000	\$ 156,034,000	\$ 142,971,000	\$ 142,971,000	\$	(13,063,000)
BUDGETED POSITIONS	1,090	.0	1,054.0	1,054.0	1,003.0	1,003.0		(51.0)
REVENUE DETAIL								
CHARGES FOR SERVICES								
ELECTION SERVICES	\$ 445.	00 \$	0	\$ 0	\$ 0	\$ 0	\$	0
PLANNING & ENGINEERING SERVICE	2,000.	00	0	0	0	0		0
COURT FEES & COSTS	200.	00	0	0	0	0		0
LIBRARY SERVICES	1,610,240.	39	1,600,000	1,600,000	1,780,000	1,780,000		180,000
CHARGES FOR SERVICES - OTHER	752,892.	34	529,000	700,000	730,000	730,000		30,000
TOTAL CHARGES-SVS	2,365,778	03	2,129,000	2,300,000	2,510,000	2,510,000		210,000
FINES FORFEITURES & PENALTIES								
PEN INT & COSTS-DEL TAXES	638,255.	73	0	0	0	0		0
TOTAL FINES FO/PEN	638,255	73	0	0	0	0		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER	161,700.	00	16,000	16,000	16,000	16,000		0
TOTAL IR-FEDERA	161,700	00	16,000	16,000	16,000	16,000		0
INTERGVMTL REVENUE - OTHER								
OTHER GOVERNMENTAL AGENCIES	1,357,990.	22	1,611,000	1,255,000	1,569,000	1,569,000		314,000
TOTAL IR-OTHER	1,357,990	22	1,611,000	1,255,000	1,569,000	1,569,000		314,000
INTERGVMTL REVENUE - STATE								
OTHER STATE IN-LIEU TAXES	1,402.		0	0	0	0		0
HOMEOWNER PROP TAX RELIEF	540,183.	33	500,000	500,000	500,000	500,000		0

## **PUBLIC LIBRARY BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - OTHER	1,513,551.95	1,414,000	1,554,000	1,374,000	1,374,000	(180,000)
TOTAL IR-STATE	2,055,138.09	1,914,000	2,054,000	1,874,000	1,874,000	(180,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	400.00	0	0	0	0	0
TOTAL LIC/PER/FRAN	400.00	0	0	0	0	0
MISCELLANEOUS REVENUE						
OTHER SALES	5,153.83	5,000	5,000	5,000	5,000	0
MISCELLANEOUS	608,393.23	718,000	1,187,000	1,027,000	1,027,000	(160,000)
TOTAL MISC REV	613,547.06	723,000	1,192,000	1,032,000	1,032,000	(160,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	3,047.45	0	0	0	0	0
OPERATING TRANSFERS IN	42,159,825.00	42,197,000	47,623,000	41,895,000	41,895,000	(5,728,000)
TOTAL OTH FIN SRCS	42,162,872.45	42,197,000	47,623,000	41,895,000	41,895,000	(5,728,000)
OTHER TAXES						
VOTER APPROVED SPECIAL TAXES	12,099,301.43	12,595,000	12,595,000	12,595,000	12,595,000	0
TOTAL OTHER TAXES	12,099,301.43	12,595,000	12,595,000	12,595,000	12,595,000	0
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	54,835,553.64	62,538,000	63,286,000	61,939,000	61,939,000	(1,347,000)
PROP TAXES - CURRENT - UNSEC	2,308,183.27	0	0	0	0	0
PROP TAXES - PRIOR - SEC	(78,064.26)	0	0	0	0	0
PROP TAXES - PRIOR - UNSEC	71,593.79	0	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR	2,258,129.78	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR	422,920.05	0	0	0	0	0
TOTAL PROP TAXES	59,818,316.27	62,538,000	63,286,000	61,939,000	61,939,000	(1,347,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	1,251,660.13	1,100,000	900,000	900,000	900,000	0
RENTS & CONCESSIONS	12,348.47	16,000	16,000	16,000	16,000	0
TOTAL USE OF MONEY	1,264,008.60	1,116,000	916,000	916,000	916,000	0
TOTAL REVENUE	\$ 122,537,307.88 \$	124,839,000 \$	131,237,000	\$ 124,346,000 \$	124,346,000	\$ (6,891,000)



# **Public Social Services**

## Phillip L. Browning, Director

# **Public Social Services Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED			CHANGE FRO BUDGET	
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 933,350,686.72	\$ 972,280,000	\$ 1,009,914,000	\$ 1,023,737,000	\$	1,018,365,000	\$	8,451,000
SERVICES & SUPPLIES	517,474,995.77	546,546,000	566,500,000	558,831,000		733,067,000		166,567,000
OTHER CHARGES	1,604,768,429.54	1,757,516,000	1,668,987,000	1,906,784,000		1,784,809,000		115,822,000
FIXED ASSETS - EQUIPMENT	3,085,199.66	4,193,000	4,193,000	3,777,000		3,777,000		(416,000)
GROSS TOTAL	\$3,058,679,311.69	\$ 3,280,535,000	\$ 3,249,594,000	\$ 3,493,129,000	\$	3,540,018,000	\$	290,424,000
INTRAFUND TRANSFERS	(5,478,935.18)	(7,179,000)	(7,777,000)	(7,807,000)		(7,807,000)		(30,000)
NET TOTAL	\$3,053,200,376.51	\$ 3,273,356,000	\$ 3,241,817,000	\$ 3,485,322,000	\$	3,532,211,000	\$	290,394,000
REVENUE	2,699,228,717.89	2,815,793,000	2,841,967,000	3,000,508,000		3,122,161,000		280,194,000
NET COUNTY COST	\$ 353,971,658.62	\$ 457,563,000	\$ 399,850,000	\$ 484,814,000	\$	410,050,000	\$	10,200,000
BUDGETED POSITIONS	14,550.0	14,492.0	14,492.0	14,022.0		13,593.0		(899.0)

# **Public Social Services - Administration Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 933,350,686.72	\$ 972,280,000	\$	1,009,914,000	\$	1,023,737,000	\$	1,018,365,000	\$	8,451,000
SERVICES & SUPPLIES	421,440,336.46	429,951,000		443,742,000		431,192,000		608,922,000		165,180,000
OTHER CHARGES	183,426,987.70	205,850,000		201,986,000		192,734,000		224,626,000		22,640,000
FIXED ASSETS - EQUIPMENT	3,085,199.66	4,193,000		4,193,000		3,777,000		3,777,000		(416,000)
GROSS TOTAL	\$1,541,303,210.54	\$ 1,612,274,000	\$	1,659,835,000	\$	1,651,440,000	\$	1,855,690,000	\$	195,855,000
INTRAFUND TRANSFERS	(2,901,461.42)	(3,957,000)		(3,375,000)		(3,405,000)		(3,405,000)		(30,000)
NET TOTAL	\$1,538,401,749.12	\$ 1,608,317,000	\$	1,656,460,000	\$	1,648,035,000	\$	1,852,285,000	\$	195,825,000
REVENUE	1,405,530,743.44	1,451,399,000		1,518,992,000		1,526,463,000		1,717,574,000		198,582,000
NET COUNTY COST	\$ 132,871,005.68	\$ 156,918,000	\$	137,468,000	\$	121,572,000	\$	134,711,000	\$	(2,757,000)
BUDGETED POSITIONS	14,550.0	14,492.0		14,492.0		14,022.0		13,593.0		(899.0)
	FUND GENERAL FUND		FUNCTION PUBLIC ASSISTANCE				ACTIVITY ADMINISTRATION			

#### Mission Statement

To Enrich Lives Through Effective and Caring Service.

#### 2009-10 Budget Message

The Proposed Budget for the Department of Public Social Services (DPSS) - Administration reflects a \$195.8 million increase in gross appropriation and a \$2.8 million decrease in net County cost (NCC). The NCC reduction is primarily due to a five-percent (5%) curtailment of \$4.5 million needed to address the County's projected structural deficit for fiscal year (FY) 2009-10, partially offset by other administrative cost increases.

In FY 2008-09, the Department's State funding allocations were reduced by over \$50.0 million. To manage within this decreased funding, the Department reduced administrative costs and cut a number of non-mandated direct client services. In addition, a hiring freeze was imposed on the Department prior to the subsequent countywide hiring freeze.

During this period, the County, the State and the nation began to feel the effects of the slowdown in the economy which resulted in a recession and a dramatic increase in the unemployment rate. These economic conditions have greatly increased the demand for DPSS services, which the Department must now provide with reduced resources.

The Proposed Budget includes a net reduction of 899.0 budgeted positions. This is primarily due to the elimination of 925.0 positions as a result of the reduced State funding and unavoidable and unfunded cost increases. However, the Proposed Budget also includes 559.0 unfunded positions which can be filled by the Department if additional funding becomes available. In the event new funding is identified, the Chief Executive Office (CEO) has also committed to expedite the restoration of deleted budgeted positions.

At this critical time, when the number of applicants for assistance is increasing dramatically due to the economy, staffing cuts reduce the Department's ability to provide effective and timely services. However, these cuts are necessary for the Department to operate within its funding allocations without further reducing direct client services. It should be noted however, that while other areas of the Department have staffing shortfalls, DPSS has committed to maintaining 100 percent of the necessary intake staff, to ensure that individuals who come to DPSS offices for the first time are seen promptly and their applications are processed in a timely manner. However, for existing approved cases, at the time of this Proposed Budget, staffing ranges from 32 percent to 76 percent of need, depending on the program and based on the associated yardsticks. It will, therefore, be a challenge for the Department to maintain its customer service standards and quality of casework, but the Department will strive to

maintain and improve these areas through expansion of their Customer Service Center (CSC). In addition, the CEO will convene a steering committee to evaluate the client experience from intake through the approval process, to develop and implement efficiencies by maximizing the capabilities of existing automation, technology and staff.

The reduction of 925.0 positions is partially offset by the addition of 26.0 positions due to the transfer of the Domestic Violence Program from the Department of Community and Senior Services. This results in a net reduction of 899.0 positions in the Department.

In addition, the ineffective Home Interview Program will be terminated and the 83.0 positions associated with this program will be transferred to the Food Stamp Program. The Data Mining Project, a more effective method of fraud prevention, will be started with \$1.0 million of funding. In comparison, the Home Interview Program was able to detect fraud less than one half of one-percent (0.5%) of the time, while a pilot of the Data Mining Project revealed that this project has an 85 percent success rate in detecting collusive fraud rings.

The gross appropriation increase of \$195.8 million is primarily due to federal stimulus funding through the American Recovery and Reinvestment Act of 2009. The Proposed Budget includes \$194.8 million of anticipated one-time stimulus funding to support a subsidized employment program that will create 10,000 jobs throughout Los Angeles County.

The Department has identified \$10.0 million of one-time savings that will be utilized in FY 2009-10 to begin a redesign of the General Relief (GR) program to: 1) increase the number of participants who receive early Supplemental Security Income (SSI) approvals; 2) create more opportunities to prepare unemployable participants for employment; and 3) promote stability for more homeless participants with housing subsidies and case management. DPSS proposes to achieve these goals by the following cost-effective strategies:

- Enhancement of the GR SSI Medi-Cal Advocacy Program;
- Expansion of the GR Housing Subsidy and Case Management Project;
- Development of an employment program for the GR unemployable (expansion of the General Relief Opportunities for Work program);
- Development of a subsidized employment program for youth through the Federal Stimulus Emergency Temporary Assistance for Needy Families (TANF) Contingency funds and Workforce Investment Act funds; and
- Working with the Department of Health Services to expedite the receipt of essential health information needed to complete comprehensive SSI applications.

These strategies build on the success of existing County programs and best practices from across the nation. By reviewing both current program processes and outcomes, changes in program design can improve GR participants' likelihood of employment. As a result, more individuals would achieve greater self-sufficiency to improve their well-being with less dependence on County services – and this would ultimately increase savings to the County.

In addition, \$2.4 million of one-time funding for the DPSS Systematic Measurement and Accountability Tool (DPSSMART) Data Warehouse is projected to be unspent in FY 2008-09, and will, therefore, be carried over for use in FY 2009-10.

## **Critical/Strategic Planning Initiatives**

The County's Strategic Plan identifies goals and strategies to improve performance and overcome major organizational challenges in response to changing regulations, increasing demand on services, community needs, and reduced State funding. To support its goals, the Department plans on increasing its efficiency through strategic efforts to concentrate on the challenges, but also to invest in the infrastructure in a time when State and federal funding is not expected to be as robust as in the recent past. The Department will fully support the County's Strategic Plan Goals of Operational Effectiveness and Children, Family and Adult Well-Being through the following efforts:

■ Improve customer service through the expansion of the CSC to a second site. The CSC has proven to be an effective service delivery module to enhance access and improve the timeliness of case actions. The Department has reduced the Food Stamp error rate since federal fiscal year (FFY) 2006. For

the first 11 months of FFY 2008, the error rate stands at 3.73 percent, and the Department will continue to focus its efforts on maintaining this trend and the integrity of the Food Stamp Program. The Department continues its success in improving the Medi-Cal Program case management. The quality of the Medi-Cal Program continues to exceed the State's performance standards for application and redetermination processes. In the coming year, the Department is committed to continue this upward trend and meet new performance standards. Additionally, the Department will continue to prioritize limited resources to minimize wait times in public access offices.

■ Transition from manual processes to a system of technology-based solutions. The investment in the DPSSMART Data Warehouse continues and the project is in the planning and future implementation stages of Phase II of this project. The Department is supportive of efforts such as microfiching and document imaging that allow guick and centralized access to data, reduce storage needs, and modernize recordkeeping processes. The commitment to these efforts leads to cost savings and organizational effectiveness, but also supports the County's efforts in moving to a paperless, environmentally friendly environment. In an effort to ensure program integrity, the Department continues to find new strategies to reduce fraud and ensure that service delivery systems are efficient, effective, and goal-oriented. The Proposed Budget includes an investment in data mining as a new and innovative method of detecting fraud. Finally, efforts will continue to ensure an effective and efficient procurement process to secure vendors for the Los Angeles Eligibility Automated Determination, Evaluation and Reporting (LEADER) Replacement System.

#### Changes From 2008-09 Budget

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	1,659,835,000	3,375,000	1,518,992,000	137,468,000	14,492.0
Efficiencies					
<ol> <li>General Relief (GR) Program Efficiencies: Reflects a one-time carryover of funding and revenue to create enhancements in the GR Program that would provide more effective services to recipients.</li> </ol>	12,907,000		2,907,000	10,000,000	
<ol> <li>Data Mining: Reflects elimination of the Home Interview Program, and the transfer of 83.0 positions to the Food Stamp Program, as well as an increase in funding for development of the Data Mining Project</li> </ol>	950,000		950,000		_
<b>3. Domestic Violence:</b> Reflects the shift of the Domestic Violence Program from the Department of Community and Senior Services.	3,298,000		3,298,000		26.0

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	<b>DPSSMART:</b> Reflects the one-time carryover for the DPSSMART Data Warehouse and the Crossroads Child Care Center.	2,434,000			2,434,000	
5.	<b>Printing:</b> Reflects a decrease in printing costs due to the implementation of the Meds-Alert System.	(140,000)		(128,000)	(12,000)	
6.	<b>Customer Service Center (CSC):</b> Reflects additional funding for the CSC expansion.	140,000		128,000	12,000	
7.	<b>GR:</b> Reflects one-time funding for evaluation of the GR Mandatory Substance Abuse Recovery Program.	250,000			250,000	
Co	llaborative Programs					
1.	American Recovery and Reinvestment Act of 2009: Reflects the temporary increase in funding for a subsidized employment program and other programs funded by the stimulus.	194,786,000		194,786,000		
Cri	itical Issues					
	California Work Opportunities and Responsibility to Kids (CalWORKs) Administration: Reflects an increase in mandated CalWORKs services such as transportation and ancillary costs.	7,716,000		7,716,000		_
	rtailments					
1.	<b>Administration:</b> Reflects reduction in administration needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(1,609,000)		2,862,000	(4,471,000)	
2.	<b>Funding Reduction:</b> Reflects the reduction of 925.0 vacant positions to address the Department's funding deficit.	(46,497,000)		(46,497,000)		(925.0)
3.	<b>Adult Schools Coordination Contract:</b> Reflects termination of the Los Angeles Unified School District contract, effective October 1, 2009.	(900,000)		(900,000)		
4.	<b>Overtime:</b> Reflects a decrease in overtime payments.	(3,000,000)		(1,937,000)	(1,063,000)	
5.	<b>Information Technology (IT):</b> Reflects reductions in various IT projects.	(2,050,000)		(1,880,000)	(170,000)	
6.	<b>CalWORKs Administration:</b> Reflects full-year savings from CalWORKs curtailments made mid-year in FY 2008-09.	(30,062,000)		(30,062,000)		
7.	<b>Volunteer Income Tax Assistance (VITA) Program:</b> Reflects a reduction in funding for the VITA Program.	(118,000)		(59,000)	(59,000)	
8.	<b>Vehicle Repair:</b> Reflects the elimination of the Vehicle Repair Program.	(270,000)		(270,000)		
9.	<b>Consultant Services:</b> Reflects the elimination of Exemplar Consultant Services contract which provided customized employment data trend analysis.	(95,000)		(95,000)		
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	20,650,000		19,054,000	1,596,000	
2.	<b>One-Time Funding:</b> Reflects the elimination of one-time funding for homeless programs, IT projects, the GR to Supplemental Security Income (SSI) Program, the Vermont Integration Project, and employee child care centers.	(10,407,000)			(10,407,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	8,976,000		8,302,000	674,000	
4.	<b>Operational Costs:</b> Reflects an increase in unavoidable operational costs.	3,359,000	30,000	3,053,000	276,000	
5.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	3,892,000		3,569,000	323,000	
6.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) offset by the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	1,934,000		3,979,000	(2,045,000)	
7.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(95,000)			(95,000)	
8.	<b>Unavoidable Costs:</b> Reflects an increase in long-term disability and unemployment insurance costs, partially offset by a decrease in workers' compensation costs.	15,000		15,000		
9.	<b>Salary Savings:</b> Reflects a reduction in salary savings primarily due to the elimination of 925.0 budgeted positions.	29,791,000		29,791,000		
	Total Changes	195,855,000	30,000	198,582,000	(2,757,000)	(899.0)
20	09-10 Proposed Budget	1,855,690,000	3,405,000	1,717,574,000	134,711,000	13,593.0

#### **Unmet Needs**

Proposed funding for programs the Department administers depends largely on State and federal subvention. Since the final State funding allocations will not be certain until after the State's FY 2009-10 budget is signed, the Department will continue to provide leadership in advocacy efforts that lead to adequate funding levels to effectively administer its programs.

The Department's unmet needs for the upcoming fiscal year focus on restoring valuable services that were curtailed. The Department also includes funding requests to fully staff line operations in the GR Program. Over the past several years, County funds have not kept pace with increasing caseloads and program demands, and while the County works towards efficiencies and prioritizes efforts to shift costs into programs such as SSI, the Department remains limited in its ability to fully staff GR eligibility operations.

In addition, proposals are being developed to strengthen the GR Program with a specialized focus on reducing homelessness. An estimated one-third to one-half of GR participants are homeless, and many more have been homeless or will be homeless in the future.

The Department is committed to innovation, collaboration and efficiencies which will ensure that, despite the challenges FY 2009-10 will present, the service to the County will be strong and DPSS will be there to help the growing numbers that need support and assistance.

#### PUBLIC SOCIAL SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 580,516,703.75	\$ 604,542,000	\$ 645,226,000	\$ 643,690,000	\$ 638,318,000	\$ (6,908,000)
CAFETERIA PLAN BENEFITS	120,541,450.29	133,863,000	131,995,000	139,262,000	139,262,000	7,267,000
DEFERRED COMPENSATION BENEFITS	14,480,747.00	15,386,000	12,529,000	14,712,000	14,712,000	2,183,000
EMPLOYEE GROUP INS - E/B	12,976,076.44	13,491,000	13,925,000	14,120,000	14,120,000	195,000
OTHER EMPLOYEE BENEFITS	1,697,128.00	2,164,000	1,968,000	1,997,000	1,997,000	29,000
RETIREMENT - EMP BENEFITS	173,484,739.18	171,206,000	169,516,000	175,247,000	175,247,000	5,731,000
WORKERS' COMPENSATION	29,653,842.06	31,628,000	34,755,000	34,709,000	34,709,000	(46,000)
TOTAL S & E B	933,350,686.72	972,280,000	1,009,914,000	1,023,737,000	1,018,365,000	8,451,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	18,331,170.91	20,266,000	19,983,000	20,575,000	20,575,000	592,000
COMMUNICATIONS	965,634.00	1,050,000	1,105,000	990,000	990,000	(115,000)
COMPUTING-MAINFRAME	4,430,544.70	6,356,000	7,677,000	6,417,000	6,417,000	(1,260,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	5,390,827.74	4,615,000	4,298,000	8,447,000	8,447,000	4,149,000
COMPUTING-PERSONAL	12,983,134.91	6,129,000	8,094,000	6,105,000	6,105,000	(1,989,000)
CONTRACTED PROGRAM SERVICES	184,564,647.32	185,812,000	190,691,000	179,346,000	357,076,000	166,385,000
INFORMATION TECHNOLOGY SERVICES	47,513,219.73	56,946,000	58,487,000	55,820,000	55,820,000	(2,667,000)
INSURANCE	783,149.41	1,162,000	1,043,000	1,264,000	1,264,000	221,000
MAINTENANCE - EQUIPMENT	105,009.43	108,000	231,000	113,000	113,000	(118,000)
MAINTENANCEBUILDINGS & IMPRV	12,732,896.23	10,236,000	14,478,000	11,584,000	11,584,000	(2,894,000)
MEMBERSHIPS	68,411.00	80,000	100,000	80,000	80,000	(20,000)
MISCELLANEOUS EXPENSE	29,173.22	60,000	84,000	55,000	55,000	(29,000)
OFFICE EXPENSE	25,982,847.78	22,639,000	26,357,000	23,500,000	23,500,000	(2,857,000)
PROFESSIONAL SERVICES	13,144,661.73	11,993,000	11,843,000	12,143,000	12,143,000	300,000
PUBLICATIONS & LEGAL NOTICE	82,407.33	100,000	180,000	100,000	100,000	(80,000)
RENTS & LEASES - BLDG & IMPRV	44,911,230.56	53,000,000	45,923,000	54,436,000	54,436,000	8,513,000
RENTS & LEASES - EQUIPMENT	4,758,286.40	3,542,000	4,146,000	3,542,000	3,542,000	(604,000)
SPECIAL DEPARTMENTAL EXPENSE	29,752.56	70,000	1,936,000	85,000	85,000	(1,851,000)
TECHNICAL SERVICES	18,793,775.06	19,435,000	20,050,000	20,058,000	20,058,000	8,000
TELECOMMUNICATIONS	16,932,420.52	17,484,000	17,828,000	17,631,000	17,631,000	(197,000)
TRAINING	894,337.00	1,236,000	1,241,000	1,260,000	1,260,000	19,000
TRANSPORTATION AND TRAVEL	2,888,156.15	2,232,000	2,501,000	2,175,000	2,175,000	(326,000)
UTILITIES	5,124,642.77	5,400,000	5,466,000	5,466,000	5,466,000	0
TOTAL S & S	421,440,336.46	429,951,000	443,742,000	431,192,000	608,922,000	165,180,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	291,570.90	193,000	350,000	492,000	492,000	142,000
RET-OTHER LONG TERM DEBT	10,961,045.66	12,300,000	11,551,000	13,365,000	13,365,000	1,814,000
SUPPORT & CARE OF PERSONS	172,027,601.35	193,342,000	190,080,000	178,872,000	210,764,000	20,684,000
TAXES & ASSESSMENTS	146,769.79	15,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	183,426,987.70	205,850,000	201,986,000	192,734,000	224,626,000	22,640,000
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,963,380.25	4,113,000	4,083,000	3,642,000	3,642,000	(441,000)
ELECTRONIC EQUIPMENT	47,817.29	0	30,000	0	0	(30,000)

#### PUBLIC SOCIAL SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
OFFICE FURNITURE, FIXTURES & EQ	74,002.12	0	0	50,000	50,000		50,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	80,000	80,000	85,000	85,000		5,000
TOTAL FIXED ASSETS - EQUIPMENT	3,085,199.66	4,193,000	4,193,000	3,777,000	3,777,000		(416,000)
TOTAL FIXED ASSETS	3,085,199.66	4,193,000	4,193,000	3,777,000	3,777,000		(416,000)
GROSS TOTAL	\$1,541,303,210.54	\$ 1,612,274,000	\$ 1,659,835,000	\$ 1,651,440,000	\$ 1,855,690,000	\$	195,855,000
INTRAFUND TRANSFERS	(2,901,461.42)	(3,957,000)	(3,375,000)	(3,405,000)	(3,405,000)		(30,000)
NET TOTAL	\$1,538,401,749.12	\$ 1,608,317,000	\$ 1,656,460,000	\$ 1,648,035,000	\$ 1,852,285,000	\$	195,825,000
REVENUE	1,405,530,743.44	1,451,399,000	1,518,992,000	1,526,463,000	1,717,574,000		198,582,000
NET COUNTY COST	\$ 132,871,005.68	\$ 156,918,000	\$ 137,468,000	\$ 121,572,000	\$ 134,711,000	\$	(2,757,000)
BUDGETED POSITIONS	14,550.0	14,492.0	14,492.0	14,022.0	13,593.0		(899.0)
REVENUE DETAIL							
CHARGES FOR SERVICES							
CHARGES FOR SERVICES - OTHER	\$ 638.69	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS	638.69	0	0	0	0		0
INTERGVMTL REVENUE - FEDERAL							
FEDERAL - OTHER	7,909,817.21	0	0	0	0		0
FEDERAL - PUB ASSIST - ADMIN	913,608,710.51	1,036,340,000	1,070,179,000	 1,069,112,000	1,229,344,000		159,165,000
TOTAL I R - FEDERA	921,518,527.72	1,036,340,000	1,070,179,000	1,069,112,000	1,229,344,000		159,165,000
INTERGVMTL REVENUE - OTHER OTHER GOVERNMENTAL AGENCIES	0.00	0	0	0	3,298,000		3,298,000
TOTAL IR - OTHER	0.00	 0	0	 0	3,298,000		3,298,000
INTERGYMTL REVENUE - STATE							
STATE - OTHER	(3,639,659.45)	0	0	0	0		0
STATE - OTHER STATE - PUB ASSIST - ADMIN	486,253,201.84	414,685,000	448,619,000	456,657,000	484,238,000		35,619,000
TOTAL IR - STATE	482,613,542.39	 414,685,000	 448,619,000	 456,657,000	484,238,000		35,619,000
MISCELLANEOUS REVENUE							
MISCELLANEOUS	1,080,676.15	374,000	194,000	694,000	694,000		500,000
WELFARE REPAYMENTS	317,358.49	0	0	0	0		0
TOTAL MISC REV	1,398,034.64	374,000	194,000	694,000	694,000		500,000
TOTAL REVENUE	\$1,405,530,743.44	\$ 1,451,399,000	\$ 1,518,992,000	\$ 1,526,463,000	\$ 1,717,574,000	\$	198,582,000

#### **Public Social Services - Assistance Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL			FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SERVICES & SUPPLIES	\$ 96,034,659.31	\$ 116,595,000	\$ 122,758,000	\$ 127,639,000	\$ 124,145,000	\$ 1,387,000
OTHER CHARGES	1,421,341,441.84	1,551,666,000	1,467,001,000	1,714,050,000	1,560,183,000	93,182,000
GROSS TOTAL	\$1,517,376,101.15	\$ 1,668,261,000	\$ 1,589,759,000	\$ 1,841,689,000	\$ 1,684,328,000	\$ 94,569,000
INTRAFUND TRANSFERS	(2,577,473.76)	(3,222,000	(4,402,000)	(4,402,000)	(4,402,000)	0
NET TOTAL	\$1,514,798,627.39	\$ 1,665,039,000	\$ 1,585,357,000	\$ 1,837,287,000	\$ 1,679,926,000	\$ 94,569,000
REVENUE	1,293,697,974.45	1,364,394,000	1,322,975,000	1,474,045,000	1,404,587,000	81,612,000
NET COUNTY COST	\$ 221,100,652.94	\$ 300,645,000	\$ 262,382,000	\$ 363,242,000	\$ 275,339,000	\$ 12,957,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

#### 2009-10 Budget Message

The Public Social Services - Assistance Budget funds public assistance and social services programs mandated by the federal, State, and County governments. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); In-Home Supportive Services (IHSS); Refugee Cash Assistance (RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP); and Community Services Block Grant (CSBG).

2009-10 The Proposed Budget reflects increased appropriations due to caseload and cost per case increases in IHSS and GR as well as an increase in the number of providers enrolled in the IHSS Provider Health Care Plan. CalWORKs expenditures are expected to increase primarily due to higher caseloads from the fiscal year (FY) 2008-09 budgeted level and a slight reduction in the average cost per case. Overall Assistance expenditures are projected to increase by \$94.6 million and revenues are projected to increase by \$81.6 million from the FY 2008-09 budgeted level, resulting in additional net County cost (NCC) of \$13.0 million.

The estimated \$13.0 million increase in NCC is comprised of the following:

■ IHSS: The approved caseload is projected to increase by 7.8 percent from the budgeted level, and Provider Health Care Plan enrollments are projected to increase by 1.2 percent. Revenue is projected to decrease by \$17.4 million primarily due to a decrease in Realignment Sales Tax revenue. NCC is projected to decrease by \$32.6 million as a result of an increase in the Federal Medical Assistance Percentage (FMAP) funding, due to the stimulus package in the American Recovery and Reinvestment Act of 2009.

- GR: The aided caseload is projected to increase by 24.9 percent and the average cost per case is expected to increase slightly from the currently budgeted level. Interim Assistance Program (IAP) revenue is expected to decrease by \$0.8 million resulting in an overall NCC increase of \$42.4 million.
- CalWORKs: The aided caseload is projected to increase by 11.5 percent from the budgeted level, resulting in higher expenditures with a corresponding increase in State and federal revenues. The NCC is projected to increase by \$3.1 million.

Without the temporary one-time savings resulting from the federal stimulus package, the Department projects that NCC in the Assistance Budget would have increased by \$94.8 million instead of \$13.0 million. The federal stimulus will partially offset \$81.8 million of additional cost. This provides a temporary reprieve for the Department and the County, during which methods and programs to better serve these populations will be explored, and therefore reduce caseloads.

## **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	1,589,759,000	4,402,000	1,322,975,000	262,382,000	0.0
Other Changes					
<ol> <li>Indigent Aid General Relief (GR): Reflects, based on current trends, rising expenditures resulting from a 24.9 percent increase in the aided caseload from the current budget level.</li> </ol>	41,021,000			41,021,000	
2. <b>GR:</b> Reflects greater expenditures resulting from an increase in the average cost per case from the current budget level.	585,000			585,000	
<b>3. GR:</b> Reflects a decrease in Interim Assistance Program (IAP) revenue along with a slight decrease in repayments.			(841,000)	841,000	
<b>4. In-Home Supportive Services (IHSS):</b> Reflects a projected caseload increase of 7.8 percent from the current budget level, and the resulting growth in workers' compensation costs.	25,986,000			25,986,000	-
<b>5. IHSS:</b> Reflects an increased cost due to a decrease in the percentage of Personal Care Services Provider (PCSP) cases, which have a federal share of costs.	970,000			970,000	-
<b>6. IHSS:</b> Reflects an increase in the Provider Health Care Plan expenditures due to a 1.2 percent enrollment growth.	1,198,000		934,000	264,000	
7. California Work Opportunities and Responsibility to Kids (CalWORKs): Reflects increased expenditures resulting from an 11.5 percent growth in the aided caseload from the current budget level.	105,816,000		103,170,000	2,646,000	
<b>8. CalWORKs:</b> Reflects decreased expenditures resulting from a reduction in the average cost per case from the current budget level.	(283,000)		(277,000)	(6,000)	
<b>9. Refugee Cash Assistance (RCA):</b> Reflects increased expenditures resulting from a 27.1 percent growth in the aided caseload from the current budget level.	1,619,000		1,619,000		
<b>10. RCA:</b> Reflects decreased expenditures resulting from a reduction in the average cost per case from the current budget level.	(5,000)		(5,000)		
11. Cash Assistance Program for Immigrants (CAPI): Reflects an 8.4 percent decrease in aided cases from the current budget level due to a new law that extends Supplemental Security Income (SSI) eligibility for humanitarian immigrants.	(4,823,000)		(4,823,000)		
<b>12. CAPI:</b> Reflects decreased expenditures due to a slight reduction in the projected cost per case.	(78,000)		(78,000)		
<b>13. Refugee Employment Program (REP):</b> Reflects increased expenditures and revenues associated with orientation and vocational assessment services for CalWORKs refugees.	200,000	<del></del>	200,000		
<b>14. Community Services Block Grant (CSBG):</b> Reflects increased expenditures and revenues resulting from rising contract costs.	489,000		489,000		
<b>15. CalWORKs:</b> Reflects an increase in revenue due to child support collections.			443,000	(443,000)	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>16. CalWORKs:</b> Reflects a ministerial adjustment to record revenue in the appropriate categories.					
17. CalWORKs: Reflects a reduction in Realignment Sales Tax revenue from the fiscal year (FY) 2008-09 Final Adopted Budget.			(890,000)	890,000	
<b>18. IHSS:</b> Reflects a reduction in Realignment Sales Tax revenue from the FY 2008-09 Final Adopted Budget.			(22,215,000)	22,215,000	
<b>19. IHSS:</b> Reflects the elimination of one-time legal fee expenditures for the Personal Assistance Services Council (PASC).	(500,000)		(354,000)	(146,000)	
<b>20. IHSS:</b> Reflects a decrease in expenditures due to the temporary federal stimulus Federal Medical Assistance Percentage (FMAP) increase in wages.	(77,626,000)			(77,626,000)	
<b>21. IHSS:</b> Reflects higher revenue due to the temporary federal stimulus FMAP increase in the Provider Health Care Plan.			4,129,000	(4,129,000)	
<b>22. IHSS:</b> Reflects higher revenue primarily due to the temporary federal stimulus FMAP increase in PASC administration.			111,000	(111,000)	
Total Changes	94,569,000	0	81,612,000	12,957,000	0.0
2009-10 Proposed Budget	1,684,328,000	4,402,000	1,404,587,000	275,339,000	0.0

# PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES								
CONTRACTED PROGRAM SERVICES	\$ 96,034,659.31	\$	116,595,000	\$ 122,758,000	\$ 127,639,000	\$ 124,145,000	\$	1,387,000
TOTAL S & S	96,034,659.31		116,595,000	122,758,000	127,639,000	124,145,000		1,387,000
OTHER CHARGES								
SUPPORT & CARE OF PERSONS	1,421,341,441.84		1,551,666,000	1,467,001,000	1,714,050,000	1,560,183,000		93,182,000
TOTAL OTH CHARGES	1,421,341,441.84		1,551,666,000	1,467,001,000	1,714,050,000	1,560,183,000		93,182,000
GROSS TOTAL	\$1,517,376,101.15	\$	1,668,261,000	\$ 1,589,759,000	\$ 1,841,689,000	\$ 1,684,328,000	\$	94,569,000
INTRAFUND TRANSFERS	(2,577,473.76)	1	(3,222,000)	(4,402,000)	(4,402,000)	(4,402,000)		0
NET TOTAL	\$1,514,798,627.39	\$	1,665,039,000	\$ 1,585,357,000	\$ 1,837,287,000	\$ 1,679,926,000	\$	94,569,000
REVENUE	1,293,697,974.45		1,364,394,000	1,322,975,000	1,474,045,000	1,404,587,000		81,612,000
NET COUNTY COST	\$ 221,100,652.94	\$	300,645,000	\$ 262,382,000	\$ 363,242,000	\$ 275,339,000	\$	12,957,000
REVENUE DETAIL								
INTERGYMTL REVENUE - FEDERAL								
FED AID - PUB ASSIST PROGRAM	\$ 547,069,949.73	\$	601,404,000	\$ 506,772,000	\$ 667,098,000	\$ 641,391,000	\$	134,619,000
FEDERAL - OTHER	21,965,934.39		10,570,000	11,481,000	21,100,000	21,040,000		9,559,000
TOTAL I R - FEDERA	569,035,884.12		611,974,000	518,253,000	688,198,000	662,431,000		144,178,000
INTERGVMTL REVENUE - STATE								
STATE - OTHER	7,470,704.16		0	0	0	0		0
STATE AID - PUB ASSIST PROGRAM	450,751,739.49		508,853,000	544,374,000	542,289,000	503,848,000		(40,526,000)
STATE-REALIGNMENT REVENUE	249,233,369.81		236,447,000	253,177,000	 236,447,000	230,072,000		(23,105,000)
TOTAL I R - STATE	707,455,813.46		745,300,000	797,551,000	778,736,000	733,920,000		(63,631,000)
MISCELLANEOUS REVENUE								
MISCELLANEOUS	957,487.13		491,000	491,000	491,000	934,000		443,000
WELFARE REPAYMENTS	16,248,789.74		6,629,000	6,680,000	6,620,000	7,302,000		622,000
TOTAL MISC REV	17,206,276.87		7,120,000	7,171,000	7,111,000	8,236,000		1,065,000
TOTAL REVENUE	\$1,293,697,974.45	\$	1,364,394,000	\$ 1,322,975,000	\$ 1,474,045,000	\$ 1,404,587,000	\$	81,612,000

# **California Work Opportunities and Responsibility to Kids Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
OTHER CHARGES	\$ 921,000,461.88	\$ 988,781,000	\$ 921,360,000	\$ 1,093,416,000	\$ 1,026,893,000	\$ 105,533,000
GROSS TOTAL	\$ 921,000,461.88	\$ 988,781,000	\$ 921,360,000	\$ 1,093,416,000	\$ 1,026,893,000	\$ 105,533,000
NET TOTAL	\$ 921,000,461.88	\$ 988,781,000	\$ 921,360,000	\$ 1,093,416,000	\$ 1,026,893,000	\$ 105,533,000
REVENUE	909,033,559.27	973,417,000	908,326,000	1,075,679,000	1,010,772,000	102,446,000
NET COUNTY COST	\$ 11,966,902.61	\$ 15,364,000	\$ 13,034,000	\$ 17,737,000	\$ 16,121,000	\$ 3,087,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEAID PROGRAMS

# **Cash Assistance Program for Immigrants Budget Summary**

CLASSIFICATION	SSIFICATION ACTU		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS												
OTHER CHARGES	\$	40,423,835.14	\$	55,574,000	\$	57,142,000	\$	52,241,000	\$ 52,241,000	\$	(4,901,000)	
GROSS TOTAL	\$	40,423,835.14	\$	55,574,000	\$	57,142,000	\$	52,241,000	\$ 52,241,000	\$	(4,901,000)	
NET TOTAL	\$	40,423,835.14	\$	55,574,000	\$	57,142,000	\$	52,241,000	\$ 52,241,000	\$	(4,901,000)	
REVENUE		39,863,747.00		55,574,000		57,142,000		52,241,000	52,241,000		(4,901,000)	
NET COUNTY COST	\$	560,088.14	\$	0	\$	0	\$	0	\$ 0	\$	0	

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEAID PROGRAMS

# **Community Services Block Grant Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 4,644,058.02	\$ 5,156,000	\$ 4,711,000	\$ 5,200,000	\$ 5,200,000	\$	489,000
GROSS TOTAL	\$ 4,644,058.02	\$ 5,156,000	\$ 4,711,000	\$ 5,200,000	\$ 5,200,000	\$	489,000
NET TOTAL	\$ 4,644,058.02	\$ 5,156,000	\$ 4,711,000	\$ 5,200,000	\$ 5,200,000	\$	489,000
REVENUE	4,616,671.02	5,156,000	4,711,000	5,200,000	5,200,000		489,000
NET COUNTY COST	\$ 27,387.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Indigent Aid Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	0.00	\$	7,589,000	\$	7,589,000	\$	7,839,000	\$	7,589,000	\$	0
OTHER CHARGES	161	,076,836.46		181,901,000		164,994,000		213,828,000		206,600,000		41,606,000
GROSS TOTAL	\$ 161	,076,836.46	\$	189,490,000	\$	172,583,000	\$	221,667,000	\$	214,189,000	\$	41,606,000
INTRAFUND TRANSFERS	(2	2,577,473.76)		(3,222,000)		(4,402,000)		(4,402,000)		(4,402,000)		0
NET TOTAL	\$ 158	,499,362.70	\$	186,268,000	\$	168,181,000	\$	217,265,000	\$	209,787,000	\$	41,606,000
REVENUE	10	,831,997.31		10,694,000		11,656,000		10,815,000		10,815,000		(841,000)
NET COUNTY COST	\$ 147	7,667,365.39	\$	175,574,000	\$	156,525,000	\$	206,450,000	\$	198,972,000	\$	42,447,000

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEGENERAL RELIEF

# **In-Home Supportive Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SERVICES & SUPPLIES	\$ 86,498,601.43	\$ 99,207,000	\$ 105,458,000	\$ 109,400,000	\$ 106,156,000	\$ 698,000
OTHER CHARGES	294,479,000.00	319,437,000	317,530,000	346,976,000	266,860,000	(50,670,000)
GROSS TOTAL	\$ 380,977,601.43	\$ 418,644,000	\$ 422,988,000	\$ 456,376,000	\$ 373,016,000	\$ (49,972,000)
NET TOTAL	\$ 380,977,601.43	\$ 418,644,000	\$ 422,988,000	\$ 456,376,000	\$ 373,016,000	\$ (49,972,000)
REVENUE	320,160,658.31	308,937,000	330,165,000	317,321,000	312,770,000	(17,395,000)
NET COUNTY COST	\$ 60,816,943.12	\$ 109,707,000	\$ 92,823,000	\$ 139,055,000	\$ 60,246,000	\$ (32,577,000)

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEAID PROGRAMS

# **Office of Traffic Safety Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 220,432.00	\$ 0	\$	0	\$ 0 \$	0	\$	0
GROSS TOTAL	\$ 220,432.00	\$ 0	\$	0	\$ 0 5	0	\$	0
NET TOTAL	\$ 220,432.00	\$ 0	\$	0	\$ 0 :	0	\$	0
REVENUE	219,902.25	0		0	0	0		0
NET COUNTY COST	\$ 529.75	\$ 0	\$	0	\$ 0 :	0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **Refugee Cash Assistance Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		HANGE FROM BUDGET
FINANCING REQUIREMENTS										
OTHER CHARGES	\$ 4,361,308.36	\$ 5,973,000	\$	5,975,000	\$	7,589,000	\$	7,589,000	\$	1,614,000
GROSS TOTAL	\$ 4,361,308.36	\$ 5,973,000	\$	5,975,000	\$	7,589,000	\$	7,589,000	\$	1,614,000
NET TOTAL	\$ 4,361,308.36	\$ 5,973,000	\$	5,975,000	\$	7,589,000	\$	7,589,000	\$	1,614,000
REVENUE	4,362,913.46	5,973,000		5,975,000		7,589,000		7,589,000		1,614,000
NET COUNTY COST	\$ (1,605.10)	\$ 0	\$	0	\$	0	\$	0	\$	0

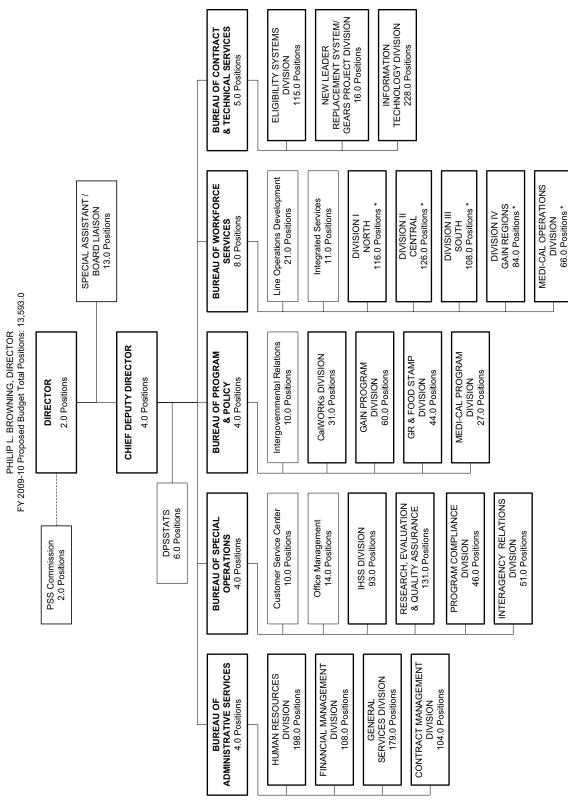
FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEAID PROGRAMS

# **Refugee Employment Program Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SERVICES & SUPPLIES	\$ 4,671,567.86	\$	4,643,000	\$	5,000,000	\$	5,200,000	\$ 5,200,000	\$	200,000
GROSS TOTAL	\$ 4,671,567.86	\$	4,643,000	\$	5,000,000	\$	5,200,000	\$ 5,200,000	\$	200,000
NET TOTAL	\$ 4,671,567.86	\$	4,643,000	\$	5,000,000	\$	5,200,000	\$ 5,200,000	\$	200,000
REVENUE	4,608,525.83		4,643,000		5,000,000		5,200,000	5,200,000		200,000
NET COUNTY COST	\$ 63,042.03	\$	0	\$	0	\$	0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

# **DEPARTMENT OF PUBLIC SOCIAL SERVICES**



\* Line Operations direct services staffing is budgeted as a whole. All districts/regions are budgeted management and support staff only. District/regional office caseloads determine the number of direct service positions allocated to each district/region including the first line supervisors and clerical support. Direct service positions total 11,544

# **Public Works**

# **Gail Farber, Director**

# **Public Works Budget Summary**

CLASSIFICATION		FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SALARIES & EMPLOYEE BENEFITS	\$	328,406,053	\$ 346,058,000	\$ 396,764,000	\$ 400,873,000	\$ 400,873,000	\$	4,109,000
SERVICES & SUPPLIES		801,038,183	949,049,000	1,241,556,000	1,200,597,000	1,200,597,000		(40,959,000)
OTHER CHARGES		26,802,882	23,378,000	31,852,000	30,114,000	30,114,000		(1,738,000)
FIXED ASSETS - LAND		21,450,747	0	0	0	0		0
FIXED ASSETS - B & I		14,792,303	36,942,000	69,759,000	54,856,000	54,856,000		(14,903,000)
TOTAL CAPITAL PROJECT		36,243,050	36,942,000	69,759,000	54,856,000	54,856,000		(14,903,000)
FIXED ASSETS - EQUIPMENT		9,442,591	16,561,000	16,761,000	19,412,000	19,412,000		2,651,000
TOTAL FIXED ASSETS		45,685,642	53,503,000	86,520,000	74,268,000	74,268,000		(12,252,000)
OTHER FINANCING USES		9,732,820	5,661,000	26,939,000	6,193,000	6,193,000		(20,746,000)
TOTAL OPERATING EXPENSE	\$	1,211,665,580	\$ 1,377,649,000	\$ 1,783,631,000	\$ 1,712,045,000	\$ 1,712,045,000	\$	(71,586,000)
APPROPRIATION FOR CONTINGENCY		0	2,139,000	42,883,000	9,505,000	9,505,000		(33,378,000)
RESIDUAL EQUITY TRANSFERS		131,446	4,915,000	5,315,000	5,388,000	5,388,000		73,000
GROSS TOTAL	\$	1,211,797,026	\$ 1,384,703,000	\$ 1,831,829,000	\$ 1,726,938,000	\$ 1,726,938,000	\$	(104,891,000)
INTRAFUND TRANSFERS		(23,369,216)	0	0	0	0		0
NET TOTAL	\$	1,188,427,810	\$ 1,384,703,000	\$ 1,831,829,000	\$ 1,726,938,000	\$ 1,726,938,000	\$	(104,891,000)
RESERVES								
GENERAL RESERVES	\$	20,634,000	\$ 16,000	\$ 20,000	\$ 8,000	\$ 8,000	\$	(12,000)
DESIGNATIONS		162,446,000	192,403,000	192,403,000	109,521,000	109,521,000		(82,882,000)
ESTIMATED DELINQUENCIES		0	1,000	2,000	0	0		(2,000)
TOTAL RESERVES	\$	183,080,000	\$ 192,420,000	\$ 192,425,000	\$ 109,529,000	\$ 109,529,000	\$	(82,896,000)
TOTAL FINANCING REQUIREMENTS	\$	1,371,507,810	\$ 1,577,123,000	\$ 2,024,254,000	\$ 1,836,467,000	\$ 1,836,467,000	\$	(187,787,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	257,674,000	\$ 295,589,000	\$ 295,589,000	\$ 212,802,000	\$ 212,802,000	\$	(82,787,000)
CANCEL RES/DES		148,458,319	207,249,000	189,876,000	173,490,000	173,490,000		(16,386,000)
OPERATING REVENUE		1,034,245,088	1,065,804,000	1,289,413,000	1,223,210,000	1,223,210,000		(66,203,000)
NON OPERATING REVENUE		192,999,897	197,414,000	190,364,000	201,140,000	201,140,000		10,776,000
OTHER FINANCING SOURCES		22,190,845	6,059,000	41,003,000	6,962,000	6,962,000		(34,041,000)
RESIDUAL EQUITY TRANSFERS		131,446	5,315,000	5,315,000	5,477,000	5,477,000		162,000
NET COUNTY COST	_	11,378,072	12,495,000	12,694,000	13,386,000	13,386,000		692,000
TOTAL AVAILABLE FINANCING	\$	1,667,077,667	\$ 1,789,925,000	\$ 2,024,254,000	\$ 1,836,467,000	\$ 1,836,467,000	\$	(187,787,000)
BUDGETED POSITIONS		4,086.0	4,088.0	4,088.0	4,088.0	4,088.0		0.0

## **Public Works - General Fund Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		С	CHANGE FROM BUDGET	
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$ 92,444,807.31	\$	49,911,000	\$	69,073,000	\$	69,378,000	\$	69,378,000	\$	305,000	
OTHER CHARGES	134,742.43		261,000		261,000		534,000		534,000		273,000	
FIXED ASSETS - EQUIPMENT	23,692.55		0		0		0		0		0	
RESIDUAL EQUITY TRANSFERS	14,265.00		181,000		181,000		295,000		295,000		114,000	
GROSS TOTAL	\$ 92,617,507.29	\$	50,353,000	\$	69,515,000	\$	70,207,000	\$	70,207,000	\$	692,000	
INTRAFUND TRANSFERS	(23,369,215.81)		0		0		0		0		0	
NET TOTAL	\$ 69,248,291.48	\$	50,353,000	\$	69,515,000	\$	70,207,000	\$	70,207,000	\$	692,000	
REVENUE	57,870,219.22		37,858,000		56,821,000		56,821,000		56,821,000		0	
NET COUNTY COST	\$ 11,378,072.26	\$	12,495,000	\$	12,694,000	\$	13,386,000	\$	13,386,000	\$	692,000	

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. Specific to Sewer Construction, the mission is to coordinate with private developers to provide adequate sanitary sewer facilities to homes and businesses in developing areas.

#### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net increase of \$692,000 in gross appropriation. The changes are due to Board-approved salaries and employee benefits increase of \$1,088,000 partially offset by a five-percent (5%) net County cost (NCC) curtailment of \$396,000. Revenues budgeted for fiscal year (FY) 2009-10 do not reflect current downward trends. Once the Department has assessed revenues for the remainder of FY 2008-09, the budget will be adjusted. The combined Public Works General Fund consists of the former County Engineer, Pre-County Improvement District Studies, and Reimbursement for Sewer Construction General Fund budget units. In addition, this request also includes the Public Ways/Public Facilities General Fund programs for Graffiti Abatement. Crossing Guard, Special Projects Unincorporated Area Services - Community Enhancement Teams.

The majority of services provided through this fund are required by federal, State, and local mandates and are funded by fees for services. Crossing Guard, Special Projects, Graffiti Abatement, Pre-County Improvement District Studies, Property Rehabilitation and Nuisance Abatement, and Unincorporated Area Services programs continue to rely on funding from NCC.

## **Critical/Strategic Planning Initiatives**

In providing high quality public services related to the health, safety, and the well-being of individuals, families, businesses, and communities, the programs in the General Fund are consistent with the County Strategic Plan Goal of Operational Effectiveness.

To maximize public safety, ongoing training is provided to the workforce in the General Fund. Such training also serves to enhance their personal and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.

The Public Works - General Fund budget relies on NCC to fund various activities in the budget unit. Public Works projects the available NCC from the previous year to determine the funding level for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the adjusted allowance approved by the Board of Supervisors.

A structured approach to strategic planning and budgeting for individual Public Works programs and services is currently being implemented under Public Works' Strategic Plan. The four main components of Public Works' Integrated Planning Process include Program Plans, Fund Financial Plans, Staffing Plans, and the Budget Request. Program Plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Fund Financial Plans project sources of revenue and financing requirements for each operating fund and set preliminary budget allocations to the Public Works programs. Based on these funding allocations, Staffing Plans are then developed as part of Divisional Operational Plans. The Budget Request is then prepared based on the Program Plans, Fund Financial Plans, and Staffing Plans.

#### **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	69,515,000	0	56,821,000	12,694,000	0.0
Curtailments					
1. <b>Building Permits and Inspection:</b> Reflects a reduction needed to address the County's projected structural deficit for FY 2009-10.	(55,000)			(55,000)	
2. <b>Special Projects:</b> Reflects a reduction needed to address the County's projected structural deficit for FY 2009-10.	(100,000)			(100,000)	
<b>3. Land Development:</b> Reflects a reduction needed to address the County's projected structural deficit for FY 2009-10.	(45,000)			(45,000)	
<b>4. Pre-County Improvement District Studies:</b> Reflects a reduction needed to address the County's projected structural deficit for FY 2009-10.	(196,000)			(196,000)	
Other Changes					
<b>1. Graffiti Abatement:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	26,000			26,000	
2. Property Rehabilitation and Nuisance Abatement: Reflects funding of Board-approved increases in salaries and employee benefits.	1,019,000			1,019,000	
<b>3. Pre-County Improvement District Studies:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	43,000			23,000	
Total Changes	692,000	0	0	692,000	0.0
2009-10 Proposed Budget	70,207,000	0	56,821,000	13,386,000	0.0

# PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	HANGE FROM BUDGET
SERVICES & SUPPLIES									
ADMINISTRATIVE SERVICES	\$ 35,759.7	1 \$	8,000	\$ 0	9	\$ 1,000	\$ 1,000	\$	1,000
CLOTHING & PERSONAL SUPPLIES	2,277.9	1	2,000	0		3,000	3,000		3,000
COMMUNICATIONS	469.4	2	0	0		0	0		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	137,094.5	1	128,000	20,000		146,000	146,000		126,000
COMPUTING-PERSONAL	17,181.9	0	13,000	88,000		15,000	15,000		(73,000)
CONTRACTED PROGRAM SERVICES	25,000.0	0	25,000	130,000		30,000	30,000		(100,000)
HOUSEHOLD EXPENSE	15,461.6	8	7,000	21,000		7,000	7,000		(14,000)
INFORMATION TECHNOLOGY SERVICES	85,833.4	0	229,000	0		103,000	103,000		103,000
INSURANCE	12,435.2	6	82,000	24,000		15,000	15,000		(9,000)
JURY & WITNESS EXPENSE	1,090.3	5	1,000	0		1,000	1,000		1,000
MAINTENANCE - EQUIPMENT	2,162.2	8	6,000	3,000		3,000	3,000		0
MAINTENANCEBUILDINGS & IMPRV	280,337.9	6	292,000	319,000		331,000	331,000		12,000
MEMBERSHIPS	3,729.1	2	3,000	6,000		4,000	4,000		(2,000)
MISCELLANEOUS EXPENSE	108.0	9	0	0		0	0		0
OFFICE EXPENSE	123,385.9	1	117,000	97,000		133,000	133,000		36,000
PROFESSIONAL SERVICES	8,822,029.8	2	1,097,000	2,512,000		2,560,000	2,560,000		48,000
PUBLICATIONS & LEGAL NOTICE	41,044.0	2	31,000	29,000		36,000	36,000		7,000
RENTS & LEASES - BLDG & IMPRV	1,897,271.1		1,081,000	1,247,000		1,450,000	1,450,000		203,000
RENTS & LEASES - EQUIPMENT	44,302.3		46,000	47,000		53,000	53,000		6,000
SMALL TOOLS & MINOR EQUIPMENT	6.4		0	0		0	0		0
SPECIAL DEPARTMENTAL EXPENSE	63,106,857.5		43,249,000	57,149,000		57,115,000	57,115,000		(34,000)
TECHNICAL SERVICES	17,570,873.3		3,294,000	7,149,000		7,156,000	7,156,000		7,000
TELECOMMUNICATIONS	7,397.7		5,000	23,000		7,000	7,000		(16,000)
TRAINING	48,158.5		26,000	31,000		31,000	31,000		0
TRANSPORTATION AND TRAVEL	25,998.1		35,000	17,000		17,000	17,000		0
UTILITIES	138,540.7		134,000	161,000		161,000	161,000		0
TOTAL S & S	92,444,807.3		49.911.000	 69,073,000		69,378,000	 69.378.000		305,000
	02,444,007.0		40,011,000	00,010,000		00,010,000	00,010,000		303,000
OTHER CHARGES									
JUDGMENTS & DAMAGES	28,642.9		131,000	131,000		120,000	120,000		(11,000)
RET-OTHER LONG TERM DEBT	106,099.5		130,000	130,000		414,000	 414,000		284,000
TOTAL OTH CHARGES	134,742.4	3	261,000	261,000		534,000	534,000		273,000
FIXED ASSETS									
FIXED ASSETS - EQUIPMENT									
COMPUTERS, MIDRANGE/DEPARTMENTAL	23,692.5	5	0	0		0	0		0
TOTAL FIXED ASSETS - EQUIPMENT	23,692.5	5	0	0		0	0		0
TOTAL FIXED ASSETS	23,692.5	5	0	0		0	0		0
RESIDUAL EQUITY TRANSFERS									
RESIDUAL EQUITY TRANS	14,265.0	0	181,000	 181,000		295,000	295,000		114,000
TOTAL RES EQ TRANS	14,265.0	0	181,000	181,000		295,000	295,000		114,000
GROSS TOTAL	\$ 92,617,507.2	9 \$	50,353,000	\$ 69,515,000	9	70,207,000	\$ 70,207,000	\$	692,000
INTRAFUND TRANSFERS	(23,369,215.8	1)	0	0		0	0		0

# PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
NET TOTAL	\$	69,248,291.48	\$ 50,353,000	\$ 69,515,000	\$ 70,207,000	\$ 70,207,000	\$	692,000
REVENUE		57,870,219.22	37,858,000	56,821,000	56,821,000	56,821,000		0
NET COUNTY COST	\$	11,378,072.26	\$ 12,495,000	\$ 12,694,000	\$ 13,386,000	\$ 13,386,000	\$	692,000
REVENUE DETAIL								
CHARGES FOR SERVICES								
AGRICULTURAL SERVICES	\$	35,112.65	\$ 16,000	\$	\$	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER		14,704,533.00	3,211,000	3,744,000	3,744,000	3,744,000		0
PLANNING & ENGINEERING SERVICE		23,699,924.40	18,389,000	30,019,000	30,019,000	30,019,000		0
RECORDING FEES		108.95	0	1,000	1,000	1,000		0
ROAD & STREET SERVICES		1,746.00	2 004 000	4 394 000	4 394 000	4 394 000		0
SANITATION SERVICES		4,527,890.94	 3,991,000	 4,384,000	4,384,000	 4,384,000		0
TOTAL CHARGES-SVS		42,969,315.94	25,607,000	38,148,000	38,148,000	38,148,000		U
FINES FORFEITURES & PENALTIES PEN INT & COSTS-DEL TAXES		181.848.74	182,000	203,000	203,000	203.000		0
TOTAL FINES FO/PEN	_	181,848.74	 182,000	 203,000	203,000	 203,000		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL - OTHER		63,175.00	80,000	80,000	80,000	80,000		0
TOTAL I R - FEDERA		63,175.00	80,000	80,000	80,000	80,000		0
INTERGVMTL REVENUE - OTHER								
OTHER GOVERNMENTAL AGENCIES		3,099.83	 2,000	 0	0	0		0
TOTAL I R - OTHER		3,099.83	2,000	0	0	0		0
INTERGVMTL REVENUE - STATE								
STATE - OTHER	_	33,221.18	32,000	50,000	50,000	50,000		0
TOTAL I R - STATE		33,221.18	32,000	50,000	50,000	50,000		0
LICENSES PERMITS & FRANCHISES								
BUSINESS LICENSES		(81,814.38)	0	0	0	0		0
CONSTRUCTION PERMITS		11,873,228.28	9,627,000	16,393,000	16,393,000	16,393,000		0
TOTAL LIC/PER/FRAN		11,791,413.90	9,627,000	16,393,000	16,393,000	16,393,000		0
MISCELLANEOUS REVENUE								
MISCELLANEOUS		1,006,038.67	531,000	315,000	315,000	315,000		0
OTHER SALES		26,159.13	0	0	0	0		0
TOTAL MISC REV		1,032,197.80	531,000	315,000	315,000	315,000		0
REVENUE - USE OF MONEY & PROP								
INTEREST		1,759,368.65	1,797,000	1,632,000	1,632,000	1,632,000		0
RENTS & CONCESSIONS	_	36,578.18	0	0	0	0		0
TOTAL USE OF MONEY		1,795,946.83	1,797,000	1,632,000	1,632,000	1,632,000		0
TOTAL REVENUE	\$	57,870,219.22	\$ 37,858,000	\$ 56,821,000	\$ 56,821,000	\$ 56,821,000	\$	0

## **Public Works - County Engineer Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 52,077,212.90	\$ 0	\$	0	\$ 0	\$ 0	\$	0
OTHER CHARGES	135,523.41	0		0	0	0		0
RESIDUAL EQUITY TRANSFERS	10,785.00	0		0	0	0		0
GROSS TOTAL	\$ 52,223,521.31	\$ 0	\$	0	\$ 0	\$ 0	\$	0
NET TOTAL	\$ 52,223,521.31	\$ 0	\$	0	\$ 0	\$ 0	\$	0
REVENUE	45,315,422.01	0		0	0	0		0
NET COUNTY COST	\$ 6,908,099.30	\$ 0	\$	0	\$ 0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties.

## 2009-10 Budget Message

The County Engineer Budget was combined with the Public Works—General Fund Budget in fiscal year (FY) 2008-09. The 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

#### **PUBLIC WORKS - COUNTY ENGINEER BUDGET DETAIL**

SERVICES & SUPPLIES           ADMINISTRATIVE SERVICES         \$ 266.24 \$ 0 \$ 0 \$ 0 \$ 0 \$           CLOTHING & PERSONAL SUPPLIES         2,219.51 0 0 0 0           COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS         122,089.52 0 0 0 0 0           COMPUTING-PERSONAL         11,684.69 0 0 0 0 0           CONTRACTED PROGRAM SERVICES         25,000.00 0 0 0 0           HOUSEHOLD EXPENSE         6,103.25 0 0 0 0 0           INFORMATION TECHNOLOGY SERVICES         85,830.00 0 0 0 0 0           INSURANCE         12,432.37 0 0 0 0 0           JURY & WITNESS EXPENSE         1,090.35 0 0 0 0           MAINTENANCE - EQUIPMENT         2,115.08 0 0 0 0	0 \$ (
CLOTHING & PERSONAL SUPPLIES       2,219.51       0       0       0         COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS       122,089.52       0       0       0         COMPUTING-PERSONAL       11,684.69       0       0       0         CONTRACTED PROGRAM SERVICES       25,000.00       0       0       0         HOUSEHOLD EXPENSE       6,103.25       0       0       0         INFORMATION TECHNOLOGY SERVICES       85,830.00       0       0       0         INSURANCE       12,432.37       0       0       0         JURY & WITNESS EXPENSE       1,090.35       0       0       0	•
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS         122,089.52         0         0         0           COMPUTING-PERSONAL         11,684.69         0         0         0           CONTRACTED PROGRAM SERVICES         25,000.00         0         0         0           HOUSEHOLD EXPENSE         6,103.25         0         0         0           INFORMATION TECHNOLOGY SERVICES         85,830.00         0         0         0           INSURANCE         12,432.37         0         0         0           JURY & WITNESS EXPENSE         1,090.35         0         0         0	^
MIDRANGE/DEPARTMENTAL SYSTEMS         COMPUTING-PERSONAL       11,684.69       0       0       0         CONTRACTED PROGRAM SERVICES       25,000.00       0       0       0         HOUSEHOLD EXPENSE       6,103.25       0       0       0         INFORMATION TECHNOLOGY SERVICES       85,830.00       0       0       0         INSURANCE       12,432.37       0       0       0         JURY & WITNESS EXPENSE       1,090.35       0       0       0	0 (
CONTRACTED PROGRAM SERVICES         25,000.00         0         0         0           HOUSEHOLD EXPENSE         6,103.25         0         0         0           INFORMATION TECHNOLOGY SERVICES         85,830.00         0         0         0           INSURANCE         12,432.37         0         0         0           JURY & WITNESS EXPENSE         1,090.35         0         0         0	0 0
HOUSEHOLD EXPENSE 6,103.25 0 0 0 0 0 INFORMATION TECHNOLOGY SERVICES 85,830.00 0 0 0 0 INSURANCE 12,432.37 0 0 0 0 0 JURY & WITNESS EXPENSE 1,090.35 0 0 0	0 (
INFORMATION TECHNOLOGY SERVICES         85,830.00         0         0         0           INSURANCE         12,432.37         0         0         0           JURY & WITNESS EXPENSE         1,090.35         0         0         0	0 0
INSURANCE         12,432.37         0         0         0           JURY & WITNESS EXPENSE         1,090.35         0         0         0	0 (
JURY & WITNESS EXPENSE 1,090.35 0 0 0	0 0
,	0 (
MAINTENANCE - EQUIPMENT         2,115.08         0         0         0	0 (
	0 (
MAINTENANCEBUILDINGS & IMPRV 276,562.89 0 0 0	0 (
MEMBERSHIPS 2,713.00 0 0	0 (
MISCELLANEOUS EXPENSE 108.09 0 0	0 (
OFFICE EXPENSE 109,919.37 0 0	0 (
PROFESSIONAL SERVICES 1,368,843.89 0 0 0	0 (
PUBLICATIONS & LEGAL NOTICE 30,477.54 0 0 0	0 0
RENTS & LEASES - BLDG & IMPRV 1,149,348.08 0 0 0	0 (
RENTS & LEASES - EQUIPMENT 44,259.17 0 0 0	0 0
SPECIAL DEPARTMENTAL EXPENSE 42,668,512.30 0 0	0 (
TECHNICAL SERVICES 5,972,335.86 0 0 0	0 0
TELECOMMUNICATIONS 5,249.52 0 0 0	0 (
TRAINING 25,370.12 0 0 0	0 (
TRANSPORTATION AND TRAVEL 23,474.91 0 0 0	0 (
UTILITIES 131,207.15 0 0 0	0 (
TOTAL S & S 52,077,212.90 0 0	0
OTHER CHARGES	
JUDGMENTS & DAMAGES 29,423.88 0 0 0	0 (
RET-OTHER LONG TERM DEBT 106,099.53 0 0 0	0 (
TOTAL OTH CHARGES 135,523.41 0 0 0	0
RESIDUAL EQUITY TRANSFERS	
RESIDUAL EQUITY TRANS         10,785.00         0         0         0	0 (
TOTAL RES EQ TRANS 10,785.00 0 0	0
GROSS TOTAL \$ 52,223,521.31 \$ 0 \$ 0 \$	0 \$
<b>NET TOTAL</b> \$ 52,223,521.31 \$ 0 \$ 0 \$	0 \$
REVENUE 45,315,422.01 0 0 0	0
NET COUNTY COST \$ 6,908,099.30 \$ 0 \$ 0 \$	0 \$
REVENUE DETAIL	
CHARGES FOR SERVICES	
AGRICULTURAL SERVICES \$ 35,112.65 \$ 0 \$ 0 \$	0 \$ 0
CHARGES FOR SERVICES - OTHER 2,510,862.01 0 0	0 0
PLANNING & ENGINEERING SERVICE 23,692,933.32 0 0 0	0 0
RECORDING FEES 108.95 0 0 0	0 0
ROAD & STREET SERVICES 1,746.00 0 0 0	0 0

## PUBLIC WORKS - COUNTY ENGINEER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
SANITATION SERVICES	4,527,890.94	0	0	0	0	0
TOTAL CHARGES-SVS	30,768,653.87	0	0	0	0	0
FINES FORFEITURES & PENALTIES						
PEN INT & COSTS-DEL TAXES	181,848.74	0	0	0	0	0
TOTAL FINES FO/PEN	181,848.74	0	0	0	0	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	63,175.00	0	0	0	0	0
TOTAL I R - FEDERA	63,175.00	0	0	0	0	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	3,099.83	0	0	0	0	0
TOTAL I R - OTHER	3,099.83	0	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	33,221.18	0	0	0	0	0
TOTAL I R - STATE	33,221.18	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(81,814.38)	0	0	0	0	0
CONSTRUCTION PERMITS	11,668,214.59	0	0	0	0	0
TOTAL LIC/PER/FRAN	11,586,400.21	0	0	0	0	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,001,128.87	0	0	0	0	0
OTHER SALES	53.73	0	0	0	0	0
TOTAL MISC REV	1,001,182.60	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
INTEREST	1,669,660.54	0	0	0	0	0
RENTS & CONCESSIONS	8,180.04	0	0	0	0	0
TOTAL USE OF MONEY	1,677,840.58	0	0	0	0	0
TOTAL REVENUE	\$ 45,315,422.01	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

## **Public Works - Facility Project Management Budget Summary**

**GENERAL FUND** 

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 200 REQUE			FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	34,983,430.99	\$ 0	\$	(	0	\$	0	\$	0	\$	0
OTHER CHARGES		(780.98)	0		(	0		0		0		0
FIXED ASSETS - EQUIPMENT		23,692.55	0		(	0		0		0		0
RESIDUAL EQUITY TRANSFERS		3,480.00	0		(	0		0		0		0
GROSS TOTAL	\$	35,009,822.56	\$ 0	\$	(	0	\$	0	\$	0	\$	0
INTRAFUND TRANSFERS		(22,625,046.44)	0		(	0		0		0		0
NET TOTAL	\$	12,384,776.12	\$ 0	\$	(	0	\$	0	\$	0	\$	0
REVENUE		12,498,144.91	0		(	0		0		0		0
NET COUNTY COST	\$	(113,368.79)	\$ 0	\$	(	0	\$	0	\$	0	\$	0
	Fl	JND		Fl	UNCTION				A	CTIVITY		

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Facility Project Management Budget, the mission is to provide construction management services for capital projects to departments in the County of Los Angeles.

## 2009-10 Budget Message

**GENERAL** 

The Facility Project Management Budget was combined with the Internal Service Fund Budget in fiscal year (FY) 2008-09. The 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

OTHER GENERAL

PUBLIC WORKS - FACILITY PROJECT MANAGEMENT BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
SERVICES & SUPPLIES											
ADMINISTRATIVE SERVICES	\$ 35,493.47	\$	0	\$	C	)	\$ 0	\$	0	\$	0
CLOTHING & PERSONAL SUPPLIES	58.40	)	0		C	)	0		0		0
COMMUNICATIONS	469.42	2	0		C	)	0		0		0
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	15,004.99	)	0		C	)	0		0		0
COMPUTING-PERSONAL	4,440.20	)	0		C	)	0		0		0
HOUSEHOLD EXPENSE	9,358.43	3	0		C	)	0		0		C
INFORMATION TECHNOLOGY SERVICES	3.40	)	0		C	)	0		0		0
INSURANCE	2.89	)	0		C	)	0		0		0
MAINTENANCE - EQUIPMENT	32.20	)	0		C	)	0		0		0
MAINTENANCEBUILDINGS & IMPRV	3,775.07	7	0		C	)	0		0		0
MEMBERSHIPS	166.12	2	0		C	)	0		0		0
OFFICE EXPENSE	12,095.77	7	0		C	)	0		0		0
PROFESSIONAL SERVICES	6,715,437.45	5	0		C	)	0		0		0
PUBLICATIONS & LEGAL NOTICE	10,566.48	3	0		C	)	0		0		0
RENTS & LEASES - BLDG & IMPRV	686,596.70	)	0		C	)	0		0		0
RENTS & LEASES - EQUIPMENT	43.14	ļ	0		C	)	0		0		0
SMALL TOOLS & MINOR EQUIPMENT	6.43	3	0		C	)	0		0		0
SPECIAL DEPARTMENTAL EXPENSE	15,858,260.58	3	0		C	)	0		0		0
TECHNICAL SERVICES	11,597,098.18	3	0		C	)	0		0		0
TELECOMMUNICATIONS	1,876.41		0		C	)	0		0		0
TRAINING	22,788.38	3	0		C	)	0		0		0
TRANSPORTATION AND TRAVEL	2,523.26	6	0		C	)	0		0		0
UTILITIES	7,333.62	2	0		C	)	0		0		0
TOTAL S & S	34,983,430.99	)	0		(	0	0		0		C
OTHER CHARGES											
JUDGMENTS & DAMAGES	(780.98	3)	0		C	)	0		0		0
TOTAL OTH CHARGES	(780.98	3)	0		(	0	0		0		C
FIXED ASSETS											
FIXED ASSETS - EQUIPMENT  COMPUTERS,  MIDRANGE/DEPARTMENTAL	23,692.55	5	0		C	)	0		0		0
TOTAL FIXED ASSETS - EQUIPMENT	23,692.55	;	0		C	<u> </u>	0	_	0		0
TOTAL FIXED ASSETS	23,692.55		0			0	0	_	0		
RESIDUAL EQUITY TRANSFERS											
RESIDUAL EQUITY TRANS	3,480.00	)	0		(	)	0		0		0
TOTAL RES EQ TRANS	3,480.00		0			0	0		0		
GROSS TOTAL	\$ 35,009,822.56			\$		0		\$		\$	
				Ψ				Ψ			
INTRAFUND TRANSFERS	(22,625,046.44		0	_	0		0	Φ.	0		0
NET TOTAL	\$ 12,384,776.12			\$		0		\$		\$	(
REVENUE	12,498,144.91		0		(	0	0		0		С
NET COUNTY COST	\$ (113,368.79	9) \$	0	\$	(	0	\$ 0	\$	0	\$	0

# PUBLIC WORKS - FACILITY PROJECT MANAGEMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 12,143,640.56	\$ 0	\$ (	0 \$	\$ 0	\$ 0
PLANNING & ENGINEERING SERVICE	369.20	0	(	0	0	0
TOTAL CHARGES-SVS	12,144,009.76	0	(	0	0	0
LICENSES PERMITS & FRANCHISES						
CONSTRUCTION PERMITS	205,013.69	0	(	0	0	0
TOTAL LIC/PER/FRAN	205,013.69	0	(	0	0	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	4,909.81	0	(	0	0	0
OTHER SALES	26,105.40	0	(	0	0	0
TOTAL MISC REV	31,015.21	0	(	0	0	0
REVENUE - USE OF MONEY & PROP						
INTEREST	89,708.11	0	(	0	0	0
RENTS & CONCESSIONS	28,398.14	0	(	0 0	0	0
TOTAL USE OF MONEY	118,106.25	0	(	0	0	0
TOTAL REVENUE	\$ 12,498,144.91	\$ 0	\$ 0	0 \$ 0	\$ 0	\$ 0

#### **Public Works - Pre-County Improvement District Studies Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009- REQUES		FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS									
SERVICES & SUPPLIES	\$ 509,101.50	\$ 0	9	3	0	\$	0	\$ 0	\$ 0
GROSS TOTAL	\$ 509,101.50	\$ 0	9	3	0	\$	0	\$ 0	\$ 0
NET TOTAL	\$ 509,101.50	\$ 0	9	3	0	\$	0	\$ 0	\$ 0
REVENUE	50,030.42	0			0		0	0	0
NET COUNTY COST	\$ 459,071.08	\$ 0	9	3	0	\$	0	\$ 0	\$ 0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in the County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance.

#### 2009-10 Budget Message

The Pre-County Improvement District Studies Budget was combined with the Public Works–General Fund Budget in fiscal year (FY) 2008-09. The 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

#### PUBLIC WORKS - PRE-COUNTY IMPROVEMENT DIST STUDIES BUDGET DETAIL

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED		CHANGE FROM BUDGET
SERVICES & SUPPLIES	,									
RENTS & LEASES - BLDG & IMPRV	\$	19,200.07	\$ 0	)	\$	0	\$ 0	\$ 0	;	\$ 0
SPECIAL DEPARTMENTAL EXPENSE		489,901.43	0	)		0	0	0		0
TOTAL S & S		509,101.50	0	)		0	0	0		0
GROSS TOTAL	\$	509,101.50	\$ 0	)	\$	0	\$ 0	\$ 0	9	0
NET TOTAL	\$	509,101.50	\$ 0	)	\$	0	\$ 0	\$ 0	9	0
REVENUE		50,030.42	0	)		0	0	0		0
NET COUNTY COST	\$	459,071.08	\$ 0	)	\$	0	\$ 0	\$ 0	9	0
REVENUE DETAIL										
CHARGES FOR SERVICES										
CHARGES FOR SERVICES - OTHER	\$	50,030.43	\$ 0	)	\$	0	\$ 0	\$ 0	\$	0
TOTAL CHARGES-SVS		50,030.43	0	)		0	0	0		0
MISCELLANEOUS REVENUE										
MISCELLANEOUS		(0.01)	0	)		0	0	0		0
TOTAL MISC REV		(0.01)	0	)		0	0	0		0
TOTAL REVENUE	\$	50,030.42	\$ 0	)	\$	0	\$ 0	\$ 0	\$	0

#### Public Works - Public Ways/Public Facilities Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		 2009-10 QUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 4,874,400.17	\$ 0	\$	0	\$ 0 \$	0	\$	0
GROSS TOTAL	\$ 4,874,400.17	\$ 0	\$	0	\$ 0 \$	0	\$	0
INTRAFUND TRANSFERS	(744,169.37)	0		0	0	0		0
NET TOTAL	\$ 4,130,230.80	\$ 0	\$	0	\$ 0 \$	0	\$	0
NET COUNTY COST	\$ 4,130,230.80	\$ 0	\$	0	\$ 0 \$	0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital project, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

#### 2009-10 Budget Message

In fiscal year (FY) 2008-09, the Public Ways/Public Facilities Fund programs for Graffiti Abatement, Crossing Guard Services, and Unincorporated Area Services – Community Enhancement Teams were combined with the Public Works-General Fund Budget and the Public Ways/Public Facilities Fund programs for Red Light Photo Enhancement were combined with the Internal Service Fund Budget. The 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

#### PUBLIC WAYS-PUBLIC FACILITIES BUDGET DETAIL

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CH	ANGE FROM BUDGET
SERVICES & SUPPLIES	•								
COMPUTING-PERSONAL	\$	1,057.01	\$ 0	\$ 0	)	\$ 0	\$ 0	\$	0
MAINTENANCE - EQUIPMENT		15.00	0	0	)	0	0		0
MEMBERSHIPS		850.00	0	0	)	0	0		0
OFFICE EXPENSE		1,370.77	0	0	)	0	0		0
PROFESSIONAL SERVICES		737,748.48	0	0	)	0	0		0
RENTS & LEASES - BLDG & IMPRV		42,126.31	0	0	)	0	0		0
SPECIAL DEPARTMENTAL EXPENSE		4,089,521.47	0	0	)	0	0		0
TECHNICAL SERVICES		1,439.30	0	0	)	0	0		0
TELECOMMUNICATIONS		271.83	0	0	)	0	0		0
TOTAL S & S		4,874,400.17	0	(	)	0	0		0
GROSS TOTAL	\$	4,874,400.17	\$ 0	\$ (	)	\$ 0	\$ 0	\$	0
INTRAFUND TRANSFERS		(744,169.37)	0	0	)	0	0		0
NET TOTAL	\$	4,130,230.80	\$ 0	\$ (	)	\$ 0	\$ 0	\$	0
NET COUNTY COST	\$	4,130,230.80	\$ 0	\$ (	)	\$ 0	\$ 0	\$	0

# **Public Works - Reimbursement for Sewer Construction Budget Summary**

CLASSIFICATION	=	Y 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	 CHANGE FROM BUDGET
FINANCING REQUIREMENTS									
SERVICES & SUPPLIES	\$	661.75	\$ 0	)	\$	0	\$ 0	\$ 0	\$ 0
GROSS TOTAL	\$	661.75	\$ 0	)	\$	0	\$ 0	\$ 0	\$ 0
NET TOTAL	\$	661.75	\$ 0	)	\$	0	\$ 0	\$ 0	\$ 0
REVENUE		6,621.88	0	)		0	0	0	0
NET COUNTY COST	\$	(5,960.13)	\$ 0	)	\$	0	\$ 0	\$ 0	\$ 0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALOTHER GENERAL

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to Sewer Construction, the mission is to coordinate with private developers to provide adequate sanitary sewer facilities to homes and business in developing areas.

#### 2009-10 Budget Message

The Reimbursement for Sewer Construction Budget was combined with the Public Works–General Fund Budget in fiscal year (FY) 2008-09. The 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

#### PUBLIC WORKS-REIMBURSEMENT FOR SEWER CONSTRUCTION BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		009-10 JESTED	FY 2009-10 PROPOSED		CH	HANGE FROM BUDGET
SERVICES & SUPPLIES								•		
SPECIAL DEPARTMENTAL EXPENSE	\$ 661.75	\$ 0		\$	0	\$ 0	\$ 0	)	\$	0
TOTAL S & S	661.75	0			0	0	(	)		0
GROSS TOTAL	\$ 661.75	\$ 0	9	5	0	\$ 0	\$ (	)	\$	0
NET TOTAL	\$ 661.75	\$ 0	9	5	0	\$ 0	\$ (	) :	\$	0
REVENUE	6,621.88	0			0	0	(	)		0
NET COUNTY COST	\$ (5,960.13)	\$ 0	Ş	5	0	\$ 0	\$ (	) ;	\$	0
REVENUE DETAIL										
CHARGES FOR SERVICES										
PLANNING & ENGINEERING SERVICE	\$ 6,621.88	\$ 0		\$	0	\$ 0	\$ 0	9	\$	0
TOTAL CHARGES-SVS	6,621.88	0			0	0	0			0
TOTAL REVENUE	\$ 6,621.88	\$ 0		<b>\$</b>	0	\$ 0	\$ 0	- 5	\$	0

Public Works - Flood Control District/Debt Services Summary Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cł	IANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 210,961,433.59	\$ 259,581,000	\$ 264,934,000	\$ 246,520,000	\$ 246,520,000	\$	(18,414,000)
OTHER CHARGES	19,992,502.48	19,995,000	20,006,000	20,973,000	20,973,000		967,000
FIXED ASSETS - LAND FIXED ASSETS - B & I	21,403,000.00 309,129.51	0 1,725,000	0 1,725,000	0 0	0		0 (1,725,000)
TOTAL CAPITAL PROJECT FIXED ASSETS - EQUIPMENT	21,712,129.51 116,214.31	1,725,000 56,000	1,725,000 156,000	835,000	835,000		(1,725,000) 679,000
TOTAL FIXED ASSETS  RESIDUAL EQUITY TRANSFERS	21,828,343.82 266,568.43	1,781,000 1,654,000	1,881,000 1,954,000	835,000 1,683,000	835,000 1,683,000		(1,046,000) (271,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	3,005,000	0	0		(3,005,000)
GROSS TOTAL	\$ 253,048,848.32	\$ 283,011,000	\$ 291,780,000	\$ 270,011,000	\$ 270,011,000	\$	(21,769,000)
RESERVES							
GENERAL RESERVES	\$ 169,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
DESIGNATIONS	33,814,000.00	30,514,000	30,514,000	28,789,000	28,789,000		(1,725,000)
TOTAL FINANCING REQUIREMENTS	\$ 287,031,848.32	\$ 313,525,000	\$ 322,294,000	\$ 298,800,000	\$ 298,800,000	\$	(23,494,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 16,483,000.00	\$ 31,405,000	\$ 31,405,000	\$ 8,000,000	\$ 8,000,000	\$	(23,405,000)
CANCEL RES/DES	55,633,652.00	28,039,000	24,039,000	28,789,000	28,789,000		4,750,000
PROPERTY TAXES	94,444,018.45	98,128,000	93,744,000	98,200,000	98,200,000		4,456,000
SPECIAL ASSESSMENTS	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000		(748,000)
REVENUE	42,766,257.44	54,223,000	63,249,000	54,702,000	54,702,000		(8,547,000)
TOTAL AVAILABLE FINANCING	\$ 318,435,624.52	\$ 321,525,000	\$ 322,294,000	\$ 298,800,000	\$ 298,800,000	\$	(23,494,000)

#### Mission Statement

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Flood Control District, the mission is to provide flood control facilities that function as designed during storm events; increase local water availability through conservation efforts; and improve water quality of streams, rivers, lakes, and ocean.

# 2009-10 Budget Message

The 2009-10 Proposed Flood Control District Fund Budget Request of \$298,800,000 reflects a decrease of \$23,494,000 from the fiscal year (FY) 2008-09 Final Adopted Budget. The decrease in fund balance of \$23.0 million is mainly attributable to awarding construction contracts and reduction of one-time funding for the Stormwater and Urban Runoff Quality Program received in FY 2008-09. Major construction projects include

Termino Avenue Storm Drain, Morris Dam Power System and Valve Upgrade, and Big Tujunga Dam Seismic Rehabilitation and Spillway Modification.

The primary sources of revenue in the Flood Control District Fund, property taxes and benefit assessments, are not keeping pace with the increasing costs of efforts to improve stormwater and urban runoff quality as required by the National Pollutant Discharge Elimination System, Municipal Separate Storm Sewer System Permit and Total Maximum Daily Loads (TMDLs). There are also increasing costs of construction and repair/ rehabilitation of channel improvements and runoff regulation facilities to keep our flood control system functioning as designed. Additionally, costs related to the repair and rehabilitation of seawater intrusion control facilities, observation wells, and the appurtenant telemetry signal and alarm system, groundwater recharge facilities, and water conservation studies are also increasing. Although the Department proactively seeks grants for rehabilitation projects, as costs continue to escalate in future years, the Department will be challenged to meet these needs without developing new ongoing funding sources.

#### **Critical/Strategic Planning Initiatives**

A structured approach to strategic planning and budgeting for individual Public Works programs and services is currently being implemented under Public Works' Strategic Plan. The four main components of Public Works' Integrated Planning Process include Program Plans, Fund Financial Plans, Staffing Plans, and the Budget Request. Program Plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments,

results-based work plans, and funding requests. Fund Financial Plans project sources of revenue and financing requirements for each operating fund and set preliminary budget allocations to the Public Works programs. Based on these funding allocations, Staffing Plans are then developed as part of Divisional Operational Plans. The Budget Request is then prepared based on the Program Plans, Fund Financial Plans, and Staffing Plans.

#### **Changes From 2008-09 Budget**

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
2008-09 Final Adopted Budget	322,294,000	322,294,000	0.0
Critical Issues			
1. Encroachment Permit Issuance and Inspection: Reflects an anticipated increase in requirements for issuance of permits and inspection of activities financed with property tax and fees from licenses and permits.	693,000	693,000	
2. Environmental Defenders: Reflects a minimal increase in this program. The Environmental Defenders Program was selected as a Department program for inclusion in the annual Children and Families Budget.	2,000	2,000	
<b>3. Flood Control:</b> Reflects an anticipated increase in the operation and maintenance of debris control facilities, flood maintenance facilities and channel improvements, repair and rehabilitation of runoff regulation facilities, construction of runoff regulation and multi-purpose enhancements for flood control facilities.	16,514,000	16,514,000	
<b>4. Graffiti Abatement:</b> Reflects an anticipated increase in requirements for graffiti removal within Flood Control District's various rights of way.	81,000	81,000	
<b>5. Integrated Water Resource Planning:</b> Reflects an anticipated decrease in flood plain management activities and watershed multi-use studies.	(2,629,000)	(2,629,000)	
<b>6. Land Development:</b> Reflects an anticipated increase in subdivision plan checking and private drain permit inspections.	132,000	132,000	
7. Public Works Services to Cities and Agencies: Reflects an anticipated decrease in reimbursable and flood services to cities and other agencies.	(1,287,000)	(1,287,000)	
<b>8. Stormwater and Urban Runoff Quality:</b> Reflects an anticipated decrease in the monitoring and compliance of Section 402 of the Clean Water Act to implement the National Pollutant Discharge Elimination System (NPDES).	(19,334,000)	(19,334,000)	
<b>9. Water Conservation:</b> Reflects an anticipated decrease in the construction, repair and rehabilitation of groundwater recharge and seawater intrusion control facilities.	(12,936,000)	(12,936,000)	
Other Changes			
1. <b>Contingencies:</b> Reflects a reduction to finance the District's operating requirements.	(3,005,000)	(3,005,000)	
<b>2. Designations:</b> Reflects a reduction to finance the District's operating requirements.	(1,725,000)	(1,725,000)	
Total Changes	(23,494,000)	(23,494,000)	0.0
2009-10 Proposed Budget	298,800,000	298,800,000	0.0

#### PUBLIC WORKS - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	 FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	\$ 2,127,949.07	\$ 353,000	\$ 2,633,000	9	2,422,000	\$ 2,422,000	\$	(211,000)
CLOTHING & PERSONAL SUPPLIES	4,895.02	15,000	8,000		6,000	6,000		(2,000)
COMMUNICATIONS	172.44	0	0		0	0		0
CONTRACTED PROGRAM SERVICES	590.00	0	2,000		1,000	1,000		(1,000)
HOUSEHOLD EXPENSE	3,878.11	9,000	19,000		4,000	4,000		(15,000)
COMPUTING-PERSONAL	24,985.08	85,000	70,000		54,000	54,000		(16,000)
COMPUTING-	58,535.28	85,000	72,000		67,000	67,000		(5,000)
MIDRANGE/DEPARTMENTAL SYSTEMS	•	,	•		•	,		( , ,
INFORMATION TECHNOLOGY SERVICES	33,711.72	70,000	0		38,000	38,000		38,000
MAINTENANCE - EQUIPMENT	765,558.64	227,000	1,574,000		872,000	872,000		(702,000)
RENTS & LEASES - EQUIPMENT	3,897,950.83	4,082,000	5,292,000		3,798,000	3,798,000		(1,494,000)
RENTS & LEASES - BLDG & IMPRV	1,389,449.00	1,470,000	1,430,000		1,622,000	1,622,000		192,000
PUBLICATIONS & LEGAL NOTICE	13,454.06	5,000	104,000		15,000	15,000		(89,000)
PROFESSIONAL SERVICES	13,063,619.42	31,868,000	15,883,000		16,718,000	16,718,000		835,000
OFFICE EXPENSE	22,024.09	31,000	33,000		25,000	25,000		(8,000)
MISCELLANEOUS EXPENSE	42.37	0	0		0	0		0
MEMBERSHIPS	35,085.86	38,000	353,000		40,000	40,000		(313,000)
MAINTENANCEBUILDINGS & IMPRV	4,354,730.91	3,645,000	5,008,000		4,404,000	4,404,000		(604,000)
INSURANCE	497,581.02	673,000	856,000		817,000	817,000		(39,000)
UTILITIES	1,484,971.78	1,688,000	1,854,000		1,799,000	1,799,000		(55,000)
TRANSPORTATION AND TRAVEL	20,020.26	402,000	31,000		406,000	406,000		375,000
TRAINING	24,055.92	29,000	110,000		110,000	110,000		0
TELECOMMUNICATIONS	71,048.93	79,000	177,000		85,000	85,000		(92,000)
TECHNICAL SERVICES	3,037,543.36	3,145,000	3,185,000		3,298,000	3,298,000		113,000
SPECIAL DEPARTMENTAL EXPENSE	179,871,301.73	211,375,000	226,083,000		209,739,000	209,739,000		(16,344,000)
SMALL TOOLS & MINOR EQUIPMENT	158,278.69	207,000	157,000		180,000	180,000		23,000
TOTAL S & S	210,961,433.59	259,581,000	 264,934,000		246,520,000	 246,520,000		(18,414,000)
OTHER CHARGES			, ,					( , , , ,
OTHER CHARGES	270 000 00	0	0		0	0		0
BOND REDEMPTIONS	370,000.00	0	0		0	0		0
INTEREST ON BONDS	9,435.00	0	045.000		0	0		(4.07.000)
JUDGMENTS & DAMAGES	276,080.22	625,000	815,000		648,000	648,000		(167,000)
RET-OTHER LONG TERM DEBT	13,970,263.13	14,505,000	14,505,000		15,095,000	15,095,000		590,000
TAXES & ASSESSMENTS	5,894.41	9,000	10,000		3,000	3,000		(7,000)
RIGHTS OF WAY	41,001.38	254,000	100,000		1,210,000	1,210,000		1,110,000
INT-OTHER LONG TERM DEBT	5,054,328.34	4,576,000	4,576,000		3,984,000	3,984,000		(592,000)
CONT TO NON COUNTY AGENCIES	265,500.00	 26,000	 0 000 000		33,000	 33,000		33,000
TOTAL OTH CHARGES	19,992,502.48	19,995,000	20,006,000		20,973,000	20,973,000		967,000
FIXED ASSETS								
LAND	21,403,000.00	0	0		0	0		0
FIXED ASSETS - B & I								
BUILDINGS & IMPROVEMENTS	307,247.13	1,222,000	1,222,000		0	0		(1,222,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	66,000	66,000		0	0		(66,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	1,882.38	346,000	346,000		0	0		(346,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	16,000	16,000	0	0	(16,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	75,000	75,000	0	0	(75,000)
FIXED ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED ASSETS	0.00	0	100,000	100,000	100,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	44,000	44,000	0	0	(44,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	10,247.92	12,000	12,000	0	0	(12,000)
MACHINERY EQUIPMENT	(3,273.30)	0	0	75,000	75,000	75,000
OFFICE FURNITURE, FIXTURES & EQ	(344.04)	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	109,583.73	0	0	660,000	660,000	660,000
TOTAL FIXED ASSETS - EQUIPMENT	116,214.31	56,000	156,000	835,000	835,000	679,000
TOTAL FIXED ASSETS	21,828,343.82	1,781,000	1,881,000	835,000	835,000	(1,046,000)
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS	266,568.43	1,654,000	1,954,000	1,683,000	1,683,000	(271,000)
TOTAL RES EQ TRANS	266,568.43	1,654,000	1,954,000	1,683,000	1,683,000	(271,000)
APPROPRIATION FOR CONTINGENCY						
FUND BALANCE-AVAILABLE	0.00	0	3,005,000	0	0	(3,005,000)
GROSS TOTAL	\$ 253,048,848.32	\$ 283,011,000	\$ 291,780,000	\$ 270,011,000	\$ 270,011,000	\$ (21,769,000)
RESERVES						
GENERAL RESERVES	\$ 169,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
DESIGNATIONS	33,814,000.00	30,514,000	30,514,000	28,789,000	28,789,000	(1,725,000)
TOTAL FINANCING REQUIREMENTS	\$ 287,031,848.32	\$ 313,525,000	\$ 322,294,000	\$ 298,800,000	\$ 298,800,000	\$ (23,494,000)
AVAILABLE FINANCING						
FUND BALANCE	16,483,000.00	31,405,000	31,405,000	8,000,000	8,000,000	(23,405,000)
CANCEL RES/DES	55,633,652.00	28,039,000	24,039,000	28,789,000	28,789,000	4,750,000
PROPERTY TAXES	94,444,018.45	98,128,000	93,744,000	98,200,000	98,200,000	4,456,000
SPECIAL ASSESSMENTS	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000	(748,000)
REVENUE	42,766,257.44	54,223,000	63,249,000	54,702,000	54,702,000	(8,547,000)
TOTAL AVAILABLE FINANCING	\$ 318,435,624.52	\$ 321,525,000	\$ 322,294,000	\$ 298,800,000	\$ 298,800,000	\$ (23,494,000)
REVENUE DETAIL						
CHARGES FOR SERVICES						
PLANNING & ENGINEERING SERVICE	\$ 1,951,811.10	\$ 1,613,000	\$ 2,421,000	\$ 3,157,000	\$ 3,157,000	\$ 736,000
RECORDING FEES	136.78	0	0	0	0	0
ROAD & STREET SERVICES	4,595,726.93	8,405,000	10,064,000	8,226,000	8,226,000	(1,838,000)
CHARGES FOR SERVICES - OTHER	3,757,562.08	11,815,000	355,000	9,115,000	9,115,000	8,760,000
SPECIAL ASSESSMENTS	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000	(748,000)
TOTAL CHARGES-SVS	119,413,933.52	131,563,000	122,697,000	129,607,000	129,607,000	6,910,000

PUBLIC WORKS - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	60.00	0	9,000	0	0	(9,000)
PEN INT & COSTS-DEL TAXES	1,440,435.39	1,433,000	1,000,000	1,500,000	1,500,000	500,000
TOTAL FINES FO/PEN	1,440,495.39	1,433,000	1,009,000	1,500,000	1,500,000	491,000
INTERGYMTL REVENUE - FEDERAL						
FEDERAL AID - CONSTRUCTION/CP	11,535.00	0	0	0	0	0
FEDERAL AID - DISASTER	106,006.44	2,802,000	4.119.000	1,835,000	1,835,000	(2,284,000)
FEDERAL - OTHER	5,829,623.79	0	0	0	0	0
TOTAL IR-FEDERA	5,947,165.23	2,802,000	4,119,000	1,835,000	1,835,000	(2,284,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	4,747,471.97	4,430,000	6,199,000	7,054,000	7,054,000	855,000
TOTAL IR-OTHER	4,747,471.97	4,430,000	6,199,000	7,054,000	7,054,000	855,000
INTERGVMTL REVENUE - STATE						
OTHER STATE IN-LIEU TAXES	7,246.47	7,000	0	7,000	7,000	7,000
STATE AID - DISASTER	35,335.46	0	1,373,000	798,000	798,000	(575,000)
HOMEOWNER PROP TAX RELIEF	834,010.57	834,000	800,000	834,000	834,000	34,000
STATE - OTHER	2,519,739.92	6,915,000	7,054,000	2,600,000	2,600,000	(4,454,000)
TOTAL IR-STATE	3,396,332.42	7,756,000	9,227,000	4,239,000	4,239,000	(4,988,000)
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(8,376.64)	0	0	0	0	0
CONSTRUCTION PERMITS	35,392.99	10,000	2,000	26,000	26,000	24,000
OTHER LICENSES & PERMITS	713,921.72	775,000	1,298,000	2,000,000	2,000,000	702,000
TOTAL LIC/PER/FRAN	740,938.07	785,000	1,300,000	2,026,000	2,026,000	726,000
MISCELLANEOUS REVENUE						
OTHER SALES	370,964.59	1,817,000	645,000	2,018,000	2,018,000	1,373,000
MISCELLANEOUS	357,194.28	105,000	63,000	50,000	50,000	(13,000)
TOTAL MISC REV	728,158.87	1,922,000	708,000	2,068,000	2,068,000	1,360,000
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	175,122.43	230,000	900,000	600,000	600,000	(300,000)
OPERATING TRANSFERS IN	0.00	0	12,964,000	95,000	95,000	(12,869,000)
LONG TERM DEBT PROCEEDS/CP	692,118.20	0	0	0	0	0
TOTAL OTH FIN SRCS	867,240.63	230,000	13,864,000	695,000	695,000	(13,169,000)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	87,436,528.40	92,141,000	85,656,000	92,660,000	92,660,000	7,004,000
PROP TAXES - CURRENT - UNSEC	3,160,891.60	3,210,000	2,974,000	3,304,000	3,304,000	330,000
PROP TAXES - PRIOR - SEC	(199,246.53)	447,000	173,000	0	0	(173,000)
PROP TAXES - PRIOR - UNSEC	180,802.92	94,000	93,000	0	0	(93,000)
SUPPLEMENTAL PROP TAXES - CURR	3,209,313.31	1,714,000	4,128,000	2,236,000	2,236,000	(1,892,000)
SUPPLEMENTAL PROP TAXES- PRIOR	655,728.75	522,000	720,000	0	0	(720,000)
TOTAL PROP TAXES	94,444,018.45	98,128,000	93,744,000	98,200,000	98,200,000	4,456,000
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS IN	243,434.43	0	0	0	0	0
	243,434.43		0			

#### PUBLIC WORKS - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
REVENUE - USE OF MONEY & PROP						
INTEREST	6,552,693.37	5,424,000	6,849,000	7,001,000	7,001,000	152,000
RENTS & CONCESSIONS	7,427,607.42	7,279,000	6,934,000	7,416,000	7,416,000	482,000
ROYALTIES	369,482.75	329,000	200,000	370,000	370,000	170,000
TOTAL USE OF MONEY	14,349,783.54	13,032,000	13,983,000	14,787,000	14,787,000	804,000
TOTAL REVENUE	\$ 246,318,972.52 \$	262,081,000 \$	266,850,000 \$	262,011,000 \$	262,011,000	\$ (4,839,000)

#### **Public Works - Road Fund Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cl	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 196,774,525.50	\$ 247,355,000	\$ 302,841,000	\$ 313,094,000	\$ 313,094,000	\$	10,253,000
OTHER CHARGES	5,621,089.39	2,087,000	2,087,000	6,673,000	6,673,000		4,586,000
FIXED ASSETS - LAND FIXED ASSETS - EQUIPMENT TOTAL FIXED ASSETS	47,747.27 2,264.99 50.012.26	0 300,000 300,000	 300,000 300,000	0 1,117,000 1,117,000	0 1,117,000 1,117,000		817,000 817,000
OTHER FINANCING USES	381,000.00	0	0	0	0		0
RESIDUAL EQUITY TRANSFERS	(122,101.00)	2,259,000	2,259,000	2,648,000	2,648,000		389,000
GROSS TOTAL	\$ 202,704,526.15	\$ 252,001,000	\$ 307,487,000	\$ 323,532,000	\$ 323,532,000	\$	16,045,000
RESERVES							
DESIGNATIONS	\$ 80,112,000.00	\$ 68,091,000	\$ 68,091,000	\$ 6,612,000	\$ 6,612,000	\$	(61,479,000)
TOTAL FINANCING REQUIREMENTS	\$ 282,816,526.15	\$ 320,092,000	\$ 375,578,000	\$ 330,144,000	\$ 330,144,000	\$	(45,434,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 7,876,000.00	\$ 20,879,000	\$ 20,879,000	\$ 8,400,000	\$ 8,400,000	\$	(12,479,000)
CANCEL RES/DES	13,008,527.00	86,049,000	80,112,000	68,091,000	68,091,000		(12,021,000)
REVENUE	282,810,978.30	221,564,000	274,587,000	253,653,000	253,653,000		(20,934,000)
TOTAL AVAILABLE FINANCING	\$ 303,695,505.30	\$ 328,492,000	\$ 375,578,000	\$ 330,144,000	\$ 330,144,000	\$	(45,434,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission that the public served by various agencies benefits by receiving quality and efficient public works services without the need for those agencies to add public works staff or to contract with private providers.

# 2009-10 Budget Message

The Road Fund provides for construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals. The fiscal year (FY) 2009-10 Proposed Road Fund Budget of \$330,144,000 reflects an overall decrease of \$45,434,000 from the FY 2008-09

Final Adopted Budget. The decrease is primarily the result of \$61.0 million in released Proposition 1B and Proposition 42 designations that will be utilized to finance road infrastructure projects, offset by an overall increase in appropriations of \$16.0 million.

The Department anticipates less gas tax revenue in FY 2009-10, while financial demands are increasing due to continually rising costs and more stringent environmental regulations requirements. As federal and State revenues for economic stimulus become available to fund road infrastructure projects, the Department will request revisions to this budget.

#### **Critical/Strategic Planning Initiatives**

This budget request was assembled with an emphasis on optimizing the use of Proposition 42 funds for the maintenance and preservation of our existing roadway system. This strategy meets the County Strategic Plan goal of Operational Effectiveness by maximizing the use of available limited revenues while providing residents in the unincorporated County areas with safe roads that provide them with the necessary mobility options for work, education, and recreation.

A structured approach to strategic planning and budgeting for individual Public Works programs and services is in place under Public Works' Strategic Plan. The four main components of Public Works' Integrated Planning Process include Program Plans, Fund Financial Plans, Staffing Plans, and the Budget Request. Program Plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans,

and funding requests. Fund Financial Plans project sources of revenue and financing requirements for each operating fund and set preliminary budget allocations to the Public Works programs. Based on these funding allocations, Staffing Plans are then developed as part of Divisional Operational Plans. The Budget Request is then prepared based on the Program Plans, Fund Financial Plans, and Staffing Plans.

#### **Changes From 2008-09 Budget**

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
2008-09 Final Adopted Budget	375,578,000	375,578,000	0.0
New/Expanded Programs			
1. Encroachment Permit Issuance and Inspection: Reflects an anticipated increase in requirements for issuance of permits, inspection of activities, and construction within public right of way.	1,553,000	1,553,000	
Critical Issues			
1. Public Works Services to Cities and Agencies: Reflects an anticipated decrease in design and construction or maintenance of traffic control devices and road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants.	(4,038,000)	(4,038,000)	
<b>2. Stormwater and Urban Runoff Quality:</b> Reflects an anticipated decrease in requirements for public agency maintenance/storage facilities and drainage systems.	(6,029,000)	(6,029,000)	
<b>3. Traffic Congestion Management:</b> Reflects an anticipated decrease in requirements for construction of roads and highways, bridges/tunnels, traffic studies, and congestion management plans.	(15,959,000)	(15,959,000)	
<b>4. Unincorporated County Roads:</b> The increase is a result of the cancellation of \$61.0 million from Proposition 1B and Proposition 42 designations that will be utilized to finance road construction and maintenance activities including construction of roads, highways, and bridges/tunnels.	41,098,000	41,098,000	
Other Changes			
<b>1. Designations:</b> Reduced to make funds available for Proposition 1B, Proposition 42, and other road construction program projects.	(61,479,000)	(61,479,000)	
<b>2. Graffiti Abatement:</b> Reflects an anticipated decrease in requirements for graffiti removal within the road right of way.	(57,000)	(57,000)	
<b>3. Land Development:</b> Reflects an anticipated decrease in requirements for issuance of permits and inspection of road construction associated with subdivisions funded by developers.	(523,000)	(523,000)	
Total Changes	(45,434,000)	(45,434,000)	0.0
2009-10 Proposed Budget	330,144,000	330,144,000	0.0

#### **PUBLIC WORKS - ROAD FUND BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES							
ADMINISTRATIVE SERVICES	\$ 422,293.55	\$ 449,000	\$ 380,000	\$ 673,000	\$ 673,000	\$	293,000
CLOTHING & PERSONAL SUPPLIES	91,971.01	51,000	40,000	147,000	147,000		107,000
COMMUNICATIONS	71.98	0	1,000	0	0		(1,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	148,352.26	216,000	178,000	228,000	228,000		50,000
CONTRACTED PROGRAM SERVICES	260,583.00	506,000	583,000	415,000	415,000		(168,000)
INFORMATION TECHNOLOGY SERVICES	4,185.75	42,000	9,000	7,000	7,000		(2,000)
MAINTENANCE - EQUIPMENT	977,402.50	987,000	1,082,000	1,507,000	1,507,000		425,000
MEMBERSHIPS	50,524.71	50,000	26,000	81,000	81,000		55,000
OFFICE EXPENSE	20,152.71	25,000	38,000	32,000	32,000		(6,000)
PUBLICATIONS & LEGAL NOTICE	13,780.58	9,000	15,000	22,000	22,000		7,000
PROFESSIONAL SERVICES	7,362,696.91	7,525,000	3,224,000	11,758,000	11,758,000		8,534,000
MISCELLANEOUS EXPENSE	7,696.49	6,000	5,000	12,000	12,000		7,000
MAINTENANCEBUILDINGS & IMPRV	6.608.156.11	6,428,000	4,990,000	10.306.000	10,306,000		5,316,000
INSURANCE	2.288.097.38	2,515,000	4,170,000	3,707,000	3,707,000		(463,000)
HOUSEHOLD EXPENSE	9,697.04	14,000	12,000	15,000	15,000		3,000
COMPUTING-PERSONAL	109,974.37	25,000	43,000	175,000	175,000		132,000
COMPUTING-MAINFRAME	0.00	0	13,000	0	0		(13,000)
UTILITIES	1.785.071.44	1,827,000	1,502,000	3,116,000	3,116,000		1,614,000
TRANSPORTATION AND TRAVEL	4,728.89	21,000	20,000	20,000	20,000		0
TRAINING	12,743.70	15,000	19,000	19,000	19,000		0
TELECOMMUNICATIONS	6,441.60	6,000	10,000	13,000	13,000		3,000
TECHNICAL SERVICES	3,221,999.34	2,660,000	1,749,000	5,818,000	5,818,000		4,069,000
SPECIAL DEPARTMENTAL EXPENSE	167,358,466.28	218,033,000	275,538,000	266,098,000	266,098,000		(9,440,000)
SMALL TOOLS & MINOR EQUIPMENT	137,942.95	134,000	167,000	221,000	221,000		54,000
RENTS & LEASES - EQUIPMENT	3,962,096.80	3,715,000	6,796,000	5,661,000	5,661,000		(1,135,000)
RENTS & LEASES - BLDG & IMPRV	1,909,398.15	2.096.000	2,231,000	3,043,000	3,043,000		812,000
TOTAL S & S	196,774,525.50	247,355,000	 302.841.000	313.094.000	 313,094,000		10,253,000
	190,774,525.50	247,333,000	302,041,000	313,094,000	313,094,000		10,233,000
OTHER CHARGES  CONT TO NON COUNTY AGENCIES	0.00	0	E00.000	E00 000	E00.000		0
			500,000	500,000	500,000		0
RIGHTS OF WAY	475,648.00	629,000	0	500,000	500,000		500,000
TAXES & ASSESSMENTS	3,091.94	4,000	0	5 673 000	0		0
JUDGMENTS & DAMAGES TOTAL OTH CHARGES	5,142,349.45	1,454,000 2,087,000	 1,587,000	5,673,000	 5,673,000		4,086,000
	5,621,089.39	2,007,000	2,087,000	6,673,000	6,673,000		4,586,000
FIXED ASSETS	47.747.07	•		•	•		
LAND	47,747.27	0	0	0	0		0
FIXED ASSETS - EQUIPMENT		•		47.000	47.000		17.000
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	17,000	17,000		17,000
ELECTRONIC EQUIPMENT	0.00	0	0	129,000	129,000		129,000
MACHINERY EQUIPMENT	2,071.17	0	0	184,000	184,000		184,000
AGRICULTURE AND LNDSCPE EQUIP	193.82	0	0	22,000	22,000		22,000
ALL OTHER UNDEFINED ASSETS	0.00	300,000	300,000	300,000	300,000		0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	0	418,000	418,000		418,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	47,000	47,000		47,000

#### PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
TOTAL FIXED ASSETS - EQUIPMENT	2,264.99	300,000	 300,000		1,117,000	 1,117,000		817,000
TOTAL FIXED ASSETS	50,012.26	300,000	 300,000		1,117,000	1,117,000		817,000
OTHER FINANCING USES OPERATING TRANSFERS	381,000.00	0	0		0	0		0
TOTAL OTH FIN USES	381,000.00	0	0		0	 0		0
RESIDUAL EQUITY TRANSFERS RESIDUAL EQUITY TRANS	(122,101.00)	2,259,000	2,259,000		2,648,000	2,648,000		389,000
TOTAL RES EQ TRANS	(122,101.00)	2,259,000	2,259,000		2,648,000	 2,648,000		389,000
GROSS TOTAL	\$ 202,704,526.15	\$ 252,001,000	\$ 307,487,000	\$	323,532,000	\$ 323,532,000	\$	16,045,000
<u>RESERVES</u>								
DESIGNATIONS	\$ 80,112,000.00	\$ 68,091,000	\$ 68,091,000	\$	6,612,000	\$ 6,612,000	\$	(61,479,000)
TOTAL FINANCING REQUIREMENTS	\$ 282,816,526.15	\$ 320,092,000	\$ 375,578,000	\$	330,144,000	\$ 330,144,000	\$	(45,434,000)
AVAILABLE FINANCING								
FUND BALANCE	7,876,000.00	20,879,000	20,879,000		8,400,000	8,400,000		(12,479,000)
CANCEL RES/DES	13,008,527.00	86,049,000	80,112,000		68,091,000	68,091,000		(12,021,000)
REVENUE	282,810,978.30	221,564,000	 274,587,000		253,653,000	253,653,000		(20,934,000)
TOTAL AVAILABLE FINANCING	\$ 303,695,505.30	\$ 328,492,000	\$ 375,578,000	\$	330,144,000	\$ 330,144,000	\$	(45,434,000)
REVENUE DETAIL								
CHARGES FOR SERVICES								
PLANNING & ENGINEERING SERVICE	\$ 1,786,869.34		\$ 2,515,000	\$	1,757,000	\$ 1,757,000	\$	(758,000)
RECORDING FEES	505.96	2,000	0		0	0		0
ROAD & STREET SERVICES CHARGES FOR SERVICES - OTHER	787,980.59	765,000	4,303,000		5,569,000	5,569,000		1,266,000
TOTAL CHARGES-SVS	33,111,550.50	15,547,000 18,094,000	16,395,000 23,213,000	_	10,430,000	 10,430,000		(5,965,000)
FINES FORFEITURES & PENALTIES	00,000,000.00	. 0,00 .,000	20,2:0,000		,,	,. 00,000		(0, .0.,000)
PEN INT & COSTS-DEL TAXES	1,178.59	0	0		0	0		0
TOTAL FINES FO/PEN	1,178.59	0	 0		0	 0		0
INTERGVMTL REVENUE - FEDERAL								
FEDERAL AID - DISASTER	7,423,185.41	1,123,000	6,930,000		3,144,000	3,144,000		(3,786,000)
FEDERAL-FOREST RESERVE REVENUE	457,330.47	430,000	0		387,000	387,000		387,000
FEDERAL - OTHER	3,870,075.30	23,201,000	 26,232,000		39,936,000	39,936,000		13,704,000
TOTAL IR-FEDERA	11,750,591.18	24,754,000	33,162,000		43,467,000	43,467,000		10,305,000
INTERGVMTL REVENUE - OTHER								
OTHER GOVERNMENTAL AGENCIES	3,043,141.51	632,000	8,765,000		764,000	764,000		(8,001,000)
TOTAL IR-OTHER	3,043,141.51	632,000	8,765,000		764,000	764,000		(8,001,000)
INTERGVMTL REVENUE - STATE								
STATE - HIGHWAY USERS TAX	122,096,338.47	115,000,000	126,277,000		115,000,000	115,000,000		(11,277,000)
STATE AID - CONSTRUCTION/CP	76,914,459.53	0	16,774,000		0	0		(16,774,000)
STATE AID - DISASTER	2,223,505.96	229,000	0		0	0		0
STATE - OTHER	3,901,212.62	50,171,000	 56,063,000		63,876,000	 63,876,000		7,813,000
TOTAL IR-STATE	205,135,516.58	165,400,000	199,114,000		178,876,000	178,876,000		(20,238,000)

# PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	5,143.12	0	0	0	0	0
CONSTRUCTION PERMITS	3,128,585.77	3,228,000	2,722,000	3,318,000	3,318,000	596,000
ROAD PRIVILEGES & PERMITS	290,726.00	300,000	300,000	309,000	309,000	9,000
FRANCHISES	500.00	1,000	0	1,000	1,000	1,000
OTHER LICENSES & PERMITS	22,059.68	23,000	25,000	24,000	24,000	(1,000)
TOTAL LIC/PER/FRAN	3,447,014.57	3,552,000	3,047,000	3,652,000	3,652,000	605,000
MISCELLANEOUS REVENUE						
OTHER SALES	1,728.21	4,000	4,000	4,000	4,000	0
MISCELLANEOUS	472,061.51	256,000	396,000	261,000	261,000	(135,000)
TOTAL MISC REV	473,789.72	260,000	400,000	265,000	265,000	(135,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	807,900.38	48,000	200,000	49,000	49,000	(151,000)
OPERATING TRANSFERS IN	14,112,000.00	0	0	0	0	0
TOTAL OTH FIN SRCS	14,919,900.38	48,000	200,000	49,000	49,000	(151,000)
OTHER TAXES						
SALES & USE TAXES	4,093,011.00	4,635,000	4,093,000	4,635,000	4,635,000	542,000
TOTAL OTHER TAXES	4,093,011.00	4,635,000	4,093,000	4,635,000	4,635,000	542,000
REVENUE - USE OF MONEY & PROP						
INTEREST	4,241,716.16	4,164,000	2,568,000	4,164,000	4,164,000	1,596,000
RENTS & CONCESSIONS	18,212.22	25,000	25,000	25,000	25,000	0
TOTAL USE OF MONEY	4,259,928.38	4,189,000	2,593,000	4,189,000	4,189,000	1,596,000
TOTAL REVENUE	\$ 282,810,978.30	221,564,000 \$	274,587,000	\$ 253,653,000 \$	253,653,000	\$ (20,934,000)

#### **Public Works - Internal Service Fund Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
OPERATING EXPENSE										
SALARIES & EMPLOYEE BENEFITS	\$ 328,406,052.68	\$	346,058,000	\$	396,764,000	\$ 400,873,000	\$	400,873,000	\$	4,109,000
SERVICES & SUPPLIES	67,752,390.51		112,181,000		146,179,000	156,959,000		156,959,000		10,780,000
OTHER CHARGES	280,601.73		445,000		1,240,000	1,240,000		1,240,000		0
FIXED ASSETS - EQUIPMENT	7,951,818.22		12,653,000		12,653,000	12,732,000		12,732,000		79,000
TOTAL OPERATING EXPENSE	\$ 404,390,863.14	\$	471,337,000	\$	556,836,000	\$ 571,804,000	\$	571,804,000	\$	14,968,000
APPROPRIATION FOR CONTINGENCY	0.00		2,139,000		2,139,000	0		0		(2,139,000)
GROSS TOTAL	\$ 404,390,863.14	\$	473,476,000	\$	558,975,000	\$ 571,804,000	\$	571,804,000	\$	12,829,000
RESERVES										
DESIGNATIONS	\$ 6,919,000.00	\$	7,281,000	\$	7,281,000	\$ 8,131,000	\$	8,131,000	\$	850,000
TOTAL FINANCING REQUIREMENTS	\$ 411,309,863.14	\$	480,757,000	\$	566,256,000	\$ 579,935,000	\$	579,935,000	\$	13,679,000
AVAILABLE FINANCING										
FUND BALANCE	\$ 2,393,000.00	\$	2,139,000	\$	2,139,000	\$ 0	\$	0	\$	(2,139,000)
CANCEL RES/DES	14,747,902.00		6,919,000		6,919,000	7,281,000		7,281,000		362,000
OPERATING REVENUE	396,141,603.34		466,174,000		551,793,000	566,870,000		566,870,000		15,077,000
NON OPERATING REVENUE	75.22		90,000		90,000	187,000		187,000		97,000
OTHER FINANCING SOURCES	278,989.94		120,000		0	120,000		120,000		120,000
RESIDUAL EQUITY TRANSFERS	(111,988.00)		5,315,000		5,315,000	5,477,000		5,477,000		162,000
TOTAL AVAILABLE FINANCING	\$ 413,449,582.50	\$	480,757,000	\$	566,256,000	\$ 579,935,000	\$	579,935,000	\$	13,679,000
BUDGETED POSITIONS	4,086.0		4,088.0		4,088.0	4,088.0		4,088.0		0.0
	FUND			FU	NCTION		ΑŒ	CTIVITY		
	PUBLIC WORKS - SERVICE FUND	INTE	ERNAL		NERAL			THER GENERAL	-	

#### **Mission Statement**

The Department of Public Works is committed to accomplishing its mission of enhancing communities through responsive and effective public works services. Public works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

#### 2009-10 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance the Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2009-10 Proposed Budget of \$580.0 million reflects a net increase of \$13.7 million in gross appropriation. This increase is necessary for the Internal Service Fund to render services to other Public Works funds and other County departments.

#### **Critical/Strategic Planning Initiatives**

The Internal Service Fund Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board of Supervisors' approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital projects work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.

A structured approach to strategic planning and budgeting for individual Public Works programs and services is currently being implemented under Public Works' Strategic Plan. The

four main components of Public Works' Integrated Planning Process include Program Plans, Fund Financial Plans, Staffing Plans, and the Budget Request. Program Plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Fund Financial Plans project sources of revenue and financing requirements for each operating fund and set preliminary budget allocations to the Public Works programs. Based on these funding allocations, Staffing Plans are then developed as part of Divisional Operational Plans. The Budget Request is then prepared based on the Program Plans, Fund Financial Plans, and Staffing Plans.

#### **Changes From 2008-09 Budget**

	Financing Uses (\$)	Financing Available (\$)	Budg Pos
2008-09 Final Adopted Budget	566,256,000	566,256,000	4,088.0
New/Expanded Programs			
<b>1. Administrative Support Services:</b> Reflects an increase in information technology services.	55,000	55,000	
2. Capital Building Projects: Reflects an anticipated increase in requirements due to various new capital projects for various County departments.	4,072,000	4,072,000	
Other Changes			
1. Other Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits.	4,040,000	4,040,000	
2. <b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(1,486,000)	(1,486,000)	
3. Retirement Debt Service: Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	1,876,000	1,876,000	
<b>4. Retiree Health Insurance:</b> Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in fiscal year (FY) 2009-10.	420,000	420,000	
5 Unavoidable Costs: Reflects increases in options, choices, health insurance, dependent care, and pension savings costs offset by decreases in long-term disability, flexible benefits, megaflex and tuition reimbursement costs based on historical costs.	(741,000)	(741,000)	
<b>6. Other Services and Supplies:</b> Reflects an increase in anticipated requirements for services and supplies.	6,653,000	6,653,000	
<ol> <li>Fixed Assets – Equipment: Reflects an increase in anticipated requirements for fixed assets- equipment.</li> </ol>	79,000	79,000	
<b>8. Contingencies:</b> No provision for contingencies is anticipated in the Internal Service Fund. The contingency in FY 2007-08 is a result of the year end final fund balance adjustments.	(2,139,000)	(2,139,000)	
<b>9. Designations:</b> Reflects an anticipated increase in designations for major software upgrades and fuel management system replacement.	850,000	850,000	
Total Changes	13,679,000	13,679,000	0.0
2009-10 Proposed Budget	579,935,000	579,935,000	4,088.0

#### **PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cł	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SALARIES & EMPLOYEE BENEFITS							
SALARIES & WAGES	\$ 222,500,098.75	\$ 237,036,000	\$ 284,035,000	\$ 284,407,000	\$ 284,212,000	\$	177,000
RETIREMENT - EMP BENEFITS	57,891,525.88	56,974,000	59,821,000	60,783,000	60,805,000		984,000
EMPLOYEE GROUP INS - E/B	4,809,113.51	4,939,000	4,527,000	5,368,000	5,368,000		841,000
WORKERS' COMPENSATION	5,911,611.48	6,000,000	7,206,000	7,132,000	7,132,000		(74,000)
CAFETERIA PLAN BENEFITS	30,235,423.98	33,364,000	33,297,000	35,009,000	35,077,000		1,780,000
DEFERRED COMPENSATION BENEFITS	6,617,135.34	7,002,000	7,182,000	7,404,000	7,509,000		327,000
OTHER EMPLOYEE BENEFITS	441,143.74	743,000	696,000	770,000	770,000		74,000
TOTAL S & E B	328,406,052.68	346,058,000	 396,764,000	400,873,000	400,873,000		4,109,000
SERVICES & SUPPLIES							
CLOTHING & PERSONAL SUPPLIES	197,978.11	238,000	142,000	243,000	243,000		101,000
COMMUNICATIONS	1,249,859.82	1,378,000	578,000	1,072,000	1,072,000		494,000
HOUSEHOLD EXPENSE	528,804.47	676,000	488,000	652,000	652,000		164,000
INSURANCE	488,582.91	537,000	832,000	832,000	832,000		0
JURY & WITNESS EXPENSE	13.00	1,000	10,000	10,000	10,000		0
MAINTENANCE - EQUIPMENT	10,251,787.36	11,635,000	10,513,000	12,769,000	12,769,000		2,256,000
MAINTENANCEBUILDINGS & IMPRV	2,003,044.06	2,197,000	3,927,000	3,946,000	3,946,000		19,000
MEDICAL DENTAL & LAB SUPPLIES	942,053.00	0	0	0	0		0
MEMBERSHIPS	159,171.19	167,000	214,000	214,000	214,000		0
MISCELLANEOUS EXPENSE	6,195.28	45,000	1,389,000	186,000	186,000		(1,203,000)
OFFICE EXPENSE	571,727.79	1,209,000	1,401,000	1,414,000	1,414,000		13,000
ADMINISTRATIVE SERVICES	8,780,573.40	9,921,000	7,627,000	8,167,000	8,167,000		540,000
PROFESSIONAL SERVICES	2,031,104.19	10,038,000	9,305,000	12,001,000	12,001,000		2,696,000
TECHNICAL SERVICES	2,130,026.17	15,434,000	15,853,000	19,614,000	19,614,000		3,761,000
PUBLICATIONS & LEGAL NOTICE	150,209.37	168,000	243,000	248,000	248,000		5,000
RENTS & LEASES - EQUIPMENT	724,462.91	1,188,000	1,161,000	1,287,000	1,287,000		126,000
CONTRACTED PROGRAM SERVICES	38.00	4,000	1,000	1,000	1,000		0
RENTS & LEASES - BLDG & IMPRV	5,191,942.80	5,573,000	6,044,000	5,916,000	5,916,000		(128,000)
SMALL TOOLS & MINOR EQUIPMENT	112,150.71	226,000	226,000	226,000	226,000		0
SPECIAL DEPARTMENTAL EXPENSE	18,241,067.32	36,140,000	66,004,000	66,616,000	66,616,000		612,000
TRANSPORTATION AND TRAVEL	970,677.47	1,030,000	1,156,000	1,156,000	1,156,000		0
UTILITIES	2,193,864.34	2,377,000	3,596,000	3,578,000	3,578,000		(18,000)
TRAINING	965,343.91	856,000	856,000	874,000	874,000		18,000
COMPUTING-PERSONAL	956,470.90	1,466,000	2,717,000	2,717,000	2,717,000		0
TELECOMMUNICATIONS	4,664,800.41	5,142,000	5,410,000	5,989,000	5,989,000		579,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	2,832,083.03	2,965,000	2,384,000	3,639,000	3,639,000		1,255,000
INFORMATION TECHNOLOGY SERVICES	1,376,563.56	1,488,000	4,033,000	3,488,000	3,488,000		(545,000)
COMPUTING-MAINFRAME	0.00	35,000	0	35,000	35,000		35,000
INFORMATION TECHNOLOGY-SECURITY		47,000	69,000	69,000	69,000		0
TOTAL S & S	67,752,390.51	112,181,000	 146,179,000	156,959,000	 156,959,000		10,780,000
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#### PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

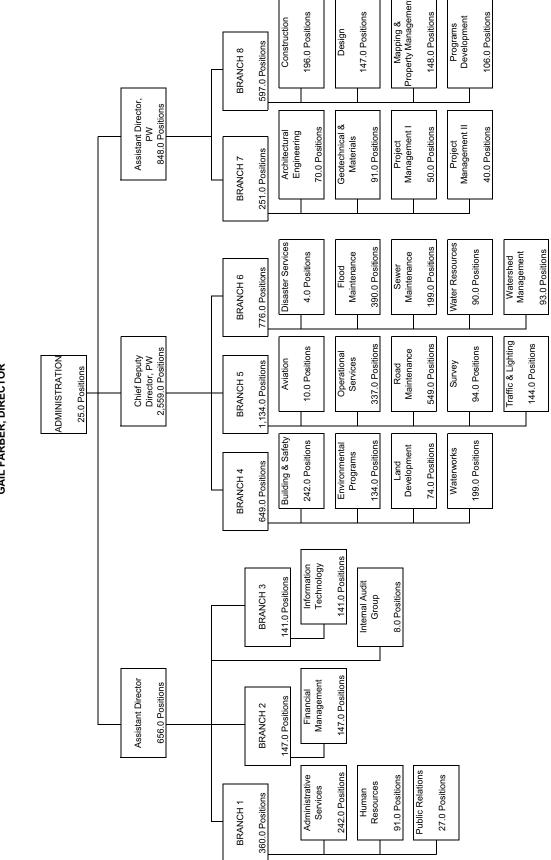
FIXED ASSETS - EQUIPMENT  ALL OTHER UNDEFINED ASSETS 55,929.39 1,177,000 1,177,000 1,000,000 1,000,000 (177,000)  COMPUTERS, 851,069.12 883,000 883,000 1,770,000 1,770,000 887,000  MIDRANGE/DEPARTMENTAL	CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
UDGMENTS & DAMAGES   261,987 08   315,000   840,000   840,000   700,000   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	OTHER CHARGES						
RIGHTS OF WAY	RET-OTHER LONG TERM DEBT	0.00	120,000	120,000	120,000	120,000	0
TAKES & ASSESSMENTS	JUDGMENTS & DAMAGES	261,997.08	315,000	840,000	840,000	840,000	0
TOTAL OTH CHARGES  280,681.73	RIGHTS OF WAY	0.00	0	270,000	270,000	270,000	0
FixeD ASSETS   FIXED ASSETS   EQUIPMENT	TAXES & ASSESSMENTS	18,604.65	10,000	10,000	10,000	10,000	0
Table   Tabl	TOTAL OTH CHARGES	280,601.73	445,000	1,240,000	1,240,000	1,240,000	0
ALL OTHER UNDEFINED ASSETS	FIXED ASSETS						
COMPUTERS   Response	FIXED ASSETS - EQUIPMENT						
MIDRANGE/DEPARTIMENTAL   CONSTRUCTION/HEAVY MAINTENANCE   6,116,854 68   8,088,000   8,808,000   6,314,000   6,314,000   6,314,000   (1,774,000)	ALL OTHER UNDEFINED ASSETS	55,929.39	1,177,000	1,177,000	1,000,000	1,000,000	(177,000)
EQUIPMENT DATA HANDLING EQUIPMENT 25,974.59 18,000 378	•	851,069.12	883,000	883,000	1,770,000	1,770,000	887,000
ELECTRONIC EQUIPMENT         1,000         378,000         378,000         149,000         149,000         (229,000)           MACHINERY EQUIPMENT         101,115.92         234,000         234,000         398,000         398,000         164,000           MANUFACTURE EDIPREFABRICATED         9,817.19         0		6,116,854.66	8,088,000	8,088,000	6,314,000	6,314,000	(1,774,000)
MACHINERY EQUIPMENT	DATA HANDLING EQUIPMENT	25,974.59	18,000	18,000	0	0	(18,000)
MANUFACTURED/PREFABRICATED   9,817.19   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ELECTRONIC EQUIPMENT	0.00	378,000	378,000	149,000	149,000	(229,000)
STRUCTURE	MACHINERY EQUIPMENT	101,115.92	234,000	234,000	398,000	398,000	164,000
OFFICE FURNITURE,FIXTURES & EQ TELECOMMUNICATIONS EQUIPMENT         10.84 S.948.33         0         0         297,000         2		9,817.19	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT   5,948.33   0   1,251,000   297,00	NON-MEDICAL LAB/TESTING EQUIP	(16,455.33)	624,000	624,000	0	0	(624,000)
VEHICLES & TRANSPORTATION   B01.463.51   1,251,000   1,251,000   2,804,000   2,804,000   1,553,000	OFFICE FURNITURE, FIXTURES & EQ	100.84	0	0	0	0	0
COUPMENT   TOTAL FIXED ASSETS - EQUIPMENT   7,951,818.22   12,653,000   12,653,000   12,732,000   12,732,000   79,000   79,000   70,000	TELECOMMUNICATIONS EQUIPMENT	5,948.33	0	0	297,000	297,000	297,000
TOTAL FIXED ASSETS 7,951,818.22 12,653,000 12,732,000 12,732,000 12,732,000 12,732,000 14,968,000 TOTAL OPERATING EXPENSE \$404,390,863.14 \$471,337,000 \$556,836,000 \$571,804,000 \$571,804,000 \$14,968,000 APPROPRIATION FOR CONTINGENCY 0.00 2,139,000 \$558,975,000 \$571,804,000 \$571,804,000 \$571,804,000 \$14,968,000  APPROPRIATION FOR CONTINGENCY \$404,390,863.14 \$404,750,00 \$404,100		801,463.51	1,251,000	1,251,000	2,804,000	2,804,000	1,553,000
TOTAL OPERATING EXPENSE \$ 404,390,863.14 \$ 471,337,000 \$ 556,836,000 \$ 571,804,000 \$ 14,968,000 APPROPRIATION FOR CONTINGENCY \$ 0.00 \$ 2,139,000 \$ 2,139,000 \$ 0 \$ 0 \$ (2,139,000) \$ GROSS TOTAL \$ 404,390,863.14 \$ 473,476,000 \$ 558,975,000 \$ 571,804,000 \$ 571,804,000 \$ 12,829,000 \$	TOTAL FIXED ASSETS - EQUIPMENT	7,951,818.22	12,653,000	12,653,000	12,732,000	12,732,000	79,000
APPROPRIATION FOR CONTINGENCY 0.00 2,139,000 2,139,000 0 0 (2,139,000)   GROSS TOTAL \$404,390,863.14 \$473,476,000 \$558,975,000 \$571,804,000 \$12,829,000    RESERVES DESIGNATIONS \$6,919,000.00 \$7,281,000 \$7,281,000 \$8,131,000 \$8,131,000 \$850,000   TOTAL FINANCING REQUIREMENTS \$411,309,863.14 \$480,757,000 \$566,256,000 \$579,935,000 \$579,935,000 \$13,679,000    AVAILABLE FINANCING   FUND BALANCE 2,393,000.00 2,139,000 2,139,000 70 0 (2,139,000   CANCEL RES/DES 14,747,902.00 6,919,000 6,919,000 7,281,000 7,281,000 362,000   OPERATING REVENUE 396,141,603.34 466,174,000 551,793,000 566,870,000 566,870,000 15,077,000   NON OPERATING REVENUE 75.22 90,000 90,000 187,000 187,000 97,000   OTHER FINANCING SOURCES 278,989.94 120,000 0 120,000 120,000 120,000   RESIDUAL EQUITY TRANSFERS (111,988.00) 5,315,000 5,315,000 5,477,000 5,477,000 162,000   TOTAL AVAILABLE FINANCING \$413,449,582.50 \$480,757,000 \$566,256,000 \$579,935,000 \$79,935,000 \$13,679,000    BUDGETED POSITIONS 4,086.0 4,088.0 4,088.0 4,088.0 4,088.0 4,088.0 0.00    REVENUE DETAIL CHARGES FOR SERVICES	TOTAL FIXED ASSETS	7,951,818.22	12,653,000	12,653,000	12,732,000	12,732,000	79,000
GROSS TOTAL         \$ 404,390,863.14         \$ 473,476,000         \$ 558,975,000         \$ 571,804,000         \$ 12,829,000           RESERVES         DESIGNATIONS         \$ 6,919,000.00         \$ 7,281,000         \$ 7,281,000         \$ 8,131,000         \$ 8,131,000         \$ 850,000           TOTAL FINANCING REQUIREMENTS         \$ 411,309,863.14         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 79,935,000         \$ 13,679,000           AVAILABLE FINANCING           FUND BALANCE         2,393,000.00         2,139,000         0         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989,94         120,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000	TOTAL OPERATING EXPENSE	\$ 404,390,863.14	\$ 471,337,000	\$ 556,836,000	\$ 571,804,000	\$ 571,804,000	\$ 14,968,000
GROSS TOTAL         \$ 404,390,863.14         \$ 473,476,000         \$ 558,975,000         \$ 571,804,000         \$ 12,829,000           RESERVES         DESIGNATIONS         \$ 6,919,000.00         \$ 7,281,000         \$ 7,281,000         \$ 8,131,000         \$ 8,131,000         \$ 850,000           TOTAL FINANCING REQUIREMENTS         \$ 411,309,863.14         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 79,935,000         \$ 13,679,000           AVAILABLE FINANCING           FUND BALANCE         2,393,000.00         2,139,000         0         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989,94         120,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 79,935,000         \$ 13,679,000      <	APPROPRIATION FOR CONTINGENCY	0.00	2,139,000	2,139,000	0	0	(2,139,000)
DESIGNATIONS         \$ 6,919,000.00         \$ 7,281,000         \$ 8,131,000         \$ 8,131,000         \$ 850,000           TOTAL FINANCING REQUIREMENTS         \$ 411,309,863.14         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           AVAILABLE FINANCING           FUND BALANCE         2,393,000.00         2,139,000         2,139,000         0         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0	GROSS TOTAL	\$ 404,390,863.14	\$ 473,476,000	\$ 558,975,000	\$ 571,804,000	\$ 571,804,000	\$ 12,829,000
DESIGNATIONS         \$ 6,919,000.00         \$ 7,281,000         \$ 8,131,000         \$ 8,131,000         \$ 850,000           TOTAL FINANCING REQUIREMENTS         \$ 411,309,863.14         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           AVAILABLE FINANCING           FUND BALANCE         2,393,000.00         2,139,000         2,139,000         0         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0	RESERVES						
AVAILABLE FINANCING         \$ 411,309,863.14         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 13,679,000           AVAILABLE FINANCING         FUND BALANCE         2,393,000.00         2,139,000         2,139,000         7,281,000         7,281,000         7,281,000         7,281,000         7,281,000         7,281,000         7,281,000         366,870,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000           RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 579,935,000         \$ 36,79,000		\$ 6.919.000.00	\$ 7.281.000	\$ 7.281.000	\$ 8.131.000	\$ 8.131.000	\$ 850.000
FUND BALANCE         2,393,000.00         2,139,000         2,139,000         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000         120,000         162,000           RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0			· · · · · ·	· · · · ·	. , ,	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·
FUND BALANCE         2,393,000.00         2,139,000         2,139,000         0         0         (2,139,000)           CANCEL RES/DES         14,747,902.00         6,919,000         6,919,000         7,281,000         7,281,000         362,000           OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000         120,000         162,000           RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0	AVAILABLE EINANGING						
CANCEL RES/DES 14,747,902.00 6,919,000 6,919,000 7,281,000 7,281,000 362,000 OPERATING REVENUE 396,141,603.34 466,174,000 551,793,000 566,870,000 566,870,000 15,077,000 NON OPERATING REVENUE 75.22 90,000 90,000 187,000 187,000 97,000 OTHER FINANCING SOURCES 278,989.94 120,000 0 120,000 120,000 120,000 120,000 RESIDUAL EQUITY TRANSFERS (111,988.00) 5,315,000 5,315,000 5,477,000 5,477,000 5,477,000 162,000 TOTAL AVAILABLE FINANCING \$413,449,582.50 \$480,757,000 \$566,256,000 \$79,935,000 \$79,935,000 \$13,679,000 PORTIONS 4,086.0 4,088.0 4,088.0 4,088.0 4,088.0 0.0 PORTIONS		0.000.000.00	0.400.000	0.400.000	•		(0.400.000)
OPERATING REVENUE         396,141,603.34         466,174,000         551,793,000         566,870,000         566,870,000         15,077,000           NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000           RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0			* *				
NON OPERATING REVENUE         75.22         90,000         90,000         187,000         187,000         97,000           OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         120,000         120,000         120,000         120,000         162,000           RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0           REVENUE DETAIL           CHARGES FOR SERVICES						* *	•
OTHER FINANCING SOURCES         278,989.94         120,000         0         120,000         162,000         162,000         100,000         120,000         162,000         162,000         100,000 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
RESIDUAL EQUITY TRANSFERS         (111,988.00)         5,315,000         5,315,000         5,477,000         5,477,000         162,000           TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0           REVENUE DETAIL CHARGES FOR SERVICES			•	•	·	•	•
TOTAL AVAILABLE FINANCING         \$ 413,449,582.50         \$ 480,757,000         \$ 566,256,000         \$ 579,935,000         \$ 579,935,000         \$ 13,679,000           BUDGETED POSITIONS         4,086.0         4,088.0         4,088.0         4,088.0         4,088.0         4,088.0         0.0			•		·	•	·
BUDGETED POSITIONS 4,086.0 4,088.0 4,088.0 4,088.0 0.0  REVENUE DETAIL CHARGES FOR SERVICES			· · ·			· · · · · ·	· · · · · · · · · · · · · · · · · · ·
4,086.0 4,088.0 4,088.0 4,088.0 0.0  REVENUE DETAIL CHARGES FOR SERVICES	TOTAL AVAILABLE FINANCING	\$ 413,449,582.50	\$ 480,757,000	\$ 566,256,000	\$ 579,935,000	\$ 579,935,000	\$ 13,679,000
CHARGES FOR SERVICES	BUDGETED POSITIONS	4,086.0	4,088.0	4,088.0	4,088.0	4,088.0	0.0
	REVENUE DETAIL						
AGRICULTURAL SERVICES 936.92 1,000 1,000 1,000 1,000 0	CHARGES FOR SERVICES						
	AGRICULTURAL SERVICES	936.92	1,000	1,000	1,000	1,000	0

# PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
COURT FEES & COSTS	857.00	2,000	1,000	1,000	1,000	0
RECORDING FEES	3,274.43	4,000	4,000	5,000	5,000	1,000
ROAD & STREET SERVICES	3,155.46	0	20,000	20,000	20,000	0
INSTITUTIONAL CARE & SVS	(87.49)	0	0	0	0	0
CHARGES FOR SERVICES - OTHE	395,754,888.43	465,649,000	549,997,000	565,058,000	565,058,000	15,061,000
TOTAL CHARGES-SVS	395,763,024.75	465,656,000	550,023,000	565,085,000	565,085,000	15,062,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	82,029.76	5,000	0	0	0	0
TOTAL I R - FEDERA	82,029.76	5,000	0	0	0	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	150.00	30,000	0	0	0	0
TOTAL I R - OTHER	150.00	30,000	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE AID - CONSTRUCTION/CP	270.70	0	0	0	0	0
TOTAL I R - STATE	270.70	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
CONSTRUCTION PERMITS	0.00	199,000	188,000	200,000	200,000	12,000
TOTAL LIC/PER/FRAN	0.00	199,000	188,000	200,000	200,000	12,000
MISCELLANEOUS REVENUE						
OTHER SALES	75,498.25	56,000	251,000	251,000	251,000	0
MISCELLANEOUS	217,215.53	222,000	1,310,000	1,313,000	1,313,000	3,000
TOTAL MISC REV	292,713.78	278,000	1,561,000	1,564,000	1,564,000	3,000
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS	278,989.94	120,000	0	120,000	120,000	120,000
TOTAL OTH FIN SRCS	278,989.94	120,000	0	120,000	120,000	120,000
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS IN	(111,988.00)	5,315,000	5,315,000	5,477,000	5,477,000	162,000
TOTAL RES EQ TRANS	(111,988.00)	5,315,000	5,315,000	5,477,000	5,477,000	162,000
REVENUE - USE OF MONEY & PROP						
INTEREST	75.22	90,000	90,000	187,000	187,000	97,000
RENTS & CONCESSIONS	3,414.35	6,000	21,000	21,000	21,000	0
TOTAL USE OF MONEY	3,489.57	96,000	111,000	208,000	208,000	97,000
TOTAL REVENUE	\$ 396,308,680.50 \$	471,699,000 \$	557,198,000 \$	572,654,000 \$	572,654,000	\$ 15,456,000

# COUNTY OF LOS ANGELES DEPARTMENT OF PUBLIC WORKS 2009-10 BUDGETED POSITIONS = 4,088.0

# GAIL FARBER, DIRECTOR



\*Footnote: Includes 52.0 temporary positions.

# **Regional Planning**

Jon Sanabria, Acting Planning Director

#### **Regional Planning Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	16,872,178.97	\$ 18,833,000	\$	18,886,000	\$	19,195,000	\$	19,195,000	\$	309,000
SERVICES & SUPPLIES		6,454,534.46	7,081,000		6,646,000		5,050,000		5,050,000		(1,596,000)
OTHER CHARGES		76,629.69	147,000		69,000		62,000		62,000		(7,000)
FIXED ASSETS - EQUIPMENT		0.00	0		60,000		0		0		(60,000)
OTHER FINANCING USES		10,826.00	147,000		147,000		164,000		164,000		17,000
GROSS TOTAL	\$	23,414,169.12	\$ 26,208,000	\$	25,808,000	\$	24,471,000	\$	24,471,000	\$	(1,337,000)
INTRAFUND TRANSFERS		(194,551.24)	(175,000)		(133,000)		(191,000)		(191,000)		(58,000)
NET TOTAL	\$	23,219,617.88	\$ 26,033,000	\$	25,675,000	\$	24,280,000	\$	24,280,000	\$	(1,395,000)
REVENUE		6,446,603.07	6,770,000		9,128,000		8,213,000		8,213,000		(915,000)
NET COUNTY COST	\$	16,773,014.81	\$ 19,263,000	\$	16,547,000	\$	16,067,000	\$	16,067,000	\$	(480,000)
BUDGETED POSITIONS		204.0	197.0		197.0		213.0		191.0		(6.0)
	FL	JND		FL	JNCTION			Α	CTIVITY		
	GI	ENERAL FUND		PΙ	JBLIC PROTECT	101	N	0	THER PROTECT	ION	I

#### **Mission Statement**

To improve the quality of life through innovative and resourceful physical and environmental planning, balancing individual rights, and community needs.

# 2009-10 Budget Message

The 2009-10 Proposed Budget provides for the maintenance of essential core mission activities including planning processes, public service, and business retention efforts. Regional Planning will maintain its Land Development Coordinating Center, one-stop counseling, field office counseling services in nine different locations, concurrent case processing, concentrated zoning enforcement activities, and review of major development and affordable housing projects. Environmental impact review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue, as well as specifically funded programs, including public hearings and workshops on the amendment proposals of the Countywide General Plan Update and Santa Monica Mountains Local Coastal Program.

The 2009-10 Proposed Budget anticipates a decline in revenue and workload, and reflects a reduction of 7.0 positions needed to address the County's projected structural deficit. To offset this decline and to preserve staffing levels, reductions were made in services and supplies and fixed assets. The Department's long-term strategy is to keep a limited number of vacancies to prepare the Department for any residential, commercial, or industrial development recovery. In addition, staff will be moved from Advance Planning to revenue generating areas within Current Planning such as Land Divisions, Impact Analysis, and Special Projects. This is an opportune time to transfer Advance Planning staff to prepare for the recovery and because they have finished major plans and adopted ordinances, which have to be implemented like the General Plan, community plans, many green ordinances, and ordinances such as the Baldwin Hills Community Standards District (CSD).

To address the County's projected structural deficit, the positions eliminated represent vacancies throughout the Department, which will have the least operational impact. Two positions were deleted from field offices because each field office currently has at least one person to serve the public. One

position was deleted from Zoning Enforcement I because the enforcement sections have a combined total of 40.0 positions and the impact of a reduction of one position would not be as great. Three positions from the Hearing Examiner Section were deleted since the positions have been vacant since 2007-08 and it is a pilot program for which the benefits are still unknown. One position was eliminated from the Housing Section since duties of the Affordable Housing/Green Building Ombudsman will be assumed by the Current Planning Division.

# **Critical/Strategic Planning Initiatives**

The Department continues to:

- Implement the County's Strategic Plan;
- Continue the proactive code enforcement of land development, zoning and subdivision regulations in unincorporated areas such as Florence-Firestone.

- Enhance resources for the Nuisance Abatement Team (NAT) and Neighborhood Enhancement Team (NET);
- Enhance public service through improved development of the permit process and web-based environmental and case processing materials, as well as new geographic information systems based aerial imagery on the Internet;
- Enhance communication with the landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;
- Support the County's Vision through its development of land use, circulation, open space, noise, safety, and housing elements of the draft Countywide General Plan Update; and
- Secure Regional Planning Commission and Board approval of CSDs and zone changes for Baldwin Hills, La Crescenta-Montorse, Topanga, Altadena, and Agua Dulce.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	25,808,000	133,000	9,128,000	16,547,000	197.0
Ne	w/Expanded Programs					
1.	<b>Land Use Application Processing:</b> Reflects the addition of 1.0 Senior Biologist position fully offset by an increase in revenue to process environmental impact reports and mitigation monitoring.	108,000		108,000		1.0
Cu	rtailments					
1.	Land Use Regulation: Reflects a reduction of 1.0 Regional Planner II and 1.0 Principal Regional Planning Assistant positions from field offices and 1.0 Regional Planning Assistant II position from Zoning Enforcement I needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(292,000)			(292,000)	(3.0)
2.	<b>Current Planning:</b> Reflects a reduction of 1.0 Supervising Regional Planner and 2.0 Regional Planner II positions from the Hearing Examiner Section needed to address the County's projected structural deficit for FY 2009-10.	(337,000)			(337,000)	(3.0)
3.	<b>Advance Planning:</b> Reflects a reduction of 1.0 Regional Planner II position from the Housing Section needed to address the County's projected structural deficit for FY 2009-10.	(112,000)			(112,000)	(1.0)
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	204,000		27,000	177,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	54,000		7,000	47,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
3.	<b>Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(23,000)			(23,000)	
4.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	157,000		20,000	137,000	
5.	<b>Unavoidable Cost:</b> Reflects a decrease in workers' compensation, outgoing time certificates, and dependent care spending accounts costs offset by increases in bilingual bonus, miscellaneous earnings sick leave buy back, choices, options, and horizons costs.	348,000		45,000	303,000	
6.	One-Time Carryover Funding: Reflects the elimination of one-time carryover funding for consultant services for updating of the Santa Monica Mountains Local Coastal Program environmental review, environmental processing and procedures, and the General Plan environmental impact report.	(400,000)			(400,000)	
7.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(17,000)		(2,000)	(15,000)	
8.	<b>Intrafund Transfers:</b> Reflects an increase in funding from other County departments for services.	58,000	58,000			
9.	<b>Reclassification Corrections:</b> Reflects adjustments to Board-approved reclassifications of 3.0 Senior Secretary IV positions to 3.0 Management Secretary II positions, and 2.0 Land Division Specialist positions to 1.0 Principal Planning Assistant II and 1.0 Senior Land Division Specialist positions.	20,000		3,000	17,000	
10	• Other Financing Uses: Reflects an increase in loan repayment to the Productivity Investment Fund (PIF) for global positioning satellite units and renovation of the public hearing room, and reduction of one-time PIF grant.	17,000		(165,000)	182,000	
11	<b>Experience Adjustment:</b> Reflects a decrease in revenue, partially offset by a reduction in services and supplies.	(1,122,000)		(958,000)	(164,000)	
	Total Changes	(1,337,000)	58,000	(915,000)	(480,000)	(6.0)
20	09-10 Proposed Budget	24,471,000	191,000	8,213,000	16,067,000	191.0

#### **Unmet Needs**

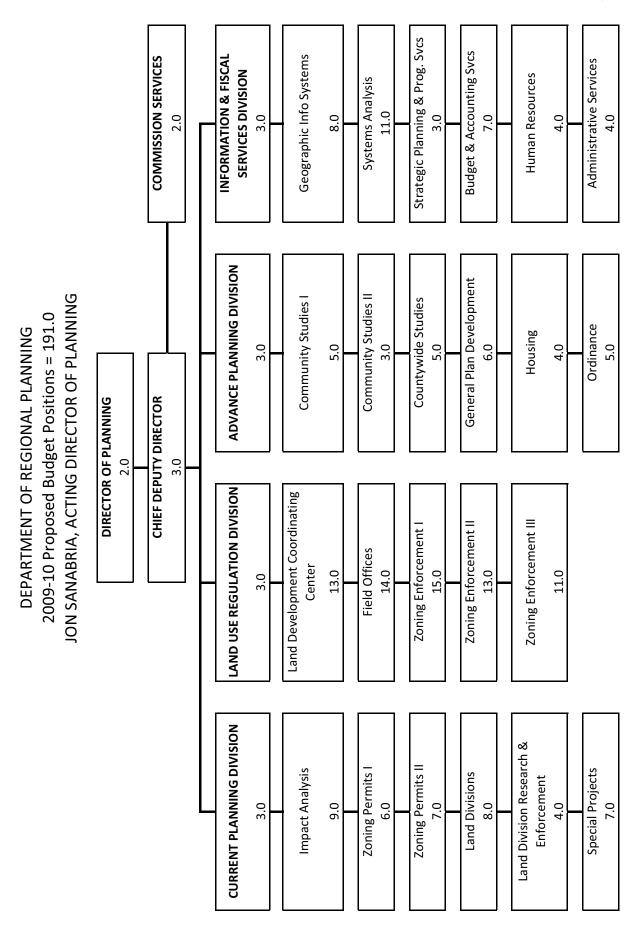
The Department's unmet needs include programs which will enhance services within the Current Planning, Land Use Regulation, and Advance Planning Divisions. The Department's primary critical need is to restore the 3.0 Land Use Regulation positions eliminated as part of the County's need to address its projected structural deficit for FY 2009-10. The second and third unmet needs would add 4.0 positions to Advance Planning that were transferred to revenue generating areas in Current Planning, and restore 3.0 positions from the Hearing Examiner Section also part of the County's need to address the its projected structural deficit for FY 2009-10. Other funding is being requested for a community-based program, zoning enforcement in the Antelope Valley and the Santa Clarita Valley, nuisance abatement team inspectors/coordinators, Antelope Valley Area Plan Update, and Zoning Ordinance Update - Green Buildings.

#### **REGIONAL PLANNING BUDGET DETAIL**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 12,065,604.74	\$ 13,645,000	\$ 14,316,000	\$ 14,113,000	\$ 14,113,000	\$ (203,000)
CAFETERIA PLAN BENEFITS	1,410,523.69	1,653,000	1,285,000	1,678,000	1,678,000	393,000
DEFERRED COMPENSATION BENEFITS	330,335.51	409,000	322,000	310,000	310,000	(12,000)
EMPLOYEE GROUP INS - E/B	250,796.74	238,000	204,000	210,000	210,000	6,000
OTHER EMPLOYEE BENEFITS	21,138.00	22,000	28,000	23,000	23,000	(5,000)
RETIREMENT - EMP BENEFITS	2,742,740.10	2,798,000	2,652,000	2,793,000	2,793,000	141,000
WORKERS' COMPENSATION	51,040.19	68,000	79,000	68,000	68,000	(11,000)
TOTAL S & E B	16,872,178.97	18,833,000	18,886,000	19,195,000	19,195,000	309,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	459,807.32	452,000	373,000	294,000	293,500	(79,500)
CLOTHING & PERSONAL SUPPLIES	108.00	6,000	0	6,000	6,000	6,000
COMMUNICATIONS	6,880.40	16,000	11,000	17,000	17,000	6,000
COMPUTING-MAINFRAME	19,794.05	100,000	17,000	99,000	99,500	82,500
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	174,103.31	248,000	131,000	506,000	506,000	375,000
COMPUTING-PERSONAL	108,629.64	415,000	290,000	231,000	231,000	(59,000)
HOUSEHOLD EXPENSE	3,592.38	3,000	7,000	6,000	6,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	200,861.83	247,000	376,000	162,000	162,000	(214,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	10,000	10,000	10,000	10,000	0
INSURANCE	948.00	2,000	2,000	1,000	1,000	(1,000)
MAINTENANCE - EQUIPMENT	8,089.98	5,000	26,000	5,000	5,000	(21,000)
MAINTENANCEBUILDINGS & IMPRV	997,176.24	598,000	609,000	529,000	529,000	(80,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	0	1,000	1,000	1,000
MEMBERSHIPS	2,406.75	3,000	2,000	3,000	3,000	1,000
MISCELLANEOUS EXPENSE	6,788.41	7,000	11,000	7,000	7,000	(4,000)
OFFICE EXPENSE	296,196.41	590,000	661,000	441,000	441,000	(220,000)
PROFESSIONAL SERVICES	2,404,823.01	2,416,000	1,968,000	785,000	785,000	(1,183,000)
PUBLICATIONS & LEGAL NOTICE	135,825.80	130,000	130,000	160,000	160,000	30,000
RENTS & LEASES - BLDG & IMPRV	74,427.44	74,000	59,000	77,000	77,000	18,000
RENTS & LEASES - EQUIPMENT	59,060.55	53,000	52,000	54,000	54,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	2,639.23	3,000	1,000	3,000	3,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	10,286.24	12,000	9,000	19,000	18,500	9,500
TECHNICAL SERVICES	529,720.89	559,000	809,000	471,000	471,000	(338,000)
TELECOMMUNICATIONS	245,522.61	271,000	329,000	287,000	287,500	(41,500)
TRAINING	73,634.08	88,000	95,000	81,000	81,000	(14,000)
TRANSPORTATION AND TRAVEL	145,311.37	252,000	147,000	252,000	252,000	105,000
UTILITIES	487,900.52	520,000	521,000	543,000	543,000	22,000
TOTAL S & S	6,454,534.46	7,081,000	6,646,000	5,050,000	5,050,000	(1,596,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	80,000	7,000	10,000	10,000	3,000
RET-OTHER LONG TERM DEBT	74,099.04	66,000	61,000	51,000	51,000	(10,000)
TAXES & ASSESSMENTS	2,530.65	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	76,629.69	147,000	69,000	62,000	62,000	(7,000)

# **REGIONAL PLANNING BUDGET DETAIL (Continued)**

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FIXED ASSETS												
FIXED ASSETS - EQUIPMENT												
COMPUTERS, MIDRANGE/DEPARTMENTAL		0.00		0		30,000		0		0		(30,000)
VEHICLES & TRANSPORTATION EQUIPMENT		0.00		0		30,000		0		0		(30,000)
TOTAL FIXED ASSETS - EQUIPMENT		0.00		0		60,000		0		0		(60,000)
TOTAL FIXED ASSETS		0.00		0		60,000		0		0		(60,000)
OTHER FINANCING USES												
OPERATING TRANSFERS		10,826.00		147,000		147,000		164,000		164,000		17,000
TOTAL OTH FIN USES		10,826.00		147,000		147,000		164,000		164,000		17,000
GROSS TOTAL	\$	23,414,169.12	\$	26,208,000	\$	25,808,000	\$	24,471,000	\$	24,471,000	\$	(1,337,000)
INTRAFUND TRANSFERS		(194,551.24)		(175,000)		(133,000)		(191,000)		(191,000)		(58,000)
NET TOTAL	\$	23,219,617.88	\$	26,033,000	\$	25,675,000	\$	24,280,000	\$	24,280,000	\$	(1,395,000)
REVENUE		6,446,603.07		6,770,000		9,128,000		8,213,000		8,213,000		(915,000)
NET COUNTY COST	\$	16,773,014.81	\$	19,263,000	\$	16,547,000	\$	16,067,000	\$	16,067,000	\$	(480,000)
BUDGETED POSITIONS		204.0		197.0		197.0		213.0		191.0		(6.0)
REVENUE DETAIL CHARGES FOR SERVICES	•	(005.040.00)	Φ.	0.000	Φ.	000 000	•	40,000	•	40.000	•	(040,000)
CHARGES FOR SERVICES - OTHER COURT FEES & COSTS	\$	(205,343.66) 75.00	Þ	6,000 1,000	Þ	828,000 1,000	ф	10,000 3,000	Þ	10,000 3,000	Þ	(818,000) 2,000
LEGAL SERVICES		55,686.42		23,000		275,000		2,000		2,000		(273,000)
PLANNING & ENGINEERING SERVICE		1,966,031.02		2,371,000		3,113,000		3,694,000		3,694,000		581,000
TOTAL CHARGES-SVS		1,816,448.78		2,401,000		4,217,000		3,709,000		3,709,000		(508,000)
INTERGVMTL REVENUE - OTHER												
OTHER GOVERNMENTAL AGENCIES		665,486.30		585,000		706,000		572,000		572,000		(134,000)
TOTAL I R - OTHER		665,486.30		585,000		706,000		572,000		572,000		(134,000)
LICENSES PERMITS & FRANCHISES												
BUSINESS LICENSES		(28.86)		0		0		0		0		0
ZONING PERMITS		3,581,270.28		3,486,000		3,895,000		3,919,000		3,919,000		24,000
TOTAL LIC/PER/FRAN		3,581,241.42		3,486,000		3,895,000		3,919,000		3,919,000		24,000
MISCELLANEOUS REVENUE												
MISCELLANEOUS		148,426.57		133,000		145,000		13,000		13,000		(132,000)
TOTAL MISC REV		148,426.57		133,000		145,000		13,000		13,000		(132,000)
OTHER FINANCING SOURCES												
OPERATING TRANSFERS IN		235,000.00		165,000		165,000		0		0	_	(165,000)
TOTAL OTH FIN SRCS		235,000.00		165,000		165,000		0		0		(165,000)



# **Registrar-Recorder/County Clerk**

Dean C. Logan, Registrar-Recorder/County Clerk

# Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS						
SALARIES & EMPLOYEE BENEFITS	\$ 72,397,296.06	\$ 71,538,000	\$ 77,292,000	\$ 78,595,000	\$ 73,205,000	\$ (4,087,000)
SERVICES & SUPPLIES	60,752,614.80	51,931,000	72,149,000	63,337,000	62,005,000	(10,144,000)
OTHER CHARGES	1,321,671.87	1,710,000	1,865,000	1,376,000	1,397,000	(468,000)
FIXED ASSETS - EQUIPMENT	2,151,182.42	311,000	990,000	1,831,000	1,076,000	86,000
OTHER FINANCING USES	100,000.00	15,000	0	0	0	0
GROSS TOTAL	\$ 136,722,765.15	\$ 125,505,000	\$ 152,296,000	\$ 145,139,000	\$ 137,683,000	\$ (14,613,000)
INTRAFUND TRANSFERS	(589,421.70)	(497,000)	(462,000)	(461,000)	(461,000)	1,000
NET TOTAL	\$ 136,133,343.45	\$ 125,008,000	\$ 151,834,000	\$ 144,678,000	\$ 137,222,000	\$ (14,612,000)
REVENUE	112,166,262.38	91,021,000	124,233,000	83,079,000	82,146,000	(42,087,000)
NET COUNTY COST	\$ 23,967,081.07	\$ 33,987,000	\$ 27,601,000	\$ 61,599,000	\$ 55,076,000	\$ 27,475,000
BUDGETED POSITIONS	1,130.0	1,046.0	1,046.0	1,046.0	966.0	(80.0)
	<b>FUND</b> GENERAL FUND		FUNCTION GENERAL		<b>ACTIVITY</b> ELECTIONS	

#### Mission Statement

To register voters; conduct federal, State, local and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Statutes and County Ordinances.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost increase of \$27,475,000, primarily due to resources necessary to conduct the November 2009 Uniform District and Election Law (UDEL) and the June 2010 Gubernatorial Primary Election and reform basic Registrar-Recorder/County Clerk operations. Factors affecting the development of the budget are the ongoing election legislative uncertainties and escalating costs to perform services, coupled with the continual severe downturn in the real estate market and declining local, State and federal economies. The budget addresses these issues of additional curtailments 171.0 positions (79.0 permanent and 92.0 temporary), and significant reductions in services and supplies, while maintaining minimal funding necessary to administer election and recorder activities. In addition, the budget reflects the deletion of 1.0 position and services and supplies as a result of an efficiency associated with the implementation of the Multi-County e-Recording Initiative.

# **Critical/Strategic Planning Initiatives**

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services. These efforts include:

Participation in the Multi-County e-Recording Initiative, which enables Los Angeles, Orange, San Diego and Riverside Counties to improve and modernize the system of recording and handling real property documents by permitting the delivery, recording and return of real property documents electronically. Continue efforts in the Vital Records System (LAVitals) to improve service delivery of birth, death, and marriage records to the public.

- Continue efforts in the Social Security Number Truncation Program (Assembly Bill (AB) 1168) to protect personal information contained in recorded documents.
- Continue development of the Election Contest Management System to replace the Candidate Filing and Reporting System.
- Update the Department's Strategic Plan to forge a new foundation based on recent legislative changes and operational challenges.

#### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	008-09 Final Adopted Budget	152,296,000	462,000	124,233,000	27,601,000	1,046.0
Ef	ficiencies					
1.	e-Recording: Reflects first-year operating savings associated with implementation of the e-Recording Initiative for fiscal year (FY) 2009-10. In partnership with Orange, Riverside and San Diego Counties, this Initiative will assist in integrating the electronic delivery elements into the Department's workflow and records management processes, as well as enhance services and efficiencies by allowing financial institutions, government entities and others to have a single point of submission.	(71,000)			(71,000)	(1.0)
Ne	ew/Expanded Programs					
1.	<b>e-Recording:</b> Reflects one-time carryover of unspent funding from FY 2008-09 for the e-Recording Initiative. *	100,000			100,000	
Cr	itical Issues					
1.	Severe Decline in Recorder Fee Revenue: Reflects one-time funding needed to provide mandated election and recorder services, partially offset by reductions in staffing (79.0 permanent and 92.0 temporary positions) and operating costs to mitigate a net reduction in Recorder revenue due to the severe downturn in the real estate market, as well as election cycle adjustments.	(10,731,000)	(1,000)	(42,977,000)	32,247,000	(79.0)
Cu	ırtailments					
1.	<b>Administration:</b> Reflects reductions in bilingual bonus, rehired retiree budget, office expenses, and other services and supplies costs needed to address the County's projected structural deficit for FY 2009-10.	(1,184,000)			(1,184,000)	
Ot	ther Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	1,694,000		1,368,000	326,000	-
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(173,000)		(140,000)	(33,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	206,000		166,000	40,000	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
4.	Retiree Health Insurance: Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	269,000	-	293,000	(24,000)	
5.	Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	21,000		17,000	4,000	
6.	One-time Funding Deletions: Reflects a reversal of one-time funding for the telephone replacement project required to upgrade the Department's aging network infrastructure and implementation of the e-Recording Initiative.	(3,930,000)			(3,930,000)	
7.	<b>Enterprise Recording Archive (ERA) System:</b> Reflects a reduction in funding for the ERA system which will maximize the efficiency of operations and enhance public services.	(298,000)		(298,000)		
8.	<b>Vital Records System (LAVitals):</b> Reflects a reduction in funding for LAVitals designed to automate certified copy requests and enhance the copy issuance process due to savings in the Internal Services Department's support costs.	(237,000)	-	(237,000)		
9.	<b>Social Security Number Truncation:</b> Reflects a reduction in funding for the program pursuant to Assembly Bill 1168 designed to prevent the fraudulent misuse of personal information contained in recorded documents.	(279,000)		(279,000)		
	Total Changes	(14,613,000)	(1,000)	(42,087,000)	27,475,000	(80.0)
20	09-10 Proposed Budget	137,683,000	461,000	82,146,000	55,076,000	966.0

<sup>\*</sup>See Augmentation Performance Measures

#### **Unmet Needs**

The Department's unmet needs include: 1) \$0.8 million to help fund critical Registrar-Recorder/County Clerk information technology data storage demands for the election system; 2) \$0.3 million to fund the offsite housing of public records; 3) \$1.3 million for building security systems, maintenance and repairs to support proper health/safety and working conditions of employees and the 3,000 customers that visit the facilities daily; and 4) restoration of significant curtailments in positions and services and supplies taken since FY 2008-09 due to declines in the Recorder Fee revenue. Additionally, special unscheduled elections are not included in the 2009-10 Proposed Budget.

# **Augmentation Departmental Program Summary and Performance Measures**

#### 1. e-Recording Initiative

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
Incremental Costs	100,000			100,000	
Existing Costs	150,000		150,000		
Total Program Costs	250,000		150,000	100,000	

Authority: Non-mandated, discretionary program.

In collaboration with Orange, San Diego and Riverside Counties, improve and modernize the system of recording and handling of real property documents by permitting the delivery, recording and return of real property documents electronically.

**Program Result:** Migrate the number of existing title companies and financial institutions to e-Recording and enhance the overall processing turnaround time to record and index documents for the population of title companies/financial institutions participating in the e-Recording program.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Percentage of improvement in the turnaround of processing time to record and index documents for the title companies/financial institutions from the current baseline turnaround time of 12 days	n/a	n/a	n/a	5%
Operational Measures				
Number of financial institutions utilizing e-Recording as a method of delivery, recording and return of real property documents	n/a	n/a	n/a	12
Number of title companies utilizing e-Recording as a method of delivery, recording and return of real property documents	n/a	n/a	n/a	24

#### **Explanatory Note(s):**

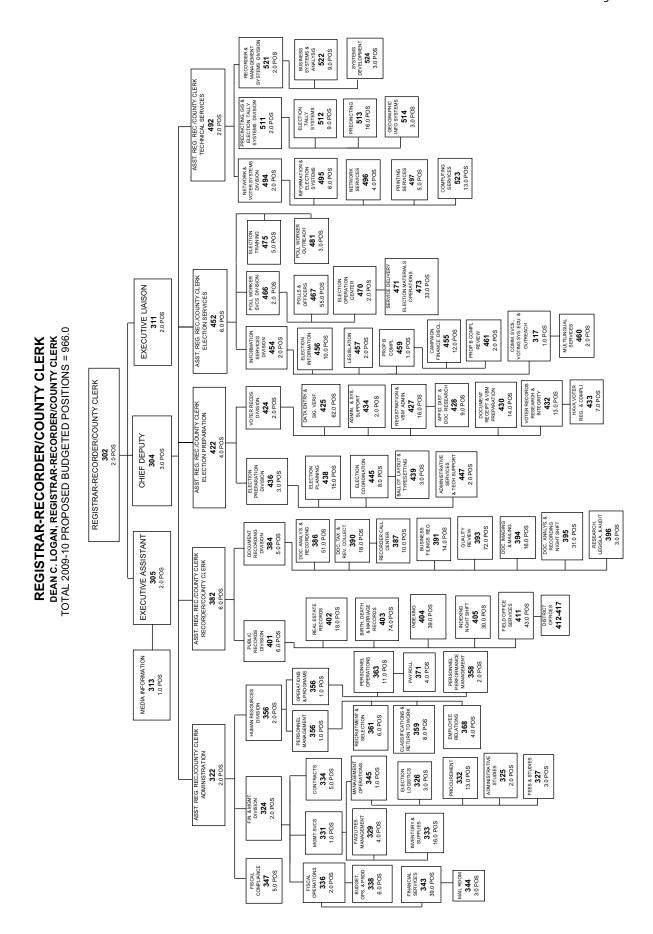
n/a = not available

#### REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 49,496,380.20	\$ 46,589,000	\$ 52,875,000	\$ 53,353,000	\$ 48,049,000	\$ (4,826,000)
CAFETERIA PLAN BENEFITS	7,561,906.71	8,341,000	7,678,000	8,342,000	8,543,000	865,000
DEFERRED COMPENSATION BENEFITS	1,254,206.88	1,279,000	1,638,000	1,279,000	1,465,000	(173,000)
EMPLOYEE GROUP INS - E/B	2,299,787.55	2,634,000	2,806,000	2,686,000	2,625,000	(181,000)
OTHER EMPLOYEE BENEFITS	78,655.00	87,000	89,000	88,000	89,000	0
RETIREMENT - EMP BENEFITS	10,652,440.86	11,419,000	10,771,000	11,658,000	11,001,000	230,000
WORKERS' COMPENSATION	1,053,918.86	1,189,000	1,435,000	1,189,000	1,433,000	(2,000)
TOTAL S & E B	72,397,296.06	71,538,000	77,292,000	78,595,000	73,205,000	(4,087,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	954,359.79	1,037,000	977,000	857,000	857,000	(120,000)
COMMUNICATIONS	253,451.14	150,000	166,000	137,000	137,000	(29,000)
COMPUTING-MAINFRAME	914,660.00	597,000	542,000	493,000	493,000	(49,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	1,152,074.75	1,914,000	1,607,000	2,075,000	2,075,000	468,000
COMPUTING-PERSONAL	3,251,622.83	3,516,000	1,199,000	1,116,000	1,116,000	(83,000)
HOUSEHOLD EXPENSE	21,393.84	29,000	30,000	29,000	29,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	3,613,889.21	8,437,000	8,489,000	3,319,000	3,319,000	(5,170,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	155,000	3,000	3,000	(152,000)
INSURANCE	17,442.22	81,000	81,000	65,000	65,000	(16,000)
MAINTENANCE - EQUIPMENT	365,325.46	391,000	339,000	401,000	401,000	62,000
MAINTENANCEBUILDINGS & IMPRV	3,714,723.94	2,110,000	1,859,000	2,922,000	1,590,000	(269,000)
MEDICAL DENTAL & LAB SUPPLIES	6,593.18	1,000	3,000	2,000	2,000	(1,000)
MEMBERSHIPS	3,599.00	6,000	8,000	6,000	6,000	(2,000)
MISCELLANEOUS EXPENSE	96,547.13	35,000	35,000	37,000	37,000	2,000
OFFICE EXPENSE	2,562,652.48	3,631,000	4,678,000	3,526,000	3,526,000	(1,152,000)
PROFESSIONAL SERVICES	2,369,848.71	988,000	985,000	605,000	605,000	(380,000)
PUBLICATIONS & LEGAL NOTICE	163,800.02	77,000	77,000	52,000	52,000	(25,000)
RENTS & LEASES - BLDG & IMPRV	1,182,825.06	640,000	685,000	851,000	851,000	166,000
RENTS & LEASES - EQUIPMENT	1,372.70	6,000	6,000	2,000	2,000	(4,000)
SMALL TOOLS & MINOR EQUIPMENT	32,620.04	8,000	25,000	5,000	5,000	(20,000)
SPECIAL DEPARTMENTAL EXPENSE	30,002,603.81	19,425,000	39,507,000	40,428,000	40,428,000	921,000
TECHNICAL SERVICES	6,431,654.81	5,429,000	7,079,000	2,859,000	2,859,000	(4,220,000)
TELECOMMUNICATIONS	2,126,585.83	2,093,000	1,991,000	1,982,000	1,982,000	(9,000)
TRAINING	67,689.72	30,000	101,000	51,000	51,000	(50,000)
TRANSPORTATION AND TRAVEL	310,417.14	227,000	452,000	245,000	245,000	(207,000)
UTILITIES	1,134,861.99	1,073,000	1,073,000	1,269,000	1,269,000	196,000
TOTAL S & S	60,752,614.80	51,931,000	72,149,000	63,337,000	62,005,000	(10,144,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	51,574.35	576,000	577,000	227,000	227,000	(350,000)
RET-OTHER LONG TERM DEBT	1,248,104.91	1,134,000	1,288,000	1,149,000	1,170,000	(118,000)
TAXES & ASSESSMENTS	21,992.61	0	0	0	0	0
TOTAL OTH CHARGES	1,321,671.87	1,710,000	1,865,000	1,376,000	1,397,000	(468,000)
FIXED ASSETS FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	915,876.72	287,000	734,000	1,790,000	1,035,000	301,000

# REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
DATA HANDLING EQUIPMENT	825,004.23	12,000	136,000	41,000	41,000	(95,000)
ELECTRONIC EQUIPMENT	31,573.17	12,000	0	0	0	0
OFFICE FURNITURE, FIXTURES & EQ	378,728.30	0	120,000	0	0	(120,000)
TOTAL FIXED ASSETS - EQUIPMENT	2,151,182.42	311,000	990,000	1,831,000	1,076,000	86,000
TOTAL FIXED ASSETS	2,151,182.42	311,000	990,000	1,831,000	1,076,000	86,000
OTHER FINANCING USES						
OPERATING TRANSFERS	100,000.00	15,000	0	0	0	0
TOTAL OTH FIN USES	100,000.00	15,000	0	0	0	0
GROSS TOTAL	\$ 136,722,765.15	\$ 125,505,000	\$ 152,296,000	\$ 145,139,000	\$ 137,683,000	\$ (14,613,000)
INTRAFUND TRANSFERS	(589,421.70)	(497,000)	(462,000	(461,000)	(461,000)	1,000
NET TOTAL	\$ 136,133,343.45	\$ 125,008,000	\$ 151,834,000	\$ 144,678,000	\$ 137,222,000	\$ (14,612,000)
REVENUE	112,166,262.38	91,021,000	124,233,000	83,079,000	82,146,000	(42,087,000)
NET COUNTY COST	\$ 23,967,081.07	\$ 33,987,000	\$ 27,601,000	\$ 61,599,000	\$ 55,076,000	\$ 27,475,000
BUDGETED POSITIONS	1,130.0	1,046.0	1,046.0	1,046.0	966.0	(80.0)
REVENUE DETAIL CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 548,282.77	\$ 248,000	\$ 309,000	\$ 262,000	\$ 262,000	\$ (47,000)
ELECTION SERVICES	13,911,817.60	17,808,000	8,468,000	12,560,000	12,560,000	4,092,000
RECORDING FEES	29,352,011.21	23,267,000	35,367,000	25,956,000	26,223,000	(9,144,000)
TOTAL CHARGES-SVS	43,812,111.58	41,323,000	44,144,000	38,778,000	39,045,000	(5,099,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	0.00	4,700,000	25,800,000	25,800,000	25,800,000	0
TOTAL I R - FEDERA	0.00	4,700,000	25,800,000	25,800,000	25,800,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	28,946,499.37	4,035,000	4,148,000	4,239,000	4,239,000	91,000
TOTAL I R - STATE	28,946,499.37	4,035,000	4,148,000	4,239,000	4,239,000	91,000
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	1,404,530.00	1,769,000	1,480,000	1,810,000	1,810,000	330,000
TOTAL LIC/PER/FRAN	1,404,530.00	1,769,000	1,480,000	1,810,000	1,810,000	330,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,002,524.30	859,000	924,000	2,069,000	869,000	(55,000)
OTHER SALES	40,586.04	20,000	47,000	17,000	17,000	(30,000)
TOTAL MISC REV	1,043,110.34	879,000	971,000	2,086,000	886,000	(85,000)
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	36,891,229.71	38,307,000	47,682,000	10,358,000	10,358,000	(37,324,000)
SALE OF FIXED ASSETS	68,781.38	8,000	8,000	8,000	8,000	0
TOTAL OTH FIN SRCS	36,960,011.09	38,315,000	47,690,000	10,366,000	10,366,000	(37,324,000)
TOTAL REVENUE	\$ 112,166,262.38	\$ 91,021,000	\$ 124,233,000	\$ 83,079,000	\$ 82,146,000	\$ (42,087,000)



# **Rent Expense**

## **Rent Expense Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 156,848,451.63	\$ 172,755,000	\$ 191,883,000	\$ 205,944,000	\$ 205,944,000	\$	14,061,000
S & S EXPENDITURE DISTRIBUTION	(150,417,430.35)	(164,252,000)	(181,144,000)	(192,390,000)	(192,390,000)		(11,246,000)
TOTAL S & S	6,431,021.28	8,503,000	10,739,000	13,554,000	13,554,000		2,815,000
OTHER CHARGES	146,406,445.23	151,706,000	157,556,000	155,054,000	155,054,000		(2,502,000)
OC EXPENDITURE DISTRIBUTION	(136,529,013.20)	(141,280,000)	(145,058,000)	(145,428,000)	(145,428,000)		(370,000)
TOTAL OTH CHARGES	9,877,432.03	10,426,000	12,498,000	9,626,000	9,626,000		(2,872,000)
GROSS TOTAL	\$ 16,308,453.31	\$ 18,929,000	\$ 23,237,000	\$ 23,180,000	\$ 23,180,000	\$	(57,000)
NET TOTAL	\$ 16,308,453.31	\$ 18,929,000	\$ 23,237,000	\$ 23,180,000	\$ 23,180,000	\$	(57,000)
REVENUE	31,812.99	(4,000)	345,000	3,836,000	3,836,000		3,491,000
NET COUNTY COST	\$ 16,276,640.32	\$ 18,933,000	\$ 22,892,000	\$ 19,344,000	\$ 19,344,000	\$	(3,548,000)

**FUND**GENERAL FUND

**FUNCTION**GENERAL

**ACTIVITY**PROPERTY MANAGEMENT

#### **Mission Statement**

This budget funds centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. With the exceptions of the Emergency Operations Center, the Walt Disney Concert Hall garage, and various incidental costs related to real property, all federally allowable lease and debt service costs are financed from respective departmental operating budgets of the benefiting departments.

### 2009-10 Budget Message

The Proposed Budget reflects a \$3.5 million decrease in net County cost due primarily to the reduction in non-billable debt-related expenses.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Fina	l Adopted Budget	349,439,000	326,202,000	345,000	22,892,000	0.0
Other Change	es					
Reflects a	ide Cost Allocation Adjustment (A-87): djustments associated with federal billing s for County-owned and bond-funded s.		3,647,000		(3,647,000)	
for various	vice: Reflects retirement of debt service costs s facilities and adjustments in the annual for other debt-financed facilities.	659,000	(216,000)	(392,000)	1,267,000	
	<b>nsfer:</b> Reflects transfer of responsibility for ities to the State of California.	(938,000)	(3,740,000)	3,830,000	(1,028,000)	
increases offsetting	eases and Operating Costs: Reflects of \$5.1 million available for new leases less lease terminations, \$2.5 million for insurance s, and \$4.2 million in various other lease cost	11,838,000	11,925,000	53,000	(140,000)	
	Total Changes	11,559,000	11,616,000	3,491,000	(3,548,000)	0.0
2009-10 Prop	oosed Budget	360,998,000	337,818,000	3,836,000	19,344,000	0.0

# Sheriff

### Leroy D. Baca, Sheriff

## **Sheriff Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$2,028,325,622.88	\$ 2,114,693,000	\$ 2,066,656,000	\$	2,268,237,000	\$ 2,086,995,000	\$	20,339,000
SERVICES & SUPPLIES	317,762,538.58	379,104,000	429,772,000		574,100,000	415,101,000		(14,671,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(62,000,000)	(62,000,000)		(62,000,000)	(62,000,000)		0
TOTAL S & S	317,762,538.58	317,104,000	367,772,000		512,100,000	353,101,000		(14,671,000)
OTHER CHARGES	62,830,586.93	64,119,000	65,115,000		65,115,000	62,876,000		(2,239,000)
FIXED ASSETS - EQUIPMENT	23,900,524.90	21,252,000	40,845,000		180,094,000	29,620,000		(11,225,000)
GROSS TOTAL	\$2,432,819,273.29	\$ 2,517,168,000	\$ 2,540,388,000	\$	3,025,546,000	\$ 2,532,592,000	\$	(7,796,000)
INTRAFUND TRANSFERS	(7,648,884.61)	(8,860,000)	(31,069,000)		(31,069,000)	(31,069,000)		0
NET TOTAL	\$2,425,170,388.68	\$ 2,508,308,000	\$ 2,509,319,000	\$	2,994,477,000	\$ 2,501,523,000	\$	(7,796,000)
REVENUE	1,223,562,661.59	1,254,604,000	1,252,615,000		1,253,181,000	1,232,758,000		(19,857,000)
NET COUNTY COST	\$1,201,607,727.09	\$ 1,253,704,000	\$ 1,256,704,000	\$	1,741,296,000	\$ 1,268,765,000	\$	12,061,000
BUDGETED POSITIONS	17,975.0	18,354.0	18,354.0		20,071.0	18,345.0		(9.0)
	FUND GENERAL FUND		 INCTION JBLIC PROTECT	ION	I	 CTIVITY DLICE PROTECT	ION.	

#### **Mission Statement**

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 75 percent of the total square miles within Los Angeles County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 40 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority, and the Community College Districts.

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost increase of \$12.0 million primarily due to \$19.9 million in Board-approved increases in salaries and employee benefits including a \$4.4 million increase in retirement debt services; \$2.6 million and 12.0 positions which represents one-half of the funding to implement the Electronic Monitoring Program

with the other half in the Provisional Financing Uses budget; a \$31.6 million reduction in salaries and employee benefits and 51.0 positions, services and supplies, fixed assets and an increase in revenue needed to address the County's potential funding deficit for the 2009-10 Proposed Budget; an increase in contract law enforcement services' revenue to offset \$2.2 million in one-time funding provided to departments in 2007-08 for retiree health: an increase in contract law enforcement services' revenue to fully offset \$2.4 million in unavoidable cost increases in unemployment insurance and retiree health insurance premiums, partially offset by a decrease in long-term disability; deletion of \$1.3 million in prior year carryover and \$6.3 million in one-time funding; a decrease of \$2.2 million in rent charges; partially offset by a \$29.6 million decrease in public safety sales tax receipts. The 2009-10 Proposed Budget also reflects a net increase of 30.0 positions due to the addition of 4.0 positions for contract law enforcement services fully funded by contract cities; 25.0 positions and ongoing services and supplies funding for courtroom security contracts fully offset by trial court revenue; 1.0 position for the Office of Homeland Security Division; and 1.0 position for the Los Angeles County Professional Peace

Officer's Association; partially offset by the elimination of 1.0 position for the Los Angeles County Regional Identification System; positions reclassified by the Chief Executive Office to classes that more appropriately reflect the assigned duties and responsibilities; the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs; and positions needed to address increased workload associated with various programs.

## **Critical/Strategic Planning Initiatives**

The Department is continuing to explore efficiencies, both internally and by collaborating with other County departments. Examples include:

- Energy and water use initiatives;
- Providing food and training services to the Probation Department; and
- Consolidating drug supply purchases with the Department of Health Services.

### **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	2,540,388,000	31,069,000	1,252,615,000	1,256,704,000	18,354.0
Ne	w/Expanded Programs					
1.	Electronic Monitoring Program: Reflects one-half of the funding in the Custody Budget for 1.0 Sergeant, 1.0 Deputy Sheriff – Bonus I, 2.0 Deputy Sheriff Generalist, and 8.0 support staff positions to implement the Electronic Monitoring Program. The remaining balance is in the Provisional Financing Uses budget. *	2,644,000			2,644,000	12.0
2.	<b>Contract Cities:</b> Reflects an increase in contract law enforcement services' revenue and funding in the Patrol Budget for 1.0 Deputy Sheriff Generalist and 3.0 support staff positions as requested by contract cities in the prior year.	416,000		416,000		4.0
3.	<b>Courtroom Security:</b> Reflects an increase in trial court revenue and funding in the Court Services Budget for 7.0 Deputy Sheriff Generalist and 18.0 Custody Assistant positions and ongoing services and supplies for courtroom security contracts.	2,697,000		2,697,000		25.0
4.	<b>Office of Homeland Security:</b> Reflects an increase in contract law enforcement services' revenue and funding for 1.0 position in the Patrol Budget needed to provide clerical support to the Office of Homeland Security Division.	99,000		99,000		1.0
5.	Los Angeles County Professional Peace Officer Association (PPOA): Reflects an increase in contract law enforcement services' revenue and funding for 1.0 Lieutenant position in the Administration Budget for PPOA.	210,000	-	210,000		1.0
Cu	rtailments					
1.	<b>Academy Training Team:</b> Reflects a reduction in the General Support Budget of 1.0 Lieutenant, 1.0 Sergeant and 5.0 Deputy Sheriff Generalist positions in the Training Academy needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(939,000)	-	-	(939,000)	(7.0)

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2.	Recruitment Unit: Reflects a reduction in the Administration and Custody Budgets of 1.0 Lieutenant, 1.0 Sergeant, 6.0 Deputy Sheriff Generalist, and 3.0 Custody Assistant positions in the Recruitment Unit needed to address the County's projected structural deficit for FY 2009-10.	(1,210,000)			(1,210,000)	(11.0)
3.	<b>Pre-Employment Unit:</b> Reflects a reduction in the Administration Budget of 16.0 Deputy Sheriff Generalist positions in the Pre-Employment Unit needed to address the County's projected structural deficit for FY 2009-10.	(1,815,000)		_	(1,815,000)	(16.0)
4.	<b>Court Services Headquarters:</b> Reflects a reduction in the Court Services Budget of 1.0 Sergeant and 1.0 Deputy Sheriff Generalist position in Court Services Headquarters needed to address the County's projected structural deficit for FY 2009-10.	(260,000)			(260,000)	(2.0)
5.	<b>Sheriff Headquarters Bureau:</b> Reflects a reduction in the General Support Budget of 2.0 Deputy Sheriff Generalist positions in the Sheriff Headquarters Bureau needed to address the County's projected structural deficit for FY 2009-10.	(227,000)			(227,000)	(2.0)
6.	<b>Risk Management Bureau:</b> Reflects a reduction in the General Support Budget of 1.0 Lieutenant, 2.0 Sergeant and 6.0 Deputy Sheriff Generalist positions in the Risk Management Bureau needed to address the County's projected structural deficit for FY 2009-10.	(1,151,000)			(1,151,000)	(9.0)
7.	<b>Professional Development Bureau:</b> Reflects a reduction in the General Support Budget of 1.0 Lieutenant and 1.0 support staff position in the Professional Development Bureau needed to address the County's projected structural deficit for FY 2009-10.	(264,000)			(264,000)	(2.0)
8.	<b>Success Through Awareness and Resistance (STAR) Program:</b> Reflects a reduction in the General Support Budget of 2.0 Deputy Sheriff Generalist positions in the STAR Program needed to address the County's projected structural deficit for FY 2009-10.	(227,000)			(227,000)	(2.0)
9.	Services and Supplies, Fixed Assets and Revenue: Reflects a reduction in services and supplies (\$14,000,000) and fixed assets (\$9,833,000) and an increase in revenue (\$1,707,000) needed to address the County's projected structural deficit for FY 2009-10.	(23,833,000)		1,707,000	(25,540,000)	
Ot	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	22,484,000			22,484,000	
2.	<b>Retirement:</b> Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(7,012,000)			(7,012,000)	
3.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bonds to eliminate the unfunded liability in the retirement system.	4,399,000			4,399,000	

		Gross	Intrafund	_	Net	
		Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
4.	<b>Retiree Health Insurance:</b> Reflects the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs, generated through an increase in revenue.			2,204,000	(2,204,000)	
5.	<b>Unavoidable Costs:</b> Reflects an increase in unemployment insurance and a decrease in long-term disability costs.	(824,000)			(824,000)	
6.	<b>Retiree Health Insurance:</b> Reflects a projected ten-percent (10%) increase in retiree insurance premiums, partially offset by an increase in revenue.	3,208,000		2,384,000	824,000	
7.	<b>Homeless Initiative:</b> Reflects the deletion of carryover funding in the Custody Budget for the Homeless Initiative case management program.	(1,304,000)			(1,304,000)	
8.	<b>Off-Ward Security:</b> Reflects the deletion of one-time funding in the Custody Budget for Off-Ward Security.	(204,000)			(204,000)	
9.	<b>Operation Safe Streets:</b> Reflects the deletion of one time funding in the Patrol Budget for operational costs to enhance gang enforcement and criminal investigations.	(579,000)	-		(579,000)	
10	<ul> <li>Unincorporated Patrol: Reflects the deletion of one time funding in the Patrol Budget for operational costs to enhance patrol in the unincorporated areas.</li> </ul>	(1,000,000)			(1,000,000)	
11	Jail Security Improvements: Reflects the deletion of one-time funding in the General Support Budget to complete security improvements at Twin Towers Correctional Facility.	(909,000)			(909,000)	
12	Countywide Cost Allocation Adjustment (A-87):     Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,239,000)			(2,239,000)	
13	Los Angeles County Regional Identification System (LACRIS): Reflects the deletion of 3.0 Records System Clerk II and 1.0 Information Systems Supervisor I positions, partially offset by the addition of 1.0 IT Technical Support Supervisor, 1.0 Operations Assistant I, and 1.0 Senior Information Systems Analyst positions allocated to the LACRIS program as approved by the Local ID RAN Board on January 22, 2009.					(1.0)
14	Position Reclassifications: Reflects funding for Board approved reclassifications to classes that appropriately reflect the assigned duties and responsibilities, fully offset by an increase in revenue.	44,000		44,000		
15	<ul> <li>Position Reconciliation: Reflects the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.</li> </ul>	-				

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
<b>16. Workload Adjustments:</b> Reflects changes in positions in the Custody and General Support Budgets to fund positions needed to address increased workload associated with various programs.					
<b>17. Public Safety Sales Tax (Prop 172):</b> Reflects an anticipated decrease in public safety sales tax receipts.			(29,618,000)	29,618,000	
Total Changes	(7,796,000)	0	(19,857,000)	12,061,000	(9.0)
2009-10 Proposed Budget	2,532,592,000	31,069,000	1,232,758,000	1,268,765,000	18,345.0

<sup>\*</sup> See Augmentation Performance Measures

#### **Unmet Needs**

The Sheriff's Department's most critical needs include the following: 1) \$5.4 million and 41.0 positions to provide adequate security in the jail ward of the newly opened Los Angeles County + University of Southern California Medical Center; 2) \$28.5 million to fund unavoidable cost increases such as electronic maintenance, station custodial services, food for inmates, and utilities; 3) \$41.1 million to fund overtime necessary to fulfill the duties of 300.0 deputy positions held vacant to address salary savings; 4) \$28.0 million for unfunded leaves of absences; 5) \$4.3 million to backfill the potential loss of State grant funding for Community Oriented Policing Services, methamphetamine eradication, technology theft, and sexual assaults; 6) \$15.2 million and 189.0 positions to continue the improvement of medical services within the County jails; 7) \$5.5 million and 30.0 positions to process and analyze the backlog of DNA files; 8) \$13.0 million and 5.0 positions to fund the first-year purchase and development of the Jail Information Management System; 9) \$2.8 million and 23.0 positions for the Crime Assessment Center; 10) \$1.8 million and 10.0 positions to reduce the backlog of child physical and sexual abuse cases; and 11) \$14.8 million and 75.0 positions to augment detective investigative services.

## **Augmentation Departmental Program Summary and Performance Measures**

#### 1. Electronic Monitoring Program

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Incremental Costs	2,644,000			2,644,000	12.0
Existing Costs					
Total Program Costs	2,644,000			2,644,000	12.0

### Authority: Non-mandated, discretionary program.

The Electronic Monitoring Program (EMP) will require inmates serving probation by court order and those awaiting trial, who meet certain defined criteria, to participate in an involuntary home-detention program, including electronic monitoring, in lieu of confinement in a County jail or other County correctional facility. The program will track 400 lower-level sentenced misdemeanor inmates, adult probationers, sex offenders, and persons under a gang injunction.

**Program Result:** The EMP is designed to reduce jail overcrowding; allow bed space for the incarceration of higher level offenders; and maintain the percentage of time served.

Performance Measures	Actual 2006-07	Actual 2007-08	Estimated 2008-09	Projected 2009-10
Indicators				
Number of EMP participants violating terms of program	n/a <sup>(1)</sup>	n/a <sup>(1)</sup>	45	60
Operational Measures				
Total number of EMP participants	n/a <sup>(1)</sup>	n/a <sup>(1)</sup>	300	400

#### **Explanatory Note(s):**

(1) Program implemented in fiscal year 2008-09.

n/a = not available

### SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$1,398,117,805.22	\$ 1,456,743,000	\$ 1,396,883,000	\$ 1,530,512,000	\$ 1,401,989,000	\$ 5,106,000
CAFETERIA PLAN BENEFITS	148,266,247.96	162,813,000	159,119,000	183,341,000	174,129,000	15,010,000
DEFERRED COMPENSATION BENEFITS	33,412,417.14	37,992,000	41,997,000	44,670,000	42,287,000	290,000
EMPLOYEE GROUP INS - E/B	10,673,534.28	12,012,000	10,288,000	12,124,000	9,783,000	(505,000)
OTHER EMPLOYEE BENEFITS	4,051,281.85	4,170,000	4,287,000	5,291,000	4,287,000	0
RETIREMENT - EMP BENEFITS	346,289,721.61	352,879,000	356,797,000	386,503,000	357,235,000	438,000
WORKERS' COMPENSATION	87,514,614.82	88,084,000	97,285,000	105,796,000	97,285,000	0
TOTAL S & E B	2,028,325,622.88	2,114,693,000	2,066,656,000	2,268,237,000	2,086,995,000	20,339,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	14,582,907.59	16,823,000	15,064,000	20,049,000	15,064,000	0
CLOTHING & PERSONAL SUPPLIES	5,608,990.84	7,235,000	11,652,000	16,555,000	11,652,000	0
COMMUNICATIONS	7,593,503.43	7,462,000	128,000	10,999,000	128,000	0
COMPUTING-MAINFRAME	6,859,182.97	4,454,000	21,565,000	19,694,000	21,565,000	0
COMPUTING-PERSONAL	5,301,467.44	7,530,000	6,966,000	19,496,000	6,966,000	0
CONTRACTED PROGRAM SERVICES	12,453,816.76	20,037,000	20,953,000	25,754,000	20,953,000	0
FOOD	27,507,331.52	29,000,000	24,115,000	25,298,000	24,115,000	0
HOUSEHOLD EXPENSE	8,273,583.30	7,991,000	9,635,000	12,623,000	9,635,000	0
INFORMATION TECHNOLOGY SERVICES	1,781,849.40	1,757,000	329,000	11,354,000	329,000	0
INSURANCE	4,536,872.71	4,871,000	5,660,000	6,348,000	5,660,000	0
MAINTENANCE - EQUIPMENT	31,471,417.27	17,015,000	25,895,000	44,512,000	25,895,000	0
MAINTENANCEBUILDINGS & IMPRV	20,420,848.42	17,512,000	5,827,000	37,317,000	5,827,000	0
MEDICAL DENTAL & LAB SUPPLIES	18,428,631.61	19,456,000	16,476,000	12,430,000	16,476,000	0
MEMBERSHIPS	89,735.50	87,000	120,000	90,000	120,000	0
MISCELLANEOUS EXPENSE	77,743.15	62,358,000	131,021,000	66,968,000	116,350,000	(14,671,000)
OFFICE EXPENSE	8,417,884.21	8,652,000	5,256,000	28,351,000	5,256,000	0
PROFESSIONAL SERVICES	24,115,384.29	23,464,000	26,530,000	37,454,000	26,530,000	0
PUBLICATIONS & LEGAL NOTICE	164,624.16	191,000	46,000	192,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	12,859,998.38	14,019,000	12,923,000	15,008,000	12,923,000	0
RENTS & LEASES - EQUIPMENT	620,792.40	737,000	300,000	619,000	300,000	0
SMALL TOOLS & MINOR EQUIPMENT	659,291.15	305,000	43,000	1,976,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,234,722.48	10,336,000	8,834,000	35,833,000	8,834,000	0
TECHNICAL SERVICES	12,658,579.22	13,614,000	6,895,000	17,725,000	6,895,000	0
TELECOMMUNICATIONS	16,983,214.30	14,282,000	11,645,000	23,660,000	11,645,000	0
TRAINING	2,375,251.17	2,641,000	2,532,000	4,530,000	2,532,000	0
TRANSPORTATION AND TRAVEL	21,815,645.46	23,260,000	11,572,000	26,215,000	11,572,000	0
UTILITIES	41,869,269.45	44,015,000	47,790,000	53,050,000	47,790,000	0
S & S EXPENDITURE DISTRIBUTION	0.00	(62,000,000)	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	317,762,538.58	317,104,000	367,772,000	512,100,000	353,101,000	(14,671,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	900,000	0	0	0	0
JUDGMENTS & DAMAGES	18,573,165.74	19,684,000	18,500,000	19,669,000	18,500,000	0
RET-OTHER LONG TERM DEBT	44,048,801.55	43,320,000	46,400,000	45,231,000	44,161,000	(2,239,000)
SUPPORT & CARE OF PERSONS	96,348.80	200,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	112,270.84	15,000	15,000	15,000	15,000	0
TOTAL OTH CHARGES	62,830,586.93	64,119,000	65,115,000	65,115,000	62,876,000	(2,239,000)

# SHERIFF BUDGET DETAIL (Continued)

FIXED ASSETS FIXED ASSETS - EQUIPMENT AIRCRAFT & AIRPORT EQUIPMENT ALL OTHER UNDEFINED ASSETS	14,634.15 1,127,948.47				 	
AIRCRAFT & AIRPORT EQUIPMENT	•					
	•					
ALL OTHER UNDEFINED ASSETS	1,127,948.47	0	35,000	49,399,000	35,000	0
		1,843,000	2,336,000	8,415,000	2,336,000	0
COMPUTERS, MAINFRAME	6,021.02	7,000	76,000	25,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,070,016.84	2,300,000	11,000	12,496,000	11,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	22,624.25	12,000	49,000	716,000	49,000	0
DATA HANDLING EQUIPMENT	1,423,310.21	1,475,000	1,647,000	1,995,000	1,647,000	0
ELECTRONIC EQUIPMENT	711,060.52	675,000	193,000	23,738,000	193,000	0
FOOD PREPARATION EQUIPMENT	328,860.90	500,000	1,370,000	2,224,000	1,370,000	0
MACHINERY EQUIPMENT	226,144.39	156,000	24,000	804,000	24,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	119,011.53	0	60,000	744,000	60,000	0
MEDICAL-FIXED EQUIPMENT	731,287.29	1,505,000	1,065,000	378,000	1,065,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	270,217.77	271,000	0	1,971,000	0	0
MEDICAL-MINOR EQUIPMENT	428,018.72	95,000	0	655,000	0	0
NON-MEDICAL LAB/TESTING EQUIP	390,629.30	0	1,688,000	536,000	1,688,000	0
OFFICE FURNITURE, FIXTURES & EQ	53,839.55	219,000	512,000	867,000	512,000	0
OTHER EQUIPMENT	0.00	0	329,000	0	329,000	0
TELECOMMUNICATIONS EQUIPMENT	1,266,947.57	227,000	22,528,000	1,010,000	12,695,000	(9,833,000)
VEHICLES & TRANSPORTATION EQUIPMENT	9,720,480.90	11,359,000	8,172,000	63,322,000	6,780,000	(1,392,000)
WATERCRAFT/VESSEL/BARGES/TUGS	2,989,471.52	608,000	750,000	10,799,000	750,000	0
TOTAL FIXED ASSETS - EQUIPMENT	23,900,524.90	21,252,000	40,845,000	180,094,000	29,620,000	(11,225,000)
TOTAL FIXED ASSETS	23,900,524.90	21,252,000	40,845,000	180,094,000	29,620,000	(11,225,000)
GROSS TOTAL	\$2,432,819,273.29	\$ 2,517,168,000	\$ 2,540,388,000	\$ 3,025,546,000	\$ 2,532,592,000	\$ (7,796,000)
INTRAFUND TRANSFERS	(7,648,884.61)	(8,860,000)	(31,069,000)	(31,069,000)	(31,069,000)	0
NET TOTAL	\$2,425,170,388.68	\$ 2,508,308,000	\$ 2,509,319,000	\$ 2,994,477,000	\$ 2,501,523,000	\$ (7,796,000)
REVENUE	1,223,562,661.59	1,254,604,000	1,252,615,000	1,253,181,000	1,232,758,000	(19,857,000)
NET COUNTY COST	\$1,201,607,727.09	\$ 1,253,704,000	\$ 1,256,704,000	\$ 1,741,296,000	\$ 1,268,765,000	\$ 12,061,000
BUDGETED POSITIONS	17,975.0	18,354.0	18,354.0	20,071.0	18,345.0	(9.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	\$ 3,242,979.55	\$ 5,620,000	\$ 6,216,000	\$ 6,271,000	\$ 6,216,000	\$ 0
CIVIL PROCESS SERVICE	7,002,556.03	4,362,000	6,043,000	6,043,000	6,043,000	0
COURT FEES & COSTS	45,375.00	45,000	0	0	0	0
INSTITUTIONAL CARE & SVS	86,467,638.59	96,723,000	96,723,000	96,723,000	96,723,000	0
LAW ENFORCEMENT SERVICES	497,295,729.10	510,692,000	487,427,000	490,849,000	496,144,000	8,717,000
RECORDING FEES	1,007,840.80	974,000	866,000	866,000	866,000	0
TOTAL CHARGES-SVS	595,062,119.07	618,416,000	597,275,000	600,752,000	605,992,000	8,717,000

## **SHERIFF BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	1,179,167.05	1,175,000	924,000	924,000	924,000	0
VEHICLE CODE FINES	7,509,307.07	7,351,000	7,605,000	7,605,000	8,649,000	1,044,000
TOTAL FINES FO/PEN	8,688,474.12	8,526,000	8,529,000	8,529,000	9,573,000	1,044,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	31,953,255.86	15,170,000	33,450,000	33,450,000	33,450,000	0
TOTAL I R - FEDERA	31,953,255.86	15,170,000	33,450,000	33,450,000	33,450,000	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	492,162.00	2,879,000	2,879,000	2,879,000	2,879,000	0
TOTAL I R - OTHER	492,162.00	2,879,000	2,879,000	2,879,000	2,879,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	22,548,249.68	17,158,000	20,987,000	20,987,000	20,987,000	0
STATE-CITZN OPT PUB SFTY(COPS)	5,353,634.90	4,800,000	1,300,000	1,300,000	1,300,000	0
STATE-PROP 172 PUBLIC SAFETY	525,663,801.85	533,004,000	533,004,000	514,092,000	503,386,000	(29,618,000)
TOTAL I R - STATE	553,565,686.43	554,962,000	555,291,000	536,379,000	525,673,000	(29,618,000)
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	25,900.00	30,000	53,000	53,000	53,000	0
TOTAL LIC/PER/FRAN	25,900.00	30,000	53,000	53,000	53,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	21,312,622.35	23,655,000	23,502,000	23,502,000	23,502,000	0
OTHER SALES	66,380.43	57,000	140,000	140,000	140,000	0
TOTAL MISC REV	21,379,002.78	23,712,000	23,642,000	23,642,000	23,642,000	0
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	12,069,305.08	30,351,000	30,882,000	46,883,000	30,882,000	0
SALE OF FIXED ASSETS	326,756.25	558,000	521,000	521,000	521,000	0
TOTAL OTH FIN SRCS	12,396,061.33	30,909,000	31,403,000	47,404,000	31,403,000	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	0.00	0	93,000	93,000	93,000	0
TOTAL USE OF MONEY	0.00	0	93,000	93,000	93,000	0
TOTAL REVENUE	\$1,223,562,661.59	\$ 1,254,604,000	\$ 1,252,615,000	\$ 1,253,181,000	\$ 1,232,758,000	\$ (19,857,000)

# **Sheriff - Patrol Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 768,195,305.09	\$ 800,401,000	\$	775,471,000	\$	846,552,000	\$	782,545,000	\$	7,074,000
SERVICES & SUPPLIES	21,822,183.00	35,855,000		42,821,000		68,184,000		29,709,000		(13,112,000)
FIXED ASSETS - EQUIPMENT	5,578,467.48	5,174,000		6,064,000		65,347,000		4,672,000		(1,392,000)
GROSS TOTAL	\$ 795,595,955.57	\$ 841,430,000	\$	824,356,000	\$	980,083,000	\$	816,926,000	\$	(7,430,000)
INTRAFUND TRANSFERS	(4,046,567.30)	(6,130,000)		(13,616,000)		(13,616,000)		(13,616,000)		0
NET TOTAL	\$ 791,549,388.27	\$ 835,300,000	\$	810,740,000	\$	966,467,000	\$	803,310,000	\$	(7,430,000)
REVENUE	613,636,454.26	629,774,000		617,780,000		624,963,000		609,900,000		(7,880,000)
NET COUNTY COST	\$ 177,912,934.01	\$ 205,526,000	\$	192,960,000	\$	341,504,000	\$	193,410,000	\$	450,000
BUDGETED POSITIONS	6,021.0	6,093.0		6,093.0		6,722.0		6,096.0		3.0
	FUND		FU	NCTION			A	CTIVITY		
	GENERAL FUND		Pυ	IBLIC PROTECT	101	I	PC	OLICE PROTECT	ION	

# **Sheriff - Detective Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$ 110,132,177.	23 \$	114,593,000	\$	102,820,000	\$	157,700,000	\$	103,849,000	\$	1,029,000
SERVICES & SUPPLIES	6,709,874.	82	7,250,000		8,520,000		18,736,000		8,520,000		0
FIXED ASSETS - EQUIPMENT	244,443.	32	0		155,000		9,630,000		155,000		0
GROSS TOTAL	\$ 117,086,495.	37 \$	121,843,000	\$	111,495,000	\$	186,066,000	\$	112,524,000	\$	1,029,000
INTRAFUND TRANSFERS	(798,977.	78)	(800,000)		(700,000)		(700,000)		(700,000)		0
NET TOTAL	\$ 116,287,517.	59 \$	121,043,000	\$	110,795,000	\$	185,366,000	\$	111,824,000	\$	1,029,000
REVENUE	52,831,640.	80	52,469,000		53,607,000		52,294,000		51,465,000		(2,142,000)
NET COUNTY COST	\$ 63,455,876	79 \$	68,574,000	\$	57,188,000	\$	133,072,000	\$	60,359,000	\$	3,171,000
BUDGETED POSITIONS	68	5.0	682.0		682.0		1,060.0		683.0		1.0
	FUND			FU	NCTION			Α	CTIVITY		
	GENERAL FUN	ID		PU	IBLIC PROTECT	ΠΟΙ	N	Р	OLICE PROTECT	101	١

# **Sheriff - Administration Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$	67,212,589.29	\$ 70,284,000	\$	66,045,000	\$	70,981,000	\$	64,449,000	\$	(1,596,000)
SERVICES & SUPPLIES		19,525,104.40	21,110,000		22,068,000		28,035,000		22,083,000		15,000
FIXED ASSETS - EQUIPMENT		60,883.38	62,000		285,000		367,000		285,000		0
GROSS TOTAL	\$	86,798,577.07	\$ 91,456,000	\$	88,398,000	\$	99,383,000	\$	86,817,000	\$	(1,581,000)
INTRAFUND TRANSFERS		(650,704.22)	(612,000)		(981,000)		(981,000)		(981,000)		0
NET TOTAL	\$	86,147,872.85	\$ 90,844,000	\$	87,417,000	\$	98,402,000	\$	85,836,000	\$	(1,581,000)
REVENUE		6,581,086.62	6,481,000		6,909,000		6,745,000		6,651,000		(258,000)
NET COUNTY COST	\$	79,566,786.23	\$ 84,363,000	\$	80,508,000	\$	91,657,000	\$	79,185,000	\$	(1,323,000)
BUDGETED POSITIONS		728.0	691.0		691.0		746.0		670.0		(21.0)
	Fl	JND		FL	INCTION			Α	CTIVITY		
	Gl	ENERAL FUND		Pι	JBLIC PROTECT	10	N	Ρ	OLICE PROTECT	TION	١

# **Sheriff - Custody Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 659,442,649.27	\$ 687,955,000	\$	704,205,000	\$	716,196,000	\$	717,204,000	\$	12,999,000
SERVICES & SUPPLIES	121,099,506.38	121,585,000		135,202,000		148,438,000		134,162,000		(1,040,000)
FIXED ASSETS - EQUIPMENT	3,179,141.03	3,253,000		5,793,000		19,273,000		5,793,000		0
GROSS TOTAL	\$ 783,721,296.68	\$ 812,793,000	\$	845,200,000	\$	883,907,000	\$	857,159,000	\$	11,959,000
INTRAFUND TRANSFERS	(371,780.96)	(189,000)		(64,000)		(64,000)		(64,000)		0
NET TOTAL	\$ 783,349,515.72	\$ 812,604,000	\$	845,136,000	\$	883,843,000	\$	857,095,000	\$	11,959,000
REVENUE	303,126,269.44	302,314,000		314,025,000		307,757,000		304,210,000		(9,815,000)
NET COUNTY COST	\$ 480,223,246.28	\$ 510,290,000	\$	531,111,000	\$	576,086,000	\$	552,885,000	\$	21,774,000
BUDGETED POSITIONS	6,865.0	7,158.0		7,158.0		7,321.0		7,191.0		33.0
	FUND		FU	NCTION			Α	CTIVITY		
	GENERAL FUND		PU	BLIC PROTECT	ΠΟΙ	N	Ρ	OLICE PROTECT	ΠΟΝ	1

# **Sheriff - Court Services Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SALARIES & EMPLOYEE BENEFITS	\$ 196,485,752.	4 \$	204,750,000	\$	201,044,000	\$	206,315,000	\$	204,961,000	\$	3,917,000
SERVICES & SUPPLIES	7,438,521.4	13	9,930,000		9,723,000		10,538,000		10,098,000		375,000
GROSS TOTAL	\$ 203,924,273.5	57 \$	214,680,000	\$	210,767,000	\$	216,853,000	\$	215,059,000	\$	4,292,000
INTRAFUND TRANSFERS	(274,901.5	53)	(215,000)		(152,000)		(152,000)		(152,000)		0
NET TOTAL	\$ 203,649,372.0	)4 \$	214,465,000	\$	210,615,000	\$	216,701,000	\$	214,907,000	\$	4,292,000
REVENUE	164,352,855.5	51	163,141,000		155,689,000		158,386,000		158,386,000		2,697,000
NET COUNTY COST	\$ 39,296,516.5	3 \$	51,324,000	\$	54,926,000	\$	58,315,000	\$	56,521,000	\$	1,595,000
BUDGETED POSITIONS	1,625	.0	1,643.0		1,643.0		1,682.0		1,666.0		23.0
	FUND			FU	NCTION			A	CTIVITY		
	GENERAL FUN	D		PU	IBLIC PROTECT	101	1	PO	DLICE PROTECT	TION	

# **Sheriff - General Support Services Budget Summary**

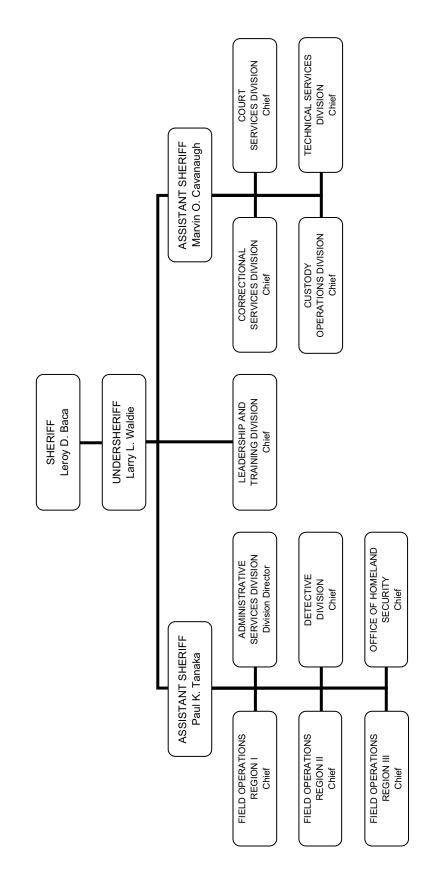
CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS										
SALARIES & EMPLOYEE BENEFITS	\$ 226,857,149.86	\$ 236,710,000	\$	217,071,000	\$	270,493,000	\$	213,987,000	\$	(3,084,000)
SERVICES & SUPPLIES	141,167,348.55	121,374,000		149,438,000		238,169,000		148,529,000		(909,000)
OTHER CHARGES	62,830,586.93	64,119,000		65,115,000		65,115,000		62,876,000		(2,239,000)
FIXED ASSETS - EQUIPMENT	14,837,589.69	12,763,000		28,548,000		85,477,000		18,715,000		(9,833,000)
GROSS TOTAL	\$ 445,692,675.03	\$ 434,966,000	\$	460,172,000	\$	659,254,000	\$	444,107,000	\$	(16,065,000)
INTRAFUND TRANSFERS	(1,505,952.82)	(914,000)		(15,556,000)		(15,556,000)		(15,556,000)		0
NET TOTAL	\$ 444,186,722.21	\$ 434,052,000	\$	444,616,000	\$	643,698,000	\$	428,551,000	\$	(16,065,000)
REVENUE	83,034,354.96	100,425,000		104,605,000		103,036,000		102,146,000		(2,459,000)
NET COUNTY COST	\$ 361,152,367.25	\$ 333,627,000	\$	340,011,000	\$	540,662,000	\$	326,405,000	\$	(13,606,000)
BUDGETED POSITIONS	2,051.0	2,087.0		2,087.0		2,540.0		2,039.0		(48.0)
	FUND		FU	NCTION			Α	CTIVITY		
	GENERAL FUND		PU	BLIC PROTECT	101	١	Ρ	OLICE PROTECT	ION	

# **Sheriff - Clearing Account Budget Summary**

CLASSIFICATION	-	Y 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
SERVICES & SUPPLIES	\$	0.00	\$ 62,000,000	\$ 62,000,000	(	62,000,000	\$ 62,000,000	\$	0
S & S EXPENDITURE DISTRIBUTION		0.00	(62,000,000)	(62,000,000)		(62,000,000)	(62,000,000)		0
TOTAL S & S		0.00	0	0		0	0		0
GROSS TOTAL	\$	0.00	\$ 0	\$ 0	,	0	\$ 0	\$	0
NET TOTAL	\$	0.00	\$ 0	\$ 0	,	0	\$ 0	\$	0
NET COUNTY COST	\$	0.00	\$ 0	\$ 0	,	0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDPUBLIC PROTECTIONPOLICE PROTECTION

Los Angeles County Sheriff's Department Total 2009-10 Proposed Budgeted Positions = 18,345.0



# **Telephone Utilities**

# **Telephone Utilities Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 74,119,556.29	\$ 77,734,000	\$ 77,734,000	\$ 86,435,000	\$ 85,919,000	\$	8,185,000
S & S EXPENDITURE DISTRIBUTION	(78,010,875.51)	(77,465,000)	(77,358,000)	(86,137,000)	(85,621,000)		(8,263,000)
TOTAL S & S	(3,891,319.22)	269,000	376,000	298,000	298,000		(78,000)
OTHER CHARGES	3,940,119.93	4,335,000	6,613,000	3,058,000	3,058,000		(3,555,000)
OC EXPENDITURE DISTRIBUTION	0.00	(4,335,000)	(6,613,000)	(3,058,000)	(3,058,000)		3,555,000
TOTAL OTH CHARGES	3,940,119.93	0	0	0	0		0
GROSS TOTAL	\$ 48,800.71	\$ 269,000	\$ 376,000	\$ 298,000	\$ 298,000	\$	(78,000)
NET TOTAL	\$ 48,800.71	\$ 269,000	\$ 376,000	\$ 298,000	\$ 298,000	\$	(78,000)
REVENUE	441,808.48	269,000	376,000	298,000	298,000		(78,000)
NET COUNTY COST	\$ (393,007.77)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0

FUNDFUNCTIONACTIVITYGENERAL FUNDGENERALCOMMUNICATION

#### **Mission Statement**

This budget funds telephone utilities carrier costs and equipment, Enterprise Network, Internet and Administration (ENIA) and other County departments' networks, and telephone utilities administration through a centralized appropriation administered by the Internal Services Department (ISD).

# 2009-10 Budget Message

The 2009-10 Proposed Budget reflects: 1) \$4.3 million net increase in telephone utilities and voice mail expenditures; 2) \$3.0 million net increase for ENIA costs; 3) \$0.2 million net increase for Criminal Justice Information Systems projects; and 4) \$2.9 million net decrease due to reduced telephone system equipment lease costs.

## **Critical/Strategic Planning Initiatives**

ISD will continue to:

- Work with other County departments to achieve savings by identifying and disconnecting unused phone lines (Zero Usage initiative); and
- Maximize the performance of the County's telecommunications systems which would minimize costs.

# **Changes From 2008-09 Budget**

	Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	84,347,000	83,971,000	376,000	0	0.0
Other Changes					
1. Carrier Costs: Reflects a net increase in telephone utilities and voice mail expenditures primarily due to increased utilization and anticipated growth, partially offset by a projected savings from the Zero Usage initiative.	4,279,000	4,312,000	(33,000)		
2. Enterprise Network, Internet, & Administration: Reflects a net increase in expenditures primarily due to additional resources for the internet, LA Net circuits and support, and increased circuits and bandwidth for departmental networks.	3,016,000	3,061,000	(45,000)		
<b>3. Criminal Justice Information Systems (CJIS):</b> Reflects a net increase in CJIS project expenditures, partially offset by reduced CJIS equipment lease costs.	230,000	230,000			
<b>4. Voice-over Internet Protocol:</b> Reflects a net decrease in expenditures primarily due to reduced telephone system equipment lease costs.	(2,895,000)	(2,895,000)			
Total Changes	4,630,000	4,708,000	(78,000)	0	0.0
2009-10 Proposed Budget	88,977,000	88,679,000	298,000	0	0.0

### **TELEPHONE UTILITIES BUDGET DETAIL**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES								
ADMINISTRATIVE SERVICES	\$	29,464.00	\$ 29,000	\$ 25,000	\$ 24,000	\$ 24,000	\$	(1,000)
COMMUNICATIONS		90,467.75	0	0	0	0		0
COMPUTING-MAINFRAME		2,980,706.50	1,978,000	2,458,000	1,719,000	1,719,000		(739,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		1,764,754.00	3,698,000	3,765,000	3,557,000	3,525,000		(240,000)
COMPUTING-PERSONAL		185,502.69	0	0	0	0		0
INFORMATION TECHNOLOGY SERVICES		429,430.00	250,000	413,000	332,000	332,000		(81,000)
INFORMATION TECHNOLOGY-SECURITY		0.00	2,242,000	1,940,000	2,774,000	2,774,000		834,000
INSURANCE		0.00	109,000	269,000	49,000	49,000		(220,000)
MAINTENANCE - EQUIPMENT		504,142.45	449,000	0	480,000	480,000		480,000
MAINTENANCEBUILDINGS & IMPRV		1,531,228.17	840,000	733,000	1,552,000	1,552,000		819,000
OFFICE EXPENSE		0.00	80,000	80,000	80,000	80,000		0
PROFESSIONAL SERVICES		175,516.28	568,000	550,000	764,000	764,000		214,000
TECHNICAL SERVICES		447,580.59	102,000	256,000	50,000	50,000		(206,000)
TELECOMMUNICATIONS		18,872,635.30	27,948,000	31,455,000	34,985,000	34,501,000		3,046,000
UTILITIES		47,108,128.56	39,441,000	35,790,000	40,069,000	40,069,000		4,279,000
S & S EXPENDITURE DISTRIBUTION		(78,010,875.51)	(77,465,000)	(77,358,000)	(86,137,000)	(85,621,000)		(8,263,000)
TOTAL S & S		(3,891,319.22)	269,000	376,000	298,000	298,000		(78,000)
OTHER CHARGES								
RET-OTHER LONG TERM DEBT		3,940,119.93	4,335,000	6,613,000	3,058,000	3,058,000		(3,555,000)
OC EXPENDITURE DISTRIBUTION		0.00	(4,335,000)	(6,613,000)	(3,058,000)	(3,058,000)		3,555,000
TOTAL OTH CHARGES	_	3,940,119.93	0	0	0	0		0
GROSS TOTAL	\$	48,800.71	\$ 269,000	\$ 376,000	\$ 298,000	\$ 298,000	\$	(78,000)
NET TOTAL	\$	48,800.71	\$ 269,000	\$ 376,000	\$ 298,000	\$ 298,000	\$	(78,000)
REVENUE		441,808.48	269,000	376,000	298,000	298,000		(78,000)
NET COUNTY COST	\$	(393,007.77)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REVENUE DETAIL								
CHARGES FOR SERVICES								
CHARGES FOR SERVICES - OTHER	\$	96,851.99	\$	\$ 0	\$	\$ 0	\$	0
COMMUNICATION SERVICES	_	230,963.18	 171,000	 256,000	223,000	 223,000		(33,000)
TOTAL CHARGES-SVS		327,815.17	171,000	256,000	223,000	223,000		(33,000)
MISCELLANEOUS REVENUE								
OTHER SALES		2,555.84	3,000	0	0	0		0
TOTAL MISC REV		2,555.84	3,000	0	0	0		0
REVENUE - USE OF MONEY & PROP								
RENTS & CONCESSIONS		111,437.47	95,000	120,000	75,000	75,000		(45,000)
TOTAL USE OF MONEY		111,437.47	95,000	120,000	75,000	75,000		(45,000)
TOTAL REVENUE	\$	441,808.48	\$ 269,000	\$ 376,000	\$ 298,000	\$ 298,000	\$	(78,000)

### Treasurer and Tax Collector

#### Mark J. Saladino, Treasurer and Tax Collector

## Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 38,502,311.11	\$ 41,740,000	\$ 45,866,000	\$ 47,467,000	\$ 46,508,000	\$	642,000
SERVICES & SUPPLIES	28,237,536.22	25,946,000	24,410,000	31,342,000	24,834,000		424,000
OTHER CHARGES	289,722.91	345,000	310,000	381,000	381,000		71,000
FIXED ASSETS - EQUIPMENT	170,720.24	225,000	300,000	200,000	200,000		(100,000)
OTHER FINANCING USES	25,000.00	25,000	25,000	25,000	0		(25,000)
GROSS TOTAL	\$ 67,225,290.48	\$ 68,281,000	\$ 70,911,000	\$ 79,415,000	\$ 71,923,000	\$	1,012,000
INTRAFUND TRANSFERS	(8,537,742.17)	(10,951,000)	(11,302,000)	(10,854,000)	(10,854,000)		448,000
NET TOTAL	\$ 58,687,548.31	\$ 57,330,000	\$ 59,609,000	\$ 68,561,000	\$ 61,069,000	\$	1,460,000
REVENUE	36,259,242.01	34,229,000	34,506,000	37,441,000	39,440,000		4,934,000
NET COUNTY COST	\$ 22,428,306.30	\$ 23,101,000	\$ 25,103,000	\$ 31,120,000	\$ 21,629,000	\$	(3,474,000)
BUDGETED POSITIONS	560.0	556.0	556.0	557.0	545.0		(11.0)
	JND ENERAL FUND		 INCTION ENERAL		CTIVITY INANCE		

#### **Mission Statement**

The Department's mission is to bill, collect, disburse, invest, borrow and safeguard monies and properties on behalf of the County, other governmental agencies and entities, and private individuals as specified by law. In addition, the Department provides enforcement, auditing, consulting, education, estate administration, trust accounting, property management and public information services.

## 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net decrease in net County cost of \$3,474,000 primarily due to a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

### **Critical/Strategic Planning Initiatives**

The Department continues to create efficiencies, work collaboratively with other departments and maximize revenue generating activities, by:

- Reducing monthly write-offs of delinquent accounts by actively pursuing collections due to the Treasurer and Tax Collector and client departments;
- Expanding secure access to electronic bank financial reporting information to applicable County departments, schools, special districts and related County entities;
- Continuing to expand e-Commerce services and begin the migration to e-Check services, which will eliminate the printing and processing of paper checks and streamline the overall electronic payment process; and
- Safeguarding and protecting County assets by further expanding, testing and implementing the Department's Business Continuity Plan.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	70,911,000	11,302,000	34,506,000	25,103,000	556.0
Ne	w/Expanded Programs					
1.	<b>Collections Program:</b> Reflects the addition of 5.0 positions to perform collection services on outstanding delinquent accounts for the Departments of Health Services and Public Library, as well as support workload for the proposed vendor tax program.	389,000		389,000		5.0
Cu	rtailments					
1.	<b>Public Service/Operations Support:</b> Reflects the deletion of 10.0 positions in the Public Service Division (\$423,000), Administrative Services Division (\$53,000), and Executive Office (\$231,000) and increased revenues of \$382,000 needed to address the County's projected structural deficit for fiscal year (FY) 2009-10.	(707,000)		382,000	(1,089,000)	(10.0)
2.	<b>Tax Collection:</b> Reflects the addition of 17.0 tax services positions, partially offset by the deletion of 23.0 clerical positions and a reduction in revenues. The exchange of positions will increase the Department's efforts in recovery of the debts owed to the County and the excess amount is used to address the County's projected structural deficit for FY 2009-10.	(251,000)		(99,000)	(152,000)	(6.0)
3.	<b>Revenues:</b> Reflects increases in property fees needed to address the County's projected structural deficit for FY 2009-10.			2,000,000	(2,000,000)	
Otl	her Changes					
1.	<b>Salaries and Employee Benefits:</b> Reflects funding of Board-approved increases in salaries and employee benefits.	834,000	364,000	169,000	301,000	
2.	<b>Retirement Debt Service:</b> Reflects the Department's proportional share of a scheduled increase (11.8 percent) in debt service costs associated with the issuance of 1994 Pension Obligation Bond to eliminate the unfunded liability in the retirement system.	265,000	39,000	132,000	94,000	
3.	<b>Retiree Health Insurance:</b> Reflects changes due to: 1) a projected ten-percent (10%) increase in insurance premiums in FY 2009-10; and 2) the second year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	50,000		92,000	(42,000)	
4.	<b>Retirement:</b> Reflects an increase in retirement costs due to changes in workforce levels partially offset with a reduction in the unfunded liability in the retirement system.	52,000	33,000		19,000	
5.	<b>Unavoidable Costs:</b> Reflects an increase in workers' compensation and long-term disability; partially offset by a reduction in unemployment insurance costs.	10,000		10,000		
6.	<b>Countywide Cost Allocation Adjustment (A-87):</b> Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(20,000)		(13,000)	(7,000)	

		Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
7.	<b>Miscellaneous Adjustments:</b> Reflects realignments in services and supplies, other charges, fixed assets, other financing uses and intrafund transfers; offset by increases in revenue based on actual experience.	989,000	(884,000)	1,872,000	1,000	
8.	<b>Delete One-time Funding:</b> Reflects the deletion of one-time carryover funding of \$75,000 for waste management audit and \$524,000 for the warehouse lease.	(599,000)			(599,000)	
	Total Changes	1,012,000	(448,000)	4,934,000	(3,474,000)	(11.0)
20	09-10 Proposed Budget	71,923,000	10,854,000	39,440,000	21,629,000	545.0

### **Unmet Needs**

The Treasurer and Tax Collector's unmet needs include: 1) restoration of the positions deleted due to the County's projected structural deficit; 2) funding of \$6.4 million needed to complete the second phase, as well as maintain the Client and Asset Management System (CAMS); 3) staff to implement the Integrated Property Tax System; and 4) surveillance cameras for the cashiering operation.

### TREASURER & TAX COLLECTOR BUDGET DETAIL

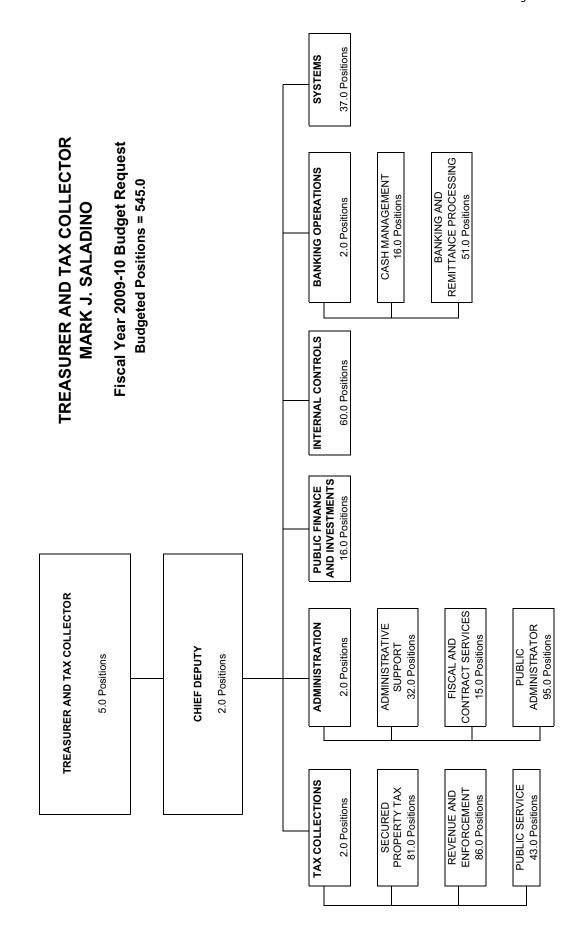
CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	\$ 24,107,861.56	\$ 26,849,000	\$ 31,030,00	00 \$ 31,673,000	\$ 30,642,000	\$ (388,000)
CAFETERIA PLAN BENEFITS	4,284,901.75	4,683,000	4,658,00	5,081,000	5,302,000	644,000
DEFERRED COMPENSATION BENEFITS	991,504.11	1,115,000	1,059,00	00 1,122,000	1,074,000	15,000
EMPLOYEE GROUP INS - E/B	832,023.34	776,000	742,00	770,000	776,000	34,000
OTHER EMPLOYEE BENEFITS	50,908.00	57,000	64,00	00 64,000	64,000	0
RETIREMENT - EMP BENEFITS	7,588,617.63	7,600,000	7,541,00	7,985,000	7,872,000	331,000
WORKERS' COMPENSATION	646,494.72	660,000	772,00			6,000
TOTAL S & E B	38,502,311.11	41,740,000	45,866,0	00 47,467,000	46,508,000	642,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,628,467.45	5,210,000	5,508,00	5,634,000	5,634,000	126,000
COMMUNICATIONS	24,421.79	27,000	24,00			4,000
COMPUTING-MAINFRAME	3,079,856.73	3,771,000	3,024,00	•	· ·	226,000
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS	17,558.00	0	, ,	0 0		0
COMPUTING-PERSONAL	507,233.27	528,000	722,00	00 571,000	566,000	(156,000)
HOUSEHOLD EXPENSE	79,948.63	25,000	7,00	*	•	4,000
INFORMATION TECHNOLOGY SERVICES	6,410,438.98	384,000	574,00		· ·	(258,000)
INFORMATION TECHNOLOGY-SECURITY	34,606.90	14,000	,	0 0	0	0
INSURANCE	13,282.00	100,000	38,00	00 89,000	89,000	51,000
MAINTENANCE - EQUIPMENT	540,637.50	1,251,000	544,00	•	-	24,000
MAINTENANCEBUILDINGS & IMPRV	1,735,358.00	2,124,000	1,853,00	,	•	164,000
MEMBERSHIPS	1,500.00	4,000	3,00			3,000
MISCELLANEOUS EXPENSE	77,098.65	34,000	130,00			(65,000
OFFICE EXPENSE	4,084,634.75	4,414,000	4,609,00	•	•	171,000
PROFESSIONAL SERVICES	1,565,090.42	1,518,000	828,00			335,000
PUBLICATIONS & LEGAL NOTICE	374,000.00	500,000	621,00			0
RENTS & LEASES - BLDG & IMPRV	724,628.68	542,000	365,00	•	,	(205,000
RENTS & LEASES - EQUIPMENT	143,543.91	185,000	135,00	•	•	105,000
SPECIAL DEPARTMENTAL EXPENSE	871,291.00	956,000	896,00	•	,,,,,,	114,000
TECHNICAL SERVICES	1,183,424.22	1,183,000	1,221,00			(57,000
TELECOMMUNICATIONS	1,035,871.33	904,000	1,013,00			(203,000)
TRAINING	60,098.01	89,000	102,00	,	•	5,000
TRANSPORTATION AND TRAVEL	105,854.92	91,000	101,00			(3,000)
UTILITIES	1,938,691.08	2,092,000	2,092,00			39,000
TOTAL S & S	28,237,536.22	25,946,000	24,410,0			
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	53,000	11,00	00 112,000	112,000	101,000
RET-OTHER LONG TERM DEBT	282,249.98	292,000	299,00			(31,000)
TAXES & ASSESSMENTS	7,472.93	0		0 1,000		1,000
TOTAL OTH CHARGES	289,722.91	345,000	310,0			
FIXED ASSETS						
FIXED ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	72,744.58	0		0 0	0	0
DATA HANDLING EQUIPMENT	59,050.50	194,000	240,00	200,000	200,000	(40,000)

### TREASURER & TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
ELECTRONIC EQUIPMENT		5,452.09	31,000	60,000	0		0		(60,000)
MACHINERY EQUIPMENT		33,473.07	0	0	0		0		0
TOTAL FIXED ASSETS - EQUIPMENT		170,720.24	225,000	300,000	200,000		200,000		(100,000)
TOTAL FIXED ASSETS		170,720.24	225,000	300,000	200,000		200,000		(100,000)
OTHER FINANCING USES									
OPERATING TRANSFERS		25,000.00	25,000	25,000	25,000		0		(25,000)
TOTAL OTH FIN USES		25,000.00	25,000	25,000	25,000		0		(25,000)
GROSS TOTAL	\$	67,225,290.48	\$ 68,281,000	\$ 70,911,000	\$ 79,415,000	\$	71,923,000	\$	1,012,000
INTRAFUND TRANSFERS		(8,537,742.17)	(10,951,000)	(11,302,000)	(10,854,000)		(10,854,000)		448,000
NET TOTAL	\$	58,687,548.31	\$ 57,330,000	\$ 59,609,000	\$ 68,561,000	\$	61,069,000	\$	1,460,000
REVENUE		36,259,242.01	34,229,000	34,506,000	37,441,000		39,440,000		4,934,000
NET COUNTY COST	\$	22,428,306.30	\$ 23,101,000	\$ 25,103,000	\$ 31,120,000	\$	21,629,000	\$	(3,474,000)
BUDGETED POSITIONS		560.0	556.0	556.0	557.0		545.0		(11.0)
REVENUE DETAIL									
CHARGES FOR SERVICES									
ASSESS & TAX COLLECT FEES	\$	9,989,872.44	\$ 13,328,000	\$ 12,864,000	\$ 14,339,000	\$	15,258,000	\$	2,394,000
CHARGES FOR SERVICES - OTHER		11,898,165.71	9,263,000	9,336,000	10,284,000		10,384,000		1,048,000
CIVIL PROCESS SERVICE		5,755.29	7,000	11,000	6,000		6,000		(5,000)
COURT FEES & COSTS		9,204.55	7,000	7,000	7,000		7,000		0
ESTATE FEES		2,568,981.80	1,419,000	2,600,000	2,600,000		2,660,000		60,000
INHERITANCE TAX FEES LEGAL SERVICES		391,157.97	436,000	356,000	436,000		436,000		80,000
RECORDING FEES		21,363.21 10,029.61	9,000	1,000 7,000	1,000 7,000		1,000 7,000		0
TOTAL CHARGES-SVS	_	24,894,530.58	 24,469,000	25,182,000	27,680,000		28,759,000		3,577,000
FINES FORFEITURES & PENALTIES		2.040.756.76	4 005 000	2 000 000	2.074.000		4 574 000		004.000
PEN INT & COSTS-DEL TAXES	_	3,940,756.76	 4,065,000	 3,680,000	 3,971,000	_	4,571,000		891,000
TOTAL FINES FO/PEN		3,940,756.76	4,065,000	3,680,000	3,971,000		4,571,000		891,000
INTERGVMTL REVENUE - STATE									
STATE - OTHER	_	0.00	0	5,000	0	_	0		(5,000)
TOTAL I R - STATE		0.00	0	5,000	0		0		(5,000)
LICENSES PERMITS & FRANCHISES									
BUSINESS LICENSES	_	1,559,666.22	 1,560,000	1,857,000	1,600,000		1,750,000		(107,000)
TOTAL LIC/PER/FRAN		1,559,666.22	1,560,000	1,857,000	1,600,000		1,750,000		(107,000)
MISCELLANEOUS REVENUE									
MISCELLANEOUS		4,673,198.35	3,777,000	3,333,000	3,950,000		4,120,000		787,000
OTHER SALES	_	148,583.31	 112,000	140,000	140,000		140,000		0
TOTAL MISC REV		4,821,781.66	3,889,000	3,473,000	4,090,000		4,260,000		787,000

## TREASURER & TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	913,000.00	0	0	0	0	0
TOTAL OTH FIN SRCS	913,000.00	0	0	0	0	0
OTHER TAXES						
OTHER TAXES	129,506.79	246,000	309,000	100,000	100,000	(209,000)
TOTAL OTHER TAXES	129,506.79	246,000	309,000	100,000	100,000	(209,000)
TOTAL REVENUE	\$ 36,259,242.01	\$ 34,229,000	\$ 34,506,000	\$ 37,441,000 \$	39,440,000	\$ 4,934,000



# **Trial Court Operations**

# **Trial Court Operations Budget Summary**

CLASSIFICATION	FY2007-08 ACTUAL		FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 28,012,132.81	\$	28,387,000	\$ 30,698,000	\$ 30,786,000	\$ 30,773,000	\$	75,000
SERVICES & SUPPLIES	86,554,223.30	)	71,674,000	75,587,000	78,878,000	60,944,000		(14,643,000)
OTHER CHARGES	263,532,315.51		260,963,000	260,963,000	295,938,000	295,938,000		34,975,000
GROSS TOTAL	\$ 378,098,671.62	2 \$	361,024,000	\$ 367,248,000	\$ 405,602,000	\$ 387,655,000	\$	20,407,000
INTRAFUND TRANSFERS	(32,499.00	))	0	0	0	0		0
NET TOTAL	\$ 378,066,172.62	2 \$	361,024,000	\$ 367,248,000	\$ 405,602,000	\$ 387,655,000	\$	20,407,000
REVENUE	153,861,481.30	)	149,429,000	149,501,000	149,501,000	149,501,000		0
NET COUNTY COST	\$ 224,204,691.32	2 \$	211,595,000	\$ 217,747,000	\$ 256,101,000	\$ 238,154,000	\$	20,407,000
BUDGETED POSITIONS	50.0	)	50.0	50.0	50.0	50.0		0.0

### 2009-10 Budget Message

The Lockyer-Isenberg Trial Court Funding Act of 1997, Assembly Bill (AB) 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, Senate Bill 1732, Chapter 1082, Statutes of 2002, authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

The 2009-10 Proposed Budget reflects funding for the County's \$295.9 million MOE payment to the State, (comprised of \$245.9 million base MOE, \$37.1 million CFP, and \$12.9 million representing 50 percent of any excess above the AB233 fines and forfeitures MOE), and \$91.7 million for court-related expenditures that are the County's responsibility. The Proposed Budget reflects the elimination of the County's undesignated fee transfer obligation as required by AB139 (Chapter 74, Statutes of 2005). In addition, the Proposed Budget reflects anticipated increases in costs related to court collections enhancement and indigent defense.

#### Changes From 2008-09 Budget

	Gross	Intrafund		Net	
	Appropriation (\$)	Transfer (\$)	Revenue (\$)	County Cost (\$)	Budg Pos
2008-09 Final Adopted Budget	367,248,000	0	149,501,000	217,747,000	50.0
Efficiencies					
1. Juvenile Criminal Indigent Defense: Reflects a reduction in contract costs due to the Office of the Alternate Public Defender providing the services.	(700,000)			(700,000)	
New/Expanded Programs					
<b>1. Indigent Criminal Defense:</b> Reflects an increase in funding for professional services.	1,000,000			1,000,000	

	Gross Appropriation (\$)	Intrafund Transfer (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Reflects funding of Board-approved increases in salaries and employee benefits.	182,000			182,000	
2. Retirement: Reflects a decrease in retirement costs due to a reduction in the unfunded liability in the retirement system.	(107,000)			(107,000)	
<b>3. Maintenance of Effort (MOE) Payment:</b> Reflects an increase in funding for MOE payments due to a required County facilities payment to the State.	21,532,000			21,532,000	
4. Assembly Bill (AB) 139: Reflects the elimination of undesignated fee payments to the State as required by AB139. Fiscal year 2008-09 is the last year of the County obligation.	(1,500,000)			(1,500,000)	
Total Changes	20,407,000	0	0	20,407,000	0.0
2009-10 Proposed Budget	387,655,000	0	149,501,000	238,154,000	50.0

### TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION		FY2007-08 ACTUAL		FY2008-09 ESTIMATED		FY2008-09 BUDGET		FY2009-10 REQUESTED		FY2009-10 PROPOSED	Cl	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE BENEFITS												
SALARIES & WAGES	\$	2,041,525.47	\$	2,281,000	\$	2,505,000	\$	2,586,000	\$	2,578,000	\$	73,000
CAFETERIA PLAN BENEFITS		14,817,280.76		16,467,000		17,607,000		17,607,000		17,643,000		36,000
DEFERRED COMPENSATION BENEFITS		6,006,589.56		6,008,000		6,776,000		6,776,000		6,776,000		0
EMPLOYEE GROUP INS - E/B		1,773,355.89		163,000		174,000		174,000		247,000		73,000
OTHER EMPLOYEE BENEFITS		3,094,571.50		3,160,000		3,202,000		3,209,000		3,202,000		0
RETIREMENT - EMP BENEFITS		278,809.63		308,000		434,000		434,000		327,000		(107,000
TOTAL S & E B		28,012,132.81		28,387,000		30,698,000		30,786,000		30,773,000		75,000
SERVICES & SUPPLIES												
ADMINISTRATIVE SERVICES		13,577,727.85		13,836,000		11,900,000		14,100,000		11,900,000		0
CLOTHING & PERSONAL SUPPLIES		38.88		0		0		0		0		0
COMMUNICATIONS		5,010.00		0		0		0		0		0
COMPUTING-PERSONAL		627.13		0		0		0		0		0
JURY & WITNESS EXPENSE		2,149,912.58		1,700,000		1,700,000		2,075,000		1,700,000		0
MAINTENANCE - EQUIPMENT		736.95		0		0		0		0		0
MAINTENANCEBUILDINGS & IMPRV		14,525,213.28		9,286,000		14,842,000		150,000		135,000		(14,707,000
MISCELLANEOUS EXPENSE		17,463.59		16,000		80,000		80,000		80,000		0
OFFICE EXPENSE		67,169.05		23,000		100,000		160,000		100,000		0
PROFESSIONAL SERVICES		54,431,078.57		45,158,000		45,158,000		60,549,000		45,458,000		300,000
RENTS & LEASES - BLDG & IMPRV		190,499.28		50,000		202,000		0		0		(202,000
RENTS & LEASES - EQUIPMENT		633.85		0		0		0		0		0
SPECIAL DEPARTMENTAL EXPENSE		3,421.90		25,000		25,000		25,000		25,000		0
TECHNICAL SERVICES		1,547,722.06		1,546,000		1,546,000		1,705,000		1,546,000		0
TELECOMMUNICATIONS		2,537.19		0		0		0		0		0
TRANSPORTATION AND TRAVEL		34,431.14		34,000		34,000		34,000		0		(34,000
TOTAL S & S		86,554,223.30		71,674,000		75,587,000		78,878,000		60,944,000		(14,643,000
OTHER CHARGES												
TRIAL COURT-MAINTENANCE OF EFFORT	2	263,532,315.51		260,963,000		260,963,000		295,938,000		295,938,000		34,975,000
GROSS TOTAL	\$ 3	378,098,671.62	\$	361,024,000	\$	367,248,000	\$	405,602,000	\$	387,655,000	\$	20,407,000
INTRAFUND TRANSFERS		(32,499.00)		0		0		0		0		0
NET TOTAL	3	378,066,172.62		361,024,000		367,248,000		405,602,000		387,655,000		20,407,000
REVENUE		153,861,481.30		149,429,000		149,501,000		149,501,000		149,501,000		0
NET COUNTY COST		224,204,691.32	\$	211,595,000	\$	217,747,000	\$		\$	238,154,000	\$	20,407,000
BUDGETED POSITIONS		50.0		50.0		50.0		50.0		50.0		0.0
REVENUE DETAIL												
CHARGES FOR SERVICES												
LEGAL SERVICES	\$	3,579,346.07	\$	2,950,000	\$	2,950,000	ģ	2,950,000	\$	2,950,000	\$	0
COURT FEES & COSTS	Ψ	8,871,389.79	Ψ	7,964,000	Ψ	7,964,000	4	7,964,000	Ψ	7,964,000	Ψ	0

### TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
RECORDING FEES	124,610.00	130,000	130,000	130,000	130,000	0
TOTAL CHARGES-SVS	12,575,345.86	11,044,000	11,044,000	11,044,000	11,044,000	0
FINES FORFEITURES & PENALTIES						
VEHICLE CODE FINES	7,437,024.05	6,701,000	6,701,000	6,701,000	6,701,000	0
OTHER COURT FINES	133,441,859.63	131,270,000	131,270,000	131,270,000	131,270,000	0
TOTAL FINES FO/PEN	140,878,883.68	137,971,000	137,971,000	137,971,000	137,971,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	0.00	0	72,000	72,000	72,000	0
STATE-TRIAL COURTS	208.00	0	0	0	0	0
TOTAL I R - STATE	208.00	0	72,000	72,000	72,000	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	2,500.00	10,000	10,000	10,000	10,000	0
OTHER LICENSES & PERMITS	157,495.00	160,000	160,000	160,000	160,000	0
TOTAL LIC/PER/FRAN	159,995.00	170,000	170,000	170,000	170,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	247,048.76	235,000	235,000	235,000	235,000	0
TOTAL MISC REV	247,048.76	235,000	235,000	235,000	235,000	0
OTHER FINANCING SOURCES						
OPERATING TRANSFERS IN	0.00	9,000	9,000	9,000	9,000	0
TOTAL OTH FIN SRCS	0.00	9,000	9,000	9,000	9,000	0
TOTAL REVENUE	\$ 153,861,481.30	\$ 149,429,000	\$ 149,501,000	\$ 149,501,000	\$ 149,501,000	\$ 0

### **Utilities**

### **Utilities Budget Summary**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	171,358,443.70	\$ 181,522,000	\$ 202,317,000	\$ 213,363,000	\$ 208,363,000	\$	6,046,000
S & S EXPENDITURE DISTRIBUTION	(	(144,240,698.46)	(153,856,000)	(172,365,000)	(178,776,000)	(178,772,000)		(6,407,000)
TOTAL S & S		27,117,745.24	27,666,000	29,952,000	34,587,000	29,591,000		(361,000)
OTHER CHARGES		123,721.94	19,000	1,000,000	1,023,000	1,019,000		19,000
GROSS TOTAL	\$	27,241,467.18	\$ 27,685,000	\$ 30,952,000	\$ 35,610,000	\$ 30,610,000	\$	(342,000)
NET TOTAL	\$	27,241,467.18	\$ 27,685,000	\$ 30,952,000	\$ 35,610,000	\$ 30,610,000	\$	(342,000)
REVENUE		3,884,896.11	20,605,000	10,352,000	30,398,000	30,480,000		20,128,000
NET COUNTY COST	\$	23,356,571.07	\$ 7,080,000	\$ 20,600,000	\$ 5,212,000	\$ 130,000	\$	(20,470,000)

**FUND**GENERAL FUND

FUNCTION GENERAL ACTIVITY
PROPERTY MANAGEMENT

#### **Mission Statement**

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

### 2009-10 Budget Message

The 2009-10 Proposed Budget reflects a net County cost decrease of \$20.5 million primarily attributable to an increase in revenue associated with the transfer of utility costs at courthouses from the County to the State Judicial Council in accordance with Senate Bill (SB) 1732 (The Trial Court Facilities Act of 2002). The budget also reflects funding for anticipated cost increases to electricity, water, industrial waste, and power plant operations, partially offset by projected cost reductions to natural gas and energy management services. In addition, the budget reflects the various financial impacts of the settlement agreement with the Los Angeles Department of Water and Power for the complaint of overcharge on electrical services.

### **Critical/Strategic Planning Initiatives**

■ Continue to complete energy retrofit projects and centrally administer utility costs throughout the County.

# **Changes From 2008-09 Budget**

		Gross Appropriation (\$)	Expenditure Distribution/ IFT (\$)	Revenue (\$)	Net County Cost (\$)	Budg Pos
20	08-09 Final Adopted Budget	203,317,000	172,365,000	10,352,000	20,600,000	0.0
Ot	her Changes					
1.	<b>Barakat Settlement:</b> Reflects a reduction (composed of \$1.3 million in reduced project costs and \$1.1 million for cash and credits) as a result of the Barakat settlement agreement with the Los Angeles Department of Water and Power (DWP) for the overcharges to public agencies for electricity.	(2,448,000)	(961,000)	(1,487,000)		
2.	<b>Electricity:</b> Reflects an increase in funding for electricity based on projected electricity rate increases from the Los Angeles DWP and Southern California Edison.	7,987,000	6,982,000	1,005,000		
3.	<b>Natural Gas:</b> Reflects a decrease in natural gas expenditures based on the current price trend of the non-core gas accounts and reduced contracted prices with the Department of General Services for the core accounts.	(2,169,000)	(2,158,000)	(11,000)	_	
4.	Water and Other Utilities: Reflects an overall increase in funding based on the current year expenditure trend, and anticipated water and industrial waste rate increases by various water companies and the Los Angeles DWP.	1,540,000	1,442,000	98,000	-	
5.	<b>Cogeneration and Power Plants:</b> Reflects an increase in funding primarily for repairs and replacement equipment for the operation of the Pitchess Wastewater Treatment Plant. Also reflects salaries and employee benefits increases for Internal Services Department (ISD) labor charges.	1,286,000	1,226,000	60,000	_	
6.	<b>Energy Management Programs:</b> Reflects a decrease in funding primarily attributable to a reduction in contract services, partially offset by salaries and employee benefits increases for ISD labor charges.	(131,000)	(124,000)	(7,000)		
7.	Senate Bill (SB) 1732 Trial Court Transfer: Reflects an increase in revenue associated with the transfer of utility costs at courthouses from the County to the State Judicial Council in accordance with SB 1732 (The Trial Court Facilities Act of 2002).		-	20,470,000	(20,470,000)	
	Total Changes	6,065,000	6,407,000	20,128,000	(20,470,000)	0.0
20	09-10 Proposed Budget	209,382,000	178,772,000	30,480,000	130,000	0.0

### **UTILITIES BUDGET DETAIL**

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
SERVICES & SUPPLIES									
ADMINISTRATIVE SERVICES	\$	350,926.00	\$ 432,000	\$ 396,000	;	\$ 440,000	\$ 440,000	\$	44,000
CLOTHING & PERSONAL SUPPLIES		9,313.91	0	0		0	0		0
COMMUNICATIONS		490.06	0	0		0	0		0
COMPUTING-MAINFRAME		177,048.88	110,000	10,000		3,000	3,000		(7,000)
COMPUTING- MIDRANGE/DEPARTMENTAL SYSTEMS		277,973.58	396,000	479,000		379,000	379,000		(100,000)
COMPUTING-PERSONAL		63,101.63	0	0		0	0		0
CONTRACTED PROGRAM SERVICES		90.00	0	0		0	0		0
FOOD		3,837.00	0	0		0	0		0
HOUSEHOLD EXPENSE		121,025.85	0	0		0	0		0
INFORMATION TECHNOLOGY SERVICES		433,430.88	471,000	475,000		474,000	474,000		(1,000)
INSURANCE		0.00	166,000	940,000		188,000	188,000		(752,000)
MAINTENANCE - EQUIPMENT		667,617.49	0	0		0	0		0
MAINTENANCEBUILDINGS & IMPRV		4,973,701.54	14,960,000	14,697,000		16,596,000	16,596,000		1,899,000
MEDICAL DENTAL & LAB SUPPLIES		136,320.77	0	0		0	0		0
MISCELLANEOUS EXPENSE		665.04	0	0		0	0		0
OFFICE EXPENSE		52,114.27	0	0		0	0		0
PROFESSIONAL SERVICES		1,526,623.98	1,682,000	2,779,000		2,518,000	2,518,000		(261,000)
RENTS & LEASES - EQUIPMENT		36,200.92	0	0		0	0		0
SMALL TOOLS & MINOR EQUIPMENT		407,023.74	0	0		0	0		0
SPECIAL DEPARTMENTAL EXPENSE		618,050.75	0	0		0	0		0
TECHNICAL SERVICES		17,234,044.24	16,316,000	18,609,000		18,878,000	18,878,000		269,000
TELECOMMUNICATIONS		37,952.61	13,000	28,000		13,000	13,000		(15,000)
TRANSPORTATION AND TRAVEL		709,475.32	0	0		60,000	60,000		60,000
UTILITIES		143,521,415.24	146,976,000	163,904,000		173,814,000	168,814,000		4,910,000
S & S EXPENDITURE DISTRIBUTION	(	144,240,698.46)	(153,856,000)	(172,365,000)	)	(178,776,000)	(178,772,000)	)	(6,407,000
TOTAL S & S		27,117,745.24	27,666,000	29,952,000		34,587,000	29,591,000		(361,000)
OTHER CHARGES									
RET-OTHER LONG TERM DEBT		0.00	19,000	1,000,000		1,023,000	1,019,000		19,000
TAXES & ASSESSMENTS		123,721.94	0	0		0	0		0
TOTAL OTH CHARGES		123,721.94	19,000	1,000,000		1,023,000	1,019,000		19,000
GROSS TOTAL	\$	27,241,467.18	\$ 27,685,000	\$ 30,952,000	,	\$ 35,610,000	\$ 30,610,000	\$	(342,000
NET TOTAL	\$	27,241,467.18	\$ 27,685,000	\$ 30,952,000	;	\$ 35,610,000	\$ 30,610,000	\$	(342,000
REVENUE		3,884,896.11	20,605,000	10,352,000		30,398,000	30,480,000		20,128,000
NET COUNTY COST	\$	23,356,571.07	\$ 7,080,000	\$ 20,600,000	,	\$ 5,212,000	\$ 130,000	\$	(20,470,000
REVENUE DETAIL CHARGES FOR SERVICES									
CHARGES FOR SERVICES - OTHER	\$	310,339.61	\$ 303,000	\$ 311,000	9	\$ 455,000	\$ 455,000	\$	144,000
TOTAL CHARGES-SVS		310,339.61	303,000	311,000		455,000	455,000		144,000
INTERGVMTL REVENUE - STATE									
STATE - OTHER		422,366.82	 11,482,000	464,000		21,834,000	21,916,000		21,452,000
TOTAL I R - STATE		422,366.82	11,482,000	464,000		21,834,000	21,916,000		21,452,000
MISCELLANEOUS REVENUE		0.450.400.00	0.000.000	0.533.000		0.400.000	0.400.000		(4.400.000)
MISCELLANEOUS		3,152,189.68	8,820,000	9,577,000		8,109,000	8,109,000		(1,468,000)

## **UTILITIES BUDGET DETAIL (Continued)**

CLASSIFICATION	FY 2007-08 ACTUAL	-	Y 2008-09 STIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
REVENUE DETAIL								
TOTAL MISC REV	 3,152,189.68		8,820,000	9,577,000	8,109,000	8,109,000		(1,468,000)
TOTAL REVENUE	\$ 3,884,896.11	\$	20,605,000	\$ 10,352,000	\$ 30,398,000	\$ 30,480,000	\$	20,128,000

OTHER

# **Utility User Tax - Measure U**

## **Utility User Tax - Measure U Budget Summary**

**GENERAL FUND** 

CLASSIFICATION	=	Y 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET			FY 2009-10 REQUESTED			FY 2009-10 PROPOSED		CHANGE FROM BUDGET		
REVENUE														
OTHER TAXES	\$	0.00	\$ 16,261,000	\$		0	\$	51,550,000	\$	51,550,000	\$	51,550,000		
NET COUNTY COST	\$	0.00	\$ (16,261,000)	\$		0	\$	(51,550,000)	\$	(51,550,000)	\$	(51,550,000)		
REVENUE DETAIL														
ELECTRIC USER TAX	\$	0.00	\$ 7,237,000	\$		0	\$	22,550,000	\$	22,550,000	\$	22,550,000		
GAS USER TAX		0.00	2,441,000			0		7,000,000		7,000,000		7,000,000		
COMMUNICATION USER TAX		0.00	6,583,000			0		22,000,000		22,000,000		22,000,000		
UTILITY USER TAX	\$	0.00	\$ 16,261,000	\$		0	\$	51,550,000	\$	51,550,000	\$	51,550,000		
TOTAL REVENUE	\$	0.00	\$ 16,261,000	\$		0	\$	51,550,000	\$	51,550,000	\$	51,550,000		
	FUN	D		FU	NCTION				Α	CTIVITY				

### 2009-10 Budget Message

On November 4, 2008, voters in unincorporated Los Angeles County approved the passage of the Utility User Tax (UUT) – Measure U. The revenues are generated from user taxes on gas, electricity and communication and were previously budgeted in the Nondepartmental Revenues budget. Beginning April 1, 2009, these revenues will be recorded in the UUT – Measure U budget and are fully offset with appropriations in the Departments of Board of Supervisors, District Attorney, Health Services, Parks and Recreation, Public Library, Office of Public Safety, and Sheriff for various programs within the unincorporated areas of the County.

OTHER

OTHER

# **Vehicle License Fees - Realignment**

# **Vehicle License Fees - Realignment Budget Summary**

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS												
REVENUE												
VLFR-HLTH SVCS	\$ 374,499,855.88	\$	345,894,000	\$	376,383,000	\$	376,383,000	\$	345,894,000	\$	(30,489,000)	
VLFR-MENTAL HLTH	104,055,950.04		95,467,000		103,705,000		103,705,000		95,467,000		(8,238,000)	
VLFR-SOCIAL SERVICES	18,838,286.96		17,217,000		18,735,000		18,735,000		17,217,000		(1,518,000)	
TOTAL REVENUE	497,394,092.88		458,578,000		498,823,000		498,823,000		458,578,000		(40,245,000)	
NET COUNTY COST	\$(497,394,092.88)	\$	(458,578,000)	\$	(498,823,000)	\$	(498,823,000)	\$	(458,578,000)	\$	40,245,000	
REVENUE DETAIL												
ST - MOTOR VEH IN-LIEU TAX												
VLFR-HLTH SVCS	\$372,656,637.07	\$	345,894,000	\$	376,383,000	\$	376,383,000	(	345,894,000		\$(30,489,000)	
VLFR-MENTAL HLTH	102,697,399.15		95,467,000		103,705,000		103,705,000		95,467,000		(8,238,000)	
VLFR-SOCIAL SERVICES	18,549,089.90		17,217,000		18,735,000		18,735,000		17,217,000		(1,518,000)	
STATE - OTHER												
VLFR-HLTH SVCS	1,843,218.81		0		0		0		0		0	
VLFR-MENTAL HLTH	1,358,550.89		0		0		0		0		0	
VLFR-SOCIAL SERVICES	289,197.06		0		0		0		0		0	
TOTAL REVENUE	\$497,394,092.88	\$	458,578,000	\$	498,823,000	\$	498,823,000	\$	458,578,000		\$ (40,245,000)	
			JNCTION		ACTIVITY							

### 2009-10 Budget Message

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health and Public Social Services for various health and social services programs.

OTHER

**GENERAL FUND** 

The 2009-10 Proposed Budget reflects a decrease of \$40.2 million based on an 8.1 percent reduction from the 2008-09 Final Adopted Budget, due to the current economic downturn.



# Appendix/Index

### **Statistics**

**GEOGRAPHY:** The County of Los Angeles has an area of 4,084.0 square miles with altitudes that vary from nine feet

below to 10,080.0 feet above sea level.

**WEATHER:** Annual mean temperature (for calendar year 2008)

67.3 degrees F.

Annual precipitation (for calendar year 2008)

11.6 inches

**GOVERNMENT:** On November 5, 1912, voters approved the Charter County form of government, which took effect

June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended

the Charter of the County of Los Angeles to include term limits.

**COUNTY SEAT:** The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5 Supervisors

1 Sheriff

1 District Attorney

1 Assessor

### **Congressional Delegation**

18 Members of the House of Representatives

2 Senators

State

14 Senators

26 Assembly Members

439 Superior Court Judges

REGISTERED

**VOTERS:** 4,367,343 as of January 29, 2009

ASSESSED VALUATION:

(2008-09)

Local Assessed – Secured Local Assessed – Unsecured 1,019,722,415,927

State Assessed

48,052,167,167 13,102,557,792

Total \$ 1,080,877,140,886

CITIES: There are 88 cities within the County (see following page)

POPULATION: (Estimate as of 1/1/09)

Incorporated areas
Unincorporated areas

9,366,300

Total

1,099,100

## **Estimated Population of the 88 Cities of the County of Los Angeles**

INCORPORATED CITIES	POPULATION*	<b>INCORPORATED CITIES</b>	POPULATION*		
Agoura Hills 23,500		Lancaster	149,200		
Alhambra	89,500	Lawndale	33,800		
Arcadia	56,900	Lomita	21,200		
Artesia	17,700	Long Beach	495,100		
Avalon	3,600	Los Angeles	4,095,700		
Azusa	49,100	Lynwood	73,500		
Baldwin Park	81,700	Malibu	13,800		
Bell	39,100	Manhattan Beach	36,600		
Bell Gardens	47,500	Maywood	30,300		
Bellflower	77,400	Monrovia	39,600		
Beverly Hills	36,300	Montebello	66,000		
Bradbury	1,000	Monterey Park	64,600		
Burbank	108,900	Norwalk	110,300		
Calabasas	23,900	Palmdale	151,100		
Carson	98,300	Palos Verdes Estates	14,100		
Cerritos	55,000	Paramount	58,300		
Claremont	37,600	Pasadena	149,800		
Commerce	13,700	Pico Rivera	67,100		
Compton	99,900	Pomona	165,400		
Covina	50,000	Rancho Palos Verdes	43,100		
Cudahy	26,100	Redondo Beach	67,900		
Culver City	40,900	Rolling Hills	2,000		
Diamond Bar	60,900	Rolling Hills Estates	8,300		
Downey	114,000	Rosemead	57,700		
Duarte	23,200	San Dimas	37,100		
El Monte	127,100	San Fernando	25,500		
El Segundo	17,200	San Gabriel	43,100		
Gardena	62,300	San Marino	13,500		
Glendale	208,300	Santa Clarita	179,900		
Glendora	52,900	Santa Fe Springs	17,900		
Hawaiian Gardens	16,000	Santa Monica	92,300		
Hawthorne	91,400	Sierra Madre	11,300		
Hermosa Beach	19,700	Signal Hill	11,600		
Hidden Hills	2,000	South El Monte	22,600		
Huntington Park	65,200	South Gate	104,000		
Industry	800	South Pasadena	25,900		
Inglewood	120,200	Temple City	35,900		
Irwindale	1,800	Torrance	150,200		
La Canada Flintridge	21,400	Vernon	100		
La Habra Heights	6,200	Walnut	32,400		
La Mirada	50,800	West Covina	113,300		
La Puente	43,500	West Hollywood	37,700		
La Verne	34,800	Westlake Village	8,900		
Lakewood	83,900	Whittier	87,400		

<sup>\*</sup> Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2009.

### **Cultural and Recreational Opportunities**

The County of Los Angeles offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2009). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: <a href="http://lacounty.gov">http://lacounty.gov</a>, under the "Arts and Recreation" section. <a href="http://lacounty.gov">ltd://lacounty.gov</a>, under the "Arts and Recreation" section.

#### **CULTURAL/RECREATIONAL ATTRACTIONS**

Angeles National Forest Aquarium of the Pacific Cabrillo Marine Aquarium Descanso Gardens

El Pueblo de Los Angeles Gibson Amphitheatre Greek Theatre Griffith Observatory

Huntington Library, Art Collections, and Botanical Gardens

John Anson Ford Amphitheatre

**Kodak Theatre** 

Hollywood Bowl

L.A. LIVE (Including Nokia Theatre)

Los Angeles County Arboretum and Botanic Garden

Los Angeles County Fairplex

Los Angeles Zoo and Botanical Gardens

**Mount Wilson Observatory** 

Music Center

- · Ahmanson Theatre
- Walt Disney Concert Hall
- Dorothy Chandler Pavilion
- Mark Taper Forum Pantages Theatre

Queen Mary Raging Waters

Santa Monica Mountains National Recreation Area

Shrine Auditorium

Six Flags Magic Mountain/Hurricane Harbor

South Coast Botanic Garden

Staples Center

Universal Citywalk/Studios Virginia Robinson Gardens

#### **MOTION PICTURE STUDIOS**

**Paramount** 

Sony Pictures (Includes MGM Studios)

Twentieth Century Fox Universal Pictures

Walt Disney Pictures (Includes Pixar)

Warner Brothers Studios

#### **SPORTS**

Los Angeles Avengers Los Angeles Clippers Los Angeles Dodgers Los Angeles Galaxy Los Angeles Kings Los Angeles Lakers Los Angeles Sparks

#### MIISFIIMS

California African American Museum

California Science Center Chinese American Museum Fowler Museum of Cultural History

Hammer Museum
J. Paul Getty Museum

Japanese American National Museum
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of the American West
Museum of Contemporary Art
Museum of Latin American Art

Museum of Tolerance

Natural History Museum of Los Angeles County

Norton Simon Museum of Art

Pacific Asia Museum

Page Museum at the La Brea Tar Pits
Petersen Automotive Museum

La Plaza de Cultura y Artes (scheduled to open in 2010)

Southwest Museum (closed for renovation, scheduled to move to a

new location in 2009) Western Museum of Flight William S. Hart Ranch and Museum

#### **UNIVERSITIES AND COLLEGES**

Art Center College of Design California Institute of Technology California Institute of the Arts

California State Polytechnic University, Pomona California State University, Dominguez Hills California State University, Long Beach California State University, Los Angeles California State University, Northridge

Claremont Colleges

- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising

Loyola Marymount University Mount Saint Mary's College

Occidental College

Otis College of Art and Design

Pepperdine University

Southern California Institute of Architecture

University of California, Los Angeles

University of La Verne

University of Southern California

Whittier College

<sup>\*</sup> Not listed are 87 parks, 19 golf courses, 20 beaches covering 25 miles of coastline, Marina del Rey Harbor, 86 public libraries, and four bookmobiles owned and/or operated by the County of Los Angeles.

### Glossary

**ACTIVITY:** A major work effort performed to meet a program objective.

**ACTUAL FISCAL YEAR:** Amounts represent actual expenditures and available financing sources for two fiscal years prior to the proposed budget fiscal year.

**APPROPRIATION:** A legal authorization to make expenditures and incur obligations for specific purposes.

**APPROPRIATION FOR CONTINGENCIES:** A budgetary provision representing that a portion of the financing requirements set aside to meet unforeseen expenditure requirements.

**AUDITOR-CONTROLLER SCHEDULES:** Provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

**AVAILABLE FINANCING:** Reflects the total resources (e.g., revenue, taxes, and unreserved/undesignated fund balance) utilized to finance expenditure needs. Primarily used in the displays for Special Districts and Special Funds.

**AVAILABLE FUND BALANCE:** That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

**BOND ANTICIPATION NOTES (BANs):** An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Non-profit Corporations (NPCs) as authorized by the California Government and Corporations Codes, respectively.

**BUDGET FISCAL YEAR:** Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Proposed Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

**BUDGET MESSAGE:** A general discussion of the proposed budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

**BUDGET SUMMARY SCHEDULES:** Provides summary and detailed information on financing requirements/uses, available financing, and budgeted positions.

**BUDGET UNIT:** The classification of expenditures and revenue into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board of Supervisors.

**BUDGETED POSITIONS:** A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full-time for one year; this facilitates analytical comparisons.

**CANCEL RESERVES/DESIGNATION:** An accounting transaction to release reserved or designated balances to finance appropriations. Abbreviation: CANCEL RES/DES

**CAPITAL PROJECT:** Capital improvements to buildings that result in an increase of square footage; construction of new facilities or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS ADDENDUM: Publication that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as fixed assets-land and fixed assets-buildings and improvements. Beginning with the 2009-10 budget process, the Capital Project/Refurbishments Addendum will no longer be prepared in the Proposed Budget phase. Instead the Addendum will be released following adoption of the Final Adopted Budget in the fall of each year.

**CHANGE FROM BUDGET:** The resulting variance when the proposed budget is compared to the current budget.

**CLUSTER:** The alignment of County departments reflecting the County's four Strategic Plan programmatic goals that are based upon a department's service mission, as well as, interdepartmental collaborations that are required to achieve service integration goals. There are four programmatic clusters, Children and Families' Well-Being, Health and Mental Health Services, Community and Municipal Services, and Public Safety. The fifth cluster, Operations, is structured to align County functions that impact the overall organizational effectiveness of the County.

**COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS):** Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

**CRITICAL ISSUES CHANGES (CRITICAL ISSUES):** Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

**CURTAILMENT CHANGES (CURTAILMENTS):** Reflects reductions to the budget that are generally necessary to address projected funding reductions at either federal, State or local level.

**DEBT SERVICE FUND:** A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

**DESIGNATIONS:** Portions of fund balance set aside to indicate tentative plans for future spending.

**EFFICIENCY CHANGES (EFFICIENCIES):** Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

**ENTERPRISE FUNDS:** A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

**ESTIMATED DELINQUENCIES:** The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

**ESTIMATED FISCAL YEAR:** Reflects estimated expenditures and available financing sources for the entire current fiscal year.

**EXPENDITURE:** The spending or disbursement of financial resources.

**EXPENDITURE DISTRIBUTION:** Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

**FINANCING REQUIREMENTS:** Total needs requiring financing for the fiscal year.

**FISCAL YEAR:** A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year that they begin and end. Abbreviation: FY

**FIXED ASSETS - BUILDINGS AND IMPROVEMENTS:** Expenditures for the acquisition of buildings and improvements. Abbreviation: FIXED ASSETS - B & I

**FIXED ASSETS-EQUIPMENT:** Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

**FIXED ASSETS-LAND:** Expenditures for the acquisition of land.

**FUNCTION:** A group of related activities aimed at accomplishing a major service or regulatory program.

**FUND:** A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, requirements, assets and liabilities.

**FUND BALANCE:** The amount remaining at year end representing the difference between current assets and current liabilities.

**GENERAL COUNTY:** Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

**GENERAL FUND:** The fund used to account for all countywide operations except those required to be accounted for in another fund.

**GENERAL PURPOSE (DISCRETIONARY) REVENUE:** Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

**GENERAL RESERVES:** A fund equity restriction to provide for legally declared emergency expenditures. Board authorization is required to expend these monies.

**GOAL:** A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

**INTERNAL SERVICE FUND:** A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

**INTRAFUND TRANSFER (IFT):** An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures.

**JOINT POWERS AUTHORITY (JPA):** A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

**MISSION STATEMENT:** A statement of organizational purpose.

**MODIFIED ACCRUAL BASIS OF ACCOUNTING:** The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

**NET COUNTY COST (NCC):** The amount of the operation financed by general purpose revenues, such as property taxes.

**NEW/EXPANDED PROGRAMS:** Reflects changes to the budget for new programs or the expansion of existing programs.

**NONOPERATING EXPENSES:** Expenses that are not directly related to the fund's primary activities.

**NONOPERATING REVENUES:** Revenues that are not directly related to the fund's primary activities.

**NON-PROFIT CORPORATION (NPC):** A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

**OBJECT OF EXPENDITURE:** A chart of accounts elements that classifies expenditures into groups.

**OBJECTIVE:** A measurable target that must be met on the way to implementing a strategy and attaining a goal.

**OPERATING BUDGET:** Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

**OPERATING TRANSFERS:** All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving revenue to the fund through which the resources are to be expended.

**OPERATIONAL MEASURE:** A component of the *Performance Counts!* performance measurement reporting framework. A measure of how efficient a program, agency or service system is working in the areas of cost, resources, time commitment and productivity. Operational Measures quantify workload and the amount of outputs produced.

**OTHER CHANGES:** Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

**OTHER CHARGES:** An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

**OTHER FINANCING USES:** Operating transfers out from one governmental fund to another.

**OTHER FUNDS:** Includes the Community Development Commission and the Housing Authority, which are under the control of the Board of Supervisors.

**OTHER PROPRIETARY FUNDS:** Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

**PERFORMANCE COUNTS!:** Performance Counts! is the County's common framework for reporting performance measures that identify: 1) the program result intended from the specific services/intervention provided; 2) program indicators that reflect/quantify achievement of the intended result and the quality of that achievement, and; 3) operational measures that quantify the efficiency of the service or intervention provided. These terms are defined elsewhere in this Glossary.

**PROGRAM:** A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

**PROGRAM INDICATOR:** A component of the *Performance Counts!* performance measurement reporting framework. A measure, for which data is available, that quantifies the achievement of a program result and the quality of the achievement. It answers the questions: "What did we achieve? How well did we achieve our intended outcome? What desired change occurred?"

**PROGRAM PRIORITIZATION:** The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high priority programs.

**PROGRAM REALIGNMENT:** Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

**PROGRAM RESULT:** A component of the *Performance Counts!* performance measurement reporting framework. A statement of the intended result from the services or interventions provided. The program result defines the change that should occur in the clients served from the services/intervention provided.

**PROGRAM SUMMARY AND PERFORMANCE MEASURES:** A summary of countywide programs and services intended to convey the result of a program or service, the degree to which the County is achieving the intended results and how well the operational, programmatic and administrative process is working to achieve this result.

**PROPOSED BUDGET:** Upon approval by the Board of Supervisors, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board of Supervisors normally approves the Proposed Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

**QUALITY:** The degree that customers are satisfied with a program and/or compliance with accepted standards.

**REFURBISHMENT:** A renovation of existing space that costs in excess of \$100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

**REGULAR (EQUALIZED) ASSESSMENT ROLL:** The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

**REQUESTED FISCAL YEAR:** Respective operation's official request for appropriation and available financing sources to implement its stated objectives for the next fiscal year.

**RESERVES:** Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation.

**RESIDUAL EQUITY TRANSFERS:** Non-recurring or non-routine transfers of equity between funds (e.g., contributions to Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a Debt Service Fund.

**REVENUE:** Source of income to an operation other than debt issue proceeds or the transfer from another fund.

**SALARIES AND EMPLOYEE BENEFITS:** An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

**SERVICES AND SUPPLIES:** An object of expense reflecting purchase of goods and services within the year.

**SPECIAL ASSESSMENTS:** Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

**SPECIAL DISTRICTS:** An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board of Supervisors.

**SPECIAL FUNDS:** Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

**STRATEGIC PLAN:** The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

**STRATEGY:** The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

**SUBVENTION:** A grant (usually from the State or federal government).

**SUPPLEMENTAL ROLL:** Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

**UNMET NEEDS:** Department's critical unmeet requirements not currently addressed in the budget.

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## **County of Los Angeles**

# 2009-10 Proposed Budget

### **Board of Supervisors**

Gloria Molina Supervisor, First District

Mark Ridley-Thomas Supervisor, Second District

Zev Yaroslavsky Supervisor, Third District

Don Knabe Supervisor, Fourth District

Michael D. Antonovich Supervisor, Fifth District Submitted to the Board of Supervisors April 2009

Volume Two



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# Budget Summaries Detail



# **Debt Service Funds**

### **Debt Service Funds**

Debt Service Funds account for the accumulation of resources to make payments of principal and interest on general long-term debt.

Detention Facilities Debt Service Fund	. 1	.2
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This fund provided for the scheduled interest and debt redemption payments on the voter-approved bond issue for financing adult and juvenile detention facilities projects. This bond indebtedness matured in fiscal year (FY) 2006-07 and was closed in FY 2007-08. Thus, the 2009-10 Proposed Budget reflects only FY 2007-08 actual data.

**DEBT SERVICE** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DETENTION FACILITIES DEBT SERVICE FUND

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS													
RESIDUAL EQUITY TRANSFERS	\$	2,573,499.36	\$	0		\$	0	\$	0	\$	0	\$	0
GROSS TOTAL	\$	2,573,499.36	\$	0		\$	0	\$	0	\$	0	\$	0
TOTAL FINANCING REQUIREMENTS	\$	2,573,499.36	\$	0		\$	0	\$	0	\$	0	\$	0
AVAILABLE FINANCING													
FUND BALANCE	\$	1,993,000.00	\$	0		\$	0	\$	0	\$	0	\$	0
CANCEL RES/DES		439,000.00		0			0		0		0		0
PROPERTY TAXES		57,541.70		0			0		0		0		0
REVENUE		83,258.98		0			0		0		0		0
TOTAL AVAILABLE FINANCING	\$	2,572,800.68	\$	0		\$	0	\$	0	\$	0	\$	0
REVENUE DETAIL													
HOMEOWNER PROP TAX RELIEF	\$	758.04	\$	0	;	\$	0	\$	0	\$	0	\$	0
INTEREST		60,560.21		0			0		0		0		0
OTHER GOVERNMENTAL AGENCIES		23.50		0			0		0		0		0
PEN INT & COSTS-DEL TAXES		21,917.23		0			0		0		0		0
PROP TAXES - CURRENT - SEC		(54,779.41)	)	0			0		0		0		0
PROP TAXES - CURRENT - UNSEC		210,515.34		0			0		0		0		0
PROP TAXES - PRIOR - SEC		(136,161.25)	)	0			0		0		0		0
PROP TAXES - PRIOR - UNSEC		68,009.78		0			0		0		0		0
SUPPLEMENTAL PROP TAXES - CURR		46,616.87		0			0		0		0		0
SUPPLEMENTAL PROP TAXES- PRIOR		(76,659.63)	)	0			0		0		0		0
TOTAL REVENUE	\$	140,800.68	\$	0	;	\$	0	\$	0	\$	0	\$	0

**FUND**DETENTION FACILITIES DEBT
SERVICE FUND

FUNCTION
DEBT SERVICE

ACTIVITY
RETIREMENT OF LONG-TERM
DEBT



# **Special Funds**

### **Special Funds**

Services and programs provided by Special Funds are entirely financed by independent revenue sources which include State and federal subventions, property taxes, fines and forfeitures, fees, and other operating revenue.

### 

This fund finances the replacement cost of vehicles utilized by the Department in the State-financed Pest Detection Program. The Department invoices the State for the depreciation of its existing vehicle fleet and the revenues are deposited into the fund. The 2009-10 Proposed Budget reflects this revenue to finance replacement vehicles.

### 

The Air Quality Improvement Fund was established by Assembly Bill 2766, Chapter 1705, Statutes of 1990, for vehicle emissions reduction programs. The 2009-10 Proposed Budget reflects the continuation of the air pollution reduction programs.

### 

This fund provides for loans or grants to finance high priority capital projects that provide long-term benefits, cost savings, or opportunities to mitigate potential costs or liabilities. The 2009-10 Proposed Budget reflects an increase in carryover fund balance due to higher than anticipated revenue and lower than anticipated expenditures on high priority capital projects.

#### Cable TV Franchise Fund 2.16

This fund finances cable-related activities and other programs, including the telecasting of the Board of Supervisors' meetings. The fund is financed by revenues generated from a 2.5 percent fee on the gross receipts of cable operators in the unincorporated area of the County. The 2009-10 Proposed Budget reflects continued funding for various cable-related projects.

### 

This fund finances programs for child abuse and neglect prevention services through contracts with private, non-profit organizations and public institutions of higher education with recognized expertise in fields related to child welfare. The Program is financed through special fees collected for birth certificates. The 2009-10 Proposed Budget reflects an overall decrease in total financing requirements primarily due to a projected decrease in revenue and cancellation of designation, partially offset by a projected increase in the fund balance.

#### 

In December 2004, the Board of Supervisors adopted the Civic Art Policy which required that one percent of design and construction costs on new County capital projects and certain refurbishments be allocated to provide or finance civic art. The 2009--10 Proposed Budget reflects continued funding for implementation of identified civic art projects from anticipated fund balance carryover and one percent transfer of net County cost or revenue from identified capital projects.

#### 

This fund provides for the administration of the Board-approved Civic Center Employee Parking Program (CCEPP), which includes parking fees and a monetary incentive to encourage alternate means of transportation to and from work. The CCEPP meets all South Coast Air Quality Management District Rule 2202 requirements, and conforms to the Board's traffic mitigation policy approved on January 5, 1988. The 2009-10 Proposed Budget primarily reflects an expenditure increase related to the Employee Parking Allowance, offset by an increase in revenue from employee parking space purchases.

Courthouse Construction Fund
This fund is authorized by Government Code Section 76219, restricted to construction of specified courts within the County of Los Angeles, and is financed by parking violation fines and forfeitures and penalty assessments on non-parking offenses Senate Bill 256 became effective January 1, 2004, and requires the County to obtain the approval of the Administrative Director of the Courts prior to any future expenditure or encumbrance of funds from the Courthouse Construction Fund. The 2009-10 Proposed Budget reflects a decrease in carryover fund balance due to lower than anticipated court fines and lower than anticipated interest earnings. Fund Balance is required to support ongoing debt service in future years.
Criminal Justice Facilities Temporary Construction Fund
This fund is authorized by Government Code Section 76101 for the construction, expansion, improvements, operation, or maintenance of County criminal justice and court facilities and is financed by parking violation fines and forfeitures and penalty assessments on non-parking offenses. The 2009-10 Proposed Budget reflects a decrease in carryover fund balance due to completion of capital projects, lower than anticipated extraordinary maintenance projects, and lower than anticipated court fines.
Del Valle A.C.O. Fund
This fund was established by Board order in 1987 to finance development of the Del Valle Firefighting Training Facility. The functive receives revenue generated by student user fees and State training revenue. The 2009-10 Proposed Budget reflects anticipated fund balance and projected revenue to continue facility projects.
Dependency Court Facilities Program Fund
This fund provides for the debt services requirement of the Edmund D. Edelman Children's Court and is financed by a contribution from the Criminal Justice Facilities Temporary Construction Fund. The 2009-10 Proposed Budget reflects a reduction in carryover fund balance.
Dispute Resolution Fund
The Dispute Resolution Fund is financed by a surcharge on certain civil court filings. The program provides for the operation of dispute resolution mediation centers as an alternative to the court system. The 2009-10 Proposed Budget reflects an increase in funding for dispute resolution services due to a projected increase in revenue and carryover fund balance.
District Attorney - Asset Forfeiture Fund
This fund was established in 1995 in accordance with Section 11489 of the California Health and Safety Code, which provides for distribution of assets forfeited in connection with violation of laws governing controlled substances. The 2009-10 Proposed Budget reflects carryover of prior year funds and appropriation of anticipated revenue for narcotics prosecution programs.
<b>District Attorney - Drug Abuse/Gang Diversion Fund</b>
This fund was established in 1995 in accordance with Section 11489 of the California Health and Safety Code for the purpose of funding programs designed to combat drug abuse and to divert youth from gang activity through the involvement of such groups as educators, parents, community-based organizations, local businesses, and uniformed law enforcement officers. The 2009-10 Proposed Budget reflects carryover of prior year funds.

DNA Identification Fund - Local Share
This fund was established on January 1, 2005 in accordance with Proposition 69 of 2004, to provide for reimbursement to eligible agencies for costs related to DNA sample collection and storage. The funding source is a \$1.00 penalty assessment for every \$10.00 or fraction thereof for traffic and criminal fines, penalties, or forfeitures levied and collected by the courts for criminal-related offenses. Based on the collection distribution requirements of Proposition 69, distributions to the County from total collections are: 30 percent for 2005 and 2006; 50 percent for 2007; and 75 percent for 2008 and thereafter. The remaining collections are to be submitted to the State.
Domestic Violence Program Fund
The Domestic Violence Program Fund is financed by a special assessment on marriage license fees and fines collected from convicted batterers. The program provides counseling and shelter to victims of domestic violence through contracts with service providers. The 2009-10 Proposed Budget reflects continued funding for contract services utilizing available carryover fund balance and revenues.
Fire Department Developer Fee Fund Summary
The Developer Fee Fund was established by a resolution adopted by the Board of Supervisors on July 12, 1990, for the purpose of accumulating revenue collected to fund fire station facilities and related equipment costs. Fees generated within specific geographic areas are restricted for use within those areas. The Developer Fee Program is administered by the Fire Department and encompasses Malibu/Santa Monica Mountains, the Santa Clarita Valley and the Antelope Valley. The 2009-10 Proposed Budget reflects anticipated fund balance and estimated revenue from developer fees.
Fire Department Helicopter A.C.O. Fund
This fund, established by the Board of Supervisors in 1989 and administered by the Fire Department, provides for continuation of the Fire Department's Helicopter Replacement Program. The 2009-10 Proposed Budget reflects the existing lease purchase payments for two twin engine Sikorsky Firehawk helicopters and funding from Measure B to lease/purchase a Bell 412EP Helicopter.
Fish and Game Propagation Fund
This fund provides for the protection and propagation of fish and wildlife and is financed from the County's share of fines assessed for violations of State Fish and Game Regulations. The 2009-10 Proposed Budget reflects anticipated fund balance and receipt of revenue based on prior years' experience.
Ford Theatre Development Fund
This fund provides cultural programming at the John Anson Ford Amphitheatre, a 1,245-seat outdoor performance venue, and [Inside] the Ford, an 87-seat indoor theatre. The fund is primarily financed by revenue generated from facility rentals, concession operations and event ticket sales. Other financial support is received through donations from the Ford Theatre Foundation and funding for special projects associated with the facility. The 2009-10 Proposed Budget reflects a reduction in appropriation as a result of a reduction in most revenue categories.
Gap Loan Capital Project Fund
This fund provides for grants to finance high priority capital projects that provide long-term benefits, cost savings, or opportunities and is financed pursuant to Section 10754.11 of the California Revenue and Taxation Code (the VLF Law). The VLF law, as amended, requires the State of California to provide for the payment to local agencies on or before August 15, 2006. In December 2004, the County issued Receivable Notes 2005 A and B to fund these high priority capital projects. The 2009-10 Proposed Budget reflects a decrease in carryover fund balance due to anticipated payment of high priority capital project expenditures.

Hazardous Waste Special Fund
The Hazardous Waste Special Fund was established in 1988 to accumulate the proceeds from fines collected for violation of hazardous waste laws. In accordance with the California Health and Safety Code, Section 25192(a)(3), the use of these funds is restricted to hazardous waste enforcement activities. The 2009-10 Proposed Budget reflects an increase in appropriation and available financing to fund the ongoing enforcement of hazardous waste laws.
Health Facilities Capital Improvement Fund
The Health Facilities Capital Improvement Fund was established to properly account for the expenditures of high priority, health-related, capital projects and funded through the issuance of tax-exempt commercial paper and other budgetary resources. Each of the projects financed under this fund have been previously Board-approved. This fund was authorized by the Board of Supervisors on April 11, 2006. The 2009-10 Proposed Budget reflects the required appropriation and revenue necessary to fund development, design, and construction activities for Board-approved health capital projects based on current project implementation schedules.
Health Services - EMS Vehicle Replacement Fund
The Emergency Medical Services (EMS) Vehicle Replacement Accumulative Capital Outlay (A.C.O.) Fund finances the replacement of EMS vehicles used for patient transportation services primarily between County hospitals and clinics. This fund is financed by revenue from court fines and collections under Senate Bill (SB) 612, Chapter 1240, Statutes of 1987, as amended by SB 623, Chapter 679, Statutes of 1999. The 2009-10 Proposed Budget reflects the total program funding needed for the planned purchase of vehicles.
Health Services - Hospital Services Account
The Hospital Services Account is used to reimburse private hospitals and County trauma hospitals for emergency medical services provided to indigents in Los Angeles County, through ongoing revenues from court fines and collections under Senate Bill (SB) 612, Chapter 1240, Statutes of 1987 and SB 1773, Chapter 841, Statutes of 2006. The 2009-10 Proposed Budget reflects a decrease in program funding due to a projected decrease in fund balance and revenues.
Health Services - LAC+USC Medical Center Replacement A.C.O. Fund
The LAC+USC Medical Center Replacement Accumulated Capital Outlay (A.C.O.) Fund provides for the acquisition of items related to the LAC+USC Medical Center Replacement Project. These funds may be used for fixed, non-fixed, and minor medical equipment, moving and transition activities, an electronic medical records system, and furniture and furnishing for the replacement hospital. The 2009-10 Proposed Budget reflects a reduction of \$31.9 million to close out the LAC+USC Medical Center A.C.O. Fund due to the completion of construction of the replacement facility and successful move-in occupancy in November 2008.
Health Services - Measure B Special Tax Fund
The Measure B Special Tax Fund approved by the voters in November 2002, provides for revenue to support the countywide system of trauma centers, emergency medical services and bioterrorism response activities. The 2009-10 Proposed Budget reflects \$233.7 million in revenue to support emergency and trauma services and bioterrorism preparedness activities in the County.
Health Services - Physician Services Account
The Physician Services Account is used to pay private physicians for emergency services provided to indigents in non-County settings, through revenue from the State Emergency Medical Services Appropriations and from court fines and collections under Senate Bill (SB) 612, Chapter 1240, Statutes of 1987 and SB 1773, Chapter 841, Statutes of 2006. The 2009-10 Proposed Budget reflects a net decrease in program funding primarily due to the elimination of one-time expenses and fund balance from the prior fiscal year.

Information Systems Advisory Body (ISAB) Marketing Fund
The ISAB Marketing Fund was established on October 5, 1995 pursuant to Board order. The fund collects revenue generated from the sale of data and software by County justice agencies. Consistent with the Board-approved formula, the revenues are distributed in the following manner: 72 percent to the originating department, 10 percent remains in the fund for expenditure on ISAB programs, and 18 percent to the General Fund to offset County expenses for court-related programs.
Information Technology Infrastructure Fund
The Board of Supervisors established the Information Technology Infrastructure Fund in 1998 to fund various telecommunication projects, information technology projects and infrastructure improvements. The 2009-10 Proposed Budget maintains funding necessary for various information technology projects that promote the County's commitment towards e-services and strategic technology projects to improve the County's technology infrastructure projects or improve interdepartmental or interagency collaboration.
Jury Operations Improvement Fund
This fund provides for improving jury facilities using fees voluntarily waived by jurors who designate the Juror Facilities Improvement Program through the Juror Fee Waiver Program. Donations from private monetary sources are also deposited in this fund. The 2009-10 Proposed Budget reflects carryover fund balance and projected revenue to repair and remodel selected jury assembly areas.
LAC+USC Replacement Fund
The LAC+USC Replacement Fund was established to provide a single reporting entity to account for the receipt and disbursement of commercial paper, disaster assistance monies from the Governor's Office of Emergency Services and the Federal Emergency Management Agency, and other budgetary resources used to finance the capital project expenditures related to the design, development and construction of a replacement hospital at the LAC+USC Medical Center. This replacement facility was initially authorized by the Board of Supervisors at a public hearing on November 12, 1997, and officially approved by the Board of Supervisors with the certification of the Environmental Impact Report on June 6, 2000. The 2009-10 Proposed Budget reflects the completion of the construction in September 2008.
Linkages Support Program Fund
The Linkages Support Program Fund is financed by fines imposed through a special assessment on disabled and veterans parking California Vehicle Code violations. The program provides information and referral, and case management services to frail elderly and impaired adults to avoid institutionalization. The 2009-10 Proposed Budget reflects an increase in funding for contract services fully funded by a projected increase in revenue.
Marina Replacement A.C.O. Fund
This fund provides for the improvement, repairs, and replacement of Marina del Rey infrastructure. The 2009-10 Proposed Budget reflects a decrease in available financing primarily due to a decrease in the Beaches and Harbors operating budget contribution and the elimination of one-time revenue.
Mental Health Services Act (MHSA) Fund
The MHSA Fund, approved by voters with the passage of Proposition 63 in November 2004, generates mental health resources through a one percent income surcharge on individuals with taxable incomes over \$1.0 million. The Department of Mental Health continues to engage in an extensive stakeholder process to monitor and implement the Community Services and Supports Plan, and is currently in the planning phase to develop its Prevention and Early Intervention, Workforce Education and Training, and Information Technology plans. The 2009-10 Proposed Budget reflects continued funding for program planning and mental health services to the uninsured previously funded through the 1115 Waiver Medicaid Demonstration Project. The 2009-10 Proposed

Budget is fully funded through carryover fund balance and an increase in projected State revenue.

Mission Canyon Landfill Closure Maintenance
This fund was established from the issuance of Lease Revenue Bonds to fund the Calabasas Landfill project and provide for ongoing post-closure activities at Mission Canyon Landfill as well as future improvements at other landfill sites. The 2009-10 Proposed Budget reflects the use of carryover fund balance and estimated interest earnings to fund ongoing landfill post-closure activities performed by the Sanitation District.
<b>Motor Vehicles A.C.O. Fund</b>
This fund provides for the replacement of motor vehicles. Departmental contributions to the fund are voluntary. The 2009-10 Proposed Budget reflects a reduction in departmental contributions and the carryover of anticipated fund balance from the current year.
Park In-Lieu Fees A.C.O. Fund
County ordinance requires a residential developer to dedicate land or pay in-lieu fees, or a combination thereof, to be used for the purposes of local park acquisition, development, or rehabilitation. This fund was established as a method of retaining these in-lieu fees until their expenditure for the acquisition or development of specific park sites. The 2009-10 Proposed Budget reflects the use of carryover fund balance and revenue to finance small rehabilitation projects and capital project expenditures budgeted in the General Fund.
Parks and Recreation - Golf Course Fund
This fund provides for various improvements to the County's 19 golf courses and is financed by a percentage of golf green fees. The 2009-10 Proposed Budget reflects a decrease in appropriation for various improvements to the golf courses.
Parks and Recreation - Oak Forest Mitigation Fund
This fund, established in fiscal year 1991-92, provides for the administration and management of specially designated oak forests and is funded by developers' mitigation fees. The fees are used to replace and maintain oak trees that are lost or put at risk due to development. The 2009-10 Proposed Budget reflects an increase in designations.
Parks and Recreation - Off-Highway Vehicle Fund
This fund, as established by the California Public Resource and Vehicle Codes, is used to develop, construct, operate and maintain off-highway vehicles (OHV) recreational facilities; to enforce OHV regulations and to repair damage from illegal use of OHVs; and is financed by the County's share of OHV license and user fees, and various State grants for site acquisition and development. The 2009-10 Proposed Budget reflects a decrease in appropriation primarily due to a decrease in designations and revenue.
Parks and Recreation - Park Improvement Special Fund
The Park Improvement Special Fund is used to acquire, develop, improve, or enhance County park land and facilities from leases and sales of park land subject to the Public Park Preservation Act of 1971 (California Public Resources Code Section 5400, et seq.). The 2009-10 Proposed Budget reflects a decrease in appropriation and available financing primarily due to a decrease in fund balance.
Parks and Recreation - Recreation Fund
This fund provides spending authority for special recreation programs financed through community support groups, donations, sponsorships, and participant fees. The 2009-10 Proposed Budget reflects an increase in designations primarily due to an increase

in revenue and fund balance.

Parks and Recreation - Special Development Fund - Regional Parks
This fund is used for improvements at the County's regional parks, the Arboretum, South Coast Botanic Gardens, and Virginia Robinson Gardens and is funded primarily by a percentage of the fees collected from vehicle entry, boat launch, and admissions. The 2009-10 Proposed Budget reflects a decrease in appropriation primarily due to a decrease in fund balance.
Parks and Recreation - Tesoro Adobe Park Fund
The Tesoro Adobe Park Fund is used exclusively to maintain and operate the Tesoro Adobe Park in the Santa Clarita Valley. The fund receives benefit assessments collected by the Landscape and Lighting Act District Zone 76, payments from the Tesoro Del Valle Master Homeowners' Association, donations and revenues generated at the facility from rentals, admissions, and other special events and activities. The 2009-10 Proposed Budget reflects an increase in appropriation primarily due to an increase in fund balance.
Productivity Investment Fund
The Productivity Investment Fund was established in 1984 to provide departments with grants or loans to pursue projects which enhance the quality, productivity, and/or efficiency of County services, or increase revenue. The 2009-10 Proposed Budget reflects continued funding for various loans and grants.
Public Health - Alcohol Abuse Education and Prevention Fund
The Alcohol Abuse Education and Prevention Fund was established by Chapter 1118, Statutes of 1986. Revenues from these vehicle violation assessments are used for the administration and provision of alcohol abuse and prevention services within Los Angeles County. The 2009-10 Proposed Budget reflects a slight decrease in program funding due to a decrease in revenue and available fund balance.
Public Health - Alcohol and Drug First Offender Driving Under the Influence Fund
The First Offender Driving Under the Influence (DUI) Fund was established by Chapter 950, Statutes of 1981, and Chapter 1050, Statutes of 1984, for adults and juveniles, respectively. Participant and licensure fees are used to provide for program administration and costs of the Driver Program Client Tracking System. The First, Second, and Third Offender DUI Funds are used for the same purpose under law; therefore, increases and decreases can be offset throughout any of the DUI Funds. The 2009-10 Proposed Budget maintains program funding and the proposed designation provides a funding source to finance future year costs.
Public Health - Alcohol and Drug Penal Code Fund
These funds, authorized by California Penal Code Section 1000, must be used for administrative costs of monitoring drug diversion programs. The 2009-10 Proposed Budget reflects an increase in program funding due to an increase in revenue and the use of fund balance. Paste text here.
Public Health - Alcohol and Drug Problem Assessment Fund
The Alcohol and Drug Problem Assessment Fund operates pursuant to California Vehicle Code Section 23249.55, which provides that certain penalty assessments collected for driving under the influence must be used by the County for alcohol and drug problem assessment programs. The 2009-10 Proposed Budget maintains program funding through the use of fund balance and the proposed designation provides a funding source to finance future year costs.
Public Health - Alcohol and Drug Proposition 36 Substance Abuse Treatment Fund
The Proposition 36 Substance Abuse Treatment Fund was established in accordance with the California Code of Regulations Title 9, Division 4, Chapter 2.5. These funds are allocated by the State of California for the purpose of diverting nonviolent drug offenders

consistent with the projected level of State revenue.

from incarceration into treatment programs. The 2009-10 Proposed Budget reflects a decrease in budgeted program funding

Public Health - Alcohol and Drug Second Offender Driving Under the Influence Fund
The Second Offender Driving Under the Influence (DUI) Fund was established by Chapter 4, Statutes of 1977. Participant and licensure fees are used to provide for program administration and costs of the Driver Program Client Tracking System. The First, Second, and Third Offender DUI Funds are used for the same purpose under law; therefore, increases and decreases can be offset throughout any of the DUI Funds. The 2009-10 Proposed Budget increases the current program funding and the proposed designation provides a funding source to finance future year costs.
Public Health - Alcohol and Drug Third Offender Driving Under the Influence Fund
The Third Offender Driving Under the Influence (DUI) Fund was established by Chapter 1041, Statutes of 1987. Participant fees are used to provide for program administration and costs of the Driver Program Client Tracking System. The First, Second, and Third Offender DUI Funds are used for the same purpose under law; therefore, increases and decreases can be offset throughout any of the DUI Funds. The 2009-10 Proposed Budget maintains program funding due to the use of funds from the designation.
Public Health - Child Seat Restraint Loaner Fund
This fund, authorized under California Vehicle Code Section 27360, provides that a portion of fines collected for violations of the child restraint law be allocated to counties for the operation of a child restraint low-cost purchase and loan program. The 2009-10 Proposed Budget continues program funding through the use of fund balance, funds from the designation, and revenue. Paste text here.
Public Health - Drug Abuse Education and Prevention Fund
The Drug Abuse Education and Prevention Fund was established by Chapter 1027, Statutes of 1986. Revenues from certain vehicle violation assessments are used to provide drug abuse prevention and education services in the schools and communities within Los Angeles County. The 2009-10 Proposed Budget maintains program funding and the proposed designation provides a funding source to finance future year costs.
Public Health - Statham AIDS Education Fund
The Statham AIDS Education Fund was established by Chapter 1243, Statutes of 1988, which imposed a penalty assessment for offenses related to possession, use or being under the influence of specific controlled substances, possession or sale of hypodermic needles or syringes, rape, and sodomy. These funds must be deposited into a special fund to pay reasonable costs of establishing and providing AIDS education programs. The 2009-10 Proposed Budget maintains program funding through the use of remaining funds in the designation.
Public Health - Statham Fund
The Statham Fund was established by Chapter 661, Statutes of 1980, which imposed a penalty assessment on convicted drunk drivers. These funds must be deposited into a special fund by the courts in each county, and must be used to offset the cost of treating alcohol abuse. The 2009-10 Proposed Budget reflects a decrease in program funding due to decreases in fund balance and revenue.
Public Library
This budget unit is formed pursuant to California Government Code Sections 19100-19116 and reflects appropriation for Public Library operations. The 2009-10 Proposed Budget reflects additions and reductions in funding from various sources. The Department's primary source of funding is property tax and voter-approved special tax revenues. For additional information,

please refer to the Public Library section in Volume One.

Public Library - A.C.O. Fund         2.72
This budget unit is administered by the Public Library. It funds capital improvements and large equipment purchases for the Public Library. Its primary source of funding is operating transfers from the Public Library's operating budget. The 2009-10 Proposed Budget reflects a decrease in funding due to the implementation of the Integrated Library System in 2008-09.
Public Library - Developer Fee Summary
These funds, administered by the County Public Library, accumulate revenue generated by the Library Facilities Mitigation Fee Program, as authorized by Chapter 22.72 of the County Code, adopted in 1998, to acquire land, construct facilities, and purchase equipment and library materials. This program encompasses all unincorporated areas served by the County Public Library, with funds being accumulated in seven developer fee planning areas. The 2009-10 Proposed Budget reflects an overall increase in carryover fund balance, offset by a reduction in revenues from interest and developer fees.
Public Works - Article 3 - Bikeway Fund
This budget provides for the operation and maintenance of the bikeway network in unincorporated County areas. Any remaining funds are utilized as the required local match to various discretionary grants for the design and construction of new pedestrian and bicycle facilities. Bikeway activities are financed by a percentage of State sales tax and various local, State and federal discretionary grants. The 2009-10 Proposed Budget reflects an overall decrease of \$977,000 primarily due to a reduction of fund balance, and anticipated reduction in federal grant funded projects such as the San Jose Creek Bikeway Phase 2 and Marvin Braude Bike Trail Pedestrian Ramp projects.
Public Works - Aviation Capital Projects Fund
This budget provides funding for new construction improvements, projects, airport operations, maintenance and repairs at the County's five general airports. The main sources of revenue for this budget are State and federal revenue and operating transfers from the Aviation Enterprise Fund. The 2009-10 Proposed Budget reflects a decrease of \$6.4 million primarily due to the completion of major projects such as the Taxiway Development at El Monte Airport, the Pavement Rehabilitation at Compton/ Woodley Airport and the Runway Lighting and Signage Upgrade at Bracket Field anticipated to be completed in the prior fiscal year, as well as a reduction in designation and contingency.
Public Works - Off-Street Meter and Preferential Parking Districts Fund
This fund provides for the operation and maintenance of five Off-Street Parking Meter Districts; security guard services for selected County-owned parking lots; issuance of parking permits to the residents of Poulter Drive, Young Drive, Ramona, El Camino, Marcheta, and Ladera Heights Preferential Parking Districts; and the installation of parking meters. The fund is financed by revenues from parking meter collections, permit fees, and reimbursements from community agencies. The 2009-10 Proposed Budget reflects continued funding for the off-street parking programs and provides funds for needed maintenance and repair of parking meter equipment.
Public Works - Proposition C Local Return Fund
This fund provides financing for street, bikeway, road and highway improvements; and five major multi-year traffic signal synchronization and intelligent transportation system forums in Los Angeles County. On November 6, 1990, the voters approved Proposition C, which added one-half of one percent to the local sales tax in Los Angeles County for street improvements, public transit projects, and bikeway improvements. The 2009-10 Proposed Budget reflects an overall decrease of \$43.3 million primarily

programs.

due to a decrease of \$26.0 million in fund balance used to fund various projects within the Traffic Congestion Management and the Unincorporated County Roads programs in the prior fiscal year; a decrease of \$17.8 million in Traffic Congestion Management grant funding for various projects; partially offset by \$0.9 million in anticipated federal Urban Aid revenue for pavement rehabilitation

<b>Public Works - Road Fund</b>
This budget unit is administered by the Department of Public Works. For additional information, please refer to the Public Works section in Volume One.
Public Works - Solid Waste Management Fund
This fund, established by the Board of Supervisors on September 15, 1991 to comply with the mandates of the California Integrated Waste Management Act of 1989 (AB 939), provides for the continual implementation of the Countywide Integrated Waste Management Summary Plan and the Countywide Siting Element; including the development and implementation of countywide waste reduction programs. Fund requirements are primarily financed by landfill tipping fees, the imposition of a per-parcel service charge on real property in the unincorporated areas, and the Integrated Waste Management Fee imposed on solid waste landfills and transformation facilities. The 2009-10 Proposed Budget reflects a net increase of \$6.1 million due an expansion of the Electronic Waste Management Program which includes the Countywide Household Hazardous and Electronic Waste Program, development of Smart Gardening Learning and Informational Centers and the Illegal Dumping Prevention Program, as well as existing waste reduction and recycling programs.
Public Works - Special Road Districts Summary
These funds were established to provide street and highway maintenance improvements in the unincorporated areas of Los Angeles County. Property taxes collected under the authority of the Street and Highway Code Section 1550 help finance construction and maintenance projects such as pavement widening; sidewalk work to prevent erosion; construction of concrete driveways, sidewalks, curbs, and gutters to improve drainage; and graffiti removal work. The 2009-10 Proposed Budget continues to reflect construction and maintenance projects for County roads in the unincorporated communities and graffiti abatement projects.
Registrar-Recorder - Micrographics Fund
This fund, authorized by Assembly Bill 3332 (California Government Code Section 27361.4), provides the funding to defray the cost of converting the County Recorder's document storage system to micrographics/images. The fund is financed by a \$1.00 fee charged for filing every instrument, paper or notice for record. The 2009-10 Proposed Budget reflects a significant reduction in revenue based on prior years' experience.
Registrar-Recorder - Modernization and Improvement Fund
This fund, authorized by Senate Bill 21 (California Government Code Section 27361), is used to support, maintain, improve and provide for the modernization, retention and retrieval of information in the County's system of recording documents. The fund is financed by a \$1.00 per page fee charged for recording documents. The 2009-10 Proposed Budget reflects a significant reduction in fund balance and revenue based on prior years' experience as well as the current real estate market conditions.
Registrar-Recorder - Multi-County e-Recording Project Fund
This fund, authorized by Assembly Bill 578 (California Government Code Sections 27390-27399), provides the funding to defray the annual hosting and on-going maintenance cost of a multi-county electronic delivery system co-owned by the Counties of Los Angeles, Orange, San Diego and Riverside that enables financial institutions, government entities and others to submit documents to multiple counties at a single point. The fund is financed by a fee of \$1.00 per recording of real property documents. The 2009-10 Proposed Budget reflects receipt of revenue based on prior years' experience.
<b>Registrar-Recorder - Social Security Truncation Fund</b>

This fund, authorized by Assembly Bill 1168 (California Government Code Section 27300), provides the funding to defray the cost of implementing and maintaining a Social Security Number Truncation Program which restricts access to personal information contained in recorded documents. The fund is financed by a fee of \$1.00 per first page of recorded documents. The 2009-10 Proposed Budget reflects anticipated fund balance and receipt of revenue based on prior years' experience.

Registrar-Recorder - Vitals and Health Statistics Fund
This fund, authorized by Senate Bill 1535 (California Health and Safety Code Section 10605.3), provides for the modernization of vital record operations, including improvement and automation of vital record systems and improvement in the collection and analysis of birth and death certificate information. The fund is financed by fees charged for certified copies of vital records. The 2009-10 Proposed Budget reflects a reduction of fund balance and revenue based on prior years' experience.
Sheriff - Automated Fingerprint Identification System Fund
This fund, authorized by Section 76102 of the California Government Code, provides for the operation and maintenance of the Automated Fingerprint Identification System. Funding is provided from an assessment of 50 cents on every \$10.00, or fraction thereof, for fines, penalties, or forfeitures levied and collected by the courts for criminal offenses. Pursuant to California Vehicle Code Section 9250.19, an additional fee of one dollar is paid to the Department of Motor Vehicles and passed through to the County, at the time of vehicle registration renewal, for the purchase and upgrade of Livescan technology. The 2009-10 Proposed Budget reflects carryover of prior year funds and appropriation for various automation enhancement projects.
Sheriff - Automation Fund
Section 26731 of the California Government Code provides that \$10.00 of any fee collected by the Sheriff's Court Services Division shall be deposited into this special fund for the exclusive use of the Sheriff's Court Services Division. These funds may only be used for the purchase of auxiliary automation equipment and other operational equipment deemed necessary for the Division. The 2009-10 Proposed Budget reflects an increase in appropriation primarily due to an increase in carryover fund balance.
Sheriff - Countywide Warrant System Fund
Section 40508.5 of the California Vehicle Code authorizes an assessment of \$15.00 upon persons who violate their written promise to appear, or for failure to pay a fine lawfully imposed by the court. These funds are to be used exclusively for the development and operation of the Automated Countywide Warrant System. The 2009-10 Proposed Budget reflects ongoing system maintenance requirements.
Sheriff - Inmate Welfare Fund
Pursuant to Section 4025 of the California Penal Code, this fund provides for the benefit, education, and welfare of inmates confined within County jails. Expenditures from this fund are restricted by State law and are fully funded from commissions earned from vending machine sales, pay-telephone usage, and interest on deposited funds. The 2009-10 Proposed Budget provides for the continuation of existing inmate welfare programs and maintenance of custody facilities.
Sheriff - Narcotics Enforcement Special Fund
This fund was established in 1984 in accordance with Section 11489 of the California Health and Safety Code. It provides for the distribution of assets forfeited in connection with violation of laws governing controlled substances. The 2009-10 Proposed Budget reflects continued funding to support the Success Through Awareness and Resistance Program, vehicle tracking systems, and vehicle purchases.
Sheriff - Processing Fee Fund
Section 26746 of the California Government Code provides that a processing fee shall be assessed for each disbursement of money collected under a writ of attachment, execution, possession, or sale. Proceeds are used to offset the Sheriff's cost for replacement

transportation buses.

and maintenance of vehicles and equipment. The 2009-10 Proposed Budget reflects funding for acquisition of vehicles and inmate

Sheriff - Special Training Fund
This fund was established by Board order in 1996 to fund law enforcement training programs. Revenue is received from law enforcement training provided to other law enforcement jurisdictions. The 2009-10 Proposed Budget reflects ongoing funding for services and supplies and fixed assets requirements for training.
Sheriff - Vehicle Theft Prevention Program Fund
This fund is authorized by California Vehicle Code Section 9250.14 and must be used for programs to deter, investigate, and prosecute vehicle theft crimes. The 2009-10 Proposed Budget reflects funding for the continuation of this program.
Small Claims Advisor Program Fund
Pursuant to Section 116 230 of the California Code of Civil Procedure, a portion of the fee imposed on Small Claims Court filings in

Pursuant to Section 116.230 of the California Code of Civil Procedure, a portion of the fee imposed on Small Claims Court filings is deposited in this fund to finance the Small Claims Advisor Program. The program is operated by the Department of Consumer Affairs. The 2009-10 Proposed Budget reflects continued financing for this program.

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON AGRICULTURAL COMMISSIONER - VEHICLE A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
FIXED ASSETS - EQUIPMENT	\$ 305,497.31	\$ 88,000	\$ 88,000	\$ 125,000	\$ 125,000	\$	37,000
GROSS TOTAL	\$ 305,497.31	\$ 88,000	\$ 88,000	\$ 125,000	\$ 125,000	\$	37,000
DESIGNATIONS	0.00	26,000	26,000	0	0		(26,000)
TOTAL RESERVES	\$ 0.00	\$ 26,000	\$ 26,000	\$ 0	\$ 0	\$	(26,000)
TOTAL FINANCING REQUIREMENTS	\$ 305,497.31	\$ 114,000	\$ 114,000	\$ 125,000	\$ 125,000	\$	11,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 285,000.00	\$ 34,000	\$ 34,000	\$ 0	\$ 0	\$	(34,000)
CANCEL RES DES	0.00	26,000	26,000	0	0		(26,000)
REVENUE	54,000.00	54,000	54,000	125,000	125,000		71,000
TOTAL AVAILABLE FINANCING	\$ 339,000.00	\$ 114,000	\$ 114,000	\$ 125,000	\$ 125,000	\$	11,000
REVENUE DETAIL							
AGRICULTURAL SERVICES	\$ 54,000.00	\$ 54,000	\$ 54,000	\$ 125,000	\$ 125,000	\$	71,000
TOTAL REVENUE	\$ 54,000.00	\$ 54,000	\$ 54,000	\$ 125,000	\$ 125,000	\$	71,000

**FUND**AGRICULTURAL COMMISSIONER - VEHICLE A.C.O. FUND

FUNCTION GENERAL **ACTIVITY**OTHER GENERAL

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON AIR QUALITY IMPROVEMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 229,013.60	\$ 361,000	\$ 613,000	\$ 478,000	\$ 478,000	\$	(135,000)
OTHER FINANCING USES	1,086,747.14	897,000	718,000	779,000	779,000		61,000
GROSS TOTAL	\$ 1,315,760.74	\$ 1,258,000	\$ 1,331,000	\$ 1,257,000	\$ 1,257,000	\$	(74,000)
TOTAL FINANCING REQUIREMENTS	\$ 1,315,760.74	\$ 1,258,000	\$ 1,331,000	\$ 1,257,000	\$ 1,257,000	\$	(74,000)
AVAILABLE FINANCING							
REVENUE	1,315,760.74	1,258,000	1,331,000	1,257,000	1,257,000		(74,000)
TOTAL AVAILABLE FINANCING	\$ 1,315,760.74	\$ 1,258,000	\$ 1,331,000	\$ 1,257,000	\$ 1,257,000	\$	(74,000)
REVENUE DETAIL							
INTEREST	\$ 8,935.08	\$ 5,000	\$ 12,000	\$ 4,000	\$ 4,000	\$	(8,000)
OTHER GOVERNMENTAL AGENCIES	1,306,825.66	1,253,000	1,319,000	1,253,000	1,253,000		(66,000)
TOTAL REVENUE	\$ 1,315,760.74	\$ 1,258,000	\$ 1,331,000	\$ 1,257,000	\$ 1,257,000	\$	(74,000)

FUNDFUNCTIONACTIVITYAIR QUALITY IMPROVEMENT FUNDHEALTH AND SANITATIONHEALTH

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON ASSET DEVELOPMENT IMPLEMENTATION FUND

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS													
OTHER FINANCING USES	\$	1,464,039.69	\$	403,000	\$	35,226,000	\$	40,361,000	\$	40,361,000	\$	5,135,000	
GROSS TOTAL	\$	1,464,039.69	\$	403,000	\$	35,226,000	\$	40,361,000	\$	40,361,000	\$	5,135,000	
TOTAL FINANCING REQUIREMENTS	\$	1,464,039.69	\$	403,000	\$	35,226,000	\$	40,361,000	\$	40,361,000	\$	5,135,000	
AVAILABLE FINANCING													
FUND BALANCE	\$	19,614,000.00	\$	(5,055,000)	\$	30,856,000	\$	35,911,000	\$	35,911,000	\$	5,055,000	
CANCEL RES/DES		4,834,000.00		0		0		0		0		0	
REVENUE		7,871,858.73		5,458,000		4,370,000		4,450,000		4,450,000		80,000	
TOTAL AVAILABLE FINANCING	\$	32,319,858.73	\$	403,000	\$	35,226,000	\$	40,361,000	\$	40,361,000	\$	5,135,000	
REVENUE DETAIL													
CHARGES FOR SERVICES - OTHER	\$	6,267,456.86	\$	128,000	\$	0	\$	0	\$	0	\$	0	
MISCELLANEOUS		0.00		273,000		0		0		0		0	
OPERATING TRANSFERS IN		554,049.47		554,000		554,000		554,000		554,000		0	
RENTS & CONCESSIONS		96.00		0		0		0		0		0	
ROYALTIES		11,493.55		10,000		10,000		10,000		10,000		0	
SALE OF FIXED ASSETS		1,038,762.85		4,493,000		3,806,000		3,886,000		3,886,000		80,000	
TOTAL REVENUE	\$	7,871,858.73	\$	5,458,000	\$	4,370,000	\$	4,450,000	\$	4,450,000	\$	80,000	

FUND
ASSET DEVELOPMENT
IMPLEMENTATION FUND

FUNCTION GENERAL ACTIVITY
PROPERTY MANAGEMENT

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON CABLE TV FRANCHISE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,602,412.61	\$ 3,209,000	\$ 6,267,000	\$ 6,267,000	\$ 6,206,000	\$	(61,000)
OTHER FINANCING USES	380,000.00	497,000	497,000	497,000	543,000		46,000
GROSS TOTAL	\$ 1,982,412.61	\$ 3,706,000	\$ 6,764,000	\$ 6,764,000	\$ 6,749,000	\$	(15,000)
RESERVES							
DESIGNATIONS	\$ 2,642,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 4,624,412.61	\$ 3,706,000	\$ 6,764,000	\$ 6,764,000	\$ 6,749,000	\$	(15,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 6,939,000.00	\$ 4,272,000	\$ 4,272,000	\$ 4,272,000	\$ 2,951,000	\$	(1,321,000)
CANCEL RES/DES	1,750.00	115,000	115,000	115,000	1,528,000		1,413,000
REVENUE	 1,955,488.58	2,270,000	2,377,000	2,377,000	2,270,000		(107,000)
TOTAL AVAILABLE FINANCING	\$ 8,896,238.58	\$ 6,657,000	\$ 6,764,000	\$ 6,764,000	\$ 6,749,000	\$	(15,000)
REVENUE DETAIL							
FRANCHISES	\$ 1,631,650.15	\$ 2,124,000	\$ 2,065,000	\$ 2,065,000	\$ 2,124,000	\$	59,000
INTEREST	323,838.43	146,000	312,000	312,000	146,000		(166,000)
TOTAL REVENUE	\$ 1,955,488.58	\$ 2,270,000	\$ 2,377,000	\$ 2,377,000	\$ 2,270,000	\$	(107,000)

FUNDFUNCTIONACTIVITYCABLE TV FRANCHISE FUNDGENERALOTHER GENERAL

SPECIAL FUNDS

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON CHILD ABUSE AND NEGLECT PREVENTION PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 2,062,177.15	\$ 3,562,000	\$ 7,615,000	\$ 8,016,000	\$ 6,805,000	\$	(810,000)
OTHER FINANCING USES	668,888.21	1,233,000	1,233,000	1,233,000	1,233,000		0
APPROP FOR CONTINGENCIES	0.00	0	1,211,000	0	0		(1,211,000)
GROSS TOTAL	\$ 2,731,065.36	\$ 4,795,000	\$ 10,059,000	\$ 9,249,000	\$ 8,038,000	\$	(2,021,000)
DESIGNATIONS	1,771,000.00	0	0	0	0		0
TOTAL RESERVES	\$ 1,771,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 4,502,065.36	\$ 4,795,000	\$ 10,059,000	\$ 9,249,000	\$ 8,038,000	\$	(2,021,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 4,653,000.00	\$ 4,522,000	\$ 4,522,000	\$ 4,768,000	\$ 4,768,000	\$	246,000
CANCEL RES DES	497,014.00	1,771,000	1,771,000	1,211,000	0		(1,771,000)
REVENUE	3,874,201.50	3,270,000	3,766,000	3,270,000	3,270,000		(496,000)
TOTAL AVAILABLE FINANCING	\$ 9,024,215.50	\$ 9,563,000	\$ 10,059,000	\$ 9,249,000	\$ 8,038,000	\$	(2,021,000)
REVENUE DETAIL							
MISCELLANEOUS	\$ 3,745,006.50	\$ 3,147,000	\$ 3,642,000	\$ 3,147,000	\$ 3,147,000	\$	(495,000)
RECORDING FEES	129,195.00	123,000	124,000	123,000	123,000		(1,000)
TOTAL REVENUE	\$ 3,874,201.50	\$ 3,270,000	\$ 3,766,000	\$ 3,270,000	\$ 3,270,000	\$	(496,000)

**FUND**CHILD ABUSE AND NEGLECT PREVENTION PROGRAM FUND

**FUNCTION**PUBLIC ASSISTANCE

**ACTIVITY**OTHER ASSISTANCE

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON CIVIC ART SPECIAL FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 130,800.00	\$ 290,000	\$ 608,000	\$ 580,000	\$ 580,000	\$	(28,000)
OTHER FINANCING USES	785,136.28	1,230,000	1,230,000	0	0		(1,230,000)
GROSS TOTAL	\$ 915,936.28	\$ 1,520,000	\$ 1,838,000	\$ 580,000	\$ 580,000	\$	(1,258,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 1,302,000	\$ 1,302,000	\$ 0	\$ 0	\$	(1,302,000)
TOTAL FINANCING REQUIREMENTS	\$ 915,936.28	\$ 2,822,000	\$ 3,140,000	\$ 580,000	\$ 580,000	\$	(2,560,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 869,000.00	\$ 1,401,000	\$ 1,401,000	\$ 285,000	\$ 285,000	\$	(1,116,000)
CANCEL RES/DES	0.00	1,098,000	1,098,000	204,000	204,000		(894,000)
REVENUE	1,448,470.00	608,000	641,000	91,000	91,000		(550,000)
TOTAL AVAILABLE FINANCING	\$ 2,317,470.00	\$ 3,107,000	\$ 3,140,000	\$ 580,000	\$ 580,000	\$	(2,560,000)
REVENUE DETAIL							
MISCELLANEOUS	\$ 17,570.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
OPERATING TRANSFERS IN	1,430,900.00	608,000	641,000	91,000	91,000		(550,000)
TOTAL REVENUE	\$ 1,448,470.00	\$ 608,000	\$ 641,000	\$ 91,000	\$ 91,000	\$	(550,000)

FUND
CIVIC ART SPECIAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON CIVIC CENTER EMPLOYEE PARKING FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 5,713,590.00 \$	5,900,000	\$ 5,800,000	\$ 6,000,000	\$ 6,000,000	\$	200,000
SERVICES & SUPPLIES	502,006.63	536,000	536,000	517,000	517,000		(19,000)
GROSS TOTAL	\$ 6,215,596.63	6,436,000	\$ 6,336,000	\$ 6,517,000	\$ 6,517,000	\$	181,000
TOTAL FINANCING REQUIREMENTS	\$ 6,215,596.63	6,436,000	\$ 6,336,000	\$ 6,517,000	\$ 6,517,000	\$	181,000
AVAILABLE FINANCING							
REVENUE	6,215,596.63	6,436,000	6,336,000	6,517,000	6,517,000		181,000
TOTAL AVAILABLE FINANCING	\$ 6,215,596.63	6,436,000	\$ 6,336,000	\$ 6,517,000	\$ 6,517,000	\$	181,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ (1,080.00) \$	0	\$ 0	\$ 0	\$ 0	\$	0
OPERATING TRANSFERS IN	2,074,100.82	1,862,000	2,086,000	1,782,000	1,782,000		(304,000)
RENTS & CONCESSIONS	4,142,575.81	4,574,000	4,250,000	4,735,000	4,735,000		485,000
TOTAL REVENUE	\$ 6,215,596.63	6,436,000	\$ 6,336,000	\$ 6,517,000	\$ 6,517,000	\$	181,000

FUND CIVIC CENTER EMPLOYEE PARKING FUND FUNCTION GENERAL ACTIVITY
PROPERTY MANAGEMENT

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON COURTHOUSE CONSTRUCTION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,632,699.60	\$ 1,719,000	\$ 69,311,000	\$ 63,268,000	\$ 63,268,000	\$	(6,043,000)
OTHER CHARGES	25,417,851.87	27,399,000	27,399,000	27,158,000	27,158,000		(241,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	4,955,000	0	0		(4,955,000)
GROSS TOTAL	\$ 27,050,551.47	\$ 29,118,000	\$ 101,665,000	\$ 90,426,000	\$ 90,426,000	\$	(11,239,000)
TOTAL FINANCING REQUIREMENTS	\$ 27,050,551.47	\$ 29,118,000	\$ 101,665,000	\$ 90,426,000	\$ 90,426,000	\$	(11,239,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 82,331,000.00	\$ 79,786,000	\$ 79,786,000	\$ 70,547,000	\$ 70,547,000	\$	(9,239,000)
REVENUE	24,505,757.77	19,879,000	21,879,000	19,879,000	19,879,000		(2,000,000)
TOTAL AVAILABLE FINANCING	\$ 106,836,757.77	\$ 99,665,000	\$ 101,665,000	\$ 90,426,000	\$ 90,426,000	\$	(11,239,000)
REVENUE DETAIL							
INTEREST	\$ 3,934,615.52	\$ 1,800,000	\$ 2,200,000	\$ 1,800,000	\$ 1,800,000	\$	(400,000)
OTHER COURT FINES	20,452,102.25	18,000,000	19,600,000	18,000,000	18,000,000		(1,600,000)
RENTS & CONCESSIONS	119,040.00	79,000	79,000	79,000	79,000		0
TOTAL REVENUE	\$ 24,505,757.77	\$ 19,879,000	\$ 21,879,000	\$ 19,879,000	\$ 19,879,000	\$	(2,000,000)

FUNDFUNCTIONACTIVITYCOURTHOUSE CONSTRUCTION<br/>FUNDGENERALPLANT ACQUISITION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON CRIMINAL JUSTICE FACILITIES TEMPORARY CONSTRUCTION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 9,945,653.71	\$ 13,335,000	\$ 51,483,000	\$ 58,887,000	\$ 58,887,000	\$	7,404,000
OTHER CHARGES	5,878,509.20	11,205,000	13,940,000	6,170,000	6,170,000		(7,770,000)
FIXED ASSETS - B & I	0.00	0	420,000	420,000	420,000		0
OTHER FINANCING USES	3,633,000.00	3,633,000	3,633,000	3,631,000	3,631,000		(2,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	6,925,000	0	0		(6,925,000)
GROSS TOTAL	\$ 19,457,162.91	\$ 28,173,000	\$ 76,401,000	\$ 69,108,000	\$ 69,108,000	\$	(7,293,000)
TOTAL FINANCING REQUIREMENTS	\$ 19,457,162.91	\$ 28,173,000	\$ 76,401,000	\$ 69,108,000	\$ 69,108,000	\$	(7,293,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 45,641,000.00	\$ 52,699,000	\$ 52,699,000	\$ 48,228,000	\$ 48,228,000	\$	(4,471,000)
CANCEL RES/DES	289,900.00	0	0	0	0		0
REVENUE	26,225,375.69	23,702,000	23,702,000	20,880,000	20,880,000		(2,822,000)
TOTAL AVAILABLE FINANCING	\$ 72,156,275.69	\$ 76,401,000	\$ 76,401,000	\$ 69,108,000	\$ 69,108,000	\$	(7,293,000)
REVENUE DETAIL							
INTEREST	\$ 2,414,763.54	\$ 880,000	\$ 880,000	\$ 880,000	\$ 880,000	\$	0
OTHER COURT FINES	23,810,612.15	22,822,000	22,822,000	20,000,000	20,000,000		(2,822,000)
TOTAL REVENUE	\$ 26,225,375.69	\$ 23,702,000	\$ 23,702,000	\$ 20,880,000	\$ 20,880,000	\$	(2,822,000)

FUND
CRIMINAL JUSTICE FACILITIES
TEMPORARY CONSTRUCTION
FUND

FUNCTION GENERAL **ACTIVITY**PLANT ACQUISITION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON
DEL VALLE A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
FIXED ASSETS - B & I	\$ 201,957.34	\$ 282,000	\$ 650,000	\$ 723,000	\$ 723,000	\$	73,000
TOTAL CAPITAL PROJECT	201,957.34	282,000	650,000	723,000	723,000		73,000
FIXED ASSETS - EQUIPMENT	 1,284,983.79	0	0	0	0		0
TOTAL FIXED ASSETS	1,486,941.13	282,000	650,000	723,000	723,000		73,000
GROSS TOTAL	\$ 1,486,941.13	\$ 282,000	\$ 650,000	\$ 723,000	\$ 723,000	\$	73,000
DESIGNATIONS	125,000.00	0	0	0	0		0
TOTAL RESERVES	\$ 125,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 1,611,941.13	\$ 282,000	\$ 650,000	\$ 723,000	\$ 723,000	\$	73,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 745,000.00	\$ 173,000	\$ 173,000	\$ 368,000	\$ 368,000	\$	195,000
CANCEL RES DES	16,314.00	125,000	125,000	0	0		(125,000)
REVENUE	1,024,583.70	352,000	352,000	355,000	355,000		3,000
TOTAL AVAILABLE FINANCING	\$ 1,785,897.70	\$ 650,000	\$ 650,000	\$ 723,000	\$ 723,000	\$	73,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 5,018.70	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
FEDERAL - OTHER	668,140.00	0	0	0	0		0
MISCELLANEOUS/CP	0.00	2,000	2,000	5,000	5,000		3,000
RENTS & CONCESSIONS	1,425.00	0	0	0	0		0
STATE AID - CONSTRUCTION/CP	350,000.00	350,000	350,000	350,000	350,000		0
TOTAL REVENUE	\$ 1,024,583.70	\$ 352,000	\$ 352,000	\$ 355,000	\$ 355,000	\$	3,000

FUNDFUNCTIONACTIVITYDEL VALLE A.C.O. FUNDPUBLIC PROTECTIONFIRE PROTECTION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DEPENDENCY COURT FACILITIES PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 658,586.50	300,000	\$ 2,637,000	\$ 2,401,000	\$ 2,401,000	\$	(236,000)
OTHER CHARGES	3,268,962.50	3,633,000	3,633,000	3,631,000	3,631,000		(2,000)
APPROP FOR CONTINGENCIES	0.00	0	45,000	45,000	45,000		0
GROSS TOTAL	\$ 3,927,549.00	3,933,000	\$ 6,315,000	\$ 6,077,000	\$ 6,077,000	\$	(238,000)
TOTAL FINANCING REQUIREMENTS	\$ 3,927,549.00	3,933,000	\$ 6,315,000	\$ 6,077,000	\$ 6,077,000	\$	(238,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,697,000.00	2,562,000	\$ 2,562,000	\$ 2,346,000	\$ 2,346,000	\$	(216,000)
REVENUE	3,792,288.12	3,717,000	3,753,000	3,731,000	3,731,000		(22,000)
TOTAL AVAILABLE FINANCING	\$ 6,489,288.12	6,279,000	\$ 6,315,000	\$ 6,077,000	\$ 6,077,000	\$	(238,000)
REVENUE DETAIL							
INTEREST	\$ 159,288.12	84,000	\$ 120,000	\$ 100,000	\$ 100,000	\$	(20,000)
OPERATING TRANSFERS IN	3,633,000.00	3,633,000	3,633,000	3,631,000	3,631,000		(2,000)
TOTAL REVENUE	\$ 3,792,288.12	3,717,000	\$ 3,753,000	\$ 3,731,000	\$ 3,731,000	\$	(22,000)

FUND
DEPENDENCY COURT FACILITIES
PROGRAM FUND

**FUNCTION**PUBLIC PROTECTION

**ACTIVITY** OTHER PROTECTION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON
DISPUTE RESOLUTION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 2,315,789.31	\$ 2,867,000	\$ 3,679,000	\$ 3,679,000	\$ 3,679,000	\$	0
OTHER FINANCING USES	244,000.00	0	0	0	0		0
APPROP FOR CONTINGENCIES	0.00	0	267,000	267,000	267,000		0
GROSS TOTAL	\$ 2,559,789.31	\$ 2,867,000	\$ 3,946,000	\$ 3,946,000	\$ 3,946,000	\$	0
DESIGNATIONS	0.00	0	0	763,000	763,000		763,000
TOTAL RESERVES	\$ 0.00	\$ 0	\$ 0	\$ 763,000	\$ 763,000	\$	763,000
TOTAL FINANCING REQUIREMENTS	\$ 2,559,789.31	\$ 2,867,000	\$ 3,946,000	\$ 4,709,000	\$ 4,709,000	\$	763,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 470,000.00	\$ 1,050,000	\$ 1,050,000	\$ 1,446,000	\$ 1,446,000	\$	396,000
REVENUE	3,139,698.25	3,263,000	2,896,000	3,263,000	3,263,000		367,000
TOTAL AVAILABLE FINANCING	\$ 3,609,698.25	\$ 4,313,000	\$ 3,946,000	\$ 4,709,000	\$ 4,709,000	\$	763,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ (15.95)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
COURT FEES & COSTS	3,106,496.05	3,227,000	2,863,000	3,227,000	3,227,000		364,000
INTEREST	33,218.15	36,000	33,000	36,000	36,000		3,000
TOTAL REVENUE	\$ 3,139,698.25	\$ 3,263,000	\$ 2,896,000	\$ 3,263,000	\$ 3,263,000	\$	367,000

FUNDFUNCTIONACTIVITYDISPUTE RESOLUTION FUNDPUBLIC ASSISTANCEOTHER ASSISTANCE

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DISTRICT ATTORNEY - ASSET FORFEITURE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 0.00	\$ 378,000	\$ 1,378,000	\$ 1,775,000	\$ 1,775,000	\$	397,000
OTHER FINANCING USES	1,158,000.00	1,158,000	1,158,000	1,158,000	1,158,000		0
GROSS TOTAL	\$ 1,158,000.00	\$ 1,536,000	\$ 2,536,000	\$ 2,933,000	\$ 2,933,000	\$	397,000
TOTAL FINANCING REQUIREMENTS	\$ 1,158,000.00	\$ 1,536,000	\$ 2,536,000	\$ 2,933,000	\$ 2,933,000	\$	397,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,179,000.00	\$ 1,503,000	\$ 1,503,000	\$ 1,900,000	\$ 1,900,000	\$	397,000
REVENUE	1,482,146.87	1,933,000	1,033,000	1,033,000	1,033,000		0
TOTAL AVAILABLE FINANCING	\$ 2,661,146.87	\$ 3,436,000	\$ 2,536,000	\$ 2,933,000	\$ 2,933,000	\$	397,000
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 919,111.81	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$	0
INTEREST	86,158.23	33,000	33,000	33,000	33,000		0
OTHER GOVERNMENTAL AGENCIES	476,876.83	900,000	0	0	0		0
TOTAL REVENUE	\$ 1,482,146.87	\$ 1,933,000	\$ 1,033,000	\$ 1,033,000	\$ 1,033,000	\$	0

FUND
DISTRICT ATTORNEY - ASSET
FORFEITURE FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY JUDICIAL

**SPECIAL FUNDS** 

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DISTRICT ATTORNEY - DRUG ABUSE-GANG DIVERSION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 0.00	\$ 0 \$	;	16,000	\$ 17,000	\$ 17,000	\$	1,000
GROSS TOTAL	\$ 0.00	\$ 0 \$	;	16,000	\$ 17,000	\$ 17,000	\$	1,000
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 0 \$	;	16,000	\$ 17,000	\$ 17,000	\$	1,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 14,000.00	\$ 15,000 \$	;	15,000	\$ 16,000	\$ 16,000	\$	1,000
REVENUE	670.41	1,000		1,000	1,000	1,000		0
TOTAL AVAILABLE FINANCING	\$ 14,670.41	\$ 16,000 \$	<u> </u>	16,000	\$ 17,000	\$ 17,000	\$	1,000
REVENUE DETAIL								
INTEREST	\$ 670.41	\$ 1,000 \$	;	1,000	\$ 1,000	\$ 1,000	\$	0
TOTAL REVENUE	\$ 670.41	\$ 1,000 \$	ì	1,000	\$ 1,000	\$ 1,000	\$	0

**FUND**DISTRICT ATTORNEY - DRUG
ABUSE-GANG DIVERSION FUND

**FUNCTION**PUBLIC PROTECTION

**ACTIVITY** JUDICIAL

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DNA IDENTIFICATION FUND - LOCAL SHARE

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 2,664,192.84	\$ 5,973,000	\$ 6,446,000	\$ 6,445,000	\$ 6,445,000	\$	(1,000)
APPROP FOR CONTINGENCIES	0.00	0	0	100,000	100,000		100,000
GROSS TOTAL	\$ 2,664,192.84	\$ 5,973,000	\$ 6,446,000	\$ 6,545,000	\$ 6,545,000	\$	99,000
TOTAL FINANCING REQUIREMENTS	\$ 2,664,192.84	\$ 5,973,000	\$ 6,446,000	\$ 6,545,000	\$ 6,545,000	\$	99,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 778,000.00	\$ 2,276,000	\$ 2,276,000	\$ 1,386,000	\$ 1,386,000	\$	(890,000)
REVENUE	4,162,394.66	5,083,000	4,170,000	5,159,000	5,159,000		989,000
TOTAL AVAILABLE FINANCING	\$ 4,940,394.66	\$ 7,359,000	\$ 6,446,000	\$ 6,545,000	\$ 6,545,000	\$	99,000
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 4,091,959.31	\$ 4,986,000	\$ 4,100,000	\$ 5,086,000	\$ 5,086,000	\$	986,000
INTEREST	70,435.35	97,000	70,000	73,000	73,000		3,000
TOTAL REVENUE	\$ 4,162,394.66	\$ 5,083,000	\$ 4,170,000	\$ 5,159,000	\$ 5,159,000	\$	989,000

FUND
DNA IDENTIFICATION FUND LOCAL SHARE

**FUNCTION**PUBLIC PROTECTION

**ACTIVITY**OTHER PROTECTION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON DOMESTIC VIOLENCE PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	-	Y 2008-09 STIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 1,711,422.78	\$	2,267,000	\$ 2,815,000	\$ 2,419,000	\$ 2,419,000	\$	(396,000)
OTHER FINANCING USES	168,000.00		0	0	0	0		0
APPROP FOR CONTINGENCIES	0.00		0	146,000	146,000	146,000		0
GROSS TOTAL	\$ 1,879,422.78	\$	2,267,000	\$ 2,961,000	\$ 2,565,000	\$ 2,565,000	\$	(396,000)
DESIGNATIONS	193,000.00		0	0	489,000	489,000		489,000
TOTAL RESERVES	\$ 193,000.00	\$	0	\$ 0	\$ 489,000	\$ 489,000	\$	489,000
TOTAL FINANCING REQUIREMENTS	\$ 2,072,422.78	\$	2,267,000	\$ 2,961,000	\$ 3,054,000	\$ 3,054,000	\$	93,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 917,000.00	\$	926,000	\$ 926,000	\$ 953,000	\$ 953,000	\$	27,000
CANCEL RES DES	72,002.00		193,000	193,000	0	0		(193,000)
REVENUE	2,009,947.62		2,101,000	1,842,000	2,101,000	2,101,000		259,000
TOTAL AVAILABLE FINANCING	\$ 2,998,949.62	\$	3,220,000	\$ 2,961,000	\$ 3,054,000	\$ 3,054,000	\$	93,000
REVENUE DETAIL								
OTHER COURT FINES	\$ 712,264.62	\$	714,000	\$ 0	\$ 714,000	\$ 714,000	\$	714,000
OTHER LICENSES & PERMITS	1,297,683.00		1,387,000	1,195,000	1,387,000	1,387,000		192,000
VEHICLE CODE FINES	0.00		0	647,000	0	0		(647,000)
TOTAL REVENUE	\$ 2,009,947.62	\$	2,101,000	\$ 1,842,000	\$ 2,101,000	\$ 2,101,000	\$	259,000

**FUND**DOMESTIC VIOLENCE PROGRAM FUND

**FUNCTION**PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

**SPECIAL FUNDS** 

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FIRE DEPARTMENT DEVELOPER FEE FUND SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 998,085.00	\$ 350,000	\$ 19,491,000	\$ 21,033,000	\$ 21,033,000	\$	1,542,000
OTHER FINANCING USES	4,553,014.40	3,741,000	8,999,000	5,258,000	5,258,000		(3,741,000)
GROSS TOTAL	\$ 5,551,099.40	\$ 4,091,000	\$ 28,490,000	\$ 26,291,000	\$ 26,291,000	\$	(2,199,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 2,820,000	\$ 2,820,000	\$ 0	\$ 0	\$	(2,820,000)
TOTAL FINANCING REQUIREMENTS	\$ 5,551,099.40	\$ 6,911,000	\$ 31,310,000	\$ 26,291,000	\$ 26,291,000	\$	(5,019,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 22,022,000.00	\$ 24,132,000	\$ 24,132,000	\$ 21,718,000	\$ 21,718,000	\$	(2,414,000)
CANCEL RES/DES	3,311,000.00	2,820,000	2,820,000	0	0		(2,820,000)
SPECIAL ASSESSMENTS	3,523,894.98	1,320,000	3,894,000	4,224,000	4,224,000		330,000
REVENUE	826,445.51	357,000	464,000	349,000	349,000		(115,000)
TOTAL AVAILABLE FINANCING	\$ 29,683,340.49	\$ 28,629,000	\$ 31,310,000	\$ 26,291,000	\$ 26,291,000	\$	(5,019,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ (6,991.01)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
INTEREST	833,436.52	357,000	464,000	349,000	349,000		(115,000)
SPECIAL ASSESSMENTS	3,523,894.98	1,320,000	3,894,000	4,224,000	4,224,000		330,000
TOTAL REVENUE	\$ 4,350,340.49	\$ 1,677,000	\$ 4,358,000	\$ 4,573,000	\$ 4,573,000	\$	215,000

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FIRE DEPARTMENT HELICOPTER A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,948,330.14	1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$	0
OTHER CHARGES	4,001,304.32	4,002,000	4,128,000	4,002,000	4,002,000		(126,000)
FIXED ASSETS - EQUIPMENT	6,755,806.20	0	0	0	0		0
APPROP FOR CONTINGENCIES	0.00	0	769,000	0	0		(769,000)
GROSS TOTAL	\$ 12,705,440.66	5,002,000	\$ 5,897,000	\$ 5,002,000	\$ 5,002,000	\$	(895,000)
DESIGNATIONS	9,596,000.00	5,235,000	 5,235,000	527,000	 527,000		(4,708,000)
TOTAL RESERVES	\$ 9,596,000.00	5,235,000	\$ 5,235,000	\$ 527,000	\$ 527,000	\$	(4,708,000)
TOTAL FINANCING REQUIREMENTS	\$ 22,301,440.66	10,237,000	\$ 11,132,000	\$ 5,529,000	\$ 5,529,000	\$	(5,603,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 7,939,000.00	3,311,000	\$ 3,311,000	\$ 1,317,000	\$ 1,317,000	\$	(1,994,000)
CANCEL RES DES	9,596,000.00	0	0	0	0		0
REVENUE	8,077,769.38	8,243,000	7,821,000	4,212,000	4,212,000		(3,609,000)
TOTAL AVAILABLE FINANCING	\$ 25,612,769.38	11,554,000	\$ 11,132,000	\$ 5,529,000	\$ 5,529,000	\$	(5,603,000)
REVENUE DETAIL							
INTEREST	\$ 473,019.38	\$ 494,000	\$ 470,000	\$ 210,000	\$ 210,000	\$	(260,000)
OPERATING TRANSFERS IN	7,351,000.00	7,749,000	7,351,000	4,002,000	4,002,000		(3,349,000)
SALE OF FIXED ASSETS	 253,750.00	0	0	0	0		0
TOTAL REVENUE	\$ 8,077,769.38	8,243,000	\$ 7,821,000	\$ 4,212,000	\$ 4,212,000	\$	(3,609,000)

**FUND**FIRE DEPARTMENT HELICOPTER
A.C.O. FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FISH AND GAME PROPAGATION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 19,600.00	\$ 20,000	\$ 114,000	\$ 117,000	\$ 117,000	\$	3,000
APPROPRIATION FOR CONTINGENCY	0.00	0	3,000	0	0		(3,000)
GROSS TOTAL	\$ 19,600.00	\$ 20,000	\$ 117,000	\$ 117,000	\$ 117,000	\$	0
RESERVES							
DESIGNATIONS	\$ 2,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 21,600.00	\$ 20,000	\$ 117,000	\$ 117,000	\$ 117,000	\$	0
AVAILABLE FINANCING							
FUND BALANCE	\$ 93,000.00	\$ 95,000	\$ 95,000	\$ 97,000	\$ 97,000	\$	2,000
CANCEL RES/DES	0.00	2,000	2,000	0	0		(2,000)
REVENUE	23,210.49	20,000	20,000	20,000	20,000		0
TOTAL AVAILABLE FINANCING	\$ 116,210.49	\$ 117,000	\$ 117,000	\$ 117,000	\$ 117,000	\$	0
REVENUE DETAIL							
INTEREST	\$ 4,252.14	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$	0
OTHER COURT FINES	18,958.35	18,000	18,000	18,000	18,000		0
TOTAL REVENUE	\$ 23,210.49	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$	0

FUNDFUNCTIONACTIVITYFISH AND GAME PROPAGATION<br/>FUNDPUBLIC PROTECTION<br/>PUBLIC PROTECTIONOTHER PROTECTION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FORD THEATRE DEVELOPMENT FUND

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	932,870.17	\$ 405,000	\$ 928,000	\$ 455,000	\$ 455,000	\$	(473,000)
FIXED ASSETS - EQUIPMENT		72,314.50	0	0	0	0		0
OTHER FINANCING USES		15,886.00	16,000	16,000	16,000	16,000		0
APPROPRIATION FOR CONTINGENCY		0.00	0	0	22,000	22,000		22,000
GROSS TOTAL	\$	1,021,070.67	\$ 421,000	\$ 944,000	\$ 493,000	\$ 493,000	\$	(451,000)
RESERVES								
DESIGNATIONS	\$	0.00	\$ 351,000	\$ 351,000	\$ 149,000	\$ 149,000	\$	(202,000)
TOTAL FINANCING REQUIREMENTS	\$	1,021,070.67	\$ 772,000	\$ 1,295,000	\$ 642,000	\$ 642,000	\$	(653,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	0.00	\$ 8,000	\$ 8,000	\$ 117,000	\$ 117,000	\$	109,000
CANCEL RES/DES		102,000.00	351,000	351,000	0	0		(351,000)
REVENUE	_	927,308.89	 530,000	 936,000	525,000	 525,000		(411,000)
TOTAL AVAILABLE FINANCING	<u>\$</u>	1,029,308.89	\$ 889,000	\$ 1,295,000	\$ 642,000	\$ 642,000	\$	(653,000)
REVENUE DETAIL								
CHARGES FOR SERVICES - OTHER	\$	279,572.76	\$ 181,000	\$ 259,000	\$ 181,000	\$ 181,000	\$	(78,000)
MISCELLANEOUS		26,065.80	8,000	65,000	8,000	8,000		(57,000)
OTHER SALES		367,296.89	228,000	287,000	228,000	228,000		(59,000)
PARK & RECREATION SVS		6,558.00	0	17,000	0	0		(17,000)
RECORDING FEES		0.00	8,000	3,000	3,000	3,000		0
RENTS & CONCESSIONS		247,815.44	105,000	305,000	105,000	105,000		(200,000)
TOTAL REVENUE	\$	927,308.89	\$ 530,000	\$ 936,000	\$ 525,000	\$ 525,000	\$	(411,000)

**FUND**FORD THEATRE DEVELOPMENT FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
CULTURAL SERVICES

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON GAP LOAN CAPITAL PROJECT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 33,763,326.58	\$ 8,712,000	\$ 124,951,000	\$ 119,239,000	\$ 119,239,000	\$	(5,712,000)
GROSS TOTAL	\$ 33,763,326.58	\$ 8,712,000	\$ 124,951,000	\$ 119,239,000	\$ 119,239,000	\$	(5,712,000)
TOTAL FINANCING REQUIREMENTS	\$ 33,763,326.58	\$ 8,712,000	\$ 124,951,000	\$ 119,239,000	\$ 119,239,000	\$	(5,712,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 147,821,000.00	\$ 4,712,000	\$ 120,951,000	\$ 116,239,000	\$ 116,239,000	\$	(4,712,000)
REVENUE	6,893,451.99	4,000,000	4,000,000	3,000,000	3,000,000		(1,000,000)
TOTAL AVAILABLE FINANCING	\$ 154,714,451.99	\$ 8,712,000	\$ 124,951,000	\$ 119,239,000	\$ 119,239,000	\$	(5,712,000)
REVENUE DETAIL							
INTEREST	\$ 6,893,451.99	\$ 4,000,000	\$ 4,000,000	\$ 3,000,000	\$ 3,000,000	\$	(1,000,000)
TOTAL REVENUE	\$ 6,893,451.99	\$ 4,000,000	\$ 4,000,000	\$ 3,000,000	\$ 3,000,000	\$	(1,000,000)

FUNDFUNCTIONACTIVITYGAP LOAN CAPITAL PROJECTGENERALPLANT ACQUISITIONFUND

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HAZARDOUS WASTE SPECIAL FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 26,362.69	\$ 0	\$ 692,000	\$ 907,000	\$ 907,000	\$	215,000
FIXED ASSETS - EQUIPMENT	185,080.15	178,000	178,000	486,000	486,000		308,000
APPROP FOR CONTINGENCIES	0.00	0	130,000	0	0		(130,000
GROSS TOTAL	\$ 211,442.84	\$ 178,000	\$ 1,000,000	\$ 1,393,000	\$ 1,393,000	\$	393,000
DESIGNATIONS	0.00	12,000	12,000	0	0		(12,000
TOTAL RESERVES	\$ 0.00	\$ 12,000	\$ 12,000	\$ 0	\$ 0	\$	(12,000
TOTAL FINANCING REQUIREMENTS	\$ 211,442.84	\$ 190,000	\$ 1,012,000	\$ 1,393,000	\$ 1,393,000	\$	381,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 386,000.00	\$ 894,000	\$ 894,000	\$ 1,142,000	\$ 1,142,000	\$	248,000
CANCEL RES DES	63.00	18,000	18,000	12,000	12,000		(6,000
REVENUE	719,718.52	420,000	100,000	239,000	239,000		139,000
TOTAL AVAILABLE FINANCING	\$ 1,105,781.52	\$ 1,332,000	\$ 1,012,000	\$ 1,393,000	\$ 1,393,000	\$	381,000
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 719,718.52	\$ 420,000	\$ 100,000	\$ 239,000	\$ 239,000	\$	139,000
TOTAL REVENUE	\$ 719,718.52	\$ 420,000	\$ 100,000	\$ 239,000	\$ 239,000	\$	139,000

**FUND**HAZARDOUS WASTE SPECIAL FUND

**FUNCTION**HEALTH AND SANITATION

ACTIVITY HEALTH

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH FACILITIES CAPITAL IMPROVEMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
FIXED ASSETS - B & I	\$ 36,834,390.73	\$ 46,710,000	\$ 95,227,000	\$ 108,371,000	\$ 108,371,000	\$	13,144,000
OTHER FINANCING USES	16,017,000.00	3,983,000	6,483,000	0	0		(6,483,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	0	0	0		0
GROSS TOTAL	\$ 52,851,390.73	\$ 50,693,000	\$ 101,710,000	\$ 108,371,000	\$ 108,371,000	\$	6,661,000
TOTAL FINANCING REQUIREMENTS	\$ 52,851,390.73	\$ 50,693,000	\$ 101,710,000	\$ 108,371,000	\$ 108,371,000	\$	6,661,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 21,370,000.00	\$ 9,719,000	\$ 9,719,000	\$ 0	\$ 0	\$	(9,719,000)
REVENUE	41,200,000.00	40,974,000	91,991,000	108,371,000	108,371,000		16,380,000
TOTAL AVAILABLE FINANCING	\$ 62,570,000.00	\$ 50,693,000	\$ 101,710,000	\$ 108,371,000	\$ 108,371,000	\$	6,661,000
REVENUE DETAIL							
MISCELLANEOUS	\$ 0.00	\$ 3,455,000	\$ 5,955,000	\$ 0	\$ 0	\$	(5,955,000)
MISCELLANEOUS/CP	41,200,000.00	37,519,000	86,036,000	108,371,000	108,371,000		22,335,000
TOTAL REVENUE	\$ 41,200,000.00	\$ 40,974,000	\$ 91,991,000	\$ 108,371,000	\$ 108,371,000	\$	16,380,000

FUND HEALTH FACILITIES CAPITAL IMPROVEMENT FUND FUNCTION GENERAL **ACTIVITY**PLANT ACQUISITION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH SERVICES - EMS VEHICLE REPLACEMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	<u> </u>	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
FIXED ASSETS - EQUIPMENT	\$ 0.00	\$ 82,000	\$ 154,000	\$ 140,000	\$ 140,000	\$	(14,000)
APPROP FOR CONTINGENCIES	0.00	0	23,000	21,000	21,000		(2,000)
GROSS TOTAL	\$ 0.00	\$ 82,000	\$ 177,000	\$ 161,000	\$ 161,000	\$	(16,000)
DESIGNATIONS	784,000.00	851,000	851,000	840,000	840,000		(11,000)
TOTAL RESERVES	\$ 784,000.00	\$ 851,000	\$ 851,000	\$ 840,000	\$ 840,000	\$	(11,000)
TOTAL FINANCING REQUIREMENTS	\$ 784,000.00	\$ 933,000	\$ 1,028,000	\$ 1,001,000	\$ 1,001,000	\$	(27,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 730,000.00	\$ 94,000	\$ 94,000	\$ 0	\$ 0	\$	(94,000)
CANCEL RES DES	111,000.00	784,000	784,000	851,000	851,000		67,000
REVENUE	37,607.37	55,000	150,000	150,000	150,000		0
TOTAL AVAILABLE FINANCING	\$ 878,607.37	\$ 933,000	\$ 1,028,000	\$ 1,001,000	\$ 1,001,000	\$	(27,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 0.00	\$ 55,000	\$ 150,000	\$ 150,000	\$ 150,000	\$	0
INTEREST	37,607.37	0	0	0	0		0
TOTAL REVENUE	\$ 37,607.37	\$ 55,000	\$ 150,000	\$ 150,000	\$ 150,000	\$	0

FUNDFUNCTIONACTIVITYHEALTH SERVICES - EMS VEHICLEGENERALOTHER GENERALREPLACEMENT FUND

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH SERVICES - HOSPITAL SERVICES ACCOUNT

CLASSIFICATION	·	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	6,736,029.14	9,196,000	\$ 10,111,000	\$ 9,191,000	\$ 9,191,000	\$	(920,000)
APPROP FOR CONTINGENCIES		0.00	0	850,000	0	0		(850,000)
GROSS TOTAL	\$	6,736,029.14	9,196,000	\$ 10,961,000	\$ 9,191,000	\$ 9,191,000	\$	(1,770,000)
DESIGNATIONS		295,000.00	1,667,000	1,667,000	1,667,000	1,667,000		0
TOTAL RESERVES	\$	295,000.00	1,667,000	\$ 1,667,000	\$ 1,667,000	\$ 1,667,000	\$	0
TOTAL FINANCING REQUIREMENTS	\$	7,031,029.14	10,863,000	\$ 12,628,000	\$ 10,858,000	\$ 10,858,000	\$	(1,770,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	2,287,000.00	2,222,000	\$ 2,222,000	\$ 1,280,000	\$ 1,280,000	\$	(942,000)
CANCEL RES DES		272,888.00	295,000	295,000	1,667,000	1,667,000		1,372,000
REVENUE		6,693,291.52	9,626,000	10,111,000	7,911,000	7,911,000		(2,200,000)
TOTAL AVAILABLE FINANCING	\$	9,253,179.52	12,143,000	\$ 12,628,000	\$ 10,858,000	\$ 10,858,000	\$	(1,770,000)
REVENUE DETAIL								
FORFEITURES & PENALTIES	\$	5,092,599.74	9,488,000	\$ 9,298,000	\$ 7,802,000	\$ 7,802,000	\$	(1,496,000)
INTEREST		109,299.04	138,000	118,000	109,000	109,000		(9,000)
MISCELLANEOUS		1,032,663.44	0	0	0	0		0
STATE - OTHER		458,729.30	0	695,000	0	0		(695,000)
TOTAL REVENUE	\$	6,693,291.52	9,626,000	\$ 10,111,000	\$ 7,911,000	\$ 7,911,000	\$	(2,200,000)

FUND HEALTH SERVICES - HOSPITAL SERVICES ACCOUNT **FUNCTION**HEALTH AND SANITATION

ACTIVITY HEALTH

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH SERVICES - LAC+USC MED CTR REPLACEMENT A.C.O. FUND

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	_				_		_	
LAC+USC NEW FACILITY	\$	15,720,016.65	\$ 8,982,000	\$ 7,786,000	\$	2,541,000	\$ 0	\$ (7,786,000)
FIXED ASSETS - EQUIPMENT								
LAC+USC NEW FACILITY		39,621,479.98	7,424,000	10,620,000		0	0	(10,620,000)
OTHER FINANCING USES								
PFU - LAC+USC REPLACEMENT ACO		0.00	15,000,000	0		0	0	0
APPROPRIATION FOR CONTINGENCY								
PFU - LAC+USC REPLACEMENT ACO		0.00	0	2,760,000		0	0	(2,760,000)
GROSS TOTAL	\$	55,341,496.63	\$ 31,406,000	\$ 21,166,000	\$	2,541,000	\$ 0	\$ (21,166,000)
<u>RESERVES</u>								
DESIGNATIONS		31,849,000.00	586,000	10,826,000		0	0	(10,826,000)
TOTAL RESERVES	\$	31,849,000.00	\$ 586,000	\$ 10,826,000	\$	0	\$ 0	\$ (10,826,000)
TOTAL FINANCING REQUIREMENTS	\$	87,190,496.63	\$ 31,992,000	\$ 31,992,000	\$	2,541,000	\$ 0	\$ (31,992,000)
AVAILABLE FINANCING								
FUND BALANCE		81,463,000.00	31,242,000	31,242,000		1,205,000	0	(31,242,000)
CANCEL RES/DES		31,988,764.00	0	0		586,000	0	0
REVENUE		4,981,048.77	750,000	750,000		750,000	0	(750,000)
TOTAL AVAILABLE FINANCING	\$	118,432,812.77	\$ 31,992,000	\$ 31,992,000	\$	2,541,000	\$ 0	\$ (31,992,000)
REVENUE DETAIL								
INTEREST	\$	4,882,048.77	\$ 750,000	\$ 750,000	\$	750,000	\$ 0	\$ (750,000)
RENTS & CONCESSIONS		99,000.00	0	0		0	0	0
TOTAL REVENUE	\$	4,981,048.77	\$ 750,000	\$ 750,000	\$	750,000	\$ 0	\$ (750,000)

FUNDFUNCTIONACTIVITYHEALTH SERVICES - LAC+USC MED<br/>CTR REPLACEMENT A.C.O. FUNDHEALTH AND SANITATION<br/>HOSPITAL CARE

**SPECIAL FUNDS** 

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH SERVICES - MEASURE B SPECIAL TAX FUND

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	Cŀ	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SERVICES & SUPPLIES											
ADMINISTRATIVE/OTHER	\$ 3,409,912.0	0 \$	4,936,000	\$	5,400,000	\$	5,400,000	\$	5,400,000	\$	0
PRIVATE FACILITIES	11,567,699.0	6	11,977,000		13,178,000		11,540,000		11,540,000		(1,638,000)
PSIP	1,264,019.4	7	8,166,000		8,166,000		4,716,000		4,716,000		(3,450,000)
TOTAL SERVICES & SUPPLIES	16,241,630.5	3	25,079,000		26,744,000		21,656,000		21,656,000		(5,088,000)
OTHER CHARGES											
ADMINISTRATIVE/OTHER	27,930,000.0	0	26,572,000		26,572,000		26,001,000		26,001,000		(571,000)
TOTAL OTHER CHARGES	27,930,000.0	0	26,572,000		26,572,000		26,001,000		26,001,000		(571,000)
OTHER FINANCING USES											
ADMINISTRATIVE/OTHER	4,419,794.7	3	5,191,000		5,191,000		5,191,000		5,191,000		0
HARBOR/UCLA MEDICAL CENTER	25,901,623.0		59,172,000		59,172,000		46,881,000		48,001,000		(11,171,000)
LAC+USC MEDICAL CENTER	91,069,363.0		108,449,000		108,449,000		95,431,000		97,485,000		(10,964,000)
OLIVE VIEW MEDICAL CENTER	25,641,014.0	0	43,791,000		43,791,000		37,100,000		37,926,000		(5,865,000)
TOTAL OTHER FINANCING USES	147,031,794.7	3	216,603,000		216,603,000		184,603,000		188,603,000		(28,000,000)
APPROPRIATION FOR CONTINGENCY											
FINANCING ELEMENTS	0.0	0	0		3,978,000		9,324,000		5,324,000		1,346,000
GROSS TOTAL	\$ 191,203,425.2		268,254,000	\$	273,897,000	\$	241,584,000	\$	241,584,000	\$	(32,313,000)
TOTAL FINANCING REQUIREMENTS	\$ 191,203,425.2	6 \$	268,254,000	\$	273,897,000	\$	241,584,000	\$	241,584,000	\$	(32,313,000)
AVAILABLE FINANCING											
FUND BALANCE	\$ 37,081,000.0	0 \$	37,437,000	\$	37,437,000	\$	4,970,000	\$	4,970,000	\$	(32,467,000)
CANCEL RES/DES	2,195,129.0	0	0		0		0		0		0
REVENUE	189,365,165.7	3	235,787,000		236,460,000		236,614,000		236,614,000		154,000
TOTAL AVAILABLE FINANCING	\$ 228,641,294.7	3 \$	273,224,000	\$	273,897,000	\$	241,584,000	\$	241,584,000	\$	(32,313,000)
REVENUE DETAIL											
INTEREST	\$ 3,948,803.2	1 \$	3,700,000	\$	4,000,000	\$	2,900,000	\$	2,900,000	\$	(1,100,000)
PEN INT & COSTS-DEL TAXES	998,643.1		0	Ť	0	•	0	•	0		0
VOTER APPROVED SPECIAL TAXES	184,417,719.3	9	232,087,000		232,460,000		233,714,000		233,714,000		1,254,000
TOTAL REVENUE	\$ 189,365,165.7	3 \$	235,787,000	\$	236,460,000	\$	236,614,000	\$	236,614,000	\$	154,000

FUND HEALTH SERVICES - MEASURE B SPECIAL TAX FUND **FUNCTION**HEALTH AND SANITATION

ACTIVITY HEALTH

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH SERVICES - PHYSICIAN SERVICES ACCOUNT

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 8,297,283.69	\$ 44,448,000	\$ 40,901,000	\$ 27,187,000	\$ 27,187,000	\$	(13,714,000)
OTHER FINANCING USES	977,920.00	978,000	978,000	978,000	978,000		0
GROSS TOTAL	\$ 9,275,203.69	\$ 45,426,000	\$ 41,879,000	\$ 28,165,000	\$ 28,165,000	\$	(13,714,000)
DESIGNATIONS	0.00	14,752,000	14,752,000	14,752,000	0		(14,752,000)
TOTAL RESERVES	\$ 0.00	\$ 14,752,000	\$ 14,752,000	\$ 14,752,000	\$ 0	\$	(14,752,000)
TOTAL FINANCING REQUIREMENTS	\$ 9,275,203.69	\$ 60,178,000	\$ 56,631,000	\$ 42,917,000	\$ 28,165,000	\$	(28,466,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 0.00	\$ 18,290,000	\$ 18,290,000	\$ 476,000	\$ 476,000	\$	(17,814,000)
CANCEL RES DES	0.00	14,752,000	14,752,000	14,752,000	0		(14,752,000)
REVENUE	27,564,931.01	27,612,000	23,589,000	27,689,000	27,689,000		4,100,000
TOTAL AVAILABLE FINANCING	\$ 27,564,931.01	\$ 60,654,000	\$ 56,631,000	\$ 42,917,000	\$ 28,165,000	\$	(28,466,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 14,555,222.30	\$ 17,548,000	\$ 13,301,000	\$ 17,625,000	\$ 17,625,000	\$	4,324,000
INTEREST	350,391.58	285,000	199,000	285,000	285,000		86,000
MISCELLANEOUS	2,757,465.13	0	0	0	0		0
STATE - OTHER	 9,901,852.00	9,779,000	10,089,000	9,779,000	9,779,000		(310,000)
TOTAL REVENUE	\$ 27,564,931.01	\$ 27,612,000	\$ 23,589,000	\$ 27,689,000	\$ 27,689,000	\$	4,100,000

**FUND**HEALTH SERVICES - PHYSICIAN
SERVICES ACCOUNT

**FUNCTION**HEALTH AND SANITATION

ACTIVITY HEALTH

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON INFORMATION SYSTEMS ADVISORY BODY (ISAB) MARKETING FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 50,000	\$ 316,000	\$ 234,000	\$ 234,000	\$	(82,000)
APPROP FOR CONTINGENCIES	0.00	0	44,000	26,000	26,000		(18,000)
GROSS TOTAL	\$ 0.00	\$ 50,000	\$ 360,000	\$ 260,000	\$ 260,000	\$	(100,000)
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 50,000	\$ 360,000	\$ 260,000	\$ 260,000	\$	(100,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 116,000.00	\$ 310,000	\$ 310,000	\$ 260,000	\$ 260,000	\$	(50,000)
CANCEL RES DES	159,000.00	0	0	0	0		0
REVENUE	34,924.00	0	50,000	0	0		(50,000)
TOTAL AVAILABLE FINANCING	\$ 309,924.00	\$ 310,000	\$ 360,000	\$ 260,000	\$ 260,000	\$	(100,000)
REVENUE DETAIL							
MISCELLANEOUS	\$ 34,924.00	\$ 0	\$ 50,000	\$ 0	\$ 0	\$	(50,000)
TOTAL REVENUE	\$ 34,924.00	\$ 0	\$ 50,000	\$ 0	\$ 0	\$	(50,000)

FUND

INFORMATION SYSTEMS ADVISORY BODY (ISAB) MARKETING FUND **FUNCTION**PUBLIC PROTECTION

**ACTIVITY**OTHER PROTECTION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON INFORMATION TECHNOLOGY INFRASTRUCTURE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 9,888,584.10	\$ 10,000,000	\$ 27,664,000	\$ 27,001,000	\$ 22,001,000	\$	(5,663,000)
FIXED ASSETS - EQUIPMENT	6,295.50	0	0	0	0		0
OTHER FINANCING USES	913,000.00	0	0	0	0		0
APPROPRIATION FOR CONTINGENCY	0.00	0	1,807,000	0	0		(1,807,000)
GROSS TOTAL	\$ 10,807,879.60	\$ 10,000,000	\$ 29,471,000	\$ 27,001,000	\$ 22,001,000	\$	(7,470,000)
RESERVES							
DESIGNATIONS	\$ 649,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 11,456,879.60	\$ 10,000,000	\$ 29,471,000	\$ 27,001,000	\$ 22,001,000	\$	(7,470,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 30,776,000.00	\$ 27,772,000	\$ 27,772,000	\$ 20,301,000	\$ 20,301,000	\$	(7,471,000)
CANCEL RES/DES	299,217.00	649,000	649,000	0	0		(649,000)
REVENUE	8,154,122.35	1,880,000	1,050,000	6,700,000	1,700,000		650,000
TOTAL AVAILABLE FINANCING	\$ 39,229,339.35	\$ 30,301,000	\$ 29,471,000	\$ 27,001,000	\$ 22,001,000	\$	(7,470,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 1,168,604.65	\$ 1,200,000	\$ 650,000	\$ 1,400,000	\$ 1,400,000	\$	750,000
INTEREST	1,572,517.70	600,000	400,000	300,000	300,000		(100,000)
MISCELLANEOUS	0.00	80,000	0	0	0		0
OPERATING TRANSFERS IN	5,413,000.00	0	0	5,000,000	0		0
TOTAL REVENUE	\$ 8,154,122.35	\$ 1,880,000	\$ 1,050,000	\$ 6,700,000	\$ 1,700,000	\$	650,000

FUND
INFORMATION TECHNOLOGY
INFRASTRUCTURE FUND

FUNCTION GENERAL **ACTIVITY**OTHER GENERAL

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON JURY OPERATIONS IMPROVEMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 0 5	\$ 104,000	\$ 110,000	\$ 110,000	\$	6,000
APPROP FOR CONTINGENCIES	0.00	0	4,000	4,000	4,000		0
GROSS TOTAL	\$ 0.00	\$ 0 \$	\$ 108,000	\$ 114,000	\$ 114,000	\$	6,000
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 0 5	\$ 108,000	\$ 114,000	\$ 114,000	\$	6,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 98,000.00	\$ 105,000	\$ 105,000	\$ 110,000	\$ 110,000	\$	5,000
REVENUE	6,247.28	5,000	3,000	4,000	4,000		1,000
TOTAL AVAILABLE FINANCING	\$ 104,247.28	\$ 110,000	\$ 108,000	\$ 114,000	\$ 114,000	\$	6,000
REVENUE DETAIL							
MISCELLANEOUS	\$ 6,247.28	\$ 5,000 \$	\$ 3,000	\$ 4,000	\$ 4,000	\$	1,000
TOTAL REVENUE	\$ 6,247.28	\$ 5,000	\$ 3,000	\$ 4,000	\$ 4,000	\$	1,000

**FUND**JURY OPERATIONS IMPROVEMENT FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY JUDICIAL

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON LAC+USC REPLACEMENT FUND

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS								
FIXED ASSETS - B & I	\$	57,231,705.26	\$ 64,498,000	\$ 64,498,000	\$ 0	\$	\$	(,,,
FIXED ASSETS - EQUIPMENT	_	19,838,217.52	 1,000,000	 1,000,000	0	 0		(1,000,000)
TOTAL FIXED ASSETS		77,069,922.78	65,498,000	65,498,000	0	0		(65,498,000)
GROSS TOTAL	\$	77,069,922.78	\$ 65,498,000	\$ 65,498,000	\$ 0	\$ 0	\$	(65,498,000)
TOTAL FINANCING REQUIREMENTS	\$	77,069,922.78	\$ 65,498,000	\$ 65,498,000	\$ 0	\$ 0	\$	(65,498,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	93,000.00	\$ 17,416,000	\$ 17,416,000	\$ 0	\$ 0	\$	(17,416,000)
CANCEL RES/DES		898,150.00	0	0	0	0		0
REVENUE		93,494,770.49	48,082,000	48,082,000	0	0		(48,082,000)
TOTAL AVAILABLE FINANCING	\$	94,485,920.49	\$ 65,498,000	\$ 65,498,000	\$ 0	\$ 0	\$	(65,498,000)
REVENUE DETAIL								
INTEREST	\$	655,644.12	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
MISCELLANEOUS		12,854,126.37	1,000,000	1,000,000	0	0		(1,000,000)
MISCELLANEOUS/CP		35,000,000.00	30,122,000	30,122,000	0	0		(30,122,000)
OPERATING TRANSFERS IN/CP		44,985,000.00	12,000,000	12,000,000	0	0		(12,000,000)
STATE AID - EARTHQUAKE/CP		0.00	4,960,000	4,960,000	0	0		(4,960,000)
TOTAL REVENUE	\$	93,494,770.49	\$ 48,082,000	\$ 48,082,000	\$ 0	\$ 0	\$	(48,082,000)

FUNDFUNCTIONACTIVITYLAC+USC REPLACEMENT FUNDGENERALPLANT ACQUISITION

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON LINKAGES SUPPORT PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 540,513.00	\$ 565,000	\$ 611,000	\$ 632,000	\$ 632,000	\$	21,000
OTHER FINANCING USES	61,000.00	0	0	0	0		0
APPROP FOR CONTINGENCIES	0.00	0	29,000	29,000	29,000		0
GROSS TOTAL	\$ 601,513.00	\$ 565,000	\$ 640,000	\$ 661,000	\$ 661,000	\$	21,000
DESIGNATIONS	0.00	0	0	9,000	9,000		9,000
TOTAL RESERVES	\$ 0.00	\$ 0	\$ 0	\$ 9,000	\$ 9,000	\$	9,000
TOTAL FINANCING REQUIREMENTS	\$ 601,513.00	\$ 565,000	\$ 640,000	\$ 670,000	\$ 670,000	\$	30,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 55,000.00	\$ 131,000	\$ 131,000	\$ 118,000	\$ 118,000	\$	(13,000)
CANCEL RES DES	126,956.00	0	0	0	0		0
REVENUE	550,562.83	552,000	509,000	552,000	552,000		43,000
TOTAL AVAILABLE FINANCING	\$ 732,518.83	\$ 683,000	\$ 640,000	\$ 670,000	\$ 670,000	\$	30,000
REVENUE DETAIL							
MISCELLANEOUS	\$ 855.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
VEHICLE CODE FINES	549,707.83	552,000	509,000	552,000	552,000		43,000
TOTAL REVENUE	\$ 550,562.83	\$ 552,000	\$ 509,000	\$ 552,000	\$ 552,000	\$	43,000

**FUND**LINKAGES SUPPORT PROGRAM FUND

**FUNCTION**PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON MARINA REPLACEMENT A.C.O. FUND

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	(580,462.50)	\$ 1,890,000	\$ 14,342,000	\$ 12,452,000	\$ 12,452,000	\$	(1,890,000)
OTHER CHARGES		4,950,000.00	0	933,000	933,000	933,000		0
FIXED ASSETS - B & I		333,798.38	305,000	4,268,000	3,963,000	3,963,000		(305,000)
OTHER FINANCING USES		0.00	1,500,000	0	0	0		0
APPROPRIATION FOR CONTINGENCY		0.00	0	2,641,000	0	0		(2,641,000)
GROSS TOTAL	\$	4,703,335.88	\$ 3,695,000	\$ 22,184,000	\$ 17,348,000	\$ 17,348,000	\$	(4,836,000)
<u>RESERVES</u>								
DESIGNATIONS	\$	7,565,000.00	\$ 904,000	\$ 904,000	\$ 5,145,000	\$ 3,145,000	\$	2,241,000
TOTAL FINANCING REQUIREMENTS	\$	12,268,335.88	\$ 4,599,000	\$ 23,088,000	\$ 22,493,000	\$ 20,493,000	\$	(2,595,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	17,281,000.00	\$ 11,000,000	\$ 11,000,000	\$ 18,489,000	\$ 18,489,000	\$	7,489,000
CANCEL RES/DES		880,000.00	6,685,000	6,685,000	904,000	904,000		(5,781,000)
REVENUE		5,107,662.78	5,403,000	5,403,000	3,100,000	1,100,000		(4,303,000)
TOTAL AVAILABLE FINANCING	\$	23,268,662.78	\$ 23,088,000	\$ 23,088,000	\$ 22,493,000	\$ 20,493,000	\$	(2,595,000)
REVENUE DETAIL								
INTEREST	\$	686,662.78	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$	0
OPERATING TRANSFERS IN		4,421,000.00	4,934,000	4,934,000	3,000,000	1,000,000		(3,934,000)
OPERATING TRANSFERS IN/CP		0.00	369,000	369,000	0	0		(369,000)
TOTAL REVENUE	\$	5,107,662.78	\$ 5,403,000	\$ 5,403,000	\$ 3,100,000	\$ 1,100,000	\$	(4,303,000)

FUNDFUNCTIONACTIVITYMARINA REPLACEMENT A.C.O.GENERALPLANT ACQUISITIONFUND

**SPECIAL FUNDS** 

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON MENTAL HEALTH SERVICES ACT (MHSA) FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 0.00	\$ 0	\$ 0	\$ 11,250,000	\$ 11,250,000	\$	11,250,000
OTHER FINANCING USES	160,690,656.17	202,099,000	240,277,000	275,108,000	289,377,000		49,100,000
APPROP FOR CONTINGENCIES	0.00	0	18,810,000	69,521,000	42,953,000		24,143,000
GROSS TOTAL	\$ 160,690,656.17	\$ 202,099,000	\$ 259,087,000	\$ 355,879,000	\$ 343,580,000	\$	84,493,000
DESIGNATIONS	43,097,000.00	5,282,000	5,282,000	42,215,000	54,514,000		49,232,000
TOTAL RESERVES	\$ 43,097,000.00	\$ 5,282,000	\$ 5,282,000	\$ 42,215,000	\$ 54,514,000	\$	49,232,000
TOTAL FINANCING REQUIREMENTS	\$ 203,787,656.17	\$ 207,381,000	\$ 264,369,000	\$ 398,094,000	\$ 398,094,000	\$	133,725,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 27,895,000.00	\$ 53,633,000	\$ 53,633,000	\$ 56,988,000	\$ 56,988,000	\$	3,355,000
CANCEL RES DES	86,182,000.00	43,097,000	43,097,000	0	0		(43,097,000
REVENUE	143,344,362.98	167,639,000	167,639,000	341,106,000	341,106,000		173,467,000
TOTAL AVAILABLE FINANCING	\$ 257,421,362.98	\$ 264,369,000	\$ 264,369,000	\$ 398,094,000	\$ 398,094,000	\$	133,725,000
REVENUE DETAIL							
INTEREST	\$ 7,103,489.98	\$ 5,340,000	\$ 5,340,000	\$ 8,253,000	\$ 8,253,000	\$	2,913,000
STATE AID - MENTAL HEALTH	136,240,873.00	162,299,000	162,299,000	332,853,000	332,853,000		170,554,000
TOTAL REVENUE	\$ 143,344,362.98	\$ 167,639,000	\$ 167,639,000	\$ 341,106,000	\$ 341,106,000	\$	173,467,000

**FUND**MENTAL HEALTH SERVICES ACT (MHSA) FUND

FUNCTION
HEALTH AND SANITATION

ACTIVITY HEALTH

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON MISSION CANYON LANDFILL CLOSURE MAINTENANCE

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,182,113.85	\$ 1,200,000	\$ 6,317,000	\$ 5,430,000	\$ 5,430,000	\$	(887,000)
GROSS TOTAL	\$ 1,182,113.85	\$ 1,200,000	\$ 6,317,000	\$ 5,430,000	\$ 5,430,000	\$	(887,000)
TOTAL FINANCING REQUIREMENTS	\$ 1,182,113.85	\$ 1,200,000	\$ 6,317,000	\$ 5,430,000	\$ 5,430,000	\$	(887,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 6,887,000.00	\$ 0	\$ 6,017,000	\$ 5,130,000	\$ 5,130,000	\$	(887,000)
REVENUE	312,346.56	313,000	300,000	300,000	300,000		0
TOTAL AVAILABLE FINANCING	\$ 7,199,346.56	\$ 313,000	\$ 6,317,000	\$ 5,430,000	\$ 5,430,000	\$	(887,000)
REVENUE DETAIL							
INTEREST	\$ 312,346.56	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$	0
MISCELLANEOUS/CP	0.00	13,000	0	0	0		0
TOTAL REVENUE	\$ 312,346.56	\$ 313,000	\$ 300,000	\$ 300,000	\$ 300,000	\$	0

FUND MISSION CANYON LANDFILL CLOSURE MAINTENANCE **FUNCTION**HEALTH AND SANITATION

ACTIVITY HEALTH

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON MOTOR VEHICLES A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
FIXED ASSETS - EQUIPMENT	\$ 689,717.77	\$ 228,000	\$ 2,595,000	\$ 2,584,000	\$ 2,559,000	\$	(36,000)
GROSS TOTAL	\$ 689,717.77	\$ 228,000	\$ 2,595,000	\$ 2,584,000	\$ 2,559,000	\$	(36,000)
TOTAL FINANCING REQUIREMENTS	\$ 689,717.77	\$ 228,000	\$ 2,595,000	\$ 2,584,000	\$ 2,559,000	\$	(36,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,593,000.00	\$ 2,383,000	\$ 2,383,000	\$ 2,382,000	\$ 2,382,000	\$	(1,000)
CANCEL RES DES	90,377.00	0	0	0	0		0
REVENUE	389,000.00	227,000	212,000	202,000	177,000		(35,000)
TOTAL AVAILABLE FINANCING	\$ 3,072,377.00	\$ 2,610,000	\$ 2,595,000	\$ 2,584,000	\$ 2,559,000	\$	(36,000)
REVENUE DETAIL							
OPERATING TRANSFERS IN	\$ 389,000.00	\$ 227,000	\$ 212,000	\$ 202,000	\$ 177,000	\$	(35,000)
TOTAL REVENUE	\$ 389,000.00	\$ 227,000	\$ 212,000	\$ 202,000	\$ 177,000	\$	(35,000)

FUNDFUNCTIONACTIVITYMOTOR VEHICLES A.C.O. FUNDGENERALOTHER GENERAL

**SPECIAL FUNDS** 

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARK IN-LIEU FEES A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 0.00	\$ 30,000	\$ 400,000	\$ 20,000	\$ 20,000	\$	(380,000)
OTHER CHARGES	599,428.30	1,590,000	4,004,000	4,324,000	4,324,000		320,000
APPROPRIATION FOR CONTINGENCY	0.00	0	1,000	0	0		(1,000)
GROSS TOTAL	\$ 599,428.30	\$ 1,620,000	\$ 4,405,000	\$ 4,344,000	\$ 4,344,000	\$	(61,000)
RESERVES							
DESIGNATIONS	\$ 6,675,000.00	\$ 7,497,000	\$ 7,497,000	\$ 6,338,000	\$ 6,338,000	\$	(1,159,000)
TOTAL FINANCING REQUIREMENTS	\$ 7,274,428.30	\$ 9,117,000	\$ 11,902,000	\$ 10,682,000	\$ 10,682,000	\$	(1,220,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,412,000.00	\$ 4,227,000	\$ 4,227,000	\$ 2,485,000	\$ 2,485,000	\$	(1,742,000)
CANCEL RES/DES	8,486,206.00	6,675,000	6,675,000	7,497,000	7,497,000		822,000
REVENUE	603,915.48	700,000	1,000,000	700,000	700,000		(300,000)
TOTAL AVAILABLE FINANCING	\$ 11,502,121.48	\$ 11,602,000	\$ 11,902,000	\$ 10,682,000	\$ 10,682,000	\$	(1,220,000)
REVENUE DETAIL							
INTEREST	\$ 501,769.48	\$ 500,000	\$ 400,000	\$ 500,000	\$ 500,000	\$	100,000
MISCELLANEOUS	102,146.00	200,000	600,000	200,000	200,000		(400,000)
TOTAL REVENUE	\$ 603,915.48	\$ 700,000	\$ 1,000,000	\$ 700,000	\$ 700,000	\$	(300,000)

FUNDFUNCTIONACTIVITYPARK IN-LIEU FEES A.C.O. FUNDGENERALPLANT ACQUISITION

#### **SPECIAL FUNDS**

### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND RECREATION - GOLF COURSE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 3,708,710.09	\$ 5,200,000	\$ 14,108,000	\$ 8,000,000	\$ 8,000,000	\$	(6,108,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	1,635,000	2,000,000	2,000,000		365,000
GROSS TOTAL	\$ 3,708,710.09	\$ 5,200,000	\$ 15,743,000	\$ 10,000,000	\$ 10,000,000	\$	(5,743,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 2,653,000	\$ 2,653,000	\$ 8,023,000	\$ 8,023,000	\$	5,370,000
TOTAL FINANCING REQUIREMENTS	\$ 3,708,710.09	\$ 7,853,000	\$ 18,396,000	\$ 18,023,000	\$ 18,023,000	\$	(373,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 298,000.00	\$ 15,686,000	\$ 15,686,000	\$ 11,351,000	\$ 11,351,000	\$	(4,335,000)
CANCEL RES/DES	0.00	0	0	2,653,000	2,653,000		2,653,000
REVENUE	19,096,823.59	3,518,000	2,710,000	4,019,000	4,019,000		1,309,000
TOTAL AVAILABLE FINANCING	\$ 19,394,823.59	\$ 19,204,000	\$ 18,396,000	\$ 18,023,000	\$ 18,023,000	\$	(373,000)
REVENUE DETAIL							
INTEREST	\$ 16,038.11	\$ 18,000	\$ 30,000	\$ 19,000	\$ 19,000	\$	(11,000)
MISCELLANEOUS	1,146,332.02	0	0	0	0		0
PARK & RECREATION SVS	17,934,453.46	3,500,000	2,680,000	4,000,000	4,000,000		1,320,000
TOTAL REVENUE	\$ 19,096,823.59	\$ 3,518,000	\$ 2,710,000	\$ 4,019,000	\$ 4,019,000	\$	1,309,000

**FUND**PARKS AND RECREATION - GOLF
COURSE FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON	
PARKS AND RECREATION - OAK FOREST MITIGATION FUND	
	-

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 0.00	\$ 0	\$ 50,000	\$ 50,000	\$ 50,000	\$	0
APPROP FOR CONTINGENCIES	0.00	0	7,000	0	0		(7,000)
GROSS TOTAL	\$ 0.00	\$ 0	\$ 57,000	\$ 50,000	\$ 50,000	\$	(7,000)
DESIGNATIONS	427,000.00	526,000	526,000	558,000	558,000		32,000
TOTAL RESERVES	\$ 427,000.00	\$ 526,000	\$ 526,000	\$ 558,000	\$ 558,000	\$	32,000
TOTAL FINANCING REQUIREMENTS	\$ 427,000.00	\$ 526,000	\$ 583,000	\$ 608,000	\$ 608,000	\$	25,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 334,000.00	\$ 131,000	\$ 131,000	\$ 57,000	\$ 57,000	\$	(74,000)
CANCEL RES DES	141,000.00	427,000	427,000	526,000	526,000		99,000
REVENUE	82,911.26	25,000	25,000	25,000	25,000		0
TOTAL AVAILABLE FINANCING	\$ 557,911.26	\$ 583,000	\$ 583,000	\$ 608,000	\$ 608,000	\$	25,000
REVENUE DETAIL							
INTEREST	\$ 23,641.26	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$	0
OTHER LICENSES & PERMITS	 59,270.00	0	0	0	0		0
TOTAL REVENUE	\$ 82,911.26	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$	0

**FUND**PARKS AND RECREATION - OAK
FOREST MITIGATION FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND RECREATION - OFF-HIGHWAY VEHICLE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 498,355.55	\$ 398,000	\$ 500,000	\$ 750,000	\$ 750,000	\$	250,000
OTHER FINANCING USES	0.00	0	315,000	0	0		(315,000)
GROSS TOTAL	\$ 498,355.55	\$ 398,000	\$ 815,000	\$ 750,000	\$ 750,000	\$	(65,000)
RESERVES							
DESIGNATIONS	\$ 2,521,000.00	\$ 1,834,000	\$ 2,071,000	\$ 1,683,000	\$ 1,683,000	\$	(388,000)
TOTAL FINANCING REQUIREMENTS	\$ 3,019,355.55	\$ 2,232,000	\$ 2,886,000	\$ 2,433,000	\$ 2,433,000	\$	(453,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,467,000.00	\$ 0	\$ 0	\$ 449,000	\$ 449,000	\$	449,000
CANCEL RES/DES	1,385,000.00	2,521,000	2,646,000	1,834,000	1,834,000		(812,000)
REVENUE	167,941.54	160,000	240,000	150,000	150,000		(90,000)
TOTAL AVAILABLE FINANCING	\$ 3,019,941.54	\$ 2,681,000	\$ 2,886,000	\$ 2,433,000	\$ 2,433,000	\$	(453,000)
REVENUE DETAIL							
STATE - OTHER	\$ 167,941.54	\$ 160,000	\$ 240,000	\$ 150,000	\$ 150,000	\$	(90,000)
TOTAL REVENUE	\$ 167,941.54	\$ 160,000	\$ 240,000	\$ 150,000	\$ 150,000	\$	(90,000)

FUND FUNCTION ACTIVITY

PARKS AND RECREATION - OFF-HIGHWAY VEHICLE FUND RECREATION & CULTURAL SERVICES

RECREATION FACILITIES

**SPECIAL FUNDS** 

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND RECREATION - PARK IMPROVEMENT SPECIAL FUND

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$	246,084.81	\$ 300,000	\$ 1,464,000	\$ 575,000	\$ 575,000	\$	(889,000)
OTHER FINANCING USES		300,000.00	475,000	1,001,000	701,000	701,000		(300,000)
APPROPRIATION FOR CONTINGENCY		0.00	0	369,000	0	0		(369,000)
GROSS TOTAL	\$	546,084.81	\$ 775,000	\$ 2,834,000	\$ 1,276,000	\$ 1,276,000	\$	(1,558,000)
RESERVES								
DESIGNATIONS	\$	0.00	\$ 145,000	\$ 145,000	\$ 1,399,000	\$ 1,399,000	\$	1,254,000
TOTAL FINANCING REQUIREMENTS	\$	546,084.81	\$ 920,000	\$ 2,979,000	\$ 2,675,000	\$ 2,675,000	\$	(304,000)
AVAILABLE FINANCING								
FUND BALANCE	\$	477,000.00	\$ 2,681,000	\$ 2,681,000	\$ 2,190,000	\$ 2,190,000	\$	(491,000)
CANCEL RES/DES		1,356,000.00	0	0	145,000	145,000		145,000
REVENUE		1,394,240.64	429,000	298,000	340,000	340,000		42,000
TOTAL AVAILABLE FINANCING	\$	3,227,240.64	\$ 3,110,000	\$ 2,979,000	\$ 2,675,000	\$ 2,675,000	\$	(304,000)
REVENUE DETAIL								
INTEREST	\$	111,883.39	\$ 90,000	\$ 28,000	\$ 80,000	\$ 80,000	\$	52,000
MISCELLANEOUS		434,035.32	0	0	0	0		0
RENTS & CONCESSIONS		289,127.53	269,000	270,000	260,000	260,000		(10,000)
SALE OF FIXED ASSETS		559,194.40	70,000	0	0	0		0
TOTAL REVENUE	\$	1,394,240.64	\$ 429,000	\$ 298,000	\$ 340,000	\$ 340,000	\$	42,000

FUND
PARKS AND RECREATION - PARK
IMPROVEMENT SPECIAL FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND RECREATION - RECREATION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,833,556.49	\$ 2,338,000	\$ 2,940,000	\$ 2,940,000	\$ 2,940,000	\$	0
APPROPRIATION FOR CONTINGENCY	0.00	0	37,000	0	0		(37,000)
GROSS TOTAL	\$ 1,833,556.49	\$ 2,338,000	\$ 2,977,000	\$ 2,940,000	\$ 2,940,000	\$	(37,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 0	\$ 0	\$ 1,049,000	\$ 1,049,000	\$	1,049,000
TOTAL FINANCING REQUIREMENTS	\$ 1,833,556.49	\$ 2,338,000	\$ 2,977,000	\$ 3,989,000	\$ 3,989,000	\$	1,012,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,325,000.00	\$ 1,312,000	\$ 1,312,000	\$ 1,484,000	\$ 1,484,000	\$	172,000
CANCEL RES/DES	11,446.00	0	0	0	0		0
REVENUE	1,809,617.43	2,510,000	1,665,000	2,505,000	2,505,000		840,000
TOTAL AVAILABLE FINANCING	\$ 3,146,063.43	\$ 3,822,000	\$ 2,977,000	\$ 3,989,000	\$ 3,989,000	\$	1,012,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 4,682.50	\$ 3,000	\$ 0	\$ 0	\$ 0	\$	0
MISCELLANEOUS	1,794,155.23	2,505,000	1,665,000	2,505,000	2,505,000		840,000
PARK & RECREATION SVS	10,779.70	2,000	0	0	0		0
TOTAL REVENUE	\$ 1,809,617.43	\$ 2,510,000	\$ 1,665,000	\$ 2,505,000	\$ 2,505,000	\$	840,000

FUND

**FUNCTION** 

**ACTIVITY** 

PARKS AND RECREATION - RECREATION FUND

RECREATION & CULTURAL SERVICES

RECREATION FACILITIES

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND REC - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 889,154.00	\$ 2,055,000	\$ 2,822,000	\$ 1,449,000	\$ 1,449,000	\$	(1,373,000)
OTHER FINANCING USES	14,730.00	100,000	2,126,000	500,000	500,000		(1,626,000)
GROSS TOTAL	\$ 903,884.00	\$ 2,155,000	\$ 4,948,000	\$ 1,949,000	\$ 1,949,000	\$	(2,999,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 0	\$ 0	\$ 2,020,000	\$ 2,020,000	\$	2,020,000
TOTAL FINANCING REQUIREMENTS	\$ 903,884.00	\$ 2,155,000	\$ 4,948,000	\$ 3,969,000	\$ 3,969,000	\$	(979,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 3,983,000.00	\$ 4,103,000	\$ 4,103,000	\$ 2,958,000	\$ 2,958,000	\$	(1,145,000)
REVENUE	1,023,407.68	1,010,000	845,000	1,011,000	1,011,000		166,000
TOTAL AVAILABLE FINANCING	\$ 5,006,407.68	\$ 5,113,000	\$ 4,948,000	\$ 3,969,000	\$ 3,969,000	\$	(979,000)
REVENUE DETAIL							
BUSINESS LICENSES	\$ 31,868.25	\$ 15,000	\$ 13,000	\$ 20,000	\$ 20,000	\$	7,000
CHARGES FOR SERVICES - OTHER	861,466.02	875,000	757,000	875,000	875,000		118,000
MISCELLANEOUS	30,288.25	20,000	0	10,000	10,000		10,000
PARK & RECREATION SVS	99,785.16	100,000	75,000	106,000	106,000		31,000
TOTAL REVENUE	\$ 1,023,407.68	\$ 1,010,000	\$ 845,000	\$ 1,011,000	\$ 1,011,000	\$	166,000

FUND

PARKS AND REC - SPECIAL RECREATION SERVICES PARKS

**FUNCTION** 

RECREATION & CULTURAL SERVICES

**ACTIVITY** 

RECREATION FACILITIES

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND RECREATION - TESORO ADOBE PARK FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 29,412.00	\$ 65,000	\$ 611,000	\$ 611,000	\$ 611,000	\$	0
APPROPRIATION FOR CONTINGENCY	0.00	0	20,000	0	0		(20,000)
GROSS TOTAL	\$ 29,412.00	\$ 65,000	\$ 631,000	\$ 611,000	\$ 611,000	\$	(20,000)
RESERVES							
DESIGNATIONS	\$ 0.00	\$ 0	\$ 0	\$ 193,000	\$ 193,000	\$	193,000
TOTAL FINANCING REQUIREMENTS	\$ 29,412.00	\$ 65,000	\$ 631,000	\$ 804,000	\$ 804,000	\$	173,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 295,000.00	\$ 436,000	\$ 436,000	\$ 608,000	\$ 608,000	\$	172,000
REVENUE	170,522.08	237,000	195,000	196,000	196,000		1,000
TOTAL AVAILABLE FINANCING	\$ 465,522.08	\$ 673,000	\$ 631,000	\$ 804,000	\$ 804,000	\$	173,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 85.00	\$ 6,000	\$ 0	\$ 0	\$ 0	\$	0
INTEREST	16,198.08	16,000	6,000	16,000	16,000		10,000
MISCELLANEOUS	154,239.00	155,000	129,000	129,000	129,000		0
OPERATING TRANSFERS IN	0.00	59,000	59,000	50,000	50,000		(9,000)
RENTS & CONCESSIONS	0.00	1,000	1,000	1,000	1,000		0
TOTAL REVENUE	\$ 170,522.08	\$ 237,000	\$ 195,000	\$ 196,000	\$ 196,000	\$	1,000

**FUND**PARKS AND RECREATION TESORO ADOBE PARK FUND

FUNCTION
RECREATION & CULTURAL
SERVICES

ACTIVITY
RECREATION FACILITIES

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PRODUCTIVITY INVESTMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 553,367.22	\$ 575,000	\$ 615,000	\$ 615,000	\$ 615,000	\$	0
OTHER FINANCING USES	1,936,837.35	2,500,000	7,556,000	19,352,000	9,352,000		1,796,000
APPROPRIATION FOR CONTINGENCY	0.00	0	1,225,000	0	0		(1,225,000)
GROSS TOTAL	\$ 2,490,204.57	\$ 3,075,000	\$ 9,396,000	\$ 19,967,000	\$ 9,967,000	\$	571,000
RESERVES							
DESIGNATIONS	\$ 2,785,000.00	\$ 3,190,000	\$ 3,190,000	\$ 0	\$ 0	\$	(3,190,000)
TOTAL FINANCING REQUIREMENTS	\$ 5,275,204.57	\$ 6,265,000	\$ 12,586,000	\$ 19,967,000	\$ 9,967,000	\$	(2,619,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 8,304,000.00	\$ 6,745,000	\$ 6,745,000	\$ 6,246,000	\$ 6,246,000	\$	(499,000)
CANCEL RES/DES	0.00	2,785,000	2,785,000	3,190,000	3,190,000		405,000
REVENUE	3,715,902.04	2,981,000	3,056,000	10,531,000	531,000		(2,525,000)
TOTAL AVAILABLE FINANCING	\$ 12,019,902.04	\$ 12,511,000	\$ 12,586,000	\$ 19,967,000	\$ 9,967,000	\$	(2,619,000)
REVENUE DETAIL							
INTEREST	\$ 399,290.04	\$ 367,000	\$ 100,000	\$ 120,000	\$ 120,000	\$	20,000
MISCELLANEOUS	15,715.00	13,000	0	0	0		0
OPERATING TRANSFERS IN	3,300,897.00	2,601,000	2,956,000	10,411,000	411,000		(2,545,000)
TOTAL REVENUE	\$ 3,715,902.04	\$ 2,981,000	\$ 3,056,000	\$ 10,531,000	\$ 531,000	\$	(2,525,000)

FUNDFUNCTIONACTIVITYPRODUCTIVITY INVESTMENT FUNDGENERALOTHER GENERAL

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - ALCOHOL ABUSE EDUCATION & PREVENTION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 789,000.00	\$ 825,000	\$ 860,000	\$ 860,000	\$ 853,000	\$	(7,000)
APPROP FOR CONTINGENCIES	0.00	0	84,000	77,000	0		(84,000)
GROSS TOTAL	\$ 789,000.00	\$ 825,000	\$ 944,000	\$ 937,000	\$ 853,000	\$	(91,000)
DESIGNATIONS	52,000.00	145,000	145,000	145,000	145,000		0
TOTAL RESERVES	\$ 52,000.00	\$ 145,000	\$ 145,000	\$ 145,000	\$ 145,000	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 841,000.00	\$ 970,000	\$ 1,089,000	\$ 1,082,000	\$ 998,000	\$	(91,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 173,000.00	\$ 190,000	\$ 190,000	\$ 87,000	\$ 122,000	\$	(68,000)
CANCEL RES DES	0.00	52,000	52,000	145,000	145,000		93,000
REVENUE	858,033.01	850,000	847,000	850,000	731,000		(116,000)
TOTAL AVAILABLE FINANCING	\$ 1,031,033.01	\$ 1,092,000	\$ 1,089,000	\$ 1,082,000	\$ 998,000	\$	(91,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 858,033.01	\$ 850,000	\$ 847,000	\$ 850,000	\$ 731,000	\$	(116,000)
TOTAL REVENUE	\$ 858,033.01	\$ 850,000	\$ 847,000	\$ 850,000	\$ 731,000	\$	(116,000)

**FUND**PUBLIC HEALTH - ALCOHOL ABUSE EDUCATION & PREVENTION FUND

FUNCTION EDUCATION **ACTIVITY**OTHER EDUCATION

**SPECIAL FUNDS** 

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - ALCOHOL AND DRUG FIRST OFFENDER DUI

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$	0
APPROP FOR CONTINGENCIES	0.00	0	75,000	76,000	0		(75,000)
GROSS TOTAL	\$ 0.00	\$ 500,000	\$ 575,000	\$ 576,000	\$ 500,000	\$	(75,000)
DESIGNATIONS	72,000.00	613,000	613,000	739,000	740,000		127,000
TOTAL RESERVES	\$ 72,000.00	\$ 613,000	\$ 613,000	\$ 739,000	\$ 740,000	\$	127,000
TOTAL FINANCING REQUIREMENTS	\$ 72,000.00	\$ 1,113,000	\$ 1,188,000	\$ 1,315,000	\$ 1,240,000	\$	52,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 115,000.00	\$ 616,000	\$ 616,000	\$ 139,000	\$ 121,000	\$	(495,000)
CANCEL RES DES	0.00	72,000	72,000	613,000	613,000		541,000
REVENUE	572,961.99	546,000	500,000	563,000	506,000		6,000
TOTAL AVAILABLE FINANCING	\$ 687,961.99	\$ 1,234,000	\$ 1,188,000	\$ 1,315,000	\$ 1,240,000	\$	52,000
REVENUE DETAIL							
MENTAL HEALTH SERVICES	\$ 572,961.99	\$ 546,000	\$ 500,000	\$ 563,000	\$ 506,000	\$	6,000
TOTAL REVENUE	\$ 572,961.99	\$ 546,000	\$ 500,000	\$ 563,000	\$ 506,000	\$	6,000

**FUND**PUBLIC HEALTH - ALCOHOL AND
DRUG FIRST OFFENDER DUI FUND

**FUNCTION**HEALTH AND SANITATION

SPECIAL FUNDS
FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON

PUBLIC HEALTH - ALCOHOL AND DRUG PENAL CODE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	<u> </u>	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 72,000	\$ 72,000	\$ 72,000	\$ 89,000	\$	17,000
APPROP FOR CONTINGENCIES	0.00	0	10,000	11,000	0		(10,000)
GROSS TOTAL	\$ 0.00	\$ 72,000	\$ 82,000	\$ 83,000	\$ 89,000	\$	7,000
DESIGNATIONS	1,000.00	69,000	69,000	86,000	69,000		0
TOTAL RESERVES	\$ 1,000.00	\$ 69,000	\$ 69,000	\$ 86,000	\$ 69,000	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 1,000.00	\$ 141,000	\$ 151,000	\$ 169,000	\$ 158,000	\$	7,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,000.00	\$ 75,000	\$ 75,000	\$ 18,000	\$ 10,000	\$	(65,000)
CANCEL RES DES	0.00	1,000	1,000	69,000	69,000		68,000
REVENUE	74,522.52	75,000	75,000	82,000	79,000		4,000
TOTAL AVAILABLE FINANCING	\$ 76,522.52	\$ 151,000	\$ 151,000	\$ 169,000	\$ 158,000	\$	7,000
REVENUE DETAIL							
HEALTH FEES	\$ 74,522.52	\$ 75,000	\$ 75,000	\$ 82,000	\$ 79,000	\$	4,000

75,000 \$

**FUND**PUBLIC HEALTH - ALCOHOL AND DRUG PENAL CODE FUND

74,522.52 \$

\$

**FUNCTION**HEALTH AND SANITATION

75,000 \$

ACTIVITY HEALTH

79,000 \$

4,000

82,000 \$

**TOTAL REVENUE** 

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - ALCOHOL AND DRUG PROBLEM ASSESSMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 799,000	\$ 852,000	\$ 852,000	\$ 852,000	\$	0
APPROP FOR CONTINGENCIES	0.00	0	127,000	146,000	0		(127,000)
GROSS TOTAL	\$ 0.00	\$ 799,000	\$ 979,000	\$ 998,000	\$ 852,000	\$	(127,000)
DESIGNATIONS	0.00	786,000	786,000	680,000	699,000		(87,000)
TOTAL RESERVES	\$ 0.00	\$ 786,000	\$ 786,000	\$ 680,000	\$ 699,000	\$	(87,000)
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 1,585,000	\$ 1,765,000	\$ 1,678,000	\$ 1,551,000	\$	(214,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 157,000.00	\$ 947,000	\$ 947,000	\$ 127,000	\$ 127,000	\$	(820,000)
CANCEL RES DES	0.00	0	0	786,000	786,000		786,000
REVENUE	790,177.57	765,000	818,000	765,000	638,000		(180,000)
TOTAL AVAILABLE FINANCING	\$ 947,177.57	\$ 1,712,000	\$ 1,765,000	\$ 1,678,000	\$ 1,551,000	\$	(214,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 790,177.57	\$ 765,000	\$ 818,000	\$ 765,000	\$ 638,000	\$	(180,000)
TOTAL REVENUE	\$ 790,177.57	\$ 765,000	\$ 818,000	\$ 765,000	\$ 638,000	\$	(180,000)

FUND
PUBLIC HEALTH - ALCOHOL AND
DRUG PROBLEM ASSESSMENT
FUND

**FUNCTION**HEALTH AND SANITATION

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - PROP. 36 SUBSTANCE ABUSE TREATMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 25,829,153.90	\$ 22,228,000	\$ 26,177,000	\$ 22,228,000	\$ 22,228,000	\$	(3,949,000)
APPROP FOR CONTINGENCIES	0.00	0	146,000	0	0		(146,000)
GROSS TOTAL	\$ 25,829,153.90	\$ 22,228,000	\$ 26,323,000	\$ 22,228,000	\$ 22,228,000	\$	(4,095,000)
TOTAL FINANCING REQUIREMENTS	\$ 25,829,153.90	\$ 22,228,000	\$ 26,323,000	\$ 22,228,000	\$ 22,228,000	\$	(4,095,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 31,000.00	\$ 146,000	\$ 146,000	\$ 0	\$ 146,000	\$	0
REVENUE	25,944,635.86	22,228,000	26,177,000	22,228,000	22,082,000		(4,095,000)
TOTAL AVAILABLE FINANCING	\$ 25,975,635.86	\$ 22,374,000	\$ 26,323,000	\$ 22,228,000	\$ 22,228,000	\$	(4,095,000)
REVENUE DETAIL							
INTEREST	\$ 223,140.52	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
STATE - OTHER	25,721,495.34	22,228,000	26,177,000	22,228,000	22,082,000		(4,095,000)
TOTAL REVENUE	\$ 25,944,635.86	\$ 22,228,000	\$ 26,177,000	\$ 22,228,000	\$ 22,082,000	\$	(4,095,000)

FUND
PUBLIC HEALTH - PROP. 36
SUBSTANCE ABUSE TREATMENT
FUND

**FUNCTION**HEALTH AND SANITATION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - ALCOHOL AND DRUG SECOND OFFENDER DUI

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 277,000	\$ 277,000	\$ 277,000	\$ 304,000	\$	27,000
APPROP FOR CONTINGENCIES	0.00	0	41,000	41,000	0		(41,000)
GROSS TOTAL	\$ 0.00	\$ 277,000	\$ 318,000	\$ 318,000	\$ 304,000	\$	(14,000)
DESIGNATIONS	27,000.00	333,000	333,000	360,000	333,000		0
TOTAL RESERVES	\$ 27,000.00	\$ 333,000	\$ 333,000	\$ 360,000	\$ 333,000	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 27,000.00	\$ 610,000	\$ 651,000	\$ 678,000	\$ 637,000	\$	(14,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 65,000.00	\$ 340,000	\$ 340,000	\$ 51,000	\$ 50,000	\$	(290,000)
CANCEL RES DES	0.00	27,000	27,000	333,000	333,000		306,000
REVENUE	301,517.20	293,000	284,000	294,000	254,000		(30,000)
TOTAL AVAILABLE FINANCING	\$ 366,517.20	\$ 660,000	\$ 651,000	\$ 678,000	\$ 637,000	\$	(14,000)
REVENUE DETAIL							
MENTAL HEALTH SERVICES	\$ 301,517.20	\$ 293,000	\$ 284,000	\$ 294,000	\$ 254,000	\$	(30,000)
TOTAL REVENUE	\$ 301,517.20	\$ 293,000	\$ 284,000	\$ 294,000	\$ 254,000	\$	(30,000)

FUND
PUBLIC HEALTH - ALCOHOL AND
DRUG SECOND OFFENDER DUI

**FUNCTION**HEALTH AND SANITATION

**SPECIAL FUNDS** 

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - ALCOHOL AND DRUG THIRD OFFENDER DUI

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 4,000	\$ 6,000	\$ 6,000	\$ 6,000	\$	0
GROSS TOTAL	\$ 0.00	\$ 4,000	\$ 6,000	\$ 6,000	\$ 6,000	\$	0
DESIGNATIONS	8,000.00	10,000	10,000	10,000	8,000		(2,000)
TOTAL RESERVES	\$ 8,000.00	\$ 10,000	\$ 10,000	\$ 10,000	\$ 8,000	\$	(2,000)
TOTAL FINANCING REQUIREMENTS	\$ 8,000.00	\$ 14,000	\$ 16,000	\$ 16,000	\$ 14,000	\$	(2,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 3,000.00	\$ 4,000	\$ 4,000	\$ 0	\$ 0	\$	(4,000)
CANCEL RES DES	2,000.00	6,000	6,000	12,000	10,000		4,000
REVENUE	6,670.00	4,000	6,000	4,000	4,000		(2,000)
TOTAL AVAILABLE FINANCING	\$ 11,670.00	\$ 14,000	\$ 16,000	\$ 16,000	\$ 14,000	\$	(2,000)
REVENUE DETAIL							
MENTAL HEALTH SERVICES	\$ 6,670.00	\$ 4,000	\$ 6,000	\$ 4,000	\$ 4,000	\$	(2,000)
TOTAL REVENUE	\$ 6,670.00	\$ 4,000	\$ 6,000	\$ 4,000	\$ 4,000	\$	(2,000)

FUND
PUBLIC HEALTH - ALCOHOL AND
DRUG THIRD OFFENDER DUI

**FUNCTION**HEALTH AND SANITATION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - CHILD SEAT RESTRAINT LOANER FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	(	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 123,198.27	\$ 432,000	\$ 459,000	\$ 459,000	\$ 527,000	\$	68,000
APPROP FOR CONTINGENCIES	0.00	0	68,000	68,000	0		(68,000)
GROSS TOTAL	\$ 123,198.27	\$ 432,000	\$ 527,000	\$ 527,000	\$ 527,000	\$	0
DESIGNATIONS	1,907,000.00	1,871,000	1,871,000	1,763,000	1,814,000		(57,000)
TOTAL RESERVES	\$ 1,907,000.00	\$ 1,871,000	\$ 1,871,000	\$ 1,763,000	\$ 1,814,000	\$	(57,000)
TOTAL FINANCING REQUIREMENTS	\$ 2,030,198.27	\$ 2,303,000	\$ 2,398,000	\$ 2,290,000	\$ 2,341,000	\$	(57,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 196,000.00	\$ 91,000	\$ 91,000	\$ 0	\$ 68,000	\$	(23,000)
CANCEL RES DES	1,529,000.00	1,907,000	1,907,000	1,871,000	1,871,000		(36,000)
REVENUE	395,883.06	373,000	400,000	419,000	402,000		2,000
TOTAL AVAILABLE FINANCING	\$ 2,120,883.06	\$ 2,371,000	\$ 2,398,000	\$ 2,290,000	\$ 2,341,000	\$	(57,000)
REVENUE DETAIL							
OTHER COURT FINES	\$ 395,883.06	\$ 373,000	\$ 400,000	\$ 419,000	\$ 402,000	\$	2,000
TOTAL REVENUE	\$ 395,883.06	\$ 373,000	\$ 400,000	\$ 419,000	\$ 402,000	\$	2,000

**FUND**PUBLIC HEALTH - CHILD SEAT
RESTRAINT LOANER FUND

**FUNCTION** PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

**SPECIAL FUNDS** 

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - DRUG ABUSE EDUCATION AND PREVENTION FUND

CLASSIFICATION	l	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OTHER FINANCING USES	\$	12,000.00	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$	0
APPROP FOR CONTINGENCIES		0.00	0	2,000	3,000	2,000		0
GROSS TOTAL	\$	12,000.00	\$ 14,000	\$ 16,000	\$ 17,000	\$ 16,000	\$	0
DESIGNATIONS		2,000.00	5,000	5,000	5,000	5,000		0
TOTAL RESERVES	\$	2,000.00	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$	0
TOTAL FINANCING REQUIREMENTS	\$	14,000.00	\$ 19,000	\$ 21,000	\$ 22,000	\$ 21,000	\$	0
AVAILABLE FINANCING								
FUND BALANCE	\$	3,000.00	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$	0
CANCEL RES DES		0.00	5,000	5,000	5,000	5,000		0
REVENUE		13,929.21	14,000	13,000	14,000	13,000		0
TOTAL AVAILABLE FINANCING	\$	16,929.21	\$ 22,000	\$ 21,000	\$ 22,000	\$ 21,000	\$	0
REVENUE DETAIL								
FORFEITURES & PENALTIES	\$	13,929.21	\$ 14,000	\$ 13,000	\$ 14,000	\$ 13,000	\$	0
TOTAL REVENUE	\$	13,929.21	\$ 14,000	\$ 13,000	\$ 14,000	\$ 13,000	\$	0

**FUND**PUBLIC HEALTH - DRUG ABUSE
EDUCATION & PREVENTION FUND

FUNCTION EDUCATION **ACTIVITY**OTHER EDUCATION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - STATHAM AIDS EDUCATION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 8,000.00	\$ 7,000	\$ 13,000	\$ 13,000	\$ 13,000	\$	0
APPROP FOR CONTINGENCIES	0.00	0	1,000	1,000	0		(1,000)
GROSS TOTAL	\$ 8,000.00	\$ 7,000	\$ 14,000	\$ 14,000	\$ 13,000	\$	(1,000)
DESIGNATIONS	5,000.00	6,000	6,000	0	0		(6,000)
TOTAL RESERVES	\$ 5,000.00	\$ 6,000	\$ 6,000	\$ 0	\$ 0	\$	(6,000)
TOTAL FINANCING REQUIREMENTS	\$ 13,000.00	\$ 13,000	\$ 20,000	\$ 14,000	\$ 13,000	\$	(7,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 4,000.00	\$ 2,000	\$ 2,000	\$ 1,000	\$ 1,000	\$	(1,000)
CANCEL RES DES	0.00	5,000	5,000	6,000	6,000		1,000
REVENUE	10,736.24	7,000	13,000	7,000	6,000		(7,000)
TOTAL AVAILABLE FINANCING	\$ 14,736.24	\$ 14,000	\$ 20,000	\$ 14,000	\$ 13,000	\$	(7,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 10,736.24	\$ 7,000	\$ 13,000	\$ 7,000	\$ 6,000	\$	(7,000)
TOTAL REVENUE	\$ 10,736.24	\$ 7,000	\$ 13,000	\$ 7,000	\$ 6,000	\$	(7,000)

**FUND**PUBLIC HEALTH - STATHAM AIDS
EDUCATION FUND

**FUNCTION**HEALTH AND SANITATION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC HEALTH - STATHAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 1,307,000.00	\$ 1,352,000	\$ 1,439,000	\$ 1,326,000	\$ 1,327,000	\$	(112,000)
APPROP FOR CONTINGENCIES	0.00	0	63,000	64,000	0		(63,000)
GROSS TOTAL	\$ 1,307,000.00	\$ 1,352,000	\$ 1,502,000	\$ 1,390,000	\$ 1,327,000	\$	(175,000)
DESIGNATIONS	0.00	29,000	29,000	0	0		(29,000)
TOTAL RESERVES	\$ 0.00	\$ 29,000	\$ 29,000	\$ 0	\$ 0	\$	(29,000)
TOTAL FINANCING REQUIREMENTS	\$ 1,307,000.00	\$ 1,381,000	\$ 1,531,000	\$ 1,390,000	\$ 1,327,000	\$	(204,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 72,000.00	\$ 147,000	\$ 147,000	\$ 64,000	\$ 63,000	\$	(84,000)
CANCEL RES DES	0.00	0	0	29,000	29,000		29,000
REVENUE	1,381,684.58	1,297,000	1,384,000	1,297,000	1,235,000		(149,000)
TOTAL AVAILABLE FINANCING	\$ 1,453,684.58	\$ 1,444,000	\$ 1,531,000	\$ 1,390,000	\$ 1,327,000	\$	(204,000)
REVENUE DETAIL							
VEHICLE CODE FINES	\$ 1,381,684.58	\$ 1,297,000	\$ 1,384,000	\$ 1,297,000	\$ 1,235,000	\$	(149,000)
TOTAL REVENUE	\$ 1,381,684.58	\$ 1,297,000	\$ 1,384,000	\$ 1,297,000	\$ 1,235,000	\$	(149,000)

**FUND**PUBLIC HEALTH - STATHAM FUND

**FUNCTION**HEALTH AND SANITATION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC LIBRARY

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE BENEFITS	\$	70,580,278.70	\$	74,279,000	\$	80,826,000	\$	79,374,000	\$	79,374,000	\$	(1,452,000)
SERVICES & SUPPLIES		38,290,567.60		50,837,000		57,622,000		46,519,000		46,519,000		(11,103,000)
OTHER CHARGES		603,316.43		670,000		680,000		655,000		655,000		(25,000)
FIXED ASSETS - EQUIPMENT		1,215,681.58		1,266,000		892,000		709,000		709,000		(183,000)
OTHER FINANCING USES		4,401,000.00		3,079,000		3,079,000		500,000		500,000		(2,579,000)
GROSS TOTAL		115,090,844.31	•	130,131,000	•		•		\$		Ф.	
GROSS TOTAL	Ф	110,090,044.51	Ф	130, 131,000	\$	143,099,000	Ţ	127,757,000	Ф	127,757,000	Ф	(15,342,000)
<u>RESERVES</u>												
DESIGNATIONS	\$	5,379,000.00	\$	9,443,000	\$	9,443,000	\$	11,902,000	\$	11,902,000	\$	2,459,000
TOTAL FINANCING REQUIREMENTS	\$	120,469,844.31	\$	139,574,000	\$	152,542,000	\$	139,659,000	\$	139,659,000	\$	(12,883,000)
AVAILABLE FINANCING												
FUND BALANCE	\$	10,794,000.00	\$	16,626,000	\$	16,626,000	\$	6,570,000	\$	6,570,000	\$	(10,056,000)
CANCEL RES/DES	·	4,593,845.00	·	5,379,000	·	5,379,000		9,443,000		9,443,000	·	4,064,000
PROPERTY TAXES		59,818,316.27		62,538,000		63,286,000		61,939,000		61,939,000		(1,347,000)
VOTER APPROVED SPECIAL TAXES		12,099,301.43		12,595,000		12,595,000		12,595,000		12,595,000		0
REVENUE		49,790,166.71		49,006,000		54,656,000		49,112,000		49,112,000		(5,544,000)
TOTAL AVAILABLE FINANCING	\$	137,095,629.41	\$	146,144,000	\$	152,542,000	\$	139,659,000	\$	139,659,000	\$	(12,883,000)
BUDGETED POSITIONS		1,090.0		1,054.0		1,054.0		1,003.0		1,003.0		(51.0)
REVENUE DETAIL												
CHARGES FOR SERVICES - OTHER	\$	752,892.34	\$	529,000	\$	700,000	\$	730,000	\$	730,000	\$	30,000
COURT FEES & COSTS		200.00		0		0		0		0		0
ELECTION SERVICES		445.00		0		0		0		0		0
FEDERAL - OTHER		161,700.00		16,000		16,000		16,000		16,000		0
HOMEOWNER PROP TAX RELIEF		540,183.63		500,000		500,000		500,000		500,000		0
INTEREST		922,136.66		900,000		700,000		700,000		700,000		0
LIBRARY SERVICES		1,610,240.69		1,600,000		1,600,000		1,780,000		1,780,000		180,000
MISCELLANEOUS		608,393.23		718,000		1,187,000		1,027,000		1,027,000		(160,000)
OPERATING TRANSFERS IN		41,659,825.00		41,697,000		47,123,000		41,395,000		41,395,000		(5,728,000)
OTHER GOVERNMENTAL AGENCIES		1,357,990.22		1,611,000		1,255,000		1,569,000		1,569,000		314,000
OTHER LICENSES & PERMITS		400.00		0		0		0		0		0
OTHER SALES		5,153.83		5,000		5,000		5,000		5,000		0
OTHER STATE IN-LIEU TAXES		1,402.51		0		0		0		0		0
PEN INT & COSTS-DEL TAXES		638,255.73		0		0		0		0		0
PLANNING & ENGINEERING SERVICE		2,000.00		0		0		0		0		0
PROP TAXES - CURRENT - SEC		54,835,553.64		62,538,000		63,286,000		61,939,000		61,939,000		(1,347,000)
PROP TAXES - CURRENT - UNSEC		2,308,183.27		0		0		0		0		0
PROP TAXES - PRIOR - SEC		(78,064.26)		0		0		0		0		0

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC LIBRARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
PROP TAXES - PRIOR - UNSEC	71,593.79	0	0	0	0	0
RENTS & CONCESSIONS	12,348.47	16,000	16,000	16,000	16,000	0
SALE OF FIXED ASSETS	3,047.45	0	0	0	0	0
STATE - OTHER	1,513,551.95	1,414,000	1,554,000	1,374,000	1,374,000	(180,000)
SUPPLEMENTAL PROP TAXES - CURR	2,258,129.78	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR	422,920.05	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	12,099,301.43	12,595,000	12,595,000	12,595,000	12,595,000	0
TOTAL REVENUE	\$ 121,707,784.41	124,139,000 \$	130,537,000	\$ 123,646,000	123,646,000	\$ (6,891,000)

FUNDFUNCTIONACTIVITYPUBLIC LIBRARYEDUCATIONLIBRARY SERVICES

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC LIBRARY - A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,954,998.96	\$ 750,000	\$ 3,492,000	\$ 2,667,000	\$ 2,667,000	\$	(825,000)
FIXED ASSETS - EQUIPMENT	302,945.48	130,000	0	645,000	645,000		645,000
GROSS TOTAL	\$ 2,257,944.44	\$ 880,000	\$ 3,492,000	\$ 3,312,000	\$ 3,312,000	\$	(180,000)
TOTAL FINANCING REQUIREMENTS	\$ 2,257,944.44	\$ 880,000	\$ 3,492,000	\$ 3,312,000	\$ 3,312,000	\$	(180,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 4,120,000.00	\$ 2,792,000	\$ 2,792,000	\$ 2,612,000	\$ 2,612,000	\$	(180,000)
CANCEL RES DES	100,282.00	0	0	0	0		0
REVENUE	829,523.47	700,000	700,000	700,000	700,000		0
TOTAL AVAILABLE FINANCING	\$ 5,049,805.47	\$ 3,492,000	\$ 3,492,000	\$ 3,312,000	\$ 3,312,000	\$	(180,000)
REVENUE DETAIL							
INTEREST	\$ 329,523.47	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$	0
OPERATING TRANSFERS IN	500,000.00	500,000	500,000	500,000	500,000		0
TOTAL REVENUE	\$ 829,523.47	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$	0

FUNDFUNCTIONACTIVITYPUBLIC LIBRARY - A.C.O. FUNDEDUCATIONLIBRARY SERVICES

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC LIBRARY - DEVELOPER FEE SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 298,973.00	\$ 260,000	\$ 17,338,000	\$ 17,740,000	\$ 17,740,000	\$	402,000
APPROPRIATION FOR CONTINGENCY	0.00	0	364,000	0	0		(364,000)
GROSS TOTAL	\$ 298,973.00	\$ 260,000	\$ 17,702,000	\$ 17,740,000	\$ 17,740,000	\$	38,000
RESERVES							
DESIGNATIONS	\$ 46,000.00	\$ 0	\$ 18,000	\$ 0	\$ 0	\$	(18,000)
TOTAL FINANCING REQUIREMENTS	\$ 344,973.00	\$ 260,000	\$ 17,720,000	\$ 17,740,000	\$ 17,740,000	\$	20,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 14,987,000.00	\$ 16,230,000	\$ 16,230,000	\$ 16,885,000	\$ 16,885,000	\$	655,000
CANCEL RES/DES	155,000.00	28,000	46,000	0	0		(46,000)
SPECIAL ASSESSMENTS	713,914.00	227,000	594,000	172,000	172,000		(422,000)
REVENUE	716,994.11	660,000	850,000	683,000	683,000		(167,000)
TOTAL AVAILABLE FINANCING	\$ 16,572,908.11	\$ 17,145,000	\$ 17,720,000	\$ 17,740,000	\$ 17,740,000	\$	20,000
REVENUE DETAIL							
INTEREST	\$ 716,994.11	\$ 660,000	\$ 850,000	\$ 683,000	\$ 683,000	\$	(167,000)
SPECIAL ASSESSMENTS	713,914.00	227,000	594,000	172,000	172,000		(422,000)
TOTAL REVENUE	\$ 1,430,908.11	\$ 887,000	\$ 1,444,000	\$ 855,000	\$ 855,000	\$	(589,000)

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - ARTICLE 3 - BIKEWAY FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 1,537,349.65	\$ 1,583,000	\$ 1,941,000	\$ 1,662,000	\$ 1,662,000	\$	(279,000)
OTHER FINANCING USES	0.00	500,000	500,000	95,000	95,000		(405,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	293,000	0	0		(293,000)
GROSS TOTAL	\$ 1,537,349.65	\$ 2,083,000	\$ 2,734,000	\$ 1,757,000	\$ 1,757,000	\$	(977,000)
RESERVES							
DESIGNATIONS	\$ 992,000.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
TOTAL FINANCING REQUIREMENTS	\$ 2,529,349.65	\$ 2,083,000	\$ 2,734,000	\$ 1,757,000	\$ 1,757,000	\$	(977,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,330,000.00	\$ 426,000	\$ 426,000	\$ 239,000	\$ 239,000	\$	(187,000)
CANCEL RES/DES	429,018.00	572,000	572,000	0	0		(572,000)
REVENUE	196,480.12	1,324,000	1,736,000	1,518,000	1,518,000		(218,000)
TOTAL AVAILABLE FINANCING	\$ 2,955,498.12	\$ 2,322,000	\$ 2,734,000	\$ 1,757,000	\$ 1,757,000	\$	(977,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 14,888.76	\$ 12,000	\$ 13,000	\$ 12,000	\$ 12,000	\$	(1,000)
FEDERAL - OTHER	138,466.58	0	420,000	0	0		(420,000)
INTEREST	43,124.78	19,000	19,000	19,000	19,000		0
OTHER GOVERNMENTAL AGENCIES	0.00	9,000	0	85,000	85,000		85,000
SALES & USE TAXES	0.00	1,284,000	1,284,000	1,402,000	1,402,000		118,000
TOTAL REVENUE	\$ 196,480.12	\$ 1,324,000	\$ 1,736,000	\$ 1,518,000	\$ 1,518,000	\$	(218,000)

**FUND**PUBLIC WORKS - ARTICLE 3 - BIKEWAY FUND

**FUNCTION**PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - AVIATION CAPITAL PROJECTS FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 685,364.00	\$ 133,000	\$ 190,000	\$ 80,000	\$ 80,000	\$	(110,000)
OTHER CHARGES	141,214.17	142,000	142,000	143,000	143,000		1,000
FIXED ASSETS - B & I	1,787,145.39	2,321,000	6,663,000	2,686,000	2,686,000		(3,977,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	406,000	0	0		(406,000)
GROSS TOTAL	\$ 2,613,723.56	\$ 2,596,000	\$ 7,401,000	\$ 2,909,000	\$ 2,909,000	\$	(4,492,000)
<u>RESERVES</u>							
DESIGNATIONS	\$ 0.00	\$ 2,460,000	\$ 2,460,000	\$ 600,000	\$ 600,000	\$	(1,860,000)
TOTAL FINANCING REQUIREMENTS	\$ 2,613,723.56	\$ 5,056,000	\$ 9,861,000	\$ 3,509,000	\$ 3,509,000	\$	(6,352,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,441,000.00	\$ 2,866,000	\$ 2,866,000	\$ 379,000	\$ 379,000	\$	(2,487,000)
CANCEL RES/DES	0.00	434,000	160,000	2,300,000	2,300,000		2,140,000
REVENUE	4,013,815.39	2,135,000	6,835,000	830,000	830,000		(6,005,000)
TOTAL AVAILABLE FINANCING	\$ 5,454,815.39	\$ 5,435,000	\$ 9,861,000	\$ 3,509,000	\$ 3,509,000	\$	(6,352,000)
REVENUE DETAIL							
FEDERAL - OTHER	\$ 187,173.05	\$ 75,000	\$ 75,000	\$ 72,000	\$ 72,000	\$	(3,000)
FEDERAL AID - CONSTRUCTION/CP	1,759,156.64	1,759,000	6,384,000	0	0		(6,384,000)
INTEREST	63,862.70	26,000	26,000	0	0		(26,000)
OPERATING TRANSFERS IN	1,820,007.00	191,000	191,000	0	0		(191,000)
OPERATING TRANSFERS IN/CP	157,993.00	62,000	62,000	758,000	758,000		696,000
STATE - AID FOR AVIATION	0.00	22,000	40,000	0	0		(40,000)
STATE AID - CONSTRUCTION/CP	25,623.00	0	57,000	0	0		(57,000)
TOTAL REVENUE	\$ 4,013,815.39	\$ 2,135,000	\$ 6,835,000	\$ 830,000	\$ 830,000	\$	(6,005,000)

**FUND**PUBLIC WORKS - AVIATION
CAPITAL PROJECTS FUND

FUNCTION GENERAL **ACTIVITY**PLANT ACQUISITION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - OFF-STREET METER & PREFERENTIAL PARKING FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 253,235.02	\$ 248,000	\$ 802,000	\$ 750,000	\$ 750,000	\$	(52,000)
OTHER CHARGES	0.00	1,000	3,000	3,000	3,000		0
APPROPRIATION FOR CONTINGENCY	0.00	0	10,000	0	0		(10,000)
GROSS TOTAL	\$ 253,235.02	\$ 249,000	\$ 815,000	\$ 753,000	\$ 753,000	\$	(62,000)
TOTAL FINANCING REQUIREMENTS	\$ 253,235.02	\$ 249,000	\$ 815,000	\$ 753,000	\$ 753,000	\$	(62,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 742,000.00	\$ 652,000	\$ 652,000	\$ 575,000	\$ 575,000	\$	(77,000)
CANCEL RES/DES	1,918.00	0	0	0	0		0
REVENUE	161,263.70	172,000	163,000	178,000	178,000		15,000
TOTAL AVAILABLE FINANCING	\$ 905,181.70	\$ 824,000	\$ 815,000	\$ 753,000	\$ 753,000	\$	(62,000)
REVENUE DETAIL							
BUSINESS LICENSES	\$ (504.00)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER	2,940.80	4,000	3,000	6,000	6,000		3,000
MISCELLANEOUS	48.00	0	0	0	0		0
RENTS & CONCESSIONS	158,778.90	168,000	160,000	172,000	172,000		12,000
TOTAL REVENUE	\$ 161,263.70	\$ 172,000	\$ 163,000	\$ 178,000	\$ 178,000	\$	15,000

FUND
PUBLIC WORKS - OFF-STREET
METER & PREFERENTIAL PARKING
FUND

**FUNCTION**PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

SPECIAL FUNDS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - PROPOSITION C LOCAL RETURN FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 44,294,146.17	\$ 72,226,000	\$ 81,787,000	\$ 50,028,000	\$ 50,028,000	\$	(31,759,000)
OTHER CHARGES	163,490.00	0	0	0	0		0
FIXED ASSETS - EQUIPMENT	21,671.25	432,000	432,000	257,000	257,000		(175,000)
RESIDUAL EQUITY TRANSFERS	(7,367.00)	21,000	21,000	61,000	61,000		40,000
APPROPRIATION FOR CONTINGENCY	0.00	0	11,405,000	0	0		(11,405,000)
GROSS TOTAL	\$ 44,471,940.42	\$ 72,679,000	\$ 93,645,000	\$ 50,346,000	\$ 50,346,000	\$	(43,299,000)
TOTAL FINANCING REQUIREMENTS	\$ 44,471,940.42	\$ 72,679,000	\$ 93,645,000	\$ 50,346,000	\$ 50,346,000	\$	(43,299,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 31,999,000.00	\$ 35,729,000	\$ 35,729,000	\$ 9,517,000	\$ 9,517,000	\$	(26,212,000)
CANCEL RES/DES	5,865,050.00	1,612,000	0	0	0		0
REVENUE	42,336,668.03	44,855,000	57,916,000	40,829,000	40,829,000		(17,087,000)
TOTAL AVAILABLE FINANCING	\$ 80,200,718.03	\$ 82,196,000	\$ 93,645,000	\$ 50,346,000	\$ 50,346,000	\$	(43,299,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 57,550.00	\$ 5,000	\$ 0	\$ 0	\$ 0	\$	0
FEDERAL - OTHER	8,625,237.06	4,122,000	1,193,000	2,095,000	2,095,000		902,000
INTEREST	2,816,716.00	2,817,000	2,441,000	2,845,000	2,845,000		404,000
MISCELLANEOUS	3,326.00	0	0	0	0		0
OPERATING TRANSFERS IN	0.00	500,000	500,000	0	0		(500,000)
OTHER GOVERNMENTAL AGENCIES	15,596,360.29	22,824,000	38,797,000	21,010,000	21,010,000		(17,787,000)
RECORDING FEES	56.13	0	0	0	0		0
ROAD & STREET SERVICES	721,425.69	0	7,000	0	0		(7,000)
SALES & USE TAXES	14,429,188.36	14,587,000	14,882,000	14,879,000	14,879,000		(3,000)
STATE - OTHER	86,808.50	0	96,000	0	0		(96,000)
TOTAL REVENUE	\$ 42,336,668.03	\$ 44,855,000	\$ 57,916,000	\$ 40,829,000	\$ 40,829,000	\$	(17,087,000)

FUNDFUNCTIONACTIVITYPUBLIC WORKS - PROPOSITION CPUBLIC WAYS AND FACILITIESPUBLIC WAYSLOCAL RETURN FUNDPUBLIC WAYS

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - ROAD FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 196,774,525.50	\$ 247,355,000	\$ 302,841,000	\$ 313,094,000	\$	313,094,000	\$	10,253,000
OTHER CHARGES	5,621,089.39	2,087,000	2,087,000	6,673,000		6,673,000		4,586,000
FIXED ASSETS - LAND	47,747.27	0	0	0		0		0
FIXED ASSETS - EQUIPMENT	2,264.99	300,000	300,000	1,117,000		1,117,000		817,000
TOTAL FIXED ASSETS	50,012.26	300,000	300,000	1,117,000		1,117,000		817,000
OTHER FINANCING USES	381,000.00	0	0	0		0		0
RESIDUAL EQUITY TRANSFERS	(122,101.00)	2,259,000	2,259,000	2,648,000		2,648,000		389,000
GROSS TOTAL	\$ 202,704,526.15	\$ 252,001,000	\$ 307,487,000	\$ 323,532,000	\$	323,532,000	\$	16,045,000
RESERVES								
DESIGNATIONS	\$ 80,112,000.00	\$ 68,091,000	\$ 68,091,000	\$ 6,612,000	\$	6,612,000	\$	(61,479,000)
TOTAL FINANCING REQUIREMENTS	\$ 282,816,526.15	\$ 320,092,000	\$ 375,578,000	\$ 330,144,000	\$	330,144,000	\$	(45,434,000)
					-			
AVAILABLE FINANCING								
FUND BALANCE	\$ 7,876,000.00	\$ 20,879,000	\$ 20,879,000	\$ 8,400,000	\$	8,400,000	\$	(12,479,000)
CANCEL RES/DES	13,008,527.00	86,049,000	80,112,000	68,091,000		68,091,000		(12,021,000)
REVENUE	282,810,978.30	221,564,000	274,587,000	253,653,000		253,653,000		(20,934,000)
TOTAL AVAILABLE FINANCING	\$ 303,695,505.30	\$ 328,492,000	\$ 375,578,000	\$ 330,144,000	\$	330,144,000	\$	(45,434,000)
REVENUE DETAIL								
BUSINESS LICENSES	\$ 5,143.12	\$ 0	\$ 0	\$ 0	\$	0	\$	0
CHARGES FOR SERVICES - OTHER	33,111,550.50	15,547,000	16,395,000	10,430,000		10,430,000		(5,965,000)
CONSTRUCTION PERMITS	3,128,585.77	3,228,000	2,722,000	3,318,000		3,318,000		596,000
FEDERAL - OTHER	3,870,075.30	23,201,000	26,232,000	39,936,000		39,936,000		13,704,000
FEDERAL AID - DISASTER	7,423,185.41	1,123,000	6,930,000	3,144,000		3,144,000		(3,786,000)
FEDERAL-FOREST RESERVE REVENUE	457,330.47	430,000	0	387,000		387,000		387,000
FRANCHISES	500.00	1,000	0	1,000		1,000		1,000
INTEREST	4,241,716.16	4,164,000	2,568,000	4,164,000		4,164,000		1,596,000
MISCELLANEOUS	472,061.51	256,000	396,000	261,000		261,000		(135,000)
OPERATING TRANSFERS IN	14,112,000.00	0	0	0		0		0
OTHER GOVERNMENTAL AGENCIES	3,043,141.51	632,000	8,765,000	764,000		764,000		(8,001,000)
OTHER LICENSES & PERMITS	22,059.68	23,000	25,000	24,000		24,000		(1,000)
OTHER SALES	1,728.21	4,000	4,000	4,000		4,000		0
PEN INT & COSTS-DEL TAXES	1,178.59	0	0	0		0		0
PLANNING & ENGINEERING SERVICE	1,786,869.34	, ,	2,515,000	1,757,000		1,757,000		(758,000)
RECORDING FEES	505.96	2,000	0	0		0		0
RENTS & CONCESSIONS	18,212.22	25,000	25,000	25,000		25,000		0
ROAD & STREET SERVICES	787,980.59	765,000	4,303,000	5,569,000		5,569,000		1,266,000
ROAD PRIVILEGES & PERMITS	290,726.00	300,000	300,000	309,000		309,000		9,000
SALE OF FIXED ASSETS	807,900.38	48,000	200,000	49,000		49,000		(151,000)
SALES & USE TAXES	4,093,011.00	4,635,000	4,093,000	4,635,000		4,635,000		542,000

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - ROAD FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
STATE - HIGHWAY USERS TAX	122,096,338.47	115,000,000	126,277,000	115,000,000	115,000,000	(11,277,000)
STATE - OTHER	3,901,212.62	50,171,000	56,063,000	63,876,000	63,876,000	7,813,000
STATE AID - CONSTRUCTION/CP	76,914,459.53	0	16,774,000	0	0	(16,774,000)
STATE AID - DISASTER	2,223,505.96	229,000	0	0	0	0
TOTAL REVENUE	\$ 282,810,978.30 \$	221,564,000 \$	274,587,000 \$	253,653,000 \$	253,653,000	\$ (20,934,000)

FUNDFUNCTIONACTIVITYPUBLIC WORKS - ROAD FUNDPUBLIC WAYS AND FACILITIESPUBLIC WAYS

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - SOLID WASTE MANAGEMENT FUND

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	20,460,866.59	\$	22,046,000	\$	28,610,000	\$	35,843,000	\$	35,843,000	\$	7,233,000
FIXED ASSETS - EQUIPMENT		23,571.74		100,000		100,000		100,000		100,000		0
RESIDUAL EQUITY TRANSFERS		3,324.00		151,000		151,000		47,000		47,000		(104,000)
APPROPRIATION FOR CONTINGENCY		0.00		0		1,012,000		0		0		(1,012,000)
GROSS TOTAL	\$	20,487,762.33	\$	22,297,000	\$	29,873,000	\$	35,990,000	\$	35,990,000	\$	6,117,000
<u>RESERVES</u>												
DESIGNATIONS	\$	1,165,000.00	\$	0	\$	0	\$	0	\$	0	\$	0
TOTAL FINANCING REQUIREMENTS	\$	21,652,762.33	\$	22,297,000	\$	29,873,000	\$	35,990,000	\$	35,990,000	\$	6,117,000
AVAILABLE FINANCING												
FUND BALANCE	\$	6,079,000.00	\$	6,494,000	\$	6,494,000	\$	8,316,000	\$	8,316,000	\$	1,822,000
CANCEL RES/DES	Ť	1,958,837.00	•	2,287,000	•	1,165,000	•	0	•	0,0.0,000	Ψ.	(1,165,000)
REVENUE		20,109,439.87		21,832,000		22,214,000		27,674,000		27,674,000		5,460,000
TOTAL AVAILABLE FINANCING	\$	28,147,276.87	\$	30,613,000	\$	29,873,000	\$	35,990,000	\$	35,990,000	\$	6,117,000
REVENUE DETAIL												
BUSINESS LICENSES	\$	2,740.23	\$	0	\$	0	\$	0	\$	0	\$	0
CHARGES FOR SERVICES - OTHER		2,267,708.59		51,000		51,000		82,000		82,000		31,000
FORFEITURES & PENALTIES		9,075.00		23,000		23,000		23,000		23,000		0
FRANCHISES		905,054.24		2,282,000		3,610,000		3,641,000		3,641,000		31,000
INTEREST		535,554.86		354,000		663,000		379,000		379,000		(284,000)
MISCELLANEOUS		(293.00)	)	0		0		0		0		0
OTHER GOVERNMENTAL AGENCIES		200,000.00		300,000		300,000		690,000		690,000		390,000
PEN INT & COSTS-DEL TAXES		13,550.78		16,000		13,000		16,000		16,000		3,000
SANITATION SERVICES		15,480,014.22		17,567,000		16,756,000		21,726,000		21,726,000		4,970,000
STATE - OTHER		696,034.95		1,239,000		798,000		1,117,000		1,117,000		319,000
TOTAL REVENUE	\$	20,109,439.87	\$	21,832,000	\$	22,214,000	\$	27,674,000	\$	27,674,000	\$	5,460,000

**FUND**PUBLIC WORKS - SOLID WASTE MANAGEMENT FUND

**FUNCTION**HEALTH AND SANITATION

ACTIVITY SANITATION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - SPECIAL ROAD DISTRICTS SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 5,546,220.97	\$	6,411,000	\$ 7,358,000	\$ 7,576,000	\$ 7,576,000	\$	218,000
APPROPRIATION FOR CONTINGENCY	0.00		0	196,000	0	0		(196,000)
GROSS TOTAL	\$ 5,546,220.97	\$	6,411,000	\$ 7,554,000	\$ 7,576,000	\$ 7,576,000	\$	22,000
TOTAL FINANCING REQUIREMENTS	\$ 5,546,220.97	\$	6,411,000	\$ 7,554,000	\$ 7,576,000	\$ 7,576,000	\$	22,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 1,321,000.00	\$	1,735,000	\$ 1,735,000	\$ 1,332,000	\$ 1,332,000	\$	(403,000)
CANCEL RES/DES	167,040.00		0	0	0	0		0
PROPERTY TAXES	5,579,167.19		5,794,000	5,623,000	6,028,000	6,028,000		405,000
REVENUE	213,476.60		214,000	196,000	216,000	216,000		20,000
TOTAL AVAILABLE FINANCING	\$ 7,280,683.79	\$	7,743,000	\$ 7,554,000	\$ 7,576,000	\$ 7,576,000	\$	22,000
REVENUE DETAIL								
FEDERAL - OTHER	\$ 7,392.50	\$	0	\$ 0	\$ 0	\$ 0	\$	0
HOMEOWNER PROP TAX RELIEF	49,407.76		53,000	53,000	54,000	54,000		1,000
INTEREST	121,521.43		125,000	108,000	125,000	125,000		17,000
OTHER STATE IN-LIEU TAXES	294.28		0	0	0	0		0
PEN INT & COSTS-DEL TAXES	34,860.63		36,000	35,000	37,000	37,000		2,000
PROP TAXES - CURRENT - SEC	5,179,840.10		5,549,000	5,377,000	5,773,000	5,773,000		396,000
PROP TAXES - CURRENT - UNSEC	256,466.48		245,000	246,000	255,000	255,000		9,000
PROP TAXES - PRIOR - SEC	(78,583.38)	1	0	0	0	0		0
PROP TAXES - PRIOR - UNSEC	(20,397.14)	1	0	0	0	0		0
SUPPLEMENTAL PROP TAXES - CURR	316,400.80		0	0	0	0		0
SUPPLEMENTAL PROP TAXES- PRIOR	(74,559.67)	1	0	0	0	0		0
TOTAL REVENUE	\$ 5,792,643.79	\$	6,008,000	\$ 5,819,000	\$ 6,244,000	\$ 6,244,000	\$	425,000

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGISTRAR-RECORDER - MICROGRAPHICS FUND

FY 2007-08 CLASSIFICATION ACTUAL		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OTHER FINANCING USES	\$	1,140,241.20	\$ 18,213,000	\$ 18,596,000	\$ 1,485,000	\$ 1,485,000	\$	(17,111,000)
GROSS TOTAL	\$	1,140,241.20	\$ 18,213,000	\$ 18,596,000	\$ 1,485,000	\$ 1,485,000	\$	(17,111,000)
<u>RESERVES</u>								
DESIGNATIONS	\$	17,858,000.00	\$ 1,131,000	\$ 1,131,000	\$ 0	\$ 0	\$	(1,131,000)
TOTAL FINANCING REQUIREMENTS	\$	18,998,241.20	\$ 19,344,000	\$ 19,727,000	\$ 1,485,000	\$ 1,485,000	\$	(18,242,000)
AVAILABLE FINANCING								
CANCEL RES/DES		1,131,000.00	17,858,000	17,858,000	0	0		(17,858,000)
REVENUE		17,868,094.42	1,486,000	1,869,000	1,485,000	1,485,000		(384,000)
TOTAL AVAILABLE FINANCING	\$	18,999,094.42	\$ 19,344,000	\$ 19,727,000	\$ 1,485,000	\$ 1,485,000	\$	(18,242,000)
REVENUE DETAIL								
RECORDING FEES	\$	17,868,094.42	\$ 1,486,000	\$ 1,869,000	\$ 1,485,000	\$ 1,485,000	\$	(384,000)
TOTAL REVENUE	\$	17,868,094.42	\$ 1,486,000	\$ 1,869,000	\$ 1,485,000	\$ 1,485,000	\$	(384,000)

FUND REGISTRAR-RECORDER -MICROGRAPHICS FUND FUNCTION
PUBLIC PROTECTION

**ACTIVITY**OTHER PROTECTION

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGISTRAR-RECORDER - MODERNIZATION AND IMPROVEMENT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 34,507,061.99	\$ 13,396,000	\$ 22,822,000	\$ 5,649,000	\$ 5,649,000	\$	(17,173,000)
GROSS TOTAL	\$ 34,507,061.99	\$ 13,396,000	\$ 22,822,000	\$ 5,649,000	\$ 5,649,000	\$	(17,173,000)
RESERVES							
DESIGNATIONS	\$ 9,473,000.00	\$ 1,726,000	\$ 1,726,000	\$ 0	\$ 0	\$	(1,726,000)
TOTAL FINANCING REQUIREMENTS	\$ 43,980,061.99	\$ 15,122,000	\$ 24,548,000	\$ 5,649,000	\$ 5,649,000	\$	(18,899,000)
AVAILABLE FINANCING							
CANCEL RES/DES	1,726,000.00	9,473,000	9,473,000	0	0		(9,473,000)
REVENUE	42,254,088.48	5,649,000	15,075,000	5,649,000	5,649,000		(9,426,000)
TOTAL AVAILABLE FINANCING	\$ 43,980,088.48	\$ 15,122,000	\$ 24,548,000	\$ 5,649,000	\$ 5,649,000	\$	(18,899,000)
REVENUE DETAIL							
RECORDING FEES	\$ 42,254,088.48	\$ 5,649,000	\$ 15,075,000	\$ 5,649,000	\$ 5,649,000	\$	(9,426,000)
TOTAL REVENUE	\$ 42,254,088.48	\$ 5,649,000	\$ 15,075,000	\$ 5,649,000	\$ 5,649,000	\$	(9,426,000)

**FUND** 

REGISTRAR-RECORDER -MODERNIZATION AND IMPROVEMENT FUND

**FUNCTION** 

PUBLIC PROTECTION

**ACTIVITY** 

OTHER PROTECTION

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGISTRAR-RECORDER - MULTI-COUNTY E-RECORDING PROJECT FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET		ı	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS									
OTHER FINANCING USES	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
GROSS TOTAL	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
AVAILABLE FINANCING									
REVENUE	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
TOTAL AVAILABLE FINANCING	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
REVENUE DETAIL									
RECORDING FEES	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000
TOTAL REVENUE	\$ 0.00	\$ 150,000	\$	0	\$	150,000	\$ 150,000	\$	150,000

FUND
REGISTRAR-RECORDER - MULTICOUNTY E-RECORDING PROJECT
FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGISTRAR-RECORDER - SOCIAL SECURITY TRUNCATION

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 0.00	\$ 1,397,000	\$ 1,397,000	\$ 1,600,000	\$ 1,600,000	\$	203,000
GROSS TOTAL	\$ 0.00	\$ 1,397,000	\$ 1,397,000	\$ 1,600,000	\$ 1,600,000	\$	203,000
TOTAL FINANCING REQUIREMENTS	\$ 0.00	\$ 1,397,000	\$ 1,397,000	\$ 1,600,000	\$ 1,600,000	\$	203,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 0.00	\$ 197,000	\$ 197,000	\$ 200,000	\$ 200,000	\$	3,000
REVENUE	197,366.00	1,400,000	 1,200,000	1,400,000	1,400,000		200,000
TOTAL AVAILABLE FINANCING	\$ 197,366.00	\$ 1,597,000	\$ 1,397,000	\$ 1,600,000	\$ 1,600,000	\$	203,000
REVENUE DETAIL							
RECORDING FEES	\$ 197,366.00	\$ 1,400,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$	200,000
TOTAL REVENUE	\$ 197,366.00	\$ 1,400,000	\$ 1,200,000	\$ 1,400,000	\$ 1,400,000	\$	200,000

FUND REGISTRAR-RECORDER - SOCIAL PUBLIC PROTECTION SECURITY TRUNCATION

**FUNCTION** 

ACTIVITY OTHER PROTECTION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGISTRAR-RECORDER - VITALS AND HEALTH STATISTICS FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 1,243,926.52	\$ 5,151,000	\$ 4,867,000	\$ 1,474,000	\$ 1,474,000	\$	(3,393,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	680,000	0	0		(680,000)
GROSS TOTAL	\$ 1,243,926.52	\$ 5,151,000	\$ 5,547,000	\$ 1,474,000	\$ 1,474,000	\$	(4,073,000)
RESERVES							
DESIGNATIONS	\$ 1,689,000.00	\$ 493,000	\$ 493,000	\$ 0	\$ 0	\$	(493,000)
TOTAL FINANCING REQUIREMENTS	\$ 2,932,926.52	\$ 5,644,000	\$ 6,040,000	\$ 1,474,000	\$ 1,474,000	\$	(4,566,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 0.00	\$ 2,892,000	\$ 2,892,000	\$ 452,000	\$ 288,000	\$	(2,604,000)
CANCEL RES/DES	0.00	2,018,000	2,018,000	0	164,000		(1,854,000)
REVENUE	5,825,077.50	1,022,000	1,130,000	1,022,000	1,022,000		(108,000)
TOTAL AVAILABLE FINANCING	\$ 5,825,077.50	\$ 5,932,000	\$ 6,040,000	\$ 1,474,000	\$ 1,474,000	\$	(4,566,000)
REVENUE DETAIL							
RECORDING FEES	\$ 5,825,077.50	\$ 1,022,000	\$ 1,130,000	\$ 1,022,000	\$ 1,022,000	\$	(108,000)
TOTAL REVENUE	\$ 5,825,077.50	\$ 1,022,000	\$ 1,130,000	\$ 1,022,000	\$ 1,022,000	\$	(108,000)

FUND FUNCTION ACTIVITY

REGISTRAR-RECORDER - VITALS AND HEALTH STATISTICS FUND

PUBLIC PROTECTION

OTHER PROTECTION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 6,415,047.66	\$ 10,129,000	\$ 34,629,000	\$ 34,629,000	\$ 34,629,000	\$	0
FIXED ASSETS - EQUIPMENT	13,267.26	4,000,000	12,000,000	23,815,000	23,815,000		11,815,000
OTHER FINANCING USES	0.00	0	2,367,000	2,367,000	2,367,000		0
APPROP FOR CONTINGENCIES	0.00	0	7,349,000	0	0		(7,349,000)
GROSS TOTAL	\$ 6,428,314.92	\$ 14,129,000	\$ 56,345,000	\$ 60,811,000	\$ 60,811,000	\$	4,466,000
DESIGNATIONS	7,559,000.00	4,911,000	 4,911,000	0	 0		(4,911,000)
TOTAL RESERVES	\$ 7,559,000.00	\$ 4,911,000	\$ 4,911,000	\$ 0	\$ 0	\$	(4,911,000)
TOTAL FINANCING REQUIREMENTS	\$ 13,987,314.92	\$ 19,040,000	\$ 61,256,000	\$ 60,811,000	\$ 60,811,000	\$	(445,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 38,012,000.00	\$ 40,797,000	\$ 40,797,000	\$ 42,608,000	\$ 42,608,000	\$	1,811,000
CANCEL RES DES	3,479,081.00	7,559,000	7,559,000	4,911,000	4,911,000		(2,648,000)
REVENUE	13,292,965.30	13,292,000	12,900,000	13,292,000	13,292,000		392,000
TOTAL AVAILABLE FINANCING	\$ 54,784,046.30	\$ 61,648,000	\$ 61,256,000	\$ 60,811,000	\$ 60,811,000	\$	(445,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 3,363,150.67	\$ 3,363,000	\$ 3,500,000	\$ 3,363,000	\$ 3,363,000	\$	(137,000)
INTEREST	2,220,605.79	2,220,000	1,500,000	2,220,000	2,220,000		720,000
MISCELLANEOUS	205.64	0	0	0	0		0
STATE - OTHER	7,709,003.20	7,709,000	7,900,000	7,709,000	7,709,000		(191,000)
TOTAL REVENUE	\$ 13,292,965.30	\$ 13,292,000	\$ 12,900,000	\$ 13,292,000	\$ 13,292,000	\$	392,000

FUND
SHERIFF - AUTOMATED
FINGERPRINT IDENTIFICATION
SYSTEM FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - AUTOMATION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 971,285.72	\$ 519,000	\$ 8,523,000	\$ 10,352,000	\$ 10,352,000	\$	1,829,000
FIXED ASSETS - EQUIPMENT	131,659.39	75,000	9,600,000	10,000,000	10,000,000		400,000
OTHER FINANCING USES	0.00	0	400,000	0	0		(400,000)
APPROP FOR CONTINGENCIES	0.00	0	573,000	0	0		(573,000)
GROSS TOTAL	\$ 1,102,945.11	\$ 594,000	\$ 19,096,000	\$ 20,352,000	\$ 20,352,000	\$	1,256,000
TOTAL FINANCING REQUIREMENTS	\$ 1,102,945.11	\$ 594,000	\$ 19,096,000	\$ 20,352,000	\$ 20,352,000	\$	1,256,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 11,518,000.00	\$ 14,896,000	\$ 14,896,000	\$ 17,352,000	\$ 17,352,000	\$	2,456,000
CANCEL RES DES	458.00	0	0	0	0		0
REVENUE	4,480,896.33	3,050,000	4,200,000	3,000,000	3,000,000		(1,200,000)
TOTAL AVAILABLE FINANCING	\$ 15,999,354.33	\$ 17,946,000	\$ 19,096,000	\$ 20,352,000	\$ 20,352,000	\$	1,256,000
REVENUE DETAIL							
CIVIL PROCESS SERVICE	\$ 3,885,173.00	\$ 2,700,000	\$ 3,800,000	\$ 2,700,000	\$ 2,700,000	\$	(1,100,000)
INTEREST	595,723.33	350,000	400,000	300,000	300,000		(100,000)
TOTAL REVENUE	\$ 4,480,896.33	\$ 3,050,000	\$ 4,200,000	\$ 3,000,000	\$ 3,000,000	\$	(1,200,000)

FUNDFUNCTIONACTIVITYSHERIFF - AUTOMATION FUNDPUBLIC PROTECTIONPOLICE PROTECTION

#### **SPECIAL FUNDS**

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - COUNTYWIDE WARRANT SYSTEM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OTHER FINANCING USES	\$ 2,403,000.00	\$ 2,200,000	\$ 2,608,000	\$ 2,108,000	\$ 2,108,000	\$	(500,000)
GROSS TOTAL	\$ 2,403,000.00	\$ 2,200,000	\$ 2,608,000	\$ 2,108,000	\$ 2,108,000	\$	(500,000)
TOTAL FINANCING REQUIREMENTS	\$ 2,403,000.00	\$ 2,200,000	\$ 2,608,000	\$ 2,108,000	\$ 2,108,000	\$	(500,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 171,000.00	\$ 208,000	\$ 208,000	\$ 58,000	\$ 58,000	\$	(150,000)
REVENUE	2,440,112.74	2,050,000	2,400,000	2,050,000	2,050,000		(350,000)
TOTAL AVAILABLE FINANCING	\$ 2,611,112.74	\$ 2,258,000	\$ 2,608,000	\$ 2,108,000	\$ 2,108,000	\$	(500,000)
REVENUE DETAIL							
FORFEITURES & PENALTIES	\$ 2,440,112.74	\$ 2,050,000	\$ 2,400,000	\$ 2,050,000	\$ 2,050,000	\$	(350,000)
TOTAL REVENUE	\$ 2,440,112.74	\$ 2,050,000	\$ 2,400,000	\$ 2,050,000	\$ 2,050,000	\$	(350,000)

**FUND**SHERIFF - COUNTYWIDE WARRANT SYSTEM FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
OTHER PROTECTION

SPECIAL FUNDS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - INMATE WELFARE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 40,296,142.60	\$ 45,191,000	\$ 45,191,000	\$ 52,934,000	\$ 52,934,000	\$	7,743,000
FIXED ASSETS - EQUIPMENT	1,076,786.34	576,000	2,000,000	1,500,000	1,500,000		(500,000)
OTHER FINANCING USES	9,561,100.08	15,362,000	19,000,000	19,000,000	19,000,000		0
APPROP FOR CONTINGENCIES	0.00	0	8,000,000	0	0		(8,000,000)
GROSS TOTAL	\$ 50,934,029.02	\$ 61,129,000	\$ 74,191,000	\$ 73,434,000	\$ 73,434,000	\$	(757,000)
TOTAL FINANCING REQUIREMENTS	\$ 50,934,029.02	\$ 61,129,000	\$ 74,191,000	\$ 73,434,000	\$ 73,434,000	\$	(757,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 34,291,000.00	\$ 34,191,000	\$ 34,191,000	\$ 23,248,000	\$ 23,248,000	\$	(10,943,000)
CANCEL RES DES	10,967.00	0	0	0	0		0
REVENUE	50,822,964.04	50,186,000	40,000,000	50,186,000	50,186,000		10,186,000
TOTAL AVAILABLE FINANCING	\$ 85,124,931.04	\$ 84,377,000	\$ 74,191,000	\$ 73,434,000	\$ 73,434,000	\$	(757,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 4,607.48	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
INTEREST	2,212,709.41	1,200,000	2,000,000	1,200,000	1,200,000		(800,000)
MISCELLANEOUS	40,620,635.10	34,070,000	38,000,000	34,070,000	34,070,000		(3,930,000)
RENTS & CONCESSIONS	7,985,012.05	14,916,000	0	14,916,000	14,916,000		14,916,000
TOTAL REVENUE	\$ 50,822,964.04	\$ 50,186,000	\$ 40,000,000	\$ 50,186,000	\$ 50,186,000	\$	10,186,000

FUNDFUNCTIONACTIVITYSHERIFF - INMATE WELFARE FUNDPUBLIC PROTECTIONOTHER PROTECTION

SPECIAL FUNDS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 5,285,924.06	\$ 4,800,000	\$ 13,271,000	\$ 18,255,000	\$ 18,255,000	\$	4,984,000
FIXED ASSETS - EQUIPMENT	1,718,727.34	1,690,000	2,000,000	2,000,000	2,000,000		0
OTHER FINANCING USES	0.00	0	2,500,000	2,500,000	2,500,000		0
APPROP FOR CONTINGENCIES	0.00	0	2,665,000	0	0		(2,665,000)
GROSS TOTAL	\$ 7,004,651.40	\$ 6,490,000	\$ 20,436,000	\$ 22,755,000	\$ 22,755,000	\$	2,319,000
DESIGNATIONS	0.00	788,000	 788,000	0	0		(788,000)
TOTAL RESERVES	\$ 0.00	\$ 788,000	\$ 788,000	\$ 0	\$ 0	\$	(788,000)
TOTAL FINANCING REQUIREMENTS	\$ 7,004,651.40	\$ 7,278,000	\$ 21,224,000	\$ 22,755,000	\$ 22,755,000	\$	1,531,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 14,282,000.00	\$ 13,824,000	\$ 13,824,000	\$ 13,901,000	\$ 13,901,000	\$	77,000
CANCEL RES DES	24,331.00	0	0	788,000	788,000		788,000
REVENUE	6,522,820.01	7,355,000	7,400,000	8,066,000	8,066,000		666,000
TOTAL AVAILABLE FINANCING	\$ 20,829,151.01	\$ 21,179,000	\$ 21,224,000	\$ 22,755,000	\$ 22,755,000	\$	1,531,000
REVENUE DETAIL							
INTEREST	\$ 742,592.02	\$ 286,000	\$ 850,000	\$ 360,000	\$ 360,000	\$	(490,000)
MISCELLANEOUS	5,775,956.74	7,048,000	6,535,000	7,691,000	7,691,000		1,156,000
SALE OF FIXED ASSETS	 4,271.25	21,000	15,000	15,000	15,000		0
TOTAL REVENUE	\$ 6,522,820.01	\$ 7,355,000	\$ 7,400,000	\$ 8,066,000	\$ 8,066,000	\$	666,000

FUND
SHERIFF - NARCOTICS
ENFORCEMENT SPECIAL FUND

**FUNCTION**PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

**SPECIAL FUNDS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - PROCESSING FEE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 80,744.57	\$ 642,000	\$ 2,007,000	\$ 2,739,000	\$ 2,739,000	\$	732,000
FIXED ASSETS - EQUIPMENT	435,585.11	6,269,000	6,269,000	5,585,000	5,585,000		(684,000)
OTHER FINANCING USES	0.00	0	1,700,000	1,896,000	1,896,000		196,000
APPROP FOR CONTINGENCIES	0.00	0	1,496,000	0	0		(1,496,000)
GROSS TOTAL	\$ 516,329.68	\$ 6,911,000	\$ 11,472,000	\$ 10,220,000	\$ 10,220,000	\$	(1,252,000)
DESIGNATIONS	0.00	2,539,000	2,539,000	0	0		(2,539,000)
TOTAL RESERVES	\$ 0.00	\$ 2,539,000	\$ 2,539,000	\$ 0	\$ 0	\$	(2,539,000)
TOTAL FINANCING REQUIREMENTS	\$ 516,329.68	\$ 9,450,000	\$ 14,011,000	\$ 10,220,000	\$ 10,220,000	\$	(3,791,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 6,533,000.00	\$ 10,711,000	\$ 10,711,000	\$ 4,471,000	\$ 4,471,000	\$	(6,240,000)
CANCEL RES DES	0.00	0	0	2,539,000	2,539,000		2,539,000
REVENUE	4,694,852.17	3,210,000	3,300,000	3,210,000	3,210,000		(90,000)
TOTAL AVAILABLE FINANCING	\$ 11,227,852.17	\$ 13,921,000	\$ 14,011,000	\$ 10,220,000	\$ 10,220,000	\$	(3,791,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 4,268,508.82	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$	0
INTEREST	426,343.35	210,000	300,000	210,000	210,000		(90,000)
TOTAL REVENUE	\$ 4,694,852.17	\$ 3,210,000	\$ 3,300,000	\$ 3,210,000	\$ 3,210,000	\$	(90,000)

FUNDFUNCTIONACTIVITYSHERIFF - PROCESSING FEE FUNDPUBLIC PROTECTIONPOLICE PROTECTION

SPECIAL FUNDS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - SPECIAL TRAINING FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 652,465.50	\$ 2,500,000	\$ 2,681,000	\$ 3,845,000	\$ 3,845,000	\$	1,164,000
FIXED ASSETS - EQUIPMENT	1,211,703.13	1,300,000	1,300,000	1,700,000	1,700,000		400,000
OTHER FINANCING USES	0.00	0	1,500,000	2,300,000	2,300,000		800,000
APPROP FOR CONTINGENCIES	0.00	0	822,000	0	0		(822,000)
GROSS TOTAL	\$ 1,864,168.63	\$ 3,800,000	\$ 6,303,000	\$ 7,845,000	\$ 7,845,000	\$	1,542,000
DESIGNATIONS	0.00	1,114,000	1,114,000	0	0		(1,114,000)
TOTAL RESERVES	\$ 0.00	\$ 1,114,000	\$ 1,114,000	\$ 0	\$ 0	\$	(1,114,000)
TOTAL FINANCING REQUIREMENTS	\$ 1,864,168.63	\$ 4,914,000	\$ 7,417,000	\$ 7,845,000	\$ 7,845,000	\$	428,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 3,197,000.00	\$ 5,005,000	\$ 5,005,000	\$ 3,711,000	\$ 3,711,000	\$	(1,294,000)
CANCEL RES DES	223,088.00	0	0	1,114,000	1,114,000		1,114,000
REVENUE	3,448,965.66	3,620,000	2,412,000	3,020,000	3,020,000		608,000
TOTAL AVAILABLE FINANCING	\$ 6,869,053.66	\$ 8,625,000	\$ 7,417,000	\$ 7,845,000	\$ 7,845,000	\$	428,000
REVENUE DETAIL							
BUSINESS LICENSES	\$ 2,290.34	\$ 0	\$ 7,000	\$ 0	\$ 0	\$	(7,000)
CHARGES FOR SERVICES - OTHER	162,750.00	0	0	0	0		0
EDUCATIONAL SERVICES	3,274,157.92	3,500,000	2,400,000	2,900,000	2,900,000		500,000
FEDERAL - OTHER	0.00	110,000	0	110,000	110,000		110,000
MISCELLANEOUS	 9,767.40	10,000	5,000	10,000	10,000		5,000
TOTAL REVENUE	\$ 3,448,965.66	\$ 3,620,000	\$ 2,412,000	\$ 3,020,000	\$ 3,020,000	\$	608,000

**FUND**SHERIFF - SPECIAL TRAINING FUND

FUNCTION
PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

SPECIAL FUNDS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 8,537,836.45	\$ 6,250,000	\$ 5,657,000	\$ 5,678,000	\$ 5,678,000	\$	21,000
FIXED ASSETS - EQUIPMENT	43,260.66	144,000	200,000	150,000	150,000		(50,000)
OTHER FINANCING USES	0.00	0	3,415,000	0	0		(3,415,000)
GROSS TOTAL	\$ 8,581,097.11	\$ 6,394,000	\$ 9,272,000	\$ 5,828,000	\$ 5,828,000	\$	(3,444,000)
TOTAL FINANCING REQUIREMENTS	\$ 8,581,097.11	\$ 6,394,000	\$ 9,272,000	\$ 5,828,000	\$ 5,828,000	\$	(3,444,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,355,000.00	\$ 902,000	\$ 902,000	\$ 175,000	\$ 175,000	\$	(727,000)
CANCEL RES DES	47,328.00	0	0	0	0		0
REVENUE	8,079,977.93	5,667,000	8,370,000	5,653,000	5,653,000		(2,717,000)
TOTAL AVAILABLE FINANCING	\$ 9,482,305.93	\$ 6,569,000	\$ 9,272,000	\$ 5,828,000	\$ 5,828,000	\$	(3,444,000)
REVENUE DETAIL							
INTEREST	\$ 115,042.64	\$ 32,000	\$ 175,000	\$ 43,000	\$ 43,000	\$	(132,000)
MISCELLANEOUS	2,144,455.30	55,000	50,000	50,000	50,000		0
SALE OF FIXED ASSETS	63,496.25	80,000	45,000	60,000	60,000		15,000
STATE - OTHER	5,756,983.74	5,500,000	8,100,000	5,500,000	5,500,000		(2,600,000)
TOTAL REVENUE	\$ 8,079,977.93	\$ 5,667,000	\$ 8,370,000	\$ 5,653,000	\$ 5,653,000	\$	(2,717,000)

FUND SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND **FUNCTION**PUBLIC PROTECTION

ACTIVITY
POLICE PROTECTION

#### **SPECIAL FUNDS**

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON SMALL CLAIMS ADVISOR PROGRAM FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 648,000.00	\$ 852,000	\$ 1,016,000	\$ 994,000	\$ 994,000	\$	(22,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	60,000	0	0		(60,000)
GROSS TOTAL	\$ 648,000.00	\$ 852,000	\$ 1,076,000	\$ 994,000	\$ 994,000	\$	(82,000)
TOTAL FINANCING REQUIREMENTS	\$ 648,000.00	\$ 852,000	\$ 1,076,000	\$ 994,000	\$ 994,000	\$	(82,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 107,000.00	\$ 258,000	\$ 258,000	\$ 176,000	\$ 176,000	\$	(82,000)
CANCEL RES/DES	94,000.00	0	0	0	0		0
REVENUE	705,312.35	770,000	818,000	818,000	818,000		0
TOTAL AVAILABLE FINANCING	\$ 906,312.35	\$ 1,028,000	\$ 1,076,000	\$ 994,000	\$ 994,000	\$	(82,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 0.01	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
COURT FEES & COSTS	683,462.56	750,000	816,000	816,000	816,000		0
INTEREST	21,849.78	20,000	2,000	2,000	2,000		0
TOTAL REVENUE	\$ 705,312.35	\$ 770,000	\$ 818,000	\$ 818,000	\$ 818,000	\$	0

FUNDFUNCTIONACTIVITYSMALL CLAIMS ADVISOR PROGRAMPUBLIC PROTECTIONOTHER PROTECTIONFUND



# **Special Districts**

### **Special Districts**

The following Special Districts provide a variety of specialized services to various locations throughout the County. They are financed by a combination of property taxes, benefit assessments, and user charges as a means of equitably distributing the costs of providing services to benefited properties and residents.

### 

These funds are administered by the Fire Department and provide funding for capital improvements, including the replacement and construction of additional fire stations. The 2009-10 Proposed Budget request anticipates bond financing to provide sufficient funding for existing capital projects.

#### 

These districts are administered by the Department of Parks and Recreation. Landscape Maintenance Districts and Landscaping and Lighting Act Districts (LLAD) provide maintenance for landscaping on road medians, parkways, greenbelts, and other open space areas designated within the boundaries of the districts, for which maintenance easements have been granted to the County and for which property owners pay a benefit assessment. The 2009-10 Proposed Budget reflects an increase in appropriation and available financing to fund development and continued maintenance of parkway panels, median strips, slopes, and open space areas.

#### 

These districts are administered by the Department of Parks and Recreation. Recreation and Park Districts are special tax districts which receive ad valorem property taxes. These districts were formed under the provisions of Section 5780 et seq. of the California Public Resources Code to make landscape improvements and provide for their continued maintenance. The 2009-10 Proposed Budget reflects an increase in appropriation and available financing to fund development and maintenance of parkway panels, median strips, slopes, and open space areas.

### 

This budget is administered by the Department of Public Works. The Flood Control District constructs and maintains dams, debris basins and storm drain systems to provide regional and local flood protection in the County. Funding is provided mainly through property tax and benefit assessment collections. The 2009-10 Proposed Budget reflects an overall net decrease of \$23.5 million primarily due to reductions in the amount of \$19.3 million related to contracts awarded in the prior fiscal year for the Stormwater and Urban Runoff Quality Program; \$12.9 million for construction, repair and rehabilitation of groundwater recharge and seawater intrusion control facilities; \$2.6 million for decreased flood plain management activities and watershed multi-use studies; \$1.3 million for anticipated decreases in services to cities and other agencies, as well as, reductions in designations and contingencies of \$3.0 million and \$1.7 million respectively; offset by a \$17.3 million increase for the operation and maintenance of debris control facilities, flood maintenance facilities, improvements and debris control facilities, the construction of runoff regulation and multi-purpose enhancement for flood control facilities, and activities related to permit issuance and inspection.

#### 

The Flood Control/Debt Services Budget provided for the redemption and interest payment of Flood Control District Storm Drain Bonds approved by the electorate in 1970. Due to final payment and maturity of the 1970 Storm Drain Bond No. 4 in 2007-08, this budget is no longer necessary.

### 

The Garbage Disposal Districts (GDD) provide garbage and disposal services within specified unincorporated areas of Los Angeles County. Funding is provided through the garbage collection and disposal service fee levied upon real properties in each of the GDD and a limited amount of ad valorem property taxes for six of the seven GDD. The 2009-10 Proposed Budget reflects an overall increase of \$3.9 million primarily due to anticipated increases in refuse units in all districts, except for Walnut Park, negotiated increases in garbage collection contract costs, and an increase in designations set aside to offset future contract increases, except for Malibu, funded by cancellation of prior year designations.

### 

Other Special Districts include the Antelope Valley Drainage Fee District, Drainage Special Assessment Areas, and Bridge and Major Thoroughfare Construction Fee Districts (BMTCFD). These districts provide a variety of services including: maintenance of dewatering wells; cleaning of catch, storm, and retention basins; and construction of roads and highways required for future development. The 2009-10 Proposed Budget continues funding for the routine administration and management of the drainage systems, and anticipated construction activities in various BMTCFD, reflecting a \$40.4 million net decrease primarily due to the anticipated reduction in construction activities resulting from a downturn in subdivision development occurring in the Castaic District (\$36.0 million) and Bouquet Canyon District, (\$4.7 million).

### 

This budget provides for the operation, construction and/or upgrades of sewer systems for two sewer maintenance districts, one accumulative capital outlay fund, and nine tax zones. The primary source of revenue is the sewer service charge imposed on parcels of real property. The 2009-10 Proposed Budget reflects an overall increase of \$117,000 primarily due to a shift in appropriations establishing a \$1,038,000 Designation to finance Phase I of the Marina Sewer Upgrade Project to install 1,270 linear feet of sewer pipeline in the Marina Sewer Maintenance District, a decrease in revenues resulting from the withdrawal of the City of Lancaster in 2008-09 and the anticipated withdrawal of the City of Palmdale in 2009-10 from the Consolidated Sewer Maintenance District. No rate increases are anticipated for 2009-10.

#### 

This budget provides for the operation, maintenance, and repair of street lighting in various districts throughout Los Angeles County. Funding is provided through property tax and benefit assessment collections. The 2009-10 Proposed Budget reflects an increase in appropriation primarily due to an increase in energy cost and upgrade of street lighting systems in certain districts, offset by a reduction in contingencies.

#### 

On November 3, 1992, Los Angeles voters approved the Safe Neighborhood Parks Proposition, which established the Regional Park and Open Space District to fund the acquisition and development of park, recreation, and open space resources in the unincorporated and incorporated areas of the County through the collection of a benefit assessment on property. Subsequently, on November 5, 1996, the voters approved a second Safe Neighborhood Parks Proposition, which levied an additional assessment within the District, amended the method of the assessment, and authorized expenditure of excess District revenues for any authorized purpose of the District. In March 2007, the District issued Refunding Revenue Bonds Series 2007A which was available for delivery on July 5, 2007, to refund the then outstanding 1997 Revenue Bonds, which allowed more assessments to be utilized for authorized purposes of the District. The 2009-10 Proposed Budget reflects funding for both County and outside agency capital projects, financed through the benefit assessment.

### SPECIAL DISTRICT FUNDS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FIRE DEPARTMENT

SERVICES & SUPPLIES   98,469,305.70   133,613,000   125,754,000   122,391,000   122,383,000   (4,401)   S. & SEXPENDITURE DISTRIBUTION   1,610.88   7,7000,00000   7,7000,0000   7,7000,0000   7,7000,0000   7,7000,0000   7,70000   7,7000,00000   7,7000,0	CLASSIFICATION	,	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
SERVICES & SUPPLIES   98,469,305.70   133,613,000   122,754,000   122,391,000   122,353,000   (4,401)   \$8.8 SEXPENDITURE DISTRIBUTION   1,610.88   7,7000,000   7,7000   7,7	FINANCING REQUIREMENTS												
S. S. S. S. S. S. S. S. S. PENDITURE DISTRIBUTION   1,610.88   07,000,000   (7,000,000)   (7,000,0	SALARIES & EMPLOYEE BENEFITS	\$	718,219,626.37	\$	746,349,000	\$	767,203,000	\$	766,842,000	\$	766,842,000	\$	(361,000)
TOTAL S& S  882,093.52 1,056,000 1,069,000 2,064,000 2,064,000 995 FIXED ASSETS - EQUIPMENT 8,356,819,688 2,0922,000 26,860,000 11,303,000 113,030,000 113,000,000 100 100 100 100 100 100 100 100	SERVICES & SUPPLIES		98,469,305.70		133,613,000		126,754,000		122,391,000		122,353,000		(4,401,000)
THER CHARGES 8882,033.52 1,056,000 1,069,000 2,064,000 2,064,000 995 FIXED ASSETS - EQUIPMENT 8,356,819.68 20,922,000 26,860,000 11,303,000 11,303,000 (15,557 OTHER FINANCING USES 15,961,000 00 13,351,000 10,951,000 12,902,000 12,902,000 12,902,000 19,961 GROSS TOTAL \$8,41,880,456.15 \$908,291,000 \$925,837,000 \$908,502,000 \$908,464,000 \$(17,373) DESIGNATIONS 108,043,000 00 13,180,000 13,180,000 0 0 0 0 (13,180) OTHER RESERVES 8108,880,000 \$13,180,000 \$0 0 0 0 0 (13,180) OTHER RESERVES \$108,880,000 \$13,180,000 \$13,180,000 \$0 \$0 \$0 \$0 \$13,180,000 TOTAL RESERVES \$108,880,000 \$13,180,000 \$13,180,000 \$0 \$0 \$0 \$0 \$0 \$0,00 \$13,180,000 TOTAL RESERVES \$108,880,000 \$13,180,000 \$13,180,000 \$0 \$0 \$0 \$0 \$0,00 \$13,180,000 TOTAL FINANCING REQUIREMENTS \$950,738,456.15 \$921,471,000 \$939,017,000 \$908,502,000 \$908,464,000 \$0,00 \$11,860,000 TOTAL FINANCING SEQUIREMENTS \$950,738,456.15 \$921,471,000 \$939,017,000 \$908,502,000 \$908,464,000 \$0,00 \$11,860,000 TOTAL FINANCING SEQUIREMENTS \$950,738,456.15 \$921,471,000 \$939,017,000 \$17,576,000 \$17,576,000 \$12,5772 CANCEL RES DES 67,753,794,00 6,553,000 \$0 11,866,000 \$11,866,000 \$11,860,000 \$11,860,000 \$11,860,000 \$11,860,000 \$11,860,000 \$11,860,000 \$13,800,000 \$908,464,000 \$18,840 PROPERTY TAXES 541,884,442.18 552,671,000 \$561,820,000 \$46,859,000 \$546,859,000 \$18,323 SPECIAL ASSESSMENTS 12,887,14 \$11,000 \$5000 \$7,000 \$7,000 \$7,000 \$7,000 \$7,000 \$7,000 \$13,530 SPECIAL ASSESSMENTS 12,887,14 \$11,000 \$5000 \$7,000 \$908,484,000 \$10,800,000 \$10,000	S & S EXPENDITURE DISTRIBUTION		1,610.88		(7,000,000)		(7,000,000)	)	(7,000,000)		(7,000,000)		0
FIXED ASSETS - EQUIPMENT   8,366,819.68   20,922.00   26,860.00   11,303.00   11,303.00   12,902.00   12,902.00   12,902.00   1,951.00   12,902.00   12,902.00   12,902.00   1,951.00   12,902.00	TOTAL S & S		98,470,916.58		126,613,000		119,754,000		115,391,000		115,353,000		(4,401,000)
OTHER FINANCING USES         15,951,000.00         13,351,000         10,951,000         12,902,000         19,902,000         19,51           GROSS TOTAL         \$ 841,880,456.15         \$ 908,291,000         \$ 925,837,000         \$ 908,502,000         \$ 908,464,000         \$ (17,373)           DESIGNATIONS         108,043,000.00         13,180,000         13,180,000         0         0         0         0         (13,180)           OTHER RESERVES         815,000.00         \$ 13,180,000         \$ 10         0         0         0         0         0         0         0         (13,180)         10         \$ 10         \$ (13,180)         \$ (13,180)         0         \$ 0         \$ 0         \$ (13,180)         \$ 0 <td>OTHER CHARGES</td> <td></td> <td>882,093.52</td> <td></td> <td>1,056,000</td> <td></td> <td>1,069,000</td> <td></td> <td>2,064,000</td> <td></td> <td>2,064,000</td> <td></td> <td>995,000</td>	OTHER CHARGES		882,093.52		1,056,000		1,069,000		2,064,000		2,064,000		995,000
GROSS TOTAL         \$ 841,880,456.15         \$ 908,291,000         \$ 925,837,000         \$ 908,502,000         \$ 908,464,000         \$ (17,373)           DESIGNATIONS         108,043,000.00         13,180,000         0         0         0         0         (13,180)           OTHER RESERVES         815,000.00         \$ 13,180,000         \$ 10         0         0         \$ 13,180           TOTAL FRANCING REQUIREMENTS         \$ 950,738,456.15         \$ 921,471,000         \$ 939,017,000         \$ 908,502,000         \$ 908,464,000         \$ (13,180)           AVAILABLE FINANCING           FUND BALANCE         \$ 56,626,000.00         \$ 43,348,000         \$ 17,576,000         \$ 17,576,000         \$ 25,772           CANCEL RES DES         67,753,794.00         6,583,000         \$ 11,886,000         11,886,000         11,846,000         12,847,	FIXED ASSETS - EQUIPMENT		8,356,819.68		20,922,000		26,860,000		11,303,000		11,303,000		(15,557,000)
DESIGNATIONS   108,043,000.00	OTHER FINANCING USES		15,951,000.00		13,351,000		10,951,000		12,902,000		12,902,000		1,951,000
TOTAL RESERVES   \$108,858,000.00   \$13,180,000   \$13,180,000   \$13,180,000   \$13,180,000   \$10	GROSS TOTAL	\$	841,880,456.15	\$	908,291,000	\$	925,837,000	\$	908,502,000	\$	908,464,000	\$	(17,373,000)
TOTAL RESERVES   \$108,858,000.00   \$13,180,000   \$13,180,000   \$13,180,000   \$13,180,000   \$10	DESIGNATIONS		108,043,000.00		13,180,000		13,180,000		0		0		(13,180,000)
AVAILABLE FINANCING   \$950,738,456.15   \$921,471,000   \$939,017,000   \$908,502,000   \$908,464,000   \$10,553	OTHER RESERVES						0		0		0		0
AVAILABLE FINANCING  FUND BALANCE \$56,626,000.00 \$ 43,348,000 \$ 43,348,000 \$ 17,576,000 \$ 17,576,000 \$ 125,772 CANCEL RES DES 67,753,794.00 6.583,000 0 11,866,000 11,846,000 11,846 PROPERTY TAXES 541,694,442.18 552,671,000 565,182,000 546,859,000 72,807,000 13,586 SPECIAL ASSESSMENTS 541,694,442.18 552,671,000 59,271,000 72,807,000 72,807,000 13,586 SPECIAL ASSESSMENTS 12,887.14 11,000 5.000 7,000 72,807,000 72,807,000 13,585 SPECIAL ASSESSMENTS 12,887.14 11,000 5.000 7,000 72,807,000 259,369,000 (11,842 TOTAL AVAILABLE FINANCING \$994,085,931.69 \$ 939,047,000 \$ 939,017,000 \$ 908,502,000 \$ 908,464,000 \$ (30,553) BUDGETED POSITIONS 4,294.0 4,396.0 4,396.0 4,401.0 4,401.0 4,401.0 \$ 4,401.0	TOTAL RESERVES	\$	108,858,000.00	\$	13,180,000	\$	13,180,000	\$	0	\$	0	\$	(13,180,000)
FUND BALANCE \$ 56,626,000.00 \$ 43,348,000 \$ 17,576,000 \$ 17,576,000 \$ (25,772 CANCEL RES DES 67,753,794.00 6,583,000 0 11,886,000 11,846,000 12,842,000 159,271,000 72,807,000 7	TOTAL FINANCING REQUIREMENTS	\$	950,738,456.15	\$	921,471,000	\$	939,017,000	\$	908,502,000	\$	908,464,000	\$	(30,553,000)
FUND BALANCE \$ 56,626,000.00 \$ 43,348,000 \$ 17,576,000 \$ 17,576,000 \$ (25,772 CANCEL RES DES 67,753,794.00 6,583,000 0 11,886,000 11,846,000 12,842,000 159,271,000 72,807,000 7	AVAILABLE FINANCING												
CANCEL RES DES         67,753,794.00         6,583,000         0         11,886,000         11,846,000         11,846,000           PROPERTY TAXES         541,694,442.18         552,671,000         565,182,000         546,859,000         546,859,000         18,323           VOTER APPROVED TAX         59,062,596.11         59,859,000         59,271,000         72,807,000         72,007,000         13,536           SPECIAL ASSESSMENTS         12,887.14         11,000         5,000         7,000         70,000         70,000         259,369,000         (11,842           TOTAL AVAILABLE FINANCING         \$ 994,085,931.69         \$ 939,047,000         \$ 939,017,000         \$ 908,502,000         \$ 908,644,000         \$ 30,553           BUDGETED POSITIONS         4,294.0         4,396.0         4,396.0         4,401.0         4,401.0         4,401.0           REVENUE DETAIL           AUDITING FEES         1,576,563.30         \$ 1,673,000         \$ 1,577,000         \$ 1,735,000         \$ 1,836           BUSINESS LICENSES         289,596.17         130,000         0         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         130,000         170,018,000         14,001         4,001 <td>·</td> <td>\$</td> <td>56 626 000 00</td> <td>\$</td> <td>43 348 000</td> <td>\$</td> <td>43 348 000</td> <td>\$</td> <td>17 576 000</td> <td>\$</td> <td>17 576 000</td> <td>\$</td> <td>(25,772,000)</td>	·	\$	56 626 000 00	\$	43 348 000	\$	43 348 000	\$	17 576 000	\$	17 576 000	\$	(25,772,000)
PROPERTY TAXES   541,694,442.18   552,671,000   565,182,000   546,859,000   546,859,000   13,336     VOTER APPROVED TAX   59,062,596.11   59,859,000   59,271,000   72,807,000   72,807,000   13,536     SPECIAL ASSESSMENTS   12,887.14   11,000   5,000   7,000   7,000   22     REVENUE   268,936,212.26   276,575,000   271,211,000   259,367,000   259,369,000   (11,842     TOTAL AVAILABLE FINANCING   \$994,085,931.69   \$939,047,000   \$939,017,000   \$908,502,000   \$908,464,000   \$(30,553     BUDGETED POSITIONS   4,294.0   4,396.0   4,396.0   4,401.0   4,401.0     REVENUE DETAIL   AUDITING FEES   1,576,563.30   1,673,000   1,577,000   17,735,000   130,000		Ψ	, ,	Ψ		Ψ		Ψ		Ψ		Ψ	11,846,000
VOTER APPROVED TAX         59,062,596.11         59,859,000         59,271,000         72,807,000         72,807,000         13,536           SPECIAL ASSESSMENTS         12,887.14         11,000         5,000         7,000         7,000         2           REVENUE         268,936,212.26         276,575,000         271,211,000         259,367,000         259,369,000         (11,842)           TOTAL AVAILABLE FINANCING         \$94,085,931.69         \$939,047,000         \$939,017,000         \$908,502,000         \$908,464,000         \$(30,553)           BUDGETED POSITIONS         4,294.0         4,396.0         4,396.0         4,401.0         4,401.0         4,401.0           REVENUE BETAIL           AUDITING - ACCOUNTING FEES         \$1,576,563.30         \$1,673,000         \$1,577,000         \$1,735,000         \$158,800           BUSINESS LICENSES         289,596.17         130,000         0         130,000         130,000         130,000         130,000           CHARGES FOR SERVICES - OTHER         176,898,319.38         169,176,000         174,079,000         170,016,000         170,018,000         4,061,000           COURT FEES & COSTS         27,890.00         28,000         20,000         28,000         28,000         28,000         28,000													(18,323,000)
SPECIAL ASSESSMENTS         12,887.14         11,000         5,000         7,000         7,000         2           REVENUE         268,936,212.26         276,575,000         271,211,000         259,367,000         259,369,000         (11,842)           TOTAL AVAILABLE FINANCING         \$ 994,085,931.69         \$ 939,047,000         \$ 939,017,000         \$ 908,502,000         \$ 908,464,000         \$ (30,553)           BUDGETED POSITIONS         4,294.0         4,396.0         4,396.0         4,401.0         4,401.0         4,401.0           REVENUE DETAIL           AUDITING - ACCOUNTING FEES         \$ 1,576,563.30         \$ 1,673,000         \$ 1,577,000         \$ 1,735,000         \$ 158,803,000         \$ 158,803,000         \$ 130,000         \$ 130,000         \$ 130,000         \$ 130,000         \$ 130,000         \$ 130,000         \$ 158,803,000         \$ 159,803,000	VOTER APPROVED TAX												13,536,000
BUDGETED POSITIONS	SPECIAL ASSESSMENTS		12,887.14		11,000		5,000		7,000		7,000		2,000
BUDGETED POSITIONS 4,294.0 4,396.0 4,396.0 4,401.0 4,401.0  REVENUE DETAIL  AUDITING - ACCOUNTING FEES \$ 1,576,563.30 \$ 1,673,000 \$ 1,577,000 \$ 1,735,000 \$ 158,800 \$	REVENUE		268,936,212.26		276,575,000		271,211,000		259,367,000		259,369,000		(11,842,000)
REVENUE DETAIL           AUDITING - ACCOUNTING FEES         \$ 1,576,563.30         \$ 1,673,000         \$ 1,577,000         \$ 1,735,000         \$ 1,735,000         \$ 158,805,000           BUSINESS LICENSES         289,596.17         130,000         0         130,000         170,016,000         170,018,000         (4,061,000)           CHARGES FOR SERVICES - OTHER         176,898,319.38         169,176,000         174,079,000         170,016,000         170,018,000         (4,061,000)           COURT FEES & COSTS         27,890.00         28,000         20,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         62,000         62,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         18,000,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         16,000         4,863,000         4,863,000<	TOTAL AVAILABLE FINANCING	\$	994,085,931.69	\$	939,047,000	\$	939,017,000	\$	908,502,000	\$	908,464,000	\$	(30,553,000)
AUDITING - ACCOUNTING FEES \$ 1,576,563.30 \$ 1,673,000 \$ 1,577,000 \$ 1,735,000 \$ 1,735,000 \$ 158, BUSINESS LICENSES 289,596.17 130,000 0 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 130,000 174,079,000 170,016,000 170,018,000 (4,061, COURT FEES & COSTS 27,890.00 28,000 20,000 28,000 28,000 28,000 8, EDUCATIONAL SERVICES 2,682,743.31 1,502,000 1,562,000 1,624,000 1,624,000 62, ELECTION SERVICES 744.00 0 0 0 0 0 0 0 0 0 ERAF TAX REVENUE 18,000,000.00 18,000,000 18,000,000 18,000,000 18,000,000 18,000,000 18,000,000 15,00	BUDGETED POSITIONS		4,294.0		4,396.0		4,396.0		4,401.0		4,401.0		5.0
BUSINESS LICENSES         289,596.17         130,000         0         130,000         130,000         130,000           CHARGES FOR SERVICES - OTHER         176,898,319.38         169,176,000         174,079,000         170,016,000         170,018,000         (4,061,001)           COURT FEES & COSTS         27,890.00         28,000         20,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         28,000         1,624,000         1,624,000         62,000         1,624,000         1,624,000         62,000         1,624,000         1,624,000         62,000         1,624,000         1,624,000         62,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         62,000         62,000         1,624,000         1,624,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000         60,000 <td< td=""><td>REVENUE DETAIL</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	REVENUE DETAIL												
CHARGES FOR SERVICES - OTHER         176,898,319.38         169,176,000         174,079,000         170,016,000         170,018,000         (4,061,001,001,000)           COURT FEES & COSTS         27,890.00         28,000         20,000         28,000         16,000         16,000         16,000         16,000         16,000         16,000         0	AUDITING - ACCOUNTING FEES	\$	1,576,563.30	\$	1,673,000	\$	1,577,000	\$	1,735,000	\$	1,735,000	\$	158,000
COURT FEES & COSTS         27,890.00         28,000         20,000         28,000         28,000         28,000         8,000         28,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         8,000         9,000         1,624,000         1,624,000         1,624,000         62,000         1,624,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000         1,500,000	BUSINESS LICENSES		289,596.17		130,000		0		130,000		130,000		130,000
EDUCATIONAL SERVICES         2,682,743.31         1,502,000         1,562,000         1,624,000         1,624,000         62           ELECTION SERVICES         744.00         0	CHARGES FOR SERVICES - OTHER		176,898,319.38		169,176,000		174,079,000		170,016,000		170,018,000		(4,061,000)
ELECTION SERVICES         744.00         0         0         0         0         0         0           ERAF TAX REVENUE         18,000,000.00         18,000,000         15,084,000         0         0         0         0         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         17,000 <t< td=""><td>COURT FEES &amp; COSTS</td><td></td><td>27,890.00</td><td></td><td>28,000</td><td></td><td>20,000</td><td></td><td>28,000</td><td></td><td>28,000</td><td></td><td>8,000</td></t<>	COURT FEES & COSTS		27,890.00		28,000		20,000		28,000		28,000		8,000
ERAF TAX REVENUE         18,000,000.00         18,000,000         0         0         0         0         0         0         0         0         0         0         0         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         15,000         17,000         1	EDUCATIONAL SERVICES		2,682,743.31		1,502,000		1,562,000		1,624,000		1,624,000		62,000
FEDERAL - OTHER         1,454,814.49         17,523,000         15,084,000         0         0         (15,084,084,084,000)           FORFEITURES & PENALTIES         19,615.12         15,000         15,000         15,000         15,000         15,000         15,000         15,000         37,000         37,000         37,000         37,000         37,000         38,000         4,863,000         4,863,000         4,863,000         37,0													0
FORFEITURES & PENALTIES         19,615.12         15,000         37           INTEREST         2,442,141.57         2,442,000         1,000,000         2,442,000         2,442,000         1,442           LEGAL SERVICES         24,032.49         0         0         0         0         0           MISCELLANEOUS         259,552.61         503,000         665,000         60,000         60,000         60,000           OTHER GOVERNMENTAL AGENCIES         30,954,971.51         32,075,000         29,407,000         32,075,000         32,075,000         2,668													0
HOMEOWNER PROP TAX RELIEF         4,862,720.96         4,863,000         4,826,000         4,863,000         4,863,000         37,000           INTEREST         2,442,141.57         2,442,000         1,000,000         2,442,000         2,442,000         1,442,000           LEGAL SERVICES         24,032.49         0         0         0         0         0           MISCELLANEOUS         259,552.61         503,000         665,000         60,000         60,000         60,000           OTHER GOVERNMENTAL AGENCIES         30,954,971.51         32,075,000         29,407,000         32,075,000         32,075,000         2,668,000					, ,								(15,084,000)
INTEREST         2,442,141.57         2,442,000         1,000,000         2,442,000         2,442,000         1,442           LEGAL SERVICES         24,032.49         0         0         0         0         0           MISCELLANEOUS         259,552.61         503,000         665,000         60,000         60,000         60,000           OTHER GOVERNMENTAL AGENCIES         30,954,971.51         32,075,000         29,407,000         32,075,000         32,075,000         2,668					· ·		•						0
LEGAL SERVICES         24,032.49         0         0         0         0         0           MISCELLANEOUS         259,552.61         503,000         665,000         60,000         60,000         600,000           OTHER GOVERNMENTAL AGENCIES         30,954,971.51         32,075,000         29,407,000         32,075,000         32,075,000         2,668													37,000
MISCELLANEOUS         259,552.61         503,000         665,000         60,000         60,000         60,000           OTHER GOVERNMENTAL AGENCIES         30,954,971.51         32,075,000         29,407,000         32,075,000         32,075,000         2,668,000							, ,						1,442,000
OTHER GOVERNMENTAL AGENCIES 30,954,971.51 32,075,000 29,407,000 32,075,000 32,075,000 2,668,			*										(605,000)
			*										(605,000) 2,668,000
- OTHER LICENSES & PERMITS - 17 307 457 61 - 17 968 000 - 9 731 000 - 17 999 000 - 17 999 000 - 17 999 000 - 2 768	OTHER LICENSES & PERMITS		12,302,452.61		12,968,000		9,231,000		12,999,000		12,999,000		3,768,000

#### **SPECIAL DISTRICT FUNDS**

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FIRE DEPARTMENT

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER SALES	12,778.63	0	7,000	0	0	(7,000)
OTHER STATE IN-LIEU TAXES	14,519.99	15,000	15,000	15,000	15,000	0
PEN INT & COSTS-DEL TAXES	4,395,458.66	4,234,000	3,712,000	4,234,000	4,234,000	522,000
PLANNING & ENGINEERING SERVICE	363,243.00	363,000	806,000	378,000	378,000	(428,000)
PROP TAXES - CURRENT - SEC	497,146,149.26	519,469,000	516,334,000	510,768,000	510,768,000	(5,566,000)
PROP TAXES - CURRENT - UNSEC	19,935,240.84	20,658,000	20,854,000	20,499,000	20,499,000	(355,000)
PROP TAXES - PRIOR - SEC	(577,745.34)	(2,665,000)	0	1,597,000	1,597,000	1,597,000
PROP TAXES - PRIOR - UNSEC	413,414.78	495,000	555,000	491,000	491,000	(64,000)
RENTS & CONCESSIONS	90,453.80	81,000	114,000	81,000	81,000	(33,000)
SALE OF FIXED ASSETS	158,396.64	158,000	103,000	158,000	158,000	55,000
SPECIAL ASSESSMENTS	12,887.14	11,000	5,000	7,000	7,000	2,000
STATE - OTHER	12,105,204.02	10,826,000	10,988,000	10,514,000	10,514,000	(474,000)
SUPPLEMENTAL PROP TAXES - CURR	20,924,521.48	11,884,000	23,172,000	10,696,000	10,696,000	(12,476,000)
SUPPLEMENTAL PROP TAXES- PRIOR	3,852,861.16	2,830,000	4,267,000	2,808,000	2,808,000	(1,459,000)
VOTER APPROVED SPECIAL TAXES	59,062,596.11	59,859,000	59,271,000	72,807,000	72,807,000	13,536,000
TOTAL REVENUE	\$ 869,706,137.69 \$	889,116,000 \$	895,669,000	\$ 879,040,000	879,042,000	\$ (16,627,000)

FUNDFUNCTIONACTIVITYFIRE DEPARTMENTPUBLIC PROTECTIONFIRE PROTECTION

#### **SPECIAL DISTRICT FUNDS**

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON FIRE DEPARTMENT A.C.O. FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 423,117.54	\$ 1,743,000	\$ 5,753,000	\$ 374,000	\$ 374,000	\$	(5,379,000)
FIXED ASSETS - LAND	0.00	0	5,000,000	5,000,000	5,000,000		0
FIXED ASSETS - B & I	24,222,380.42	38,836,000	112,267,000	91,805,000	91,805,000		(20,462,000)
TOTAL CAPITAL PROJECT	24,222,380.42	38,836,000	117,267,000	96,805,000	96,805,000		(20,462,000)
TOTAL FIXED ASSETS	24,222,380.42	38,836,000	117,267,000	96,805,000	96,805,000		(20,462,000)
OTHER FINANCING USES	1,057,900.00	13,000	6,000	0	0		(6,000)
GROSS TOTAL	\$ 25,703,397.96	\$ 40,592,000	\$ 123,026,000	\$ 97,179,000	\$ 97,179,000	\$	(25,847,000)
TOTAL FINANCING REQUIREMENTS	\$ 25,703,397.96	\$ 40,592,000	\$ 123,026,000	\$ 97,179,000	\$ 97,179,000	\$	(25,847,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 36,128,000.00	\$ 29,317,000	\$ 29,317,000	\$ 14,584,000	\$ 14,584,000	\$	(14,733,000)
CANCEL RES DES	460,681.00	0	0	0	0		0
REVENUE	18,431,731.89	25,859,000	93,709,000	82,595,000	82,595,000		(11,114,000)
TOTAL AVAILABLE FINANCING	\$ 55,020,412.89	\$ 55,176,000	\$ 123,026,000	\$ 97,179,000	\$ 97,179,000	\$	(25,847,000)
REVENUE DETAIL							
FEDERAL AID - CONSTRUCTION/CP	\$ 0.00	\$ 1,410,000	\$ 0	\$ 0	\$ 0	\$	0
INTEREST	1,733,595.96	5,171,000	1,965,000	983,000	983,000		(982,000)
MISCELLANEOUS/CP	3,545,121.53	12,043,000	78,445,000	67,454,000	67,454,000		(10,991,000)
OPERATING TRANSFERS IN	3,628,000.00	3,586,000	3,794,000	9,108,000	9,108,000		5,314,000
OPERATING TRANSFERS IN/CP	9,525,014.40	3,649,000	9,505,000	5,050,000	5,050,000		(4,455,000)
TOTAL REVENUE	\$ 18,431,731.89	\$ 25,859,000	\$ 93,709,000	\$ 82,595,000	\$ 82,595,000	\$	(11,114,000)

FUNDFUNCTIONACTIVITYFIRE DEPARTMENT A.C.O. FUNDPUBLIC PROTECTIONFIRE PROTECTION

**SPECIAL DISTRICTS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND REC - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 6,361,523.02	\$ 7,116,000	\$ 26,109,000	\$ 28,424,000	\$ 28,424,000	\$	2,315,000
OTHER CHARGES	1,275,882.84	166,000	203,000	173,000	173,000		(30,000)
OTHER FINANCING USES	73,473.60	59,000	59,000	50,000	50,000		(9,000)
RESIDUAL EQUITY TRANSFERS	0.00	0	0	2,000	2,000		2,000
APPROPRIATION FOR CONTINGENCY	0.00	0	793,000	0	0		(793,000)
GROSS TOTAL	\$ 7,710,879.46	\$ 7,341,000	\$ 27,164,000	\$ 28,649,000	\$ 28,649,000	\$	1,485,000
RESERVES							
DESIGNATIONS	\$ 922,000.00	\$ 168,000	\$ 168,000	\$ 0	\$ 0	\$	(168,000)
TOTAL FINANCING REQUIREMENTS	\$ 8,632,879.46	\$ 7,509,000	\$ 27,332,000	\$ 28,649,000	\$ 28,649,000	\$	1,317,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 17,342,000.00	\$ 18,899,000	\$ 18,899,000	\$ 20,212,000	\$ 20,212,000	\$	1,313,000
CANCEL RES/DES	1,044,364.00	197,000	197,000	2,000	2,000		(195,000)
SPECIAL ASSESSMENTS	8,317,087.30	7,921,000	7,917,000	7,921,000	7,921,000		4,000
REVENUE	825,039.67	524,000	319,000	514,000	514,000		195,000
TOTAL AVAILABLE FINANCING	\$ 27,528,490.97	\$ 27,541,000	\$ 27,332,000	\$ 28,649,000	\$ 28,649,000	\$	1,317,000
REVENUE DETAIL							
INTEREST	\$ 767,198.42	\$ 524,000	\$ 319,000	\$ 514,000	\$ 514,000	\$	195,000
MISCELLANEOUS	20.00	0	0	0	0		0
PEN INT & COSTS-DEL TAXES	57,821.25	0	0	0	0		0
SPECIAL ASSESSMENTS	8,317,087.30	7,921,000	7,917,000	7,921,000	7,921,000		4,000
TOTAL REVENUE	\$ 9,142,126.97	\$ 8,445,000	\$ 8,236,000	\$ 8,435,000	\$ 8,435,000	\$	199,000

SPECIAL DISTRICTS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PARKS AND REC - RECREATION AND PARK DISTRICTS & LLAD SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 160,967.29	\$ 243,000	\$ 2,015,000	\$ 2,221,000	\$ 2,221,000	\$	206,000
APPROPRIATION FOR CONTINGENCY	0.00	0	89,000	0	0		(89,000)
GROSS TOTAL	\$ 160,967.29	\$ 243,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
TOTAL FINANCING REQUIREMENTS	\$ 160,967.29	\$ 243,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,610,000.00	\$ 1,812,000	\$ 1,812,000	\$ 1,895,000	\$ 1,895,000	\$	83,000
PROPERTY TAXES	179,740.89	173,000	159,000	173,000	173,000		14,000
SPECIAL ASSESSMENTS	98,487.29	99,000	98,000	99,000	99,000		1,000
REVENUE	84,439.56	54,000	35,000	54,000	54,000		19,000
TOTAL AVAILABLE FINANCING	\$ 1,972,667.74	\$ 2,138,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
REVENUE DETAIL							
HOMEOWNER PROP TAX RELIEF	\$ 1,580.02	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
INTEREST	81,397.88	54,000	35,000	54,000	54,000		19,000
MISCELLANEOUS	5.00	0	0	0	0		0
PEN INT & COSTS-DEL TAXES	1,456.66	0	0	0	0		0
PROP TAXES - CURRENT - SEC	166,814.81	165,000	152,000	165,000	165,000		13,000
PROP TAXES - CURRENT - UNSEC	8,188.99	8,000	7,000	8,000	8,000		1,000
PROP TAXES - PRIOR - SEC	(2,490.54)	0	0	0	0		0
PROP TAXES - PRIOR - UNSEC	(495.55)	0	0	0	0		0
SPECIAL ASSESSMENTS	98,487.29	99,000	98,000	99,000	99,000		1,000
SUPPLEMENTAL PROP TAXES - CURR	6,707.40	0	0	0	0		0
SUPPLEMENTAL PROP TAXES- PRIOR	1,015.78	0	0	0	0		0
TOTAL REVENUE	\$ 362,667.74	\$ 326,000	\$ 292,000	\$ 326,000	\$ 326,000	\$	34,000

### SPECIAL DISTRICTS

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - FLOOD CONTROL DISTRICT

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS											
SERVICES & SUPPLIES	\$ 210,961,278.09	\$	259,581,000	\$	264,934,000	\$	246,520,000	\$	246,520,000	\$	(18,414,000)
OTHER CHARGES	19,613,067.48		19,995,000		20,006,000		20,973,000		20,973,000		967,000
FIXED ASSETS - LAND	21,403,000.00		0		0		0		0		0
FIXED ASSETS - B & I	309,129.51		1,725,000		1,725,000		0		0		(1,725,000)
TOTAL CAPITAL PROJECT	21,712,129.51		1,725,000		1,725,000		0 835.000		0		(1,725,000)
FIXED ASSETS - EQUIPMENT TOTAL FIXED ASSETS	116,214.31 21,828,343.82		56,000 1,781,000		156,000 1,881,000		835,000		835,000 835,000		679,000 (1,046,000)
RESIDUAL EQUITY TRANSFERS	23,134.00		1,654,000		1,954,000		1,683,000		1,683,000		(271,000)
APPROPRIATION FOR CONTINGENCY	0.00		1,004,000		3,005,000		1,000,000		1,003,000		(3,005,000)
		Ф.		ф.		Φ.		•		•	
GROSS TOTAL	\$ 252,425,823.39	ф	283,011,000	Ф	291,780,000	Ф	270,011,000	Ф	270,011,000	Þ	(21,769,000)
RESERVES											
DESIGNATIONS	\$ 33,814,000.00	\$	30,514,000	\$	30,514,000	\$	28,789,000	\$	28,789,000	\$	(1,725,000)
TOTAL FINANCING REQUIREMENTS	\$ 286,239,823.39	\$	313,525,000	\$	322,294,000	\$	298,800,000	\$	298,800,000	\$	(23,494,000)
AVAILABLE FINANCING	•									_	(
FUND BALANCE	\$ 16,305,000.00	\$	31,405,000	\$	31,405,000	\$	8,000,000	\$	8,000,000	\$	(23,405,000)
CANCEL RES/DES	55,039,652.00		28,039,000		24,039,000		28,789,000		28,789,000		4,750,000
PROPERTY TAXES	94,451,476.95		98,128,000		93,744,000		98,200,000		98,200,000		4,456,000
SPECIAL ASSESSMENTS	109,108,696.63		109,730,000		109,857,000		109,109,000		109,109,000		(748,000)
REVENUE	42,739,699.89		54,223,000		63,249,000		54,702,000		54,702,000		(8,547,000)
TOTAL AVAILABLE FINANCING	\$ 317,644,525.47	\$	321,525,000	\$	322,294,000	\$	298,800,000	\$	298,800,000	\$	(23,494,000)
REVENUE DETAIL											
BUSINESS LICENSES	\$ (8,376.64	) \$	0	\$	0	\$	0	\$	0	\$	0
CHARGES FOR SERVICES - OTHER	3,757,562.08	,	11,815,000	•	355,000	•	9,115,000	•	9,115,000	•	8,760,000
CONSTRUCTION PERMITS	35,392.99		10,000		2,000		26,000		26,000		24,000
FEDERAL - OTHER	5,829,623.79		0		0		0		0		0
FEDERAL AID - CONSTRUCTION/CP	11,535.00		0		0		0		0		0
FEDERAL AID - DISASTER	106,006.44		2,802,000		4,119,000		1,835,000		1,835,000		(2,284,000)
FORFEITURES & PENALTIES	60.00		0		9,000		0		0		(9,000)
HOMEOWNER PROP TAX RELIEF	834,010.57		834,000		800,000		834,000		834,000		34,000
INTEREST	6,537,685.30		5,424,000		6,849,000		7,001,000		7,001,000		152,000
LONG TERM DEBT PROCEEDS/CP	692,118.20		0, 12 1,000		0,0.0,000		0		0		0
MISCELLANEOUS	357,194.28		105,000		63,000		50,000		50,000		(13,000)
OPERATING TRANSFERS IN	0.00		0		12,964,000		95,000		95,000		(12,869,000)
OTHER GOVERNMENTAL AGENCIES	4,747,470.29		4,430,000		6,199,000		7,054,000		7,054,000		855,000
OTHER LICENSES & PERMITS	713,921.72		775,000		1,298,000		2,000,000		2,000,000		702,000
OTHER SALES	370,964.59		1,817,000		645,000		2,000,000		2,018,000		1,373,000
OTHER STATE IN-LIEU TAXES	7,246.47		7,000		043,000		7,000		7,000		7,000
PEN INT & COSTS-DEL TAXES	1,428,887.59		1,433,000		1,000,000		1,500,000		1,500,000		500,000
. L.T.IITI & GOGTO DEL TAXEO	1,-120,007.00		1,700,000		1,000,000		1,000,000		1,000,000		500,000

### SPECIAL DISTRICTS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - FLOOD CONTROL DISTRICT

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
PLANNING & ENGINEERING SERVICE	1,951,811.10	1,613,000	2,421,000	3,157,000	3,157,000	736,000
PROP TAXES - CURRENT - SEC	87,436,480.78	92,141,000	85,656,000	92,660,000	92,660,000	7,004,000
PROP TAXES - CURRENT - UNSEC	3,155,613.51	3,210,000	2,974,000	3,304,000	3,304,000	330,000
PROP TAXES - PRIOR - SEC	(188,726.70)	447,000	173,000	0	0	(173,000)
PROP TAXES - PRIOR - UNSEC	182,272.89	94,000	93,000	0	0	(93,000)
RECORDING FEES	136.78	0	0	0	0	0
RENTS & CONCESSIONS	7,427,607.42	7,279,000	6,934,000	7,416,000	7,416,000	482,000
RESIDUAL EQUITY TRANS IN	243,434.43	0	0	0	0	0
ROAD & STREET SERVICES	4,595,726.93	8,405,000	10,064,000	8,226,000	8,226,000	(1,838,000)
ROYALTIES	369,482.75	329,000	200,000	370,000	370,000	170,000
SALE OF FIXED ASSETS	175,122.43	230,000	900,000	600,000	600,000	(300,000)
SPECIAL ASSESSMENTS	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000	(748,000)
STATE - OTHER	2,519,739.92	6,915,000	7,054,000	2,600,000	2,600,000	(4,454,000)
STATE AID - DISASTER	35,335.46	0	1,373,000	798,000	798,000	(575,000)
SUPPLEMENTAL PROP TAXES - CURR	3,204,797.23	1,714,000	4,128,000	2,236,000	2,236,000	(1,892,000)
SUPPLEMENTAL PROP TAXES- PRIOR	661,039.24	522,000	720,000	0	0	(720,000)
TOTAL REVENUE	\$ 246,299,873.47 \$	262,081,000 \$	266,850,000	\$ 262,011,000 \$	262,011,000	\$ (4,839,000)

SPECIAL DISTRICTS

FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - FLOOD CONTROL DISTRICT - DEBT SERVICE FUNDS

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET			FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET
FINANCING REQUIREMENTS SERVICES & SUPPLIES	\$	155.50	¢	0	9		٥	\$	0	\$	0	9	<b>S</b> 0
OTHER CHARGES	Ψ		Ψ	0	4	,	0	Ψ	0	Ψ		•	0
		379,435.00		_			-		-		0		_
RESIDUAL EQUITY TRANSFERS		243,434.43		0			0		0		0		0
GROSS TOTAL	\$	623,024.93	\$	0	\$	3	0	\$	0	\$	0	5	6 0
RESERVES													
GENERAL RESERVES	\$	169,000.00	\$	0	\$	3	0	\$	0	\$	0	9	0
TOTAL FINANCING REQUIREMENTS	\$	792,024.93	\$	0	\$	3	0	\$	0	\$	0	(	5 0
AVAILABLE FINANCING													
FUND BALANCE	\$	178,000.00	\$	0	9		0	\$	0	\$	0	9	0
CANCEL RES/DES		594,000.00		0			0		0		0		0
PROPERTY TAXES		(7,458.50)		0			0		0		0		0
REVENUE		26,557.55		0			0		0		0		0
TOTAL AVAILABLE FINANCING	\$	791,099.05	\$	0	\$	)	0	\$	0	\$	0	5	0
REVENUE DETAIL													
INTEREST	\$	15,008.07	\$	0	\$		0	\$	0	\$	0	\$	0
OTHER GOVERNMENTAL AGENCIES		1.68		0			0		0		0		0
PEN INT & COSTS-DEL TAXES		11,547.80		0			0		0		0		0
PROP TAXES - CURRENT - SEC		47.62		0			0		0		0		0
PROP TAXES - CURRENT - UNSEC		5,278.09		0			0		0		0		0
PROP TAXES - PRIOR - SEC		(10,519.83)		0			0		0		0		0
PROP TAXES - PRIOR - UNSEC		(1,469.97)	)	0			0		0		0		0
SUPPLEMENTAL PROP TAXES - CURR		4,516.08		0			0		0		0		0
SUPPLEMENTAL PROP TAXES- PRIOR		(5,310.49)		0			0		0		0		0
TOTAL REVENUE	\$	19,099.05	\$	0	\$		0	\$	0	\$	0	\$	0

**SPECIAL DISTRICTS** 

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - GARBAGE DISPOSAL DISTRICTS SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 21,327,640.67	\$	22,668,000	\$ 24,513,000	\$ 25,431,000	\$ 25,431,000	\$	918,000
APPROPRIATION FOR CONTINGENCY	0.00		0	3,153,000	3,811,000	3,811,000		658,000
GROSS TOTAL	\$ 21,327,640.67	\$	22,668,000	\$ 27,666,000	\$ 29,242,000	\$ 29,242,000	\$	1,576,000
RESERVES								
DESIGNATIONS	\$ 12,323,000.00	\$	16,126,000	\$ 16,126,000	\$ 18,451,000	\$ 18,451,000	\$	2,325,000
TOTAL FINANCING REQUIREMENTS	\$ 33,650,640.67	\$	38,794,000	\$ 43,792,000	\$ 47,693,000	\$ 47,693,000	\$	3,901,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 5,635,000.00	\$	6,002,000	\$ 6,002,000	\$ 5,405,000	\$ 5,405,000	\$	(597,000)
CANCEL RES/DES	9,624,848.00		12,464,000	12,323,000	16,126,000	16,126,000		3,803,000
PROPERTY TAXES	4,832,287.48		5,208,000	5,067,000	5,359,000	5,359,000		292,000
REVENUE	19,559,836.79		20,525,000	20,400,000	20,803,000	20,803,000		403,000
TOTAL AVAILABLE FINANCING	\$ 39,651,972.27	\$	44,199,000	\$ 43,792,000	\$ 47,693,000	\$ 47,693,000	\$	3,901,000
REVENUE DETAIL								
CHARGES FOR SERVICES - OTHER	\$ 18,607,057.35	\$	19,504,000	\$ 19,256,000	\$ 19,647,000	\$ 19,647,000	\$	391,000
HOMEOWNER PROP TAX RELIEF	41,963.76		39,000	39,000	39,000	39,000		0
INTEREST	652,670.03		621,000	890,000	749,000	749,000		(141,000)
MISCELLANEOUS	5,060.81		0	0	0	0		0
PEN INT & COSTS-DEL TAXES	253,084.84		361,000	215,000	368,000	368,000		153,000
PROP TAXES - CURRENT - SEC	4,477,117.69		4,981,000	4,854,000	5,128,000	5,128,000		274,000
PROP TAXES - CURRENT - UNSEC	220,632.64		227,000	213,000	231,000	231,000		18,000
PROP TAXES - PRIOR - SEC	(52,990.99)	)	0	0	0	0		0
PROP TAXES - PRIOR - UNSEC	(12,164.90)	)	0	0	0	0		0
SUPPLEMENTAL PROP TAXES - CURR	255,762.58		0	0	0	0		0
SUPPLEMENTAL PROP TAXES- PRIOR	(56,069.54)	)	0	0	0	0		0
TOTAL REVENUE	\$ 24,392,124.27	\$	25,733,000	\$ 25,467,000	\$ 26,162,000	\$ 26,162,000	\$	695,000

### SPECIAL DISTRICTS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - OTHER SPECIAL DISTRICTS

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 10,217,288.12	\$ 3,803,000	\$ 73,669,000	\$ 61,835,000	\$ 61,835,000	\$	(11,834,000)
OTHER CHARGES	0.00	0	7,664,000	100,000	100,000		(7,564,000)
OTHER FINANCING USES	2,600,000.00	0	21,000,000	0	0		(21,000,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	16,000	0	0		(16,000)
GROSS TOTAL	\$ 12,817,288.12	\$ 3,803,000	\$ 102,349,000	\$ 61,935,000	\$ 61,935,000	\$	(40,414,000)
RESERVES							
DESIGNATIONS	\$ 2,000.00	\$ 1,000	\$ 1,000	\$ 0	\$ 0	\$	(1,000)
TOTAL FINANCING REQUIREMENTS	\$ 12,819,288.12	\$ 3,804,000	\$ 102,350,000	\$ 61,935,000	\$ 61,935,000	\$	(40,415,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 43,116,000.00	\$ 38,107,000	\$ 38,107,000	\$ 43,960,000	\$ 43,960,000	\$	5,853,000
CANCEL RES/DES	162,539.00	2,000	2,000	1,000	1,000		(1,000)
SPECIAL ASSESSMENTS	131,513.03	148,000	189,000	187,000	187,000		(2,000)
REVENUE	7,518,968.75	9,507,000	64,052,000	17,787,000	17,787,000		(46,265,000)
TOTAL AVAILABLE FINANCING	\$ 50,929,020.78	\$ 47,764,000	\$ 102,350,000	\$ 61,935,000	\$ 61,935,000	\$	(40,415,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 5,434,352.86	\$ 8,275,000	\$ 42,220,000	\$ 16,550,000	\$ 16,550,000	\$	(25,670,000)
INTEREST	2,083,560.73	1,232,000	832,000	1,237,000	1,237,000		405,000
OPERATING TRANSFERS IN	0.00	0	21,000,000	0	0		(21,000,000)
PEN INT & COSTS-DEL TAXES	1,055.16	0	0	0	0		0
SPECIAL ASSESSMENTS	131,513.03	148,000	189,000	187,000	187,000		(2,000)
TOTAL REVENUE	\$ 7,650,481.78	\$ 9,655,000	\$ 64,241,000	\$ 17,974,000	\$ 17,974,000	\$	(46,267,000)

SPECIAL DISTRICTS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - SEWER MAINTENANCE DISTRICTS SUMMARY

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	34,259,661.10	\$	36,096,000	\$	55,238,000	\$	54,100,000	\$	54,100,000	\$	(1,138,000)
OTHER CHARGES		373,166.60		375,000		375,000		375,000		375,000		0
FIXED ASSETS - EQUIPMENT		43,985.57		63,000		163,000		160,000		160,000		(3,000)
OTHER FINANCING USES		79,820.13		80,000		80,000		80,000		80,000		0
RESIDUAL EQUITY TRANSFERS		(3,336.00)		290,000		390,000		352,000		352,000		(38,000)
APPROPRIATION FOR CONTINGENCY		0.00		0		2,555,000		2,813,000		2,813,000		258,000
GROSS TOTAL	\$	34,753,297.40	\$	36,904,000	\$	58,801,000	\$	57,880,000	\$	57,880,000	\$	(921,000)
RESERVES												
DESIGNATIONS	\$	2,339,000.00	\$	0	\$	0	\$	1,038,000	\$	1,038,000	\$	1,038,000
TOTAL FINANCING REQUIREMENTS	\$	37,092,297.40	\$	36,904,000	\$	58,801,000	\$	58,918,000	\$	58,918,000	\$	117,000
AVAILABLE FINANCING												
FUND BALANCE	\$	19,198,000.00	\$	17,851,000	\$	17,851,000	\$	22,050,000	\$	22,050,000	\$	4,199,000
CANCEL RES/DES	·	1,577,259.00	·	2,339,000	·	2,339,000	·	0	•	0	·	(2,339,000)
REVENUE		34,167,648.36		38,764,000		38,611,000		36,868,000		36,868,000		(1,743,000)
TOTAL AVAILABLE FINANCING	\$	54,942,907.36	\$	58,954,000	\$	58,801,000	\$	58,918,000	\$	58,918,000	\$	117,000
REVENUE DETAIL												
CHARGES FOR SERVICES - OTHER	\$	32,676,004.46	\$	37,290,000	\$	37,208,000	\$	35,388,000	\$	35,388,000	\$	(1,820,000)
INTEREST		1,059,964.85		1,073,000		1,052,000		1,091,000		1,091,000		39,000
MISCELLANEOUS		9,193.03		0		0		0		0		0
OPERATING TRANSFERS IN		79,820.13		80,000		80,000		80,000		80,000		0
OTHER GOVERNMENTAL AGENCIES		30,512.00		17,000		15,000		17,000		17,000		2,000
PEN INT & COSTS-DEL TAXES		237,613.68		186,000		152,000		186,000		186,000		34,000
PLANNING & ENGINEERING SERVICE		17,026.81		21,000		22,000		22,000		22,000		0
RENTS & CONCESSIONS		0.07		0		0		0		0		0
ROAD & STREET SERVICES		4,937.33		44,000		27,000		30,000		30,000		3,000
SANITATION SERVICES		52,576.00		53,000		55,000		54,000		54,000		(1,000)
TOTAL REVENUE	\$	34,167,648.36	\$	38,764,000	\$	38,611,000	\$	36,868,000	\$	36,868,000	\$	(1,743,000)

SPECIAL DISTRICTS

# FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - STREET LIGHTING DISTRICTS/LLAD SUMMARY

CLASSIFICATION	-	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	20,928,895.74	\$	30,288,000	\$	69,341,000	\$	72,689,000	\$	72,689,000	\$	3,348,000
FIXED ASSETS - EQUIPMENT		0.00		20,000		20,000		0		0		(20,000)
OTHER FINANCING USES		4,694,000.00		4,828,000		5,106,000		5,260,000		5,260,000		154,000
APPROPRIATION FOR CONTINGENCY		0.00		0		5,693,000		2,000,000		2,000,000		(3,693,000)
GROSS TOTAL	\$	25,622,895.74	\$	35,136,000	\$	80,160,000	\$	79,949,000	\$	79,949,000	\$	(211,000)
RESERVES												
DESIGNATIONS	\$	5,812,000.00	\$	4,536,000	\$	4,536,000	\$	4,824,000	\$	4,824,000	\$	288,000
TOTAL FINANCING REQUIREMENTS	\$	31,434,895.74	\$	39,672,000	\$	84,696,000	\$	84,773,000	\$	84,773,000	\$	77,000
AVAILABLE FINANCING												
FUND BALANCE	\$	42,105,000.00	\$	47,756,000	\$	47,756,000	\$	46,294,000	\$	46,294,000	\$	(1,462,000)
CANCEL RES/DES		6,076,712.00		5,813,000		5,812,000		4,550,000		4,550,000		(1,262,000)
PROPERTY TAXES		18,738,712.86		20,082,000		18,621,000		20,925,000		20,925,000		2,304,000
SPECIAL ASSESSMENTS		4,609,237.03		4,603,000		4,476,000		4,607,000		4,607,000		131,000
REVENUE		7,662,316.20		7,712,000		8,031,000		8,397,000		8,397,000		366,000
TOTAL AVAILABLE FINANCING	\$	79,191,978.09	\$	85,966,000	\$	84,696,000	\$	84,773,000	\$	84,773,000	\$	77,000
REVENUE DETAIL												
HOMEOWNER PROP TAX RELIEF	\$	167,830.05	\$	173,000	\$	154,000	\$	182,000	\$	182,000	\$	28,000
INTEREST	Ψ.	2,153,255.31	*	2,153,000	*	2,145,000	_	2,156,000	*	2,156,000	•	11,000
MISCELLANEOUS		479.18		2,100,000		_,,000		2,:00,000		2,.00,000		0
OPERATING TRANSFERS IN		4,759,000.00		4,828,000		5,106,000		5,260,000		5,260,000		154,000
OTHER GOVERNMENTAL AGENCIES		369,470.62		338,000		484,000		574,000		574,000		90,000
OTHER STATE IN-LIEU TAXES		94.55		0		0		0		0		0
PEN INT & COSTS-DEL TAXES		167.286.49		175,000		102,000		180,000		180,000		78,000
PLANNING & ENGINEERING SERVICE		44,900.00		45,000		40,000		45,000		45,000		5,000
PROP TAXES - CURRENT - SEC		17,344,399.89		18,076,000		17,299,000		18,871,000		18,871,000		1,572,000
PROP TAXES - CURRENT - UNSEC		834,549.14		876,000		677,000		911,000		911,000		234,000
PROP TAXES - PRIOR - SEC		(229,276.34)		25,000		11,000		0		0		(11,000)
PROP TAXES - PRIOR - UNSEC		(39,393.79)		10,000		0		0		0		0
SPECIAL ASSESSMENTS		4,609,237.03		4,603,000		4,476,000		4,607,000		4,607,000		131,000
SUPPLEMENTAL PROP TAXES - CURR		1,049,167.14		1,093,000		559,000		1,143,000		1,143,000		584,000
SUPPLEMENTAL PROP TAXES- PRIOR		(220,733.18)		2,000		75,000		0		0		(75,000)
TOTAL REVENUE	\$	31,010,266.09	\$	32,397,000	\$	31,128,000	\$	33,929,000	\$	33,929,000	\$	2,801,000

### SPECIAL DISTRICTS

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 3,884,206.17	\$	4,697,000	\$ 4,965,000	\$ 5,017,000	\$ 5,017,000	\$	52,000
OTHER CHARGES	187,580,225.04		92,038,000	231,787,000	211,786,000	211,786,000		(20,001,000)
OTHER FINANCING USES	130,438,724.76		103,677,000	109,036,000	88,600,000	88,600,000		(20,436,000)
RESIDUAL EQUITY TRANSFERS	0.00		0	0	16,000	16,000		16,000
APPROPRIATION FOR CONTINGENCY	0.00		0	18,036,000	4,561,000	4,561,000		(13,475,000)
GROSS TOTAL	\$ 321,903,155.97	\$	200,412,000	\$ 363,824,000	\$ 309,980,000	\$ 309,980,000	\$	(53,844,000)
RESERVES								
DESIGNATIONS	\$ 53,886,000.00	\$	49,995,000	\$ 51,217,000	\$ 98,947,000	\$ 98,947,000	\$	47,730,000
TOTAL FINANCING REQUIREMENTS	\$ 375,789,155.97	\$	250,407,000	\$ 415,041,000	\$ 408,927,000	\$ 408,927,000	\$	(6,114,000)
AVAILABLE FINANCING								
FUND BALANCE	\$ 127,041,000.00	\$	171,632,000	\$ 171,632,000	\$ 159,090,000	\$ 159,090,000	\$	(12,542,000)
CANCEL RES/DES	96,041,344.00		45,542,000	45,542,000	74,853,000	74,853,000		29,311,000
SPECIAL ASSESSMENTS	78,562,200.72		78,547,000	78,387,000	79,123,000	79,123,000		736,000
REVENUE	245,777,764.56	;	113,776,000	 119,480,000	95,861,000	95,861,000		(23,619,000)
TOTAL AVAILABLE FINANCING	\$ 547,422,309.28	\$	409,497,000	\$ 415,041,000	\$ 408,927,000	\$ 408,927,000	\$	(6,114,000)
REVENUE DETAIL								
INTEREST	\$ 14,372,638.60	\$	9,193,000	\$ 9,618,000	\$ 6,332,000	\$ 6,332,000	\$	(3,286,000)
LONG TERM DEBT PROCEEDS	100,161,844.80	)	0	0	0	0		0
OPERATING TRANSFERS IN	130,438,724.76	3	103,677,000	109,036,000	88,600,000	88,600,000		(20,436,000)
PEN INT & COSTS-DEL TAXES	804,556.40	)	906,000	826,000	913,000	913,000		87,000
RESIDUAL EQUITY TRANS IN	0.00	)	0	0	16,000	16,000		16,000
SPECIAL ASSESSMENTS	78,562,200.72	2	78,547,000	78,387,000	79,123,000	79,123,000		736,000
TOTAL REVENUE	\$ 324,339,965.28	3 \$	192,323,000	\$ 197,867,000	\$ 174,984,000	\$ 174,984,000	\$	(22,883,000)



# Other Proprietary Funds

### **Other Proprietary Funds**

Other Proprietary Funds (Enterprise and Internal Service Funds) account for those governmental activities which are similar to those found in the private sector.

Internal Service Funds account for the financing, on a cost-reimbursement basis, of goods or services provided by one department or agency to other departments or agencies of the County or other governmental units.

Enterprise Funds account for operations providing goods or services to the general public which are recovered primarily through user charges.

#### 

This fund was established by the Board of Supervisors on September 15, 1992, which became effective on January 1, 1993, to provide nonrepresented employees with self-funded health plans that offer a variety of health care options. The 2009-10 Proposed Budget reflects increases in appropriation and revenue to reflect increases in enrollment from the prior year and projected increases in health insurance premiums.

### 

This fund provides for the operation, maintenance, and repair of airport grounds, facilities and equipment, as well as the initiation and management of airport facility leases. This fund also provides for development and financing of County airport improvement projects and planning studies. The main sources of revenue for this fund are payments from the airport management contractor and fuel and oil sales. The 2009-10 Proposed Budget reflects a net increase primarily due to requirements for fixed assets equipment and the operating transfer of funding to the Aviation Capital Projects Fund to finance capital projects, offset by a reduction in contingencies.

### 

This budget unit is administered by the Department of Public Works. For additional information, please refer to the Public Works section in Volume One.

#### 

The Transit Operations Fund was created in 1979 to finance the operations of various bus transit projects and transit assistance programs throughout Los Angeles County. This fund finances the Edmund D. Edelman Children's Court Shuttle, the East Los Angeles Shuttle, the Hahn's Trolley and Shuttle, the Los Nietos Community Shuttle, the Rosewood Flex Route Shuttle, the Avocado Heights Flex Route Shuttle, the unincorporated Whittier area shuttle, the Summer Beach Bus Program, the Bus Pass Subsidy Program, the Dial-A-Ride services in unincorporated areas, and the operation and maintenance of park-and-ride lots. The main sources of revenue are local sales tax and State/federal grant funds. The 2009-10 Proposed Budget reflects an overall decrease of \$5.2 million primarily due to the completion of the Rapid Bus Shelter Installation Project in the unincorporated areas and a decrease in contingencies; offset by increases to fund the Union Pacific Railroad Fencing Project and to purchase or replace Americans with Disabilities compliant vehicles required to meet transit services requirements; and an increase in designations for future program expansions for new or additional transit services.

#### 

This budget provides funding for the construction, operation, and maintenance of the five operating Waterworks Districts and the Marina del Rey Water System. The 2009-10 Proposed Budget reflects an overall decrease of \$47.5 million primarily due to a \$9.2 million decrease in capital projects, a \$7.8 million decrease in services and supplies due to less development resulting from the anticipated economic downturn, and reductions in contingencies and designations of \$6.3 million and \$24.1 million, respectively. Although the districts reflect a significant decrease, it should be noted the 2009-10 Propose Budget included \$47 million in projects for the construction of water mains and maintenance facilities; amongst the most significant projects scheduled are the Malibu Branch Feeder Repairs (Phase II) and Sepulveda Feeder Interconnection, Marina Del Rey 18" Feedline (Phase II), three million gallon tanks for various sites, and a Recycled Water Backbone System.

### **INTERNAL SERVICE FUNDS**

## FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HEALTH CARE SELF-INSURANCE FUND

CLASSIFICATION		FY2007-08 ACTUAL	FY2008-09 ESTIMATED	FY2008-09 BUDGET	FY2009-10 REQUESTED	FY2009-10 PROPOSED	CH	ANGE FROM BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SALARIES & EMPLOYEE BENEFITS	\$	58,298,296.83	\$ 68,612,000	\$ 70,641,000	\$ 79,718,000	\$ 79,718,000	\$	9,077,000
APPROPRIATION FOR CONTINGENCY		0.00	0	3,495,000	0	0		(3,495,000)
GROSS TOTAL	\$	58,298,296.83	\$ 68,612,000	\$ 74,136,000	\$ 79,718,000	\$ 79,718,000	\$	5,582,000
TOTAL FINANCING REQUIREMENTS	\$	58,298,296.83	\$ 68,612,000	\$ 74,136,000	\$ 79,718,000	\$ 79,718,000	\$	5,582,000
AVAILABLE FINANCING								
FUND BALANCE	\$	12,452,000.00	\$ 10,806,000	\$ 10,806,000	\$ 8,110,000	\$ 8,110,000	\$	(2,696,000)
OPERATING REVENUE		55,411,989.63	65,206,000	62,201,000	71,214,000	71,214,000		9,013,000
NON OPERATING REVENUE		1,239,837.69	710,000	1,129,000	394,000	394,000		(735,000)
TOTAL AVAILABLE FINANCING	\$	69,103,827.32	\$ 76,722,000	\$ 74,136,000	\$ 79,718,000	\$ 79,718,000	\$	5,582,000
REVENUE DETAIL								
CHARGES FOR SERVICES - OTHER	\$	15,688,959.94	\$ 17,681,000	\$ 18,097,000	\$ 18,572,000	\$ 18,572,000	\$	475,000
INTEREST		1,239,837.69	710,000	1,129,000	394,000	394,000		(735,000)
MISCELLANEOUS		39,723,029.69	47,525,000	44,104,000	52,642,000	52,642,000		8,538,000
TOTAL REVENUE	\$	56,651,827.32	\$ 65,916,000	\$ 63,330,000	\$ 71,608,000	\$ 71,608,000	\$	8,278,000
	UND			FUNCTION		ACTIVITY		

FUNDFUNCTIONACTIVITYHEALTH CARE SELF-INSURANCE FUNDGENERALOTHER GENERAL

#### OTHER ENTERPRISE FUNDS

FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - AVIATION ENTERPRISE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SERVICES & SUPPLIES	\$ 1,647,500.26	\$ 2,791,000	\$ 3,896,000	\$ 3,896,000	\$ 3,896,000	\$	0
OTHER CHARGES	34,913.50	8,000	8,000	8,000	8,000		0
FIXED ASSETS - EQUIPMENT	254,951.15	67,000	67,000	125,000	125,000		58,000
OTHER FINANCING USES	1,978,000.00	253,000	253,000	758,000	758,000		505,000
TOTAL OPERATING EXPENSE	\$ 3,915,364.91	\$ 3,119,000	\$ 4,224,000	\$ 4,787,000	\$ 4,787,000	\$	563,000
APPROPRIATION FOR CONTINGENCY	0.00	0	264,000	0	0		(264,000)
GROSS TOTAL	\$ 3,915,364.91	\$ 3,119,000	\$ 4,488,000	\$ 4,787,000	\$ 4,787,000	\$	299,000
TOTAL FINANCING REQUIREMENTS	\$ 3,915,364.91	\$ 3,119,000	\$ 4,488,000	\$ 4,787,000	\$ 4,787,000	\$	299,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,081,000.00	\$ 1,422,000	\$ 1,422,000	\$ 1,422,000	\$ 1,422,000	\$	0
CANCEL RES/DES	99,623.00	0	0	0	0		0
OPERATING REVENUE	3,156,578.65	3,119,000	3,066,000	3,365,000	3,365,000		299,000
TOTAL AVAILABLE FINANCING	\$ 5,337,201.65	\$ 4,541,000	\$ 4,488,000	\$ 4,787,000	\$ 4,787,000	\$	299,000
REVENUE DETAIL							
BUSINESS LICENSES	\$ 85.46	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
CHARGES FOR SERVICES - OTHER	378,584.55	318,000	497,000	337,000	337,000		(160,000)
CONSTRUCTION PERMITS	1,100.00	0	0	0	0		0
FEDERAL - OTHER	126,490.00	0	0	0	0		0
RENTS & CONCESSIONS	2,650,318.64	2,801,000	2,569,000	3,018,000	3,018,000		449,000
STATE - AID FOR AVIATION	0.00	0	0	10,000	10,000		10,000
TOTAL REVENUE	\$ 3,156,578.65	\$ 3,119,000	\$ 3,066,000	\$ 3,365,000	\$ 3,365,000	\$	299,000

**FUND**PUBLIC WORKS - AVIATION
ENTERPRISE FUND

**FUNCTION**PUBLIC WAYS AND FACILITIES

ACTIVITY
TRANSPORTATION SYSTEMS

#### **INTERNAL SERVICE FUNDS**

## FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - INTERNAL SERVICE FUND

CLASSIFICATION	FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SALARIES & EMPLOYEE BENEFITS	\$ 328,406,052.68	\$	346,058,000	\$ 396,764,000	\$ 400,873,000	\$ 400,873,000	\$	4,109,000
SERVICES & SUPPLIES	67,752,390.51		112,181,000	146,179,000	156,959,000	156,959,000		10,780,000
OTHER CHARGES	280,601.73		445,000	1,240,000	1,240,000	1,240,000		0
FIXED ASSETS - EQUIPMENT	7,951,818.22		12,653,000	12,653,000	12,732,000	12,732,000		79,000
TOTAL OPERATING EXPENSE	\$ 404,390,863.14	\$	471,337,000	\$ 556,836,000	\$ 571,804,000	\$ 571,804,000	\$	14,968,000
APPROPRIATION FOR CONTINGENCY	0.00		2,139,000	2,139,000	0	0		(2,139,000)
GROSS TOTAL	\$ 404,390,863.14	\$	473,476,000	\$ 558,975,000	\$ 571,804,000	\$ 571,804,000	\$	12,829,000
RESERVES								
DESIGNATIONS	\$ 6,919,000.00	\$	7,281,000	\$ 7,281,000	\$ 8,131,000	\$ 8,131,000	\$	850,000
TOTAL FINANCING REQUIREMENTS	\$ 411,309,863.14	\$	480,757,000	\$ 566,256,000	\$ 579,935,000	\$ 579,935,000	\$	13,679,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 2,393,000.00	\$	2,139,000	\$ 2,139,000	\$ 0	\$ 0	\$	(2,139,000)
CANCEL RES/DES	14,747,902.00		6,919,000	6,919,000	7,281,000	7,281,000		362,000
OPERATING REVENUE	396,141,603.34		466,174,000	551,793,000	566,870,000	566,870,000		15,077,000
NON OPERATING REVENUE	75.22		90,000	90,000	187,000	187,000		97,000
OTHER FINANCING SOURCES	278,989.94		120,000	0	120,000	120,000		120,000
RESIDUAL EQUITY TRANSFERS	(111,988.00)		5,315,000	5,315,000	5,477,000	5,477,000		162,000
TOTAL AVAILABLE FINANCING	\$ 413,449,582.50	\$	480,757,000	\$ 566,256,000	\$ 579,935,000	\$ 579,935,000	\$	13,679,000
BUDGETED POSITIONS	4,086.0		4,088.0	4,088.0	4,088.0	4,088.0		0.0
REVENUE DETAIL								
AGRICULTURAL SERVICES	\$ 936.92	\$	1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$	0
CHARGES FOR SERVICES - OTHER	395,754,888.43		465,649,000	549,997,000	565,058,000	565,058,000		15,061,000
CONSTRUCTION PERMITS	0.00		199,000	188,000	200,000	200,000		12,000
COURT FEES & COSTS	857.00		2,000	1,000	1,000	1,000		0
FEDERAL - OTHER	82,029.76		5,000	0	0	0		0
INSTITUTIONAL CARE & SVS	(87.49)	)	0	0	0	0		0
INTEREST	75.22		90,000	90,000	187,000	187,000		97,000
MISCELLANEOUS	217,215.53		222,000	1,310,000	1,313,000	1,313,000		3,000
OTHER GOVERNMENTAL AGENCIES	150.00		30,000	0	0	0		0
OTHER SALES	75,498.25		56,000	251,000	251,000	251,000		0
RECORDING FEES	3,274.43		4,000	4,000	5,000	5,000		1,000
RENTS & CONCESSIONS	3,414.35		6,000	21,000	21,000	21,000		0
RESIDUAL EQUITY TRANS IN	(111,988.00)	)	5,315,000	5,315,000	5,477,000	5,477,000		162,000
ROAD & STREET SERVICES	3,155.46		0	20,000	20,000	20,000		0
SALE OF FIXED ASSETS	278,989.94		120,000	0	120,000	120,000		120,000

#### **INTERNAL SERVICE FUNDS**

## FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - INTERNAL SERVICE FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET	
REVENUE DETAIL							
STATE AID - CONSTRUCTION/CP	270.70	0	0	0	0	(	
TOTAL REVENUE	\$ 396,308,680.50	\$ 471,699,000	\$ 557,198,000	\$ 572,654,000	\$ 572,654,000	\$ 15,456,000	
	FUND		FUNCTION		ACTIVITY		
	PUBLIC WORKS - INT SERVICE FUND		GENERAL		OTHER GENERAL		

#### OTHER ENTERPRISE FUNDS

FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - TRANSIT OPERATIONS FUND

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET	
FINANCING REQUIREMENTS													
OPERATING EXPENSE													
SERVICES & SUPPLIES	\$	20,635,591.37	\$	23,968,000	\$	35,148,000	\$	32,500,000	\$	32,500,000	\$	(2,648,000)	
FIXED ASSETS - EQUIPMENT		820,821.56		2,370,000		2,370,000		3,656,000		3,656,000		1,286,000	
TOTAL OPERATING EXPENSE	\$	21,456,412.93	\$	26,338,000	\$	37,518,000	\$	36,156,000	\$	36,156,000	\$	(1,362,000)	
APPROPRIATION FOR CONTINGENCY		0.00		0		5,629,000		0		0		(5,629,000)	
RESIDUAL EQUITY TRANSFERS		830.00		9,000		9,000		22,000		22,000		13,000	
GROSS TOTAL	\$	21,457,242.93	\$	26,347,000	\$	43,156,000	\$	36,178,000	\$	36,178,000	\$	(6,978,000)	
RESERVES													
GENERAL RESERVES	\$	20,445,000.00	\$	0	\$	0	\$	0	\$	0	\$	0	
DESIGNATIONS		0.00		23,845,000		23,845,000		25,669,000		25,669,000		1,824,000	
TOTAL FINANCING REQUIREMENTS	\$	41,902,242.93	\$	50,192,000	\$	67,001,000	\$	61,847,000	\$	61,847,000	\$	(5,154,000)	
AVAILABLE FINANCING													
FUND BALANCE	\$	22,002,000.00	\$	20,389,000	\$	20,389,000	\$	16,188,000	\$	16,188,000	\$	(4,201,000)	
CANCEL RES/DES		18,217,191.00		24,437,000		20,445,000		23,845,000		23,845,000		3,400,000	
OPERATING REVENUE		2,497,944.81		2,405,000		6,435,000		2,473,000		2,473,000		(3,962,000)	
NON OPERATING REVENUE		19,574,075.35		19,149,000		19,732,000		19,341,000		19,341,000		(391,000)	
TOTAL AVAILABLE FINANCING	\$	62,291,211.16	\$	66,380,000	\$	67,001,000	\$	61,847,000	\$	61,847,000	\$	(5,154,000)	
REVENUE DETAIL													
CHARGES FOR SERVICES - OTHER	\$	7,444.08	\$	0	\$	0	\$	0	\$	0	\$	0	
FEDERAL - OTHER	•	107,885.04	,	892,000	,	873,000	•	296,000	•	296,000	•	(577,000)	
INTEREST		2,116,985.07		1,567,000		1,793,000		1,583,000		1,583,000		(210,000)	
MISCELLANEOUS		1,922.00		0		0		0		0		0	
OTHER GOVERNMENTAL AGENCIES		1,821,123.03		1,482,000		5,531,000		2,148,000		2,148,000		(3,383,000)	
OTHER GOVERNMENTAL AGENCIES/CP		501,701.73		0		0		0		0		0	
RENTS & CONCESSIONS		32,600.00		0		0		0		0		0	
ROAD & STREET SERVICES		25,268.93		31,000		31,000		29,000		29,000		(2,000)	
SALES & USE TAXES		17,457,090.28		17,582,000		17,939,000		17,758,000		17,758,000		(181,000)	
TOTAL REVENUE	\$	22,072,020.16	\$	21,554,000	\$	26,167,000	\$	21,814,000	\$	21,814,000	\$	(4,353,000)	

FUND
PUBLIC WORKS - TRANSIT
OPERATIONS FUND

**FUNCTION**PUBLIC WAYS AND FACILITIES

ACTIVITY
PUBLIC WAYS

#### OTHER ENTERPRISE

## FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - WATERWORKS DISTRICTS SUMMARY

OTHER CHARGES  FIXED ASSETS - B & I  FIXED ASSETS - EQUIPMENT  TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY  RESIDUAL EQUITY TRANSFERS	\$ 51,311,266 61,162 12,696,028 183,600 12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	2.03 3.07 3.04 3.11 5.31 5.30 7.00	\$	57,760,000 64,000 32,896,000 500,000 33,396,000 91,220,000 0 350,000 91,570,000		76,036,000 66,000 61,371,000 500,000 61,871,000 137,973,000 7,107,000 350,000		68,256,000 65,000 52,170,000 430,000 52,600,000 120,921,000 881,000 280,000	\$	68,256,000 65,000 52,170,000 430,000 52,600,000 120,921,000 881,000		(7,780,000) (1,000) (9,201,000) (70,000) (9,271,000) (17,052,000) (6,226,000)
SERVICES & SUPPLIES OTHER CHARGES FIXED ASSETS - B & I FIXED ASSETS - EQUIPMENT TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY RESIDUAL EQUITY TRANSFERS	61,162 12,696,028 183,600 12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	2.03 3.07 3.04 3.11 5.31 5.30 7.00	\$	64,000 32,896,000 500,000 33,396,000 91,220,000 0 350,000	\$	66,000 61,371,000 500,000 61,871,000 137,973,000 7,107,000 350,000		65,000 52,170,000 430,000 52,600,000 120,921,000 881,000		65,000 52,170,000 430,000 52,600,000 120,921,000		(1,000) (9,201,000) (70,000) (9,271,000) (17,052,000)
OTHER CHARGES  FIXED ASSETS - B & I  FIXED ASSETS - EQUIPMENT  TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY  RESIDUAL EQUITY TRANSFERS	61,162 12,696,028 183,600 12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	2.03 3.07 3.04 3.11 5.31 5.30 7.00	\$	64,000 32,896,000 500,000 33,396,000 91,220,000 0 350,000	\$	66,000 61,371,000 500,000 61,871,000 137,973,000 7,107,000 350,000		65,000 52,170,000 430,000 52,600,000 120,921,000 881,000		65,000 52,170,000 430,000 52,600,000 120,921,000		(1,000) (9,201,000) (70,000) (9,271,000) (17,052,000)
FIXED ASSETS - B & I FIXED ASSETS - EQUIPMENT TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY RESIDUAL EQUITY TRANSFERS	12,696,028 183,600 12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	3.07 0.04 3.11 5.31 5.00 7.00)		32,896,000 500,000 33,396,000 91,220,000 0 350,000		61,371,000 500,000 61,871,000 137,973,000 7,107,000 350,000	\$	52,170,000 430,000 52,600,000 120,921,000 881,000	\$	52,170,000 430,000 52,600,000 120,921,000	\$	(9,201,000) (70,000) (9,271,000) (17,052,000)
FIXED ASSETS - EQUIPMENT TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY RESIDUAL EQUITY TRANSFERS	183,600 12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	3.11 3.31 3.00 7.00)		500,000 33,396,000 91,220,000 0 350,000		500,000 61,871,000 137,973,000 7,107,000 350,000	\$	430,000 52,600,000 120,921,000 881,000	\$	430,000 52,600,000 120,921,000	\$	(70,000) (9,271,000) (17,052,000)
TOTAL FIXED ASSETS  TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY  RESIDUAL EQUITY TRANSFERS	12,879,628 \$ 64,252,056 0 (20,737 \$ 64,231,319	3.11 3.31 3.00 7.00)		33,396,000 91,220,000 0 350,000		61,871,000 137,973,000 7,107,000 350,000	\$	52,600,000 120,921,000 881,000	\$	52,600,000 120,921,000	\$	(9,271,000)
TOTAL OPERATING EXPENSE  APPROPRIATION FOR CONTINGENCY RESIDUAL EQUITY TRANSFERS	\$ 64,252,056 0 (20,737 \$ 64,231,319	3.31 3.00 7.00)		91,220,000 0 350,000		137,973,000 7,107,000 350,000	\$	120,921,000 881,000	\$	120,921,000	\$	(17,052,000)
APPROPRIATION FOR CONTINGENCY RESIDUAL EQUITY TRANSFERS	(20,737 \$ 64,231,319	).00 '.00)		0 350,000		7,107,000 350,000	\$	881,000	\$		\$	,
RESIDUAL EQUITY TRANSFERS	(20,737	'.00)	\$	350,000	\$	350,000		,		881,000		(6,226,000)
-	\$ 64,231,319		\$	,	\$			280,000				
GROSS TOTAL		).31	\$	91,570,000	\$	145 420 000				280,000		(70,000)
	\$ 20,000					145,430,000	\$	122,082,000	\$	122,082,000	\$	(23,348,000)
RESERVES	\$ 20,000											
GENERAL RESERVES	. ,	.00	\$	16,000	\$	20,000	\$	8,000	\$	8,000	\$	(12,000)
DESIGNATIONS	18,968,000	0.00		39,549,000		39,549,000		15,407,000		15,407,000		(24,142,000)
ESTIMATED DELINQUENCIES	0	0.00		1,000		2,000		0		0		(2,000)
TOTAL RESERVES	\$ 18,988,000	.00	\$	39,566,000	\$	39,571,000	\$	15,415,000	\$	15,415,000	\$	(24,156,000)
TOTAL FINANCING REQUIREMENTS	\$ 83,219,319	).31	\$	131,136,000	\$	185,001,000	\$	137,497,000	\$	137,497,000	\$	(47,504,000)
AVAILABLE FINANCING												
FUND BALANCE	\$ 52,873,000	.00	\$	61,737,000	\$	61,737,000	\$	40,725,000	\$	40,725,000	\$	(21,012,000)
CANCEL RES/DES	20,888,203			36,282,000		35,988,000		22,507,000		22,507,000		(13,481,000)
OPERATING REVENUE	62,665,749			65,190,000		79,273,000		65,479,000		65,479,000		(13,794,000)
NON OPERATING REVENUE	8,533,233			8,652,000		8,003,000		8,786,000		8,786,000		783,000
OTHER FINANCING SOURCES		.78	Φ.	0	Φ.	0	•	0	Φ.	0	Φ.	(47.504.000)
TOTAL AVAILABLE FINANCING	\$ 144,960,197	.68	\$	171,861,000	\$	185,001,000	\$	137,497,000	\$	137,497,000	<b></b>	(47,504,000)
REVENUE DETAIL												
ASSESS & TAX COLLECT FEES	\$ 1,825,191	1.11 \$	\$	1,840,000	\$	1,866,000	\$	1,840,00	0 \$	1,840,00	0 \$	(26,000)
CHARGES FOR SERVICES - OTHER	59,605,531			61,710,000		77,178,000		63,498,00		63,498,00		(13,680,000)
FEDERAL AID - DISASTER	(27,131			0		0			0		0	0
HOMEOWNER PROP TAX RELIEF	36,643			35,000		32,000		35,00		35,00		3,000
INTEREST	4,261,208			4,260,000		4,000,000		4,260,00		4,260,00		260,000
MISCELLANEOUS	1,016,489			1,533,000		20,000		34,00		34,00		14,000
OTHER SALES	64 74,810	1.58		72,000		0 177,000			0		0	(105,000)
PEN INT & COSTS-DEL TAXES PLANNING & ENGINEERING SERVICE	4,779			72,000 0		177,000		72,00	0	72,00	0	(105,000)
PROP TAXES - CURRENT - SEC	3,846,316			4,198,000		3,836,000		4,327,00		4,327,00		491,000
PROP TAXES - CURRENT - UNSEC	198,050			194,000		167,000		199,00		199,00		32,000

#### OTHER ENTERPRISE

## FINANCING REQUIREMENT & AVAILABLE FINANCING COMPARISON PUBLIC WORKS - WATERWORKS DISTRICTS SUMMARY

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
REVENUE DETAIL						
PROP TAXES - PRIOR - SEC	13,702.44	0	0	0	C	0
PROP TAXES - PRIOR - UNSEC	(10,421.69)	0	0	0	C	0
RENTS & CONCESSIONS	6.94	0	0	0	C	0
SALE OF FIXED ASSETS	11.78	0	0	0	C	0
SPECIAL ASSESSMENTS	78,822.81	0	0	0	C	0
STATE - OTHER	59,585.14	0	0	0	C	0
STATE AID - DISASTER	(9,043.87)	0	0	0	C	0
SUPPLEMENTAL PROP TAXES - CURR	226,739.35	0	0	0	C	0
SUPPLEMENTAL PROP TAXES- PRIOR	(2,361.08)	0	0	0	C	0
TOTAL REVENUE	\$ 71,198,994.68 \$	73,842,000 \$	87,276,000	\$ 74,265,000	\$ 74,265,000	\$ (13,011,000)



# **Other Funds**

### Other Funds

The Community Development Commission is responsible for the County's housing and community development programs and services, including distribution of the Urban County Community Block Grant funds, administration of County redevelopment projects and management of a variety of housing programs.

Services are funded through federal grant allocations and program income. These services include low- and moderate-income housing development and rehabilitation in unincorporated areas of the County and participating cities; community revitalization and loan assistance for small businesses; maintenance, management, and security of conventional public housing; and subsidies for privately owned rental units (Section 8) in unincorporated areas and cities.

Consistent with past practices, the Community Development Commission is submitting its detailed budget recommendations to the Board of Supervisors under separate cover. The final County budget will be updated to reflect the revised final estimates contained in the Community Development Commission's detailed submission.

#### 

This fund consists primarily of appropriation and federal revenue, including Housing and Community Development Act funds required for the Commission's expenses related to housing, redevelopment and community revitalization. The 2009-10 Proposed Budget reflects a decrease of \$3.7 million or 2.6 percent from the previous year. The decrease is primarily attributable to reduced expenditures in capital projects resulting from the completion of the East Los Angeles Children's Center and the temporary suspension of the Pico Rivera Library project due to city financing. Additionally, there was reduced Community Development Block Grant (CDBG) funding and lower tax increment dollars. The reduction is partially offset by an increase in funding for Homeless Programs that the Commission administers on behalf of the County.

#### 

This fund consists of appropriation and federal revenue received from the United States Department of Housing and Urban Development (HUD) to fund Housing Authority expenses related to Conventional Housing, Modernization and Rental Subsidy Programs. The 2009-10 Proposed Budget reflects an \$11.5 million or 3.9 percent increase primarily related to subventions from increased lease-up in Section 8 Housing, increased activity in the City of Industry funds, and additional rehabilitation planned for the Kings Road Project. Interest related revenue has been reduced due to the utilization of reserves from prior year Section 8 Program funds.

**OTHER FUNDS** 

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON COMMUNITY DEVELOPMENT COMMISSION FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 9,830,000.00	\$ 11,055,000	\$ 11,923,000	\$ 12,228,000	\$ 12,228,000	\$	305,000
SERVICES & SUPPLIES	98,499,000.00	111,622,000	111,337,000	129,306,000	129,306,000		17,969,000
FIXED ASSETS - EQUIPMENT	3,650,000.00	1,227,000	22,315,000	295,000	295,000		(22,020,000)
GROSS TOTAL	\$ 111,979,000.00	\$ 123,904,000	\$ 145,575,000	\$ 141,829,000	\$ 141,829,000	\$	(3,746,000)
TOTAL FINANCING REQUIREMENTS	\$ 111,979,000.00	\$ 123,904,000	\$ 145,575,000	\$ 141,829,000	\$ 141,829,000	\$	(3,746,000)
AVAILABLE FINANCING							
REVENUE	111,979,000.00	123,904,000	145,575,000	141,829,000	141,829,000		(3,746,000)
TOTAL AVAILABLE FINANCING	\$ 111,979,000.00	\$ 123,904,000	\$ 145,575,000	\$ 141,829,000	\$ 141,829,000	\$	(3,746,000)
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 1,991,000.00	\$ 545,000	\$ 807,000	\$ 683,000	\$ 683,000	\$	(124,000)
FEDERAL - OTHER	63,257,000.00	66,936,000	72,253,000	65,694,000	65,694,000		(6,559,000)
INTEREST	7,855,000.00	1,777,000	1,086,000	1,789,000	1,789,000		703,000
MISCELLANEOUS	8,057,000.00	12,406,000	14,964,000	11,130,000	11,130,000		(3,834,000)
OTHER GOVERNMENTAL AGENCIES	30,082,000.00	41,778,000	56,015,000	61,993,000	61,993,000		5,978,000
RENTS & CONCESSIONS	737,000.00	462,000	450,000	540,000	540,000		90,000
TOTAL REVENUE	\$ 111,979,000.00	\$ 123,904,000	\$ 145,575,000	\$ 141,829,000	\$ 141,829,000	\$	(3,746,000)

FUND COMMUNITY DEVELOPMENT COMMISSION FUND **FUNCTION**PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE

OTHER FUNDS

#### FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON HOUSING AUTHORITY FUND

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 23,569,000.00	\$ 24,451,000	\$ 25,473,000	\$ 24,251,000	\$ 24,251,000	\$	(1,222,000)
SERVICES & SUPPLIES	231,806,000.00	273,012,000	256,877,000	270,623,000	270,623,000		13,746,000
FIXED ASSETS - EQUIPMENT	2,592,000.00	10,056,000	11,708,000	10,765,000	10,765,000		(943,000)
GROSS TOTAL	\$ 257,967,000.00	\$ 307,519,000	\$ 294,058,000	\$ 305,639,000	\$ 305,639,000	\$	11,581,000
TOTAL FINANCING REQUIREMENTS	\$ 257,967,000.00	\$ 307,519,000	\$ 294,058,000	\$ 305,639,000	\$ 305,639,000	\$	11,581,000
AVAILABLE FINANCING							
REVENUE	257,967,000.00	307,519,000	294,058,000	305,639,000	305,639,000		11,581,000
TOTAL AVAILABLE FINANCING	\$ 257,967,000.00	\$ 307,519,000	\$ 294,058,000	\$ 305,639,000	\$ 305,639,000	\$	11,581,000
REVENUE DETAIL							
CHARGES FOR SERVICES - OTHER	\$ 387,000.00	\$ 142,000	\$ 140,000	\$ 190,000	\$ 190,000	\$	50,000
FEDERAL - OTHER	218,046,000.00	254,133,000	254,786,000	265,010,000	265,010,000		10,224,000
INTEREST	6,922,000.00	3,822,000	3,101,000	750,000	750,000		(2,351,000)
MISCELLANEOUS	19,719,000.00	35,777,000	22,099,000	25,914,000	25,914,000		3,815,000
OTHER GOVERNMENTAL AGENCIES	702,000.00	2,006,000	2,479,000	2,416,000	2,416,000		(63,000)
RENTS & CONCESSIONS	12,191,000.00	11,639,000	11,453,000	11,359,000	11,359,000		(94,000)
TOTAL REVENUE	\$ 257,967,000.00	\$ 307,519,000	\$ 294,058,000	\$ 305,639,000	\$ 305,639,000	\$	11,581,000

FUND
COMMUNITY DEVELOPMENT
COMMISSION FUND

**FUNCTION**PUBLIC ASSISTANCE

ACTIVITY
OTHER ASSISTANCE



# Budget Summary Schedules

#### **GENERAL FUND SUMMARY**FINANCING REQUIREMENTS & AVAILABLE FINANCING COMPARISON

FINANCING REQUIREMENTS				REQUESTED	PROPOSED		BUDGET
SALARIES & EMPLOYEE BENEFITS \$	8,793,620,800.90	\$ 9,383,081,000	\$ 9,709,217,000	\$ 10,576,201,000	\$ 9,902,312,000	\$	193,095,000
S & EB EXPENDITURE DISTRIBUTION (	(2,289,157,110.27)	(2,494,552,000)	(2,599,964,000)	(2,791,866,000)	(2,718,180,000)		(118,216,000)
TOTAL S & E B	6,504,463,690.63	6,888,529,000	7,109,253,000	7,784,335,000	7,184,132,000		74,879,000
SERVICES & SUPPLIES	4,510,566,900.21	4,755,819,000	5,770,176,000	6,107,503,000	5,828,558,000		58,382,000
S & S EXPENDITURE DISTRIBUTION	(541,370,872.74)	(648,431,000)	(702,073,000)	(739,184,000)	(738,664,000)		(36,591,000)
TOTAL S & S	3,969,196,027.47	4,107,388,000	5,068,103,000	5,368,319,000	5,089,894,000		21,791,000
OTHER CHARGES	3,230,041,832.34	3,471,197,000	3,440,888,000	3,664,796,000	3,548,105,000		107,217,000
OC EXPENDITURE DISTRIBUTION	(204,080,990.52)	(259,167,000)	(277,869,000)	(275,752,000)	(275,752,000)		2,117,000
TOTAL OTHER CHARGES	3,025,960,841.82	3,212,030,000	3,163,019,000	3,389,044,000	3,272,353,000		109,334,000
FIXED ASSETS - LAND	2,674,534.10	13,694,000	19,079,000	6,235,000	6,235,000		(12,844,000)
FIXED ASSETS - B & I	175,574,551.18	119,548,000	1,331,194,000	1,188,385,000	1,131,921,000		(199,273,000)
TOTAL CAPITAL PROJECT	178,249,085.28	133,242,000	1,350,273,000	1,194,620,000	1,138,156,000		(212,117,000)
FIXED ASSETS - EQUIPMENT	68,844,617.31	52,685,000	79,218,000	223,502,000	54,826,000		(24,392,000)
TOTAL FIXED ASSETS	247,093,702.59	185,927,000	1,429,491,000	1,418,122,000	1,192,982,000		(236,509,000)
OTHER FINANCING USES	1,064,574,926.66	861,834,000	874,547,000	779,837,000	788,532,000		(86,015,000)
RESIDUAL EQUITY TRANSFERS	14,265.00	181,000	181,000	295,000	295,000		114,000
GROSS TOTAL \$1	4,811,303,454.17	\$ 15,255,889,000	\$ 17,644,594,000	\$ 18,739,952,000	\$ 17,528,188,000	\$	(116,406,000)
INTRAFUND TRANSFERS	(772,999,542.66)	(817,548,000)	(912,753,000)	(928,120,000)	(899,993,000)		12,760,000
NET TOTAL \$1	4,038,303,911.51	\$ 14,438,341,000	\$ 16,731,841,000	\$ 17,811,832,000	\$ 16,628,195,000	\$	(103,646,000)
RESERVES							
GENERAL RESERVES \$	3,000,000.00	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$	0
OTHER RESERVES	31,711,996.00	2,400,000	2,400,000	0	0		(2,400,000)
DESIGNATIONS	400,107,000.00	117,351,000	17,351,000	52,925,000	52,925,000		35,574,000
TOTAL RESERVES \$	434,818,996.00	\$ 122,751,000	\$ 22,751,000	\$ 55,925,000	\$ 55,925,000	\$	33,174,000
TOTAL FINANCING REQUIREMENTS \$1	4,473,122,907.51	\$ 14,561,092,000	\$ 16,754,592,000	\$ 17,867,757,000	\$ 16,684,120,000	\$	(70,472,000)
AVAILABLE FINANCING							
FUND BALANCE \$	1,706,356,000.00	\$ 1,808,804,000	\$ 1,808,804,000	\$ 1,566,978,000	\$ 1,566,978,000	\$	(241,826,000)
CANCELLATION RESERVES/DESIGNATION	603,062,866.00	244,035,000	234,734,000	212,531,000	212,531,000	7	(22,203,000)
	3,467,807,652.33	3,759,890,000	3,735,359,000	3,710,005,000	3,710,005,000		(25,354,000)
PROPERTY TAXES - SUPPLEMENTAL ROLL	152,540,054.12	105,010,000	105,010,000	103,959,000	103,959,000		(1,051,000)
	0,352,160,097.26	10,210,331,000	10,870,685,000	11,027,163,000	11,090,647,000		219,962,000
	6,281,926,669.71		\$ 16,754,592,000			\$	(70,472,000)

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC GENERAL FUND - FINANCING ELEMENTS	\$ 2,316,841,053.80	\$ 2,517,275,000	\$ 2,492,744,000	\$ 2,479,817,000	\$ 2,479,817,000	\$ (12,927,000)
PROP TAXES - CURRENT - UNSEC GENERAL FUND - FINANCING ELEMENTS	84,091,062.76	103,758,000	103,758,000	102,720,000	102,720,000	(1,038,000)
PROP TAXES - PRIOR - SEC GENERAL FUND - FINANCING ELEMENTS	8,402,670.25	13,363,000	13,363,000	13,229,000	13,229,000	(134,000)
PROP TAXES - PRIOR - UNSEC GENERAL FUND - FINANCING ELEMENTS	5,625,606.52	0	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR GENERAL FUND - FINANCING ELEMENTS	127,834,262.97	80,057,000	80,057,000	79,256,000	79,256,000	(801,000)
SUPPLEMENTAL PROP TAXES- PRIOR GENERAL FUND - FINANCING ELEMENTS	24,705,791.15	24,953,000	24,953,000	24,703,000	24,703,000	(250,000)
PROPERTY TAXES IN LIEU OF VEHICLE LICENSE FEES GENERAL FUND - FINANCING ELEMENTS	1,052,847,259.00	1,125,494,000	1,125,494,000	1,114,239,000	1,114,239,000	(11,255,000)
TOTAL PROPERTY TAXES	\$ 3,620,347,706.45	\$ 3,864,900,000	\$ 3,840,369,000	\$ 3,813,964,000	\$ 3,813,964,000	\$ (26,405,000)
OTHER TAXES						
SALES & USE TAXES NONDEPARTMENTAL REVENUE-OTHER	\$ 42,973,461.83	\$ 40,825,000	\$ 43,833,000	\$ 41,233,000	\$ 41,233,000	\$ (2,600,000)
OTHER TAXES						
GENERAL FUND - FINANCING ELEMENTS	11,019,726.52	0	0	0	0	0
NONDEPARTMENTAL REVENUE-OTHER	9,400.23	40.200.000	0	0 747 000	0 747 000	(47,002,000)
NONDEPARTMENTAL REVENUE-REGISTRAR/RECORDER NONDEPARTMENTAL REVENUE-TREAS/TAX COLLECT	56,439,348.10 13,767,049.94	40,260,000 12,423,000	56,439,000 12,423,000	38,747,000 14,500,000	38,747,000 12,423,000	(17,692,000) 0
TREASURER & TAX COLLECTOR	129,506.79	246,000	309,000	100,000	100,000	(209,000)

#### ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	ANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
ERAF TAX REVENUE						
GENERAL FUND - FINANCING ELEMENTS	16,638,388.33	13,312,000	13,312,000	13,445,000	13,445,000	133,000
UTILITY USER TAX						
NONDEPARTMENTAL REVENUE-OTHER	65,582,638.82	48,783,000	51,550,000	0	0	(51,550,000)
UTILITY USER TAX - MEASURE U	0.00	16,261,000	0	51,550,000	51,550,000	51,550,000
TOTAL OTHER TAXES	\$ 206,559,520.56	\$ 172,110,000	\$ 177,866,000	\$ 159,575,000	\$ 157,498,000	\$ (20,368,000)
LICENSES PERMITS & FRANCHISES						
ANIMAL LICENSES						
ANIMAL CARE & CONTROL	\$ 5,985,769.37	\$ 4,565,000	\$ 5,943,000	\$ 5,943,000	\$ 5,943,000	\$ 0
BUSINESS LICENSES						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	6,988,179.04	6,636,000	6,636,000	6,908,000	6,908,000	272,000
ANIMAL CARE & CONTROL	400.00	0	0	0	0	0
BEACHES & HARBORS-BEACH	157,900.00	281,000	280,000	280,000	280,000	0
BOARD OF SUPERVISORS	6,200.00	0	0	0	0	0
CORONER	1,182.70	0	0	0	0	0
NONDEPARTMENTAL REVENUE-OTHER	(1,001,285.79)	0	0	0	0	0
NONDEPARTMENTAL REVENUE-REAL PROPERTY PROGRAMS	(2,500.00)	0	0	0	0	0
PARKS & RECREATION	291,502.85	260,000	260,000	290,000	290,000	30,000
PUBLIC WORKS	(81,814.38)	0	0	0	0	0
REGIONAL PLANNING	(28.86)	0	0	0	0	0
SHERIFF - CUSTODY	25,900.00	26,000	49,000	49,000	49,000	0
SHERIFF - DETECTIVE SERVICES	0.00	3,000	3,000	3,000	3,000	0
SHERIFF - PATROL	0.00	1,000	1,000	1,000	1,000	0
TREASURER & TAX COLLECTOR	1,559,666.22	1,560,000	1,857,000	1,600,000	1,750,000	(107,000)
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	2,500.00	10,000	10,000	10,000	10,000	0
CONSTRUCTION PERMITS						
BEACHES & HARBORS-BEACH	116,230.40	0	0	0	0	0
BEACHES & HARBORS-MARINA	3,101.00	0	0	0	0	0
PUBLIC WORKS	11,873,228.28	9,627,000	16,393,000	16,393,000	16,393,000	0

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (1)	I	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
ZONING PERMITS							
REGIONAL PLANNING		3,581,270.28	3,486,000	3,895,000	3,919,000	3,919,000	24,000
FRANCHISES							
NONDEPARTMENTAL REVENUE-REAL PROPERTY PROGRAMS		9,554,522.55	6,500,000	6,500,000	6,303,000	6,303,000	(197,000)
OTHER LICENSES & PERMITS							
BEACHES & HARBORS-MARINA		32,427.70	81,000	10,000	10,000	10,000	0
PARKS & RECREATION		20,593.00	15,000	15,000	15,000	15,000	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS		1,074,657.11	1,075,000	1,334,000	1,334,000	1,334,000	0
REGISTRAR-RECORDER AND COUNTY CLERK		1,404,530.00	1,769,000	1,480,000	1,810,000	1,810,000	330,000
TRIAL COURT OPERATIONS-MOE CONTRIBUTION		157,495.00	160,000	160,000	160,000	160,000	0
BUSINESS LICENSE TAXES							
NONDEPARTMENTAL REVENUE-OTHER		17,047,494.41	12,000,000	12,000,000	15,800,000	12,000,000	0
TOTAL LICENSES PERMITS & FRANCHISES	\$	58,799,120.88	\$ 48,055,000	\$ 56,826,000	\$ 60,828,000	\$ 57,178,000	\$ 352,000
FINES FORFEITURES & PENALTIES							
VEHICLE CODE FINES							
BEACHES & HARBORS-BEACH	\$	361,077.66	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 0
OFFICE OF PUBLIC SAFETY		421,437.60	487,000	487,000	487,000	487,000	0
PARKS & RECREATION		944.21	1,000	1,000	1,000	1,000	0
SHERIFF - PATROL		7,509,307.07	7,351,000	7,605,000	7,605,000	8,649,000	1,044,000
TRIAL COURT OPERATIONS-MOE CONTRIBUTION		7,437,024.05	6,701,000	6,701,000	6,701,000	6,701,000	0
OTHER COURT FINES							
DISTRICT ATTORNEY		907,025.39	751,000	750,000	750,000	750,000	0
PARKS & RECREATION		1,006.42	1,000	1,000	1,000	1,000	0
PROBATION-FIELD SERVICES		2,038,113.09	0	0	0	0	0
PROBATION-SUPPORT SERVICES		296,175.27	300,000	0	0	0	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION		133,441,859.63	131,270,000	131,270,000	131,270,000	131,270,000	0

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
FORFEITURES & PENALTIES						
ASSESSOR	4,783,830.86	4,863,000	4,493,000	4,863,000	4,863,000	370,000
DISTRICT ATTORNEY	1,585,863.52	82,000	50,000	1,600,000	1,600,000	1,550,000
HEALTH SERVICES - ADMINISTRATION	6,733,606.81	8,492,000	8,492,000	8,492,000	8,492,000	0
PARKS & RECREATION	0.00	2,000	2,000	2,000	2,000	0
PROBATION-FIELD SERVICES	0.00	2,421,000	2,098,000	1,174,000	1,174,000	(924,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	74,148.16	74,000	30,000	30,000	30,000	0
SHERIFF - ADMINISTRATION	22,411.58	22,000	1,000	1,000	1,000	0
SHERIFF - DETECTIVE SERVICES	2,837.98	0	0	0	0	0
SHERIFF - GENERAL SUPPORT SERVICES	1,151,210.24	1,151,000	921,000	921,000	921,000	0
SHERIFF - PATROL	2,707.25	2,000	2,000	2,000	2,000	0
PEN INT & COSTS-DEL TAXES						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	431,586.55	300,000	300,000	300,000	300,000	0
ASSESSOR	153,081.88	166,000	82,000	82,000	82,000	0
GENERAL FUND - FINANCING ELEMENTS	18,750,142.17	0	0	0	0	0
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	66,488,949.14	58,025,000	50,000,000	63,500,000	51,697,000	1,697,000
PUBLIC WORKS	181,848.74	182,000	203,000	203,000	203,000	0
TREASURER & TAX COLLECTOR	 3,940,756.76	4,065,000	3,680,000	3,971,000	4,571,000	891,000
TOTAL FINES FORFEITURES & PENALTIES	\$ 256,716,952.03	\$ 227,009,000	\$ 217,469,000	\$ 232,256,000	\$ 222,097,000	\$ 4,628,000
REVENUE - USE OF MONEY & PROP						
INTEREST						
BEACHES & HARBORS-MARINA	\$ 1,093,397.68	\$ 283,000	\$ 605,000	\$ 238,000	\$ 238,000	\$ (367,000)
BOARD OF SUPERVISORS	34,978.43	0	0	0	0	0
HEALTH SERVICES - OFFICE OF MANAGED CARE	1,515,289.00	2,022,000	2,022,000	2,022,000	2,022,000	0
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	1,184.24	0	0	0	0	0
NONDEPARTMENTAL REVENUE-OTHER	8,194,753.02	4,000,000	4,000,000	4,000,000	4,000,000	0
NONDEPARTMENTAL SPECIAL ACCOUNTS	204,774,931.94	92,487,000	92,487,000	40,000,000	40,000,000	(52,487,000)
PARKS & RECREATION	3,820.43	0	0	3,000	3,000	3,000
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	2.51	0	0	0	0	0
PUBLIC WORKS	1,759,368.65	1,797,000	1,632,000	1,632,000	1,632,000	0

**GENERAL FUND** 

CLASSIFICATION (1)	-	Y 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)		FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)		FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
INVESTMENT INCOME									
PROJECT AND FACILITY DEVELOPMENT		0.00	2,268,00	00	2,268,000	(	)	0	(2,268,000)
RENTS & CONCESSIONS									
BEACHES & HARBORS-BEACH		2,276,002.90	2,680,00	00	2,680,000	2,808,000	)	2,808,000	128,000
BEACHES & HARBORS-MARINA		40,628,170.57	39,347,00	00	39,239,000	39,258,000	)	39,258,000	19,000
CHIEF EXECUTIVE OFFICER		844,930.13	1,101,00	00	1,590,000	1,590,000	)	1,590,000	0
HEALTH SERVICES - ADMINISTRATION		9,000.00		0	0	(	)	0	0
INTERNAL SERVICES		6,679,844.79	7,191,00	00	7,863,000	8,001,000	)	8,001,000	138,000
NONDEPARTMENTAL REVENUE-OTHER		3,120,906.54	2,007,00	00	2,007,000	1,507,000	)	1,507,000	(500,000)
NONDEPARTMENTAL REVENUE-REAL PROPERTY PROGRAMS		2,448,557.67	1,475,00	00	1,475,000	475,000	)	475,000	(1,000,000)
PARKS & RECREATION		325,686.75	359,00	00	1,029,000	360,000	)	360,000	(669,000)
PROBATION-JUVENILE INSTITUTIONS SERVICES		101,849.94	128,00	00	128,000	128,000	)	128,000	0
PUBLIC WORKS		36,578.18		0	0	(	)	0	0
RENT EXPENSE		31,426.99	(4,00	00)	345,000	3,836,000	)	3,836,000	3,491,000
SHERIFF - CUSTODY		0.00		0	93,000	93,000	)	93,000	0
TELEPHONE UTILITIES		111,437.47	95,00	00	120,000	75,000	)	75,000	(45,000)
ROYALTIES									
CORONER		5,600.41	1,00	00	1,000	1,000	)	1,000	0
NONDEPARTMENTAL REVENUE-REAL PROPERTY PROGRAMS		592,376.24	500,00	00	150,000	150,000	)	150,000	0
PROBATION-JUVENILE INSTITUTIONS SERVICES		0.00	5,00	00	5,000	5,000	)	5,000	0
TOTAL REVENUE - USE OF MONEY & PROP	\$	274,590,094.48	\$ 157,742,00	00 \$	159,739,000	\$ 106,182,000	\$	106,182,000	\$ (53,557,000)
INTERGYMTL REVENUE - STATE									
ST - MOTOR VEH IN-LIEU TAX									
VLFR-HLTH SVCS	\$	372,656,637.07	\$ 345,894,00	00 \$	376,383,000	\$ 376,383,000	) \$	345,894,000	\$ (30,489,000)
VLFR-MENTAL HLTH	•	102,697,399.15	95,467,00		103,705,000	103,705,000		95,467,000	(8,238,000)
VLFR-SOCIAL SERVICES		18,549,089.90	17,217,00	00	18,735,000	18,735,000	)	17,217,000	(1,518,000)
OTHER STATE IN-LIEU TAXES									
GENERAL FUND - FINANCING ELEMENTS		216,403.12		0	0	(	)	0	0

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
STATE - PUB ASSIST - ADMIN						
CHILDREN AND FAMILY SERVICES ADMINISTRATION	207,570,309.00	237,545,000	237,545,000	241,819,000	241,365,000	3,820,000
DCFS - PSSF-FAMILY PRESERVATION	13,117,695.97	13,343,000	13,343,000	13,343,000	13,343,000	0
PUBLIC SOCIAL SERVICES ADMINISTRATION	486,253,201.84	414,685,000	448,619,000	456,657,000	484,238,000	35,619,000
STATE AID - PUB ASSIST PROGRAM						
DCFS - ADOPTION ASSISTANCE PROGRAM	94,506,529.00	102,771,000	105,009,000	105,940,000	96,696,000	(8,313,000)
DCFS - FOSTER CARE	142,096,305.00	147,882,000	148,088,000	143,278,000	143,898,000	(4,190,000)
DCFS - KINGAP	41,729,099.00	42,150,000	42,852,000	41,149,000	41,149,000	(1,703,000)
DCFS - SERIOUSLY EMOTIONALLY DISTURBED CHILDREN	15,922,683.00	17,587,000	15,427,000	17,899,000	17,899,000	2,472,000
PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS	382,387,105.00	420,577,000	452,470,000	453,986,000	424,500,000	(27,970,000)
PSS-CASH ASSISTANCE PROGRAM FOR IMMIGRANTS	39,863,747.00	55,574,000	57,142,000	52,241,000	52,241,000	(4,901,000)
PSS-IN HOME SUPPORTIVE SERVICES	28,500,887.49	32,702,000	34,762,000	36,062,000	27,107,000	(7,655,000)
STATE - HEALTH - ADMIN						
HEALTH SERVICES - ADMINISTRATION	0.00	50,000	50,000	50,000	50,000	0
STATE AID - MENTAL HEALTH						
MENTAL HEALTH	76,449,631.00	73,479,000	76,450,000	73,479,000	73,479,000	(2,971,000)
OTHER STATE AID - HEALTH						
MENTAL HEALTH	171,990,356.67	195,548,000	233,354,000	239,676,000	238,905,000	5,551,000
STATE AID - AGRICULTURE						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	3,975,203.29	3,396,000	3,396,000	3,396,000	3,396,000	0
STATE AID - CONSTRUCTION/CP						
CP - BEACHES AND HARBORS	2,272,895.61	814,000	814,000	0	0	(814,000)
CP - EAST LA CIVIC CENTER	0.00	73,000	0	0	0	0
CP - HEALTH SERVICES	0.00	0	1,100,000	1,100,000	1,100,000	0
CP - MUSEUM OF NATURAL HISTORY	0.00	1,000,000	1,000,000	0	0	(1,000,000)
CP - PARKS AND RECREATION	13,712,294.54	5,588,000	22,711,000	19,604,000	19,604,000	(3,107,000)
CP - PUBLIC LIBRARY	8,737,000.00	0	0	0	0	0
CP - PUBLIC WAYS/FACILITIES	4,973.58	1,495,000	1,495,000	0	0	(1,495,000)
CP - VARIOUS CAPITAL PROJECTS	1,000.00	214,000	214,000	0	0	(214,000)

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
	(-)	(0)	(1)	(-)	(-)	(.,
STATE AID - DISASTER	0.704.000.00	5 000 000	5 000 000	5 000 000	5,000,000	0
FEDERAL & STATE DISASTER AID	3,791,992.02	5,000,000	5,000,000	5,000,000	5,000,000	0
STATE AID - VETERAN AFFAIRS						
MILITARY & VETERANS AFFAIRS	116,534.00	155,000	155,000	155,000	155,000	0
HOMEOWNER PROP TAX RELIEF						
GENERAL FUND - FINANCING ELEMENTS	156,617.72	0	0	0	0	0
NONDEPARTMENTAL REVENUE-OTHER	21,608,749.40	20,500,000	20,500,000	20,500,000	20,500,000	0
STATE - OTHER						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	256,022.73	140,000	140,000	140,000	140,000	0
ALTERNATE PUBLIC DEFENDER	3,000.00	0	0	0	0	0
ANIMAL CARE & CONTROL	100,000.00	100,000	190,000	190,000	190,000	0
ARTS COMMISSION	0.00	51,000	51,000	51,000	36,000	(15,000)
ASSESSOR	0.00	0	70,000	1,370,000	70,000	0
AUDITOR-CONTROLLER	58,835.00	60,000	793,000	807,000	807,000	14,000
BEACHES & HARBORS-BEACH	1,256,906.00	62,000	0	0	0	0
BOARD OF SUPERVISORS	479,150.99	0	0	0	0	0
CHIEF EXECUTIVE OFFICER	8,147,393.69	5,219,000	9,469,000	5,219,000	5,219,000	(4,250,000)
CHILD SUPPORT SERVICES DEPARTMENT	57,816,707.44	54,794,000	54,876,000	50,889,000	50,889,000	(3,987,000)
CHILDREN AND FAMILY SERVICES ADMINISTRATION	(726,631.79)	0	0	0	0	0
COMMUNITY & SENIOR SERVICES ADMINISTRATION	154,310.00	144,000	155,000	5,096,000	5,096,000	4,941,000
CORONER	728,857.96	624,000	576,000	576,000	576,000	0
CP - PUBLIC LIBRARY	3,177,241.00	0	0	0	0	0
DCFS - CHILD ABUSE PREVENTION PROGRAM	3,111,602.00	3,112,000	3,112,000	3,112,000	3,112,000	0
DCFS - FOSTER CARE	(1,361,539.00)	0	0	0	0	0
DCFS - PSSF-FAMILY PRESERVATION	(1,136,179.00)	0	0	0	0	0
DCFS - SERIOUSLY EMOTIONALLY DISTURBED CHILDREN	7,351,064.00	4,963,000	4,963,000	4,963,000	4,963,000	0
DCSS - OLDER AMERICAN ACT	4,569,101.00	2,366,000	3,811,000	6,417,000	6,417,000	2,606,000
DCSS - WORKFORCE INVESTMENT ACT	0.00	0	0	26,584,000	26,494,000	26,494,000
DISTRICT ATTORNEY	30,155,313.78	26,931,000	26,089,000	24,989,000	26,089,000	0
EMERGENCY PREPAREDNESS & RESPONSE	9,010,993.99	60,047,000	53,780,000	28,012,000	28,012,000	(25,768,000)
HEALTH SERVICES - ADMINISTRATION	7,312,559.32	7,589,000	8,037,000	2,178,000	5,178,000	(2,859,000)

GENERAL FUND

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
HEALTH SERVICES - OFFICE OF MANAGED CARE	14,001,152.00	13,466,000	15,582,000	14,600,000	14,600,000	(982,000)
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	0.00	250,000	250,000	250,000	250,000	0
INTERNAL SERVICES	306.61	15,890,000	393,000	17,266,000	17,761,000	17,368,000
MENTAL HEALTH	26,846,338.86	33,022,000	33,013,000	32,994,000	30,494,000	(2,519,000)
MILITARY & VETERANS AFFAIRS	176,139.00	137,000	137,000	213,000	197,000	60,000
NONDEPARTMENTAL REVENUE-OTHER	(2,638,656.09)	0	0	0	0	0
OFFICE OF PUBLIC SAFETY	12,454.16	0	0	0	0	0
PARKS & RECREATION	(118,086.00)	0	0	0	0	0
PROBATION-FIELD SERVICES	902,596.00	2,317,000	2,017,000	2,986,000	3,079,000	1,062,000
PROBATION-JUVENILE INSTITUTIONS SERVICES	57,514,387.40	63,757,000	64,267,000	65,720,000	81,209,000	16,942,000
PROBATION-SPECIAL SERVICES	65,665,935.57	64,368,000	66,992,000	60,982,000	62,502,000	(4,490,000)
PROBATION-SUPPORT SERVICES	2,534,619.99	2,796,000	2,796,000	2,796,000	2,796,000	0
PROJECT AND FACILITY DEVELOPMENT	73,000.00	0	0	0	0	0
PSS-IN HOME SUPPORTIVE SERVICES	7,470,704.16	0	0	0	0	0
PUBLIC DEFENDER	5,219,946.00	7,111,000	7,111,000	7,111,000	7,111,000	0
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	24,566,383.60	16,648,000	21,926,000	19,457,000	19,457,000	(2,469,000)
PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES	27,203,946.00	25,158,000	24,447,000	24,092,000	22,696,000	(1,751,000)
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	11,665,747.00	8,970,000	9,620,000	8,970,000	9,001,000	(619,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	54,555,200.96	55,219,000	71,299,000	67,621,000	76,548,000	5,249,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	(3,639,659.45)	0	0	0	0	0
PUBLIC WORKS	33,221.18	32,000	50,000	50,000	50,000	0
REGISTRAR-RECORDER AND COUNTY CLERK	28,946,499.37	4,035,000	4,148,000	4,239,000	4,239,000	91,000
SHERIFF - ADMINISTRATION	34,805.48	0	0	0	0	0
SHERIFF - COURT SERVICES	92,460.00	82,000	37,000	37,000	37,000	0
SHERIFF - CUSTODY	6,038,782.98	2,060,000	1,609,000	1,609,000	1,609,000	0
SHERIFF - DETECTIVE SERVICES	9,411,229.74	8,184,000	10,045,000	10,045,000	10,045,000	0
SHERIFF - GENERAL SUPPORT SERVICES	1,610,796.94	2,277,000	8,102,000	8,102,000	8,102,000	0
SHERIFF - PATROL	5,360,174.54	4,555,000	1,194,000	1,194,000	1,194,000	0
SUPERIOR COURT - CENTRAL DISTRICT	0.00	0	72,000	72,000	72,000	0
TREASURER & TAX COLLECTOR	0.00	0	5,000	0	0	(5,000)
UTILITIES	422,366.82	11,482,000	464,000	21,834,000	21,916,000	21,452,000
VLFR-HLTH SVCS	1,843,218.81	0	0	0	0	0

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
VLFR-MENTAL HLTH	1,358,550.89	0	0	0	0	0
VLFR-SOCIAL SERVICES	289,197.06	0	0	0	0	0
STATE-TRIAL COURTS						
DISTRICT ATTORNEY	369,391.82	300,000	300,000	300,000	300,000	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	208.00	0	0	0	0	0
STATE-REALIGNMENT REVENUE						
CHILDREN AND FAMILY SERVICES ADMINISTRATION	34,423,988.97	32,470,000	34,768,000	32,470,000	24,294,000	(10,474,000)
DCFS - ADOPTION ASSISTANCE PROGRAM	24,415,932.98	23,030,000	24,660,000	23,030,000	17,231,000	(7,429,000)
DCFS - FOSTER CARE	154,363,999.89	154,364,000	154,364,000	154,364,000	154,364,000	0
DCFS - SERIOUSLY EMOTIONALLY DISTURBED CHILDREN	6,048,000.00	7,146,000	7,652,000	7,146,000	5,347,000	(2,305,000)
HEALTH SERVICES - REALIGNMENT	100,644,831.69	97,029,000	101,957,000	97,029,000	94,592,000	(7,365,000)
MENTAL HEALTH	234,577,816.27	272,763,000	272,071,000	256,449,000	238,006,000	(34,065,000)
PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS	9,572,132.99	9,108,000	9,752,000	9,108,000	8,862,000	(890,000)
PSS-IN HOME SUPPORTIVE SERVICES	239,661,236.82	227,339,000	243,425,000	227,339,000	221,210,000	(22,215,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	28,123,901.98	28,360,000	28,360,000	28,360,000	27,034,000	(1,326,000)
STATE-PROP 172 PUBLIC SAFETY						
DISTRICT ATTORNEY	94,881,205.57	96,206,000	96,206,000	91,331,000	89,398,000	(6,808,000)
SHERIFF - ADMINISTRATION	4,552,935.67	4,545,000	4,545,000	4,381,000	4,287,000	(258,000)
SHERIFF - CUSTODY	174,218,963.55	176,661,000	176,661,000	170,393,000	166,846,000	(9,815,000)
SHERIFF - DETECTIVE SERVICES	38,022,720.89	38,568,000	38,568,000	37,200,000	36,426,000	(2,142,000)
SHERIFF - GENERAL SUPPORT SERVICES	43,631,171.38	44,259,000	44,259,000	42,689,000	41,800,000	(2,459,000)
SHERIFF - PATROL	265,238,010.36	268,971,000	268,971,000	259,429,000	254,027,000	(14,944,000)
STATE-CITZN OPT PUB SFTY(COPS)						
DISTRICT ATTORNEY	4,299,489.00	2,799,000	2,888,000	2,888,000	2,888,000	0
SHERIFF - CUSTODY	3,362,456.00	3,500,000	0	0	0	0
SHERIFF - PATROL	1,991,178.90	1,300,000	1,300,000	1,300,000	1,300,000	0
TOTAL INTERGVMTL REVENUE - STATE	\$ 4,189,202,380.79	\$ 4,247,442,000	\$ 4,442,714,000	\$ 4,402,196,000	\$ 4,309,668,000	\$ (133,046,000)

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - PUB ASSIST - ADMIN						
CHILDREN AND FAMILY SERVICES ADMINISTRATION	\$ 356,755,403.00	\$ 362,972,000	\$ 370,234,000	\$ 377,243,000	\$ 374,799,000	\$ 4,565,000
DCFS - PSSF-FAMILY PRESERVATION	10,093,662.00	9,581,000	10,551,000	9,581,000	9,581,000	(970,000)
PUBLIC SOCIAL SERVICES ADMINISTRATION	913,608,710.51	1,036,340,000	1,070,179,000	1,069,112,000	1,229,344,000	159,165,000
FED AID - PUB ASSIST PROGRAM						
DCFS - ADOPTION ASSISTANCE PROGRAM	97,378,140.00	102,469,000	104,578,000	101,473,000	113,798,000	9,220,000
DCFS - FOSTER CARE	147,285,686.00	148,772,000	148,772,000	143,944,000	144,640,000	(4,132,000)
PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS	500,069,302.00	536,736,000	439,108,000	605,589,000	569,349,000	130,241,000
PSS-COMMUNITY SERVICES BLOCK GRANT	0.00	5,156,000	4,711,000	0	0	(4,711,000)
PSS-IN HOME SUPPORTIVE SERVICES	42,649,373.73	48,896,000	51,978,000	53,920,000	64,453,000	12,475,000
PSS-REFUGEE CASH ASSISTANCE	4,351,274.00	5,973,000	5,975,000	7,589,000	7,589,000	1,614,000
PSS-REFUGEE EMPLOYMENT PROGRAM	0.00	4,643,000	5,000,000	0	0	(5,000,000)
FEDERAL AID - CONSTRUCTION/CP						
CP - EAST LA CIVIC CENTER	54,867.18	0	31,000	31,000	31,000	0
CP - HEALTH SERVICES	112,302.86	0	0	0	0	0
CP - MUSEUM OF NATURAL HISTORY	0.00	0	54,000	54,000	54,000	0
CP - PARKS AND RECREATION	33,862.34	145,000	306,000	0	0	(306,000)
CP - PUBLIC HEALTH	2,042,797.18	0	90,000	90,000	90,000	0
CP - PUBLIC LIBRARY	1,437,000.00	0	0	0	0	0
CP - PUBLIC WAYS/FACILITIES	0.00	3,457,000	0	0	0	0
CP - VARIOUS CAPITAL PROJECTS	28,059.87	0	0	0	0	0
INTERNAL SERVICES	(67,233.00)	0	0	0	0	0
FEDERAL AID - DISASTER						
FEDERAL & STATE DISASTER AID	6,140,632.85	15,000,000	45,000,000	45,000,000	45,000,000	0
FEDERAL IN-LIEU TAXES						
PARKS & RECREATION	1,491,829.00	1,705,000	765,000	1,235,000	1,235,000	470,000

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
FEDERAL - OTHER		(*)		(-)	(-)	( )
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	2,305.23	0	0	0	0	0
ALTERNATE PUBLIC DEFENDER	61,632.65	67,000	67,000	67,000	67,000	0
ARTS COMMISSION	59,777.00	187,000	187,000	187,000	135,000	(52,000)
AUDITOR-CONTROLLER	200,645.45	0	0	0	0	0
CHIEF EXECUTIVE OFFICER	416.10	0	0	0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	118,046,926.18	121,206,000	124,463,000	115,166,000	114,940,000	(9,523,000)
CHILDREN AND FAMILY SERVICES ADMINISTRATION	(1,737,101.00)	2,381,000	2,381,000	2,381,000	2,381,000	0
COMMUNITY & SENIOR SERVICES ADMINISTRATION	9,704,394.70	8,005,000	11,493,000	11,454,000	11,454,000	(39,000)
DCFS - FOSTER CARE	(27,548.00)	0	0	0	0	0
DCFS - PSSF-FAMILY PRESERVATION	(508,812.00)	0	0	0	0	0
DCSS - OLDER AMERICAN ACT	16,219,308.00	20,174,000	19,118,000	19,118,000	19,118,000	0
DCSS - WORKFORCE INVESTMENT ACT	27,225,196.91	25,924,000	29,738,000	29,738,000	29,738,000	0
DISTRICT ATTORNEY	4,819,672.84	3,365,000	3,022,000	3,022,000	3,022,000	0
HEALTH SERVICES - ADMINISTRATION	16,682,607.58	4,714,000	4,714,000	4,714,000	4,714,000	0
HUMAN RELATIONS COMMISSION	0.00	0	145,000	290,000	0	(145,000)
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	(9,405.00)	10,000	10,000	10,000	10,000	0
INTERNAL SERVICES	292,046.00	253,000	253,000	300,000	300,000	47,000
MENTAL HEALTH	48,669,520.19	44,147,000	44,562,000	44,763,000	44,763,000	201,000
PARKS & RECREATION	795,389.47	1,092,000	1,092,000	989,000	989,000	(103,000)
PROBATION-FIELD SERVICES	15,764,420.96	22,208,000	28,049,000	29,583,000	29,490,000	1,441,000
PROBATION-JUVENILE INSTITUTIONS SERVICES	4,169,435.00	0	3,138,000	0	0	(3,138,000)
PROBATION-SPECIAL SERVICES	35,302,682.00	40,011,000	29,058,000	32,197,000	31,077,000	2,019,000
PSS-COMMUNITY SERVICES BLOCK GRANT	4,616,671.02	0	0	5,200,000	5,200,000	5,200,000
PSS-IN HOME SUPPORTIVE SERVICES	1,802,793.15	0	0	0	0	0
PSS-INDIGENT AID	10,718,042.14	10,570,000	11,481,000	10,700,000	10,640,000	(841,000)
PSS-OFFICE OF TRAFFIC SAFETY	219,902.25	0	0	0	0	0
PSS-REFUGEE EMPLOYMENT PROGRAM	4,608,525.83	0	0	5,200,000	5,200,000	5,200,000
PUBLIC DEFENDER	569,894.39	443,000	443,000	443,000	260,000	(183,000)
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	72,218,529.38	64,635,000	73,442,000	80,112,000	80,112,000	6,670,000
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	54,546,814.86	58,211,000	58,211,000	54,693,000	54,693,000	(3,518,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	48,090,673.79	46,557,000	57,256,000	58,270,000	58,519,000	1,263,000

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
PUBLIC SOCIAL SERVICES ADMINISTRATION	7,909,817.21	0	0	0	0	0
PUBLIC WORKS	63,175.00	80,000	80,000	80,000	80,000	0
REGISTRAR-RECORDER AND COUNTY CLERK	0.00	4,700,000	25,800,000	25,800,000	25,800,000	0
SHERIFF - ADMINISTRATION	0.00	0	151,000	151,000	151,000	0
SHERIFF - COURT SERVICES	690,756.00	700,000	619,000	619,000	619,000	0
SHERIFF - CUSTODY	20,969,867.00	0	15,649,000	15,649,000	15,649,000	0
SHERIFF - DETECTIVE SERVICES	1,310,489.19	800,000	2,217,000	2,217,000	2,217,000	0
SHERIFF - GENERAL SUPPORT SERVICES	1,309,740.20	7,961,000	9,710,000	9,710,000	9,710,000	0
SHERIFF - PATROL	7,672,403.47	5,709,000	5,104,000	5,104,000	5,104,000	0
FEDERAL AID-MENTAL HEALTH						
HEALTH SERVICES - ADMINISTRATION	31,619.80	0	0	0	0	0
MENTAL HEALTH	324,759,662.50	370,204,000	444,013,000	459,258,000	504,921,000	60,908,000
PROBATION-FIELD SERVICES	1,694,165.65	1,700,000	4,669,000	1,118,000	1,118,000	(3,551,000)
PROBATION-JUVENILE INSTITUTIONS SERVICES	1,924,800.88	650,000	650,000	1,371,000	1,371,000	721,000
PROBATION-SPECIAL SERVICES	6,956.37	0	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	3,450,935.50	3,451,000	2,381,000	4,762,000	0	(2,381,000)
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 2,948,385,415.36	\$ 3,151,960,000	\$ 3,270,698,000	\$ 3,449,297,000	\$ 3,633,525,000	\$ 362,827,000
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES						
DISTRICT ATTORNEY	\$ 72,250.04	\$ 40,000	\$ 0	\$ 0	\$ 0	\$ 0
NONDEPARTMENTAL REVENUE-OTHER	99,200,555.77	82,029,000	76,780,000	76,780,000	76,780,000	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	526,055.64	236,000	38,000	292,000	216,000	178,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	0.00	0	0	0	3,298,000	3,298,000
PUBLIC WORKS	3,099.83	2,000	0	0	0	0
REGIONAL PLANNING	665,486.30	585,000	706,000	572,000	572,000	(134,000)
SHERIFF - GENERAL SUPPORT SERVICES	25,000.00	1,089,000	1,089,000	1,089,000	1,089,000	0
SHERIFF - PATROL	467,162.00	1,790,000	1,790,000	1,790,000	1,790,000	0
OTHER GOVERNMENTAL AGENCIES/CP						
CP - BEACHES AND HARBORS	125,281.59	59,000	2,147,000	2,088,000	2,088,000	(59,000)
CP - PARKS AND RECREATION	4,805,645.63	2,983,000	44,413,000	48,056,000	48,056,000	3,643,000

#### ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)		(7)
TOTAL INTERGVMTL REVENUE - OTHER	\$ 105,890,536.80	\$ 88,813,000	\$ 126,963,000	\$ 130,667,000	\$ 133,889,000	\$	6,926,000
CHARGES FOR SERVICES							
ASSESS & TAX COLLECT FEES							
ASSESSOR	\$ 49,676,469.50	\$ 66,906,000	\$ 60,839,000	\$ 60,836,000	\$ 61,976,000	\$	1,137,000
AUDITOR-CONTROLLER	6,465,457.04	10,405,000	10,757,000	12,051,000	12,051,000		1,294,000
BOARD OF SUPERVISORS	874,600.70	1,124,000	1,124,000	1,124,000	1,124,000		0
DISTRICT ATTORNEY	23,177.00	0	0	0	0		0
MUSEUM OF NATURAL HISTORY	1,472.18	0	0	0	0		0
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	2,145,731.65	1,300,000	1,300,000	1,900,000	1,300,000		0
NONDEPARTMENTAL REVENUE-OTHER	8,560,704.75	5,500,000	3,000,000	3,000,000	3,000,000		0
TREASURER & TAX COLLECTOR	9,989,872.44	13,328,000	12,864,000	14,339,000	15,258,000		2,394,000
AUDITING - ACCOUNTING FEES							
ASSESSOR	0.00	22,000	22,000	11,000	11,000		(11,000)
AUDITOR-CONTROLLER	2,015,329.58	1,834,000	1,926,000	1,827,000	1,827,000		(99,000)
COUNTY COUNSEL	66.56	0	0	0	0		0
HUMAN RESOURCES	24.15	0	0	0	0		0
COMMUNICATION SERVICES							
DISTRICT ATTORNEY	459,772.99	587,000	570,000	570,000	570,000		0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	3,400.97	0	0	0	0		0
TELEPHONE UTILITIES	230,963.18	171,000	256,000	223,000	223,000		(33,000)
ELECTION SERVICES							
REGISTRAR-RECORDER AND COUNTY CLERK	13,911,817.60	17,808,000	8,468,000	12,560,000	12,560,000		4,092,000
INHERITANCE TAX FEES							
TREASURER & TAX COLLECTOR	391,157.97	436,000	356,000	436,000	436,000		80,000
LEGAL SERVICES							
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	453,724.39	343,000	343,000	343,000	343,000		0
ASSESSOR	3,193.89	5,000	5,000	5,000	5,000		0
COUNTY COUNSEL	9,757,153.80	10,680,000	11,446,000	11,928,000	11,928,000		482,000
DISTRICT ATTORNEY	200,073.58	251,000	257,000	257,000	257,000		0

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
INTERNAL SERVICES	45,764.65	76,000	76,000	458,000	458,000	382,000
JUDGMENTS & DAMAGES	2,707.58	0	0	0	0	0
PARKS & RECREATION	4,788,945.11	5,286,000	5,667,000	4,720,000	4,720,000	(947,000)
PUBLIC DEFENDER	188,989.02	198,000	200,000	200,000	200,000	0
REGIONAL PLANNING	55,686.42	23,000	275,000	2,000	2,000	(273,000)
TREASURER & TAX COLLECTOR	21,363.21	0	1,000	1,000	1,000	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	3,579,346.07	2,950,000	2,950,000	2,950,000	2,950,000	0
PERSONNEL SERVICES						
CHIEF EXECUTIVE OFFICER	744,406.52	808,000	1,777,000	860,000	860,000	(917,000)
CORONER	19,276.02	16,000	14,000	17,000	17,000	3,000
COUNTY COUNSEL	4,771,248.27	0	0	0	0	0
HUMAN RESOURCES	0.00	0	759,000	782,000	759,000	0
MENTAL HEALTH	11,374.82	0	0	0	0	0
PROBATION-FIELD SERVICES	4,594.22	0	0	0	0	0
PUBLIC DEFENDER	0.00	2,000	0	0	0	0
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	5,356.53	0	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	41,519.37	42,000	0	0	0	0
PLANNING & ENGINEERING SERVICE						
BEACHES & HARBORS-BEACH	2,071.14	0	0	0	0	0
BEACHES & HARBORS-MARINA	2,649.37	2,000	0	0	0	0
PARKS & RECREATION	3,871,933.18	3,900,000	3,900,000	3,900,000	3,900,000	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	192,155.00	193,000	140,000	140,000	408,000	268,000
PUBLIC WORKS	23,699,924.40	18,389,000	30,019,000	30,019,000	30,019,000	0
REGIONAL PLANNING	1,966,031.02	2,371,000	3,113,000	3,694,000	3,694,000	581,000
AGRICULTURAL SERVICES						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	10,758,903.78	11,864,000	11,864,000	12,550,000	12,550,000	686,000
PUBLIC WORKS	35,112.65	16,000	0	0	0	0
CIVIL PROCESS SERVICE						
AUDITOR-CONTROLLER	47,815.15	49,000	49,000	49,000	49,000	0
BOARD OF SUPERVISORS	98,106.00	52,000	52,000	52,000	52,000	0
SHERIFF - COURT SERVICES	7,002,586.03	4,362,000	6,043,000	6,043,000	6,043,000	0

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
SHERIFF - PATROL	(30.00)	0	0	0	0	0
TREASURER & TAX COLLECTOR	5,755.29	7,000	11,000	6,000	6,000	(5,000)
COURT FEES & COSTS						
ALTERNATE PUBLIC DEFENDER	2,120.00	5,000	5,000	5,000	5,000	0
ASSESSOR	700.00	5,000	1,000	1,000	1,000	0
CONSUMER AFFAIRS	648,000.00	852,000	818,000	818,000	818,000	0
CORONER	373,235.17	379,000	423,000	451,000	451,000	28,000
COUNTY COUNSEL	4,350.00	0	0	0	0	0
HEALTH SERVICES - ADMINISTRATION	60.00	0	0	0	0	0
INSURANCE	2,225,031.05	0	0	0	0	0
PROBATION-FIELD SERVICES	1,172,736.65	1,181,000	1,545,000	1,545,000	1,545,000	0
PUBLIC DEFENDER	161,151.91	185,000	200,000	200,000	200,000	0
REGIONAL PLANNING	75.00	1,000	1,000	3,000	3,000	2,000
SHERIFF - PATROL	45,375.00	45,000	0	0	0	0
TREASURER & TAX COLLECTOR	9,204.55	7,000	7,000	7,000	7,000	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	8,871,389.79	7,964,000	7,964,000	7,964,000	7,964,000	0
ESTATE FEES						
MENTAL HEALTH	1,274,013.15	1,168,000	995,000	995,000	995,000	0
TREASURER & TAX COLLECTOR	2,568,981.80	1,419,000	2,600,000	2,600,000	2,660,000	60,000
HUMANE SERVICES						
ANIMAL CARE & CONTROL	649,336.74	782,000	815,000	815,000	815,000	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	0.00	0	0	(38,000)	38,000	38,000
LAW ENFORCEMENT SERVICES						
OFFICE OF PUBLIC SAFETY	42,317,146.54	43,000,000	51,436,000	48,349,000	48,348,000	(3,088,000)
SHERIFF - ADMINISTRATION	580,135.27	633,000	525,000	525,000	525,000	0
SHERIFF - COURT SERVICES	156,563,004.53	157,997,000	148,986,000	151,683,000	151,683,000	2,697,000
SHERIFF - CUSTODY	4,807,209.10	3,872,000	3,938,000	3,938,000	3,938,000	0
SHERIFF - DETECTIVE SERVICES	3,010,191.52	3,886,000	1,878,000	1,878,000	1,878,000	0
SHERIFF - GENERAL SUPPORT SERVICES	8,078,821.34	7,742,000	3,515,000	3,515,000	3,515,000	0
SHERIFF - PATROL	324,256,367.34	336,562,000	328,585,000	329,310,000	334,605,000	6,020,000

GENERAL FUND

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
RECORDING FEES						
ASSESSOR	664.00	1,000	1,000	1,000	1,000	0
CORONER	1,115.00	0	0	0	0	0
DISTRICT ATTORNEY	79.27	0	0	0	0	0
INTERNAL SERVICES	1,227,226.92	916,000	916,000	1,227,000	1,227,000	311,000
PROBATION-SUPPORT SERVICES	17.68	0	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	2,150,939.25	2,151,000	1,634,000	1,634,000	1,634,000	0
PUBLIC WORKS	108.95	0	1,000	1,000	1,000	0
REGISTRAR-RECORDER AND COUNTY CLERK	29,352,011.21	23,267,000	35,367,000	25,956,000	26,223,000	(9,144,000)
SHERIFF - DETECTIVE SERVICES	1,007,840.80	974,000	866,000	866,000	866,000	0
TREASURER & TAX COLLECTOR	10,029.61	9,000	7,000	7,000	7,000	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	124,610.00	130,000	130,000	130,000	130,000	0
ROAD & STREET SERVICES						
PUBLIC WORKS	1,746.00	0	0	0	0	0
HEALTH FEES						
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	61,559,243.19	63,821,000	67,429,000	69,932,000	68,253,000	824,000
MENTAL HEALTH SERVICES						
MENTAL HEALTH	366,373.46	421,000	478,000	478,000	478,000	0
CALIFORNIA CHILDRENS SERVICES						
HEALTH SERVICES - ADMINISTRATION	528.00	305,000	305,000	0	0	(305,000)
HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	185.92	0	0	0	0	0
PROBATION-SUPPORT SERVICES	233.80	0	0	0	0	0
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	6,912.25	7,000	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	85,649.48	86,000	0	0	0	0
SANITATION SERVICES						
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	891,868.06	892,000	910,000	910,000	910,000	0
PUBLIC WORKS	4,527,890.94	3,991,000	4,384,000	4,384,000	4,384,000	0

County of

# GENERAL FUND Budget Summary Schedules

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
ADOPTION FEES						
CHILDREN AND FAMILY SERVICES ADMINISTRATION	696,701.30	650,000	650,000	650,000	650,000	0
INSTITUTIONAL CARE & SVS						
HEALTH SERVICES - ADMINISTRATION	6,051,719.19	34,183,000	37,441,000	37,441,000	37,441,000	0
HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	409,145.50	219,000	279,000	235,000	235,000	(44,000)
HEALTH SERVICES - OFFICE OF MANAGED CARE	236,334,043.00	189,525,000	208,719,000	221,623,000	221,623,000	12,904,000
PROBATION-FIELD SERVICES	11,846,483.97	10,800,000	10,792,000	10,792,000	10,792,000	0
PROBATION-JUVENILE INSTITUTIONS SERVICES	2,612,752.44	2,699,000	2,702,000	2,702,000	2,702,000	0
PROBATION-SPECIAL SERVICES	205,540.44	0	216,000	216,000	216,000	0
PROBATION-SUPPORT SERVICES	1,003,645.28	1,001,000	1,232,000	1,232,000	1,232,000	0
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	82,883,969.19	77,527,000	77,527,000	79,891,000	79,891,000	2,364,000
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	1,938,835.61	1,837,000	2,046,000	2,046,000	2,046,000	0
PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES	36,830,104.76	41,818,000	46,953,000	47,418,000	46,259,000	(694,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	425,429.83	310,000	864,000	864,000	864,000	0
SHERIFF - CUSTODY	86,467,114.59	96,723,000	96,723,000	96,723,000	96,723,000	0
SHERIFF - GENERAL SUPPORT SERVICES	524.00	0	0	0	0	0
EDUCATIONAL SERVICES						
HEALTH SERVICES - ADMINISTRATION	564,314.00	691,000	679,000	679,000	679,000	0
PARK & RECREATION SVS						
COUNTY COUNSEL	14,531.02	0	44,000	0	0	(44,000)
PARKS & RECREATION	16,781,142.17	17,053,000	17,405,000	17,747,000	17,747,000	342,000
CHARGES FOR SERVICES - OTHER						
AFFIRMATIVE ACTION COMPLIANCE	1,992,921.50	2,196,000	2,196,000	2,225,000	2,225,000	29,000
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	3,672,662.05	4,830,000	4,830,000	5,180,000	5,180,000	350,000
ALTERNATE PUBLIC DEFENDER	3,773.62	0	0	0	0	0
ANIMAL CARE & CONTROL	2,814,733.02	3,404,000	5,522,000	5,522,000	4,200,000	(1,322,000)
ASSESSOR	13,528,580.21	51,000	135,000	87,000	87,000	(48,000)
AUD-ECAPS PROJECT	4,345,870.75	3,028,000	0	0	0	0
AUDITOR-CONTROLLER	12,902,942.10	8,673,000	8,807,000	5,849,000	8,804,000	(3,000)
BEACHES & HARBORS-BEACH	9,457,848.90	9,293,000	9,375,000	9,453,000	9,453,000	78,000

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
BEACHES & HARBORS-MARINA	1,409,756.90	1,703,000	1,673,000	1,863,000	1,863,000	190,000
BOARD OF SUPERVISORS	675,587.59	968,000	968,000	968,000	968,000	0
CHIEF EXECUTIVE OFFICER	11,247,856.91	7,501,000	15,856,000	11,764,000	11,764,000	(4,092,000)
CHIEF INFORMATION OFFICE	295.00	0	0	0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	77,135.69	73,000	0	0	0	0
CHILDREN AND FAMILY SERVICES ADMINISTRATION	173,381.36	0	0	0	0	0
COMMUNITY & SENIOR SERVICES ADMINISTRATION	1,225.00	0	0	0	0	0
CONSUMER AFFAIRS	625,285.00	749,000	919,000	984,000	995,000	76,000
CORONER	1,312,475.77	1,358,000	1,520,000	1,459,000	1,459,000	(61,000)
COUNTY COUNSEL	489,759.67	565,000	622,000	599,000	599,000	(23,000)
DISTRICT ATTORNEY	3,598,948.66	3,054,000	3,000,000	3,000,000	3,000,000	0
HEALTH SERVICES - ADMINISTRATION	178,370,709.12	190,785,000	206,625,000	216,048,000	201,109,000	(5,516,000)
HEALTH SERVICES - OFFICE OF MANAGED CARE	0.00	(6,000)	0	0	0	0
HOMELESS AND HOUSING PROGRAM	87,890.00	216,000	0	0	0	0
HUMAN RESOURCES	6,947,351.33	7,256,000	11,750,000	8,909,000	8,881,000	(2,869,000)
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	250,000.00	0	0	0	0	0
INSURANCE	1,037,373.15	0	0	0	0	0
INTERNAL SERVICES	72,302,140.40	79,616,000	87,401,000	94,443,000	87,615,000	214,000
ISD-CUSTOMER DIRECT SERVICES & SUPPLIES	19,828.00	0	0	0	0	0
JUDGMENTS & DAMAGES	3,217.20	0	0	0	0	0
MENTAL HEALTH	1,013,057.43	2,017,000	4,658,000	4,613,000	4,613,000	(45,000)
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	2,861,620.00	4,920,000	4,920,000	6,704,000	4,920,000	0
NONDEPARTMENTAL REVENUE-OTHER	15,588,832.00	25,765,000	20,400,000	20,400,000	20,400,000	0
NONDEPARTMENTAL SPECIAL ACCOUNTS	419,221.05	400,000	400,000	200,000	200,000	(200,000)
OFFICE OF PUBLIC SAFETY	4,933.73	0	0	0	0	0
PARKS & RECREATION	6,255,899.27	6,472,000	6,472,000	6,456,000	6,456,000	(16,000)
PROBATION-FIELD SERVICES	512,196.76	661,000	940,000	680,000	680,000	(260,000)
PROBATION-JUVENILE INSTITUTIONS SERVICES	63,300.00	249,000	249,000	249,000	249,000	0
PROBATION-SPECIAL SERVICES	3,175,768.70	3,574,000	2,603,000	3,130,000	3,130,000	527,000
PROBATION-SUPPORT SERVICES	169,177.88	66,000	368,000	342,000	342,000	(26,000)
PROJECT AND FACILITY DEVELOPMENT	0.00	0	0	198,000	198,000	198,000
PUBLIC DEFENDER	232,975.41	235,000	250,000	250,000	250,000	0

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	(12,380,634.00)	0	0	0	0	0
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	(5,000.00)	0	0	0	0	0
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	97,714.40	85,000	85,000	105,000	105,000	20,000
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	6,310,245.17	6,621,000	5,994,000	6,007,000	6,007,000	13,000
PUBLIC SOCIAL SERVICES ADMINISTRATION	638.69	0	0	0	0	0
PUBLIC WORKS	14,704,533.00	3,211,000	3,744,000	3,744,000	3,744,000	0
REGIONAL PLANNING	(205,343.66)	6,000	828,000	10,000	10,000	(818,000)
REGISTRAR-RECORDER AND COUNTY CLERK	548,282.77	248,000	309,000	262,000	262,000	(47,000)
RENT EXPENSE	386.00	0	0	0	0	0
SHERIFF - ADMINISTRATION	267,380.24	128,000	0	0	0	0
SHERIFF - CUSTODY	133,589.25	4,574,000	4,405,000	4,405,000	4,405,000	0
SHERIFF - DETECTIVE SERVICES	31,474.18	17,000	30,000	85,000	30,000	0
SHERIFF - GENERAL SUPPORT SERVICES	2,294,716.46	508,000	1,281,000	1,281,000	1,281,000	0
SHERIFF - PATROL	515,819.42	393,000	500,000	500,000	500,000	0
TELEPHONE UTILITIES	96,851.99	0	0	0	0	0
TREASURER & TAX COLLECTOR	11,898,165.71	9,263,000	9,336,000	10,284,000	10,384,000	1,048,000
UTILITIES	310,339.61	303,000	311,000	455,000	455,000	144,000
SPECIAL ASSESSMENTS						
ASSESSOR	0.00	10,000	0	10,000	10,000	10,000
CHARGES FOR SERVICES-OTHER/CP						
CP - PARKS AND RECREATION	1,291,004.82	1,236,000	2,861,000	3,074,000	3,074,000	213,000
CP - PROBATION	0.00	0	280,000	280,000	280,000	0
CP - SHERIFF DEPARTMENT	0.00	0	1,250,000	1,250,000	1,250,000	0
CP - TRIAL COURTS	2,544,462.84	4,497,000	8,030,000	3,533,000	3,533,000	(4,497,000)
CP - VARIOUS CAPITAL PROJECTS	0.00	1,003,000	1,003,000	0	0	(1,003,000)
TOTAL CHARGES FOR SERVICES	\$ 1,697,228,819.29	\$ 1,722,773,000	\$ 1,794,086,000	\$ 1,815,062,000	\$ 1,797,735,000	\$ 3,649,000
MISCELLANEOUS REVENUE						
WELFARE REPAYMENTS						
DISTRICT ATTORNEY	\$ 17.686.22	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS	16,046,913.35	6,505,000	6,505,000	6,505,000	7,127,000	622,000
	. 5,5 . 5,5 10.00	3,555,000	5,555,666	3,330,000	.,1,000	322,300

**GENERAL FUND** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
PSS-IN HOME SUPPORTIVE SERVICES	75,662.96	0	0	0	0	0
PSS-INDIGENT AID	114,573.97	124,000	175,000	115,000	175,000	0
PSS-REFUGEE CASH ASSISTANCE	11,639.46	0	0	0	0	0
PUBLIC SOCIAL SERVICES ADMINISTRATION	317,358.49	0	0	0	0	0
OTHER SALES						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	(5,123.16)	1,000	1,000	1,000	1,000	0
ASSESSOR	213,960.31	184,000	214,000	239,000	239,000	25,000
BEACHES & HARBORS-BEACH	1,239.75	0	0	0	0	0
BEACHES & HARBORS-MARINA	20,032,000.00	0	0	0	0	0
CHIEF EXECUTIVE OFFICER	17,046.64	0	0	0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	10,165.80	0	0	0	0	0
CHILDREN AND FAMILY SERVICES ADMINISTRATION	2,341.35	0	0	0	0	0
CORONER	361,274.94	313,000	320,000	313,000	313,000	(7,000)
DISTRICT ATTORNEY	3,182.96	2,000	0	0	0	0
HEALTH SERVICES - ADMINISTRATION	10,488.22	13,000	13,000	13,000	13,000	0
INSURANCE	183,985.00	0	0	0	0	0
INTERNAL SERVICES	117,041.63	168,000	134,000	107,000	107,000	(27,000)
PARKS & RECREATION	3,860.01	5,000	5,000	5,000	5,000	0
PROBATION-JUVENILE INSTITUTIONS SERVICES	(1,675.17)	0	0	0	0	0
PROBATION-SUPPORT SERVICES	3,968.23	0	0	0	0	0
PUBLIC DEFENDER	67,899.06	0	0	0	0	0
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	913.68	1,000	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	11,207.35	11,000	59,000	59,000	59,000	0
PUBLIC WORKS	26,159.13	0	0	0	0	0
REGISTRAR-RECORDER AND COUNTY CLERK	40,586.04	20,000	47,000	17,000	17,000	(30,000)
SHERIFF - ADMINISTRATION	66,345.00	57,000	26,000	26,000	26,000	0
SHERIFF - GENERAL SUPPORT SERVICES	0.00	0	114,000	114,000	114,000	0
SHERIFF - PATROL	35.43	0	0	0	0	0
TELEPHONE UTILITIES	2,555.84	3,000	0	0	0	0
TREASURER & TAX COLLECTOR	148,583.31	112,000	140,000	140,000	140,000	0

County of Los Angeles

**GENERAL FUND** ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
MISCELLANEOUS						
AFFIRMATIVE ACTION COMPLIANCE	20,826.27	19,000	19,000	18,000	18,000	(1,000)
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	311,890.74	321,000	321,000	300,000	300,000	(21,000)
ALTERNATE PUBLIC DEFENDER	100,674.11	86,000	86,000	86,000	86,000	0
ANIMAL CARE & CONTROL	329,914.20	163,000	205,000	205,000	205,000	0
ARTS COMMISSION	412,106.00	1,195,000	795,000	795,000	1,179,000	384,000
ASSESSOR	846,763.23	861,000	810,000	767,000	767,000	(43,000)
AUDITOR-CONTROLLER	365,509.72	332,000	332,000	326,000	326,000	(6,000)
BEACHES & HARBORS-BEACH	2,618,668.38	830,000	1,848,000	1,280,000	1,280,000	(568,000)
BEACHES & HARBORS-MARINA	10,735.41	10,000	10,000	10,000	10,000	0
BOARD OF SUPERVISORS	2,773,331.49	5,971,000	5,971,000	5,435,000	5,435,000	(536,000)
CHIEF EXECUTIVE OFFICER	386,699.67	606,000	605,000	580,000	580,000	(25,000)
CHIEF INFORMATION OFFICE	20,306.92	0	0	0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	5,103,738.71	7,103,000	6,973,000	7,396,000	6,839,000	(134,000)
CHILDREN AND FAMILY SERVICES ADMINISTRATION	1,550,823.35	1,679,000	1,679,000	1,679,000	1,679,000	0
COMMUNITY & SENIOR SERVICES ADMINISTRATION	304,233.71	289,000	260,000	373,000	373,000	113,000
CONSUMER AFFAIRS	53,501.75	86,000	50,000	50,000	50,000	0
CORONER	125,142.25	92,000	88,000	91,000	91,000	3,000
COUNTY COUNSEL	333,281.70	153,000	496,000	160,000	146,000	(350,000)
DCFS - FOSTER CARE	1,782,666.43	623,000	623,000	623,000	814,000	191,000
DCFS - PSSF-FAMILY PRESERVATION	106,984.49	0	0	0	0	0
DCSS - OLDER AMERICAN ACT	24,787.36	0	0	0	0	0
DCSS - WORKFORCE INVESTMENT ACT	341.22	0	0	0	0	0
DEPARTMENT OF OMBUDSMAN	317.43	0	0	0	0	0
DISTRICT ATTORNEY	2,734,229.46	3,871,000	4,059,000	2,747,000	2,801,000	(1,258,000)
GENERAL FUND - PRIOR YR REVENUE	0.00	(129,348,000)	0	0	0	0
GRAND JURY	15,115.12	0	15,000	15,000	15,000	0
HEALTH SERVICES - ADMINISTRATION	33,452,017.33	1,342,000	13,767,000	800,000	800,000	(12,967,000)
HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	9,909.28	0	0	0	0	0
HEALTH SERVICES - OFFICE OF MANAGED CARE	9,592.61	19,123,000	0	12,642,000	16,540,000	16,540,000
HUMAN RELATIONS COMMISSION	62,379.17	113,000	113,000	226,000	0	(113,000)
HUMAN RESOURCES	78,812.40	70,000	67,000	67,000	67,000	0

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	1,195,990.72	1,247,000	1,247,000	1,257,000	1,257,000	10,000
INS-LIFE	12,000.00	0	0	0	0	0
INS-UIB	903.00	0	0	0	0	0
INSURANCE	1,430,880.31	0	0	0	0	0
INTERNAL SERVICES	400,354.33	174,000	632,000	511,000	511,000	(121,000)
JUDGMENTS & DAMAGES	2,364,505.11	2,118,000	2,118,000	0	0	(2,118,000)
MENTAL HEALTH	35,649,038.32	2,610,000	2,710,000	2,265,000	2,265,000	(445,000)
MILITARY & VETERANS AFFAIRS	1,819.13	1,000	1,000	1,000	1,000	0
MUSEUM OF ART	211,657.42	0	0	0	0	0
MUSEUM OF NATURAL HISTORY	2,283.82	150,000	150,000	150,000	150,000	0
NONDEPARTMENTAL REVENUE-AUDITOR/CONTROLLER	11,482,530.46	0	0	0	0	0
NONDEPARTMENTAL REVENUE-OTHER	5,540,191.64	4,302,000	4,590,000	4,590,000	4,590,000	0
NONDEPARTMENTAL SPECIAL ACCOUNTS	409,641.21	0	0	0	0	0
OFFICE OF PUBLIC SAFETY	82,302.67	48,000	48,000	48,000	48,000	0
PARKS & RECREATION	3,931,805.45	3,634,000	4,390,000	4,047,000	4,047,000	(343,000)
PROBATION-FIELD SERVICES	46,558.53	227,000	227,000	91,000	91,000	(136,000)
PROBATION-JUVENILE INSTITUTIONS SERVICES	6,135.70	3,000	2,000	2,000	2,000	0
PROBATION-SPECIAL SERVICES	133,925.46	133,000	234,000	234,000	234,000	0
PROBATION-SUPPORT SERVICES	551,880.47	229,000	430,000	430,000	430,000	0
PROJECT AND FACILITY DEVELOPMENT	0.00	0	18,000	18,000	18,000	0
PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS	958,105.93	491,000	491,000	491,000	934,000	443,000
PSS-INDIGENT AID	(618.80)	0	0	0	0	0
PUBLIC DEFENDER	248,605.40	266,000	249,000	249,000	249,000	0
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	405,207.18	302,000	302,000	302,000	302,000	0
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	4,020.33	1,000	17,000	17,000	17,000	0
PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES	142,744.02	12,000	0	0	0	0
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	541,674.69	10,000	0	0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	4,798,680.15	2,052,000	3,045,000	3,045,000	2,777,000	(268,000)
PUBLIC SOCIAL SERVICES ADMINISTRATION	1,080,676.15	374,000	194,000	694,000	694,000	500,000
PUBLIC WORKS	1,006,038.67	531,000	315,000	315,000	315,000	0
REGIONAL PLANNING	148,426.57	133,000	145,000	13,000	13,000	(132,000)
REGISTRAR-RECORDER AND COUNTY CLERK	1,002,524.30	859,000	924,000	2,069,000	869,000	(55,000)

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
SHERIFF - ADMINISTRATION	769,073.38	827,000	1,392,000	1,392,000	1,392,000	0
SHERIFF - COURT SERVICES	4,048.95	0	4,000	4,000	4,000	0
SHERIFF - CUSTODY	57,397.89	13,000	13,000	13,000	13,000	0
SHERIFF - DETECTIVE SERVICES	(1,705.50)	0	0	0	0	0
SHERIFF - GENERAL SUPPORT SERVICES	20,019,080.15	22,441,000	22,086,000	22,086,000	22,086,000	0
SHERIFF - PATROL	464,727.48	374,000	7,000	7,000	7,000	0
THE MUSIC CENTER	854,470.43	898,000	898,000	827,000	827,000	(71,000)
TREASURER & TAX COLLECTOR	4,673,198.35	3,777,000	3,333,000	3,950,000	4,120,000	787,000
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	247,048.76	235,000	235,000	235,000	235,000	0
UTILITIES	3,152,189.68	8,820,000	9,577,000	8,109,000	8,109,000	(1,468,000)
MISCELLANEOUS/CP						
CP - BEACHES AND HARBORS	0.00	0	250,000	250,000	250,000	0
CP - CORONER	0.00	0	0	23,179,000	23,179,000	23,179,000
CP - HEALTH SERVICES	7,584.23	0	1,892,000	1,792,000	1,792,000	(100,000)
CP - INTERNAL SERVICES DEPARTMENT	0.00	0	0	6,987,000	6,987,000	6,987,000
CP - MILITARY AND VETERANS AFFAIRS	0.00	0	21,364,000	42,620,000	42,620,000	21,256,000
CP - MUSEUM OF NATURAL HISTORY	(7,119.60)	68,000	128,000	60,000	60,000	(68,000)
CP - PARKS AND RECREATION	493,791.27	3,000	2,304,000	2,301,000	2,301,000	(3,000)
CP - PUBLIC LIBRARY	1,400.00	156,000	0	0	0	0
CP - PUBLIC WAYS/FACILITIES	105,545.33	719,000	1,006,000	287,000	287,000	(719,000)
CP - SHERIFF DEPARTMENT	(29,658.93)	0	0	0	0	0
CP - TRIAL COURTS	3,949,000.00	340,000	340,000	0	0	(340,000)
CP - VARIOUS CAPITAL PROJECTS	1,905,725.07	650,000	1,245,000	1,245,000	1,245,000	0
PARKS & RECREATION	(24,968.62)	0	0	0	0	0
TOBACCO SETTLEMENT						
NONDEPARTMENTAL REVENUE-OTHER	105,234,082.19	100,000,000	0	0	0	0
TOTAL MISCELLANEOUS REVENUE	\$ 307,512,574.56	82,337,000	\$ 135,498,000	\$ 180,508,000	\$ 184,065,000	\$ 48,567,000

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 FY 2008-09 ACTUAL ESTIMATED (2) (3)			FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS						
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES	\$ 40,479	1.72 \$	0 \$	0 \$ 0	\$ 0	\$ 0
ALTERNATE PUBLIC DEFENDER	1,45	2.22	0	0 0	0	0
ANIMAL CARE & CONTROL	4,93	7.64 6,00	7,000	7,000	7,000	0
BEACHES & HARBORS-BEACH	106,16	.90	0	0 0	0	0
BOARD OF SUPERVISORS	7,38	0.25	0	0 0	0	0
CHIEF EXECUTIVE OFFICER	1,47	i.83	0	0 0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	1	3,00	0	0 0	0	0
CHILDREN AND FAMILY SERVICES ADMINISTRATION	93	0.67	0	0 0	0	0
CORONER	4,69	3.37 10,00	0 10,000	10,000	10,000	0
CP - PUBLIC LIBRARY	77,91	0.00	0	0 0	0	0
DISTRICT ATTORNEY	40,47	0.01 40,00	0	0 0	0	0
HEALTH SERVICES - ADMINISTRATION	10,50	.27	0	0 0	0	0
HUMAN RESOURCES	11:	2.50	0	0 0	0	0
INTERNAL SERVICES	122,28	.53 130,00	0 144,000	145,000	145,000	1,000
MENTAL HEALTH	17,27	2.20 10,00	0 10,000	10,000	10,000	0
MUSEUM OF ART	59	7.97	0	0 0	0	0
OFFICE OF PUBLIC SAFETY	18,11	.71	0	0 0	0	0
PARKS & RECREATION	88,10	5.01 15,00	0 15,000	15,000	15,000	0
PROBATION-SUPPORT SERVICES	96,74	).45	0	0 0	0	0
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	23	).27	0	0 0	0	0
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	(	2,00	0	0 0	0	0
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	1,02	5.09 1,00	0	0 0	0	0
REGISTRAR-RECORDER AND COUNTY CLERK	68,78	.38 8,00	0 8,000	000,8	8,000	0
SHERIFF - DETECTIVE SERVICES	36,56	2.00 37,00	0	0	0	0
SHERIFF - GENERAL SUPPORT SERVICES	286,97	3.25	0	0 0	0	0
SHERIFF - PATROL	3,21	5.00 521,00	521,000	521,000	521,000	0
OPERATING TRANSFERS IN						
ANIMAL CARE & CONTROL	54,40	.00	0	0	0	0

County of Los Angeles

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
ARTS COMMISSION	648,049.28	749,000	699,000	699,000	543,000	(156,000)
BOARD OF SUPERVISORS	35,000.00	0	0	0	0	0
CHILD SUPPORT SERVICES DEPARTMENT	90,543.15	0	0	0	0	0
CHILDREN AND FAMILY SERVICES ADMINISTRATION	590,000.00	1,000,000	1,000,000	1,000,000	1,000,000	0
COMMUNITY & SENIOR SERVICES ADMINISTRATION	473,000.00	646,000	473,000	382,000	382,000	(91,000)
CORONER	0.00	35,000	0	0	0	0
DISTRICT ATTORNEY	1,158,000.00	1,158,000	1,158,000	1,158,000	1,158,000	0
EXTRAORDINARY MAINTENANCE	5,690,429.00	2,100,000	5,539,000	3,439,000	3,439,000	(2,100,000)
HEALTH SERVICES - ADMINISTRATION	2,662,714.73	2,734,000	2,734,000	2,734,000	2,734,000	0
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	0.00	50,000	50,000	50,000	50,000	0
L.A. COUNTY CAPITAL ASSET LEASING/ACQUISITION	3,902,559.94	500,000	1,500,000	0	0	(1,500,000)
MENTAL HEALTH	160,512,291.88	191,013,000	245,747,000	276,398,000	290,667,000	44,920,000
NONDEPARTMENTAL SPECIAL ACCOUNTS	3,576,000.00	147,000	147,000	0	0	(147,000)
PARKS & RECREATION	1,632,362.09	0	0	0	0	0
PROBATION-SUPPORT SERVICES	54,265.70	20,000	0	0	0	0
PROJECT AND FACILITY DEVELOPMENT	16,017,000.00	3,983,000	4,043,000	60,000	60,000	(3,983,000)
PUBLIC DEFENDER	118,500.00	0	0	0	0	0
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	27,945,153.90	26,343,000	30,210,000	26,148,000	26,186,000	(4,024,000)
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	2,968,239.27	3,577,000	3,894,000	3,894,000	3,962,000	68,000
REGIONAL PLANNING	235,000.00	165,000	165,000	0	0	(165,000)
REGISTRAR-RECORDER AND COUNTY CLERK	36,891,229.71	38,307,000	47,682,000	10,358,000	10,358,000	(37,324,000)
SHERIFF - ADMINISTRATION	288,000.00	269,000	269,000	269,000	269,000	0
SHERIFF - CUSTODY	7,044,989.08	14,885,000	14,885,000	14,885,000	14,885,000	0
SHERIFF - GENERAL SUPPORT SERVICES	4,626,316.00	12,997,000	13,528,000	13,529,000	13,528,000	0
SHERIFF - PATROL	110,000.00	2,200,000	2,200,000	18,200,000	2,200,000	0
TREASURER & TAX COLLECTOR	913,000.00	0	0	0	0	0
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	0.00	9,000	9,000	9,000	9,000	0
OPERATING TRANSFERS IN/CP						
CP - ANIMAL CARE AND CONTROL	54,128.17	450,000	2,946,000	2,496,000	2,496,000	(450,000)
CP - BEACHES AND HARBORS	2,368,135.59	2,077,000	2,733,000	521,000	521,000	(2,212,000)
CP - CORONER	15,000.00	0	161,000	161,000	161,000	0
CP - HEALTH SERVICES	74,500.00	0	0	0	0	0

**GENERAL FUND** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-1 REQUEST (5)	-	FY 2009-10 PROPOSED (6)	CI	HANGE FROM BUDGET (7)
CP - INTERNAL SERVICES DEPARTMENT	467,566.04	1,058,000	54,230,000	53,1	72,000	53,172,000		(1,058,000)
CP - MENTAL HEALTH	900,990.00	529,000	3,249,000	2,7	20,000	2,720,000		(529,000)
CP - MILITARY AND VETERANS AFFAIRS	0.00	0	304,000	3	04,000	304,000		0
CP - MUSEUM OF NATURAL HISTORY	0.00	632,000	877,000	2	45,000	245,000		(632,000)
CP - PARKS AND RECREATION	7,924,412.13	3,199,000	18,178,000	14,7	58,000	14,758,000		(3,420,000)
CP - PUBLIC LIBRARY	874,100.00	94,000	69,000	8	75,000	875,000		806,000
CP - SHERIFF DEPARTMENT	10,937,675.68	0	5,293,000	5,2	93,000	5,293,000		0
CP - VARIOUS CAPITAL PROJECTS	1,811,182.57	18,000	24,139,000	24,1	21,000	24,121,000		(18,000)
LONG TERM DEBT PROCEEDS/CP								
CP - ANIMAL CARE AND CONTROL	0.00	0	0	11,9	98,000	11,998,000		11,998,000
TOTAL OTHER FINANCING SOURCES	\$ 304,701,183.15	\$ 311,727,000	\$ 488,826,000	\$ 490,5	92,000	\$ 488,810,000	\$	(16,000)
RESIDUAL EQUITY TRANSFERS								
RESIDUAL EQUITY TRANS IN								
NONDEPARTMENTAL REVENUE-OTHER	2,573,499.36	363,000	0		0	0		0
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 2,573,499.36	\$ 363,000	\$ 0	\$	0	\$ 0	\$	0
TOTAL REVENUE	\$ 13,972,507,803.71	\$ 14,075,231,000	\$ 14,711,054,000	\$ 14,841,1	27,000	\$ 14,904,611,000	\$	193,557,000

TO SCH 4

COL (5)

#### FINANCING REQUIREMENTS COMPARISON

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET		FY 2009-10 REQUESTED		FY 2009-10 PROPOSED		CHANGE FROM BUDGET
FINANCING REQUIREMENTS										
GENERAL FUND	\$ 14,473,122,907.51	\$	14,561,092,000	\$	16,754,592,000	\$	17,867,757,000	\$	16,684,120,000	\$ (70,472,000)
DEBT SERVICE	2,573,499.36		0		0		0		0	0
HOSPITAL ENTERPRISE	2,942,301,463.76		3,067,207,000		2,995,993,000		2,679,407,000		2,751,881,000	(244,112,000)
TOTAL FINANCING REQUIREMENTS	\$ 17,417,997,870.63	\$	17,628,299,000	\$	19,750,585,000	\$	20,547,164,000	\$	19,436,001,000	\$ (314,584,000)

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)			FY 2009-10 REQUESTED (5)		FY 2009-10 PROPOSED (6)	CI	HANGE FROM BUDGET (7)	
PROPERTY TAXES  GENERAL FUND	\$ 3,620,347,706.45	\$	3,864,900,000	\$	3,840,369,000	\$	3,813,964,000	\$	3,813,964,000	\$	(26,405,000)
PROP TAXES - CURRENT - SEC  DETENTION FACILITIES DEBT SERVICE FUND	(54,779.41)		0		0		0		0		0
PROP TAXES - CURRENT - UNSEC  DETENTION FACILITIES DEBT SERVICE FUND	210,515.34		0		0		0		0		0
PROP TAXES - PRIOR - SEC  DETENTION FACILITIES DEBT SERVICE FUND	(136,161.25)		0		0		0		0		0
PROP TAXES - PRIOR - UNSEC  DETENTION FACILITIES DEBT SERVICE FUND	68,009.78		0		0		0		0		0
SUPPLEMENTAL PROP TAXES - CURR DETENTION FACILITIES DEBT SERVICE FUND	46,616.87		0		0		0		0		0
SUPPLEMENTAL PROP TAXES- PRIOR DETENTION FACILITIES DEBT SERVICE FUND	(76,659.63)		0		0		0		0		0
TOTAL PROPERTY TAXES	\$ 3,620,405,248.15	\$	3,864,900,000	\$	3,840,369,000	\$	3,813,964,000	\$	3,813,964,000	\$	(26,405,000)
OTHER TAXES GENERAL FUND	\$ 206,559,520.56	\$	172,110,000	\$	177,866,000	\$	159,575,000	\$	157,498,000	\$	(20,368,000)
TOTAL OTHER TAXES	\$ 206,559,520.56	\$	172,110,000	\$	177,866,000	\$	159,575,000	\$	157,498,000	\$	(20,368,000)
LICENSES PERMITS & FRANCHISES GENERAL FUND	\$ 58,799,120.88	\$	48,055,000	\$	56,826,000	\$	60,828,000	\$	57,178,000	\$	352,000
OTHER LICENSES & PERMITS  LAC+USC HEALTHCARE NETWORK	125,332.00		86,000		126,000		126,000		126,000		0
TOTAL LICENSES PERMITS & FRANCHISES	\$ 58,924,452.88	\$	48,141,000	\$	56,952,000	\$	60,954,000	\$	57,304,000	\$	352,000

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND FISCAL YEAR 2009-10

CLASSIFICATION (1)		FY 2007-08 ACTUAL (2)		FY 2008-09 ESTIMATED (3)		FY 2008-09 BUDGET (4)		FY 2009-10 REQUESTED (5)	STED PROPOSED		С	HANGE FROM BUDGET (7)
FINES FORFEITURES & PENALTIES  GENERAL FUND	\$	256,716,952.03	\$	227,009,000	\$	217,469,000	\$	232,256,000	\$	222,097,000	\$	4,628,000
	Ψ	230,7 10,932.03	φ	221,009,000	φ	217,409,000	φ	232,230,000	φ	222,097,000	ψ	4,020,000
PEN INT & COSTS-DEL TAXES												
DETENTION FACILITIES DEBT SERVICE FUND	_	21,917.23		0		0		0		0		0
TOTAL FINES FORFEITURES & PENALTIES	\$	256,738,869.26	\$	227,009,000	\$	217,469,000	\$	232,256,000	\$	222,097,000	\$	4,628,000
REVENUE - USE OF MONEY & PROP												
GENERAL FUND	\$	274,590,094.48	\$	157,742,000	\$	159,739,000	\$	106,182,000	\$	106,182,000	\$	(53,557,000)
INTEREST												
COASTAL NETWORK		79,415.95		92,000		92,000		42,000		42,000		(50,000)
DETENTION FACILITIES DEBT SERVICE FUND		60,560.21		0		0		0		0		0
LAC+USC HEALTHCARE NETWORK		48,185.23		66,000		66,000		48,000		48,000		(18,000)
RANCHO LOS AMIGOS		16,220.76		29,000		29,000		9,000		9,000		(20,000)
SOUTHWEST NETWORK		34,038.56		62,000		62,000		14,000		14,000		(48,000)
VALLEYCARE NETWORK		69,977.16		34,000		34,000		60,000		60,000		26,000
RENTS & CONCESSIONS												
SOUTHWEST NETWORK		30,964.02		0		0		0		0		0
VALLEYCARE NETWORK		569.39		0		0		0		0		0
TOTAL REVENUE - USE OF MONEY & PROP	\$	274,930,025.76	\$	158,025,000	\$	160,022,000	\$	106,355,000	\$	106,355,000	\$	(53,667,000)
INTERGYMTL REVENUE - STATE												
GENERAL FUND	\$	4,189,202,380.79	\$	4,247,442,000	\$	4,442,714,000	\$	4,402,196,000	\$	4,309,668,000	\$	(133,046,000)
STATE - HEALTH - ADMIN												
COASTAL NETWORK		664,721.72		578,000		455,000		480,000		480,000		25,000
LAC+USC HEALTHCARE NETWORK		5,274,107.61		4,400,000		4,424,000		4,424,000		4,424,000		0
VALLEYCARE NETWORK		259,624.17		302,000		302,000		302,000		302,000		0
STATE - CALIF CHILDREN												
COASTAL NETWORK		0.00		585,000		585,000		585,000		585,000		0

GENERAL COUNTY AND HOSPITAL ENTERPRISE FUNDS
Budget Summary Schedules

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 STIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	C	HANGE FROM BUDGET (7)
STATE - CALIF CHILDREN							
LAC+USC HEALTHCARE NETWORK	650,321.23	650,000	580,000	580,000	580,000		0
RANCHO LOS AMIGOS	53,084.28	0	0	0	0		0
VALLEYCARE NETWORK	0.00	197,000	197,000	197,000	197,000		0
OTHER STATE AID - HEALTH							
COASTAL NETWORK	0.00	12,000	12,000	12,000	12,000		0
LAC+USC HEALTHCARE NETWORK	0.00	0	396,000	396,000	396,000		0
SOUTHWEST NETWORK	0.00	0	73,000	73,000	73,000		0
VALLEYCARE NETWORK	0.00	535,000	535,000	535,000	535,000		0
HOMEOWNER PROP TAX RELIEF							
DETENTION FACILITIES DEBT SERVICE FUND	758.04	0	0	0	0		0
STATE - OTHER							
COASTAL NETWORK	8,832,134.75	6,474,000	6,404,000	6,336,000	6,336,000		(68,000)
LAC+USC HEALTHCARE NETWORK	16,203,132.53	9,845,000	13,106,000	13,011,000	13,011,000		(95,000)
RANCHO LOS AMIGOS	3,807,271.46	4,092,000	4,143,000	4,142,000	4,142,000		(1,000)
SOUTHWEST NETWORK	1,212,446.73	1,972,000	2,017,000	3,859,000	2,053,000		36,000
VALLEYCARE NETWORK	9,035,152.28	 7,136,000	 7,705,000	 7,576,000	7,576,000		(129,000)
TOTAL INTERGVMTL REVENUE - STATE	\$ 4,235,195,135.59	\$ 4,284,220,000	\$ 4,483,648,000	\$ 4,444,704,000	\$ 4,350,370,000	\$	(133,278,000)
INTERGYMTL REVENUE - FEDERAL							
GENERAL FUND	\$ 2,948,385,415.36	\$ 3,151,960,000	\$ 3,270,698,000	\$ 3,449,297,000	\$ 3,633,525,000	\$	362,827,000
FEDERAL AID - DISASTER							
COASTAL NETWORK	(304,051.00)	0	0	0	0		0
LAC+USC HEALTHCARE NETWORK	1,544,789.00	0	0	0	0		0
RANCHO LOS AMIGOS	(4,259,241.00)	0	0	0	0		0
SOUTHWEST NETWORK	(390,053.00)	0	0	0	0		0
VALLEYCARE NETWORK	2,666,867.00	0	0	0	0		0
FEDERAL - OTHER							

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	С	HANGE FROM BUDGET (7)
FEDERAL - OTHER							
COASTAL NETWORK	2,698,521.08	1,108,000	2,651,000	951,000	951,000		(1,700,000)
LAC+USC HEALTHCARE NETWORK	4,221,236.35	3,054,000	3,001,000	1,201,000	1,201,000		(1,800,000)
RANCHO LOS AMIGOS	74,900.00	68,000	17,000	59,000	59,000		42,000
SOUTHWEST NETWORK	(510,786.90)	222,000	222,000	307,000	222,000		0
VALLEYCARE NETWORK	2,446,563.23	 1,677,000	1,677,000	77,000	 77,000		(1,600,000)
TOTAL INTERGYMTL REVENUE - FEDERAL	\$ 2,956,574,160.12	\$ 3,158,089,000	\$ 3,278,266,000	\$ 3,451,892,000	\$ 3,636,035,000	\$	357,769,000
INTERGVMTL REVENUE - OTHER							
GENERAL FUND	\$ 105,890,536.80	\$ 88,813,000	\$ 126,963,000	\$ 130,667,000	\$ 133,889,000	\$	6,926,000
OTHER GOVERNMENTAL AGENCIES							
DETENTION FACILITIES DEBT SERVICE FUND	23.50	0	0	0	0		0
TOTAL INTERGYMTL REVENUE - OTHER	\$ 105,890,560.30	\$ 88,813,000	\$ 126,963,000	\$ 130,667,000	\$ 133,889,000	\$	6,926,000
CHARGES FOR SERVICES							
GENERAL FUND	\$ 1,697,228,819.29	\$ 1,722,773,000	\$ 1,794,086,000	\$ 1,815,062,000	\$ 1,797,735,000	\$	3,649,000
PERSONNEL SERVICES							
LAC+USC HEALTHCARE NETWORK	86,817.47	0	0	0	0		0
SOUTHWEST NETWORK	47,493.72	0	0	0	0		0
CALIFORNIA CHILDRENS SERVICES							
COASTAL NETWORK	1,183,717.62	357,000	357,000	88,000	88,000		(269,000)
LAC+USC HEALTHCARE NETWORK	3,159,038.75	2,250,000	1,016,000	0	0		(1,016,000)
RANCHO LOS AMIGOS	182,710.55	94,000	94,000	0	0		(94,000)
SOUTHWEST NETWORK	598,398.52	345,000	250,000	140,000	140,000		(110,000)
VALLEYCARE NETWORK	663,324.65	0	0	0	0		0
INSTITUTIONAL CARE & SVS							
COASTAL NETWORK	328,163,661.03	334,749,000	351,013,000	338,403,000	358,491,000		7,478,000
LAC+USC HEALTHCARE NETWORK	615,191,613.20	619,861,000	648,647,000	624,780,000	677,631,000		28,984,000

GENERAL COUNTY AND HOSPITAL ENTERPRISE FUNDS
Budget Summary Schedules

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CH	IANGE FROM BUDGET (7)
INSTITUTIONAL CARE & SVS		(*/		(-)	(-)		
RANCHO LOS AMIGOS	106,182,819.33	124,961,000	130,862,000	130,155,000	134,834,000		3,972,000
SOUTHWEST NETWORK	178,666,402.07	147,921,000	161,254,000	199,796,000	153,469,000		(7,785,000)
VALLEYCARE NETWORK	269,810,777.77	241,654,000	263,156,000	254,582,000	268,740,000		5,584,000
EDUCATIONAL SERVICES							
COASTAL NETWORK	0.00	115,000	0	0	0		0
LAC+USC HEALTHCARE NETWORK	635,530.73	600,000	525,000	525,000	525,000		0
LIBRARY SERVICES							
COASTAL NETWORK	1,260.45	1,000	3,000	3,000	3,000		0
LAC+USC HEALTHCARE NETWORK	797.65	1,000	5,000	5,000	5,000		0
RANCHO LOS AMIGOS	1,119.71	1,000	1,000	1,000	1,000		0
SOUTHWEST NETWORK	762.50	0	0	0	0		0
CHARGES FOR SERVICES - OTHER							
COASTAL NETWORK	17,568,737.09	48,444,000	24,367,000	29,927,000	31,658,000		7,291,000
LAC+USC HEALTHCARE NETWORK	6,491,119.80	73,249,000	67,327,000	62,299,000	68,393,000		1,066,000
RANCHO LOS AMIGOS	(2,330,088.02)	23,556,000	14,903,000	9,231,000	15,458,000		555,000
SOUTHWEST NETWORK	8,680,416.69	29,010,000	21,483,000	22,820,000	22,781,000		1,298,000
VALLEYCARE NETWORK	20,333,037.27	40,066,000	 32,297,000	 36,297,000	36,480,000		4,183,000
TOTAL CHARGES FOR SERVICES	\$ 3,252,548,287.84	\$ 3,410,008,000	\$ 3,511,646,000	\$ 3,524,114,000	\$ 3,566,432,000	\$	54,786,000
MISCELLANEOUS REVENUE							
GENERAL FUND	\$ 307,512,574.56	\$ 82,337,000	\$ 135,498,000	\$ 180,508,000	\$ 184,065,000	\$	48,567,000
OTHER SALES							
COASTAL NETWORK	1,089,107.27	853,000	816,000	893,000	893,000		77,000
LAC+USC HEALTHCARE NETWORK	1,890,672.73	1,506,000	1,366,000	1,366,000	1,366,000		0
RANCHO LOS AMIGOS	14,679.70	16,000	14,000	14,000	14,000		0
SOUTHWEST NETWORK	106,076.02	61,000	61,000	61,000	61,000		0
VALLEYCARE NETWORK	731,712.91	300,000	300,000	300,000	300,000		0

#### **GENERAL COUNTY AND HOSPITAL ENTERPRISE FUNDS**

ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND FISCAL YEAR 2009-10

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	C	CHANGE FROM BUDGET	
(1)		(2)	(3)	(4)	(5)	(6)		(7)	
MISCELLANEOUS									
COASTAL NETWORK		2,844,846.06	3,504,000	3,544,000	3,343,000	3,343,000		(201,000)	
LAC+USC HEALTHCARE NETWORK		17,177,164.84	10,449,000	11,990,000	10,934,000	10,934,000		(1,056,000)	
RANCHO LOS AMIGOS		934,093.65	772,000	690,000	136,000	136,000		(554,000)	
SOUTHWEST NETWORK		1,280,640.57	659,000	530,000	530,000	530,000		0	
VALLEYCARE NETWORK		1,002,969.26	960,000	960,000	932,000	932,000		(28,000)	
TOTAL MISCELLANEOUS REVENUE	\$	334,584,537.57	\$ 101,417,000	\$ 155,769,000	\$ 199,017,000	\$ 202,574,000	\$	46,805,000	
OTHER FINANCING SOURCES									
GENERAL FUND	\$	304,701,183.15	\$ 311,727,000	\$ 488,826,000	\$ 490,592,000	\$ 488,810,000	\$	(16,000)	
SALE OF FIXED ASSETS									
COASTAL NETWORK		14,687.95	0	0	0	0		0	
LAC+USC HEALTHCARE NETWORK		6,706.04	0	0	0	0		0	
RANCHO LOS AMIGOS		2,132.22	0	0	0	0		0	
SOUTHWEST NETWORK		977.74	0	0	0	0		0	
VALLEYCARE NETWORK		20,868.72	0	0	0	0		0	
OPERATING TRANSFERS IN									
COASTAL NETWORK		223,982,910.45	252,385,000	252,385,000	160,283,000	161,403,000		(90,982,000)	
DHS ENTERPRISE FUND		42,345,370.00	0	0	0	0		0	
LAC+USC HEALTHCARE NETWORK		534,031,208.80	531,282,000	516,282,000	377,364,000	401,606,000		(114,676,000)	
RANCHO LOS AMIGOS		92,442,979.76	80,791,000	80,791,000	94,020,000	80,313,000		(478,000)	
SOUTHWEST NETWORK		95,221,280.53	62,468,000	62,468,000	89,937,000	92,176,000		29,708,000	
VALLEYCARE NETWORK	_	178,048,542.35	 186,559,000	 186,559,000	 184,840,000	185,666,000		(893,000)	
TOTAL OTHER FINANCING SOURCES	\$	1,470,818,847.71	\$ 1,425,212,000	\$ 1,587,311,000	\$ 1,397,036,000	\$ 1,409,974,000	\$	(177,337,000)	
RESIDUAL EQUITY TRANSFERS									
GENERAL FUND	\$	2,573,499.36	\$ 363,000	\$ 0	\$ 0	\$ 0	\$	0	
TOTAL RESIDUAL EQUITY TRANSFERS	\$	2,573,499.36	\$ 363,000	\$ 0	\$ 0	\$ 0	\$	0	
TOTAL REVENUE	\$1	6,775,743,145.10	\$ 16,938,307,000	\$ 17,596,281,000	\$ 17,520,534,000	\$ 17,656,492,000	\$	60,211,000	

GENERAL COUNTY AND HOSPITAL ENTERPRISE FUNDS
Budget Summary Schedules

**SPECIAL FUNDS** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET	
FINANCING REQUIREMENTS							
AGRICULTURAL COMMISSIONER - VEHICLE A.C.O. FUND	\$ 305,497.31	\$ 114,000	\$ 114,000	\$ 125,000	\$ 125,000	\$ 11,000	
AIR QUALITY IMPROVEMENT FUND	1,315,760.74	1,258,000	1,331,000	1,257,000	1,257,000	(74,000)	
ASSET DEVELOPMENT IMPLEMENTATION FUND	1,464,039.69	403,000	35,226,000	40,361,000	40,361,000	5,135,000	
CABLE TV FRANCHISE FUND	4,624,412.61	3,706,000	6,764,000	6,764,000	6,749,000	(15,000)	
CHILD ABUSE AND NEGLECT PREVENTION PROGRAM FUND	4,502,065.36	4,795,000	10,059,000	9,249,000	8,038,000	(2,021,000)	
CIVIC ART SPECIAL FUND	915,936.28	2,822,000	3,140,000	580,000	580,000	(2,560,000)	
CIVIC CENTER EMPLOYEE PARKING FUND	6,215,596.63	6,436,000	6,336,000	6,517,000	6,517,000	181,000	
COURTHOUSE CONSTRUCTION FUND	27,050,551.47	29,118,000	101,665,000	90,426,000	90,426,000	(11,239,000)	
CRIMINAL JUSTICE FACILITIES TEMPORARY CONSTRUCTION FUND	19,457,162.91	28,173,000	76,401,000	69,108,000	69,108,000	(7,293,000)	
DEL VALLE A.C.O. FUND	1,611,941.13	282,000	650,000	723,000	723,000	73,000	
DEPENDENCY COURT FACILITIES PROGRAM FUND	3,927,549.00	3,933,000	6,315,000	6,077,000	6,077,000	(238,000)	
DISPUTE RESOLUTION FUND	2,559,789.31	2,867,000	3,946,000	4,709,000	4,709,000	763,000	
DISTRICT ATTORNEY - ASSET FORFEITURE FUND	1,158,000.00	1,536,000	2,536,000	2,933,000	2,933,000	397,000	
DISTRICT ATTORNEY - DRUG ABUSE-GANG DIVERSION FUND	0.00	0	16,000	17,000	17,000	1,000	
DNA IDENTIFICATION FUND - LOCAL SHARE	2,664,192.84	5,973,000	6,446,000	6,545,000	6,545,000	99,000	
DOMESTIC VIOLENCE PROGRAM FUND	2,072,422.78	2,267,000	2,961,000	3,054,000	3,054,000	93,000	
FIRE DEPARTMENT DEVELOPER FEE - AREA 1	0.00	4,707,000	4,929,000	208,000	208,000	(4,721,000)	
FIRE DEPARTMENT DEVELOPER FEE - AREA 2	5,311,099.40	2,204,000	5,754,000	4,000,000	4,000,000	(1,754,000)	
FIRE DEPARTMENT DEVELOPER FEE - AREA 3	240,000.00	0	20,627,000	22,083,000	22,083,000	1,456,000	
FIRE DEPARTMENT HELICOPTER A.C.O. FUND	22,301,440.66	10,237,000	11,132,000	5,529,000	5,529,000	(5,603,000)	
FISH AND GAME PROPAGATION FUND	21,600.00	20,000	117,000	117,000	117,000	0	
FORD THEATRE DEVELOPMENT FUND	1,021,070.67	772,000	1,295,000	642,000	642,000	(653,000)	
GAP LOAN CAPITAL PROJECT FUND	33,763,326.58	8,712,000	124,951,000	119,239,000	119,239,000	(5,712,000)	
HAZARDOUS WASTE SPECIAL FUND	211,442.84	190,000	1,012,000	1,393,000	1,393,000	381,000	
HEALTH FACILITIES CAPITAL IMPROVEMENT FUND	52,851,390.73	50,693,000	101,710,000	108,371,000	108,371,000	6,661,000	
HEALTH SERVICES - EMS VEHICLE REPLACEMENT FUND	784,000.00	933,000	1,028,000	1,001,000	1,001,000	(27,000)	
HEALTH SERVICES - HOSPITAL SERVICES ACCOUNT	7,031,029.14	10,863,000	12,628,000	10,858,000	10,858,000	(1,770,000)	
HEALTH SERVICES - PHYSICIAN SERVICES ACCOUNT	9,275,203.69	60,178,000	56,631,000	42,917,000	28,165,000	(28,466,000)	
HS - MEASURE B - ADMINISTRATIVE/OTHER	35,759,706.73	36,699,000	37,163,000	36,592,000	36,592,000	(571,000)	
HS - MEASURE B - FINANCING ELEMENTS	0.00	0	3,978,000	9,324,000	5,324,000	1,346,000	

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
HS - MEASURE B - HARBOR/UCLA MEDICAL CENTER	25,901,623.00	59,172,000	59,172,000	46,881,000	48,001,000	(11,171,000)
HS - MEASURE B - LAC+USC MEDICAL CENTER	91,069,363.00	108,449,000	108,449,000	95,431,000	97,485,000	(10,964,000)
HS - MEASURE B - OLIVE VIEW MEDICAL CENTER	25,641,014.00	43,791,000	43,791,000	37,100,000	37,926,000	(5,865,000)
HS - MEASURE B - PRIVATE FACILITIES	11,567,699.06	11,977,000	13,178,000	11,540,000	11,540,000	(1,638,000)
HS - MEASURE B - PSIP	1,264,019.47	8,166,000	8,166,000	4,716,000	4,716,000	(3,450,000)
INFORMATION SYSTEMS ADVISORY BODY (ISAB) MARKETING FUND	0.00	50,000	360,000	260,000	260,000	(100,000)
INFORMATION TECHNOLOGY INFRASTRUCTURE FUND	11,456,879.60	10,000,000	29,471,000	27,001,000	22,001,000	(7,470,000)
JURY OPERATIONS IMPROVEMENT FUND	0.00	0	108,000	114,000	114,000	6,000
LAC+USC NEW FACILITY	87,190,496.63	16,406,000	18,406,000	2,541,000	0	(18,406,000)
LAC+USC REPLACEMENT FUND	77,069,922.78	65,498,000	65,498,000	0	0	(65,498,000)
LINKAGES SUPPORT PROGRAM FUND	601,513.00	565,000	640,000	670,000	670,000	30,000
MARINA REPLACEMENT A.C.O. FUND	12,268,335.88	4,599,000	23,088,000	22,493,000	20,493,000	(2,595,000)
MENTAL HEALTH SERVICES ACT (MHSA) FUND	203,787,656.17	207,381,000	264,369,000	398,094,000	398,094,000	133,725,000
MISSION CANYON LANDFILL CLOSURE MAINTENANCE	1,182,113.85	1,200,000	6,317,000	5,430,000	5,430,000	(887,000)
MOTOR VEHICLES A.C.O. FUND	689,717.77	228,000	2,595,000	2,584,000	2,559,000	(36,000)
PARK IN-LIEU FEES A.C.O. FUND	7,274,428.30	9,117,000	11,902,000	10,682,000	10,682,000	(1,220,000)
PARKS AND REC - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS	903,884.00	2,155,000	4,948,000	3,969,000	3,969,000	(979,000)
PARKS AND RECREATION - GOLF COURSE FUND	3,708,710.09	7,853,000	18,396,000	18,023,000	18,023,000	(373,000)
PARKS AND RECREATION - OAK FOREST MITIGATION FUND	427,000.00	526,000	583,000	608,000	608,000	25,000
PARKS AND RECREATION - OFF-HIGHWAY VEHICLE FUND	3,019,355.55	2,232,000	2,886,000	2,433,000	2,433,000	(453,000)
PARKS AND RECREATION - PARK IMPROVEMENT SPECIAL FUND	546,084.81	920,000	2,979,000	2,675,000	2,675,000	(304,000)
PARKS AND RECREATION - RECREATION FUND	1,833,556.49	2,338,000	2,977,000	3,989,000	3,989,000	1,012,000
PARKS AND RECREATION - TESORO ADOBE PARK FUND	29,412.00	65,000	631,000	804,000	804,000	173,000
PFU - LAC+USC REPLACEMENT ACO	0.00	15,586,000	13,586,000	0	0	(13,586,000)
PH - ALCOHOL ABUSE EDUCATION & PREVENTION FUND	841,000.00	970,000	1,089,000	1,082,000	998,000	(91,000)
PH - ALCOHOL AND DRUG FIRST OFFENDER DUI FUND	72,000.00	1,113,000	1,188,000	1,315,000	1,240,000	52,000
PH - ALCOHOL AND DRUG PENAL CODE FUND	1,000.00	141,000	151,000	169,000	158,000	7,000
PH - ALCOHOL AND DRUG PROBLEM ASSESSMENT FUND	0.00	1,585,000	1,765,000	1,678,000	1,551,000	(214,000)
PH - ALCOHOL AND DRUG SECOND OFFENDER DUI	27,000.00	610,000	651,000	678,000	637,000	(14,000)
PH - ALCOHOL AND DRUG THIRD OFFENDER DUI	8,000.00	14,000	16,000	16,000	14,000	(2,000)
PH - CHILD SEAT RESTRAINT LOANER FUND	2,030,198.27	2,303,000	2,398,000	2,290,000	2,341,000	(57,000)
PH - DRUG ABUSE EDUCATION & PREVENTION FUND	14,000.00	19,000	21,000	22,000	21,000	0
PH - PROP. 36 SUBSTANCE ABUSE TREATMENT FUND	25,829,153.90	22,228,000	26,323,000	22,228,000	22,228,000	(4,095,000)

**SPECIAL FUNDS** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
PH - STATHAM AIDS EDUCATION FUND	13,000.00	13,000	20,000	14,000	13,000	(7,000)
PH - STATHAM FUND	1,307,000.00	1,381,000	1,531,000	1,390,000	1,327,000	(204,000)
PRODUCTIVITY INVESTMENT FUND	5,275,204.57	6,265,000	12,586,000	19,967,000	9,967,000	(2,619,000)
PUBLIC LIBRARY	120,469,844.31	139,574,000	152,542,000	139,659,000	139,659,000	(12,883,000)
PUBLIC LIBRARY - A.C.O. FUND	2,257,944.44	880,000	3,492,000	3,312,000	3,312,000	(180,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #1	186,788.00	142,000	13,545,000	13,665,000	13,665,000	120,000
PUBLIC LIBRARY DEVELOPER FEE AREA #2	55,398.00	55,000	1,011,000	936,000	936,000	(75,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #3	9,451.00	9,000	662,000	644,000	644,000	(18,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #4	7,426.00	8,000	488,000	502,000	502,000	14,000
PUBLIC LIBRARY DEVELOPER FEE AREA #5	21,440.00	19,000	1,352,000	1,384,000	1,384,000	32,000
PUBLIC LIBRARY DEVELOPER FEE AREA #6	15,322.00	22,000	571,000	567,000	567,000	(4,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #7	49,148.00	5,000	91,000	42,000	42,000	(49,000)
PUBLIC WORKS - ARTICLE 3 - BIKEWAY FUND	2,529,349.65	2,083,000	2,734,000	1,757,000	1,757,000	(977,000)
PUBLIC WORKS - AVIATION CAPITAL PROJECTS FUND	2,613,723.56	5,056,000	9,861,000	3,509,000	3,509,000	(6,352,000)
PUBLIC WORKS - OFF-STREET METER & PREFERENTIAL PARKING FUND	253,235.02	249,000	815,000	753,000	753,000	(62,000)
PUBLIC WORKS - PROPOSITION C LOCAL RETURN FUND	44,471,940.42	72,679,000	93,645,000	50,346,000	50,346,000	(43,299,000)
PUBLIC WORKS - ROAD FUND	282,816,526.15	320,092,000	375,578,000	330,144,000	330,144,000	(45,434,000)
PUBLIC WORKS - SOLID WASTE MANAGEMENT FUND	21,652,762.33	22,297,000	29,873,000	35,990,000	35,990,000	6,117,000
PUBLIC WORKS - SPECIAL ROAD DIST #1	1,097,570.82	1,003,000	1,364,000	1,601,000	1,601,000	237,000
PUBLIC WORKS - SPECIAL ROAD DIST #2	693,422.00	809,000	940,000	946,000	946,000	6,000
PUBLIC WORKS - SPECIAL ROAD DIST #3	435,785.21	466,000	625,000	656,000	656,000	31,000
PUBLIC WORKS - SPECIAL ROAD DIST #4	786,007.10	1,010,000	1,167,000	1,122,000	1,122,000	(45,000)
PUBLIC WORKS - SPECIAL ROAD DIST #5	2,533,435.84	3,123,000	3,458,000	3,251,000	3,251,000	(207,000)
REGISTRAR-RECORDER - MICROGRAPHICS FUND	18,998,241.20	19,344,000	19,727,000	1,485,000	1,485,000	(18,242,000)
REGISTRAR-RECORDER - MODERNIZATION AND IMPROVEMENT FUND	43,980,061.99	15,122,000	24,548,000	5,649,000	5,649,000	(18,899,000)
REGISTRAR-RECORDER - MULTI-COUNTY E-RECORDING PROJECT FUND	0.00	150,000	0	150,000	150,000	150,000
REGISTRAR-RECORDER - SOCIAL SECURITY TRUNCATION	0.00	1,397,000	1,397,000	1,600,000	1,600,000	203,000
REGISTRAR-RECORDER - VITALS AND HEALTH STATISTICS FUND	2,932,926.52	5,644,000	6,040,000	1,474,000	1,474,000	(4,566,000)
SHERIFF - AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM FUND	13,987,314.92	19,040,000	61,256,000	60,811,000	60,811,000	(445,000)
SHERIFF - AUTOMATION FUND	1,102,945.11	594,000	19,096,000	20,352,000	20,352,000	1,256,000
SHERIFF - COUNTYWIDE WARRANT SYSTEM FUND	2,403,000.00	2,200,000	2,608,000	2,108,000	2,108,000	(500,000)
SHERIFF - INMATE WELFARE FUND	50,934,029.02	61,129,000	74,191,000	73,434,000	73,434,000	(757,000)
SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND	7,004,651.40	7,278,000	21,224,000	22,755,000	22,755,000	1,531,000

CLASSIFICATION	FY 2007-08 ACTUAL	-	Y 2008-09 STIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
SHERIFF - PROCESSING FEE FUND	516,329.68		9,450,000	14,011,000	10,220,000	10,220,000	(3,791,000)
SHERIFF - SPECIAL TRAINING FUND	1,864,168.63		4,914,000	7,417,000	7,845,000	7,845,000	428,000
SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND	8,581,097.11		6,394,000	9,272,000	5,828,000	5,828,000	(3,444,000)
SMALL CLAIMS ADVISOR PROGRAM FUND	648,000.00		852,000	1,076,000	994,000	994,000	(82,000)
TOTAL FINANCING REQUIREMENTS	\$ 1,487,175,856.12	\$	1,617,896,000	\$ 2,352,773,000	\$ 2,165,097,000	\$ 2,129,199,000	\$ (223,574,000)

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC						
PUBLIC LIBRARY	\$ 54,835,553.64 \$	62,538,000 \$	63,286,000	\$ 61,939,000	\$ 61,939,000	\$ (1,347,000)
PW - SPECIAL ROAD DIST #1	1,016,534.29	1,080,000	1,044,000	1,123,000	1,123,000	79,000
PW - SPECIAL ROAD DIST #2	661,012.33	716,000	708,000	752,000	752,000	44,000
PW - SPECIAL ROAD DIST #3	406,654.81	432,000	420,000	445,000	445,000	25,000
PW - SPECIAL ROAD DIST #4	779,223.04	836,000	811,000	869,000	869,000	58,000
PW - SPECIAL ROAD DIST #5	2,316,415.63	2,485,000	2,394,000	2,584,000	2,584,000	190,000
PROP TAXES - CURRENT - UNSEC						
PUBLIC LIBRARY	2,308,183.27	0	0	0	0	0
PW - SPECIAL ROAD DIST #1	50,332.72	49,000	45,000	51,000	51,000	6,000
PW - SPECIAL ROAD DIST #2	33,170.50	30,000	33,000	32,000	32,000	(1,000)
PW - SPECIAL ROAD DIST #3	20,210.09	19,000	19,000	20,000	20,000	1,000
PW - SPECIAL ROAD DIST #4	38,664.84	36,000	39,000	37,000	37,000	(2,000)
PW - SPECIAL ROAD DIST #5	114,088.33	111,000	110,000	115,000	115,000	5,000
PROP TAXES - PRIOR - SEC						
PUBLIC LIBRARY	(78,064.26)	0	0	0	0	0
PW - SPECIAL ROAD DIST #1	(15,562.67)	0	0	0	0	0
PW - SPECIAL ROAD DIST #2	(9,404.21)	0	0	0	0	0
PW - SPECIAL ROAD DIST #3	(6,335.24)	0	0	0	0	0
PW - SPECIAL ROAD DIST #4	(12,088.95)	0	0	0	0	0
PW - SPECIAL ROAD DIST #5	(35,192.31)	0	0	0	0	0
PROP TAXES - PRIOR - UNSEC						
PUBLIC LIBRARY	71,593.79	0	0	0	0	0
PW - SPECIAL ROAD DIST #1	(2,727.77)	0	0	0	0	0
PW - SPECIAL ROAD DIST #2	(4,140.34)	0	0	0	0	0
PW - SPECIAL ROAD DIST #3	(1,688.39)	0	0	0	0	0
PW - SPECIAL ROAD DIST #4	(4,342.11)	0	0	0	0	0
PW - SPECIAL ROAD DIST #5	(7,498.53)	0	0	0	0	0

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)		FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE BUDG (7)	GET
SUPPLEMENTAL PROP TAXES - CURR								
PUBLIC LIBRARY	2,258,129.78	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #1	62,538.68	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #2	39,749.47	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #3	25,074.96	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #4	47,827.31	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #5	141,210.38	0	)	0	0	0		0
SUPPLEMENTAL PROP TAXES- PRIOR								
PUBLIC LIBRARY	422,920.05	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #1	(14,965.95)	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #2	(9,075.21)	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #3	(5,965.78)	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #4	(11,252.67)	0	)	0	0	0		0
PW - SPECIAL ROAD DIST #5	 (33,300.06)	0	)	0	0	0		0
TOTAL PROPERTY TAXES	\$ 65,397,483.46	\$ 68,332,000	\$	68,909,000	\$ 67,967,000	\$ 67,967,000	\$	(942,000)
OTHER TAXES								
SALES & USE TAXES								
PW - ARTICLE 3 - BIKEWAY FUND	\$ 0.00	\$ 1,284,000	\$	1,284,000	\$ 1,402,000	\$ 1,402,000	\$	118,000
PW - PROPOSITION C LOCAL RETURN FUND	14,429,188.36	14,587,000	)	14,882,000	14,879,000	14,879,000		(3,000)
PW - ROAD FUND	4,093,011.00	4,635,000	)	4,093,000	4,635,000	4,635,000		542,000
VOTER APPROVED SPECIAL TAXES								
HS - MEASURE B SPECIAL TAX FUND	184,417,719.39	232,087,000	)	232,460,000	233,714,000	233,714,000		1,254,000
PUBLIC LIBRARY	12,099,301.43	12,595,000	)	12,595,000	12,595,000	12,595,000		0
TOTAL OTHER TAXES	\$ 215,039,220.18	\$ 265,188,000	\$	265,314,000	\$ 267,225,000	\$ 267,225,000	\$	1,911,000
LICENSES PERMITS & FRANCHISES								
BUSINESS LICENSES								
P&R - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS	\$ 31,868.25	\$ 15,000	\$	13,000	\$ 20,000	\$ 20,000	\$	7,000
PW - OFF-ST METER & PREFERENTIAL PARKING FUND	(504.00)	0	)	0	0	0		0

County of Los Angeles

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PW - ROAD FUND	5,143.12	0	0	0	0	0
PW - SOLID WASTE MANAGEMENT FUND	2,740.23	0	0	0	0	0
SHERIFF - SPECIAL TRAINING FUND	2,290.34	0	7,000	0	0	(7,000)
CONSTRUCTION PERMITS						
PW - ROAD FUND	3,128,585.77	3,228,000	2,722,000	3,318,000	3,318,000	596,000
ROAD PRIVILEGES & PERMITS						
PW - ROAD FUND	290,726.00	300,000	300,000	309,000	309,000	9,000
FRANCHISES						
CABLE TV FRANCHISE FUND	1,631,650.15	2,124,000	2,065,000	2,065,000	2,124,000	59,000
PW - ROAD FUND	500.00	1,000	0	1,000	1,000	1,000
PW - SOLID WASTE MANAGEMENT FUND	905,054.24	2,282,000	3,610,000	3,641,000	3,641,000	31,000
OTHER LICENSES & PERMITS						
DOMESTIC VIOLENCE PROGRAM FUND	1,297,683.00	1,387,000	1,195,000	1,387,000	1,387,000	192,000
P&R - OAK FOREST MITIGATION FUND	59,270.00	0	0	0	0	0
PUBLIC LIBRARY	400.00	0	0	0	0	0
PW - ROAD FUND	22,059.68	23,000	25,000	24,000	24,000	(1,000)
TOTAL LICENSES PERMITS & FRANCHISES	\$ 7,377,466.78	\$ 9,360,000	\$ 9,937,000	\$ 10,765,000	\$ 10,824,000	\$ 887,000
FINES FORFEITURES & PENALTIES						
VEHICLE CODE FINES						
DOMESTIC VIOLENCE PROGRAM FUND	\$ 0.00	\$ 0	\$ 647,000	\$ 0	\$ 0	\$ (647,000)
LINKAGES SUPPORT PROGRAM FUND	549,707.83	552,000	509,000	552,000	552,000	43,000
PH - STATHAM FUND	1,381,684.58	1,297,000	1,384,000	1,297,000	1,235,000	(149,000)
OTHER COURT FINES						
COURTHOUSE CONSTRUCTION FUND	20,452,102.25	18,000,000	19,600,000	18,000,000	18,000,000	(1,600,000)
CRIMINAL JUSTICE FACILITIES TEMP CONSTN FUND	23,810,612.15	22,822,000	22,822,000	20,000,000	20,000,000	(2,822,000)
DOMESTIC VIOLENCE PROGRAM FUND	712,264.62	714,000	0	714,000	714,000	714,000
FISH AND GAME PROPAGATION FUND	18,958.35	18,000	18,000	18,000	18,000	0
PH - CHILD SEAT RESTRAINT LOANER FUND	395,883.06	373,000	400,000	419,000	402,000	2,000

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
FORFEITURES & PENALTIES						
DNA IDENTIFICATION FUND - LOCAL SHARE	4,091,959.31	4,986,000	4,100,000	5,086,000	5,086,000	986,000
HAZARDOUS WASTE SPECIAL FUND	719,718.52	420,000	100,000	239,000	239,000	139,000
HS - ASSET FORFEITURE FUND	919,111.81	1,000,000	1,000,000	1,000,000	1,000,000	0
HS - EMS VEHICLE REPLACEMENT FUND	0.00	55,000	150,000	150,000	150,000	0
HS - HOSPITAL SERVICES ACCOUNT	5,092,599.74	9,488,000	9,298,000	7,802,000	7,802,000	(1,496,000)
HS - PHYSICIAN SERVICES ACCOUNT	14,555,222.30	17,548,000	13,301,000	17,625,000	17,625,000	4,324,000
PH - ALCOHOL ABUSE EDUCATION & PREVENTION FUND	858,033.01	850,000	847,000	850,000	731,000	(116,000)
PH - ALCOHOL AND DRUG PROBLEM ASSESSMENT FUND	790,177.57	765,000	818,000	765,000	638,000	(180,000)
PH - DRUG ABUSE EDUCATION & PREVENTION FUND	13,929.21	14,000	13,000	14,000	13,000	0
PH - STATHAM AIDS EDUCATION FUND	10,736.24	7,000	13,000	7,000	6,000	(7,000)
PW - SOLID WASTE MANAGEMENT FUND	9,075.00	23,000	23,000	23,000	23,000	0
SHERIFF - AUTOMATED FINGERPRINT ID SYSTEM FUND	3,363,150.67	3,363,000	3,500,000	3,363,000	3,363,000	(137,000)
SHERIFF - COUNTYWIDE WARRANT SYSTEM FUND	2,440,112.74	2,050,000	2,400,000	2,050,000	2,050,000	(350,000)
PEN INT & COSTS-DEL TAXES						
HS - MEASURE B SPECIAL TAX FUND	998,643.13	0	0	0	0	0
PUBLIC LIBRARY	638,255.73	0	0	0	0	0
PW - ROAD FUND	1,178.59	0	0	0	0	0
PW - SOLID WASTE MANAGEMENT FUND	13,550.78	16,000	13,000	16,000	16,000	3,000
PW - SPECIAL ROAD DIST #1	6,962.18	7,000	8,000	7,000	7,000	(1,000)
PW - SPECIAL ROAD DIST #2	4,322.90	5,000	5,000	5,000	5,000	0
PW - SPECIAL ROAD DIST #3	2,763.30	3,000	4,000	3,000	3,000	(1,000)
PW - SPECIAL ROAD DIST #4	5,242.05	5,000	5,000	5,000	5,000	0
PW - SPECIAL ROAD DIST #5	 15,570.20	16,000	13,000	17,000	17,000	4,000
TOTAL FINES FORFEITURES & PENALTIES	\$ 81,871,527.82	\$ 84,397,000	\$ 80,991,000	\$ 80,027,000	\$ 79,700,000	\$ (1,291,000)
REVENUE - USE OF MONEY & PROP						
INTEREST						
AIR QUALITY IMPROVEMENT FUND	\$ 8,935.08	\$ 5,000	\$ 12,000	\$ 4,000	\$ 4,000	\$ (8,000)
CABLE TV FRANCHISE FUND	323,838.43	146,000	312,000	312,000	146,000	(166,000)
COURTHOUSE CONSTRUCTION FUND	3,934,615.52	1,800,000	2,200,000	1,800,000	1,800,000	(400,000)

SPECIAL FUNDS

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
CRIMINAL JUSTICE FACILITIES TEMP CONSTN FUND	2,414,763.54	880,000	880,000	880,000	880,000	0
DEPENDENCY COURT FACILITIES PROGRAM FUND	159,288.12	84,000	120,000	100,000	100,000	(20,000)
DISPUTE RESOLUTION FUND	33,218.15	36,000	33,000	36,000	36,000	3,000
DNA IDENTIFICATION FUND - LOCAL SHARE	70,435.35	97,000	70,000	73,000	73,000	3,000
FIRE DEPARTMENT DEVELOPER FEE - AREA 1	49,607.87	36,000	37,000	2,000	2,000	(35,000)
FIRE DEPARTMENT DEVELOPER FEE - AREA 2	222,657.65	57,000	176,000	60,000	60,000	(116,000)
FIRE DEPARTMENT DEVELOPER FEE - AREA 3	561,171.00	264,000	251,000	287,000	287,000	36,000
FIRE DEPARTMENT HELICOPTER A.C.O. FUND	473,019.38	494,000	470,000	210,000	210,000	(260,000)
FISH AND GAME PROPAGATION FUND	4,252.14	2,000	2,000	2,000	2,000	0
GAP LOAN CAPITAL PROJECT FUND	6,893,451.99	4,000,000	4,000,000	3,000,000	3,000,000	(1,000,000)
HS - ASSET FORFEITURE FUND	86,158.23	33,000	33,000	33,000	33,000	0
HS - DRUG ABUSE-GANG DIVERSION FUND	670.41	1,000	1,000	1,000	1,000	0
HS - EMS VEHICLE REPLACEMENT FUND	37,607.37	0	0	0	0	0
HS - HOSPITAL SERVICES ACCOUNT	109,299.04	138,000	118,000	109,000	109,000	(9,000)
HS - LAC+USC MED CTR REPLACEMENT A.C.O. FUND	4,882,048.77	750,000	750,000	750,000	0	(750,000)
HS - MEASURE B SPECIAL TAX FUND	3,948,803.21	3,700,000	4,000,000	2,900,000	2,900,000	(1,100,000)
HS - PHYSICIAN SERVICES ACCOUNT	350,391.58	285,000	199,000	285,000	285,000	86,000
INFORMATION TECHNOLOGY INFRASTRUCTURE FUND	1,572,517.70	600,000	400,000	300,000	300,000	(100,000)
LAC+USC REPLACEMENT FUND	655,644.12	0	0	0	0	0
MARINA REPLACEMENT A.C.O. FUND	686,662.78	100,000	100,000	100,000	100,000	0
MENTAL HEALTH SERVICES ACT (MHSA) FUND	7,103,489.98	5,340,000	5,340,000	8,253,000	8,253,000	2,913,000
MISSION CANYON LANDFILL CLOSURE MAINTENANCE	312,346.56	300,000	300,000	300,000	300,000	0
P&R - GOLF COURSE FUND	16,038.11	18,000	30,000	19,000	19,000	(11,000)
P&R - OAK FOREST MITIGATION FUND	23,641.26	25,000	25,000	25,000	25,000	0
P&R - PARK IMPROVEMENT SPECIAL FUND	111,883.39	90,000	28,000	80,000	80,000	52,000
P&R - TESORO ADOBE PARK FUND	16,198.08	16,000	6,000	16,000	16,000	10,000
PARK IN-LIEU FEES A.C.O. FUND	501,769.48	500,000	400,000	500,000	500,000	100,000
PH - PROP. 36 SUBSTANCE ABUSE TREATMENT FUND	223,140.52	0	0	0	0	0
PRODUCTIVITY INVESTMENT FUND	399,290.04	367,000	100,000	120,000	120,000	20,000
PUBLIC LIBRARY	922,136.66	900,000	700,000	700,000	700,000	0
PUBLIC LIBRARY - A.C.O. FUND	329,523.47	200,000	200,000	200,000	200,000	0
PUBLIC LIBRARY DEVELOPER FEE AREA #1	558,811.20	510,000	633,000	526,000	526,000	(107,000)

SPECIAL FUNDS

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PUBLIC LIBRARY DEVELOPER FEE AREA #2	39,933.82	36,000	50,000	36,000	36,000	(14,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #3	25,239.68	24,000	29,000	25,000	25,000	(4,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #4	18,487.45	18,000	24,000	19,000	19,000	(5,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #5	45,380.67	50,000	50,000	53,000	53,000	3,000
PUBLIC LIBRARY DEVELOPER FEE AREA #6	24,449.93	21,000	23,000	22,000	22,000	(1,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #7	4,691.36	1,000	41,000	2,000	2,000	(39,000)
PW - ARTICLE 3 - BIKEWAY FUND	43,124.78	19,000	19,000	19,000	19,000	0
PW - AVIATION CAPITAL PROJECTS FUND	63,862.70	26,000	26,000	0	0	(26,000)
PW - PROPOSITION C LOCAL RETURN FUND	2,816,716.00	2,817,000	2,441,000	2,845,000	2,845,000	404,000
PW - ROAD FUND	4,241,716.16	4,164,000	2,568,000	4,164,000	4,164,000	1,596,000
PW - SOLID WASTE MANAGEMENT FUND	535,554.86	354,000	663,000	379,000	379,000	(284,000)
PW - SPECIAL ROAD DIST #1	11,354.85	12,000	12,000	12,000	12,000	0
PW - SPECIAL ROAD DIST #2	10,140.30	10,000	7,000	10,000	10,000	3,000
PW - SPECIAL ROAD DIST #3	12,358.46	13,000	11,000	13,000	13,000	2,000
PW - SPECIAL ROAD DIST #4	19,788.03	20,000	18,000	20,000	20,000	2,000
PW - SPECIAL ROAD DIST #5	67,879.79	70,000	60,000	70,000	70,000	10,000
SHERIFF - AUTOMATED FINGERPRINT ID SYSTEM FUND	2,220,605.79	2,220,000	1,500,000	2,220,000	2,220,000	720,000
SHERIFF - AUTOMATION FUND	595,723.33	350,000	400,000	300,000	300,000	(100,000)
SHERIFF - INMATE WELFARE FUND	2,212,709.41	1,200,000	2,000,000	1,200,000	1,200,000	(800,000)
SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND	742,592.02	286,000	850,000	360,000	360,000	(490,000)
SHERIFF - PROCESSING FEE FUND	426,343.35	210,000	300,000	210,000	210,000	(90,000)
SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND	115,042.64	32,000	175,000	43,000	43,000	(132,000)
SMALL CLAIMS ADVISOR PROGRAM FUND	21,849.78	20,000	2,000	2,000	2,000	0
RENTS & CONCESSIONS						
ASSET DEVELOPMENT IMPLEMENTATION FUND	96.00	0	0	0	0	0
CIVIC CENTER EMPLOYEE PARKING FUND	4,142,575.81	4,574,000	4,250,000	4,735,000	4,735,000	485,000
COURTHOUSE CONSTRUCTION FUND	119,040.00	79,000	79,000	79,000	79,000	0
DEL VALLE A.C.O. FUND	1,425.00	0	0	0	0	0
FORD THEATRE DEVELOPMENT FUND	247,815.44	105,000	305,000	105,000	105,000	(200,000)
HS - LAC+USC MED CTR REPLACEMENT A.C.O. FUND	99,000.00	0	0	0	0	0
P&R - PARK IMPROVEMENT SPECIAL FUND	289,127.53	269,000	270,000	260,000	260,000	(10,000)
P&R - TESORO ADOBE PARK FUND	0.00	1,000	1,000	1,000	1,000	0

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	(	CHANGE FROM BUDGET (7)
PUBLIC LIBRARY	12,348.47	16,000	16,000	16,000	16,000		0
PW - OFF-ST METER & PREFERENTIAL PARKING FUND	158,778.90	168,000	160,000	172,000	172,000		12,000
PW - ROAD FUND	18,212.22	25,000	25,000	25,000	25,000		0
SHERIFF - INMATE WELFARE FUND	7,985,012.05	14,916,000	0	14,916,000	14,916,000		14,916,000
ROYALTIES							
ASSET DEVELOPMENT IMPLEMENTATION FUND	11,493.55	10,000	10,000	10,000	10,000		0
TOTAL REVENUE - USE OF MONEY & PROP	\$ 65,397,796.31	\$ 53,910,000	\$ 38,311,000	\$ 54,326,000	\$ 53,410,000	\$	15,099,000
INTERGYMTL REVENUE - STATE							
STATE - AID FOR AVIATION							
PW - AVIATION CAPITAL PROJECTS FUND	\$ 0.00	\$ 22,000	\$ 40,000	\$ 0	\$ 0	\$	(40,000)
STATE - HIGHWAY USERS TAX							
PW - ROAD FUND	122,096,338.47	115,000,000	126,277,000	115,000,000	115,000,000		(11,277,000)
OTHER STATE IN-LIEU TAXES							
PUBLIC LIBRARY	1,402.51	0	0	0	0		0
PW - SPECIAL ROAD DIST #4	294.28	0	0	0	0		0
STATE AID - EARTHQUAKE/CP							
LAC+USC REPLACEMENT FUND	0.00	4,960,000	4,960,000	0	0		(4,960,000)
STATE AID - MENTAL HEALTH							
MENTAL HEALTH SERVICES ACT (MHSA) FUND	136,240,873.00	162,299,000	162,299,000	332,853,000	332,853,000		170,554,000
STATE AID - CONSTRUCTION/CP							
DEL VALLE A.C.O. FUND	350,000.00	350,000	350,000	350,000	350,000		0
PW - AVIATION CAPITAL PROJECTS FUND	25,623.00	0	57,000	0	0		(57,000)
PW - ROAD FUND	76,914,459.53	0	16,774,000	0	0		(16,774,000)
STATE AID - DISASTER							
PW - ROAD FUND	2,223,505.96	229,000	0	0	0		0
HOMEOWNER PROP TAX RELIEF							
PUBLIC LIBRARY	540,183.63	500,000	500,000	500,000	500,000		0
PW - SPECIAL ROAD DIST #1	9,718.28	10,000	12,000	10,000	10,000		(2,000)

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)		FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PW - SPECIAL ROAD DIST #2	6,351.60	7,000	6,0	00	7,000	7,000	1,000
PW - SPECIAL ROAD DIST #3	3,901.00	4,000	5,0	00	4,000	4,000	(1,000)
PW - SPECIAL ROAD DIST #4	7,462.36	9,000	8,0	00	9,000	9,000	1,000
PW - SPECIAL ROAD DIST #5	21,974.52	23,000	22,0	00	24,000	24,000	2,000
STATE - OTHER							
HS - HOSPITAL SERVICES ACCOUNT	458,729.30	0	695,0	00	0	0	(695,000)
HS - PHYSICIAN SERVICES ACCOUNT	9,901,852.00	9,779,000	10,089,0	00	9,779,000	9,779,000	(310,000)
P&R - OFF-HIGHWAY VEHICLE FUND	167,941.54	160,000	240,0	00	150,000	150,000	(90,000)
PH - PROP. 36 SUBSTANCE ABUSE TREATMENT FUND	25,721,495.34	22,228,000	26,177,0	00	22,228,000	22,082,000	(4,095,000)
PUBLIC LIBRARY	1,513,551.95	1,414,000	1,554,0	00	1,374,000	1,374,000	(180,000)
PW - PROPOSITION C LOCAL RETURN FUND	86,808.50	0	96,0	00	0	0	(96,000)
PW - ROAD FUND	3,901,212.62	50,171,000	56,063,0	00	63,876,000	63,876,000	7,813,000
PW - SOLID WASTE MANAGEMENT FUND	696,034.95	1,239,000	798,0	00	1,117,000	1,117,000	319,000
SHERIFF - AUTOMATED FINGERPRINT ID SYSTEM FUND	7,709,003.20	7,709,000	7,900,0	00	7,709,000	7,709,000	(191,000)
SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND	 5,756,983.74	5,500,000	8,100,0	00	5,500,000	5,500,000	(2,600,000)
TOTAL INTERGVMTL REVENUE - STATE	\$ 394,355,701.28	\$ 381,613,000	\$ 423,022,0	00 \$	560,490,000	\$ 560,344,000	\$ 137,322,000
INTERGVMTL REVENUE - FEDERAL							
FEDERAL AID - CONSTRUCTION/CP							
PW - AVIATION CAPITAL PROJECTS FUND	\$ 1,759,156.64	\$ 1,759,000	\$ 6,384,0	00 \$	0	\$ 0	\$ (6,384,000)
FEDERAL AID - DISASTER							
PW - ROAD FUND	7,423,185.41	1,123,000	6,930,0	00	3,144,000	3,144,000	(3,786,000)
FEDERAL-FOREST RESERVE REVENUE							
PW - ROAD FUND	457,330.47	430,000		0	387,000	387,000	387,000
FEDERAL - OTHER							
DEL VALLE A.C.O. FUND	668,140.00	0		0	0	0	0
PUBLIC LIBRARY	161,700.00	16,000	16,0	00	16,000	16,000	0
PW - ARTICLE 3 - BIKEWAY FUND	138,466.58	0	420,0	00	0	0	(420,000)
PW - AVIATION CAPITAL PROJECTS FUND	187,173.05	75,000	75,0	00	72,000	72,000	(3,000)
PW - PROPOSITION C LOCAL RETURN FUND	8,625,237.06	4,122,000	1,193,0	00	2,095,000	2,095,000	902,000

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	(	CHANGE FROM BUDGET (7)
PW - ROAD FUND	3,870,075.30	23,201,000	26,232,000	39,936,000	39,936,000		13,704,000
PW - SPECIAL ROAD DIST #1	7,392.50	0	0	0	0		0
SHERIFF - SPECIAL TRAINING FUND	 0.00	110,000	0	110,000	110,000		110,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 23,297,857.01	\$ 30,836,000	\$ 41,250,000	\$ 45,760,000	\$ 45,760,000	\$	4,510,000
INTERGYMTL REVENUE - OTHER							
OTHER GOVERNMENTAL AGENCIES							
AIR QUALITY IMPROVEMENT FUND	\$ 1,306,825.66	\$ 1,253,000	\$ 1,319,000	\$ 1,253,000	\$ 1,253,000	\$	(66,000)
HS - ASSET FORFEITURE FUND	476,876.83	900,000	0	0	0		0
PUBLIC LIBRARY	1,357,990.22	1,611,000	1,255,000	1,569,000	1,569,000		314,000
PW - ARTICLE 3 - BIKEWAY FUND	0.00	9,000	0	85,000	85,000		85,000
PW - PROPOSITION C LOCAL RETURN FUND	15,596,360.29	22,824,000	38,797,000	21,010,000	21,010,000		(17,787,000)
PW - ROAD FUND	3,043,141.51	632,000	8,765,000	764,000	764,000		(8,001,000)
PW - SOLID WASTE MANAGEMENT FUND	200,000.00	300,000	300,000	690,000	690,000		390,000
TOTAL INTERGVMTL REVENUE - OTHER	\$ 21,981,194.51	\$ 27,529,000	\$ 50,436,000	\$ 25,371,000	\$ 25,371,000	\$	(25,065,000)
CHARGES FOR SERVICES							
ELECTION SERVICES							
PUBLIC LIBRARY	\$ 445.00	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
PLANNING & ENGINEERING SERVICE							
PUBLIC LIBRARY	2,000.00	0	0	0	0		0
PW - ROAD FUND	1,786,869.34	1,780,000	2,515,000	1,757,000	1,757,000		(758,000)
AGRICULTURAL SERVICES  AGRICULTURAL COMMISSIONER - VEHICLE A.C.O. FUND	54,000.00	54,000	54,000	125,000	125,000		71,000
CIVIL PROCESS SERVICE SHERIFF - AUTOMATION FUND	3,885,173.00	2,700,000	3,800,000	2,700,000	2,700,000		(1,100,000)
COURT FEES & COSTS  DISPUTE RESOLUTION FUND  PUBLIC LIBRARY  SMALL CLAIMS ADVISOR PROGRAM FUND	3,106,496.05 200.00 683,462.56	3,227,000 0 750,000	2,863,000 0 816,000	3,227,000 0 816,000	3,227,000 0 816,000		364,000 0 0
	333, .32.00	. 55,000	3.3,000	3.3,000	3.3,000		v

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
RECORDING FEES						
CHILD ABUSE AND NEGLECT PREVENTION PROG FUND	129,195.00	123,000	124,000	123,000	123,000	(1,000)
FORD THEATRE DEVELOPMENT FUND	0.00	8,000	3,000	3,000	3,000	0
PW - PROPOSITION C LOCAL RETURN FUND	56.13	0	0	0	0	0
PW - ROAD FUND	505.96	2,000	0	0	0	0
RR - MICROGRAPHICS FUND	17,868,094.42	1,486,000	1,869,000	1,485,000	1,485,000	(384,000)
RR - MODERNIZATION AND IMPROVEMENT FUND	42,254,088.48	5,649,000	15,075,000	5,649,000	5,649,000	(9,426,000)
RR - MULTI-COUNTY E-RECORDING PROJECT FUND	0.00	150,000	0	150,000	150,000	150,000
RR - SOCIAL SECURITY TRUNCATION	197,366.00	1,400,000	1,200,000	1,400,000	1,400,000	200,000
RR - VITALS AND HEALTH STATISTICS FUND	5,825,077.50	1,022,000	1,130,000	1,022,000	1,022,000	(108,000)
ROAD & STREET SERVICES						
PW - PROPOSITION C LOCAL RETURN FUND	721,425.69	0	7,000	0	0	(7,000)
PW - ROAD FUND	787,980.59	765,000	4,303,000	5,569,000	5,569,000	1,266,000
HEALTH FEES						
PH - ALCOHOL AND DRUG PENAL CODE FUND	74,522.52	75,000	75,000	82,000	79,000	4,000
MENTAL HEALTH SERVICES						
PH - ALCOHOL AND DRUG FIRST OFFENDER DUI FUND	572,961.99	546,000	500,000	563,000	506,000	6,000
PH - ALCOHOL AND DRUG SECOND OFFENDER DUI	301,517.20	293,000	284,000	294,000	254,000	(30,000)
PH - ALCOHOL AND DRUG THIRD OFFENDER DUI	6,670.00	4,000	6,000	4,000	4,000	(2,000)
SANITATION SERVICES						
PW - SOLID WASTE MANAGEMENT FUND	15,480,014.22	17,567,000	16,756,000	21,726,000	21,726,000	4,970,000
EDUCATIONAL SERVICES						
SHERIFF - SPECIAL TRAINING FUND	3,274,157.92	3,500,000	2,400,000	2,900,000	2,900,000	500,000
LIBRARY SERVICES						
PUBLIC LIBRARY	1,610,240.69	1,600,000	1,600,000	1,780,000	1,780,000	180,000
PARK & RECREATION SVS						
FORD THEATRE DEVELOPMENT FUND	6,558.00	0	17,000	0	0	(17,000)
P&R - GOLF COURSE FUND	17,934,453.46	3,500,000	2,680,000	4,000,000	4,000,000	1,320,000
P&R - RECREATION FUND	10,779.70	2,000	0	0	0	0

# County of Los Angeles

#### **SPECIAL FUNDS**

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
P&R - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS	99,785.16	100,000	75,000	106,000	106,000	31,000
CHARGES FOR SERVICES - OTHER						
ASSET DEVELOPMENT IMPLEMENTATION FUND	6,267,456.86	128,000	0	0	0	0
CIVIC CENTER EMPLOYEE PARKING FUND	(1,080.00)	0	0	0	0	0
DEL VALLE A.C.O. FUND	5,018.70	0	0	0	0	0
DISPUTE RESOLUTION FUND	(15.95)	0	0	0	0	0
FIRE DEPARTMENT DEVELOPER FEE - AREA 2	(1,608.57)	0	0	0	0	0
FIRE DEPARTMENT DEVELOPER FEE - AREA 3	(5,382.44)	0	0	0	0	0
FORD THEATRE DEVELOPMENT FUND	279,572.76	181,000	259,000	181,000	181,000	(78,000)
INFORMATION TECHNOLOGY INFRASTRUCTURE FUND	1,168,604.65	1,200,000	650,000	1,400,000	1,400,000	750,000
P&R - RECREATION FUND	4,682.50	3,000	0	0	0	0
P&R - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS	861,466.02	875,000	757,000	875,000	875,000	118,000
P&R - TESORO ADOBE PARK FUND	85.00	6,000	0	0	0	0
PUBLIC LIBRARY	752,892.34	529,000	700,000	730,000	730,000	30,000
PW - ARTICLE 3 - BIKEWAY FUND	14,888.76	12,000	13,000	12,000	12,000	(1,000)
PW - OFF-ST METER & PREFERENTIAL PARKING FUND	2,940.80	4,000	3,000	6,000	6,000	3,000
PW - PROPOSITION C LOCAL RETURN FUND	57,550.00	5,000	0	0	0	0
PW - ROAD FUND	33,111,550.50	15,547,000	16,395,000	10,430,000	10,430,000	(5,965,000)
PW - SOLID WASTE MANAGEMENT FUND	2,267,708.59	51,000	51,000	82,000	82,000	31,000
SHERIFF - INMATE WELFARE FUND	4,607.48	0	0	0	0	0
SHERIFF - PROCESSING FEE FUND	4,268,508.82	3,000,000	3,000,000	3,000,000	3,000,000	0
SHERIFF - SPECIAL TRAINING FUND	162,750.00	0	0	0	0	0
SMALL CLAIMS ADVISOR PROGRAM FUND	0.01	0	0	0	0	0
SPECIAL ASSESSMENTS						
FIRE DEPARTMENT DEVELOPER FEE - AREA 1	994,746.40	175,000	396,000	206,000	206,000	(190,000)
FIRE DEPARTMENT DEVELOPER FEE - AREA 2	283,474.49	115,000	2,568,000	2,962,000	2,962,000	394,000
FIRE DEPARTMENT DEVELOPER FEE - AREA 3	2,245,674.09	1,030,000	930,000	1,056,000	1,056,000	126,000
PUBLIC LIBRARY DEVELOPER FEE AREA #1	425,551.00	25,000	191,000	25,000	25,000	(166,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #2	65,503.00	28,000	98,000	28,000	28,000	(70,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #3	51,711.00	9,000	47,000	9,000	9,000	(38,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #4	30,868.00	25,000	41,000	25,000	25,000	(16,000)

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION		FY 2007-08 ACTUAL		FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED			CHANGE FROM BUDGET
(1)		(2)		(3)		(4)	(5)		(6)		(7)
PUBLIC LIBRARY DEVELOPER FEE AREA #5		195,564.00		116,000		179,000	61,000		61,000		(118,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #6		(5,621.00)		16,000		34,000	16,000		16,000		(18,000)
PUBLIC LIBRARY DEVELOPER FEE AREA #7		(49,662.00)		8,000		4,000	8,000		8,000		4,000
TOTAL CHARGES FOR SERVICES	\$	170,134,102.39	\$	69,391,000	\$	84,468,000	\$ 76,593,000	\$	76,493,000	\$	(7,975,000)
MISCELLANEOUS REVENUE											
OTHER SALES											
FORD THEATRE DEVELOPMENT FUND	\$	367,296.89	\$	228,000	\$	287,000	\$ 228,000	\$	228,000	\$	(59,000)
PUBLIC LIBRARY		5,153.83		5,000		5,000	5,000		5,000		0
PW - ROAD FUND		1,728.21		4,000		4,000	4,000		4,000		0
MISCELLANEOUS											
ASSET DEVELOPMENT IMPLEMENTATION FUND		0.00		273,000		0	0		0		0
CHILD ABUSE AND NEGLECT PREVENTION PROG FUND		3,745,006.50		3,147,000		3,642,000	3,147,000		3,147,000		(495,000)
CIVIC ART SPECIAL FUND		17,570.00		0		0	0		0		0
FORD THEATRE DEVELOPMENT FUND		26,065.80		8,000		65,000	8,000		8,000		(57,000)
HEALTH FACILITIES CAPITAL IMPROVEMENT FUND		0.00		3,455,000		5,955,000	0		0		(5,955,000)
HS - HOSPITAL SERVICES ACCOUNT		1,032,663.44		0		0	0		0		0
HS - PHYSICIAN SERVICES ACCOUNT		2,757,465.13		0		0	0		0		0
INFO SYSTEMS ADVISORY BODY MARKETING FUND		34,924.00		0		50,000	0		0		(50,000)
INFORMATION TECHNOLOGY INFRASTRUCTURE FUND		0.00		80,000		0	0		0		0
JURY OPERATIONS IMPROVEMENT FUND		6,247.28		5,000		3,000	4,000		4,000		1,000
LAC+USC REPLACEMENT FUND		12,854,126.37		1,000,000		1,000,000	0		0		(1,000,000)
LINKAGES SUPPORT PROGRAM FUND		855.00		0		0	0		0		0
P&R - GOLF COURSE FUND		1,146,332.02		0		0	0		0		0
P&R - PARK IMPROVEMENT SPECIAL FUND		434,035.32		0		0	0		0		0
P&R - RECREATION FUND		1,794,155.23		2,505,000		1,665,000	2,505,000		2,505,000		840,000
P&R - SPECIAL DEVELOPMENT FUND - REGIONAL PARKS		30,288.25		20,000		0	10,000		10,000		10,000
P&R - TESORO ADOBE PARK FUND		154,239.00		155,000		129,000	129,000		129,000		0
PARK IN-LIEU FEES A.C.O. FUND		102,146.00		200,000		600,000	200,000		200,000		(400,000)
PRODUCTIVITY INVESTMENT FUND		15,715.00		13,000		0	0		0		0
PUBLIC LIBRARY		608,393.23		718,000		1,187,000	1,027,000		1,027,000		(160,000)

**SPECIAL FUNDS** 

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	EST	2008-09 MATED (3)	2008-09 UDGET (4)	2009-10 QUESTED (5)	2009-10 POSED (6)	С	HANGE FROM BUDGET (7)
PW - OFF-ST METER & PREFERENTIAL PARKING FUND	48.00		0	0	0	0		0
PW - PROPOSITION C LOCAL RETURN FUND	3,326.00		0	0	0	0		0
PW - ROAD FUND	472,061.51		256,000	396,000	261,000	261,000		(135,000)
PW - SOLID WASTE MANAGEMENT FUND	(293.00)		0	0	0	0		0
SHERIFF - AUTOMATED FINGERPRINT ID SYSTEM FUND	205.64		0	0	0	0		0
SHERIFF - INMATE WELFARE FUND	40,620,635.10		34,070,000	38,000,000	34,070,000	34,070,000		(3,930,000)
SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND	5,775,956.74		7,048,000	6,535,000	7,691,000	7,691,000		1,156,000
SHERIFF - SPECIAL TRAINING FUND	9,767.40		10,000	5,000	10,000	10,000		5,000
SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND	2,144,455.30		55,000	50,000	50,000	50,000		0
MISCELLANEOUS/CP								
DEL VALLE A.C.O. FUND	0.00		2,000	2,000	5,000	5,000		3,000
HEALTH FACILITIES CAPITAL IMPROVEMENT FUND	41,200,000.00		37,519,000	86,036,000	108,371,000	108,371,000		22,335,000
LAC+USC REPLACEMENT FUND	35,000,000.00		30,122,000	30,122,000	0	0		(30,122,000)
MISSION CANYON LANDFILL CLOSURE MAINTENANCE	0.00		13,000	0	0	0		0
TOTAL MISCELLANEOUS REVENUE	\$ 150,360,569.19	\$	120,911,000	\$ 175,738,000	\$ 157,725,000	\$ 157,725,000	\$	(18,013,000)
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS								
ASSET DEVELOPMENT IMPLEMENTATION FUND	\$ 1,038,762.85	\$	4,493,000	\$ 3,806,000	\$ 3,886,000	\$ 3,886,000	\$	80,000
FIRE DEPARTMENT HELICOPTER A.C.O. FUND	253,750.00		0	0	0	0		0
P&R - PARK IMPROVEMENT SPECIAL FUND	559,194.40		70,000	0	0	0		0
PUBLIC LIBRARY	3,047.45		0	0	0	0		0
PW - ROAD FUND	807,900.38		48,000	200,000	49,000	49,000		(151,000)
SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND	4,271.25		21,000	15,000	15,000	15,000		0
SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND	63,496.25		80,000	45,000	60,000	60,000		15,000
OPERATING TRANSFERS IN								
ASSET DEVELOPMENT IMPLEMENTATION FUND	554,049.47		554,000	554,000	554,000	554,000		0
CIVIC ART SPECIAL FUND	1,430,900.00		608,000	641,000	91,000	91,000		(550,000)
CIVIC CENTER EMPLOYEE PARKING FUND	2,074,100.82		1,862,000	2,086,000	1,782,000	1,782,000		(304,000)
DEPENDENCY COURT FACILITIES PROGRAM FUND	3,633,000.00		3,633,000	3,633,000	3,631,000	3,631,000		(2,000)
FIRE DEPARTMENT HELICOPTER A.C.O. FUND	7,351,000.00		7,749,000	7,351,000	4,002,000	4,002,000		(3,349,000)

**SPECIAL FUNDS** 

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
INFORMATION TECHNOLOGY INFRASTRUCTURE FUND	5,413,000.00	0	0	5,000,000	0	0
MARINA REPLACEMENT A.C.O. FUND	4,421,000.00	4,934,000	4,934,000	3,000,000	1,000,000	(3,934,000)
MOTOR VEHICLES A.C.O. FUND	389,000.00	227,000	212,000	202,000	177,000	(35,000)
P&R - TESORO ADOBE PARK FUND	0.00	59,000	59,000	50,000	50,000	(9,000)
PRODUCTIVITY INVESTMENT FUND	3,300,897.00	2,601,000	2,956,000	10,411,000	411,000	(2,545,000)
PUBLIC LIBRARY	41,659,825.00	41,697,000	47,123,000	41,395,000	41,395,000	(5,728,000)
PUBLIC LIBRARY - A.C.O. FUND	500,000.00	500,000	500,000	500,000	500,000	0
PW - AVIATION CAPITAL PROJECTS FUND	1,820,007.00	191,000	191,000	0	0	(191,000)
PW - PROPOSITION C LOCAL RETURN FUND	0.00	500,000	500,000	0	0	(500,000)
PW - ROAD FUND	14,112,000.00	0	0	0	0	0
OPERATING TRANSFERS IN/CP						
LAC+USC REPLACEMENT FUND	44,985,000.00	12,000,000	12,000,000	0	0	(12,000,000)
MARINA REPLACEMENT A.C.O. FUND	0.00	369,000	369,000	0	0	(369,000)
PW - AVIATION CAPITAL PROJECTS FUND	157,993.00	62,000	62,000	758,000	758,000	696,000
TOTAL OTHER FINANCING SOURCES	\$ 134,532,194.87	\$ 82,258,000	\$ 87,237,000	\$ 75,386,000	\$ 58,361,000	\$ (28,876,000)
TOTAL REVENUE	\$ 1,329,745,113.80	\$ 1,193,725,000	\$ 1,325,613,000	\$ 1,421,635,000	\$ 1,403,180,000	\$ 77,567,000

TO SCH 4

COL (5)

CLASSIFICATION		FY 2007-08 ACTUAL				FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET	
FINANCING REQUIREMENTS											
FIRE DEPARTMENT	\$	976,441,854.11	\$	962,063,000	\$ 1,062,043,000	\$ 1,006,126,000	\$ 1,006,088,000	\$ (55,9	55,000)		
P&R - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY		8,632,879.46		7,509,000	27,332,000	28,649,000	28,649,000	1,3	17,000		
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY		160,967.29		243,000	2,104,000	2,221,000	2,221,000	1	17,000		
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY		287,031,848.32		313,525,000	322,294,000	298,800,000	298,800,000	(23,4	94,000)		
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY		33,650,640.67		38,794,000	43,792,000	47,693,000	47,693,000	3,9	01,000		
PW - OTHER SPECIAL DISTRICTS		12,819,288.12		3,804,000	102,350,000	61,935,000	61,935,000	(40,4	15,000)		
PW - SEWER MAINTENANCE DISTRICTS SUMMARY		37,092,297.40		36,904,000	58,801,000	58,918,000	58,918,000	1	17,000		
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY		31,434,895.74		39,672,000	84,696,000	84,773,000	84,773,000		77,000		
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY		375,789,155.97		250,407,000	415,041,000	408,927,000	408,927,000	(6,1	14,000)		
TOTAL FINANCING REQUIREMENTS	\$	1,763,053,827.08	\$	1,652,921,000	\$ 2,118,453,000	\$ 1,998,042,000	\$ 1,998,004,000	\$ (120,4	49,000)		

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)	(7)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC						
FIRE DEPARTMENT	\$ 497,146,149.26	\$ 519,469,000 \$	516,334,000 \$	510,768,000 \$	510,768,000	\$ (5,566,000)
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	166,814.81	165,000	152,000	165,000	165,000	13,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	87,436,528.40	92,141,000	85,656,000	92,660,000	92,660,000	7,004,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	4,477,117.69	4,981,000	4,854,000	5,128,000	5,128,000	274,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	17,344,399.89	18,076,000	17,299,000	18,871,000	18,871,000	1,572,000
PROP TAXES - CURRENT - UNSEC						
FIRE DEPARTMENT	19,935,240.84	20,658,000	20,854,000	20,499,000	20,499,000	(355,000)
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	8,188.99	8,000	7,000	8,000	8,000	1,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	3,160,891.60	3,210,000	2,974,000	3,304,000	3,304,000	330,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	220,632.64	227,000	213,000	231,000	231,000	18,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	834,549.14	876,000	677,000	911,000	911,000	234,000
PROP TAXES - PRIOR - SEC						
FIRE DEPARTMENT	(577,745.34)	(2,665,000)	0	1,597,000	1,597,000	1,597,000
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	(2,490.54)	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	(199,246.53)	447,000	173,000	0	0	(173,000)
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	(52,990.99)	0	0	0	0	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	(229,276.34)	25,000	11,000	0	0	(11,000)
PROP TAXES - PRIOR - UNSEC						
FIRE DEPARTMENT	413,414.78	495,000	555,000	491,000	491,000	(64,000)
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	(495.55)	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	180,802.92	94,000	93,000	0	0	(93,000)
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	(12,164.90)	0	0	0	0	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	(39,393.79)	10,000	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR						
FIRE DEPARTMENT	20,924,521.48	11,884,000	23,172,000	10,696,000	10,696,000	(12,476,000)
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	6,707.40	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	3,209,313.31	1,714,000	4,128,000	2,236,000	2,236,000	(1,892,000)

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	255,762.58	0	0	0	0	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	1,049,167.14	1,093,000	559,000	1,143,000	1,143,000	584,000
SUPPLEMENTAL PROP TAXES- PRIOR						
FIRE DEPARTMENT	3,852,861.16	2,830,000	4,267,000	2,808,000	2,808,000	(1,459,000)
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	1,015.78	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	655,728.75	522,000	720,000	0	0	(720,000)
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	(56,069.54)	0	0	0	0	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	(220,733.18)	2,000	75,000	0	0	(75,000)
TOTAL PROPERTY TAXES	\$ 659,889,201.86	\$ 676,262,000	\$ 682,773,000	\$ 671,516,000	\$ 671,516,000	\$ (11,257,000)
OTHER TAXES						
ERAF TAX REVENUE						
FIRE DEPARTMENT	\$ 18,000,000.00	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 18,000,000	\$ 0
VOTER APPROVED SPECIAL TAXES						
FIRE DEPARTMENT	59,062,596.11	59,859,000	59,271,000	72,807,000	72,807,000	13,536,000
TOTAL OTHER TAXES	\$ 77,062,596.11	\$ 77,859,000	\$ 77,271,000	\$ 90,807,000	\$ 90,807,000	\$ 13,536,000
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES						
FIRE DEPARTMENT	\$ 289,596.17	\$ 130,000	\$ 0	\$ 130,000	\$ 130,000	\$ 130,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	(8,376.64)	0	0	0	0	0
CONSTRUCTION PERMITS						
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	35,392.99	10,000	2,000	26,000	26,000	24,000
OTHER LICENSES & PERMITS						
FIRE DEPARTMENT	12,302,452.61	12,968,000	9,231,000	12,999,000	12,999,000	3,768,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	713,921.72	775,000	1,298,000	2,000,000	2,000,000	702,000
TOTAL LICENSES PERMITS & FRANCHISES	\$ 13,332,986.85	\$ 13,883,000	\$ 10,531,000	\$ 15,155,000	\$ 15,155,000	\$ 4,624,000

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)		FY 2007-08 ACTUAL (2)		FY 2008-09 ESTIMATED (3)		FY 2008-09 BUDGET (4)		FY 2009-10 REQUESTED (5)		FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
FINES FORFEITURES & PENALTIES											
FORFEITURES & PENALTIES											
FIRE DEPARTMENT	\$	19,615.12	\$	15,000	\$	15,000	\$	15,000	\$	15,000	\$ 0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY		60.00		0		9,000		0		0	(9,000)
PEN INT & COSTS-DEL TAXES											
FIRE DEPARTMENT		4,395,458.66		4,234,000		3,712,000		4,234,000		4,234,000	522,000
P&R - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY		57,821.25		0		0		0		0	0
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY		1,456.66		0		0		0		0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY		1,440,435.39		1,433,000		1,000,000		1,500,000		1,500,000	500,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY		253,084.84		361,000		215,000		368,000		368,000	153,000
PW - OTHER SPECIAL DISTRICTS		1,055.16		0		0		0		0	0
PW - SEWER MAINTENANCE DISTRICTS SUMMARY		237,613.68		186,000		152,000		186,000		186,000	34,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY		167,286.49		175,000		102,000		180,000		180,000	78,000
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY		804,556.40		906,000		826,000		913,000		913,000	87,000
TOTAL FINES FORFEITURES & PENALTIES	\$	7,378,443.65	\$	7,310,000	\$	6,031,000	\$	7,396,000	\$	7,396,000	\$ 1,365,000
REVENUE - USE OF MONEY & PROP											
INTEREST											
FIRE DEPARTMENT	\$	4,175,737.53	\$	7,613,000	\$	2,965,000	\$	3,425,000	\$	3,425,000	\$ 460,000
P&R - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY		767,198.42		524,000		319,000		514,000		514,000	195,000
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY		81,397.88		54,000		35,000		54,000		54,000	19,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY		6,552,693.37		5,424,000		6,849,000		7,001,000		7,001,000	152,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY		652,670.03		621,000		890,000		749,000		749,000	(141,000)
PW - OTHER SPECIAL DISTRICTS		2,083,560.73		1,232,000		832,000		1,237,000		1,237,000	405,000
PW - SEWER MAINTENANCE DISTRICTS SUMMARY		1,059,964.85		1,073,000		1,052,000		1,091,000		1,091,000	39,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY		2,153,255.31		2,153,000		2,145,000		2,156,000		2,156,000	11,000
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY		14,372,638.60		9,193,000		9,618,000		6,332,000		6,332,000	(3,286,000)
RENTS & CONCESSIONS											
FIRE DEPARTMENT		90,453.80		81,000		114,000		81,000		81,000	(33,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY		7,427,607.42		7,279,000		6,934,000		7,416,000		7,416,000	482,000

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	0.07	0	0	0	0	0
ROYALTIES						
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	 369,482.75	329,000	200,000	370,000	370,000	170,000
TOTAL REVENUE - USE OF MONEY & PROP	\$ 39,786,660.76	\$ 35,576,000	\$ 31,953,000	\$ 30,426,000	\$ 30,426,000	\$ (1,527,000)
INTERGVMTL REVENUE - STATE						
OTHER STATE IN-LIEU TAXES						
FIRE DEPARTMENT	\$ 14,519.99	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	7,246.47	7,000	0	7,000	7,000	7,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	94.55	0	0	0	0	0
STATE AID - DISASTER						
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	35,335.46	0	1,373,000	798,000	798,000	(575,000)
HOMEOWNER PROP TAX RELIEF						
FIRE DEPARTMENT	4,862,720.96	4,863,000	4,826,000	4,863,000	4,863,000	37,000
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	1,580.02	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	834,010.57	834,000	800,000	834,000	834,000	34,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	41,963.76	39,000	39,000	39,000	39,000	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	167,830.05	173,000	154,000	182,000	182,000	28,000
STATE - OTHER						
FIRE DEPARTMENT	12,105,204.02	10,826,000	10,988,000	10,514,000	10,514,000	(474,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	2,519,739.92	6,915,000	7,054,000	2,600,000	2,600,000	(4,454,000)
TOTAL INTERGVMTL REVENUE - STATE	\$ 20,590,245.77	\$ 23,672,000	\$ 25,249,000	\$ 19,852,000	\$ 19,852,000	\$ (5,397,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL AID - CONSTRUCTION/CP						
FIRE DEPARTMENT	\$ 0.00	\$ 1,410,000	\$ 0	\$ 0	\$ 0	\$ 0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	11,535.00	0	0	0	0	0

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)		FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	(	CHANGE FROM BUDGET (7)
FEDERAL AID - DISASTER								
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	106,006.44	2,802,00	0	4,119,000	1,835,000	1,835,000		(2,284,000)
FEDERAL - OTHER								
FIRE DEPARTMENT	1,454,814.49	17,523,00	0	15,084,000	0	0		(15,084,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	5,829,623.79		0	0	0	0		0
TOTAL INTERGYMTL REVENUE - FEDERAL	\$ 7,401,979.72	\$ 21,735,00	0 \$	19,203,000	\$ 1,835,000	\$ 1,835,000	\$	(17,368,000)
INTERGYMTL REVENUE - OTHER								
OTHER GOVERNMENTAL AGENCIES								
FIRE DEPARTMENT	\$ 30,954,971.51	\$ 32,075,00	0 \$	29,407,000	\$ 32,075,000	\$ 32,075,000	\$	2,668,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	4,747,471.97	4,430,00	0	6,199,000	7,054,000	7,054,000		855,000
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	30,512.00	17,00	0	15,000	17,000	17,000		2,000
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	369,470.62	338,00	0	484,000	 574,000	574,000		90,000
TOTAL INTERGYMTL REVENUE - OTHER	\$ 36,102,426.10	\$ 36,860,00	0 \$	36,105,000	\$ 39,720,000	\$ 39,720,000	\$	3,615,000
CHARGES FOR SERVICES								
AUDITING - ACCOUNTING FEES								
FIRE DEPARTMENT	\$ 1,576,563.30	\$ 1,673,00	0 \$	1,577,000	\$ 1,735,000	\$ 1,735,000	\$	158,000
ELECTION SERVICES								
FIRE DEPARTMENT	744.00		0	0	0	0		0
LEGAL SERVICES								
FIRE DEPARTMENT	24,032.49		0	0	0	0		0
PLANNING & ENGINEERING SERVICE								
FIRE DEPARTMENT	363,243.00	363,00	0	806,000	378,000	378,000		(428,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	1,951,811.10	1,613,00	0	2,421,000	3,157,000	3,157,000		736,000
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	17,026.81	21,00		22,000	22,000	22,000		0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	44,900.00	45,00	0	40,000	45,000	45,000		5,000

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
COURT FEES & COSTS						
FIRE DEPARTMENT	27,890.00	28,000	20,000	28,000	28,000	8,000
RECORDING FEES						
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	136.78	0	0	0	0	0
ROAD & STREET SERVICES						
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	4,595,726.93	8,405,000	10,064,000	8,226,000	8,226,000	(1,838,000)
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	4,937.33	44,000	27,000	30,000	30,000	3,000
SANITATION SERVICES						
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	52,576.00	53,000	55,000	54,000	54,000	(1,000)
EDUCATIONAL SERVICES						
FIRE DEPARTMENT	2,682,743.31	1,502,000	1,562,000	1,624,000	1,624,000	62,000
CHARGES FOR SERVICES - OTHER						
FIRE DEPARTMENT	176,898,319.38	169,176,000	174,079,000	170,016,000	170,330,000	(3,749,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	3,757,562.08	11,815,000	355,000	9,115,000	9,115,000	8,760,000
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	18,607,057.35	19,504,000	19,256,000	19,647,000	19,647,000	391,000
PW - OTHER SPECIAL DISTRICTS	5,434,352.86	8,275,000	42,220,000	16,550,000	16,550,000	(25,670,000)
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	32,676,004.46	37,290,000	37,208,000	35,388,000	35,388,000	(1,820,000)
SPECIAL ASSESSMENTS						
FIRE DEPARTMENT	12,887.14	11,000	5,000	7,000	7,000	2,000
P&R - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY	8,317,087.30	7,921,000	7,917,000	7,921,000	7,921,000	4,000
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	98,487.29	99,000	98,000	99,000	99,000	1,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000	(748,000)
PW - OTHER SPECIAL DISTRICTS	131,513.03	148,000	189,000	187,000	187,000	(2,000)
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	4,609,237.03	4,603,000	4,476,000	4,607,000	4,607,000	131,000
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	78,562,200.72	78,547,000	78,387,000	79,123,000	79,123,000	736,000
TOTAL CHARGES FOR SERVICES	\$ 449,555,736.32	\$ 460,866,000	\$ 490,641,000 \$	467,068,000 \$	467,382,000	\$ (23,259,000)

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
MISCELLANEOUS REVENUE						
OTHER SALES						
FIRE DEPARTMENT	\$ 12,778.63	\$ 0	\$ 7,000	\$ 0	\$ 0	\$ (7,000)
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	370,964.59	1,817,000	645,000	2,018,000	2,018,000	1,373,000
MISCELLANEOUS						
FIRE DEPARTMENT	259,552.61	503,000	665,000	60,000	60,000	(605,000)
P&R - LANDSCAPE MAINTENANCE DISTS & LLAD SUMMARY	20.00	0	0	0	0	0
P&R - RECREATION AND PARK DISTRICTS & LLAD SUMMARY	5.00	0	0	0	0	0
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	357,194.28	105,000	63,000	50,000	50,000	(13,000)
PW - GARBAGE DISPOSAL DISTRICTS SUMMARY	5,060.81	0	0	0	0	0
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	9,193.03	0	0	0	0	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	479.18	0	0	0	0	0
MISCELLANEOUS/CP						
FIRE DEPARTMENT	3,545,121.53	12,043,000	78,445,000	67,454,000	67,454,000	(10,991,000)
TOTAL MISCELLANEOUS REVENUE	\$ 4,560,369.66	\$ 14,468,000	\$ 79,825,000	\$ 69,582,000	\$ 69,582,000	\$ (10,243,000)
OTHER FINANCING SOURCES						
SALE OF FIXED ASSETS						
FIRE DEPARTMENT	\$ 158,396.64	\$ 158,000	\$ 103,000	\$ 158,000	\$ 158,000	\$ 55,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	175,122.43	230,000	900,000	600,000	600,000	(300,000)
OPERATING TRANSFERS IN						
FIRE DEPARTMENT	3,628,000.00	3,586,000	3,794,000	9,108,000	9,108,000	5,314,000
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	0.00	0	12,964,000	95,000	95,000	(12,869,000)
PW - OTHER SPECIAL DISTRICTS	0.00	0	21,000,000	0	0	(21,000,000)
PW - SEWER MAINTENANCE DISTRICTS SUMMARY	79,820.13	80,000	80,000	80,000	80,000	0
PW - STREET LIGHTING DISTRICTS/LLAD SUMMARY	4,759,000.00	4,828,000	5,106,000	5,260,000	5,260,000	154,000
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	130,438,724.76	103,677,000	109,036,000	88,600,000	88,600,000	(20,436,000)

# ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 16 FISCAL YEAR 2009-10

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	С	HANGE FROM BUDGET (7)
LONG TERM DEBT PROCEEDS							
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	100,161,844.80	0	0	0	0		0
OPERATING TRANSFERS IN/CP							
FIRE DEPARTMENT	9,525,014.40	3,649,000	9,505,000	5,050,000	5,050,000		(4,455,000)
LONG TERM DEBT PROCEEDS/CP							
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	692,118.20	0	0	0	0		0
TOTAL OTHER FINANCING SOURCES	\$ 249,618,041.36	\$ 116,208,000	\$ 162,488,000	\$ 108,951,000	\$ 108,951,000	\$	(53,537,000)
RESIDUAL EQUITY TRANSFERS							
RESIDUAL EQUITY TRANS IN							
PW - FLOOD CONTROL DISTRICT/DEBT SERVICES SUMMARY	\$ 243,434.43	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	0.00	0	0	16,000	16,000		16,000
TOTAL RESIDUAL EQUITY TRANSFERS	\$ 243,434.43	\$ 0	\$ 0	\$ 16,000	\$ 16,000	\$	16,000
TOTAL REVENUE	\$ 1,565,522,122.59	\$ 1,484,699,000	\$ 1,622,070,000	\$ 1,522,324,000	\$ 1,522,638,000	\$	(99,432,000)

TO SCH 4

COL (5)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	СН	ANGE FROM BUDGET
FINANCING REQUIREMENTS							
HEALTH NET SELF-INSURANCE FUND	\$ 58,298,296.83	\$ 68,612,000	\$ 74,136,000	\$ 79,718,000	\$ 79,718,000	\$	5,582,000
PW - AVIATION ENTERPRISE FUND	3,915,364.91	3,119,000	4,488,000	4,787,000	4,787,000		299,000
PW - INTERNAL SERVICE FUND	411,309,863.14	480,757,000	566,256,000	579,935,000	579,935,000		13,679,000
PW - TRANSIT OPERATIONS FUND	41,902,242.93	50,192,000	67,001,000	61,847,000	61,847,000		(5,154,000)
PW - WATERWORKS DISTRICTS SUMMARY	83,219,319.31	131,136,000	185,001,000	137,497,000	137,497,000		(47,504,000)
TOTAL FINANCING REQUIREMENTS	\$ 598,645,087.12	\$ 733,816,000	\$ 896,882,000	\$ 863,784,000	\$ 863,784,000	\$	(33,098,000)

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	 FY 2009-10 PROPOSED	ANGE FROM BUDGET
(1)		(2)	(3)	(4)	(5)	(6)	(7)
FINANCING REQUIREMENTS							_
PROPERTY TAXES							
PROP TAXES - CURRENT - SEC PW - WATERWORKS DISTRICTS SUMMARY	\$	3,846,316.34	\$ 4,198,000	\$ 3,836,000	\$ 4,327,000	\$ 4,327,000	\$ 491,000
PROP TAXES - CURRENT - UNSEC PW - WATERWORKS DISTRICTS SUMMARY		198,050.19	194,000	167,000	199,000	199,000	32,000
PROP TAXES - PRIOR - SEC PW - WATERWORKS DISTRICTS SUMMARY		13,702.44	0	0	0	0	0
PROP TAXES - PRIOR - UNSEC PW - WATERWORKS DISTRICTS SUMMARY		(10,421.69)	0	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR PW - WATERWORKS DISTRICTS SUMMARY		226,739.35	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR PW - WATERWORKS DISTRICTS SUMMARY TOTAL PROPERTY TAXES	_	(2,361.08)	 0	 0	 0	 0	 0
	\$	4,272,025.55	\$ 4,392,000	\$ 4,003,000	\$ 4,526,000	\$ 4,526,000	\$ 523,000
OTHER TAXES SALES & USE TAXES							
PW - TRANSIT OPERATIONS FUND TOTAL OTHER TAXES	\$	17,457,090.28	\$ 17,582,000	\$ 17,939,000	\$ 17,758,000	\$ 17,758,000	\$ (181,000)
	\$	17,457,090.28	\$ 17,582,000	\$ 17,939,000	\$ 17,758,000	\$ 17,758,000	\$ (181,000)
LICENSES PERMITS & FRANCHISES							
BUSINESS LICENSES PW - AVIATION ENTERPRISE FUND	\$	85.46	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

OTHER PROPRIETARY FUNDS Budget Summary Schedules

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION (4)	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	ANGE FROM BUDGET
(1)		(2)	(3)	(4)	(5)	(6)	(7)
FINANCING REQUIREMENTS							
CONSTRUCTION PERMITS							
PW - AVIATION ENTERPRISE FUND		1,100.00	0	0	0	0	0
PW - INTERNAL SERVICE FUND		0.00	199,000	188,000	200,000	200,000	12,000
TOTAL LICENSES PERMITS & FRANCHISES	\$	1,185.46	\$ 199,000	\$ 188,000	\$ 200,000	\$ 200,000	\$ 12,000
FINES FORFEITURES & PENALTIES							
PEN INT & COSTS-DEL TAXES							
PW - WATERWORKS DISTRICTS SUMMARY	\$	74,810.17	\$ 72,000	\$ 177,000	\$ 72,000	\$ 72,000	\$ (105,000)
TOTAL FINES FORFEITURES & PENALTIES	\$	74,810.17	\$ 72,000	\$ 177,000	\$ 72,000	\$ 72,000	\$ (105,000)
REVENUE - USE OF MONEY & PROP							
INTEREST							
HEALTH NET SELF-INSURANCE FUND	\$	1,239,837.69	\$ 710,000	\$ 1,129,000	\$ 394,000	\$ 394,000	\$ (735,000)
PW - INTERNAL SERVICE FUND		75.22	90,000	90,000	187,000	187,000	97,000
PW - TRANSIT OPERATIONS FUND		2,116,985.07	1,567,000	1,793,000	1,583,000	1,583,000	(210,000)
PW - WATERWORKS DISTRICTS SUMMARY		4,261,208.20	4,260,000	4,000,000	4,260,000	4,260,000	260,000
RENTS & CONCESSIONS							
PW - AVIATION ENTERPRISE FUND		2,650,318.64	2,801,000	2,569,000	3,018,000	3,018,000	449,000
PW - INTERNAL SERVICE FUND		3,414.35	6,000	21,000	21,000	21,000	0
PW - TRANSIT OPERATIONS FUND		32,600.00	0	0	0	0	0
PW - WATERWORKS DISTRICTS SUMMARY		6.94	0	0	0	0	0
TOTAL REVENUE - USE OF MONEY & PROP	\$	10,304,446.11	\$ 9,434,000	\$ 9,602,000	\$ 9,463,000	\$ 9,463,000	\$ (139,000)
INTERGYMTL REVENUE - STATE							
STATE - AID FOR AVIATION							
PW - AVIATION ENTERPRISE FUND	\$	0.00	\$ 0	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000

OTHER PROPRIETARY FUNDS Budget Summary Schedules

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cŀ	HANGE FROM BUDGET
(1)		(2)	(3)	(4)	(5)	(6)		(7)
FINANCING REQUIREMENTS								
STATE AID - CONSTRUCTION/CP PW - INTERNAL SERVICE FUND		270.70	0	0	0	0		0
STATE AID - DISASTER PW - WATERWORKS DISTRICTS SUMMARY		(9,043.87)	0	0	0	0		0
HOMEOWNER PROP TAX RELIEF PW - WATERWORKS DISTRICTS SUMMARY		36,643.84	35,000	32,000	35,000	35,000		3,000
STATE - OTHER PW - WATERWORKS DISTRICTS SUMMARY		59,585.14	0	0	0	0		0
FOTAL INTERGYMTL REVENUE - STATE	\$	87,455.81	\$ 35,000	\$ 32,000	\$ 45,000	\$ 45,000	\$	13,000
INTERGVMTL REVENUE - FEDERAL								
FEDERAL AID - DISASTER PW - WATERWORKS DISTRICTS SUMMARY	\$	(27,131.63)	\$ 0	\$ 0	\$ 0	\$ 0	\$	0
FEDERAL - OTHER PW - AVIATION ENTERPRISE FUND		126,490.00	0	0	0	0		0
PW - INTERNAL SERVICE FUND PW - TRANSIT OPERATIONS FUND		82,029.76 107,885.04	5,000 892,000	0 873,000	0 296,000	0 296,000		0
TOTAL INTERGYMTL REVENUE - FEDERAL	\$	289,273.17	\$ 897,000	\$ 873,000	\$ 296,000	\$ 296,000	\$	(577,000)
INTERGVMTL REVENUE - OTHER								
OTHER GOVERNMENTAL AGENCIES PW - INTERNAL SERVICE FUND PW - TRANSIT OPERATIONS FUND	\$	150.00 1,821,123.03	\$ 30,000 1,482,000	\$ 0 5,531,000	\$ 0 2,148,000	\$ 0 2,148,000	\$	0 (3,383,000)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CI	HANGE FROM BUDGET
(1)	(2)	(3)	(4)	(5)	(6)		(7)
FINANCING REQUIREMENTS							
OTHER GOVERNMENTAL AGENCIES/CP PW - TRANSIT OPERATIONS FUND	501,701.73	0	0	0	0		0
TOTAL INTERGYMTL REVENUE - OTHER	\$ 2,322,974.76	\$ 1,512,000	\$ 5,531,000	\$ 2,148,000	\$ 2,148,000	\$	(3,383,000)
CHARGES FOR SERVICES							
ASSESS & TAX COLLECT FEES PW - WATERWORKS DISTRICTS SUMMARY	\$ 1,825,191.11	\$ 1,840,000	\$ 1,866,000	\$ 1,840,000	\$ 1,840,000	\$	(26,000)
PLANNING & ENGINEERING SERVICE PW - WATERWORKS DISTRICTS SUMMARY	4,779.75	0	0	0	0		0
AGRICULTURAL SERVICES PW - INTERNAL SERVICE FUND	936.92	1,000	1,000	1,000	1,000		0
COURT FEES & COSTS PW - INTERNAL SERVICE FUND	857.00	2,000	1,000	1,000	1,000		0
RECORDING FEES PW - INTERNAL SERVICE FUND	3,274.43	4,000	4,000	5,000	5,000		1,000
ROAD & STREET SERVICES PW - INTERNAL SERVICE FUND	3,155.46	0	20,000	20,000	20,000		0
PW - TRANSIT OPERATIONS FUND	25,268.93	31,000	31,000	29,000	29,000		(2,000)
INSTITUTIONAL CARE & SVS PW - INTERNAL SERVICE FUND	(87.49)	0	0	0	0		0
CHARGES FOR SERVICES - OTHER							
HEALTH NET SELF-INSURANCE FUND	15,688,959.94	17,681,000	18,097,000	18,572,000	18,572,000		475,000
PW - AVIATION ENTERPRISE FUND	378,584.55	318,000	497,000	337,000	337,000		(160,000)
PW - INTERNAL SERVICE FUND	395,754,888.43	465,649,000	549,997,000	565,058,000	565,058,000		15,061,000
PW - TRANSIT OPERATIONS FUND PW - WATERWORKS DISTRICTS SUMMARY	7,444.08 59,605,531.01	0 61,710,000	77,178,000	0 63,498,000	0 63,498,000		0 (13,680,000)

## ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION	,	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	Cł	HANGE FROM BUDGET
(1)		(2)	(3)	(4)	(5)	(6)		(7)
FINANCING REQUIREMENTS								
SPECIAL ASSESSMENTS PW - WATERWORKS DISTRICTS SUMMARY		78,822.81	0	0	0	0		0
TOTAL CHARGES FOR SERVICES	\$	473,377,606.93	\$ 547,236,000	\$ 647,692,000	\$ 649,361,000	\$ 649,361,000	\$	1,669,000
MISCELLANEOUS REVENUE								
OTHER SALES								
PW - INTERNAL SERVICE FUND	\$	75,498.25	\$ 56,000	\$ 251,000	\$ 251,000	\$ 251,000	\$	0
PW - WATERWORKS DISTRICTS SUMMARY		64.58	0	0	0	0		0
MISCELLANEOUS								
HEALTH NET SELF-INSURANCE FUND		39,723,029.69	47,525,000	44,104,000	52,642,000	52,642,000		8,538,000
PW - INTERNAL SERVICE FUND		217,215.53	222,000	1,310,000	1,313,000	1,313,000		3,000
PW - TRANSIT OPERATIONS FUND		1,922.00	0	0	0	0		0
PW - WATERWORKS DISTRICTS SUMMARY		1,016,489.30	1,533,000	20,000	34,000	34,000		14,000
TOTAL MISCELLANEOUS REVENUE	\$	41,034,219.35	\$ 49,336,000	\$ 45,685,000	\$ 54,240,000	\$ 54,240,000	\$	8,555,000
OTHER FINANCING SOURCES								
SALE OF FIXED ASSETS								
PW - INTERNAL SERVICE FUND	\$	278,989.94	\$ 120,000	\$ 0	\$ 120,000	\$ 120,000	\$	120,000
PW - WATERWORKS DISTRICTS SUMMARY		11.78	0	0	0	0		0
TOTAL OTHER FINANCING SOURCES	\$	279,001.72	\$ 120,000	\$ 0	\$ 120,000	\$ 120,000	\$	120,000
RESIDUAL EQUITY TRANSFERS								
RESIDUAL EQUITY TRANS IN								
PW - INTERNAL SERVICE FUND	\$	(111,988.00)	\$ 5,315,000	\$ 5,315,000	\$ 5,477,000	\$ 5,477,000	\$	162,000
TOTAL RESIDUAL EQUITY TRANSFERS	\$	(111,988.00)	\$ 5,315,000	\$ 5,315,000	\$ 5,477,000	\$ 5,477,000	\$	162,000
TOTAL REVENUE	\$	549,388,101.31	\$ 636,130,000	\$ 737,037,000	\$ 743,706,000	\$ 743,706,000	\$	6,669,000

TO SCH 4

OTHER PROPRIETARY FUNDS Budget Summary Schedules

COL (5)

#### OTHER FUNDS

CLASSIFICATION	FY 2007-08 FY 2008-09 ACTUAL ESTIMATED		FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	СН	ANGE FROM BUDGET	
FINANCING REQUIREMENTS								
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 111,979,000.00	\$	123,904,000	\$ 145,575,000	\$ 141,829,000	\$ 141,829,000	\$	(3,746,000)
HOUSING AUTHORITY FUND	 257,967,000.00		307,519,000	294,058,000	305,639,000	305,639,000		11,581,000
TOTAL FINANCING REQUIREMENTS	\$ 369,946,000.00	\$	431,423,000	\$ 439,633,000	\$ 447,468,000	\$ 447,468,000	\$	7,835,000

#### OTHER FUNDS

CLASSIFICATION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2008-09 BUDGET (4)	FY 2009-10 REQUESTED (5)	FY 2009-10 PROPOSED (6)	CHANGE FROM BUDGET (7)
REVENUE - USE OF MONEY & PROP						
INTEREST						
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 7,855,000.00	\$ 1,777,000	\$ 1,086,000	\$ 1,789,000	\$ 1,789,000	\$ 703,000
HOUSING AUTHORITY FUND	6,922,000.00	3,822,000	3,101,000	750,000	750,000	(2,351,000)
RENTS & CONCESSIONS						
COMMUNITY DEVELOPMENT COMMISSION FUND	737,000.00	462,000	450,000	540,000	540,000	90,000
HOUSING AUTHORITY FUND	 12,191,000.00	11,639,000	11,453,000	 11,359,000	11,359,000	(94,000)
TOTAL REVENUE - USE OF MONEY & PROP	\$ 27,705,000.00	\$ 17,700,000	\$ 16,090,000	\$ 14,438,000	\$ 14,438,000	\$ (1,652,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER						
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 63,257,000.00	\$ 66,936,000	\$ 72,253,000	\$ 65,694,000	\$ 65,694,000	\$ (6,559,000)
HOUSING AUTHORITY FUND	218,046,000.00	254,133,000	254,786,000	265,010,000	265,010,000	10,224,000
TOTAL INTERGVMTL REVENUE - FEDERAL	\$ 281,303,000.00	\$ 321,069,000	\$ 327,039,000	\$ 330,704,000	\$ 330,704,000	\$ 3,665,000
INTERGYMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES						
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 30,082,000.00	\$ 41,778,000	\$ 56,015,000	\$ 61,993,000	\$ 61,993,000	\$ 5,978,000
HOUSING AUTHORITY FUND	 702,000.00	2,006,000	2,479,000	2,416,000	2,416,000	(63,000)
TOTAL INTERGVMTL REVENUE - OTHER	\$ 30,784,000.00	\$ 43,784,000	\$ 58,494,000	\$ 64,409,000	\$ 64,409,000	\$ 5,915,000
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER						
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 1,991,000.00	\$ 545,000	\$ 807,000	\$ 683,000	\$ 683,000	\$ (124,000)
HOUSING AUTHORITY FUND	 387,000.00	142,000	140,000	190,000	190,000	50,000
TOTAL CHARGES FOR SERVICES	\$ 2,378,000.00	\$ 687,000	\$ 947,000	\$ 873,000	\$ 873,000	\$ (74,000)

#### OTHER FUNDS

#### ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND - SCHEDULE 5 FISCAL YEAR 2009-10

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED		FY 2008-09 BUDGET	 2009-10 QUESTED	FY 2009-10 PROPOSED	С	HANGE FROM BUDGET
(1)	(2)	(3)		(4)	(5)	(6)		(7)
MISCELLANEOUS REVENUE								
MISCELLANEOUS								
COMMUNITY DEVELOPMENT COMMISSION FUND	\$ 8,057,000.00	\$ 12,406	000 \$	14,964,000	\$ 11,130,000	\$ 11,130,000	\$	(3,834,000)
HOUSING AUTHORITY FUND	19,719,000.00	35,777	000	22,099,000	25,914,000	25,914,000		3,815,000
TOTAL MISCELLANEOUS REVENUE	\$ 27,776,000.00	\$ 48,183	000 \$	37,063,000	\$ 37,044,000	\$ 37,044,000	\$	(19,000)
TOTAL REVENUE	\$ 369,946,000.00	\$ 431,423	000 \$	439,633,000	\$ 447,468,000	\$ 447,468,000	\$	7,835,000
						TO SCH 4		

TO SCH 4 COL (5)

#### LOS ANGELES COUNTY CAPITAL ASSET LEASING ACQUISITION (LAC-CAL) EQUIPMENT FINANCING PROGRAM

#### Summary of Authorized Transactions/Financing Uses by Department - all Funds

Department	Equipment Category			
Health Services Department				
Rancho Los Amigos NRC	Medical Equipment	\$	706,000	
Rancho Los Amigos NRC	Non-Medical Equipment		433,000	
LAC+USC Medical Center	Medical Equipment		3,995,000	
LAC+USC Medical Center	Non-Medical Equipment		70,000	
LAC+USC Medical Center	Computer & Data Processing		132,000	
Coastal and Southwest Care Network	Machinery Equipment		246,000	
Coastal and Southwest Care Network	Medical Equipment		244,000	
Valley Care Network	Medical Equipment		1,451,000	
Total Financing		\$	7,277,000	

The equipment identified on this page reflects County equipment requirements to be financed through the Los Angeles County Capital Asset Leasing Corporation (LAC-CAL) in 2009-10. The County Board of Supervisors has not allocated, reserved or otherwise set aside any funds in the County's 2009-10 Proposed Budget to purchase the equipment identified above.

It is officially the intention of the Board of Supervisors that the acquisition of such equipment be initially funded through the issuance of Bond Anticipation Notes (BANs) or another short-term financing mechanism. The BANs will be issued by LAC-CAL and purchased as an investment by the County Treasury Pool in an amount sufficient to acquire and deliver the identified equipment. Any such costs, which are initially funded by BANs, will be properly capitalized under general federal income tax principles.

Further, the Board of Supervisors expects the outstanding BANs to be redeemed and the County Treasury Pool to be reimbursed through the issuance of taxable or tax-exempt, intermediate-term lease revenue bonds, certificates of participation, or through a lease with a third-party lessor. The amounts specified above represent the maximum principal amounts of such intermediate-term obligations to be issued for the specified equipment.

These official intentions of the Board of Supervisors with respect to the LAC-CAL Equipment Financing Program have been specified in accordance with United States Treasury Regulation 1.150-2.



# Auditor-Controller Schedules General Fund, Debt Service, and Special Funds

## CONSOLIDATED BUDGET SUMMARY -- SCHEDULE A FOR FISCAL YEAR 2009-10

		AVAILABLE FIN	NANCING			FINANCI	NG REQUIREMENT	S	
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
GENERAL COUNTY FUNDS	1,566,978,000	212,531,000	14,904,611,000	16,684,120,000	16,628,195,000		55,925,000		16,684,120,000
SPECIAL FUNDS	611,791,000	114,228,000	1,403,180,000	2,129,199,000	1,971,967,000	50,939,000	106,293,000		2,129,199,000
SPECIAL DISTRICT FUNDS	339,066,000	136,300,000	1,522,638,000	1,998,004,000	1,832,770,000	13,185,000	152,049,000		1,998,004,000
HOSPITAL ENTERPRISE FUNDS OTHER PROPRIETARY FUNDS OTHER FUNDS	66,445,000	53,633,000	2,751,881,000 743,706,000 447,468,000	2,751,881,000 863,784,000 447,468,000	2,751,881,000 813,688,000 447,468,000	881,000	49,215,000		2,751,881,000 863,784,000 447,468,000
GRAND TOTAL	\$ 2,584,280,000	\$ 516,692,000 \$	21,773,484,000 \$	24,874,456,000	\$ 24,445,969,000	\$ 65,005,000	\$ 363,482,000	\$	\$ 24,874,456,000

		AVAILABLE FIN	IANCING		FINANCING REQUIREMENTS				
FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY	TOTAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
GENERAL COUNTY									
GENERAL FUND	1,566,978,000	212,531,000	14,904,611,000	16,684,120,000	16,628,195,000		55,925,000		16,684,120,000
TOTAL GENERAL COUNTY	\$ 1,566,978,000	\$ 212,531,000 \$	14,904,611,000 \$	16,684,120,000	\$ 16,628,195,000	\$	\$ 55,925,000	\$	\$ 16,684,120,000
SPECIAL FUNDS			405.000	405.000	405.000				405.000
AG-COMM-VEH ACO FD			125,000	125,000	125,000				125,000
AIR QUALITY IMPRO FD ASSET DEV IMPL FUND	25 044 000		1,257,000	1,257,000	1,257,000				1,257,000
CABLE TV FRANCHISE	35,911,000 2,951,000	1,528,000	4,450,000	40,361,000	40,361,000				40,361,000 6,749,000
		1,526,000	2,270,000 3,270,000	6,749,000 8,038,000	6,749,000 8,038,000				8,038,000
CHLD ABUSE/NEGL PREV CIV CTR EMP PKG	4,768,000		5,270,000 6,517,000	6,517,000	6,517,000				6,517,000
CIVIC ART SPECIAL FUND	285,000	204,000	91,000	580,000	580,000				580,000
COURTHOUSE CNSTR FD	70,547,000	204,000	19,879,000	90,426,000	90,426,000				90,426,000
CRIM JUS FAC CONST	48,228,000		20,880,000	69,108,000	69,108,000				69,108,000
DA-ASSET FORFEITURE	1,900,000		1,033,000	2,933,000	2,933,000				2,933,000
DA-DRUG ABUSE-GANG	16,000		1,000	17,000	17,000				17,000
DEL VALLE ACO FD	368,000		355,000	723,000	723,000				723,000
DEPENDENCY CT FAC FD	2,346,000		3,731,000	6,077,000	6,032,000	45,000			6,077,000
DISPUTE RESOL FD	1,446,000		3,263,000	4,709,000	3,679,000	267,000			4,709,000
DNA ID FD-LOC SHARE	1,386,000		5,159,000	6,545,000	6,445,000	100,000	700,000		6,545,000
DOMESTIC VIOLENCE FD	953,000		2,101,000	3,054,000	2,419,000	146,000	489,000		3,054,000
FIRE DEPT DEV FEE-1	333,333		208,000	208,000	208,000		.00,000		208,000
FIRE DEPT DEV FEE-2	978,000		3,022,000	4,000,000	4,000,000				4,000,000
FIRE DEPT DEV FEE-3	20,740,000		1,343,000	22,083,000	22,083,000				22,083,000
FIRE DEPT-HLCPTR ACO	1,317,000		4,212,000	5,529,000	5,002,000		527,000		5,529,000
FISH & GAME PROP FD	97,000		20,000	117,000	117,000		,		117,000
FORD THEATRE DEV FD	117,000		525,000	642,000	471,000	22,000	149,000		642,000
GAP LOAN CAP PROJ FD	116,239,000		3,000,000	119,239,000	119,239,000		·		119,239,000
HAZARDOUS WASTE SPCL	1,142,000	12,000	239,000	1,393,000	1,393,000				1,393,000
HLTH FAC CAPITAL IMPROV FUND			108,371,000	108,371,000	108,371,000				108,371,000

		AVAILABLE FI	NANCING		FINANCING REQUIREMENTS				
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
HE EME VEH DEDLED		851,000	150,000	1 001 000	140,000	21,000	940.000		1 001 00
HS-EMS VEH REPL FD HS-HOSP SVCS ACCT	1,280,000	1,667,000	7,911,000	1,001,000 10,858,000	9,191,000	21,000	840,000 1,667,000		1,001,00 10,858,00
HEALTH SERVICES -	1,200,000	1,007,000	7,911,000	10,050,000	9,191,000		1,007,000		10,000,00
MEASURE B -									
ADMINISTRATIVE/OTHER					36,592,000				36,592,00
HEALTH SERVICES -									
MEASURE B - FINANCING									
ELEMENTS	4,970,000		236,614,000	241,584,000		5,324,000			5,324,00
HEALTH SERVICES - MEASURE B -									
HARBOR/UCLA MEDICAL					48,001,000				48,001,00
HEALTH SERVICES -					10,001,000				10,001,00
MEASURE B - LAC+USC									
MEDICAL CENT					97,485,000				97,485,00
HEALTH SERVICES -									
MEASURE B - OLIVE VIEW					27.000.000				07.000.00
MEDICAL C					37,926,000				37,926,00
HEALTH SERVICES - MEASURE B - PRIVATE									
FACILITIES					11,540,000				11,540,00
HEALTH SERVICES -									, ,
MEASURE B - PSIP					4,716,000				4,716,00
HS-PHYS SVCS ACCT	476,000		27,689,000	28,165,000	28,165,000				28,165,00
INFO TECH INFRASTRUC	20,301,000		1,700,000	22,001,000	22,001,000				22,001,00
ISAB MKTG	260,000			260,000	234,000	26,000			260,00
JURY OPER IMPRVMT FD	110,000		4,000	114,000	110,000	4,000			114,00
LINKAGES SUPP PRG FD	118,000		552,000	670,000	632,000	29,000	9,000		670,00
MARINA REPLC-ACO FD	18,489,000	904,000	1,100,000	20,493,000	17,348,000		3,145,000		20,493,00
MENTAL HLTH SVS ACT	56,988,000		341,106,000	398,094,000	300,627,000	42,953,000	54,514,000		398,094,00
MISSION CANYON LANDFILL	_ ,								
CLOSURE MAINT	5,130,000		300,000	5,430,000	5,430,000				5,430,00
MOTOR VEH-ACO FD	2,382,000		177,000	2,559,000	2,559,000				2,559,00
P&R PK IMPRV SPEC FD	2,190,000	145,000	340,000	2,675,000	1,276,000		1,399,000		2,675,00

		AVAILABLE F	INANCING		FINANCING REQUIREMENTS				
FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY	TOTAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
P&R-GOLF COURSE FUND	11,351,000	2,653,000	4,019,000	18,023,000	8,000,000	2,000,000	8,023,000		18,023,000
P&R-OAK FOR MITIG FD	57,000	526,000	25,000	608,000	50,000	,,	558,000		608,000
P&R-OFF HWY VEH FD	449,000	1,834,000	150,000	2,433,000	750,000		1,683,000		2,433,000
P&R-RECREATION FUND	1,484,000	, ,	2,505,000	3,989,000	2,940,000		1,049,000		3,989,000
P&R-SP DV FDS-REG PK	2,958,000		1,011,000	3,969,000	1,949,000		2,020,000		3,969,000
P&R-TESORO ADOBE PK	608,000		196,000	804,000	611,000		193,000		804,000
PH-A&D 1ST OFF DUI	121,000	613,000	506,000	1,240,000	500,000		740,000		1,240,000
PH-A&D 2ND OFF DUI	50,000	333,000	254,000	637,000	304,000		333,000		637,000
PH-A&D 3RD OFF DUI	•	10,000	4,000	14,000	6,000		8,000		14,000
PH-A&D PENAL CODE FD	10,000	69,000	79,000	158,000	89,000		69,000		158,000
PH-A&D PROP 36	146,000		22,082,000	22,228,000	22,228,000				22,228,000
PH-ALC ABSE EDUC PRV	122,000	145,000	731,000	998,000	853,000		145,000		998,000
PH-ALC DRUG PROB	127,000	786,000	638,000	1,551,000	852,000		699,000		1,551,000
PH-CHLD SEAT LOAN FD	68,000	1,871,000	402,000	2,341,000	527,000		1,814,000		2,341,000
PH-DRUG ABUSE ED PRV	3,000	5,000	13,000	21,000	14,000	2,000	5,000		21,000
PH-STATHAM AIDS FD	1,000	6,000	6,000	13,000	13,000				13,000
PH-STATHAM FUND	63,000	29,000	1,235,000	1,327,000	1,327,000				1,327,000
PK IN LIEU FEES-ACO	2,485,000	7,497,000	700,000	10,682,000	4,344,000		6,338,000		10,682,000
PRODUCTIVITY INV FD	6,246,000	3,190,000	531,000	9,967,000	9,967,000				9,967,000
PUB LIB DEV FEE #1	13,114,000		551,000	13,665,000	13,665,000				13,665,000
PUB LIB DEV FEE #2	872,000		64,000	936,000	936,000				936,000
PUB LIB DEV FEE #3	610,000		34,000	644,000	644,000				644,000
PUB LIB DEV FEE #4	458,000		44,000	502,000	502,000				502,000
PUB LIB DEV FEE #5	1,270,000		114,000	1,384,000	1,384,000				1,384,000
PUB LIB DEV FEE #6	529,000		38,000	567,000	567,000				567,000
PUB LIB DEV FEE #7	32,000		10,000	42,000	42,000				42,000
PUB LIBRARY-ACO FD	2,612,000		700,000	3,312,000	3,312,000				3,312,000
PUB LIBRARY-GEN	6,570,000	9,443,000	123,646,000	139,659,000	127,757,000		11,902,000		139,659,000
PW-ART 3-BIKEWAY FD	239,000		1,518,000	1,757,000	1,757,000				1,757,000
PW-AVIATION C P FD	379,000	2,300,000	830,000	3,509,000	2,909,000		600,000		3,509,000
PW-OFF ST MTR/PKG FD	575,000		178,000	753,000	753,000				753,000

		AVAILABLE FII	NANCING		FINANCING REQUIREMENTS				
FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY	TOTAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
PW-PROP C LOCAL RET	9,517,000		40,829,000	50,346,000	50,346,000				50,346,000
PW-ROAD FUND	8,400,000		253,653,000	330,144,000	323,532,000		6,612,000		330,144,000
PW-SOLID WASTE MGMT	8,316,000		27,674,000	35,990,000	35,990,000		-,- ,		35,990,000
PW-SPCL ROAD DT #1	398,000		1,203,000	1,601,000	1,601,000				1,601,000
PW-SPCL ROAD DT #2	140,000		806,000	946,000	946,000				946,000
PW-SPCL ROAD DT #3	171,000		485,000	656,000	656,000				656,000
PW-SPCL ROAD DT #4	182,000		940,000	1,122,000	1,122,000				1,122,000
PW-SPCL ROAD DT #5	441,000		2,810,000	3,251,000	3,251,000				3,251,000
RR - MICROGRAPHICS	,		1,485,000	1,485,000	1,485,000				1,485,000
RR - MODERNIZATION AND			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,122,222	1,120,220				.,,
IMPROVEMENT			5,649,000	5,649,000	5,649,000				5,649,000
RR - SOC SEC TRUNCATION	200,000		1,400,000	1,600,000	1,600,000				1,600,000
RR - VITALS AND HEALTH									
STATISTICS	288,000	164,000	1,022,000	1,474,000	1,474,000				1,474,000
RR E-RECORDING			150,000	150,000	150,000				150,000
SHERIFF-AUTO FNGPRNT	42,608,000	4,911,000	13,292,000	60,811,000	60,811,000				60,811,000
SHERIFF-AUTOM FD	17,352,000		3,000,000	20,352,000	20,352,000				20,352,000
SHERIFF-CO WARR SYS	58,000		2,050,000	2,108,000	2,108,000				2,108,000
SHERIFF-INMATE WELF	23,248,000		50,186,000	73,434,000	73,434,000				73,434,000
SHERIFF-NARC ENF FD	13,901,000	788,000	8,066,000	22,755,000	22,755,000				22,755,000
SHERIFF-PROC FEE FD	4,471,000	2,539,000	3,210,000	10,220,000	10,220,000				10,220,000
SHERIFF-SPEC TRNG FD	3,711,000	1,114,000	3,020,000	7,845,000	7,845,000				7,845,000
SHERIFF-VEH THEFT FD	175,000		5,653,000	5,828,000	5,828,000				5,828,000
SMALL CLAIMS ADV PRG	176,000		818,000	994,000	994,000				994,000
TOTAL SPECIAL FUNDS	\$ 611,791,000	\$ 114,228,000 \$	1,403,180,000 \$	2,129,199,000	\$ 1,971,967,000	\$ 50,939,000	\$ 106,293,000	\$	\$ 2,129,199,000
TOTAL COUNTY FUNDS	\$ 2,178,769,000	\$ 326,759,000 \$	16,307,791,000 \$	18,813,319,000	\$ 18,600,162,000	\$ 50,939,000	\$ 162,218,000	\$	\$ 18,813,319,000
	FROM SCH. 2 COL. 6	FROM SCH. 3 COL. 3	FROM SCH. 4 COL. 5	SUM OF COLS. 2+3+4	FROM SCH. 8 COL. 5		FROM SCH. 3 COL. 4		FROM SCH. 7 COL. 5
									SUM OF COLS. 6+7+8+9

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 2 GENERAL COUNTY AND SPECIAL FUNDS AS OF JUNE 30, 2009

	ESERVED/ ESIGNATED
	E 30, 2009 (6)
GENERAL COUNTY	
GENERAL FUND	1,566,978,000
TOTAL GENERAL COUNTY \$ \$ \$	1,566,978,000
SPECIAL FUNDS	
ASSET DEV IMPL FUND	35,911,000
CABLE TV FRANCHISE	2,951,000
CHLD ABUSE/NEGL PREV	4,768,000
CIVIC ART SPECIAL FUND	285,000
COURTHOUSE CNSTR FD	70,547,000
CRIM JUS FAC CONST	48,228,000
DA-ASSET FORFEITURE	1,900,000
DA-DRUG ABUSE-GANG	16,000
DEL VALLE ACO FD	368,000
DEPENDENCY CT FAC FD	2,346,000
DISPUTE RESOL FD	1,446,000
DNA ID FD-LOC SHARE	1,386,000
DOMESTIC VIOLENCE FD	953,000
FIRE DEPT DEV FEE-2	978,000
FIRE DEPT DEV FEE-3	20,740,000
FIRE DEPT-HLCPTR ACO	1,317,000
FISH & GAME PROP FD	97,000
FORD THEATRE DEV FD	117,000
GAP LOAN CAP PROJ FD	116,239,000
HAZARDOUS WASTE SPCL	1,142,000
HS-HOSP SVCS ACCT	1,280,000
HS-MEAS B SPEC TX FD	4,970,000
HS-PHYS SVCS ACCT	476,000
INFO TECH INFRASTRUC	20,301,000
ISAB MKTG	260,000
JURY OPER IMPRVMT FD	110,000
LINKAGES SUPP PRG FD	118,000

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 2 GENERAL COUNTY AND SPECIAL FUNDS AS OF JUNE 30, 2009

	ACTUAL FUNDLess Fund Balance - Reserved/Designated					
FUNDS (1)	BALANCE (PER AUDITOR) JUNE 30, 2009 (2)	ENCUMBRANCES/ COMMITMENTS (3)	RESERVES (4)	DESIGNATIONS (5)	UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (6)	
MARINA REPLC-ACO FD					18,489,000	
MENTAL HLTH SVS ACT					56,988,000	
MISSION CANYON LANDFILL CLOSURE MAINT					5,130,000	
MOTOR VEH-ACO FD					2,382,000	
P&R PK IMPRV SPEC FD					2,190,000	
P&R-GOLF COURSE FUND					11,351,000	
P&R-OAK FOR MITIG FD					57,000	
P&R-OFF HWY VEH FD					449,000	
P&R-RECREATION FUND					1,484,000	
P&R-SP DV FDS-REG PK					2,958,000	
P&R-TESORO ADOBE PK					608,000	
PH-A&D 1ST OFF DUI					121,000	
PH-A&D 2ND OFF DUI					50,000	
PH-A&D PENAL CODE FD					10,000	
PH-A&D PROP 36					146,000	
PH-ALC ABSE EDUC PRV					122,000	
PH-ALC DRUG PROB					127,000	
PH-CHLD SEAT LOAN FD					68,000	
PH-DRUG ABUSE ED PRV					3,000	
PH-STATHAM AIDS FD					1,000	
PH-STATHAM FUND					63,000	
PK IN LIEU FEES-ACO					2,485,000	
PRODUCTIVITY INV FD					6,246,000	
PUB LIB DEV FEE #1					13,114,000	
PUB LIB DEV FEE #2					872,000	
PUB LIB DEV FEE #3					610,000	
PUB LIB DEV FEE #4					458,000	
PUB LIB DEV FEE #5					1,270,000	
PUB LIB DEV FEE #6					529,000	
PUB LIB DEV FEE #7					32,000	
PUB LIBRARY-ACO FD					2,612,000	

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 2 GENERAL COUNTY AND SPECIAL FUNDS AS OF JUNE 30, 2009

	ACTUAL FUND	Less Fund	l Balance - Reserved/I	Designated	FUND BALANCE
	BALANCE				UNRESERVED/
	(PER AUDITOR)	ENCUMBRANCES/			UNDESIGNATED
FUNDS	JUNE 30, 2009	COMMITMENTS	RESERVES	DESIGNATIONS	JUNE 30, 2009
(1)	(2)	(3)	(4)	(5)	(6)
PUB LIBRARY-GEN					6,570,000
PW-ART 3-BIKEWAY FD					239,000
PW-AVIATION C P FD					379,000
PW-OFF ST MTR/PKG FD					575,000
PW-PROP C LOCAL RET					9,517,000
PW-ROAD FUND					8,400,000
PW-SOLID WASTE MGMT					8,316,000
PW-SPCL ROAD DT #1					398,000
PW-SPCL ROAD DT #2					140,000
PW-SPCL ROAD DT #3					171,000
PW-SPCL ROAD DT #4					182,000
PW-SPCL ROAD DT #5					441,000
RR - SOC SEC TRUNCATION					200,000
RR - VITALS AND HEALTH STATISTICS					288,000
SHERIFF-AUTO FNGPRNT					42,608,000
SHERIFF-AUTOM FD					17,352,000
SHERIFF-CO WARR SYS					58,000
SHERIFF-INMATE WELF					23,248,000
SHERIFF-NARC ENF FD					13,901,000
SHERIFF-PROC FEE FD					4,471,000
SHERIFF-SPEC TRNG FD					3,711,000
SHERIFF-VEH THEFT FD					175,000
SMALL CLAIMS ADV PRG					176,000
TOTAL SPECIAL FUNDS	\$	\$	\$	\$	\$ 611,791,000
TOTAL COUNTY FUNDS	\$	\$	\$	\$	\$ 2,178,769,000
					TO SCH. 1

TO SCH. 1 COL. 2

FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
GENERAL COUNTY				
GENERAL FUND				
GENERAL RESERVE	3,000,000	3,000,000	3,000,000	3,000,000
RES FOR ALHAMBRA-GARVEY LONG-TERM RECEIVABLE	2,400,000			2,400,000
RES FOR DEPOSIT WITH OTHERS	300,000			300,000
RES FOR DMH STATE EPSDT LONG-TERM RECEIVABLE	42,616,000			42,616,000
RES FOR IMPREST CASH	2,295,433			2,295,433
RES FOR LA ALAMEDA PROJECT	2,000,000			2,000,000
RES FOR LONG TERM LOANS-DEPARTMENT HEADS	69,600			69,600
RES FOR MANUAL INVENTORIES	43,905,880			43,905,880
RES FOR SB90 LONG-TERM RECEIVABLES	88,178,818			88,178,818
RES FOR SHERIFF PITCHESS LANDFILL	3,206,000			3,206,000
RESERVE FOR GRAND AVENUE PROJECT	4,600,000			4,600,000
RESERVE FOR LONG TERM INVESTMENT	5,315,000			5,315,000
DES FOR ASSESSOR TAX SYSTEM	27,500,000			27,500,000
DES FOR BUDGET UNCERTAINTIES	292,113,000			292,113,000
DES FOR CHILD SUPPORT PENALTY	11,000,000			11,000,000
DES FOR CP AND EXTRAORDINARY MAINT	279,661,000	14,970,000		264,691,000
DES FOR DEPT OF CHILD & FAM SERV	8,840,000			8,840,000
DES FOR FINANCIAL SYSTEM (ECAPS)	6,087,000	4,700,000		1,387,000
DES FOR HLTH SVS FUTURE FIN REQ	3,000,000		8,156,000	11,156,000
DES FOR INTEROP & COUNTYWIDE COMM	81,526,000	1,956,000		79,570,000
DES FOR JAIL CONSTRUCTION	800,000	800,000		
DES FOR LIVE SCAN	2,000,000			2,000,000
DES FOR PUBLIC WORKS-PERMIT TRACKING SYSTEM	5,693,000			5,693,000
DES FOR REOPENING JAIL BEDS	40,589,000			40,589,000
DES FOR RETIREMENT/RETIREE HEALTH	17,011,000			17,011,000
DES FOR SB90 PROGRAM	24,707,000			24,707,000
DES FOR SECURITY ENHANCEMENTS	20,476,000	20,476,000		
DES FOR SHERIFF UNINCORPORATED PATROL	15,912,000	3,634,000		12,278,000

FUNDS	DE BA	RESERVES/ ESIGNATIONS LANCE AS OF UNE 30, 2009	A	AVAILABLE FOR FINANCING BY CANCELLATION	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR*
(1)		(2)		(3)	(4)	(5)
DES FOR TREASURER AND TAX COLLECTOR UNS PROP TAX SYSTEM		463,000				463,000
DES-HEALTH SERVICES-TOBACCO SETTLEMENT		168,462,000		161,522,000	44,769,000	51,709,000
DESIGN FOR HEALTHIER COMMUN, STRONGER FAM, AND						
THRIVING CHIL		5,641,000		1,473,000		4,168,000
DESIGNATION FOR IT ENHANCEMENTS		8,156,000				8,156,000
DESIGNATION FOR PROBATION		8,000,000				8,000,000
TOTAL GENERAL FUND	\$	1,225,523,731	\$	212,531,000	55,925,000	\$ 1,068,917,731
TOTAL OF UFDAL COUNTY	_		•	242 -24 222		<b>A</b>
TOTAL GENERAL COUNTY	\$	1,225,523,731	\$	212,531,000	55,925,000	\$ 1,068,917,731
SPECIAL FUNDS						
CABLE TV FRANCHISE						
DES FOR PROGRAM EXPANSION		2,527,000		1,528,000		999,000
CIVIC ART SPECIAL FUND		, ,		, ,		,
DES FOR PROGRAM EXPANSION		204,000		204,000		
DA-ASSET FORFEITURE						
DES FOR PROGRAM EXPANSION		288,000				288,000
DISPUTE RESOL FD						
DES FOR PROGRAM EXPANSION					763,000	763,000
DOMESTIC VIOLENCE FD						
DES FOR PROGRAM EXPANSION					489,000	489,000
FIRE DEPT-HLCPTR ACO						
DES FOR PROGRAM EXPANSION		5,235,000			527,000	5,762,000
FORD THEATRE DEV FD						
DES FOR PROGRAM EXPANSION					149,000	149,000
HAZARDOUS WASTE SPCL						
DES FOR PROGRAM EXPANSION		12,000		12,000		
HS-EMS VEH REPL FD						
DES FOR PROGRAM EXPANSION		851,000		851,000	840,000	840,000
HS-HOSP SVCS ACCT						

FUNDS	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 2009	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR*
(1)	(2)	(3)	(4)	(5)
DES FOR PROGRAM EXPANSION	1,667,000	1,667,000	1,667,000	1,667,000
HS-LAC+USC ACO				
DES FOR PROGRAM EXPANSION	586,000			586,000
LINKAGES SUPP PRG FD				
DES FOR PROGRAM EXPANSION			9,000	9,000
MARINA REPLC-ACO FD				
DES FOR PROGRAM EXPANSION	904,000	904,000	3,145,000	3,145,000
MENTAL HLTH SVS ACT				
DES FOR BUDGET UNCERTAINTIES	5,282,000		54,514,000	59,796,000
P&R PK IMPRV SPEC FD				
DES FOR PROGRAM EXPANSION	145,000	145,000	1,399,000	1,399,000
P&R-GOLF COURSE FUND				
DES FOR PROGRAM EXPANSION	2,653,000	2,653,000	8,023,000	8,023,000
P&R-OAK FOR MITIG FD				
DES FOR PROGRAM EXPANSION	526,000	526,000	558,000	558,000
P&R-OFF HWY VEH FD				
DES FOR PROGRAM EXPANSION	1,834,000	1,834,000	1,683,000	1,683,000
P&R-RECREATION FUND				
DES FOR PROGRAM EXPANSION			1,049,000	1,049,000
P&R-SP DV FDS-REG PK				
DES FOR PROGRAM EXPANSION			2,020,000	2,020,000
P&R-TESORO ADOBE PK			400,000	100.000
DES FOR PROGRAM EXPANSION			193,000	193,000
PH-A&D 1ST OFF DUI  DES FOR PROGRAM EXPANSION	612 000	612 000	740,000	740,000
PH-A&D 2ND OFF DUI	613,000	613,000	740,000	740,000
DES FOR PROGRAM EXPANSION	333,000	333,000	333,000	333,000
PH-A&D 3RD OFF DUI	333,000	333,000	333,000	333,000
DES FOR PROGRAM EXPANSION	12,000	10,000	8,000	10,000
PH-A&D PENAL CODE FD	12,000	10,000	0,000	10,000
DES FOR PROGRAM EXPANSION	69,000	69,000	69,000	69,000
DEST SET ROSIGNAL ENTANGISM	55,000	03,000	03,000	00,000

FUNDS (1)	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
PH-ALC ABSE EDUC PRV				
DES FOR PROGRAM EXPANSION	145,000	145,000	145,000	145,000
PH-ALC DRUG PROB				
DES FOR PROGRAM EXPANSION	786,000	786,000	699,000	699,000
PH-CHLD SEAT LOAN FD				
DES FOR PROGRAM EXPANSION	1,871,000	1,871,000	1,814,000	1,814,000
PH-DRUG ABUSE ED PRV				
DES FOR PROGRAM EXPANSION	5,000	5,000	5,000	5,000
PH-STATHAM AIDS FD				
DES FOR PROGRAM EXPANSION	6,000	6,000		
PH-STATHAM FUND				
DES FOR PROGRAM EXPANSION	29,000	29,000		
PK IN LIEU FEES-ACO				
DES FOR PROGRAM EXPANSION	7,497,000	7,497,000	6,338,000	6,338,000
PRODUCTIVITY INV FD				
DES FOR PROGRAM EXPANSION	3,190,000	3,190,000		
PUB LIBRARY-GEN				
RES FOR IMPREST CASH	15,475			15,475
RES FOR MANUAL INVENTORIES	1,065,995			1,065,995
DES FOR PROGRAM EXPANSION	9,443,000	9,443,000	11,902,000	11,902,000
PW-AVIATION C P FD				
DES FOR CAPITAL PROJECTS	2,300,000	2,300,000	600,000	600,000
PW-ROAD FUND				
RES FOR IMPREST CASH	18,429			18,429
RES FOR RIGHT OF WAY DIST FUND	3,000,000			3,000,000
DES FOR INFRASTRUCTURE GROWTH	6,612,000	6,612,000	6,612,000	6,612,000
DES FOR PROGRAM EXPANSION	12,479,000	12,479,000		
DES FOR PROP 1B INFRASTRUCTURE BOND FUNDS	34,000,000	34,000,000		
DES FOR PROP 42 - TRANSPORTATION CONGESTION				
IMPROVEMENT	15,000,000	15,000,000		
RR - VITALS AND HEALTH STATISTICS				

FUNDS (1)	D B <i>A</i>	RESERVES/ ESIGNATIONS ALANCE AS OF UNE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
DES FOR PROGRAM EXPANSION		164,000	164,000		
SHERIFF-AUTO FNGPRNT					
DES FOR PROGRAM EXPANSION		4,911,000	4,911,000		
SHERIFF-NARC ENF FD					
RES FOR IMPREST CASH		500,000			500,000
DES FOR PROGRAM EXPANSION		788,000	788,000		
SHERIFF-PROC FEE FD					
DES FOR PROGRAM EXPANSION		2,539,000	2,539,000		
SHERIFF-SPEC TRNG FD					
DES FOR PROGRAM EXPANSION		1,114,000	1,114,000		
TOTAL SPECIAL FUNDS	\$	131,219,899 \$	114,228,000	\$ 106,293,000	\$ 123,284,899
TOTAL COUNTY FUNDS	\$	1,356,743,630 \$	326,759,000	\$ 162,218,000	\$ 1,192,202,630
			TO SCH. 1 COL. 3	TO SCH. 1 COL. 8	

\*ENCUMBRANCES NOT INCLUDED

## SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS) FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
SUMMARIZATION BY SOURCE				
PROPERTY TAXES	3,685,802,731.61	3,933,232,000	3,881,931,000	3,881,931,000
OTHER TAXES	421,598,740.74	437,298,000	426,800,000	424,723,000
LICENSES PERMITS & FRANCHISES	66,176,587.66	57,415,000	71,593,000	68,002,000
FINES FORFEITURES & PENALTIES	338,610,397.08	311,406,000	312,283,000	301,797,000
REVENUE - USE OF MONEY & PROP	340,048,451.00	211,652,000	160,508,000	159,592,000
INTERGVMTL REVENUE - STATE	4,583,558,840.11	4,629,055,000	4,962,686,000	4,870,012,000
INTERGVMTL REVENUE - FEDERAL	2,971,683,272.37	3,182,796,000	3,495,057,000	3,679,285,000
INTERGVMTL REVENUE - OTHER	127,871,754.81	116,342,000	156,038,000	159,260,000
CHARGES FOR SERVICES	1,867,362,921.68	1,792,164,000	1,891,655,000	1,874,228,000
MISCELLANEOUS REVENUE	457,873,143.75	203,248,000	338,233,000	341,790,000
OTHER FINANCING SOURCES	439,233,378.02	393,985,000	565,978,000	547,171,000
RESIDUAL EQUITY TRANSFERS	2,573,499.36	363,000		
TOTAL	\$ 15,302,393,718.19 \$	15,268,956,000 \$	16,262,762,000 \$	16,307,791,000
SUMMARIZATION BY FUND  GENERAL COUNTY  GENERAL FUND	13,972,507,803.71	14.075.224.000	14,841,127,000	14,904,611,000
DETENTION FACILITIES DEBT SERVICE FUND	140,800.68	14,075,231,000	14,041,127,000	14,904,611,000
TOTAL GENERAL COUNTY	\$ 13,972,648,604.39 \$	14,075,231,000 \$	14,841,127,000 \$	14,904,611,000
SPECIAL FUNDS				
AG-COMM-VEH ACO FD	54,000.00	54,000	125,000	125,000
AIR QUALITY IMPRO FD	1,315,760.74	1,258,000	1,257,000	1,257,000
ASSET DEV IMPL FUND	7,871,858.73	5,458,000	4,450,000	4,450,000
CABLE TV FRANCHISE	1,955,488.58	2,270,000	2,377,000	2,270,000
CHLD ABUSE/NEGL PREV	3,874,201.50	3,270,000	3,270,000	3,270,000
CIV CTR EMP PKG	6,215,596.63	6,436,000	6,517,000	6,517,000
CIVIC ART SPECIAL FUND	1,448,470.00	608,000	91,000	91,000
COURTHOUSE CNSTR FD	24,505,757.77	19,879,000	19,879,000	19,879,000
CRIM JUS FAC CONST	26,225,375.69	23,702,000	20,880,000	20,880,000

# SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS) FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
DA-ASSET FORFEITURE	1,482,146.87	1,933,000	1,033,000	1,033,000
DA-DRUG ABUSE-GANG	670.41	1,000	1,000	1,000
DEL VALLE ACO FD	1,024,583.70	352,000	355,000	355,000
DEPENDENCY CT FAC FD	3,792,288.12	3,717,000	3,731,000	3,731,000
DISPUTE RESOL FD	3,139,698.25	3,263,000	3,263,000	3,263,000
DNA ID FD-LOC SHARE	4,162,394.66	5,083,000	5,159,000	5,159,000
DOMESTIC VIOLENCE FD	2,009,947.62	2,101,000	2,101,000	2,101,000
FIRE DEPT DEV FEE-1	1,044,354.27	211,000	208,000	208,000
FIRE DEPT DEV FEE-2	504,523.57	172,000	3,022,000	3,022,000
FIRE DEPT DEV FEE-3	2,801,462.65	1,294,000	1,343,000	1,343,000
FIRE DEPT-HLCPTR ACO	8,077,769.38	8,243,000	4,212,000	4,212,000
FISH & GAME PROP FD	23,210.49	20,000	20,000	20,000
FORD THEATRE DEV FD	927,308.89	530,000	525,000	525,000
GAP LOAN CAP PROJ FD	6,893,451.99	4,000,000	3,000,000	3,000,000
HAZARDOUS WASTE SPCL	719,718.52	420,000	239,000	239,000
HLTH FAC CAPITAL IMPROV FUND	41,200,000.00	40,974,000	108,371,000	108,371,000
HS-EMS VEH REPL FD	37,607.37	55,000	150,000	150,000
HS-HOSP SVCS ACCT	6,693,291.52	9,626,000	7,911,000	7,911,000
HS-LAC+USC ACO	4,981,048.77	750,000	750,000	
HS-MEAS B SPEC TX FD	189,365,165.73	235,787,000	236,614,000	236,614,000
HS-PHYS SVCS ACCT	27,564,931.01	27,612,000	27,689,000	27,689,000
INFO TECH INFRASTRUC	8,154,122.35	1,880,000	6,700,000	1,700,000
ISAB MKTG	34,924.00			
JURY OPER IMPRVMT FD	6,247.28	5,000	4,000	4,000
LAC+USC REPLACEMT FD	93,494,770.49	48,082,000		
LINKAGES SUPP PRG FD	550,562.83	552,000	552,000	552,000
MARINA REPLC-ACO FD	5,107,662.78	5,403,000	3,100,000	1,100,000
MENTAL HLTH SVS ACT	143,344,362.98	167,639,000	341,106,000	341,106,000
MISSION CANYON LANDFILL CLOSURE MAINT	312,346.56	313,000	300,000	300,000
MOTOR VEH-ACO FD	389,000.00	227,000	202,000	177,000
P&R PK IMPRV SPEC FD	1,394,240.64	429,000	340,000	340,000
P&R-GOLF COURSE FUND	19,096,823.59	3,518,000	4,019,000	4,019,000

## SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS) FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
P&R-OAK FOR MITIG FD	82,911.26	25,000	25,000	25,000
P&R-OFF HWY VEH FD	167,941.54	160,000	150,000	150,000
P&R-RECREATION FUND	1,809,617.43	2,510,000	2,505,000	2,505,000
P&R-SP DV FDS-REG PK	1,023,407.68	1,010,000	1,011,000	1,011,000
P&R-TESORO ADOBE PK	170,522.08	237,000	196,000	196,000
PH-A&D 1ST OFF DUI	572,961.99	546,000	563,000	506,000
PH-A&D 2ND OFF DUI	301,517.20	293,000	294,000	254,000
PH-A&D 3RD OFF DUI	6,670.00	4,000	4,000	4,000
PH-A&D PENAL CODE FD	74,522.52	75,000	82,000	79,000
PH-A&D PROP 36	25,944,635.86	22,228,000	22,228,000	22,082,000
PH-ALC ABSE EDUC PRV	858,033.01	850,000	850,000	731,000
PH-ALC DRUG PROB	790,177.57	765,000	765,000	638,000
PH-CHLD SEAT LOAN FD	395,883.06	373,000	419,000	402,000
PH-DRUG ABUSE ED PRV	13,929.21	14,000	14,000	13,000
PH-STATHAM AIDS FD	10,736.24	7,000	7,000	6,000
PH-STATHAM FUND	1,381,684.58	1,297,000	1,297,000	1,235,000
PK IN LIEU FEES-ACO	603,915.48	700,000	700,000	700,000
PRODUCTIVITY INV FD	3,715,902.04	2,981,000	10,531,000	531,000
PUB LIB DEV FEE #1	984,362.20	535,000	551,000	551,000
PUB LIB DEV FEE #2	105,436.82	64,000	64,000	64,000
PUB LIB DEV FEE #3	76,950.68	33,000	34,000	34,000
PUB LIB DEV FEE #4	49,355.45	43,000	44,000	44,000
PUB LIB DEV FEE #5	240,944.67	166,000	114,000	114,000
PUB LIB DEV FEE #6	18,828.93	37,000	38,000	38,000
PUB LIB DEV FEE #7	(44,970.64)	9,000	10,000	10,000
PUB LIBRARY-ACO FD	829,523.47	700,000	700,000	700,000
PUB LIBRARY-GEN	121,707,784.41	124,139,000	123,646,000	123,646,000
PW-ART 3-BIKEWAY FD	196,480.12	1,324,000	1,518,000	1,518,000
PW-AVIATION C P FD	4,013,815.39	2,135,000	830,000	830,000
PW-OFF ST MTR/PKG FD	161,263.70	172,000	178,000	178,000
PW-PROP C LOCAL RET	42,336,668.03	44,855,000	40,829,000	40,829,000
PW-ROAD FUND	282,810,978.30	221,564,000	253,653,000	253,653,000

#### SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES -- SCHEDULE 4 (ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFERS) FOR FISCAL YEAR 2009-10

DESCRIPTION	FY 2007-08	FY 2008-09	FY 2009-10	FY 2009-10
DESCRIPTION	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
(1)	(2)	(3)	(4)	(5)
PW-SOLID WASTE MGMT	20,109,439.87	21,832,000	27,674,000	27,674,000
PW-SPCL ROAD DT #1	1,131,577.11	1,158,000	1,203,000	1,203,000
PW-SPCL ROAD DT #2	732,127.34	768,000	806,000	806,000
PW-SPCL ROAD DT #3	456,973.21	471,000	485,000	485,000
PW-SPCL ROAD DT #4	870,818.18	906,000	940,000	940,000
PW-SPCL ROAD DT #5	2,601,147.95	2,705,000	2,810,000	2,810,000
RR - MICROGRAPHICS	17,868,094.42	1,486,000	1,485,000	1,485,000
RR - MODERNIZATION AND IMPROVEMENT	42,254,088.48	5,649,000	5,649,000	5,649,000
RR - SOC SEC TRUNCATION	197,366.00	1,400,000	1,400,000	1,400,000
RR - VITALS AND HEALTH STATISTICS	5,825,077.50	1,022,000	1,022,000	1,022,000
RR- E-RECORDING		150,000	150,000	150,000
SHERIFF-AUTO FNGPRNT	13,292,965.30	13,292,000	13,292,000	13,292,000
SHERIFF-AUTOM FD	4,480,896.33	3,050,000	3,000,000	3,000,000
SHERIFF-CO WARR SYS	2,440,112.74	2,050,000	2,050,000	2,050,000
SHERIFF-INMATE WELF	50,822,964.04	50,186,000	50,186,000	50,186,000
SHERIFF-NARC ENF FD	6,522,820.01	7,355,000	8,066,000	8,066,000
SHERIFF-PROC FEE FD	4,694,852.17	3,210,000	3,210,000	3,210,000
SHERIFF-SPEC TRNG FD	3,448,965.66	3,620,000	3,020,000	3,020,000
SHERIFF-VEH THEFT FD	8,079,977.93	5,667,000	5,653,000	5,653,000
SMALL CLAIMS ADV PRG	705,312.35	770,000	818,000	818,000
TOTAL SPECIAL FUNDS	\$ 1,329,745,113.80 \$	1,193,725,000 \$	1,421,635,000 \$	1,403,180,000
TOTAL COUNTY FUNDS	\$ 15,302,393,718.19 \$	15,268,956,000 \$	16,262,762,000 \$	16,307,791,000

TO SCH. 1 COL. 4

FROM SCH. 5

COL. 6

## ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
GENERAL FUND				
PROPERTY TAXES	3,620,347,706.45	3,864,900,000	3,813,964,000	3,813,964,000
OTHER TAXES	206,559,520.56	172,110,000	159,575,000	157,498,000
LICENSES PERMITS & FRANCHISES	58,799,120.88	48,055,000	60,828,000	57,178,000
FINES FORFEITURES & PENALTIES	256,716,952.03	227,009,000	232,256,000	222,097,000
REVENUE - USE OF MONEY & PROP	274,590,094.48	157,742,000	106,182,000	106,182,000
INTERGVMTL REVENUE - STATE	4,189,202,380.79	4,247,442,000	4,402,196,000	4,309,668,000
INTERGVMTL REVENUE - FEDERAL	2,948,385,415.36	3,151,960,000	3,449,297,000	3,633,525,000
INTERGVMTL REVENUE - OTHER	105,890,536.80	88,813,000	130,667,000	133,889,000
CHARGES FOR SERVICES	1,697,228,819.29	1,722,773,000	1,815,062,000	1,797,735,000
MISCELLANEOUS REVENUE	307,512,574.56	82,337,000	180,508,000	184,065,000
OTHER FINANCING SOURCES	304,701,183.15	311,727,000	490,592,000	488,810,000
RESIDUAL EQUITY TRANSFERS	2,573,499.36	363,000		
TOTAL GENERAL FUND	\$ 13,972,507,803.71 \$	14,075,231,000 \$	14,841,127,000 \$	14,904,611,000
DEBT SERVICE FUND				
PROPERTY TAXES	57,541.70			
FINES FORFEITURES & PENALTIES	21,917.23			
REVENUE - USE OF MONEY & PROP	60,560.21			
INTERGYMTL REVENUE - STATE	758.04			
INTERGYMTL REVENUE - OTHER	23.50			
TOTAL DEBT SERVICE FUND	\$ 140,800.68 \$	\$	\$	
GENERAL COUNTY	0.000.40=.040.4=		0.040.004.000	0.040.004.000
PROPERTY TAXES	3,620,405,248.15	3,864,900,000	3,813,964,000	3,813,964,000
OTHER TAXES	206,559,520.56	172,110,000	159,575,000	157,498,000
LICENSES PERMITS & FRANCHISES	58,799,120.88	48,055,000	60,828,000	57,178,000
FINES FORFEITURES & PENALTIES	256,738,869.26	227,009,000	232,256,000	222,097,000
REVENUE - USE OF MONEY & PROP	274,650,654.69	157,742,000	106,182,000	106,182,000
INTERGVMTL REVENUE - STATE	4,189,203,138.83	4,247,442,000	4,402,196,000	4,309,668,000
INTERGYMTL REVENUE - FEDERAL	2,948,385,415.36	3,151,960,000	3,449,297,000	3,633,525,000
INTERGYMTL REVENUE - OTHER	105,890,560.30	88,813,000	130,667,000	133,889,000
CHARGES FOR SERVICES	1,697,228,819.29	1,722,773,000	1,815,062,000	1,797,735,000
MISCELLANEOUS REVENUE	307,512,574.56	82,337,000	180,508,000	184,065,000

## ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A FOR FISCAL YEAR 2009-10

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
OTHER FINANCING SOURCES		304,701,183.15	311,727,000	490,592,000	488,810,000
RESIDUAL EQUITY TRANSFERS		2,573,499.36	363,000		
TOTAL GENERAL COUNTY	<u>\$ 1</u>	3,972,648,604.39 \$	14,075,231,000 \$	14,841,127,000 \$	14,904,611,000
SPECIAL FUNDS					
PROPERTY TAXES		65,397,483.46	68,332,000	67,967,000	67,967,000
OTHER TAXES		215,039,220.18	265,188,000	267,225,000	267,225,000
LICENSES PERMITS & FRANCHISES		7,377,466.78	9,360,000	10,765,000	10,824,000
FINES FORFEITURES & PENALTIES		81,871,527.82	84,397,000	80,027,000	79,700,000
REVENUE - USE OF MONEY & PROP		65,397,796.31	53,910,000	54,326,000	53,410,000
INTERGVMTL REVENUE - STATE		394,355,701.28	381,613,000	560,490,000	560,344,000
INTERGVMTL REVENUE - FEDERAL		23,297,857.01	30,836,000	45,760,000	45,760,000
INTERGVMTL REVENUE - OTHER		21,981,194.51	27,529,000	25,371,000	25,371,000
CHARGES FOR SERVICES		170,134,102.39	69,391,000	76,593,000	76,493,000
MISCELLANEOUS REVENUE		150,360,569.19	120,911,000	157,725,000	157,725,000
OTHER FINANCING SOURCES		134,532,194.87	82,258,000	75,386,000	58,361,000
TOTAL SPECIAL FUNDS	\$	1,329,745,113.80 \$	1,193,725,000 \$	1,421,635,000 \$	1,403,180,000
COUNTY FUNDS					
PROPERTY TAXES		3,685,802,731.61	3,933,232,000	3,881,931,000	3,881,931,000
OTHER TAXES		421,598,740.74	437,298,000	426,800,000	424,723,000
LICENSES PERMITS & FRANCHISES		66,176,587.66	57,415,000	71,593,000	68,002,000
FINES FORFEITURES & PENALTIES		338,610,397.08	311,406,000	312,283,000	301,797,000
REVENUE - USE OF MONEY & PROP		340,048,451.00	211,652,000	160,508,000	159,592,000
INTERGVMTL REVENUE - STATE		4,583,558,840.11	4,629,055,000	4,962,686,000	4,870,012,000
INTERGVMTL REVENUE - FEDERAL		2,971,683,272.37	3,182,796,000	3,495,057,000	3,679,285,000
INTERGVMTL REVENUE - OTHER		127,871,754.81	116,342,000	156,038,000	159,260,000
CHARGES FOR SERVICES		1,867,362,921.68	1,792,164,000	1,891,655,000	1,874,228,000
MISCELLANEOUS REVENUE		457,873,143.75	203,248,000	338,233,000	341,790,000
OTHER FINANCING SOURCES		439,233,378.02	393,985,000	565,978,000	547,171,000
RESIDUAL EQUITY TRANSFERS		2,573,499.36	363,000		
TOTAL COUNTY FUNDS	\$ 1	5,302,393,718.19 \$	15,268,956,000 \$	16,262,762,000 \$	16,307,791,000

## ANALYSIS OF REVENUE BY FUND -- SCHEDULE 4A FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
PROPERTY TAXES	659,889,201.86	676,262,000	671,516,000	671,516,000
OTHER TAXES	77,062,596.11	77,859,000	90,807,000	90,807,000
LICENSES PERMITS & FRANCHISES	13,332,986.85	13,883,000	15,155,000	15,155,000
FINES FORFEITURES & PENALTIES	7,378,443.65	7,310,000	7,396,000	7,396,000
REVENUE - USE OF MONEY & PROP	39,786,660.76	35,576,000	30,426,000	30,426,000
INTERGVMTL REVENUE - STATE	20,590,245.77	23,672,000	19,852,000	19,852,000
INTERGVMTL REVENUE - FEDERAL	7,401,979.72	21,735,000	1,835,000	1,835,000
INTERGVMTL REVENUE - OTHER	36,102,426.10	36,860,000	39,720,000	39,720,000
CHARGES FOR SERVICES	449,555,736.32	460,866,000	467,068,000	467,382,000
MISCELLANEOUS REVENUE	4,560,369.66	14,468,000	69,582,000	69,582,000
OTHER FINANCING SOURCES	249,618,041.36	116,208,000	108,951,000	108,951,000
RESIDUAL EQUITY TRANSFERS	243,434.43		16,000	16,000
TOTAL SPECIAL DISTRICTS	\$ 1,565,522,122.59 \$	1,484,699,000 \$	1,522,324,000 \$	1,522,638,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
SUMMARIZATION BY FUNCTION:				
GENERAL	1,418,945,454.66	1,336,038,000	3,260,911,000	3,089,634,000
PUBLIC PROTECTION	4,559,174,397.78	4,793,487,000	5,710,883,000	4,915,016,000
PUBLIC WAYS AND FACILITIES	254,513,272.21	333,423,000	383,964,000	383,964,000
HEALTH AND SANITATION	3,934,969,734.89	3,925,369,000	4,358,289,000	4,302,277,000
PUBLIC ASSISTANCE	4,747,716,375.81	5,117,240,000	5,634,249,000	5,484,057,000
EDUCATION	118,448,761.75	132,110,000	149,683,000	149,676,000
RECREATION & CULTURAL SERVICES	254,388,770.53	272,374,000	286,237,000	275,538,000
DEBT SERVICE	2,573,499.36			
TOTAL SPECIFIC FIN USES	\$ 15,290,730,266.99 \$	15,910,041,000 \$	19,784,216,000 \$	18,600,162,000
APPROP FOR CONTINGENCIES			81,992,000	50,939,000
PROVISIONS FOR RES/DESIG	672,141,996.00	268,947,000	166,646,000	162,218,000
TOTAL FINANCING REQUIREMENTS	\$ 15,962,872,262.99 \$	16,178,988,000 \$	20,032,854,000 \$	18,813,319,000
SUMMARIZATION BY FUND:				
GENERAL COUNTY				
GENERAL FUND	14,473,122,907.51	14,561,092,000	17,867,757,000	16,684,120,000
DETENTION FACILITIES DEBT SERVICE FUND	2,573,499.36			
TOTAL GENERAL COUNTY	\$ 14,475,696,406.87 \$	14,561,092,000 \$	17,867,757,000 \$	16,684,120,000
SPECIAL FUNDS				
AG-COMM-VEH ACO FD	305,497.31	114,000	125,000	125,000
AIR QUALITY IMPRO FD	1,315,760.74	1,258,000	1,257,000	1,257,000
ASSET DEV IMPL FUND	1,464,039.69	403,000	40,361,000	40,361,000
CABLE TV FRANCHISE	4,624,412.61	3,706,000	6,764,000	6,749,000
CHLD ABUSE/NEGL PREV	4,502,065.36	4,795,000	9,249,000	8,038,000
CIV CTR EMP PKG	6,215,596.63	6,436,000	6,517,000	6,517,000
CIVIC ART SPECIAL FUND	915,936.28	2,822,000	580,000	580,000
COURTHOUSE CNSTR FD	27,050,551.47	29,118,000	90,426,000	90,426,000
CRIM JUS FAC CONST	19,457,162.91	28,173,000	69,108,000	69,108,000
DA-ASSET FORFEITURE	1,158,000.00	1,536,000	2,933,000	2,933,000
DA-DRUG ABUSE-GANG			17,000	17,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
(1)	(2)	(5)	(+)	(3)
DEL VALLE ACO FD	1,611,941.13	282,000	723,000	723,000
DEPENDENCY CT FAC FD	3,927,549.00	3,933,000	6,077,000	6,077,000
DISPUTE RESOL FD	2,559,789.31	2,867,000	4,709,000	4,709,000
DNA ID FD-LOC SHARE	2,664,192.84	5,973,000	6,545,000	6,545,000
DOMESTIC VIOLENCE FD	2,072,422.78	2,267,000	3,054,000	3,054,000
FIRE DEPT DEV FEE-1		4,707,000	208,000	208,000
FIRE DEPT DEV FEE-2	5,311,099.40	2,204,000	4,000,000	4,000,000
FIRE DEPT DEV FEE-3	240,000.00		22,083,000	22,083,000
FIRE DEPT-HLCPTR ACO	22,301,440.66	10,237,000	5,529,000	5,529,000
FISH & GAME PROP FD	21,600.00	20,000	117,000	117,000
FORD THEATRE DEV FD	1,021,070.67	772,000	642,000	642,000
GAP LOAN CAP PROJ FD	33,763,326.58	8,712,000	119,239,000	119,239,000
HAZARDOUS WASTE SPCL	211,442.84	190,000	1,393,000	1,393,000
HLTH FAC CAPITAL IMPROV FUND	52,851,390.73	50,693,000	108,371,000	108,371,000
HS-EMS VEH REPL FD	784,000.00	933,000	1,001,000	1,001,000
HS-HOSP SVCS ACCT	7,031,029.14	10,863,000	10,858,000	10,858,000
HEALTH SERVICES - MEASURE B - ADMINISTRATIVE/OTHER	35,759,706.73	36,699,000	36,592,000	36,592,000
HEALTH SERVICES - MEASURE B - FINANCING ELEMENTS			9,324,000	5,324,000
HEALTH SERVICES - MEASURE B - HARBOR/UCLA MEDICAL	25,901,623.00	59,172,000	46,881,000	48,001,000
HEALTH SERVICES - MEASURE B - LAC+USC MEDICAL CENT	91,069,363.00	108,449,000	95,431,000	97,485,000
HEALTH SERVICES - MEASURE B - OLIVE VIEW MEDICAL C	25,641,014.00	43,791,000	37,100,000	37,926,000
HEALTH SERVICES - MEASURE B - PRIVATE FACILITIES	11,567,699.06	11,977,000	11,540,000	11,540,000
HEALTH SERVICES - MEASURE B - PSIP	1,264,019.47	8,166,000	4,716,000	4,716,000
LAC+USC NEW FACILITY	87,190,496.63	16,406,000	2,541,000	
PFU - LAC+USC REPLACEMENT ACO		15,586,000		
HS-PHYS SVCS ACCT	9,275,203.69	60,178,000	42,917,000	28,165,000
INFO TECH INFRASTRUC	11,456,879.60	10,000,000	27,001,000	22,001,000
ISAB MKTG		50,000	260,000	260,000
JURY OPER IMPRVMT FD			114,000	114,000
LAC+USC REPLACEMT FD	77,069,922.78	65,498,000		
LINKAGES SUPP PRG FD	601,513.00	565,000	670,000	670,000
MARINA REPLC-ACO FD	12,268,335.88	4,599,000	22,493,000	20,493,000
MENTAL HLTH SVS ACT	203,787,656.17	207,381,000	398,094,000	398,094,000
MISSION CANYON LANDFILL CLOSURE MAINT	1,182,113.85	1,200,000	5,430,000	5,430,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
MOTOR VEH-ACO FD	689,717.77	228,000	2,584,000	2,559,000
P&R PK IMPRV SPEC FD	546,084.81	920,000	2,675,000	2,675,000
P&R-GOLF COURSE FUND	3,708,710.09	7,853,000	18,023,000	18,023,000
P&R-OAK FOR MITIG FD	427,000.00	526,000	608,000	608,000
P&R-OFF HWY VEH FD	3,019,355.55	2,232,000	2,433,000	2,433,000
P&R-RECREATION FUND	1,833,556.49	2,338,000	3,989,000	3,989,000
P&R-SP DV FDS-REG PK	903,884.00	2,155,000	3,969,000	3,969,000
P&R-TESORO ADOBE PK	29,412.00	65,000	804,000	804,000
PH-A&D 1ST OFF DUI	72,000.00	1,113,000	1,315,000	1,240,000
PH-A&D 2ND OFF DUI	27,000.00	610,000	678,000	637,000
PH-A&D 3RD OFF DUI	8,000.00	14,000	16,000	14,000
PH-A&D PENAL CODE FD	1,000.00	141,000	169,000	158,000
PH-A&D PROP 36	25,829,153.90	22,228,000	22,228,000	22,228,000
PH-ALC ABSE EDUC PRV	841,000.00	970,000	1,082,000	998,000
PH-ALC DRUG PROB		1,585,000	1,678,000	1,551,000
PH-CHLD SEAT LOAN FD	2,030,198.27	2,303,000	2,290,000	2,341,000
PH-DRUG ABUSE ED PRV	14,000.00	19,000	22,000	21,000
PH-STATHAM AIDS FD	13,000.00	13,000	14,000	13,000
PH-STATHAM FUND	1,307,000.00	1,381,000	1,390,000	1,327,000
PK IN LIEU FEES-ACO	7,274,428.30	9,117,000	10,682,000	10,682,000
PRODUCTIVITY INV FD	5,275,204.57	6,265,000	19,967,000	9,967,000
PUB LIB DEV FEE #1	186,788.00	142,000	13,665,000	13,665,000
PUB LIB DEV FEE #2	55,398.00	55,000	936,000	936,000
PUB LIB DEV FEE #3	9,451.00	9,000	644,000	644,000
PUB LIB DEV FEE #4	7,426.00	8,000	502,000	502,000
PUB LIB DEV FEE #5	21,440.00	19,000	1,384,000	1,384,000
PUB LIB DEV FEE #6	15,322.00	22,000	567,000	567,000
PUB LIB DEV FEE #7	49,148.00	5,000	42,000	42,000
PUB LIBRARY-ACO FD	2,257,944.44	880,000	3,312,000	3,312,000
PUB LIBRARY-GEN	120,469,844.31	139,574,000	139,659,000	139,659,000
PW-ART 3-BIKEWAY FD	2,529,349.65	2,083,000	1,757,000	1,757,000
PW-AVIATION C P FD	2,613,723.56	5,056,000	3,509,000	3,509,000
PW-OFF ST MTR/PKG FD	253,235.02	249,000	753,000	753,000
PW-PROP C LOCAL RET	44,471,940.42	72,679,000	50,346,000	50,346,000

DESCRIPTION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED
(1)	(2)	(3)	(4)	(5)
PW-ROAD FUND	282,816,526.15	320,092,000	330,144,000	330,144,000
PW-SOLID WASTE MGMT	21,652,762.33	22,297,000	35,990,000	35,990,000
PW-SPCL ROAD DT #1	1,097,570.82	1,003,000	1,601,000	1,601,000
PW-SPCL ROAD DT #2	693,422.00	809,000	946,000	946,000
PW-SPCL ROAD DT #3	435,785.21	466,000	656,000	656,000
PW-SPCL ROAD DT #4	786,007.10	1,010,000	1,122,000	1,122,000
PW-SPCL ROAD DT #5	2,533,435.84	3,123,000	3,251,000	3,251,000
RR - MICROGRAPHICS	18,998,241.20	19,344,000	1,485,000	1,485,000
RR - MODERNIZATION AND IMPROVEMENT	43,980,061.99	15,122,000	5,649,000	5,649,000
RR - SOC SEC TRUNCATION		1,397,000	1,600,000	1,600,000
RR - VITALS AND HEALTH STATISTICS	2,932,926.52	5,644,000	1,474,000	1,474,000
RR- E-RECORDING		150,000	150,000	150,000
SHERIFF-AUTO FNGPRNT	13,987,314.92	19,040,000	60,811,000	60,811,000
SHERIFF-AUTOM FD	1,102,945.11	594,000	20,352,000	20,352,000
SHERIFF-CO WARR SYS	2,403,000.00	2,200,000	2,108,000	2,108,000
SHERIFF-INMATE WELF	50,934,029.02	61,129,000	73,434,000	73,434,000
SHERIFF-NARC ENF FD	7,004,651.40	7,278,000	22,755,000	22,755,000
SHERIFF-PROC FEE FD	516,329.68	9,450,000	10,220,000	10,220,000
SHERIFF-SPEC TRNG FD	1,864,168.63	4,914,000	7,845,000	7,845,000
SHERIFF-VEH THEFT FD	8,581,097.11	6,394,000	5,828,000	5,828,000
SMALL CLAIMS ADV PRG	648,000.00	852,000	994,000	994,000
TOTAL SPECIAL FUNDS	\$ 1,487,175,856.12 \$	1,617,896,000 \$	2,165,097,000 \$	2,129,199,000
TOTAL COUNTY FUNDS	\$ 15,962,872,262.99 \$	16,178,988,000 \$	20,032,854,000 \$	18,813,319,000 TO SCH. 1

TO SCH. 1 COL. 10

## SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8 FOR FISCAL YEAR 2009-10

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
TOTAL SPECIFIC FINANCING USES BY BUDGET UNIT (BROUGHT FWD)	\$	15,290,730,266.99 \$	15,910,041,000 \$	19,784,216,000 \$	18,600,162,000
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APPROP FOR CONTINGENCIES:					
*DEPENDENCY COURT FACILITIES PROGRAM FUND				45,000	45,000
*DISPUTE RESOLUTION FUND				267,000	267,000
*DNA IDENTIFICATION FUND - LOCAL SHARE				100,000	100,000
*DOMESTIC VIOLENCE PROGRAM FUND				146,000	146,000
*FORD THEATRE DEVELOPMENT FUND				22,000	22,000
*HEALTH SERVICES - EMS VEHICLE REPLACEMENT FUND				21,000	21,000
*HEALTH SERVICES - MEASURE B - FINANCING ELEMENTS				9,324,000	5,324,000
*INFORMATION SYSTEMS ADVISORY BODY (ISAB) MARKETING FUND				26,000	26,000
*JURY OPERATIONS IMPROVEMENT FUND				4,000	4,000
*LINKAGES SUPPORT PROGRAM FUND				29,000	29,000
*MENTAL HEALTH SERVICES ACT (MHSA) FUND				69,521,000	42,953,000
*PARKS AND RECREATION - GOLF COURSE FUND				2.000.000	2,000,000
*PUBLIC HEALTH - ALCOHOL ABUSE EDUCATION & PREVENTION				,,	2,000,000
FUND				77,000	
*PUBLIC HEALTH - ALCOHOL AND DRUG FIRST OFFENDER DUI FUND				76,000	
*PUBLIC HEALTH - ALCOHOL AND DRUG PENAL CODE FUND				11,000	
*PUBLIC HEALTH - ALCOHOL AND DRUG PROBLEM ASSESSMENT FUND				146,000	
*PUBLIC HEALTH - ALCOHOL AND DRUG SECOND OFFENDER					
DUI				41,000	
*PUBLIC HEALTH - CHILD SEAT RESTRAINT LOANER FUND				68,000	
*PUBLIC HEALTH - DRUG ABUSE EDUCATION & PREVENTION FUND				3,000	2.000
*PUBLIC HEALTH - STATHAM AIDS EDUCATION FUND				1,000	_,
*PUBLIC HEALTH - STATHAM FUND				64,000	
TOTAL FINANCING USES	\$	15,290,730,266.99 \$	15,910,041,000 \$	19,866,208,000 \$	18,651,101,000
PROVISIONS FOR RES/DESIG:					
GENERAL FUND		434,818,996.00	122,751,000	55,925,000	55,925,000

## SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8 FOR FISCAL YEAR 2009-10

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
*AG-COMM-VEH ACO FD		26,000		
*CABLE TV FRANCHISE	2,642,000.00	.,		
*CHLD ABUSE/NEGL PREV	1,771,000.00			
*CIVIC ART SPECIAL FUND		1,302,000		
*DEL VALLE ACO FD	125,000.00			
*DISPUTE RESOL FD			763,000	763,000
*DOMESTIC VIOLENCE FD	193,000.00		489,000	489,000
*FIRE DEPT DEV FEE-1		2,215,000		
*FIRE DEPT DEV FEE-2		605,000		
*FIRE DEPT-HLCPTR ACO	9,596,000.00	5,235,000	527,000	527,000
*FISH & GAME PROP FD	2,000.00			
*FORD THEATRE DEV FD		351,000	149,000	149,000
*HAZARDOUS WASTE SPCL		12,000		
*HS-EMS VEH REPL FD	784,000.00	851,000	840,000	840,000
*HS-HOSP SVCS ACCT	295,000.00	1,667,000	1,667,000	1,667,000
*HS-LAC+USC ACO	31,849,000.00	586,000		
*HS-PHYS SVCS ACCT		14,752,000	14,752,000	
*INFO TECH INFRASTRUC	649,000.00			
*LINKAGES SUPP PRG FD			9,000	9,000
*MARINA REPLC-ACO FD	7,565,000.00	904,000	5,145,000	3,145,000
*MENTAL HLTH SVS ACT	43,097,000.00	5,282,000	42,215,000	54,514,000
*P&R PK IMPRV SPEC FD		145,000	1,399,000	1,399,000
*P&R-GOLF COURSE FUND		2,653,000	8,023,000	8,023,000
*P&R-OAK FOR MITIG FD	427,000.00	526,000	558,000	558,000
*P&R-OFF HWY VEH FD	2,521,000.00	1,834,000	1,683,000	1,683,000
*P&R-RECREATION FUND			1,049,000	1,049,000
*P&R-SP DV FDS-REG PK			2,020,000	2,020,000
*P&R-TESORO ADOBE PK			193,000	193,000
*PH-A&D 1ST OFF DUI	72,000.00	613,000	739,000	740,000
*PH-A&D 2ND OFF DUI	27,000.00	333,000	360,000	333,000
*PH-A&D 3RD OFF DUI	8,000.00	10,000	10,000	8,000
*PH-A&D PENAL CODE FD	1,000.00	69,000	86,000	69,000
*PH-ALC ABSE EDUC PRV	52,000.00	145,000	145,000	145,000
*PH-ALC DRUG PROB		786,000	680,000	699,000

## SUMMARY OF COUNTY FINANCING REQUIREMENTS -- SCHEDULE 8 FOR FISCAL YEAR 2009-10

DESCRIPTION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED
(1)		(2)	(3)	(4)	(5)
*PH-CHLD SEAT LOAN FD		1,907,000.00	1,871,000	1,763,000	1,814,000
*PH-DRUG ABUSE ED PRV		2,000.00	5,000	5,000	5,000
*PH-STATHAM AIDS FD		5,000.00	6,000		
*PH-STATHAM FUND			29,000		
*PK IN LIEU FEES-ACO		6,675,000.00	7,497,000	6,338,000	6,338,000
*PRODUCTIVITY INV FD		2,785,000.00	3,190,000		
*PUB LIB DEV FEE #7		46,000.00			
*PUB LIBRARY-GEN		5,379,000.00	9,443,000	11,902,000	11,902,000
*PW-ART 3-BIKEWAY FD		992,000.00			
*PW-AVIATION C P FD			2,460,000	600,000	600,000
*PW-ROAD FUND		80,112,000.00	68,091,000	6,612,000	6,612,000
*PW-SOLID WASTE MGMT		1,165,000.00			
*RR - MICROGRAPHICS		17,858,000.00	1,131,000		
*RR - MODERNIZATION AND IMPROVEMENT		9,473,000.00	1,726,000		
*RR - VITALS AND HEALTH STATISTICS		1,689,000.00	493,000		
*SHERIFF-AUTO FNGPRNT		7,559,000.00	4,911,000		
*SHERIFF-NARC ENF FD			788,000		
*SHERIFF-PROC FEE FD			2,539,000		
*SHERIFF-SPEC TRNG FD			1,114,000		
TOTAL PROVISIONS FOR RES/DES	\$	672,141,996.00 \$	268,947,000 \$	166,646,000 \$	162,218,000
TOTAL FINANCING REQUIREMENTS	\$	15,962,872,262.99 \$	16,178,988,000 \$	20,032,854,000 \$	18,813,319,000
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AGREES WITH SCH 7 COL. 5

<sup>\*</sup> DENOTES SPECIAL FUND

DESCRIPTION		FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED
(1)		(2)	(3)	(4)	(5)
GENERAL					
LEGISLATIVE AND ADMINISTRATIVE					
BOARD OF SUPERVISORS		63,061,024.08	74,324,000	128,993,000	117,685,000
CHIEF EXECUTIVE OFFICER		59,083,439.88	57,927,000	60,104,000	60,104,000
TOTAL LEGISLATIVE AND ADMINISTRATIVE	\$	122,144,463.96 \$	132,251,000 \$	189,097,000 \$	177,789,000
FINANCE					
ASSESSOR		146,612,841.45	155,817,000	165,289,000	157,809,000
AUD-ECAPS PROJECT		26,832,550.65	26,250,000	26,250,000	28,005,000
AUDITOR-CONTROLLER		41,260,940.40	49,597,000	58,593,000	51,274,000
TREASURER & TAX COLLECTOR		58,687,548.31	57,330,000	68,561,000	61,069,000
TOTAL FINANCE	\$	273,393,880.81 \$	288,994,000 \$	318,693,000 \$	298,157,000
COUNSEL					
COUNTY COUNSEL		20,124,052.76	16,484,000	17,741,000	17,654,000
TOTAL COUNSEL	\$	20,124,052.76 \$	16,484,000 \$	17,741,000 \$	17,654,000
PERSONNEL					
AFFIRMATIVE ACTION COMPLIANCE		5,405,142.49	5,442,000	5,939,000	5,620,000
HUMAN RESOURCES		16,253,283.49	17,166,000	19,901,000	18,118,000
TOTAL PERSONNEL	\$	21,658,425.98 \$	22,608,000 \$	25,840,000 \$	23,738,000
ELECTIONS					
REGISTRAR-RECORDER AND COUNTY CLERK		136,133,343.45	125,008,000	144,678,000	137,222,000
TOTAL ELECTIONS	\$	136,133,343.45 \$	125,008,000 \$	144,678,000 \$	137,222,000
COMMUNICATION		40.000 = 4			
TELEPHONE UTILITIES	_	48,800.71	269,000	298,000	298,000
TOTAL COMMUNICATION	\$	48,800.71 \$	269,000 \$	298,000 \$	298,000
PROPERTY MANAGEMENT					
*ASSET DEVELOPMENT IMPLEMENTATION FUND		1,464,039.69	403,000	40,361,000	40,361,000
*CIVIC CENTER EMPLOYEE PARKING FUND		6,215,596.63	6,436,000	6,517,000	6,517,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
EXTRAORDINARY MAINTENANCE	20,577,931.04	19,000,000	86,630,000	86,630,000
INTERNAL SERVICES	93,174,072.51	108,554,000	126,752,000	119,148,000
RENT EXPENSE	16,308,453.31	18,929,000	23,180,000	23,180,000
UTILITIES	27,241,467.18	27,685,000	35,610,000	30,610,000
TOTAL PROPERTY MANAGEMENT	\$ 164,981,560.36 \$	181,007,000 \$	319,050,000 \$	306,446,000
PLANT ACQUISITION				
*COURTHOUSE CONSTRUCTION FUND	27,050,551.47	29,118,000	90,426,000	90,426,000
CP - AFFIRMATIVE ACTION	4,000.00		200,000	200,000
CP - ANIMAL CARE AND CONTROL	184,448.18	2,121,000	22,282,000	22,282,000
CP - ASSESSOR		2,183,000	217,000	217,000
CP - AUDITOR CONTROLLER	1,991,164.14	338,000	657,000	657,000
CP - BEACHES AND HARBORS	9,690,451.73	4,723,000	23,117,000	23,117,000
CP - BOARD OF SUPERVISORS EXECUTIVE OFFICE	76,026.16	1,163,000	20,000	20,000
CP - CHILDCARE FACILITIES			560,000	560,000
CP - COMMUNITY AND SENIOR SERVICES	162,536.07	250,000	2,221,000	2,221,000
CP - CONSUMER AFFAIRS	136,872.49	5,000		
CP - CORONER	527,468.09	3,897,000	23,340,000	23,340,000
CP - COUNTY COUNSEL	3,278,064.87	116,000		
CP - EAST LA CIVIC CENTER	192,710.97	73,000	86,000	86,000
CP - HEALTH SERVICES	5,995,906.41	17,755,000	20,403,000	20,403,000
CP - HUMAN RESOURCES			198,000	198,000
CP - INTERNAL SERVICES DEPARTMENT	521,925.04	1,058,000	60,159,000	60,159,000
CP - MENTAL HEALTH	1,317,761.85	2,030,000	6,761,000	6,761,000
CP - MILITARY AND VETERANS AFFAIRS	752,509.14	728,000	42,932,000	42,932,000
CP - MUSEUM OF NATURAL HISTORY	100,767.79	2,334,000	2,617,000	2,617,000
CP - PARKS AND RECREATION	49,011,018.28	27,308,000	182,578,000	182,578,000
CP - PROBATION	14,590,091.27	6,186,000	19,877,000	19,877,000
CP - PUBLIC DEFENDER	353,267.92		47,000	47,000
CP - PUBLIC HEALTH	1,943,553.18	114,000	7,642,000	7,642,000
CP - PUBLIC LIBRARY	30,764,999.91	13,365,000	46,537,000	46,537,000
CP - PUBLIC WAYS/FACILITIES	1,151,780.27	8,429,000	9,493,000	9,493,000
CP - SHERIFF DEPARTMENT	27,437,139.29	8,730,000	323,776,000	323,776,000
CP - TREASURER AND TAX COLLECTOR		80,000	251,000	251,000

DECODIDATION	FY 2007-08	FY 2008-09	FY 2009-10	FY 2009-10
DESCRIPTION	ACTUAL	ESTIMATED	REQUESTED	PROPOSED
(1)	(2)	(3)	(4)	(5)
CP - TRIAL COURTS	3,753,435.84	8,052,000	4,604,000	4,604,000
CP - VARIOUS CAPITAL PROJECTS	24,311,186.39	22,204,000	337,581,000	337,581,000
*CRIMINAL JUSTICE FACILITIES TEMPORARY CONSTRUCTION				
FUND	19,457,162.91	28,173,000	69,108,000	69,108,000
*GAP LOAN CAPITAL PROJECT FUND	33,763,326.58	8,712,000	119,239,000	119,239,000
*HEALTH FACILITIES CAPITAL IMPROVEMENT FUND	52,851,390.73	50,693,000	108,371,000	108,371,000
*LAC+USC REPLACEMENT FUND	77,069,922.78	65,498,000		
*MARINA REPLACEMENT A.C.O. FUND	4,703,335.88	3,695,000	17,348,000	17,348,000
*PARK IN-LIEU FEES A.C.O. FUND	599,428.30	1,620,000	4,344,000	4,344,000
*PUBLIC WORKS - AVIATION CAPITAL PROJECTS FUND	2,613,723.56	2,596,000	2,909,000	2,909,000
TOTAL PLANT ACQUISITION	\$ 396,357,927.49 \$	323,347,000 \$	1,549,901,000 \$	1,549,901,000
OTHER GENERAL				
*AGRICULTURAL COMMISSIONER - VEHICLE A.C.O. FUND	305,497.31	88,000	125,000	125,000
*CABLE TV FRANCHISE FUND	1,982,412.61	3,706,000	6,764,000	6,749,000
CHIEF INFORMATION OFFICE	4,944,694.44	5,496,000	6,497,000	5,178,000
CO EMP SICK LEAVE PAY	(150,000.00)	10,209,000		
CO RET/OASDI			4,300,000	4,300,000
DISABILITY	185,000.00			
*HEALTH SERVICES - EMS VEHICLE REPLACEMENT FUND		82,000	140,000	140,000
*INFORMATION TECHNOLOGY INFRASTRUCTURE FUND	10,807,879.60	10,000,000	27,001,000	22,001,000
INS-LIFE	12,000.00			
INSURANCE	4,636,776.41			
ISD-CUSTOMER DIRECT SERVICES & SUPPLIES	19,829.00			
JUDGMENTS & DAMAGES	60,267,162.31	23,812,000	21,694,000	21,694,000
L.A. COUNTY CAPITAL ASSET LEASING/ACQUISITION	4,105,949.35	500,000		
*MOTOR VEHICLES A.C.O. FUND	689,717.77	228,000	2,584,000	2,559,000
NONDEPARTMENTAL SPECIAL ACCOUNTS	76,171,335.09	83,706,000	146,867,000	146,042,000
PFU-ECONOMIC RESERVE			281,884,000	181,884,000
PFU-VARIOUS		2,314,000	46,854,000	46,854,000
*PRODUCTIVITY INVESTMENT FUND	2,490,204.57	3,075,000	19,967,000	9,967,000
PROJECT AND FACILITY DEVELOPMENT	48,386,249.20	52,501,000	60,729,000	60,729,000
PUBLIC WORKS	69,248,291.48	50,353,000	70,207,000	70,207,000
TOTAL OTHER GENERAL	\$ 284,102,999.14 \$	246,070,000 \$	695,613,000 \$	578,429,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
TOTAL GENERAL	\$ 1,418,945,454.66 \$	1,336,038,000 \$	3,260,911,000 \$	3,089,634,000
PUBLIC PROTECTION				
JUDICIAL				
ALTERNATE PUBLIC DEFENDER	47,686,564.19	52,674,000	57,922,000	53,969,000
CHILD SUPPORT SERVICES DEPARTMENT	183,159,745.97	185,520,000	174,494,000	174,153,000
DISTRICT ATTORNEY	312,337,146.67	328,585,000	339,390,000	324,967,000
*DISTRICT ATTORNEY - ASSET FORFEITURE FUND	1,158,000.00	1,536,000	2,933,000	2,933,000
*DISTRICT ATTORNEY - DRUG ABUSE-GANG DIVERSION FUND			17,000	17,000
GRAND JURY	1,523,208.97	1,743,000	1,814,000	1,742,000
*JURY OPERATIONS IMPROVEMENT FUND			110,000	110,000
PFU-PROBATION			12,943,000	12,943,000
PUBLIC DEFENDER	165,230,058.00	178,171,000	192,933,000	182,272,000
SPECIAL COURTS JUVENILE/MENTAL HEALTH	1,043,028.00	667,000		
SUPERIOR COURT - CENTRAL DISTRICT	45,909,962.44	44,275,000	43,328,000	41,155,000
SUPERIOR COURT - EAST DISTRICT	1,112,872.21	735,000	204,000	201,000
SUPERIOR COURT - NORTH CENTRAL DISTRICT	483,156.80	270,000	131,000	126,000
SUPERIOR COURT - NORTH DISTRICT	407,158.57	330,000	63,000	60,000
SUPERIOR COURT - NORTH VALLEY DISTRICT	930,020.20	579,000	198,000	194,000
SUPERIOR COURT - NORTHEAST DISTRICT	950,000.34	814,000	295,000	292,000
SUPERIOR COURT - NORTHWEST DISTRICT	1,039,917.30	673,000	68,000	65,000
SUPERIOR COURT - SOUTH CENTRAL DISTRICT	637,720.30	534,000	132,000	134,000
SUPERIOR COURT - SOUTH DISTRICT	554,857.01	577,000	228,000	215,000
SUPERIOR COURT - SOUTHEAST DISTRICT	1,312,971.51	701,000	318,000	315,000
SUPERIOR COURT - SOUTHWEST DISTRICT	984,686.32	843,000	148,000	129,000
SUPERIOR COURT - WEST DISTRICT	1,029,547.26	659,000	162,000	127,000
TRIAL COURT OPERATIONS-MOE CONTRIBUTION	263,532,315.51	260,963,000	295,938,000	295,938,000
TRIAL COURT OPERATIONS-UNALLOCATED-OTHER	58,137,958.85	48,404,000	64,389,000	48,704,000
TOTAL JUDICIAL	\$ 1,089,160,896.42 \$	1,109,253,000 \$	1,188,158,000 \$	1,140,761,000
POLICE PROTECTION				
OFFICE OF PUBLIC SAFETY	60,141,011.17	61,207,000	66,374,000	66,045,000

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
PFU-SHERIFF				4,005,000	4,005,000
SHERIFF - ADMINISTRATION		86,147,872.85	90,844,000	98,402,000	85,836,000
*SHERIFF - AUTOMATION FUND		1,102,945.11	594,000	20,352,000	20,352,000
SHERIFF - COURT SERVICES		203,649,372.04	214,465,000	216,701,000	214,907,000
SHERIFF - CUSTODY		783,349,515.72	812,604,000	883,843,000	857,095,000
SHERIFF - DETECTIVE SERVICES		116,287,517.59	121,043,000	185,366,000	111,824,000
SHERIFF - GENERAL SUPPORT SERVICES		444,186,722.21	434,052,000	643,698,000	428,551,000
*SHERIFF - NARCOTICS ENFORCEMENT SPECIAL FUND		7,004,651.40	6,490,000	22,755,000	22,755,000
SHERIFF - PATROL		791,549,388.27	835,300,000	966,467,000	803,310,000
*SHERIFF - PROCESSING FEE FUND		516,329.68	6,911,000	10,220,000	10,220,000
*SHERIFF - SPECIAL TRAINING FUND		1,864,168.63	3,800,000	7,845,000	7,845,000
*SHERIFF - VEHICLE THEFT PREVENTION PROGRAM FUND		8,581,097.11	6,394,000	5,828,000	5,828,000
TOTAL POLICE PROTECTION	\$	2,504,380,591.78 \$	2,593,704,000 \$	3,131,856,000 \$	2,638,573,000
DETENTION AND CORRECTION					
COMMUNITY-BASED CONTRACTS		3,002,720.41	2,959,000	3,855,000	3,855,000
PROBATION-CARE OF JUVENILE COURT WARDS		5,834,873.22	3,103,000	6,033,000	6,033,000
PROBATION-FIELD SERVICES		142,256,004.93	147,722,000	186,416,000	152,531,000
PROBATION-JUVENILE INSTITUTIONS SERVICES		304,754,141.17	324,101,000	354,655,000	321,153,000
PROBATION-SPECIAL SERVICES		103,124,649.82	106,555,000	130,190,000	110,808,000
PROBATION-SUPPORT SERVICES		110,105,528.93	117,878,000	252,525,000	107,947,000
TOTAL DETENTION AND CORRECTION	\$	669,077,918.48 \$	702,318,000 \$	933,674,000 \$	702,327,000
FIRE PROTECTION					
*DEL VALLE A.C.O. FUND		1,486,941.13	282,000	723,000	723,000
*FIRE DEPARTMENT DEVELOPER FEE - AREA 1		- 044 000 40	2,492,000	208,000	208,000
*FIRE DEPARTMENT DEVELOPER FEE - AREA 2		5,311,099.40	1,599,000	4,000,000	4,000,000
*FIRE DEPARTMENT DEVELOPER FEE - AREA 3		240,000.00		22,083,000	22,083,000
*FIRE DEPARTMENT HELICOPTER A.C.O. FUND	_	12,705,440.66	5,002,000	5,002,000	5,002,000
TOTAL FIRE PROTECTION	\$	19,743,481.19 \$	9,375,000 \$	32,016,000 \$	32,016,000
PROTECTION INSPECTION					
AGRICULTURAL COMMISSIONER-WEIGHTS & MEASURES		33,141,262.43	38,484,000	39,670,000	39,158,000
TOTAL PROTECTION INSPECTION	\$	33,141,262.43 \$	38,484,000 \$	39,670,000 \$	39,158,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
OTHER PROTECTION				
ANIMAL CARE & CONTROL	25,242,372.11	29,151,000	37,512,000	31,159,000
CONSUMER AFFAIRS	6,197,442.97	6,623,000	10,044,000	6,969,000
CORONER	26,923,162.76	27,645,000	30,131,000	26,863,000
DEPARTMENT OF OMBUDSMAN	1,148,289.21	1,247,000	1,396,000	
*DEPENDENCY COURT FACILITIES PROGRAM FUND	3,927,549.00	3,933,000	6,032,000	6,032,000
*DNA IDENTIFICATION FUND - LOCAL SHARE	2,664,192.84	5,973,000	6,445,000	6,445,000
EMERGENCY PREPAREDNESS & RESPONSE	12,423,862.72	65,806,000	32,771,000	32,771,000
FEDERAL & STATE DISASTER AID	10,719,492.87	20,000,000	50,000,000	50,000,000
FIRE DEPT - LIFEGUARDS	29,012,000.00	28,419,000	28,639,000	27,247,000
*FISH AND GAME PROPAGATION FUND	19,600.00	20,000	117,000	117,000
HUMAN RELATIONS COMMISSION	3,153,872.92	3,326,000	7,512,000	
INFORMATION SYSTEMS ADVISORY BODY (ISAB)	1,591,020.28	5,078,000	2,182,000	1,782,000
*INFORMATION SYSTEMS ADVISORY BODY (ISAB) MARKETING FUND		50.000	234,000	234,000
*PARKS AND RECREATION - OAK FOREST MITIGATION FUND		33,333	50,000	50,000
*PUBLIC HEALTH - CHILD SEAT RESTRAINT LOANER FUND	123,198.27	432,000	459,000	527,000
REGIONAL PLANNING	23,219,617.88	26,033,000	24,280,000	24,280,000
*REGISTRAR-RECORDER - MICROGRAPHICS FUND	1,140,241.20	18,213,000	1,485,000	1,485,000
*REGISTRAR-RECORDER - MODERNIZATION AND	1,110,211.20	10,210,000	1,100,000	1, 100,000
IMPROVEMENT FUND	34,507,061.99	13,396,000	5,649,000	5,649,000
*REGISTRAR-RECORDER - MULTI-COUNTY E-RECORDING				
PROJECT FUND		150,000	150,000	150,000
*REGISTRAR-RECORDER - SOCIAL SECURITY TRUNCATION		1,397,000	1,600,000	1,600,000
*REGISTRAR-RECORDER - VITALS AND HEALTH STATISTICS FUND	1,243,926.52	5,151,000	1,474,000	1,474,000
*SHERIFF - AUTOMATED FINGERPRINT IDENTIFICATION				
SYSTEM FUND	6,428,314.92	14,129,000	60,811,000	60,811,000
*SHERIFF - COUNTYWIDE WARRANT SYSTEM FUND	2,403,000.00	2,200,000	2,108,000	2,108,000
*SHERIFF - INMATE WELFARE FUND	50,934,029.02	61,129,000	73,434,000	73,434,000
*SMALL CLAIMS ADVISOR PROGRAM FUND	648,000.00	852,000	994,000	994,000
TOTAL OTHER PROTECTION	\$ 243,670,247.48 \$	340,353,000 \$	385,509,000 \$	362,181,000
TOTAL PUBLIC PROTECTION	\$ 4,559,174,397.78 \$	4,793,487,000 \$	5,710,883,000 \$	4,915,016,000

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
PUBLIC WAYS AND FACILITIES					
PUBLIC WAYS					
*PUBLIC WORKS - ARTICLE 3 - BIKEWAY FUND		1,537,349.65	2,083,000	1,757,000	1,757,000
*PUBLIC WORKS - OFF-STREET METER & PREFERENTIAL			0.40.000		
PARKING FUND		253,235.02	249,000	753,000	753,000
*PUBLIC WORKS - PROPOSITION C LOCAL RETURN FUND		44,471,940.42	72,679,000	50,346,000	50,346,000
*PUBLIC WORKS - ROAD FUND		202,704,526.15	252,001,000	323,532,000	323,532,000
*PUBLIC WORKS - SPECIAL ROAD DIST #1		1,097,570.82	1,003,000	1,601,000	1,601,000
*PUBLIC WORKS - SPECIAL ROAD DIST #2  *PUBLIC WORKS - SPECIAL ROAD DIST #3		693,422.00	809,000	946,000	946,000
*PUBLIC WORKS - SPECIAL ROAD DIST #3		435,785.21 786,007.10	466,000	656,000	656,000
*PUBLIC WORKS - SPECIAL ROAD DIST #4  *PUBLIC WORKS - SPECIAL ROAD DIST #5		2,533,435.84	1,010,000 3,123,000	1,122,000 3,251,000	1,122,000 3,251,000
TOTAL PUBLIC WAYS	\$	254,513,272.21 \$	333,423,000 \$	383,964,000 \$	383,964,000
TOTAL FUBLIC WATS	Ψ	204,010,272.21 φ	333,423,000 ¥	303,904,000 φ	303,904,000
TOTAL PUBLIC WAYS AND FACILITIES	\$	254,513,272.21 \$	333,423,000 \$	383,964,000 \$	383,964,000
HEALTH AND SANITATION					
HEALTH					
*AIR QUALITY IMPROVEMENT FUND		1,315,760.74	1,258,000	1,257,000	1,257,000
*HAZARDOUS WASTE SPECIAL FUND		211,442.84	178,000	1,393,000	1,393,000
HEALTH SERVICES - ADMINISTRATION		288,511,914.16	302,466,000	345,034,000	333,580,000
*HEALTH SERVICES - HOSPITAL SERVICES ACCOUNT		6,736,029.14	9,196,000	9,191,000	9,191,000
HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES		3,886,968.72	5,416,000	4,122,000	6,567,000
HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT		64,750,000.00	37,000,000	37,000,000	37,000,000
*HEALTH SERVICES - MEASURE B - ADMINISTRATIVE/OTHER		35,759,706.73	36,699,000	36,592,000	36,592,000
*HEALTH SERVICES - MEASURE B - HARBOR/UCLA MEDICAL CENTER		25,901,623.00	59,172,000	46,881,000	48,001,000
*HEALTH SERVICES - MEASURE B - LAC+USC MEDICAL CENTER		91,069,363.00	108,449,000	95,431,000	97,485,000
*HEALTH SERVICES - MEASURE B - OLIVE VIEW MEDICAL		, ,	, , , , , ,	, , , , , ,	, , , , , , , , , , , , , , , , , , , ,
CENTER		25,641,014.00	43,791,000	37,100,000	37,926,000
*HEALTH SERVICES - MEASURE B - PRIVATE FACILITIES		11,567,699.06	11,977,000	11,540,000	11,540,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
*HEALTH SERVICES - MEASURE B - PSIP	1,264,019.47	8,166,000	4,716,000	4,716,000
HEALTH SERVICES - OFFICE OF MANAGED CARE	122,796,472.20	133,206,000	166,444,000	166,444,000
*HEALTH SERVICES - PHYSICIAN SERVICES ACCOUNT	9,275,203.69	45,426,000	28,165,000	28,165,000
MENTAL HEALTH	1,268,485,149.12	1,333,653,000	1,632,031,000	1,568,664,000
*MENTAL HEALTH SERVICES ACT (MHSA) FUND	160,690,656.17	202,099,000	286,358,000	300,627,000
*MISSION CANYON LANDFILL CLOSURE MAINTENANCE	1,182,113.85	1,200,000	5,430,000	5,430,000
PFU-HEALTH SERVICES			41,284,000	41,284,000
*PUBLIC HEALTH - ALCOHOL AND DRUG FIRST OFFENDER DUI				
FUND		500,000	500,000	500,000
*PUBLIC HEALTH - ALCOHOL AND DRUG PENAL CODE FUND		72,000	72,000	89,000
*PUBLIC HEALTH - ALCOHOL AND DRUG PROBLEM		700 000	050,000	050 000
ASSESSMENT FUND		799,000	852,000	852,000
*PUBLIC HEALTH - ALCOHOL AND DRUG SECOND OFFENDER DUI		277,000	277,000	304,000
*PUBLIC HEALTH - ALCOHOL AND DRUG THIRD OFFENDER DUI		4,000	6,000	6,000
*PUBLIC HEALTH - PROP. 36 SUBSTANCE ABUSE TREATMENT FUND	25,829,153.90	22,228,000	22,228,000	22,228,000
*PUBLIC HEALTH - STATHAM AIDS EDUCATION FUND	8,000.00	7,000	13,000	13,000
*PUBLIC HEALTH - STATHAM FUND	1,307,000.00	1,352,000	1,326,000	1,327,000
PUBLIC HEALTH-ALCOHOL & DRUG PROGRAM ADMINISTRATION	200,298,907.85	191,749,000	210,269,000	210,309,000
PUBLIC HEALTH-ANTELOPE VALLEY REHAB CENTERS	7,799,564.44	7,888,000	8,145,000	8,182,000
PUBLIC HEALTH-OFFICE OF AIDS PROGRAMS AND POLICY	84,141,178.26	84,666,000	81,482,000	81,227,000
PUBLIC HEALTH-PUBLIC HEALTH PROGRAMS	336,715,814.00	338,371,000	376,846,000	369,801,000
TOTAL HEALTH	\$ 2,775,144,754.34 \$			3,430,700,000
HOSPITAL CARE				
COASTAL NETWORK	187,025,000.00	169,881,000	113,402,000	113,402,000
DHS ENTERPRISE FUND	42,345,370.00	100,001,000	110,402,000	110,102,000
ENT-SUB LAC+USC RPLC PROJECT	39,985,000.00	12,000,000		
LAC+USC HEALTHCARE NETWORK	403,836,000.00	358,325,000	281,933,000	304,121,000
*LAC+USC NEW FACILITY	55,341,496.63	16,406,000	2,541,000	00 1, 12 1,000
*PFU - LAC+USC REPLACEMENT ACO	, ,	15,000,000	_,- : : ,- • •	
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	79,090,000.00	70,825,000	94,020,000	80,313,000
SOUTHWEST NETWORK	87,869,000.00	54,885,000	89,937,000	92,176,000
	•			

VETERANS' SERVICES

## SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY -- SCHEDULE 8A FOR FISCAL YEAR 2009-10

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
VALLEYCARE NETWORK		152,120,942.35	122,210,000	147,740,000	147,740,000
TOTAL HOSPITAL CARE	\$	1,047,612,808.98 \$	819,532,000 \$	729,573,000 \$	737,752,000
CALIFORNIA CHILDRENS SERVICES  PUBLIC HEALTH-CHILDREN'S MEDICAL SERVICES  TOTAL CALIFORNIA CHILDRENS SERVICES	\$	91,724,409.24 91,724,409.24 \$	96,275,000 96,275,000 \$	100,741,000 100,741,000 \$	97,835,000 97,835,000
TOTAL GALII ONNIA GHIEDINENS SERVICES	Ψ	91,724,409.24 \$	90,273,000 \$	100,741,000 φ	97,033,000
SANITATION  *PUBLIC WORKS - SOLID WASTE MANAGEMENT FUND TOTAL SANITATION	\$	20,487,762.33 20,487,762.33 \$	22,297,000 22,297,000 \$	35,990,000 35,990,000 \$	35,990,000 35,990,000
TOTAL HEALTH AND SANITATION	\$	3,934,969,734.89 \$	3,925,369,000 \$	4,358,289,000 \$	4,302,277,000
PUBLIC ASSISTANCE					
ADMINISTRATION					
CHILDREN AND FAMILY SERVICES ADMINISTRATION		749,990,767.45	859,719,000	1,107,931,000	897,892,000
COMMUNITY & SENIOR SERVICES ADMINISTRATION		26,058,671.11	25,421,000	32,761,000	32,761,000
PFU-PUBLIC SOCIAL SERVICES		4 500 404 740 40	4 000 047 000	24,000	24,000
PUBLIC SOCIAL SERVICES ADMINISTRATION TOTAL ADMINISTRATION	\$	1,538,401,749.12 2,314,451,187.68 \$	1,608,317,000 2,493,457,000 \$	1,648,035,000 2,788,751,000 \$	1,852,285,000 2,782,962,000
TOTAL ADMINISTRATION	φ	Z,314,431,107.00 \$	2,493,457,000 φ	2,700,751,000 \$	2,762,962,000
AID PROGRAMS PSS-CAL WORK OPPORTUNITIES/RESPONSIBILITY TO KIDS		004 000 464 00	000 704 000	1 002 446 000	1 006 003 000
PSS-CASH ASSISTANCE PROGRAM FOR IMMIGRANTS		921,000,461.88 40,423,835.14	988,781,000 55,574,000	1,093,416,000 52,241,000	1,026,893,000 52,241,000
PSS-IN HOME SUPPORTIVE SERVICES		380,977,601.43	418,644,000	456,376,000	373,016,000
PSS-REFUGEE CASH ASSISTANCE		4,361,308.36	5,973,000	7,589,000	7,589,000
TOTAL AID PROGRAMS	\$	1,346,763,206.81 \$	1,468,972,000 \$	1,609,622,000 \$	1,459,739,000
OFNED II DELIEF					
GENERAL RELIEF PSS-INDIGENT AID		158,499,362.70	186,268,000	217,265,000	209,787,000
TOTAL GENERAL RELIEF	\$	158,499,362.70	186,268,000 \$	217,265,000 \$	209,787,000
	Ψ	100,π00,002.70 ψ	100,200,000 ψ	Σ11,200,000 ψ	200,101,000
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SUMMARY SCHEDULES

DESCRIPTION (1)		FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
MILITARY & VETERANS AFFAIRS		2,210,184.04	2,451,000	2,458,000	2,378,000
TOTAL VETERANS' SERVICES	\$	2,210,184.04 \$	2,451,000 \$	2,458,000 \$	2,378,000
OTHER ASSISTANCE					
*CHILD ABUSE AND NEGLECT PREVENTION PROGRAM FUND		2,731,065.36	4,795,000	9,249,000	8,038,000
DCFS - ADOPTION ASSISTANCE PROGRAM		223,385,157.17	239,098,000	242,682,000	242,682,000
DCFS - CHILD ABUSE PREVENTION PROGRAM		3,111,602.46	3,112,000	3,112,000	3,112,000
DCFS - FOSTER CARE		426,937,913.20	477,931,000	468,095,000	468,095,000
DCFS - KINGAP		52,372,426.00	53,612,000	52,437,000	52,437,000
DCFS - PSSF-FAMILY PRESERVATION		46,668,575.26	50,915,000	46,290,000	60,629,000
DCFS - SERIOUSLY EMOTIONALLY DISTURBED CHILDREN		31,441,345.93	36,469,000	37,247,000	37,247,000
DCSS - OLDER AMERICAN ACT		21,674,743.22	23,645,000	26,640,000	26,640,000
DCSS - WORKFORCE INVESTMENT ACT		33,219,902.21	32,149,000	56,322,000	56,232,000
*DISPUTE RESOLUTION FUND		2,559,789.31	2,867,000	3,679,000	3,679,000
*DOMESTIC VIOLENCE PROGRAM FUND		1,879,422.78	2,267,000	2,419,000	2,419,000
HOMELESS AND HOUSING PROGRAM		69,672,920.80	28,868,000	45,641,000	45,641,000
*LINKAGES SUPPORT PROGRAM FUND		601,513.00	565,000	632,000	632,000
PFU-CHILDREN AND FAMILY SERVICES		001,010100	333,533	11,308,000	11,308,000
PSS-COMMUNITY SERVICES BLOCK GRANT		4,644,058.02	5,156,000	5,200,000	5,200,000
PSS-OFFICE OF TRAFFIC SAFETY		220,432.00	-,,	-,,	-,,
PSS-REFUGEE EMPLOYMENT PROGRAM		4,671,567.86	4,643,000	5,200,000	5,200,000
TOTAL OTHER ASSISTANCE	\$	925,792,434.58 \$	966,092,000 \$	1,016,153,000 \$	1,029,191,000
TOTAL PUBLIC ASSISTANCE	\$	4,747,716,375.81 \$	5,117,240,000 \$	5,634,249,000 \$	5,484,057,000
EDUCATION					
LIBRARY SERVICES					
*PUBLIC LIBRARY		115,090,844.31	130,131,000	127,757,000	127,757,000
*PUBLIC LIBRARY - A.C.O. FUND		2,257,944.44	880,000	3,312,000	3,312,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #1		186,788.00	142,000	13,665,000	13,665,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #2		55,398.00	55,000	936,000	936,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #3		9,451.00	9,000	644,000	644,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #4		7,426.00	8,000	502,000	502,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
*PUBLIC LIBRARY DEVELOPER FEE AREA #5	21,440.00	19,000	1,384,000	1,384,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #6	15,322.00	22,000	567,000	567,000
*PUBLIC LIBRARY DEVELOPER FEE AREA #7	3,148.00	5,000	42,000	42,000
TOTAL LIBRARY SERVICES	\$ 117,647,761.75 \$	131,271,000 \$	148,809,000 \$	148,809,000
OTHER EDUCATION				
*PUBLIC HEALTH - ALCOHOL ABUSE EDUCATION & PREVENTION FUND	789,000.00	825,000	860,000	853,000
*PUBLIC HEALTH - DRUG ABUSE EDUCATION & PREVENTION FUND	12,000.00	14,000	14,000	14,000
TOTAL OTHER EDUCATION	\$ 801,000.00 \$	839,000 \$	874,000 \$	867,000
TOTAL EDUCATION	\$ 118,448,761.75 \$	132,110,000 \$	149,683,000 \$	149,676,000
RECREATION & CULTURAL SERVICES				
RECREATION FACILITIES				
BEACHES & HARBORS-BEACH	23,824,352.22	26,067,000	30,116,000	25,819,000
BEACHES & HARBORS-MARINA	16,017,773.32	18,215,000	18,215,000	14,688,000
*CIVIC ART SPECIAL FUND	915,936.28	1,520,000	580,000	580,000
PARKS & RECREATION	140,960,621.21	144,512,000	147,778,000	145,630,000
*PARKS AND REC - SPECIAL DEVELOPMENT FUND - REGIONAL				
PARKS	903,884.00	2,155,000	1,949,000	1,949,000
*PARKS AND RECREATION - GOLF COURSE FUND	3,708,710.09	5,200,000	8,000,000	8,000,000
*PARKS AND RECREATION - OFF-HIGHWAY VEHICLE FUND	498,355.55	398,000	750,000	750,000
*PARKS AND RECREATION - PARK IMPROVEMENT SPECIAL				
FUND	546,084.81	775,000	1,276,000	1,276,000
*PARKS AND RECREATION - RECREATION FUND	1,833,556.49	2,338,000	2,940,000	2,940,000
*PARKS AND RECREATION - TESORO ADOBE PARK FUND	29,412.00	65,000	611,000	611,000
PFU-PARKS AND RECREATION			1,656,000	1,656,000
TOTAL RECREATION FACILITIES	\$ 189,238,685.97 \$	201,245,000 \$	213,871,000 \$	203,899,000
CULTURAL SERVICES				
ARTS COMMISSION	9,679,663.58	10,483,000	10,033,000	9,306,000

DESCRIPTION (1)	FY 2007-08 ACTUAL (2)	FY 2008-09 ESTIMATED (3)	FY 2009-10 REQUESTED (4)	FY 2009-10 PROPOSED (5)
*FORD THEATRE DEVELOPMENT FUND LA PLAZA DE CULTURA Y ARTES MUSEUM OF ART	1,021,070.67 20,889,255.84	421,000 200,000 23,412,000	471,000 800,000 25,435,000	471,000 800,000 25,435,000
MUSEUM OF NATURAL HISTORY THE MUSIC CENTER	13,541,182.30 20,018,912.17	15,269,000 21,344,000	14,111,000 21,516,000	14,111,000 21,516,000
TOTAL CULTURAL SERVICES	\$ 65,150,084.56 \$	71,129,000 \$	72,366,000 \$	71,639,000
TOTAL RECREATION & CULTURAL SERVICES	\$ 254,388,770.53 \$	272,374,000 \$	286,237,000 \$	275,538,000
DEBT SERVICE				
RETIREMENT OF LONG-TERM DEBT  DETENTION FACILITIES DEBT SERVICE FUND	2,573,499.36			
TOTAL RETIREMENT OF LONG-TERM DEBT	\$ 2,573,499.36 \$	\$	\$	
TOTAL DEBT SERVICE	\$ 2,573,499.36 \$	\$	\$	
TOTAL SPECIFIC FINANCING USES	\$ 15,290,730,266.99 \$	15,910,041,000 \$	19,784,216,000 \$	18,600,162,000

<sup>\*</sup> DENOTES SPECIAL FUND



# Auditor-Controller Schedules Proprietary Funds

# SUMMARY OF INTERNAL SERVICE FUNDS -- SCHEDULE 10-A FOR FISCAL YEAR 2009-10

	AVAILABLE FINANCING					FINANCING REQUIREMENTS					
FUNDS	FUND BALA UNRESER UNDESIGN JUNE 30,	VED/ O ATED	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOI RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED		TOTAL
(1)	(2)		(3)	(4)	(5)	(6)	(7)	(8)	(9)		(10)
INTERNAL SERVICE FUNDS HEALTH CARE SELF-INS PW-INTERNAL SVC FD	8,1	10,000	7,281,000	71,608,000 572,654,000	79,718,000 579,935,000	79,718,000 571,804,000		8,131,00	0		79,718,000 579,935,000
TOTAL INTERNAL SERVICE FUNDS	\$ 8,1	10,000 \$	7,281,000 \$	644,262,000 \$	659,653,000	\$ 651,522,000	\$	\$ 8,131,00	0 \$	\$	659,653,000
	FROM SCH	. 10-B FI	ROM SCH. 10-C	S	UM OF COLS.	_		FROM SCH. 10-0	,	SU	IM OF COLS.
	COL. 6	6	COL. 3		2+3+4			COL. 4			6+7+8+9

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 10-B INTERNAL SERVICE FUNDS AS OF JUNE 30, 2009

	ACTUAL FUND	Less Fu	Less Fund Balance - Reserved/Designated					
FUNDS	BALANCE (PER AUDITOR) JUNE 30, 2009	ENCUMBRANCES/ COMMITMENTS	RESERVES	DESIGNATIONS	UNRESERVED/ UNDESIGNATED JUNE 30, 2009			
(1)	(2)	(3)	(4)	(5)	(	(6)		
INTERNAL SERVICE FUNDS HEALTH CARE SELF-INS						8,110,000		
TOTAL INTERNAL SERVICE FUNDS	\$	\$	\$	\$	\$	8,110,000		
					TO SO	CH. 10-A		

SUMMARY SCHEDULES

### DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS -- SCHEDULE 10-C INTERNAL SERVICE FUNDS FOR FISCAL YEAR 2009-10

FUNDS (1)	DES BAL	ESERVES/ IGNATIONS ANCE AS OF IE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
INTERNAL SERVICE FUNDS					
HEALTH CARE SELF-INS					
RES FOR IMPREST CASH		100,000			100,000
DES FOR ANTIC COST INCREASED		21,314,000			21,314,000
PW-INTERNAL SVC FD					
RES FOR ECAPS INVENTORIES		14,095,219			14,095,219
DESIGNATION FOR IT ENHANCEMENTS		1,200,000	1,200,000	1,450,000	1,450,000
DESIGNATION FOR AFS REPLACEMENT				600,000	600,000
DES FOR FIXED ASSET REPLACEMENT		6,081,000	6,081,000	6,081,000	6,081,000
TOTAL INTERNAL SERVICE FUNDS	\$	42,790,219 \$	7,281,000 \$	8,131,000	\$ 43,640,219
			TO SCH. 10-A	TO SCH. 10-A	
			COL. 3	COL. 8	

\*ENCUMBRANCES NOT INCLUDED

# SUMMARY OF HOSPITAL AND OTHER ENTERPRISE FUNDS -- SCHEDULE 11-A FOR FISCAL YEAR 2009-10

		AVAILABLE FIN	NANCING		FINANCING REQUIREMENTS				
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
HOSPITAL ENTERPRISE FUND COASTAL CLUSTER LAC+USC HLTHCRE NTWK RANCHO LOS AMIGOS SOUTHWEST NETWORK VALLEYCARE NETWORK TOTAL HOSPITAL	<u>S</u>		564,285,000 1,180,246,000 234,966,000 271,519,000 500,865,000	564,285,000 1,180,246,000 234,966,000 271,519,000 500,865,000	564,285,000 1,180,246,000 234,966,000 271,519,000 500,865,000				564,285,000 1,180,246,000 234,966,000 271,519,000 500,865,000
ENTERPRISE FUNDS	\$	\$ \$	2,751,881,000 \$	2,751,881,000	\$ 2,751,881,000	\$	\$	\$	\$ 2,751,881,000
OTHER ENTERPRISE FUNDS									
WATERWORKS DISTS WTRWKS DS #33ZNA	3,000		5,000	8,000	8.000				8,000
WTRWKS DS #332NA WTRWKS DS #39 1968-3	1,000	12,000	9,000	22,000	15,000		7,000		22,000
WTRWKS DT ACO #21	76,000	12,000	42,000	118,000	118,000		7,000		118,000
WTRWKS DT ACO #29	2,082,000	5,156,000	4,759,000	11,997,000	8,907,000		3,090,000		11,997,000
WTRWKS DT ACO #36	2,458,000	0,100,000	377,000	2,835,000	1,785,000		1,050,000		2,835,000
WTRWKS DT ACO #37	1,206,000		241,000	1,447,000	489,000		958,000		1,447,000
WTRWKS DT ACO #40	10,384,000	17,000,000	9,542,000	36,926,000	35,383,000		1,543,000		36,926,000
WTRWKS DT GEN #21	178,000	,,	255,000	433,000	433,000		,,		433,000
WTRWKS DT GEN #29	3,501,000		18,639,000	22,140,000	20,910,000		1,230,000		22,140,000
WTRWKS DT GEN #36	332,000	57,000	894,000	1,283,000	1,283,000				1,283,000
WTRWKS DT GEN #37	721,000	278,000	1,227,000	2,226,000	2,226,000				2,226,000
WTRWKS DT GEN #40	13,752,000		35,973,000	49,725,000	42,131,000	881,000	6,713,000		49,725,000
WTRWKS DT MDR ACO	5,513,000		912,000	6,425,000	5,602,000		823,000		6,425,000
WTRWKS DT MDR GEN	517,000		1,386,000	1,903,000	1,903,000				1,903,000
WW DS #39 Z A 1974-2	1,000	4,000	4,000	9,000	8,000		1,000		9,000
TOTAL WATERWORKS DISTS	\$ 40,725,000	\$ 22,507,000 \$	74,265,000 \$	137,497,000	\$ 121,201,000	\$ 881,000	\$ 15,415,000	\$	\$ 137,497,000
OTHER OE FUNDS PW-AVIATION ENT FD	1,422,000		3,365,000	4,787,000	4,787,000				4,787,000

SUMMARY SCHEDULES

# SUMMARY OF HOSPITAL AND OTHER ENTERPRISE FUNDS -- SCHEDULE 11-A FOR FISCAL YEAR 2009-10

		AVAILABLE FINANCING				FINANCING REQUIREMENTS						
FUNDS	UN	ND BALANCE NRESERVED/ DESIGNATED JNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY		TOTAL	
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)		(10)	
PW-TRANSIT OPER ENT		16,188,000	23,845,000	21,814,000	61,847,000	36,178,000		25,669,000			61,847,000	
TOTAL OTHER OE FUNDS	\$	17,610,000	\$ 23,845,000 \$	25,179,000 \$	66,634,000 \$	40,965,000	\$	\$ 25,669,000	\$	\$	66,634,000	
TOTAL OTHER ENTERPRISE FUNDS	\$	58,335,000	\$ 46,352,000 \$	99,444,000 \$	204,131,000 \$	162,166,000	\$ 881,000	\$ 41,084,000	\$	\$	204,131,000	
TOTAL HOSPITAL & OTHER ENTERPRISE FUNDS	\$	58,335,000 \$		2,851,325,000 \$	2,956,012,000	\$ 2,914,047,000	\$ 881,000	. , ,	\$	_	2,956,012,000	
	FR	OM SCH. 11-B COL. 6	FROM SCH. 11-C COL. 3	S	SUM OF COLS. 2+3+4			FROM SCH. 11-C COL. 4		SI	JM OF COLS. 6+7+8+9	

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 11-B HOSPITAL AND OTHER ENTERPRISE FUNDS AS OF JUNE 30, 2009

	ACTUAL FUND	Less Fund	Designated	FUND BALANCE	
FUNDS	BALANCE (PER AUDITOR) JUNE 30, 2009	ENCUMBRANCES/ COMMITMENTS	RESERVES	DESIGNATIONS	UNRESERVED/ UNDESIGNATED JUNE 30, 2009
(1)	(2)	(3)	(4)	(5)	(6)
OTHER ENTERPRISE FUNDS					
WATERWORKS DISTS					
WTRWKS DS #33ZNA					3,000
WTRWKS DS #39 1968-3					1,000
WTRWKS DT ACO #21					76,000
WTRWKS DT ACO #29					2,082,000
WTRWKS DT ACO #36					2,458,000
WTRWKS DT ACO #37					1,206,000
WTRWKS DT ACO #40					10,384,000
WTRWKS DT GEN #21					178,000
WTRWKS DT GEN #29					3,501,000
WTRWKS DT GEN #36					332,000
WTRWKS DT GEN #37					721,000
WTRWKS DT GEN #40					13,752,000
WTRWKS DT MDR ACO					5,513,000
WTRWKS DT MDR GEN					517,000
WW DS #39 Z A 1974-2					1,000
TOTAL WATERWORKS DISTS	\$	\$	\$	\$	\$ 40,725,000
OTHER OE FUNDS					
PW-AVIATION ENT FD					1,422,000
PW-TRANSIT OPER ENT					16,188,000
					10,100,000

SUMMARY SCHEDULES

# ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED -- SCHEDULE 11-B HOSPITAL AND OTHER ENTERPRISE FUNDS AS OF JUNE 30, 2009

	ACTUAL FUND	Less Fu	nd Balance - Reserved/	Designated		IND BALANCE
FUNDS (1)	BALANCE (PER AUDITOR) JUNE 30, 2009 (2)	ENCUMBRANCES/ COMMITMENTS (3)	RESERVES (4)	DESIGNATIONS (5)	UN	NRESERVED/ IDESIGNATED UNE 30, 2009 (6)
(1)	(=)	(0)	( · )	(0)		(0)
TOTAL OTHER OE FUNDS	\$	\$	\$	\$	\$	17,610,000
TOTAL OTHER ENTERPRISE FUNDS	\$	\$	\$	\$	\$	58,335,000
TOTAL HOSPITAL & OTHER ENTERPRISE FUNDS	\$	\$	\$	\$	\$	58,335,000
					T	O SCH. 11-A

COL. 2

# DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS -- SCHEDULE 11-C HOSPITAL AND OTHER ENTERPRISE FUNDS FOR FISCAL YEAR 2009-10

FUNDS	RESERVES/ DESIGNATIONS BALANCE AS OF JUNE 30, 2009	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR*
(1)	(2)	(3)	(4)	(5)
OTHER ENTERPRISE FUNDS				
WATERWORKS DISTS				
WTRWKS DS #33ZNA				
GENERAL RESERVE	4,000			4,000
WTRWKS DS #39 1968-3				
GENERAL RESERVE	12,000	12,000	7,000	7,000
WTRWKS DT ACO #29				
DES FOR WATER SYSTEM IMPROVMENT	5,156,000	5,156,000	3,090,000	3,090,000
WTRWKS DT ACO #36				
DES FOR WATER SYSTEM IMPROVMENT			1,050,000	1,050,000
WTRWKS DT ACO #37				
DES FOR WATER SYSTEM IMPROVMENT			958,000	958,000
WTRWKS DT ACO #40				
RES FOR LONG TERM LOANS RECEIVABLE	135,888			135,888
DES FOR WATER SYSTEM IMPROVMENT			1,543,000	1,543,000
DES FOR WATER BANKING PROJECTS	8,000,000	8,000,000		
DES FOR RECYCLED WATER PROJECTS	3,000,000	3,000,000		
DES FOR GROUNDWATER SUPPLY PROJECTS	6,000,000	6,000,000		
WTRWKS DT GEN #29				
DES FOR WATER SYSTEM IMPROVMENT			1,230,000	1,230,000
WTRWKS DT GEN #36				
DES FOR WATER SYSTEM IMPROVMENT	57,000	57,000		
WTRWKS DT GEN #37				
DES FOR WATER SYSTEM IMPROVMENT	278,000	278,000		
WTRWKS DT GEN #40				
DES FOR WATER SYSTEM IMPROVMENT			6,713,000	6,713,000
WTRWKS DT MDR ACO				
DES FOR WATER SYSTEM IMPROVMENT			823,000	823,000
WW DS #39 Z A 1974-2				
GENERAL RESERVE	4,000	4,000	1,000	1,000

# DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS -- SCHEDULE 11-C HOSPITAL AND OTHER ENTERPRISE FUNDS FOR FISCAL YEAR 2009-10

FUNDS (1)	DES BAL	ESERVES/ SIGNATIONS ANCE AS OF NE 30, 2009 (2)		NCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
TOTAL WATERWORKS DISTS	\$	22,646,888 \$	22,507,000 \$	15,415,000	\$ 15,554,888
OTHER OE FUNDS PW-TRANSIT OPER ENT DES FOR PROGRAM EXPANSION TOTAL OTHER OE FUNDS	\$	23,845,000 23,845,000 \$	23,845,000 23,845,000 \$	25,669,000 25,669,000	25,669,000 \$ 25,669,000
TOTAL OTHER ENTERPRISE FUNDS	\$	46,491,888 \$	46,352,000 \$ TO SCH. 11-A COL. 3	41,084,000 TO SCH. 11-A COL. 8	\$ 41,223,888

\*ENCUMBRANCES NOT INCLUDED

### 2009-10 OPERATING PLAN WATERWK DIST ACO #1

	F'	Y 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION		ACTUAL	<b>ESTIMATED</b>	BUDGET	REQUESTED	PROPOSED	BUDGET
FINANCING REQUIREMENTS							
GROSS TOTAL	\$		\$	\$	\$	\$	\$
TOTAL FINANCING REQMTS	\$		\$	\$	\$	\$	\$
AVAILABLE FINANCING							
OPER REVENUE	\$	4,652.61	\$	\$	\$	\$	\$
TOTAL AVAIL FINANCING	\$	4,652.61	\$	\$	\$	\$	\$
REVENUE DETAIL							
CHARGES FOR SERVICES -							
OTHER	\$	4,652.61	\$	\$	\$	\$	\$
TOTAL REVENUE DETAIL	\$	4,652.61	\$	\$	\$	\$	\$

### 2009-10 OPERATING PLAN WATERWK DIST GENERAL #21

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	Cł	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	F	REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	225,844.95	\$	257,000	\$	368,000	\$	432,000	\$	432,000	\$	64,000
OTHER CHARGES						1,000		1,000		1,000		
TOTAL OPER EXP		225,844.95		257,000		369,000		433,000		433,000		64,000
GROSS TOTAL	\$	225,844.95	\$	257,000	\$	369,000	\$	433,000	\$	433,000	\$	64,000
APPROP FOR CONTINGENCY						44,000						(44,000)
PROV FOR RES/DES												
DESIGNATION		59,000.00		58,000		58,000						(58,000)
TOTAL RES/DES		59,000.00		58,000		58,000						(58,000)
TOTAL FINANCING REQMTS	\$	284,844.95	\$	315,000	\$	471,000	\$	433,000	\$	433,000	\$	(38,000)
AVAILABLE FINANCING												
FUND BALANCE	\$	183,000.00	\$	191,000	\$	191,000	\$	178,000	\$	178,000	\$	(13,000)
CANCEL RES/DES		58,089.00		59,000		59,000		•		,		(59,000)
OPER REVENUE		170,676.79		177,000		166,000		187,000		187,000		21,000
NON-OPER REVENUE		63,830.66		66,000		55,000		68,000		68,000		13,000
TOTAL AVAIL FINANCING	\$	475,596.45	\$	493,000	\$	471,000	\$	433,000	\$	433,000	\$	(38,000)
REVENUE DETAIL												
PROP TAXES - CURRENT - SEC	\$	51,983.10	\$	55,000	\$	52,000	\$	57,000	\$	57,000	\$	5,000
PROP TAXES - CURRENT -	Ψ	01,000.10	Ψ	33,000	Ψ	02,000	Ψ	37,000	Ψ	37,000	Ψ	0,000
UNSEC		2,583.35		3,000		2,000		3,000		3,000		1,000
PROP TAXES - PRIOR - SEC		(779.37)		•		,		•		,		,
PROP TAXES - PRIOR - UNSEC		(133.12)										
SUPPLEMENTAL PROP TAXES -		( /										
CURR		3,149.10										
SUPPLEMENTAL PROP TAXES-												
PRIOR		(726.76)										
PEN INT & COSTS-DEL TAXES		336.91										
INTEREST		7,754.36		8,000		1,000		8,000		8,000		7,000
RENTS & CONCESSIONS		0.01										
HOMEOWNER PROP TAX RELIEF		498.08										
CHARGES FOR SERVICES -												
OTHER		170,160.30		177,000		166,000		187,000		187,000		21,000
OTHER SALES		0.16										
MISCELLANEOUS		(318.67)										
TOTAL REVENUE DETAIL	\$	234,507.45	\$	243,000	\$	221,000	\$	255,000	\$	255,000	\$	34,000

# 2009-10 OPERATING PLAN WATERWK DIST ACO #21

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SERVICES & SUPPLIES	\$ 180.20	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$	
OTHER CHARGES	33,482.03	36,000	36,000	36,000	36,000		
FIXED ASSETS - B & I	25,909.45		75,000	81,000	81,000		6,000
TOTAL OPER EXP	59,571.68	37,000	112,000	118,000	118,000		6,000
GROSS TOTAL	\$ 59,571.68	\$ 37,000	\$ 112,000	\$ 118,000	\$ 118,000	\$	6,000
TOTAL FINANCING REQMTS	\$ 59,571.68	\$ 37,000	\$ 112,000	\$ 118,000	\$ 118,000	\$	6,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 92,000.00	\$ 72,000	\$ 72,000	\$ 76,000	\$ 76,000	\$	4,000
CANCEL RES/DES	123.00						
OPER REVENUE	34,910.91	37,000	37,000	38,000	38,000		1,000
NON-OPER REVENUE	4,203.82	4,000	3,000	4,000	4,000		1,000
TOTAL AVAIL FINANCING	\$ 131,237.73	\$ 113,000	\$ 112,000	\$ 118,000	\$ 118,000	\$	6,000
REVENUE DETAIL							
PEN INT & COSTS-DEL TAXES	\$ 271.05	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$	
INTEREST	4,203.82	4,000	3,000	4,000	4,000		1,000
ASSESS & TAX COLLECT FEES	9,496.86	10,000	10,000	10,000	10,000		
CHARGES FOR SERVICES -							
OTHER	25,143.00	26,000	26,000	27,000	27,000		1,000
TOTAL REVENUE DETAIL	\$ 39,114.73	\$ 41,000	\$ 40,000	\$ 42,000	\$ 42,000	\$	2,000

# 2009-10 OPERATING PLAN WATERWK DIST GENERAL #29

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	CF	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	ı	REQUESTED		PROPOSED	O.	BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	16,171,600.72	\$	16,868,000	\$	19,037,000	\$	20,531,000	\$	20,531,000	\$	1,494,000
FIXED ASSETS - EQUIPMENT	٣	17,821.20	Ψ	10,000,000	٧	10,007,000	٧	309,000	۳	309,000	۳	309,000
TOTAL OPER EXP		16,189,421.92		16,868,000		19,037,000		20,840,000		20,840,000		1,803,000
RESIDUAL EQUITY TRANSFER		(11,856.00)		127,000		127,000		70,000		70.000		(57,000)
GROSS TOTAL	\$	16,177,565.92	\$	16,995,000	\$	19,164,000	\$	20,910,000	\$	20,910,000	\$	1,746,000
APPROP FOR CONTINGENCY	Ψ	10,111,000.02	Ψ	10,555,000	Ψ	1,105,000	Ψ	20,510,000	Ψ	20,510,000	Ψ	(1,105,000)
PROV FOR RES/DES						1,100,000						(1,105,000)
DESIGNATION								1,230,000		1,230,000		1 220 000
TOTAL RES/DES								1,230,000		1,230,000		1,230,000
TOTAL FINANCING REQMTS	•	16 177 565 00	Φ	16 005 000	¢	20,260,000	¢		Φ		¢.	
TOTAL FINANCING REQWIS	\$	16,177,565.92	\$	16,995,000	\$	20,269,000	\$	22,140,000	\$	22,140,000	ф	1,871,000
AVAILABLE EINANCING												
AVAILABLE FINANCING	æ	0.740.000.00	Φ	2 447 000	Φ.	2 447 000	Φ.	2 504 000	Φ	2 504 000	œ.	54.000
FUND BALANCE	\$	2,718,000.00	Ф	3,447,000	Ф	3,447,000	Ф	3,501,000	Ф	3,501,000	Ф	54,000
CANCEL RES/DES		124,187.00		80,000		40.005.000		47 770 000		47 770 000		4 707 000
OPER REVENUE		15,956,955.61		16,123,000		16,035,000		17,772,000		17,772,000		1,737,000
NON-OPER REVENUE	_	825,564.39	•	846,000	•	787,000	•	867,000	•	867,000	•	80,000
TOTAL AVAIL FINANCING	\$	19,624,707.00	\$	20,496,000	\$	20,269,000	\$	22,140,000	\$	22,140,000	\$	1,871,000
DEVENUE DETAIL												
REVENUE DETAIL	Φ	040 007 00	Φ	057.000	Φ.	040,000	Φ	677.000	Φ	077 000	Φ.	50.000
PROP TAXES - CURRENT - SEC	\$	618,397.36	<b>\$</b>	657,000	\$	618,000	<b>\$</b>	677,000	<b>Þ</b>	677,000	Ъ	59,000
PROP TAXES - CURRENT - UNSEC		30,827.00		30,000		28,000		31,000		31,000		3,000
PROP TAXES - PRIOR - SEC		(9,542.85)		30,000		20,000		31,000		31,000		3,000
PROP TAXES - PRIOR - UNSEC		,										
SUPPLEMENTAL PROP TAXES -		(1,694.29)										
CURR		37,817.24										
SUPPLEMENTAL PROP TAXES-		01,011.24										
PRIOR		(8,759.27)										
PEN INT & COSTS-DEL TAXES		4,087.46		4,000		3,000		4,000		4,000		1,000
INTEREST		158,519.20		159,000		141,000		159,000		159,000		18,000
RENTS & CONCESSIONS		1.36		,		,		,		,		,
HOMEOWNER PROP TAX		1.00										
RELIEF		5,946.32		6,000		5,000		6,000		6,000		1,000
STATE - OTHER		15,462.94				•		•				
CHARGES FOR SERVICES -												
OTHER		15,913,225.57		16,113,000		16,027,000		17,762,000		17,762,000		1,735,000
OTHER SALES		10.88										
MISCELLANEOUS		18,221.08										
TOTAL REVENUE DETAIL	\$	16,782,520.00	\$	16,969,000	\$	16,822,000	\$	18,639,000	\$	18,639,000	\$	1,817,000

### 2009-10 OPERATING PLAN WATERWK DIST ACO #29

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	CF	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	F	REQUESTED		PROPOSED	0.	BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	6,073.43	\$	10,000	\$	10,000	\$	20,000	\$	20,000	\$	10,000
FIXED ASSETS - B & I		1,252,908.53		6,281,000		6,281,000		8,887,000		8,887,000		2,606,000
TOTAL OPER EXP		1,258,981.96		6,291,000		6,291,000		8,907,000		8,907,000		2,616,000
GROSS TOTAL	\$	1,258,981.96	\$	6,291,000	\$	6,291,000	\$	8,907,000	\$	8,907,000	\$	2,616,000
APPROP FOR CONTINGENCY						943,000						(943,000)
PROV FOR RES/DES												
DESIGNATION		177,000.00		5,156,000		5,156,000		3,090,000		3,090,000		(2,066,000)
TOTAL RES/DES		177,000.00		5,156,000		5,156,000		3,090,000		3,090,000		(2,066,000)
TOTAL FINANCING REQMTS	\$	1,435,981.96	\$	11,447,000	\$	12,390,000	\$	11,997,000	\$	11,997,000	\$	(393,000)
AVAILABLE FINANCING												
FUND BALANCE	\$	2,481,000.00	\$	7,659,000	\$	7,659,000	\$	2,082,000	\$	2,082,000	\$	(5,577,000)
CANCEL RES/DES		1,498,799.00		177,000		177,000		5,156,000		5,156,000		4,979,000
OPER REVENUE		3,104,008.49		3,629,000		2,676,000		2,641,000		2,641,000		(35,000)
NON-OPER REVENUE		2,010,561.98		2,064,000		1,878,000		2,118,000		2,118,000		240,000
TOTAL AVAIL FINANCING	\$	9,094,369.47	\$	13,529,000	\$	12,390,000	\$	11,997,000	\$	11,997,000	\$	(393,000)
DEVENUE DETAIL												
REVENUE DETAIL	•	4 004 407 40	Φ	4 700 000	Φ.	4 000 000	Φ.	4 775 000	Φ	4 775 000	Φ.	455.000
PROP TAXES - CURRENT - SEC	\$	1,621,187.48	<b>\$</b>	1,723,000	Ъ	1,620,000	<b>\$</b>	1,775,000	Þ	1,775,000	Þ	155,000
PROP TAXES - CURRENT - UNSEC		80,815.88		79,000		70,000		81,000		81,000		11,000
PROP TAXES - PRIOR - SEC		(25,017.96)		79,000		70,000		01,000		01,000		11,000
PROP TAXES - PRIOR - UNSEC		(4,441.74)										
SUPPLEMENTAL PROP TAXES -		(4,441.14)										
CURR		99,141.59										
SUPPLEMENTAL PROP TAXES-		,										
PRIOR		(22,963.39)										
PEN INT & COSTS-DEL TAXES		16,743.14		17,000		26,000		17,000		17,000		(9,000)
INTEREST		261,840.12		262,000		188,000		262,000		262,000		74,000
HOMEOWNER PROP TAX												
RELIEF		15,588.88		15,000		15,000		15,000		15,000		
ASSESS & TAX COLLECT FEES		430,370.45		444,000		442,000		444,000		444,000		2,000
PLANNING & ENGINEERING												
SERVICE		4,779.75										
CHARGES FOR SERVICES - OTHER		2,632,466.45		3,153,000		2,193,000		2,165,000		2,165,000		(28,000)
SPECIAL ASSESSMENTS		4,059.82		3, 133,000		۷,۱۶۵,000		۷, ۱۵۵,000		۷,۱۵۵,000		(∠0,000)
TOTAL REVENUE DETAIL	\$	5,114,570.47	\$	5,693,000	\$	4,554,000	\$	4,759,000	\$	4,759,000	\$	205,000
TO THE NEVEROL DE THE	Ψ	5,114,570.47	Ψ	3,033,000	Ψ	4,004,000	Ψ	4,7 33,000	Ψ	4,733,000	Ψ	200,000

### 2009-10 OPERATING PLAN WATERWK DIST GENERAL #36

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							
OPERATING EXPENSE							
SERVICES & SUPPLIES	\$ 831,402.00	\$ 895,000	\$ 1,003,000	\$ 1,283,000	\$ 1,283,000	\$	280,000
TOTAL OPER EXP	831,402.00	895,000	1,003,000	1,283,000	1,283,000		280,000
GROSS TOTAL	\$ 831,402.00	\$ 895,000	\$ 1,003,000	\$ 1,283,000	\$ 1,283,000	\$	280,000
APPROP FOR CONTINGENCY			150,000				(150,000)
PROV FOR RES/DES							
DESIGNATION		57,000	57,000				(57,000)
TOTAL RES/DES		57,000	57,000				(57,000)
TOTAL FINANCING REQMTS	\$ 831,402.00	\$ 952,000	\$ 1,210,000	\$ 1,283,000	\$ 1,283,000	\$	73,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 282,000.00	\$ 384,000	\$ 384,000	\$ 332,000	\$ 332,000	\$	(52,000)
CANCEL RES/DES	66,770.00	6,000		57,000	57,000		57,000
OPER REVENUE	850,779.56	878,000	816,000	878,000	878,000		62,000
NON-OPER REVENUE	16,069.84	16,000	10,000	16,000	16,000		6,000
TOTAL AVAIL FINANCING	\$ 1,215,619.40	\$ 1,284,000	\$ 1,210,000	\$ 1,283,000	\$ 1,283,000	\$	73,000
REVENUE DETAIL							
INTEREST	\$ 16,069.84	\$ 16,000	\$ 10,000	\$ 16,000	\$ 16,000	\$	6,000
RENTS & CONCESSIONS	0.14						
CHARGES FOR SERVICES -							
OTHER	851,222.53	878,000	816,000	878,000	878,000		62,000
OTHER SALES	1.23						
MISCELLANEOUS	 (444.34)						
TOTAL REVENUE DETAIL	\$ 866,849.40	\$ 894,000	\$ 826,000	\$ 894,000	\$ 894,000	\$	68,000

# 2009-10 OPERATING PLAN WATERWK DIST ACO #36

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	Cł	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	F	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SERVICES & SUPPLIES	\$ 1,313.91	\$ 4,000	\$ 4,000	\$	10,000	\$ 10,000	\$	6,000
FIXED ASSETS - B & I	168,695.30	68,000	2,558,000		1,775,000	1,775,000		(783,000)
TOTAL OPER EXP	170,009.21	72,000	2,562,000		1,785,000	1,785,000		(777,000)
GROSS TOTAL	\$ 170,009.21	\$ 72,000	\$ 2,562,000	\$	1,785,000	\$ 1,785,000	\$	(777,000)
APPROP FOR CONTINGENCY			24,000					(24,000)
PROV FOR RES/DES								
DESIGNATION					1,050,000	1,050,000		1,050,000
TOTAL RES/DES					1,050,000	1,050,000		1,050,000
TOTAL FINANCING REQMTS	\$ 170,009.21	\$ 72,000	\$ 2,586,000	\$	2,835,000	\$ 2,835,000	\$	249,000
AVAILABLE FINANCING								
FUND BALANCE	\$ 1,059,000.00	\$ 2,154,000	\$ 2,154,000	\$	2,458,000	\$ 2,458,000	\$	304,000
CANCEL RES/DES	909,425.00							
OPER REVENUE	242,246.74	262,000	275,000		262,000	262,000		(13,000)
NON-OPER REVENUE	 113,129.55	114,000	157,000		115,000	115,000		(42,000)
TOTAL AVAIL FINANCING	\$ 2,323,801.29	\$ 2,530,000	\$ 2,586,000	\$	2,835,000	\$ 2,835,000	\$	249,000
REVENUE DETAIL								
PROP TAXES - CURRENT - SEC	\$ 38,581.38	\$ 41,000	\$ 38,000	\$	42,000	\$ 42,000	\$	4,000
PROP TAXES - CURRENT -	4 020 25	0.000	0.000		0.000	0.000		
UNSEC PRIOR OF C	1,932.35	2,000	2,000		2,000	2,000		
PROP TAXES - PRIOR - SEC	(559.12)							
PROP TAXES - PRIOR - UNSEC SUPPLEMENTAL PROP TAXES -	(109.01)							
CURR	2.293.10							
SUPPLEMENTAL PROP TAXES-	2,230.10							
PRIOR	(500.68)							
PEN INT & COSTS-DEL TAXES	2,057.17	2,000	2,000		2,000	2,000		
INTEREST	71,491.53	71,000	117,000		71,000	71,000		(46,000)
HOMEOWNER PROP TAX					•			,
RELIEF	371.82							
ASSESS & TAX COLLECT FEES	65,703.75	67,000	66,000		67,000	67,000		1,000
CHARGES FOR SERVICES -								
OTHER	 174,114.00	193,000	207,000		193,000	193,000		(14,000)
TOTAL REVENUE DETAIL	\$ 355,376.29	\$ 376,000	\$ 432,000	\$	377,000	\$ 377,000	\$	(55,000)

### 2009-10 OPERATING PLAN WATERWK DIST GENERAL #37

_	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	CH	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	F	REQUESTED	PROPOSED	-	BUDGET
FINANCING REQUIREMENTS								
OPERATING EXPENSE								
SERVICES & SUPPLIES	\$ 1,018,041.81	\$ 1,426,000	\$ 1,748,000	\$	2,226,000	\$ 2,226,000	\$	478,000
TOTAL OPER EXP	1,018,041.81	1,426,000	1,748,000		2,226,000	2,226,000		478,000
GROSS TOTAL	\$ 1,018,041.81	\$ 1,426,000	\$ 1,748,000	\$	2,226,000	\$ 2,226,000	\$	478,000
APPROP FOR CONTINGENCY			262,000					(262,000)
PROV FOR RES/DES								
DESIGNATION		278,000	278,000					(278,000)
TOTAL RES/DES		278,000	278,000					(278,000)
TOTAL FINANCING REQMTS	\$ 1,018,041.81	\$ 1,704,000	\$ 2,288,000	\$	2,226,000	\$ 2,226,000	\$	(62,000)
AVAILABLE FINANCING								
FUND BALANCE	\$ 313,000.00	\$ 1,196,000	\$ 1,196,000	\$	721,000	\$ 721,000	\$	(475,000)
CANCEL RES/DES	14,776.00	6,000			278,000	278,000		278,000
OPER REVENUE	1,745,624.69	1,079,000	945,000		1,080,000	1,080,000		135,000
NON-OPER REVENUE	140,426.70	144,000	147,000		147,000	147,000		
TOTAL AVAIL FINANCING	\$ 2,213,827.39	\$ 2,425,000	\$ 2,288,000	\$	2,226,000	\$ 2,226,000	\$	(62,000)
REVENUE DETAIL								
PROP TAXES - CURRENT - SEC	\$ 106,133.02	\$ 113,000	\$ 106,000	\$	116,000	\$ 116,000	\$	10,000
PROP TAXES - CURRENT -								
UNSEC	5,222.35	5,000	4,000		5,000	5,000		1,000
PROP TAXES - PRIOR - SEC	(1,553.38)							
PROP TAXES - PRIOR - UNSEC	(278.11)							
SUPPLEMENTAL PROP TAXES - CURR	6.347.47							
SUPPLEMENTAL PROP TAXES-	6,347.47							
PRIOR	(1,447.32)							
PEN INT & COSTS-DEL TAXES	675.35	1,000			1,000	1,000		1,000
INTEREST	26,002.67	26,000	37,000		26,000	26,000		(11,000)
RENTS & CONCESSIONS	0.19	,,,,,,	,		,,			(**,****)
HOMEOWNER PROP TAX								
RELIEF	1,006.74	1,000	1,000		1,000	1,000		
CHARGES FOR SERVICES -								
OTHER	1,044,470.27	1,077,000	944,000		1,078,000	1,078,000		134,000
OTHER SALES	1.60							
MISCELLANEOUS	699,470.54							
TOTAL REVENUE DETAIL	\$ 1,886,051.39	\$ 1,223,000	\$ 1,092,000	\$	1,227,000	\$ 1,227,000	\$	135,000

# 2009-10 OPERATING PLAN WATERWK DIST ACO #37

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET		REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	682.11	\$	2,000	\$	2,000	\$	10,000	\$	10,000	\$	8,000
FIXED ASSETS - B & I		88,944.51		98,000		1,226,000		479,000		479,000		(747,000)
TOTAL OPER EXP		89,626.62		100,000		1,228,000		489,000		489,000		(739,000)
GROSS TOTAL	\$	89,626.62	\$	100,000	\$	1,228,000	\$	489,000	\$	489,000	\$	(739,000)
APPROP FOR CONTINGENCY						117,000						(117,000)
PROV FOR RES/DES												
DESIGNATION								958,000		958,000		958,000
TOTAL RES/DES								958,000		958,000		958,000
TOTAL FINANCING REQMTS	\$	89,626.62	\$	100,000	\$	1,345,000	\$	1,447,000	\$	1,447,000	\$	102,000
AVAILABLE FINANCING												
FUND BALANCE	\$	616,000.00	\$	1,065,000	\$	1,065,000	\$	1,206,000	\$	1,206,000	\$	141,000
OPER REVENUE		499,076.20		202,000		220,000		202,000		202,000		(18,000)
NON-OPER REVENUE		39,156.84		39,000		60,000		39,000		39,000		(21,000)
TOTAL AVAIL FINANCING	\$	1,154,233.04	\$	1,306,000	\$	1,345,000	\$	1,447,000	\$	1,447,000	\$	102,000
REVENUE DETAIL												
PEN INT & COSTS-DEL TAXES	\$	2,751.36	\$	2,000	\$	2,000	\$	2,000	\$	2,000	\$	
INTEREST		39,156.84		39,000		60,000		39,000		39,000		(21,000)
ASSESS & TAX COLLECT FEES		170,748.84		170,000		173,000		170,000		170,000		(3,000)
CHARGES FOR SERVICES -		00 000 00		00.000		45.000		00.000		00.000		(45.000)
OTHER		36,099.00		30,000		45,000		30,000		30,000		(15,000)
MISCELLANEOUS	_	289,477.00	•	044.655	•		•	044.555	•		•	(00.05.
TOTAL REVENUE DETAIL	\$	538,233.04	\$	241,000	\$	280,000	\$	241,000	\$	241,000	\$	(39,000)

### 2009-10 OPERATING PLAN MARINA DR WTR SYS GEN

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10		CHANGE FROM	
CLASSIFICATION		ACTUAL		ESTIMATED	BUDGET		REQUESTED		PROPOSED			BUDGET	
FINANCING REQUIREMENTS													
OPERATING EXPENSE													
SERVICES & SUPPLIES	\$	1,311,566.85	\$	1,860,000	\$	2,532,000	\$	1,903,000	\$	1,903,000	\$	(629,000)	
OTHER CHARGES						1,000						(1,000)	
TOTAL OPER EXP		1,311,566.85		1,860,000		2,533,000		1,903,000		1,903,000		(630,000)	
GROSS TOTAL	\$	1,311,566.85	\$	1,860,000	\$	2,533,000	\$	1,903,000	\$	1,903,000	\$	(630,000)	
TOTAL FINANCING REQMTS	\$	1,311,566.85	\$	1,860,000	\$	2,533,000	\$	1,903,000	\$	1,903,000	\$	(630,000)	
AVAILABLE FINANCING													
FUND BALANCE	\$	648,000.00	\$	961,000	\$	961,000	\$	517,000	\$	517,000	\$	(444,000)	
CANCEL RES/DES		305,337.00		30,000									
OPER REVENUE		1,272,191.12		1,338,000		1,536,000		1,338,000		1,338,000		(198,000)	
NON-OPER REVENUE		47,559.64		48,000		36,000		48,000		48,000		12,000	
TOTAL AVAIL FINANCING	\$	2,273,087.76	\$	2,377,000	\$	2,533,000	\$	1,903,000	\$	1,903,000	\$	(630,000)	
DEVENUE DETAIL													
REVENUE DETAIL	r.	47.550.04	¢	40.000	φ	20,000	Φ.	40,000	Φ	40,000	Φ.	40.000	
INTEREST	\$	47,559.64	\$	48,000	\$	36,000	\$	48,000	\$	48,000	\$	12,000	
RENTS & CONCESSIONS		0.23											
CHARGES FOR SERVICES -		4 074 050 00		4 220 000		4 500 000		4 220 000		4 220 000		(400,000)	
OTHER		1,271,656.00		1,338,000		1,536,000		1,338,000		1,338,000		(198,000)	
OTHER SALES		1.89											
MISCELLANEOUS		533.00							_				
TOTAL REVENUE DETAIL	\$	1,319,750.76	\$	1,386,000	\$	1,572,000	\$	1,386,000	\$	1,386,000	\$	(186,000)	

### 2009-10 OPERATING PLAN PUBLIC WORKS-MARINA DR WTR SYS ACO

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET		REQUESTED	PROPOSED			BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$		\$	1,000	\$	1,000	\$	2,000	\$	2,000	\$	1,000
FIXED ASSETS - B & I		210,530.86		521,000		4,501,000		5,600,000		5,600,000		1,099,000
TOTAL OPER EXP		210,530.86		522,000		4,502,000		5,602,000		5,602,000		1,100,000
GROSS TOTAL	\$	210,530.86	\$	522,000	\$	4,502,000	\$	5,602,000	\$	5,602,000	\$	1,100,000
APPROP FOR CONTINGENCY						161,000						(161,000)
PROV FOR RES/DES												
DESIGNATION								823,000		823,000		823,000
TOTAL RES/DES								823,000		823,000		823,000
TOTAL FINANCING REQMTS	\$	210,530.86	\$	522,000	\$	4,663,000	\$	6,425,000	\$	6,425,000	\$	1,762,000
												_
AVAILABLE FINANCING												
FUND BALANCE	\$	2,774,000.00	\$	3,596,000	\$	3,596,000	\$	5,513,000	\$	5,513,000	\$	1,917,000
CANCEL RES/DES		150,126.00		27,000								
OPER REVENUE		743,991.80		2,273,000		781,000		773,000		773,000		(8,000)
NON-OPER REVENUE		138,854.59		139,000		286,000		139,000		139,000		(147,000)
TOTAL AVAIL FINANCING	\$	3,806,972.39	\$	6,035,000	\$	4,663,000	\$	6,425,000	\$	6,425,000	\$	1,762,000
REVENUE DETAIL												
INTEREST	\$	138,854.59	\$	139,000	\$	286,000	\$	139,000	\$	139,000	\$	(147,000)
CHARGES FOR SERVICES -												
OTHER		743,991.80		773,000		781,000		773,000		773,000		(8,000)
MISCELLANEOUS	_		_	1,500,000	_		_		_		_	
TOTAL REVENUE DETAIL	\$	882,846.39	\$	2,412,000	\$	1,067,000	\$	912,000	\$	912,000	\$	(155,000)

### 2009-10 OPERATING PLAN WATER WK DIST DS #33-A - SUN VILLAGE

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							_
OPERATING EXPENSE							
SERVICES & SUPPLIES	\$ 0.75	\$	\$ 1,000	\$ 1,000	\$ 1,000	\$	
OTHER CHARGES	7,475.00	7,000	7,000	7,000	7,000		
TOTAL OPER EXP	7,475.75	7,000	8,000	8,000	8,000		
GROSS TOTAL	\$ 7,475.75	\$ 7,000	\$ 8,000	\$ 8,000	\$ 8,000	\$	
PROV FOR RES/DES							
GENERAL RESERVES	4,000.00		4,000				(4,000)
ESTIMATED TAX DELINQUENCY			1,000				(1,000)
TOTAL RES/DES	4,000.00		5,000				(5,000)
TOTAL FINANCING REQMTS	\$ 11,475.75	\$ 7,000	\$ 13,000	\$ 8,000	\$ 8,000	\$	(5,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 2,000.00	\$ 2,000	\$ 2,000	\$ 3,000	\$ 3,000	\$	1,000
CANCEL RES/DES	8,000.00	4,000	4,000				(4,000)
NON-OPER REVENUE	3,942.09	4,000	7,000	5,000	5,000		(2,000)
TOTAL AVAIL FINANCING	\$ 13,942.09	\$ 10,000	\$ 13,000	\$ 8,000	\$ 8,000	\$	(5,000)
REVENUE DETAIL							
PROP TAXES - CURRENT - SEC	\$ 3,534.83	\$ 4,000	\$ 7,000	\$ 5,000	\$ 5,000	\$	(2,000)
SUPPLEMENTAL PROP TAXES -							
CURR	63.50						
INTEREST	 343.76						
TOTAL REVENUE DETAIL	\$ 3,942.09	\$ 4,000	\$ 7,000	\$ 5,000	\$ 5,000	\$	(2,000)

### 2009-10 OPERATING PLAN WATER WK DIST DS #39 - ROCK CREEK

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET		REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	40.70	\$		\$	1,000	\$	1,000	\$	1,000	\$	
OTHER CHARGES		13,605.00		14,000		14,000		14,000		14,000		
TOTAL OPER EXP		13,645.70		14,000		15,000		15,000		15,000		
GROSS TOTAL	\$	13,645.70	\$	14,000	\$	15,000	\$	15,000	\$	15,000	\$	
PROV FOR RES/DES												
GENERAL RESERVES		12,000.00		12,000		12,000		7,000		7,000		(5,000)
ESTIMATED TAX DELINQUENCY				1,000		1,000						(1,000)
TOTAL RES/DES		12,000.00		13,000		13,000		7,000		7,000		(6,000)
TOTAL FINANCING REQMTS	\$	25,645.70	\$	27,000	\$	28,000	\$	22,000	\$	22,000	\$	(6,000)
AVAILABLE FINANCING					_		_				_	
FUND BALANCE	\$	5,000.00	\$	7,000	\$	7,000	\$	1,000	\$	1,000	\$	(6,000)
CANCEL RES/DES		10,000.00		12,000		12,000		12,000		12,000		
OPER REVENUE		2,957.57										
NON-OPER REVENUE		15,323.65		9,000		9,000		9,000		9,000		
TOTAL AVAIL FINANCING	\$	33,281.22	\$	28,000	\$	28,000	\$	22,000	\$	22,000	\$	(6,000)
REVENUE DETAIL												
PROP TAXES - CURRENT - SEC	\$	13,103.47	\$	9.000	\$	9,000	\$	9,000	\$	9,000	\$	
PROP TAXES - CURRENT -	*	.0,.00	Ψ.	0,000	*	3,333	*	0,000	*	0,000	*	
UNSEC		16.40										
PROP TAXES - PRIOR - SEC		483.55										
PROP TAXES - PRIOR - UNSEC		(3.71)										
SUPPLEMENTAL PROP TAXES -		, ,										
CURR		1,077.29										
SUPPLEMENTAL PROP TAXES- PRIOR		(60.02)										
		(60.02)										
PEN INT & COSTS-DEL TAXES INTEREST		2,957.57 706.67										
TOTAL REVENUE DETAIL	· ·		¢	0.000	¢	0.000	\$	0.000	\$	0.000	\$	
TO TAL REVENUE DETAIL	\$	18,281.22	\$	9,000	\$	9,000	ф	9,000	Ф	9,000	Ф	

### 2009-10 OPERATING PLAN WATER WK DIST DS #39-A - ROCK CREEK

	ı	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL	ESTIMATED	BUDGET	REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS									
OPERATING EXPENSE									
SERVICES & SUPPLIES	\$	19.34	\$	\$ 1,000	\$ 1,000	\$	1,000	\$	
OTHER CHARGES		6,600.00	7,000	7,000	7,000		7,000		
TOTAL OPER EXP		6,619.34	7,000	8,000	8,000		8,000		
GROSS TOTAL	\$	6,619.34	\$ 7,000	\$ 8,000	\$ 8,000	\$	8,000	\$	
PROV FOR RES/DES									
GENERAL RESERVES		4,000.00	4,000	4,000	1,000		1,000		(3,000)
TOTAL RES/DES		4,000.00	4,000	4,000	1,000		1,000		(3,000)
TOTAL FINANCING REQMTS	\$	10,619.34	\$ 11,000	\$ 12,000	\$ 9,000	\$	9,000	\$	(3,000)
AVAILABLE FINANCING									
FUND BALANCE	\$	3,000.00	\$ 5,000	\$ 5,000	\$ 1,000	\$	1,000	\$	(4,000)
CANCEL RES/DES		4,000.00	4,000	4,000	4,000		4,000		
OPER REVENUE		1,139.57							
NON-OPER REVENUE		7,405.13	3,000	3,000	4,000		4,000		1,000
TOTAL AVAIL FINANCING	\$	15,544.70	\$ 12,000	\$ 12,000	\$ 9,000	\$	9,000	\$	(3,000)
									·
REVENUE DETAIL									
PROP TAXES - CURRENT - SEC	\$	6,510.68	\$ 3,000	\$ 3,000	\$ 4,000	\$	4,000	\$	1,000
PROP TAXES - CURRENT -		7.00							
UNSEC		7.83							
PROP TAXES - PRIOR - SEC		69.00							
PROP TAXES - PRIOR - UNSEC		(1.40)							
SUPPLEMENTAL PROP TAXES - CURR		534.51							
SUPPLEMENTAL PROP TAXES- PRIOR		(36.44)							
PEN INT & COSTS-DEL TAXES		1,139.57							
INTEREST		320.95							
TOTAL REVENUE DETAIL	\$	8,544.70	\$ 3,000	\$ 3,000	\$ 4,000	\$	4,000	\$	1,000
		•		·	•	_	•		· · · · · · · · · · · · · · · · · · ·

## 2009-10 OPERATING PLAN WATERWK DIST GENERAL #40

	FY 2007-08		FY 2008-09			FY 2008-09		FY 2009-10		FY 2009-10		CHANGE FROM	
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	F	REQUESTED	PROPOSED		CF	BUDGET	
FINANCING REQUIREMENTS		71010712		20111111111111		505021		(2020125		11101 0025			
OPERATING EXPENSE													
SERVICES & SUPPLIES	\$	31,738,958.67	\$	36,416,000	\$	51,307,000	\$	41,800,000	\$	41,800,000	\$	(9,507,000)	
FIXED ASSETS - EQUIPMENT		165,778.84		500,000		500,000		121,000		121,000		(379,000)	
TOTAL OPER EXP		31,904,737.51		36,916,000		51,807,000		41,921,000		41,921,000		(9,886,000)	
RESIDUAL EQUITY TRANSFER		(8,881.00)		223,000		223,000		210,000		210,000		(13,000)	
GROSS TOTAL	\$	31,895,856.51	\$	37,139,000	\$	52,030,000	\$	42,131,000	\$	42,131,000	\$	(9,899,000)	
APPROP FOR CONTINGENCY						3,213,000		881,000		881,000		(2,332,000)	
PROV FOR RES/DES													
DESIGNATION								6,713,000		6,713,000		6,713,000	
TOTAL RES/DES								6,713,000		6,713,000		6,713,000	
TOTAL FINANCING REQMTS	\$	31,895,856.51	\$	37,139,000	\$	55,243,000	\$	49,725,000	\$	49,725,000	\$	(5,518,000)	
AVAILABLE FINANCING													
FUND BALANCE	\$	14,515,000.00	\$	15,898,000	\$	15,898,000	\$	13,752,000	\$	13,752,000	\$	(2,146,000)	
CANCEL RES/DES		348,874.00		145,000									
OPER REVENUE		31,235,747.90		33,129,000		37,872,000		34,228,000		34,228,000		(3,644,000)	
NON-OPER REVENUE		1,693,532.33		1,719,000		1,473,000		1,745,000		1,745,000		272,000	
OTH FIN SOURCE		11.78											
TOTAL AVAIL FINANCING	\$	47,793,166.01	\$	50,891,000	\$	55,243,000	\$	49,725,000	\$	49,725,000	\$	(5,518,000)	
REVENUE DETAIL													
PROP TAXES - CURRENT - SEC	\$	705,685.02	¢	816,000	\$	703,000	¢	841,000	¢	841,000	¢	138,000	
PROP TAXES - CURRENT -	φ	705,005.02	φ	010,000	φ	703,000	φ	041,000	ψ	041,000	φ	130,000	
UNSEC		39,712.44		39,000		31,000		40,000		40,000		9,000	
PROP TAXES - PRIOR - SEC		28,044.56		,		,		•		,		•	
PROP TAXES - PRIOR - UNSEC		(1,926.00)											
SUPPLEMENTAL PROP TAXES -		,											
CURR		38,630.09											
SUPPLEMENTAL PROP TAXES-													
PRIOR		19,412.69											
PEN INT & COSTS-DEL TAXES		4,468.64		5,000		3,000		5,000		5,000		2,000	
INTEREST		863,973.53		864,000		739,000		864,000		864,000		125,000	
RENTS & CONCESSIONS		5.01											
STATE AID - DISASTER		(9,043.87)											
HOMEOWNER PROP TAX RELIEF		6 767 20		7,000		6,000		7,000		7,000		1,000	
STATE - OTHER		6,767.20 44,122.20		7,000		0,000		7,000		7,000		1,000	
FEDERAL AID - DISASTER		(27,131.63)											
CHARGES FOR SERVICES -		(21,101.00)											
OTHER		31,200,838.84		33,084,000		37,843,000		34,182,000		34,182,000		(3,661,000)	
OTHER SALES		48.82		,,		. ,,		- ,,		. , ,		(-1-2-12)	
MISCELLANEOUS		15,672.69		33,000		20,000		34,000		34,000		14,000	
SALE OF FIXED ASSETS		11.78				-		•		•			

# 2009-10 OPERATING PLAN WATERWK DIST ACO #40

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	Cl	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET		REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
OPERATING EXPENSE												
SERVICES & SUPPLIES	\$	5,540.73	\$	20,000	\$	20,000	\$	35,000	\$	35,000	\$	15,000
FIXED ASSETS - B & I		10,949,039.42		25,928,000		46,730,000		35,348,000		35,348,000		(11,382,000)
TOTAL OPER EXP		10,954,580.15		25,948,000		46,750,000		35,383,000		35,383,000		(11,367,000)
GROSS TOTAL	\$	10,954,580.15	\$	25,948,000	\$	46,750,000	\$	35,383,000	\$	35,383,000	\$	(11,367,000)
APPROP FOR CONTINGENCY						1,088,000						(1,088,000)
PROV FOR RES/DES												
DESIGNATION		18,732,000.00		34,000,000		34,000,000		1,543,000		1,543,000		(32,457,000)
TOTAL RES/DES		18,732,000.00		34,000,000		34,000,000		1,543,000		1,543,000		(32,457,000)
TOTAL FINANCING REQMTS	\$	29,686,580.15	\$	59,948,000	\$	81,838,000	\$	36,926,000	\$	36,926,000	\$	(44,912,000)
AVAILABLE FINANCING												
FUND BALANCE	\$	27,182,000.00	\$	25,100,000	\$	25,100,000	\$	10,384,000	\$	10,384,000	\$	(14,716,000)
CANCEL RES/DES	•	17,389,697.00	*	35,732,000	•	35,732,000	•	17,000,000	•	17,000,000	•	(18,732,000)
OPER REVENUE		6,800,789.59		6.063.000		17,914,000		6,080,000		6,080,000		(11,834,000)
NON-OPER REVENUE		3,413,672.54		3,437,000		3,092,000		3,462,000		3,462,000		370,000
TOTAL AVAIL FINANCING	\$	54,786,159.13	\$	70,332,000	\$	81,838,000	\$	36,926,000	\$	36,926,000	\$	(44,912,000)
DEVENUE DETAIL												
REVENUE DETAIL PROP TAXES - CURRENT - SEC	\$	681,200.00	¢	777,000	\$	680,000	¢	801,000	\$	801.000	\$	121,000
PROP TAXES - CURRENT -	φ	001,200.00	φ	777,000	φ	000,000	Ψ	001,000	φ	001,000	φ	121,000
UNSEC		36,932.59		36,000		30,000		37,000		37,000		7.000
PROP TAXES - PRIOR - SEC		22,558.01		33,333		00,000		07,000		01,000		7,000
PROP TAXES - PRIOR - UNSEC		(1,834.31)										
SUPPLEMENTAL PROP TAXES -		(1,004.01)										
CURR		37,685.46										
SUPPLEMENTAL PROP TAXES-												
PRIOR		12,720.11										
PEN INT & COSTS-DEL TAXES		39,321.95		40,000		140,000		40,000		40,000		(100,000)
INTEREST		2,624,410.68		2,624,000		2,382,000		2,624,000		2,624,000		242,000
HOMEOWNER PROP TAX												
RELIEF		6,464.80		6,000		5,000		6,000		6,000		1,000
ASSESS & TAX COLLECT FEES		1,148,871.21		1,149,000		1,175,000		1,149,000		1,149,000		(26,000)
CHARGES FOR SERVICES -												
OTHER		5,537,490.64		4,868,000		16,594,000		4,885,000		4,885,000		(11,709,000)
SPECIAL ASSESSMENTS		74,762.99										
MISCELLANEOUS		(6,122.00)										
TOTAL REVENUE DETAIL	\$	10,214,462.13	\$	9,500,000	\$	21,006,000	\$	9,542,000	\$	9,542,000	\$	(11,464,000)



# Auditor-Controller Schedules Special Districts

### SUMMARY OF SPECIAL DISTRICT BUDGETS -- SCHEDULE 13 FOR FISCAL YEAR 2009-10

		AVAILABLE FI	NANCING			FINANC	CING REQUIREMEN	TS		
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)		OTAL (10)
( ' )	(-)	(0)	( · )	(0)	(0)	(.)	(5)	(0)	`	()
PW-DRAINAGE FEE DISTRICTS	<u>3</u>									
ANTELOPE VALLEY DRAIN FEE DT	836,000		75,000	911,000	911,000					911,000
TOTAL PW-DRAINAGE FEE DISTRICTS	\$ 836,000	\$	75,000 \$	911,000	\$ 911,000	\$	\$	\$	\$	911,000
PW-DRAINAGE SPEC ASSMT A	\DEAS									
DRAIN SPCL ASSMT #11	6,000	1,000		7,000	7,000					7,000
DRAIN SPCL ASSMT #13	76,000		10,000	86,000	86,000					86,000
DRAIN SPCL ASSMT #15	29,000		7,000	36,000	36,000					36,000
DRAIN SPCL ASSMT #17	75,000		17,000	92,000	92,000					92,000
DRAIN SPCL ASSMT #22	38,000		6,000	44,000	44,000					44,000
DRAIN SPCL ASSMT #23	83,000		15,000	98,000	98,000					98,000
DRAIN SPCL ASSMT #24	49,000		60,000	109,000	109,000					109,000
DRAIN SPCL ASSMT #25	32,000		7,000	39,000	39,000					39,000
DRAIN SPCL ASSMT #26	57,000		10,000	67,000	67,000					67,000
DRAIN SPCL ASSMT #27			4,000	4,000	4,000					4,000
DRAIN SPCL ASSMT #28	14,000		8,000	22,000	22,000					22,000
DRAIN SPCL ASSMT #4	35,000		1,000	36,000	36,000					36,000
DRAIN SPCL ASSMT #5	64,000		14,000	78,000	78,000					78,000
DRAIN SPCL ASSMT #8	11,000		3,000	14,000	14,000					14,000
DRAIN SPCL ASSMT #9	112,000		17,000	129,000	129,000					129,000
TOTAL PW-DRAINAGE SPEC ASSMT AREAS	\$ 681,000	\$ 1,000 \$	179,000 \$	861,000	\$ 861,000	\$	\$	\$	\$	861,000
PW-CONSTRUCTION FEE DIST	TRICTS									
CFD-BOUQUET CANYON	13,706,000		2,360,000	16,066,000	16,066,000				1	16,066,000
CFD-CASTAIC BRIDGE	2,543,000		2,075,000	4,618,000	4,618,000					4,618,000
CFD-LOST HILLS	459,000		64,000	523,000	523,000					523,000
CFD-LYONS/MCBEAN	410,000		505,000	915,000	915,000					915,000
CFD-ROUTE 126	14,463,000		2,377,000	16,840,000	16,840,000				1	16,840,000
CFD-VALENCIA	10,862,000		10,339,000	21,201,000	21,201,000				2	21,201,000

County of Los Angeles

### SUMMARY OF SPECIAL DISTRICT BUDGETS -- SCHEDULE 13 FOR FISCAL YEAR 2009-10

		AVAILABLE F	INANCING			FINANC	ING REQUIREMEN	TS	
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
TOTAL PW-CONSTRUCTION FEE DISTRICTS	\$ 42,443,000	\$	\$ 17,720,000 \$	60,163,000	\$ 60,163,000	\$	\$	\$	\$ 60,163,000
LLAD-LOCAL LANDSCAPE									
LLAD-LL #19-SAGEWOOD	29,000	)	12,000	41,000	41,000				41,000
LLAD-LL #2 ZN#62	324,000		139,000	463,000	463,000				463,000
LLAD-LL #20-EL DORAD	704,000		208,000	912,000	912,000				912,000
LLAD-LL #21-SUNSET	45,000		230,000	275,000	275,000				275,000
LLAD-LL #25-VAL STEV	2,350,000	)	2,101,000	4,451,000	4,451,000				4,451,000
LLAD-LL #26-EMERALD	43,000	)	19,000	62,000	62,000				62,000
LLAD-LL #28-VISTA GR	116,000	)	77,000	193,000	193,000				193,000
LLAD-LL #32-LOST HLS	116,000		14,000	130,000	130,000				130,000
LLAD-LL #33-CYN PK	462,000		103,000	565,000	565,000				565,000
LLAD-LL #36-MTN VY	214,000	)	59,000	273,000	273,000				273,000
LLAD-LL #37-CASTAIC	74,000	)	222,000	296,000	296,000				296,000
LLAD-LL #38-SLN CYN	850,000	)	192,000	1,042,000	1,042,000				1,042,000
LLAD-LL #4 ZN #77	380,000	)	163,000	543,000	543,000				543,000
LLAD-LL #4 ZN#63	112,000		37,000	149,000	149,000				149,000
LLAD-LL #4 ZN#64	333,000		88,000	421,000	421,000				421,000
LLAD-LL #4 ZN#65	1,439,000		276,000	1,715,000	1,715,000				1,715,000
LLAD-LL #4 ZN#65A	1,977,000		513,000	2,490,000	2,490,000				2,490,000
LLAD-LL #4 ZN#65B	482,000	)	131,000	613,000	613,000				613,000
LLAD-LL #4 ZN#66	84,000		20,000	104,000	104,000				104,000
LLAD-LL #4 ZN#67	680,000		100,000	780,000	780,000				780,000
LLAD-LL #4 ZN#68	282,000	)	115,000	397,000	397,000				397,000
LLAD-LL #4 ZN#69	814,000		451,000	1,265,000	1,265,000				1,265,000
LLAD-LL #4 ZN#70	72,000		81,000	153,000	153,000				153,000
LLAD-LL #4 ZN#71	432,000		109,000	541,000	541,000				541,000
LLAD-LL #4 ZN#72	117,000		21,000	138,000	138,000				138,000
LLAD-LL #4 ZN#73	2,249,000		726,000	2,975,000	2,975,000				2,975,000
LLAD-LL #4 ZN#74	1,510,000		773,000	2,283,000	2,283,000				2,283,000

# SUMMARY OF SPECIAL DISTRICT BUDGETS -- SCHEDULE 13 FOR FISCAL YEAR 2009-10

			AVAILABLE FIN	IANCING			FINANC	ING REQUIREMENT	ΓS	
FUNDS (1)	FUND BALANC UNRESERVEI UNDESIGNATE JUNE 30, 200 (2)	D/ OF I	NCELLATION PRIOR YEAR ESERVES/ SIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
(1)	(-)		(0)	(1)	(0)	(0)	(1)	(0)	(0)	(10)
LLAD-LL #4 ZN#75	159,	000		70,000	229,000	229,000				229,000
LLAD-LL #4 ZN#76	172,	000		81,000	253,000	253,000				253,000
LLAD-LL #40-CASTAIC	36,	000		66,000	102,000	102,000				102,000
LLAD-LL #43-RWLND HT	76,	000		65,000	141,000	141,000				141,000
LLAD-LL #44-BQT CYN	114,	000		94,000	208,000	208,000				208,000
LLAD-LL #45-LAKE L.A	1,182,	000		292,000	1,474,000	1,474,000				1,474,000
LLAD-LL #48-SHAD HLS	14,	000		50,000	64,000	64,000				64,000
LLAD-LL #51-VAL H.S.	1,279,	000		419,000	1,698,000	1,698,000				1,698,000
LLAD-LL #55-CASTAIC	89,	000		22,000	111,000	111,000				111,000
LLAD-LL #57-VAL COMM	178,	000			178,000	178,000				178,000
LLAD-LL #58-RNCHO EL	157,	000		81,000	238,000	238,000				238,000
LLAD-LL #59-HASLEY	2,	000			2,000	2,000				2,000
TOTAL LLAD-LOCAL LANDSCAPE	\$ 19,748,	000 \$	\$	8,220,000 \$	27,968,000	\$ 27,968,000	\$	\$	\$	\$ 27,968,000
LLAD-AREA-WIDE LANDSCAP	E									
LLAD-AWL #1 ANXB PLM WHT		000		26,000	51,000	51,000				51,000
LLAD-AWL #1 CPPRHLL	182,			84,000	266,000	266,000				266,000
LLAD-AWL #1 VAL	255,			81,000	336,000	336,000				336,000
LLAD-AWL #56-VAL COM	•	000	2,000	24,000	28,000	28,000				28,000
TOTAL LLAD-AREA-WIDE		000	2,000	24,000	20,000	20,000				20,000
LANDSCAPE	\$ 464,	000 \$	2,000 \$	215,000 \$	681,000	\$ 681,000	\$	\$	\$	\$ 681,000
FIRE DEPARTMENT FIRE DEPARTMENT -										
ADMINISTRATIVE BUDGET UNIT FIRE DEPARTMENT -				16,000	16,000	31,183,000				31,183,000
EXECUTIVE BUDGET UNIT FIRE DEPARTMENT -				5,000	5,000	13,439,000				13,439,000
FINANCING ELEMENTS BUDGET UNIT	17,576,	000	11,979,000	684,122,000	713,677,000	14,014,000				14,014,000

SUMMARY SCHEDULES

	AVAILABLE FINANCING				FINANCING REQUIREMENTS				
FUNDS	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY	TOTAL
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
FIRE DEPARTMENT - HEALTH HAZARDOUS MATERIALS BUDG			13,326,000	13,326,000	17,419,000				17,419,000
FIRE DEPARTMENT - LIFEGUARD BUDGET UNIT			34,044,000	34,044,000	39,051,000				39,051,000
FIRE DEPARTMENT - OPERATIONS BUDGET UNIT			140,363,000	140,363,000	629,737,000				629,737,000
FIRE DEPARTMENT - PREVENTION BUDGET UNIT			5,186,000	5,186,000	37,489,000				37,489,000
FIRE DEPARTMENT - SERVICES BUDGET UNIT			1,648,000	1,648,000	75,091,000				75,091,000
FIRE DEPARTMENT - SPECIAL OPERATIONS BUDGET UNIT			644,000	644,000	51,486,000				51,486,000
FIRE DEPARTMENT ACO FUND	14,584,000		82,595,000	97,179,000	97,179,000				97,179,000
TOTAL FIRE DEPARTMENT	\$ 32,160,000	\$ 11,979,000 \$	961,949,000 \$	1,006,088,000	\$ 1,006,088,000	\$	\$	\$	\$ 1,006,088,000
REGIONAL PARK & OPEN SPACE	CE DISTRICT SUMM	ARY							
RP&OSD 05A COI FD	<u>52 510114101 0041141</u>	16,000		16,000	16,000				16,000
RP&OSD 05A DS FD	481,000		23,960,000	44,705,000	23,568,000	848,000	20,289,000		44,705,000
RP&OSD 07A COI FD	73,000			73,000	73,000				73,000
RP&OSD 07A DS FD	232,000	11,194,000	12,541,000	23,967,000	12,339,000	987,000	10,641,000		23,967,000
RP&OSD 07A DS RSRV	9,796,000			9,796,000	9,796,000				9,796,000
RP&OSD ADMIN FD	256,000	16,931,000	4,721,000	21,908,000	4,965,000		16,943,000		21,908,000
RP&OSD ASSMT REV FD	6,776,000		80,124,000	86,900,000	86,900,000				86,900,000
RP&OSD AVBL EXCESS	70,437,000			70,437,000	70,437,000				70,437,000
RP&OSD GRANT FD	13,926,000	26,448,000	39,479,000	79,853,000	26,053,000	2,726,000	51,074,000		79,853,000
RP&OSD MAINT FD	57,088,000		14,159,000	71,247,000	71,247,000				71,247,000
RP&OSD SMMC PROJ FD	25,000			25,000	25,000				25,000

FUND SIGNATE   CANCELLATION   CFRINKEN   CANCELLATION   CFRINKEN   CFRINKEN   CANCELLATION   CFRINKEN   CANCELLATION   CFRINKEN   CANCELLATION   CANCELLAT				AVAILABLE FIN	IANCING	FINANCING REQUIREMENTS						
TOTAL REGIONAL PARK & OPEN SPACE DISTRICT   SUMMARY   \$ 159,090,000 \$ 74,853,000 \$ 174,984,000 \$ 408,927,000 \$ 305,419,000 \$ 4,561,000 \$ 98,947,000 \$ \$ 408,927,000 \$ \$ 305,419,000 \$ 4,561,000 \$ 98,947,000 \$ \$ 408,927,000 \$ \$ 559,000 \$		UNRESE UNDESIG JUNE 30	ERVED/ GNATED 0, 2009	OF PRIOR YEAR RESERVES/ DESIGNATIONS	ADDITIONAL FINANCING SOURCES		FINANCING USES	APPROPRIATION FOR CONTINGENCIES	RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	DELINQUENCY		
PRR-REC AND PARK DISTS LLAD   LLAD-RREC CAND PARK DISTS LLAD   LLAD-RREC CAND PARK DISTS LLAD   LLAD-RREC CAND PARK DISTS LLAD   LLAD-RREC PASSIMITED   LAD-RREC CAND PARK DISTS LLAD   LAD-RREC PASSIMITED   LAD-RREC PAS	(1)	(2)	)	(3)	(4)	(5)	(0)	(1)	(0)	(9)		(10)
LIAD-R8P #34-HACIEND   423,000   136,000   559,000   559,000   559,000   1,581,000   1,5	OPEN SPACE DISTRICT	\$ 159	9,090,000 \$	74,853,000 \$	174,984,000 \$	408,927,000	\$ 305,419,000	\$ 4,561,000	\$ 98,947,000	\$	\$	408,927,000
LIAD-R8P #35-MTBELLO	P&R-REC AND PARK DISTS LL	<u>AD</u>										
TOTAL P&R-REC AND PARK DISTS   1,824,000 \$   316,000 \$   2,140,000 \$   2,140,000 \$   3,140,000 \$			•				•					
PART-REC AND PARK DISTS   R & P DT-BELLA VISTA   71,000   10,000   81,000		1	,401,000		180,000	1,581,000	1,581,000					1,581,000
R & P DT-BELLA VISTA   71,000   10,000   81,00		\$ 1	,824,000 \$	\$	316,000 \$	2,140,000	\$ 2,140,000	\$	\$	\$	\$	2,140,000
TOTAL P&R-REC AND PARK DISTS         \$ 71,000 \$         \$ 10,000 \$         81,000 \$         \$ 81,00	P&R-REC AND PARK DISTS											
DISTS         \$ 71,000 \$         \$ 10,000 \$         81,000 \$         81,000 \$         \$ 81,000 \$         \$ 81,000 \$           PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS         SEW MT DT-CONSOL-ACO         9,348,000         6,517,000         15,865,000         15,865,000         15,865,000           SEW MTCE DT-ANETA         481,000         23,000         504,000         504,000         504,000         504,000           SEW MTCE DT-CONSOL         8,359,000         25,792,000         34,151,000         1,000         2,813,000         2,813,000         34,151,000           SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000         87,000         87,000         87,000           SEW MTCE DT-MAIBH         120,000         215,000         335,000         335,000         335,000         1,526,000         1,526,000           SEW MTCE DT-MAIBH         45,000         471,000         516,000         3,524,000         1,038,000         4,362,000         362,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000         21,000         339,000         1,038,000         4,362,000         339,000         1,000         1,000         1,000         1,000         1,000			71,000		10,000	81,000	81,000					81,000
SEW MT DT-CONSOL-ACO         9,348,000         6,517,000         15,865,000         15,865,000           SEW MTCE DT-ANETA         481,000         23,000         504,000         504,000           SEW MTCE DT-BRASSIE         1,000         1,000         1,000         1,000           SEW MTCE DT-CONSOL         8,359,000         25,792,000         34,151,000         87,000         2,813,000         34,151,000           SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000         87,000         87,000         87,000         87,000         335,000         335,000         335,000         335,000         335,000         335,000         335,000         504,000         975,000         1,526,000		\$	71,000 \$	\$	10,000 \$	81,000	\$ 81,000	\$	\$	\$	\$	81,000
SEW MT DT-CONSOL-ACO         9,348,000         6,517,000         15,865,000         15,865,000           SEW MTCE DT-ANETA         481,000         23,000         504,000         504,000           SEW MTCE DT-BRASSIE         1,000         1,000         1,000         1,000           SEW MTCE DT-CONSOL         8,359,000         25,792,000         34,151,000         87,000         2,813,000         34,151,000           SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000         87,000         87,000         87,000         87,000         335,000         335,000         335,000         335,000         335,000         335,000         335,000         504,000         975,000         1,526,000	PUBLIC WORKS-SEWER MAIN	ITENANCE D	ISTRICTS									
SEW MTCE DT-BRASSIE         1,000         1,000         1,000           SEW MTCE DT-CONSOL         8,359,000         25,792,000         34,151,000         31,338,000         2,813,000         34,151,000           SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000         87,000         87,000           SEW MTCE DT-LK HUGHE         120,000         215,000         335,000         335,000         335,000           SEW MTCE DT-MAL MESA         551,000         975,000         1,526,000         1,526,000         1,526,000           SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         339,000         339,000	-				6,517,000	15,865,000	15,865,000					15,865,000
SEW MTCE DT-CONSOL         8,359,000         25,792,000         34,151,000         31,338,000         2,813,000         34,151,000           SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000         87,000           SEW MTCE DT-LK HUGHE         120,000         215,000         335,000         335,000         335,000           SEW MTCE DT-MAL MESA         551,000         975,000         1,526,000         1,526,000         1,526,000           SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         339,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000	SEW MTCE DT-ANETA		481,000		23,000	504,000	504,000					504,000
SEW MTCE DT-FOXPARK         81,000         6,000         87,000         87,000           SEW MTCE DT-LK HUGHE         120,000         215,000         335,000         335,000           SEW MTCE DT-MAL MESA         551,000         975,000         1,526,000         1,526,000           SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         339,000         339,000	SEW MTCE DT-BRASSIE		1,000			1,000	1,000					1,000
SEW MTCE DT-LK HUGHE         120,000         215,000         335,000         335,000           SEW MTCE DT-MAL MESA         551,000         975,000         1,526,000         1,526,000           SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         21,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000	SEW MTCE DT-CONSOL	8						2,813,000				
SEW MTCE DT-MAL MESA         551,000         975,000         1,526,000         1,526,000         1,526,000           SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         21,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000												
SEW MTCE DT-MALIBU         45,000         471,000         516,000         516,000         516,000           SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         21,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000			,		•	•	•					•
SEW MTCE DT-MARINA         2,669,000         1,693,000         4,362,000         3,324,000         1,038,000         4,362,000           SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000         21,000         21,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000			-		•							
SEW MTCE DT-SUMMIT         19,000         2,000         21,000         21,000           SEW MTCE DT-TOPANGA         103,000         236,000         339,000         339,000         339,000		^					· ·		4 000 000			
SEW MTCE DT-TOPANGA 103,000 236,000 339,000 339,000 339,000		2							1,038,000	1		

		AVAILABLE F	INANCING		FINANCING REQUIREMENTS				
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)	TOTAL (10)
TOTAL PUBLIC WORKS- SEWER MAINTENANCE									
	\$ 22,050,000	0 \$	\$ 36,868,000 \$	58,918,000	\$ 55,067,000	\$ 2,813,000	\$ 1,038,000	0 \$	58,918,000
PW-STREET LIGHTING LLAD									
LLAD-SL #1 CO LTG	124,000	0	1,234,000	1,358,000	1,358,000				1,358,000
LLAD-SL AGOURA HILLS	2,000	0		2,000	2,000				2,000
LLAD-SL BELL GARDENS	3,000	0 1,000	10,000	14,000	14,000				14,000
LLAD-SL CALABASAS	10,000		128,000	138,000	138,000				138,000
LLAD-SL CARSON	7,000	0	26,000	33,000	33,000				33,000
LLAD-SL DIAMOND BAR	16,000	0	220,000	236,000	236,000				236,000
LLAD-SL LA CAN/FL A		1,000		1,000	1,000				1,000
LLAD-SL LA MIR ZN A	23,000	0	251,000	274,000	274,000				274,000
LLAD-SL LA MIR ZN B	2,000	0 1,000	2,000	5,000	5,000				5,000
LLAD-SL LA PUENTE	1,000	0		1,000	1,000				1,000
LLAD-SL LAWNDALE	1,000	0		1,000	1,000				1,000
LLAD-SL LOMITA	13,000		127,000	140,000	140,000				140,000
LLAD-SL MALIBU	1,000	0		1,000	1,000				1,000
LLAD-SL PALMDALE	363,000	0	2,465,000	2,828,000	2,828,000				2,828,000
LLAD-SL PARAMOUNT	27,000	0	241,000	268,000	268,000				268,000
LLAD-SL WALNUT	4,000	0	47,000	51,000	51,000				51,000
TOTAL PW-STREET LIGHTING									
LLAD	\$ 597,00	0 \$ 3,000	\$ 4,751,000 \$	5,351,000	\$ 5,351,000	\$	\$	\$	5,351,000
DW CTDEET LIGHTING									
PW-STREET LIGHTING LTG DIST-BELL	19,000	n	403,000	422,000	422,000				422,000
	•			•	•				•
LTG DIST-BELL GRDNS LTG DIST-CALABASAS	397,000 1,006,000		371,000 466,000	768,000 1,472,000	768,000 1,472,000				768,000 1,472,000
			•						
LTG DIST-LAWNDALE	3,512,000		606,000	4,118,000	4,118,000				4,118,000
LTG DIST-LONGDEN	2,000		81,000	83,000	83,000				83,000
LTG DIST-MALIBU LTG MTCE DIST #10006	2,337,000		584,000	2,921,000	2,921,000				2,921,000 2,856,000
LIG WILCE DIST # 10000	1,723,00	U	1,133,000	2,856,000	2,856,000				2,000,000

	AVAILABLE FINANCING			FINANCING REQUIREMENTS						
FUNDS (1)	FUND BALANCE UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (2)	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS (3)	ESTIMATED ADDITIONAL FINANCING SOURCES (4)	TOTAL (5)	ESTIMATED FINANCING USES (6)	APPROPRIATION FOR CONTINGENCIES (7)	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR) (8)	ESTIMATED DELINQUENCY (9)		TOTAL (10)
LTG MTCE DIST #10032	1,416,000	84,000	426,000	1,926,000	1,842,000		84,000			1,926,000
LTG MTCE DIST #10032	957,000	04,000	388,000	1,345,000	1,345,000		64,000			1,345,000
LTG MTCE DIST #10030	337,000	36,000	108,000	144,000	144,000					144,000
LTG MTCE DIST #10066	943,000	30,000	850,000	1,793,000	1,793,000					1,793,000
LTG MTCE DIST #10075	198,000	87,000	88,000	373,000	373,000					373,000
LTG MTCE DIST #10076	1,000	0.,000	255,000	256,000	256,000					256,000
LTG MTCE DIST #1472	390,000		296,000	686,000	686,000					686,000
LTG MTCE DIST #1575	1,137,000		319,000	1,456,000	1,456,000					1,456,000
LTG MTCE DIST #1616	3,651,000		3,663,000	7,314,000	6,914,000		400,000			7,314,000
LTG MTCE DIST #1687	18,170,000	3,000,000	15,833,000	37,003,000	32,003,000	2,000,000	3,000,000			37,003,000
LTG MTCE DIST #1697	2,079,000		1,155,000	3,234,000	3,234,000					3,234,000
LTG MTCE DIST #1744	4,709,000	1,340,000	981,000	7,030,000	5,690,000		1,340,000			7,030,000
LTG MTCE DIST #1866	696,000		273,000	969,000	969,000					969,000
LTG MTCE DT #10045A	2,060,000		843,000	2,903,000	2,903,000					2,903,000
LTG MTCE DT #10045B	294,000		56,000	350,000	350,000					350,000
TOTAL PW-STREET LIGHTING	\$ 45,697,000	\$ 4,547,000 \$	29,178,000 \$	79,422,000	\$ 72,598,000	\$ 2,000,000	\$ 4,824,000	\$	\$	79,422,000
PUBLIC WORKS-GARBAGE DISI	-	0.740.000	0.040.000	7.545.000	0.005.000	400.000	4 450 000			7.545.000
PW-GAR DSP-ATH/WDCT	554,000	3,742,000	3,249,000	7,545,000	2,685,000	402,000	4,458,000			7,545,000
PW-GAR DSP-BELVEDERE	2,117,000	3,480,000	8,873,000	14,470,000	9,360,000	1,404,000	3,706,000			14,470,000
PW-GAR DSP-FIRESTONE	1,488,000	4,915,000	7,935,000	14,338,000	7,504,000	1,125,000	5,709,000			14,338,000
PW-GAR DSP-LENNOX	391,000	73,000	1,537,000	2,001,000	1,587,000	238,000	176,000			2,001,000
PW-GAR DSP-MALIBU PW-GAR DSP-MESA HTS	199,000	1,324,000	1,128,000	2,651,000	1,166,000	174,000	1,311,000			2,651,000
PW-GAR DSP-WESA HTS PW-GAR DSP-WALNUT PK	393,000 263,000	1,944,000 648,000	2,257,000 1,183,000	4,594,000 2,094,000	1,965,000 1,164,000	294,000 174,000	2,335,000 756,000			4,594,000 2,094,000
F W-GAN DOF-WALINUT FN	203,000	040,000	1,100,000	2,094,000	1,104,000	174,000	750,000			۷,054,000

			AVAILABLE FIN	IANCING			FINANCI	ING REQUIREMENT	S		
FUNDS	UN	ND BALANCE NRESERVED/ DESIGNATED UNE 30, 2009	CANCELLATION OF PRIOR YEAR RESERVES/ DESIGNATIONS	ESTIMATED ADDITIONAL FINANCING SOURCES	TOTAL	ESTIMATED FINANCING USES	APPROPRIATION FOR CONTINGENCIES	PROVISIONS FOR RESERVES AND/OR DESIGNATIONS (NEW OR INCR)	ESTIMATED DELINQUENCY		TOTAL
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)		(10)
TOTAL PUBLIC WORKS- GARBAGE DISPOSAL DISTRICTS	\$	5,405,000 \$	16,126,000 \$	26,162,000 \$	47,693,000	\$ 25,431,000	\$ 3,811,000	\$ 18,451,000	\$	\$	47,693,000
PUBLIC WORKS-FLOOD CONT	ROL I	DISTRICT									
PW-FLOOD CONTROL DT		8,000,000	28,789,000	262,011,000	298,800,000	270,011,000		28,789,000			298,800,000
TOTAL PUBLIC WORKS- FLOOD CONTROL DISTRICT	\$	8,000,000 \$	28,789,000 \$	262,011,000 \$	298,800,000	\$ 270,011,000	\$	\$ 28,789,000	\$	\$	298,800,000
TOTAL SPECIAL DISTRICTS	\$	339,066,000 \$	136,300,000 \$	1,522,638,000 \$	1,998,004,000	\$ 1,832,770,000	\$ 13,185,000	\$ 152,049,000	\$	\$	1,998,004,000
	FF	ROM SCH. 14 COL. 6	FROM SCH. 15 COL. 3	FROM SCH. 16 S COL. 6	SUM OF COLS. 2+3+4			FROM SCH. 15 COL. 4		Sl	JM OF COLS. 6+7+8+9

	ACTUAL FUND	Less Fur	nd Balance - Reserved	/Designated	FUN	D BALANCE
FUNDS (1)	BALANCE (PER AUDITOR) JUNE 30, 2009 (2)	ENCUMBRANCES/ COMMITMENTS (3)	RESERVES (4)	DESIGNATIONS (5)	UND	RESERVED/ ESIGNATED NE 30, 2009 (6)
PW-DRAINAGE FEE DISTRICTS						
ANTELOPE VALLEY DRAIN FEE DT						836,000
TOTAL PW-DRAINAGE FEE DISTRICTS	\$	\$	\$	\$	\$	836,000
PW-DRAINAGE SPEC ASSMT AREAS						
DRAIN SPCL ASSMT #11						6,000
DRAIN SPCL ASSMT #13						76,000
DRAIN SPCL ASSMT #15						29,000
DRAIN SPCL ASSMT #17						75,000
DRAIN SPCL ASSMT #22						38,000
DRAIN SPCL ASSMT #23						83,000
DRAIN SPCL ASSMT #24						49,000
DRAIN SPCL ASSMT #25						32,000
DRAIN SPCL ASSMT #26						57,000
DRAIN SPCL ASSMT #28						14,000
DRAIN SPCL ASSMT #4						35,000
DRAIN SPCL ASSMT #5						64,000
DRAIN SPCL ASSMT #8						11,000
DRAIN SPCL ASSMT #9						112,000
TOTAL PW-DRAINAGE SPEC ASSMT AREAS	\$	\$	\$	\$	\$	681,000
PW-CONSTRUCTION FEE DISTRICTS						
CFD-BOUQUET CANYON						13,706,000
CFD-CASTAIC BRIDGE						2,543,000
CFD-LOST HILLS						459,000
CFD-LYONS/MCBEAN						410,000
CFD-ROUTE 126						14,463,000
CFD-VALENCIA						10,862,000
TOTAL PW-CONSTRUCTION FEE DISTRICTS	\$	\$	\$	\$	\$	42,443,000

	ACTUAL FUND	Less Fund	I Balance - Reserved/[	Designated	FUND BALANCE
FUNDS	BALANCE (PER AUDITOR) JUNE 30, 2009	ENCUMBRANCES/ COMMITMENTS	RESERVES	DESIGNATIONS	UNRESERVED/ UNDESIGNATED JUNE 30, 2009
(1)	(2)	(3)	(4)	(5)	(6)
(1)	(-)	(-)	( ' /	(-)	(-)
LLAD-LL #19-SAGEWOOD					29,000
LLAD-LL #2 ZN#62					324,000
LLAD-LL #20-EL DORAD					704,000
LLAD-LL #21-SUNSET					45,000
LLAD-LL #25-VAL STEV					2,350,000
LLAD-LL #26-EMERALD					43,000
LLAD-LL #28-VISTA GR					116,000
LLAD-LL #32-LOST HLS					116,000
LLAD-LL #33-CYN PK					462,000
LLAD-LL #36-MTN VY					214,000
LLAD-LL #37-CASTAIC					74,000
LLAD-LL #38-SLN CYN					850,000
LLAD-LL #4 ZN #77					380,000
LLAD-LL #4 ZN#63					112,000
LLAD-LL #4 ZN#64					333,000
LLAD-LL #4 ZN#65					1,439,000
LLAD-LL #4 ZN#65A					1,977,000
LLAD-LL #4 ZN#65B					482,000
LLAD-LL #4 ZN#66					84,000
LLAD-LL #4 ZN#67					680,000
LLAD-LL #4 ZN#68					282,000
LLAD-LL #4 ZN#69					814,000
LLAD-LL #4 ZN#70					72,000
LLAD-LL #4 ZN#71					432,000
LLAD-LL #4 ZN#72					117,000
LLAD-LL #4 ZN#73					2,249,000
LLAD-LL #4 ZN#74					1,510,000
LLAD-LL #4 ZN#75					159,000
LLAD-LL #4 ZN#76					172,000
LLAD-LL #40-CASTAIC					36,000
LLAD-LL #43-RWLND HT					76,000
LLAD-LL #44-BQT CYN					114,000

	ACTUAL FUND	Less Fu	nd Balance - Reserved	/Designated	FU	ND BALANCE
FUNDS (1)	BALANCE (PER AUDITOR) JUNE 30, 2009 (2)	ENCUMBRANCES/ COMMITMENTS (3)	RESERVES (4)	DESIGNATIONS (5)	UN	NRESERVED/ IDESIGNATED UNE 30, 2009 (6)
LLAD-LL #45-LAKE L.A						1,182,000
LLAD-LL #48-SHAD HLS						14,000
LLAD-LL #51-VAL H.S.						1,279,000
LLAD-LL #55-CASTAIC						89,000
LLAD-LL #57-VAL COMM						178,000
LLAD-LL #58-RNCHO EL						157,000
LLAD-LL #59-HASLEY						2,000
TOTAL LLAD-LOCAL LANDSCAPE	\$	\$	\$	\$	\$	19,748,000
LLAD-AREA-WIDE LANDSCAPE						
LLAD-AWL #1 ANXB PLM WHT						25,000
LLAD-AWL #1 CPPRHLL						182,000
LLAD-AWL #1 VAL						255,000
LLAD-AWL #56-VAL COM						2,000
TOTAL LLAD-AREA-WIDE LANDSCAPE	\$	\$	\$	\$	\$	464,000
FIRE DEPARTMENT						
FIRE DEPARTMENT						17,576,000
FIRE DEPARTMENT ACO FUND						14,584,000
TOTAL FIRE DEPARTMENT	\$	\$	\$	\$	\$	32,160,000
DECIONAL DADIZ & ODEN CDAGE DICTRIC	T OLIMANA DV					
REGIONAL PARK & OPEN SPACE DISTRICT RP&OSD 05A DS FD	I SUMMARY					481,000
RP&OSD 07A COI FD						73,000
RP&OSD 07A DS FD						232,000
RP&OSD 07A DS RSRV						9,796,000
RP&OSD ADMIN FD						256,000
RP&OSD ASSMT REV FD						6,776,000
RP&OSD AVBL EXCESS						70,437,000
RP&OSD GRANT FD						13,926,000
RP&OSD MAINT FD						57,088,000
RP&OSD SMMC PROJ FD						25,000
						,

	ACTUAL FUND BALANCE		/Designated	FUND BALANCE UNRESERVED/ UNDESIGNATED		
FUNDS	(PER AUDITOR) JUNE 30, 2009	ENCUMBRANCES/ COMMITMENTS	RESERVES	DESIGNATIONS		JNE 30, 2009
(1)	(2)	(3)	(4)	(5)	00	(6)
(1)	(2)	(0)	(4)	(0)		(0)
TOTAL REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	\$	\$	\$	\$	\$	159,090,000
P&R-REC AND PARK DISTS LLAD						
LLAD-R&P #34-HACIEND						423,000
LLAD-R&P #35-MTBELLO						1,401,000
TOTAL P&R-REC AND PARK DISTS LLAD	\$	\$	\$	\$	\$	1,824,000
P&R-REC AND PARK DISTS						
R & P DT-BELLA VISTA						71,000
TOTAL P&R-REC AND PARK DISTS	\$	\$	\$	\$	\$	71,000
PUBLIC WORKS-SEWER MAINTENANCE DIS	STRICTS					
SEW MT DT-CONSOL-ACO	··········					9,348,000
SEW MTCE DT-ANETA						481,000
SEW MTCE DT-BRASSIE						1,000
SEW MTCE DT-CONSOL						8,359,000
SEW MTCE DT-FOXPARK						81,000
SEW MTCE DT-LK HUGHE						120,000
SEW MTCE DT-MAL MESA						551,000
SEW MTCE DT-MALIBU						45,000
SEW MTCE DT-MARINA						2,669,000
SEW MTCE DT-SUMMIT						19,000
SEW MTCE DT-TOPANGA						103,000
SEW MTCE DT-TRANCAS						273,000
TOTAL PUBLIC WORKS-SEWER						·
MAINTENANCE DISTRICTS	\$	\$	\$	\$	\$	22,050,000
PW-STREET LIGHTING LLAD						
LLAD-SL #1 CO LTG						124,000
LLAD-SL AGOURA HILLS						2,000
LLAD-SL BELL GARDENS						3,000
EL ID OL DELL OF INDENO						0,000

	ACTUAL FUND	Less Fur	nd Balance - Reserved	/Designated	FUND BALANCE
FUNDS (1)	BALANCE (PER AUDITOR) JUNE 30, 2009 (2)	ENCUMBRANCES/ COMMITMENTS (3)	RESERVES (4)	DESIGNATIONS (5)	UNRESERVED/ UNDESIGNATED JUNE 30, 2009 (6)
LLAD-SL CALABASAS					10,000
LLAD-SL CARSON					7,000
LLAD-SL DIAMOND BAR					16,000
LLAD-SL LA MIR ZN A					23,000
LLAD-SL LA MIR ZN B					2,000
LLAD-SL LA PUENTE					1,000
LLAD-SL LAWNDALE					1,000
LLAD-SL LOMITA					13,000
LLAD-SL MALIBU					1,000
LLAD-SL PALMDALE					363,000
LLAD-SL PARAMOUNT					27,000
LLAD-SL WALNUT					4,000
TOTAL PW-STREET LIGHTING LLAD	\$	\$	\$	\$	\$ 597,000
DW STREET LIGHTING					
PW-STREET LIGHTING					40.000
LTG DIST-BELL CRONG					19,000
LTG DIST-BELL GRDNS					397,000
LTG DIST-CALABASAS LTG DIST-LAWNDALE					1,006,000 3,512,000
LTG DIST-LAWNDALE  LTG DIST-LONGDEN					2,000
LTG DIST-MALIBU					2,337,000
LTG MTCE DIST #10006					1,723,000
LTG MTCE DIST #10000					1,416,000
LTG MTCE DIST #10038					957,000
LTG MTCE DIST #10066					943,000
LTG MTCE DIST #10075					198,000
LTG MTCE DIST #10076					1,000
LTG MTCE DIST #1472					390,000
LTG MTCE DIST #1575					1,137,000
LTG MTCE DIST #1616					3,651,000
LTG MTCE DIST #1687					18,170,000
LTG MTCE DIST #1697					2,079,000

	ACTUAL FUND	Less Fur	d Balance - Reserved	/Designated		ND BALANCE
FUNDS	BALANCE (PER AUDITOR) JUNE 30, 2009	ENCUMBRANCES/ COMMITMENTS	RESERVES	DESIGNATIONS	UN	NRESERVED/ IDESIGNATED UNE 30, 2009
(1)	(2)	(3)	(4)	(5)		(6)
LTG MTCE DIST #1744						4,709,000
LTG MTCE DIST #1866						696,000
LTG MTCE DT #10045A						2,060,000
LTG MTCE DT #10045B						294,000
TOTAL PW-STREET LIGHTING	\$	\$	\$	\$	\$	45,697,000
RUDU IO WORKS OARRAGE RIOROGAL RIOTE	1070					
PUBLIC WORKS-GARBAGE DISPOSAL DISTR	1018					FF4 000
PW-GAR DSP-ATH/WDCT PW-GAR DSP-BELVEDERE						554,000
PW-GAR DSP-BELVEDERE PW-GAR DSP-FIRESTONE						2,117,000
PW-GAR DSP-FIRESTONE PW-GAR DSP-LENNOX						1,488,000
PW-GAR DSP-LENNOX PW-GAR DSP-MALIBU						391,000
PW-GAR DSP-MALIBU PW-GAR DSP-MESA HTS						199,000 393,000
PW-GAR DSP-WESA HTS PW-GAR DSP-WALNUT PK						263,000
TOTAL PUBLIC WORKS-GARBAGE DISPOSAL						203,000
DISTRICTS	\$	\$	\$	\$	\$	5,405,000
PUBLIC WORKS-FLOOD CONTROL DISTRICT						
PW-FLOOD CONTROL DT						8,000,000
TOTAL PUBLIC WORKS-FLOOD CONTROL						0,000,000
DISTRICT	\$	\$	\$	\$	\$	8,000,000
TOTAL SPECIAL DISTRICTS	\$	\$	\$	\$	\$	339,066,000
						TO SCH. 13

COL. 2

FUNDS	DES BAL	ESERVES/ SIGNATIONS ANCE AS OF NE 30, 2009	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR	DES	OTAL RESERVES/ SIGNATIONS FOR BUDGET YEAR*
(1)		(2)	(3)	(4)		(5)
PW-DRAINAGE SPEC ASSMT AREAS						
DRAIN SPCL ASSMT #11						
DES FOR UNANTIC MAINT COSTS		1,000	1,000			
TOTAL PW-DRAINAGE SPEC ASSMT AREAS	\$	1,000 \$		\$	\$	
LLAD-AREA-WIDE LANDSCAPE						
LLAD-AWL #56-VAL COM						
DES FOR PROGRAM EXPANSION		2,000	2,000			
TOTAL LLAD-AREA-WIDE LANDSCAPE	\$	2.000 \$		\$	\$	
	<u> </u>	,	,,,,,	,	•	
FIRE DEPARTMENT						
FIRE DEPARTMENT						
RES FOR IMPREST CASH		25.000				25,000
RES FOR MANUAL INVENTORIES		6,797,017				6,797,017
RES FOR SB90 LONG-TERM RECEIVABLES		815,000				815,000
DES FOR BUDGET UNCERTAINTIES		47,500,000	11,979,000			35,521,000
DES FOR CAPITAL PROJECTS		60,246,000				60,246,000
DES FOR INFRASTRUCTURE GROWTH		25,423,000				25,423,000
TOTAL FIRE DEPARTMENT	\$	140,806,017 \$	11,979,000	\$	\$	128,827,017
REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY						
RP&OSD 05A COLFD						
DES FOR PROGRAM EXPANSION		16,000	16,000			
RP&OSD 05A DS FD		,	,			
DES FOR FUTURE DEBT SERVICE		20,312,000	20,264,000	20,289,000		20,337,000
RP&OSD 05A DS RSRV		, ,	, ,			
DES FOR FUTURE DEBT SERVICE		17,757,000				17,757,000
RP&OSD 07A COI FD						
DES FOR FUTURE DEBT SERVICE		68,000				68,000
RP&OSD 07A DS FD						
DES FOR FUTURE DEBT SERVICE		11,194,000	11,194,000	10,641,000		10,641,000

FUNDS (1)	DES BAL	ESERVES/ IGNATIONS ANCE AS OF NE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
RP&OSD ADMIN FD					
DES FOR PROGRAM EXPANSION		16,931,000	16,931,000	16,943,000	16,943,000
RP&OSD GRANT FD					_,,
DES FOR PROGRAM EXPANSION	•	26,448,000	26,448,000	51,074,000	51,074,000
TOTAL REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY	\$	92,726,000 \$	74,853,000	\$ 98,947,000	\$ 116,820,000
P&R-REC AND PARK DISTS LLAD					
LLAD-R&P #34-HACIEND					
DES FOR PROGRAM EXPANSION		133,000			133,000
TOTAL P&R-REC AND PARK DISTS LLAD	\$	133,000 \$		\$	\$ 133,000
PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS SEW MTCE DT-MARINA RES FOR LONG TERM LOANS RECEIVABLE DES FOR PROGRAM EXPANSION		1,103,251		1,038,000	1,103,251 1,038,000
TOTAL PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS	\$	1,103,251 \$		\$ 1,038,000	
PW-STREET LIGHTING LLAD  LLAD-SL BELL GARDENS  DES FOR UNANTIC UTILITY COSTS  LLAD-SL LA CAN/FL A  DES FOR UNANTIC UTILITY COSTS  LLAD-SL LA MIR ZN B  DES FOR UNANTIC UTILITY COSTS  TOTAL PW-STREET LIGHTING LLAD	\$	1,000 1,000 1,000 3,000 \$	1,000 1,000 1,000 3,000	\$	\$
PW-STREET LIGHTING LTG MTCE DIST #10032 DES FOR UNANTIC UTILITY COSTS LTG MTCE DIST #10049 DES FOR UNANTIC UTILITY COSTS		84,000 36,000	84,000 36,000	84,000	84,000

FUNDS (1)	DES BAL	ESERVES/ SIGNATIONS ANCE AS OF NE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
LTG MTCE DIST #10075					
DES FOR UNANTIC UTILITY COSTS		87,000	87,000		
LTG MTCE DIST #1616					
DES FOR UNANTIC UTILITY COSTS				400,000	400,000
LTG MTCE DIST #1687					
DES FOR INFRASTRUCTURE GROWTH		2,000,000	2,000,000	2,000,000	2,000,000
DES FOR UNANTIC UTILITY COSTS		1,000,000	1,000,000	1,000,000	1,000,000
LTG MTCE DIST #1744					
DES FOR UNANTIC UTILITY COSTS		1,340,000	1,340,000	1,340,000	1,340,000
TOTAL PW-STREET LIGHTING	\$	4,547,000 \$	4,547,000	\$ 4,824,000	\$ 4,824,000
PUBLIC WORKS-GARBAGE DISPOSAL DISTRICTS  PW-GAR DSP-ATH/WDCT  DES FOR RATE STABILIZATION  PW-GAR DSP-BELVEDERE  DES FOR RATE STABILIZATION  PW-GAR DSP-FIRESTONE  DES FOR RATE STABILIZATION  PW-GAR DSP-LENNOX  DES FOR RATE STABILIZATION  PW-GAR DSP-MALIBU  DES FOR RATE STABILIZATION  PW-GAR DSP-MESA HTS  DES FOR RATE STABILIZATION  PW-GAR DSP-WESA HTS  DES FOR RATE STABILIZATION  PW-GAR DSP-WALNUT PK  DES FOR RATE STABILIZATION		3,742,000 3,480,000 4,915,000 73,000 1,324,000 1,944,000 648,000	3,742,000 3,480,000 4,915,000 73,000 1,324,000 1,944,000 648,000	4,458,000 3,706,000 5,709,000 176,000 1,311,000 2,335,000 756,000	4,458,000 3,706,000 5,709,000 176,000 1,311,000 2,335,000 756,000
TOTAL PUBLIC WORKS-GARBAGE DISPOSAL DISTRICTS	•				
TOTAL FUBLIC WURKS-GARDAGE DISPUSAL DISTRICTS	\$	16,126,000 \$	16,126,000	\$ 18,451,000	\$ 18,451,000
PUBLIC WORKS-FLOOD CONTROL DISTRICT PW-FLOOD CONTROL DT					
RES FOR IMPREST CASH		10,623			10,623

FUNDS (1)	DE BA	RESERVES/ ISIGNATIONS LANCE AS OF JNE 30, 2009 (2)	AMOUNT MADE AVAILABLE FOR FINANCING BY CANCELLATION (3)	INCREASE OR NEW RESERVES/DESIG. PROVIDED IN BUDGET YEAR (4)	TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR* (5)
RES FOR RIGHT OF WAY DIST FUND		3,000,000			3,000,000
DES FOR BIG TUJUNGA DAM SEIS RETROFIT		10,475,000	10,475,000	10,475,000	10,475,000
DES FOR LACDA/SEISMIC SAFETY		1,114,000	1,114,000	1,114,000	1,114,000
DES FOR SUN VLY WATERSHED		8,200,000	8,200,000	8,200,000	8,200,000
DES FOR TERMINO AVENUE DRAIN		9,000,000	9,000,000	9,000,000	9,000,000
TOTAL PUBLIC WORKS-FLOOD CONTROL DISTRICT	\$	31,799,623 \$	28,789,000 \$	28,789,000	\$ 31,799,623
TOTAL SPECIAL DISTRICTS	\$	287,246,891 \$	136,300,000	152,049,000	\$ 302,995,891
			TO SCH. 13 COL. 3	TO SCH. 13 COL. 8	

\*ENCUMBRANCES NOT INCLUDED

#### FIRE DEPARTMENT

#### FUND FIRE DEPARTMENT

The Los Angeles County Fire Department is governed by the Board of Supervisors and fulfills all County Charter duties and responsibilities of the Forester and Fire Warden. The Department is organized as a fire protection district under provisions of the California Health and Safety Code and provides fire protection and pre-hospital emergency medical service in unincorporated areas of the County and in 58 incorporated cities. The Department is responsible for suppression of all fires, management of hazardous materials incidents, ocean lifeguard services, fire prevention activity and response to all requests for pre-hospital emergency medical treatment within its jurisdiction. Mutual aid and automatic aid programs with other agencies enhance the use of existing resources.

		FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	Cł	HANGE FROM
CLASSIFICATION		ACTUAL	ESTIMATED	BUDGET	ı	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS									
SALARIES & EMPLOYEE									
BENEFITS	\$	718,219,626.37	\$ 746,349,000	\$ 767,203,000	\$	767,287,000	\$ 767,287,000	\$	84,000
SERVICES & SUPPLIES		98,469,305.70	133,613,000	126,754,000		122,391,000	122,353,000		(4,401,000)
S & S EXPENDITURE									
DISTRIBUTION		1,610.88	(7,000,000)	(7,000,000)		(7,000,000)	(7,000,000)		
TOTAL SERVICES & SUPPLIES		98,470,916.58	126,613,000	119,754,000		115,391,000	115,353,000		(4,401,000)
OTHER CHARGES		882,093.52	1,056,000	1,069,000		2,064,000	2,064,000		995,000
FIXED ASSETS - EQUIPMENT		8,356,819.68	20,922,000	26,860,000		11,303,000	11,303,000		(15,557,000)
OTHER FINANCING USES		15,951,000.00	13,351,000	10,951,000		12,902,000	12,902,000		1,951,000
GROSS TOTAL	\$	841,880,456.15	\$ 908,291,000	\$ 925,837,000	\$	908,947,000	\$ 908,909,000	\$	(16,928,000)
PROV FOR RES/DES									
OTHER RESERVES		815,000.00							
DESIGNATIONS		108,043,000.00	13,180,000	13,180,000					(13,180,000)
TOTAL RES/DES		108,858,000.00	13,180,000	13,180,000					(13,180,000)
TOTAL FINANCING REQMTS	\$	950,738,456.15	\$ 921,471,000	\$ 939,017,000	\$	908,947,000	\$ 908,909,000	\$	(30,108,000)
	-								
AVAILABLE FINANCING									
FUND BALANCE	\$	56,626,000.00	\$ 43,348,000	\$ 43,348,000	\$	17,576,000	\$ 17,576,000	\$	(25,772,000)
CANCEL RES DES		67,753,794.00	6,583,000			11,886,000	11,979,000		11,979,000
VOTER APPRVD SPCL TAX		59,062,596.11	59,859,000	59,271,000		72,807,000	72,807,000		13,536,000
PROPERTY TAX		541,694,442.18	552,671,000	565,182,000		546,859,000	546,859,000		(18,323,000)
SPECIAL ASSESSMENT		12,887.14	11,000	5,000		7,000	7,000		2,000
REVENUE		268,936,212.26	276,575,000	271,211,000		259,367,000	259,681,000		(11,530,000)
TOTAL AVAIL FINANCING	\$	994,085,931.69	\$ 939,047,000	\$ 939,017,000	\$	908,502,000	\$ 908,909,000	\$	(30,108,000)
BUDGETED POSITIONS		4,294.0	4,396.0	4,396.0		4,401.0	4,401.0		5.0
REVENUE DETAIL									
PROP TAXES - CURRENT - SEC	\$	497,146,149.26	\$ 519,469,000	\$ 516,334,000	\$	510,768,000	\$ 510,768,000	\$	(5,566,000)
PROP TAXES - CURRENT -									,
UNSEC		19,935,240.84	20,658,000	20,854,000		20,499,000	20,499,000		(355,000)
PROP TAXES - PRIOR - SEC		(577,745.34)	(2,665,000)			1,597,000	1,597,000		1,597,000
PROP TAXES - PRIOR - UNSEC		413,414.78	495,000	555,000		491,000	491,000		(64,000)
SUPPLEMENTAL PROP TAXES -									
CURR		20,924,521.48	11,884,000	23,172,000		10,696,000	10,696,000		(12,476,000)

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
SUPPLEMENTAL PROP TAXES-						
PRIOR	3,852,861.16	2,830,000	4,267,000	2,808,000	2,808,000	(1,459,000)
ERAF TAX REVENUE	18,000,000.00	18,000,000	18,000,000	18,000,000	18,000,000	
VOTER APPROVED SPECIAL						
TAXES	59,062,596.11	59,859,000	59,271,000	72,807,000	72,807,000	13,536,000
BUSINESS LICENSES	289,596.17	130,000		130,000	130,000	130,000
OTHER LICENSES & PERMITS	12,302,452.61	12,968,000	9,231,000	12,999,000	12,999,000	3,768,000
FORFEITURES & PENALTIES	19,615.12	15,000	15,000	15,000	15,000	
PEN INT & COSTS-DEL TAXES	4,395,458.66	4,234,000	3,712,000	4,234,000	4,234,000	522,000
INTEREST	2,442,141.57	2,442,000	1,000,000	2,442,000	2,442,000	1,442,000
RENTS & CONCESSIONS	90,453.80	81,000	114,000	81,000	81,000	(33,000)
OTHER STATE IN-LIEU TAXES	14,519.99	15,000	15,000	15,000	15,000	
HOMEOWNER PROP TAX						
RELIEF	4,862,720.96	4,863,000	4,826,000	4,863,000	4,863,000	37,000
STATE - OTHER	12,105,204.02	10,826,000	10,988,000	10,514,000	10,514,000	(474,000)
FEDERAL - OTHER	1,454,814.49	17,523,000	15,084,000			(15,084,000)
OTHER GOVERNMENTAL						
AGENCIES	30,954,971.51	32,075,000	29,407,000	32,075,000	32,075,000	2,668,000
AUDITING - ACCOUNTING FEES	1,576,563.30	1,673,000	1,577,000	1,735,000	1,735,000	158,000
ELECTION SERVICES	744.00					
LEGAL SERVICES	24,032.49					
PLANNING & ENGINEERING						
SERVICE	363,243.00	363,000	806,000	378,000	378,000	(428,000)
COURT FEES & COSTS	27,890.00	28,000	20,000	28,000	28,000	8,000
EDUCATIONAL SERVICES	2,682,743.31	1,502,000	1,562,000	1,624,000	1,624,000	62,000
CHARGES FOR SERVICES -						
OTHER	176,898,319.38	169,176,000	174,079,000	170,016,000	170,330,000	(3,749,000)
SPECIAL ASSESSMENTS	12,887.14	11,000	5,000	7,000	7,000	2,000
OTHER SALES	12,778.63		7,000			(7,000)
MISCELLANEOUS	259,552.61	503,000	665,000	60,000	60,000	(605,000)
SALE OF FIXED ASSETS	158,396.64	158,000	103,000	158,000	158,000	55,000
TOTAL REVENUE DETAIL	\$ 869,706,137.69	\$ 889,116,000	\$ 895,669,000	\$ 879,040,000	\$ 879,354,000	\$ (16,315,000)

#### FIRE DEPARTMENT - ADMINISTRATIVE BUDGET UNIT

FUND FIRE DEPARTMENT

FUNCTION PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Provides administrative support services including accounting, budget, personnel, payroll, exams, employee relations, and information management services, and support for the Department's Incident Management Teams.

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE							
BENEFITS	\$ 15,569,590.42	\$ 16,671,000	\$ 19,337,000	\$ 19,730,000	\$ 19,730,000	\$	393,000
SERVICES & SUPPLIES	7,241,392.46	12,967,000	12,777,000	10,944,000	10,906,000		(1,871,000)
FIXED ASSETS - EQUIPMENT	622,118.42	310,000	300,000	547,000	547,000		247,000
GROSS TOTAL	\$ 23,433,101.30	\$ 29,948,000	\$ 32,414,000	\$ 31,221,000	\$ 31,183,000	\$	(1,231,000)
TOTAL FINANCING REQMTS	\$ 23,433,101.30	\$ 29,948,000	\$ 32,414,000	\$ 31,221,000	\$ 31,183,000	\$	(1,231,000)
AVAILABLE FINANCING							
REVENUE	\$ 200,921.45	\$ 216,000	\$ 12,000	\$ 16,000	\$ 16,000	\$	4,000
TOTAL AVAIL FINANCING	\$ 200,921.45	\$ 216,000	\$ 12,000	\$ 16,000	\$ 16,000	\$	4,000
BUDGETED POSITIONS	182.0	191.0	191.0	192.0	192.0		1.0
REVENUE DETAIL							
CHARGES FOR SERVICES -							
OTHER	\$ 14,711.38	\$ 14,000	\$ 11,000	\$ 14,000	\$ 14,000	\$	3,000
OTHER SALES	987.01		1,000				(1,000)
MISCELLANEOUS	185,223.06	202,000		2,000	2,000		2,000
TOTAL REVENUE DETAIL	\$ 200,921.45	\$ 216,000	\$ 12,000	\$ 16,000	\$ 16,000	\$	4,000

#### FIRE DEPARTMENT - EXECUTIVE BUDGET UNIT

FUNCTION PUBLIC PROTECTION FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides executive management to the Department including compliance, internal communications, organizational development, planning, risk management/safety office, and public information and education services to the public.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	١	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE BENEFITS	\$ 8,501,288.46	\$ 9,234,000	\$ 9,374,000	\$	9,532,000	\$ 9,532,000	\$	158,000
SERVICES & SUPPLIES	1,701,512.48	3,983,000	3,984,000		3,907,000	3,907,000		(77,000)
FIXED ASSETS - EQUIPMENT	15,456.04	481,000	481,000					(481,000)
GROSS TOTAL	\$ 10,218,256.98	\$ 13,698,000	\$ 13,839,000	\$	13,439,000	\$ 13,439,000	\$	(400,000)
TOTAL FINANCING REQMTS	\$ 10,218,256.98	\$ 13,698,000	\$ 13,839,000	\$	13,439,000	\$ 13,439,000	\$	(400,000)
AVAILABLE FINANCING								
REVENUE	\$ 273,175.15	\$ 1,011,000	\$ 1,021,000	\$	5,000	\$ 5,000	\$	(1,016,000)
TOTAL AVAIL FINANCING	\$ 273,175.15	\$ 1,011,000	\$ 1,021,000	\$	5,000	\$ 5,000	\$	(1,016,000)
BUDGETED POSITIONS	79.0	79.0	79.0		79.0	79.0		
REVENUE DETAIL								
BUSINESS LICENSES	\$ 198,367.00	\$	\$	\$		\$	\$	
FEDERAL - OTHER	58,531.82	799,000	800,000					(800,000)
CHARGES FOR SERVICES - OTHER	9,516.02	5,000	10,000		5,000	5,000		(5,000)
MISCELLANEOUS	6,760.31	207,000	211,000					(211,000)
TOTAL REVENUE DETAIL	\$ 273,175.15	\$ 1,011,000	\$ 1,021,000	\$	5,000	\$ 5,000	\$	(1,016,000)

#### FIRE DEPARTMENT - CLEARING ACCOUNT BUDGET UNIT

FUND FIRE DEPARTMENT

FUNCTION PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Provides centralized appropriation for bulk purchases for the Fire Department, offset by expenditure distributions to the eight operational budget units.

OL A COLIFICATION	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	ŀ	REQUESTED	PROPOSED	BUDGET
FINANCING REQUIREMENTS							
SALARIES & EMPLOYEE BENEFITS	\$ 25,697.89	\$	\$	\$		\$	\$
SERVICES & SUPPLIES	21,301.89	7,000,000	7,000,000		7,000,000	7,000,000	
S & S EXPENDITURE DISTRIBUTION		(7,000,000)	(7,000,000)		(7,000,000)	(7,000,000)	
TOTAL SERVICES & SUPPLIES	21,301.89						
GROSS TOTAL	\$ 46,999.78	\$	\$	\$		\$	\$
TOTAL FINANCING REQMTS	\$ 46,999.78	\$	\$	\$		\$	\$

#### FIRE DEPARTMENT - FINANCING ELEMENTS BUDGET UNIT

FUND

**FUNCTION** PUBLIC PROTECTION FIRE DEPARTMENT

**ACTIVITY** FIRE PROTECTION

Reflects available financing for all Fire Department-related revenues from property taxes, the special fire tax and interest earnings. Also included are financing sources from available fund balance as well as cancellations of reserves and designations. Provides for funding new designations, County overhead charges and certain self-insured program costs.

-		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	CH	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	F	REQUESTED		PROPOSED	-	BUDGET
FINANCING REQUIREMENTS												
SALARIES & EMPLOYEE												
BENEFITS	\$	(35.20)	\$		\$		\$		\$		\$	
SERVICES & SUPPLIES		10,859,012.42		18,687,000		12,680,000		13,829,000		13,829,000		1,149,000
OTHER CHARGES		126,851.89		172,000		185,000		185,000		185,000		
GROSS TOTAL	\$	10,985,829.11	\$	18,859,000	\$	12,865,000	\$	14,014,000	\$	14,014,000	\$	1,149,000
PROV FOR RES/DES												
OTHER RESERVES		815,000.00										
DESIGNATIONS		108,043,000.00		13,180,000		13,180,000						(13,180,000)
TOTAL RES/DES		108,858,000.00		13,180,000		13,180,000						(13,180,000)
TOTAL FINANCING REQMTS	\$	119,843,829.11	\$	32,039,000	\$	26,045,000	\$	14,014,000	\$	14,014,000	\$	(12,031,000)
AVAILABLE FINANCING												
FUND BALANCE	\$	56,626,000.00	\$	43,348,000	\$	43,348,000	\$	17,576,000	\$	17,576,000	\$	(25,772,000)
CANCEL RES DES		67,753,794.00		6,583,000				11,886,000		11,979,000		11,979,000
VOTER APPRVD SPCL TAX		59,062,596.11		59,859,000		59,271,000		72,807,000		72,807,000		13,536,000
PROPERTY TAX		541,694,442.18		552,671,000		565,182,000		546,859,000		546,859,000		(18,323,000)
SPECIAL ASSESSMENT		5,587.14		4,000								
REVENUE		63,783,596.46		64,408,000		59,276,000		64,456,000		64,456,000		5,180,000
TOTAL AVAIL FINANCING	\$	788,926,015.89	\$	726,873,000	\$	727,077,000	\$	713,584,000	\$	713,677,000	\$	(13,400,000)
REVENUE DETAIL	•	40= 440 440 00	•		•		•		•		•	(= === ===)
PROP TAXES - CURRENT - SEC	\$	497,146,149.26	\$	519,469,000	\$	516,334,000	\$	510,768,000	\$	510,768,000	\$	(5,566,000)
PROP TAXES - CURRENT - UNSEC		19,935,240.84		20,658,000		20,854,000		20,499,000		20,499,000		(355,000)
PROP TAXES - PRIOR - SEC		(577,745.34)		(2,665,000)		20,054,000		1,597,000		1,597,000		1,597,000)
PROP TAXES - PRIOR - UNSEC		413,414.78				EEE 000						
SUPPLEMENTAL PROP TAXES -		413,414.70		495,000		555,000		491,000		491,000		(64,000)
CURR		20,924,521.48		11,884,000		23,172,000		10,696,000		10,696,000		(12,476,000)
SUPPLEMENTAL PROP TAXES-		_0,02 1,02 1.40		11,501,000		20,112,000		10,000,000		10,000,000		(12, 110,000)
PRIOR		3,852,861.16		2,830,000		4,267,000		2,808,000		2,808,000		(1,459,000)
ERAF TAX REVENUE		18,000,000.00		18,000,000		18,000,000		18,000,000		18,000,000		, , ,
VOTER APPROVED SPECIAL				, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,		, , , , , , , , , , , , , , , , , , , ,		
TAXES		59,062,596.11		59,859,000		59,271,000		72,807,000		72,807,000		13,536,000

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
FORFEITURES & PENALTIES	1,641.45					
PEN INT & COSTS-DEL TAXES	4,394,824.17	4,233,000	3,709,000	4,233,000	4,233,000	524,000
INTEREST	2,442,141.57	2,442,000	1,000,000	2,442,000	2,442,000	1,442,000
OTHER STATE IN-LIEU TAXES	14,519.99	15,000	15,000	15,000	15,000	
HOMEOWNER PROP TAX RELIEF	4,862,720.96	4,863,000	4,826,000	4,863,000	4,863,000	37,000
OTHER GOVERNMENTAL AGENCIES	30,954,971.51	32,075,000	29,407,000	32,075,000	32,075,000	2,668,000
CHARGES FOR SERVICES - OTHER	3,112,755.46	2,780,000	2,319,000	2,828,000	2,828,000	509,000
SPECIAL ASSESSMENTS	5,587.14	4,000				
MISCELLANEOUS	21.35					
TOTAL REVENUE DETAIL	\$ 664,546,221.89	\$ 676,942,000	\$ 683,729,000	\$ 684,122,000	\$ 684,122,000	\$ 393,000

#### FIRE DEPARTMENT - HEALTH HAZARDOUS MATERIALS BUDGET UNIT

FUNCTION PUBLIC PROTECTION FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides for hazardous waste generator, hazardous materials disclosure, accidental risk management, investigation, emergency response and site mitigation services.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	- 1	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE								
BENEFITS	\$ 13,163,441.08	\$ 14,092,000	\$ 16,220,000	\$	16,602,000	\$ 16,602,000	\$	382,000
SERVICES & SUPPLIES	472,457.83	717,000	717,000		817,000	817,000		100,000
GROSS TOTAL	\$ 13,635,898.91	\$ 14,809,000	\$ 16,937,000	\$	17,419,000	\$ 17,419,000	\$	482,000
TOTAL FINANCING REQMTS	\$ 13,635,898.91	\$ 14,809,000	\$ 16,937,000	\$	17,419,000	\$ 17,419,000	\$	482,000
AVAILABLE FINANCING								
REVENUE	\$ 17,861,139.31	\$ 13,301,000	\$ 13,111,000	\$	13,326,000	\$ 13,326,000	\$	215,000
TOTAL AVAIL FINANCING	\$ 17,861,139.31	\$ 13,301,000	\$ 13,111,000	\$	13,326,000	\$ 13,326,000	\$	215,000
BUDGETED POSITIONS	143.0	138.0	138.0		139.0	139.0		1.0
REVENUE DETAIL								
BUSINESS LICENSES	\$ 91,229.17	\$	\$	\$		\$	\$	
OTHER LICENSES & PERMITS	12,300,424.61	12,966,000	9,227,000		12,997,000	12,997,000		3,770,000
CHARGES FOR SERVICES -								
OTHER	5,469,180.45	335,000	3,878,000		329,000	329,000		(3,549,000)
MISCELLANEOUS	305.08		6,000					(6,000)
TOTAL REVENUE DETAIL	\$ 17,861,139.31	\$ 13,301,000	\$ 13,111,000	\$	13,326,000	\$ 13,326,000	\$	215,000

#### FIRE DEPARTMENT - LIFEGUARD BUDGET UNIT

FUND FIRE DEPARTMENT

FUNCTION PUBLIC PROTECTION

ACTIVITY
FIRE PROTECTION

Provides for beach and ocean rescue services that include basic life support and paramedic services, underwater recovery, public education, the Junior Lifeguard and Water Programs and swift water rescue services.

CLASSIFICATION         ACTUAL         ESTIMATED         BUDGET         REQUESTED         PROPOSED           FINANCING REQUIREMENTS         SALARIES & EMPLOYEE         \$ 32,804,089.38         \$ 34,380,000         \$ 37,958,000         \$ 36,883,000	BUDGET \$ (1,075,000) (420,000)
SALARIES & EMPLOYEE         BENEFITS       \$ 32,804,089.38       \$ 34,380,000       \$ 37,958,000       \$ 36,883,000       \$	, , ,
BENEFITS \$ 32,804,089.38 \$ 34,380,000 \$ 37,958,000 \$ 36,883,000 \$ 36,883,000 \$	, , ,
	, ,
SERVICES & SUPPLIES 3,754,457.84 2,532,000 2,532,000 2,112,000 2,112,000	(420,000)
S & S EXPENDITURE	
DISTRIBUTION 1,610.88	
TOTAL SERVICES & SUPPLIES 3,756,068.72 2,532,000 2,532,000 2,112,000 2,112,000	(420,000)
FIXED ASSETS - EQUIPMENT 623,216.64 76,000 76,000 56,000 56,000	(20,000)
GROSS TOTAL \$ 37,183,374.74 \$ 36,988,000 \$ 40,566,000 \$ 39,051,000 \$ 39,051,000 \$	\$ (1,515,000)
TOTAL FINANCING REQMTS \$ 37,183,374.74 \$ 36,988,000 \$ 40,566,000 \$ 39,051,000 \$ 39,051,000 \$	\$ (1,515,000)
AVAILABLE FINANCING	
REVENUE \$ 35,419,532.78 \$ 35,074,000 \$ 34,927,000 \$ 33,730,000 \$ 34,044,000 \$	\$ (883,000)
TOTAL AVAIL FINANCING \$ 35,419,532.78 \$ 35,074,000 \$ 34,927,000 \$ 33,730,000 \$ 34,044,000 \$	\$ (883,000)
	;
BUDGETED POSITIONS 292.0 292.0 292.0 292.0 292.0	
REVENUE DETAIL	
STATE - OTHER \$ 2,181,643.20 \$ 2,167,000 \$ 2,246,000 \$ 2,167,000 \$	\$ (79,000)
FEDERAL - OTHER 78,000	
AUDITING - ACCOUNTING FEES 1,576,563.30 1,673,000 1,577,000 1,735,000 1,735,000	158,000
EDUCATIONAL SERVICES 924,364.82 973,000 973,000 1,050,000 1,050,000	77,000
CHARGES FOR SERVICES -	
OTHER 30,732,603.56 30,150,000 30,098,000 28,778,000 29,092,000	(1,006,000)
MISCELLANEOUS 4,357.90 33,000 33,000	(33,000)
TOTAL REVENUE DETAIL \$ 35,419,532.78 \$ 35,074,000 \$ 34,927,000 \$ 33,730,000 \$ 34,044,000 \$	\$ (883,000)

#### FIRE DEPARTMENT - OPERATIONS BUDGET UNIT

FUNCTION PUBLIC PROTECTION

FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides the Department's fire station resources, which include engine and aerial truck services for structural and brush fire suppression, aircraft-related brush fire suppression, and paramedic services, fire suppression camps, heavy equipment, basic life support and paramedic services, fire hazardous materials squads, swiftwater rescue teams, and urban search and rescue services, and support for the Department's Incident Management Teams.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	I	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE								
BENEFITS	\$ 571,675,863.34	\$ 589,779,000	\$ 597,711,000	\$	596,452,000	\$ 596,452,000	\$	(1,259,000)
SERVICES & SUPPLIES	27,419,047.98	27,355,000	28,588,000		28,497,000	28,497,000		(91,000)
FIXED ASSETS - EQUIPMENT	1,118,171.41	464,000	776,000		786,000	786,000		10,000
OTHER FINANCING USES	7,351,000.00	7,351,000	7,351,000		4,002,000	4,002,000		(3,349,000)
GROSS TOTAL	\$ 607,564,082.73	\$ 624,949,000	\$ 634,426,000	\$	629,737,000	\$ 629,737,000	\$	(4,689,000)
TOTAL FINANCING REQMTS	\$ 607,564,082.73	\$ 624,949,000	\$ 634,426,000	\$	629,737,000	\$ 629,737,000	\$	(4,689,000)
-								
AVAILABLE FINANCING								
REVENUE	\$ 142,203,366.31	\$ 138,158,000	\$ 140,170,000	\$	140,363,000	\$ 140,363,000	\$	193,000
TOTAL AVAIL FINANCING	\$ 142,203,366.31	\$ 138,158,000	\$ 140,170,000	\$	140,363,000	\$ 140,363,000	\$	193,000
BUDGETED POSITIONS	2,942.0	3,032.0	3,032.0		3,030.0	3,030.0		(2.0)
REVENUE DETAIL								
FORFEITURES & PENALTIES	\$ 4,572.65	\$	\$	\$		\$	\$	
STATE - OTHER	9,823,487.73	8,347,000	8,742,000		8,347,000	8,347,000		(395,000)
FEDERAL - OTHER	1,484,564.54	19,000						
ELECTION SERVICES	744.00							
COURT FEES & COSTS	27,890.00	28,000	20,000		28,000	28,000		8,000
CHARGES FOR SERVICES -								
OTHER	130,808,571.66	129,734,000	131,012,000		131,961,000	131,961,000		949,000
MISCELLANEOUS	53,535.73	30,000	396,000		27,000	27,000		(369,000)
TOTAL REVENUE DETAIL	\$ 142,203,366.31	\$ 138,158,000	\$ 140,170,000	\$	140,363,000	\$ 140,363,000	\$	193,000

#### FIRE DEPARTMENT - PREVENTION BUDGET UNIT

FUNCTION PUBLIC PROTECTION

FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides for fire code enforcement, plan check, specialized inspections for schools, institutions and major petrochemical sites, arson/fire investigations, vegetative management, brush clearance enforcement, forester field units, soil erosion control, oak tree review and monitoring, preparation and review of environmental impact reports, and support for the Department's Incident Management Teams.

-	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	Cl	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	١	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE								
BENEFITS	\$ 31,975,329.64	\$ 35,095,000	\$ 36,109,000	\$	36,477,000	\$ 36,477,000	\$	368,000
SERVICES & SUPPLIES	1,141,840.43	1,141,000	1,150,000		1,006,000	1,006,000		(144,000)
FIXED ASSETS - EQUIPMENT	21,961.26	9,000			6,000	6,000		6,000
GROSS TOTAL	\$ 33,139,131.33	\$ 36,245,000	\$ 37,259,000	\$	37,489,000	\$ 37,489,000	\$	230,000
TOTAL FINANCING REQMTS	\$ 33,139,131.33	\$ 36,245,000	\$ 37,259,000	\$	37,489,000	\$ 37,489,000	\$	230,000
AVAILABLE FINANCING								
SPECIAL ASSESSMENT	\$ 7,300.00	\$ 7,000	\$ 5,000	\$	7,000	\$ 7,000	\$	2,000
REVENUE	4,698,863.70	5,252,000	5,425,000		5,179,000	5,179,000		(246,000)
TOTAL AVAIL FINANCING	\$ 4,706,163.70	\$ 5,259,000	\$ 5,430,000	\$	5,186,000	\$ 5,186,000	\$	(244,000)
BUDGETED POSITIONS	241.0	244.0	244.0		244.0	244.0		
REVENUE DETAIL								
BUSINESS LICENSES	\$	\$ 130,000	\$	\$	130,000	\$ 130,000	\$	130,000
OTHER LICENSES & PERMITS	2,028.00	2,000	4,000		2,000	2,000		(2,000)
FORFEITURES & PENALTIES	13,401.02	15,000	15,000		15,000	15,000		
PEN INT & COSTS-DEL TAXES	634.49	1,000	3,000		1,000	1,000		(2,000)
PLANNING & ENGINEERING								
SERVICE	363,243.00	363,000	806,000		378,000	378,000		(428,000)
CHARGES FOR SERVICES -								
OTHER	4,319,557.19	4,741,000	4,597,000		4,653,000	4,653,000		56,000
SPECIAL ASSESSMENTS	7,300.00	7,000	5,000		7,000	7,000		2,000
TOTAL REVENUE DETAIL	\$ 4,706,163.70	\$ 5,259,000	\$ 5,430,000	\$	5,186,000	\$ 5,186,000	\$	(244,000)

#### FIRE DEPARTMENT - SERVICES BUDGET UNIT

**FUND** 

FIRE DEPARTMENT

**FUNCTION** PUBLIC PROTECTION

**ACTIVITY** FIRE PROTECTION

Provides for fleet specification development, fleet maintenance and modifications for fire service requirements, procurement, warehouse, facility maintenance, oversight of design and construction of additional and replacement facilities, and support for the Department's Incident Management Teams.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	ı	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE								
BENEFITS	\$ 17,952,998.55	\$ 19,144,000	\$ 20,867,000	\$	21,489,000	\$ 21,489,000	\$	622,000
SERVICES & SUPPLIES	29,438,721.60	34,707,000	32,964,000		33,483,000	33,483,000		519,000
OTHER CHARGES	755,241.63	884,000	884,000		1,879,000	1,879,000		995,000
FIXED ASSETS - EQUIPMENT	3,499,269.59	8,851,000	9,886,000		9,340,000	9,340,000		(546,000)
OTHER FINANCING USES	8,600,000.00	6,000,000	3,600,000		8,900,000	8,900,000		5,300,000
GROSS TOTAL	\$ 60,246,231.37	\$ 69,586,000	\$ 68,201,000	\$	75,091,000	\$ 75,091,000	\$	6,890,000
TOTAL FINANCING REQMTS	\$ 60,246,231.37	\$ 69,586,000	\$ 68,201,000	\$	75,091,000	\$ 75,091,000	\$	6,890,000
AVAILABLE FINANCING								
REVENUE	\$ 2,650,633.63	\$ 1,656,000	\$ 2,386,000	\$	1,648,000	\$ 1,648,000	\$	(738,000)
TOTAL AVAIL FINANCING	\$ 2,650,633.63	\$ 1,656,000	\$ 2,386,000	\$	1,648,000	\$ 1,648,000	\$	(738,000)
BUDGETED POSITIONS	217.0	221.0	221.0		225.0	225.0		4.0
REVENUE DETAIL								
RENTS & CONCESSIONS	\$ 90,453.80	\$ 81,000	\$ 114,000	\$	81,000	\$ 81,000	\$	(33,000)
FEDERAL - OTHER		54,000	54,000					(54,000)
LEGAL SERVICES	24,032.49							
CHARGES FOR SERVICES -								
OTHER	2,359,354.90	1,332,000	2,090,000		1,378,000	1,378,000		(712,000)
OTHER SALES	11,546.62		6,000					(6,000)
MISCELLANEOUS	6,849.18	31,000	19,000		31,000	31,000		12,000
SALE OF FIXED ASSETS	158,396.64	158,000	103,000		158,000	158,000		55,000
TOTAL REVENUE DETAIL	\$ 2,650,633.63	\$ 1,656,000	\$ 2,386,000	\$	1,648,000	\$ 1,648,000	\$	(738,000)

#### FIRE DEPARTMENT - SPECIAL OPERATIONS BUDGET UNIT

FUNCTION PUBLIC PROTECTION FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides for 911/dispatch, field communication, terrorism program, training, emergency medical technical support, employee health, Wellness/Fitness, technical support to the Fire Department's OES/FEMA urban search and rescue team, swiftwater rescue, hazardous materials task forces and departmental urban search and rescue services, and support for the Department's Incident Management Teams.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	ı	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SALARIES & EMPLOYEE								
BENEFITS	\$ 26,551,362.81	\$ 27,954,000	\$ 29,627,000	\$	30,122,000	\$ 30,122,000	\$	495,000
SERVICES & SUPPLIES	16,419,560.77	24,524,000	24,362,000		20,796,000	20,796,000		(3,566,000)
FIXED ASSETS - EQUIPMENT	2,456,626.32	10,731,000	15,341,000		568,000	568,000		(14,773,000)
GROSS TOTAL	\$ 45,427,549.90	\$ 63,209,000	\$ 69,330,000	\$	51,486,000	\$ 51,486,000	\$	(17,844,000)
TOTAL FINANCING REQMTS	\$ 45,427,549.90	\$ 63,209,000	\$ 69,330,000	\$	51,486,000	\$ 51,486,000	\$	(17,844,000)
AVAILABLE FINANCING								
REVENUE	\$ 1,844,983.47	\$ 17,499,000	\$ 14,883,000	\$	644,000	\$ 644,000	\$	(14,239,000)
TOTAL AVAIL FINANCING	\$ 1,844,983.47	\$ 17,499,000	\$ 14,883,000	\$	644,000	\$ 644,000	\$	(14,239,000)
BUDGETED POSITIONS	198.0	199.0	199.0		200.0	200.0		1.0
REVENUE DETAIL								
STATE - OTHER	\$ 100,073.09	\$ 312,000	\$	\$		\$	\$	
FEDERAL - OTHER	(88,281.87)	16,573,000	14,230,000					(14,230,000)
EDUCATIONAL SERVICES	1,758,378.49	529,000	589,000		574,000	574,000		(15,000)
CHARGES FOR SERVICES -								
OTHER	72,068.76	85,000	64,000		70,000	70,000		6,000
OTHER SALES	245.00							
MISCELLANEOUS	2,500.00							
TOTAL REVENUE DETAIL	\$ 1,844,983.47	\$ 17,499,000	\$ 14,883,000	\$	644,000	\$ 644,000	\$	(14,239,000)

#### FIRE DEPARTMENT ACO FUND

FUNCTION PUBLIC PROTECTION

FUND FIRE DEPARTMENT

ACTIVITY
FIRE PROTECTION

Provides for capital improvements for the Fire Department, including replacement and construction of additional fire stations.

-	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	CH	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	F	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 423,117.54	\$ 1,743,000	\$ 5,753,000	\$	374,000	\$ 374,000	\$	(5,379,000)
FIXED ASSETS - LAND			5,000,000		5,000,000	5,000,000		
FIXED ASSETS - B & I	24,222,380.42	38,836,000	112,267,000		91,805,000	91,805,000		(20,462,000)
TOTAL CAP PROJ	24,222,380.42	38,836,000	117,267,000		96,805,000	96,805,000		(20,462,000)
TOTAL FIXED ASSETS	24,222,380.42	38,836,000	117,267,000		96,805,000	96,805,000		(20,462,000)
OTHER FINANCING USES	1,057,900.00	13,000	6,000					(6,000)
GROSS TOTAL	\$ 25,703,397.96	\$ 40,592,000	\$ 123,026,000	\$	97,179,000	\$ 97,179,000	\$	(25,847,000)
TOTAL FINANCING REQMTS	\$ 25,703,397.96	\$ 40,592,000	\$ 123,026,000	\$	97,179,000	\$ 97,179,000	\$	(25,847,000)
								-
AVAILABLE FINANCING								
FUND BALANCE	\$ 36,128,000.00	\$ 29,317,000	\$ 29,317,000	\$	14,584,000	\$ 14,584,000	\$	(14,733,000)
CANCEL RES/DES	460,681.00							
REVENUE	18,431,731.89	25,859,000	93,709,000		82,595,000	82,595,000		(11,114,000)
TOTAL AVAIL FINANCING	\$ 55,020,412.89	\$ 55,176,000	\$ 123,026,000	\$	97,179,000	\$ 97,179,000	\$	(25,847,000)
								_
REVENUE DETAIL								
INTEREST	\$ 1,733,595.96	\$ 5,171,000	\$ 1,965,000	\$	983,000	\$ 983,000	\$	(982,000)
FEDERAL AID -								
CONSTRUCTION/CP		1,410,000						
MISCELLANEOUS/CP	3,545,121.53	12,043,000	78,445,000		67,454,000	67,454,000		(10,991,000)
OPERATING TRANSFERS IN	3,628,000.00	3,586,000	3,794,000		9,108,000	9,108,000		5,314,000
OPERATING TRANSFERS IN/CP	9,525,014.40	3,649,000	9,505,000		5,050,000	5,050,000		(4,455,000)
TOTAL REVENUE DETAIL	\$ 18,431,731.89	\$ 25,859,000	\$ 93,709,000	\$	82,595,000	\$ 82,595,000	\$	(11,114,000)

#### PUBLIC WORKS-OTHER SPECIAL DISTRICTS

FUND VARIOUS

Other Special Districts include the Antelope Valley Drainage Fee District, Drainage Special Assessment Areas, and Bridge and Major Thoroughfare Construction Fee Districts (BMTCFD). These districts provide a variety of services including: maintenance of dewatering wells; cleaning of catch, storm, and retention basins; and construction of roads and highways required for future development.

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 10,217,288.12	\$ 3,803,000	\$ 73,669,000	\$ 61,835,000	\$ 61,835,000	\$	(11,834,000)
OTHER CHARGES			7,664,000	100,000	100,000		(7,564,000)
OTHER FINANCING USES	2,600,000.00		21,000,000				(21,000,000)
APPROP FOR CONTINGENCY			16,000				(16,000)
GROSS TOTAL	\$ 12,817,288.12	\$ 3,803,000	\$ 102,349,000	\$ 61,935,000	\$ 61,935,000	\$	(40,414,000)
PROV FOR RES/DES							
DESIGNATIONS	2,000.00	1,000	1,000				(1,000)
TOTAL RES/DES	2,000.00	1,000	1,000				(1,000)
TOTAL FINANCING REQMTS	\$ 12,819,288.12	\$ 3,804,000	\$ 102,350,000	\$ 61,935,000	\$ 61,935,000	\$	(40,415,000)
AVAILABLE FINANCING							
FUND BALANCE	\$ 43,116,000.00	\$ 38,107,000	\$ 38,107,000	\$ 43,960,000	\$ 43,960,000	\$	5,853,000
CANCEL RES/DES	162,539.00	2,000	2,000	1,000	1,000		(1,000)
SPECIAL ASSESMENT	131,513.03	148,000	189,000	187,000	187,000		(2,000)
REVENUE	7,518,968.75	9,507,000	64,052,000	17,787,000	17,787,000		(46,265,000)
TOTAL AVAIL FINANCING	\$ 50,929,020.78	\$ 47,764,000	\$ 102,350,000	\$ 61,935,000	\$ 61,935,000	\$	(40,415,000)
REVENUE DETAIL							
PEN INT & COSTS-DEL TAXES	\$ 1,055.16	\$	\$	\$	\$	\$	
INTEREST	2,083,560.73	1,232,000	832,000	1,237,000	1,237,000		405,000
CHARGES FOR SERVICES -							
OTHER	5,434,352.86	8,275,000	42,220,000	16,550,000	16,550,000		(25,670,000)
SPECIAL ASSESSMENTS	131,513.03	148,000	189,000	187,000	187,000		(2,000)
OPERATING TRANSFERS IN			21,000,000				(21,000,000)
TOTAL REVENUE DETAIL	\$ 7,650,481.78	\$ 9,655,000	\$ 64,241,000	\$ 17,974,000	\$ 17,974,000	\$	(46,267,000)

# PUBLIC WORKS-OTHER SPECIAL DISTRICTS (CONTINUED)

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL	E	ESTIMATED		BUDGET	F	REQUESTED		PROPOSED		BUDGET
PW-CONSTRUCTION FEE DISTRICT	S											
CFD-BOUQUET CANYON												
SERVICES & SUPPLIES		844,675.56		59,000		8,222,000		16,066,000		16,066,000		7,844,000
OTHER CHARGES						2,000,000						(2,000,000)
OTHER FINANCING USES						10,500,000						(10,500,000)
TOTAL CFD-BOUQUET CANYON		844,675.56		59,000		20,722,000		16,066,000		16,066,000		(4,656,000)
CFD-CASTAIC BRIDGE												
SERVICES & SUPPLIES		1,131,652.11		384,000		37,674,000		4,618,000		4,618,000		(33,056,000)
OTHER CHARGES						2,510,000						(2,510,000)
OTHER FINANCING USES		2,600,000.00										
TOTAL CFD-CASTAIC BRIDGE		3,731,652.11		384,000		40,184,000		4,618,000		4,618,000		(35,566,000)
CFD-LOST HILLS												
SERVICES & SUPPLIES		25,407.48		27,000		443,000		523,000		523,000		80,000
OTHER CHARGES						300,000						(300,000)
TOTAL CFD-LOST HILLS		25,407.48		27,000		743,000		523,000		523,000		(220,000)
CFD-LYONS/MCBEAN												
SERVICES & SUPPLIES						651,000		915,000		915,000		264,000
OTHER CHARGES						500,000						(500,000)
TOTAL CFD-LYONS/MCBEAN						1,151,000		915,000		915,000		(236,000)
CFD-ROUTE 126												,
SERVICES & SUPPLIES		50,689.51		53,000		10,085,000		16,840,000		16,840,000		6,755,000
OTHER CHARGES		,		,		1,254,000				, ,		(1,254,000)
OTHER FINANCING USES						7,000,000						(7,000,000)
TOTAL CFD-ROUTE 126		50,689.51		53,000		18,339,000		16,840,000		16,840,000		(1,499,000)
CFD-VALENCIA		,		,						, ,		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
SERVICES & SUPPLIES		8,098,692.95		3,070,000		14,936,000		21,201,000		21,201,000		6,265,000
OTHER CHARGES						1,000,000						(1,000,000)
OTHER FINANCING USES						3,500,000						(3,500,000)
TOTAL CFD-VALENCIA		8,098,692.95		3,070,000		19,436,000		21,201,000		21,201,000		1,765,000
TOTAL PW-CONSTRUCTION FEE												
DISTRICTS	\$	12,751,117.61	\$	3,593,000	\$	100,575,000	\$	60,163,000	\$	60,163,000	\$	(40,412,000)
PW-DRAINAGE FEE DISTRICTS												
ANTELOPE VALLEY DRAIN FEE DT												
SERVICES & SUPPLIES		36,915.01		36,000		811,000		811,000		811,000		
OTHER CHARGES						100,000		100,000		100,000		
TOTAL ANTELOPE VALLEY DRAIN												
FEE DT		36,915.01		36,000		911,000		911,000		911,000		
TOTAL PW-DRAINAGE FEE	•	00.045.04	•	00.000	•	044.000	•	044.000	•	044.000	•	
DISTRICTS	\$	36,915.01	\$	36,000	\$	911,000	\$	911,000	\$	911,000	\$	
PW-DRAINAGE SPEC ASSMT AREAS	<u> </u>											
DRAIN SPCL ASSMT #11						2 222		7.000		7.000		4 000
SERVICES & SUPPLIES						6,000		7,000		7,000		1,000
DRAIN SPCL ASSMT #13		0.750.00		40.000		25.222		00.000		22.222		4 000
SERVICES & SUPPLIES		2,759.33		10,000		85,000		86,000		86,000		1,000
DRAIN SPCL ASSMT #15		0.4=0.04										
SERVICES & SUPPLIES		2,452.21		7,000		34,000		36,000		36,000		2,000
DRAIN SPCL ASSMT #17		0.000 ==		4-000		00.000		00.000		00.00-		
SERVICES & SUPPLIES		3,280.57		17,000		92,000		92,000		92,000		
DRAIN SPCL ASSMT #22		4 400 00		7.000		10.000		44.000		11.000		0.000
SERVICES & SUPPLIES		1,488.23		7,000		42,000		44,000		44,000		2,000

# PUBLIC WORKS-OTHER SPECIAL DISTRICTS (CONTINUED)

_		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	CH	HANGE FROM
CLASSIFICATION		ACTUAL	E	ESTIMATED		BUDGET		REQUESTED		PROPOSED		BUDGET
DRAIN SPCL ASSMT #23												
SERVICES & SUPPLIES		2,758.66		16,000		97,000		98,000		98,000		1,000
DRAIN SPCL ASSMT #24												
SERVICES & SUPPLIES		1,124.50		56,000		109,000		109,000		109,000		
DRAIN SPCL ASSMT #25												
SERVICES & SUPPLIES		2,703.47		7,000		38,000		39,000		39,000		1,000
DRAIN SPCL ASSMT #26												
SERVICES & SUPPLIES		2,157.52		10,000		65,000		67,000		67,000		2,000
DRAIN SPCL ASSMT #27												
SERVICES & SUPPLIES						5,000		4,000		4,000		(1,000)
DRAIN SPCL ASSMT #28												
SERVICES & SUPPLIES		2,806.23		9,000		22,000		22,000		22,000		
DRAIN SPCL ASSMT #4												
SERVICES & SUPPLIES						34,000		36,000		36,000		2,000
DRAIN SPCL ASSMT #5												
SERVICES & SUPPLIES		3,634.62		15,000		77,000		78,000		78,000		1,000
DRAIN SPCL ASSMT #8												
SERVICES & SUPPLIES		1,884.59		3,000		13,000		14,000		14,000		1,000
DRAIN SPCL ASSMT #9												
SERVICES & SUPPLIES		2,205.57		17,000		128,000		129,000		129,000		1,000
TOTAL PW-DRAINAGE SPEC												
ASSMT AREAS	\$	29,255.50	\$	174,000	\$	847,000	\$	861,000	\$	861,000	\$	14,000
TOTAL PUBLIC WORKS-OTHER	•	10 017 000 10	Φ.	0.000.000	Φ.	400 000 000	Φ.	04.005.000	Φ.	04.005.000	Φ.	(40,000,000)
SPECIAL DISTRICTS	\$	12,817,288.12	\$	3,803,000	\$	102,333,000	\$	61,935,000	\$	61,935,000	\$	(40,398,000)

#### LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE DISTRICTS SUMMARY

FUND VARIOUS

Landscape Maintenance Districts are established pursuant to the provisions of the Improvement Act of 1911, Streets and Highways Section 500 et seq. These Districts are specifically designed to create a tax entity in perpetuity for the purpose of maintaining landscape road medians, parkways, greenbelts, and other areas specifically designated in the formation of the District. Funding for these Districts is through ad valorem taxes.

The Landscaping and Lighting Act Districts are formed pursuant to the provisions of the Landscaping and Lighting Act of 1972 of Part 2 of Division 15 of the Streets and Highways Code of the State of California. These Districts provide for maintenance of landscaped areas and other open space areas designated within the boundary of the Districts for which maintenance easements have been granted to the County. Benefiting properties pay an assessment through their property taxes to maintain and service the landscaping and appurtenant improvements within these Districts

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET		REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	6,361,523.02	\$	7,116,000	\$	26,109,000	\$	28,424,000	\$	28,424,000	\$	2,315,000
OTHER CHARGES		1,275,882.84		166,000		203,000		173,000		173,000		(30,000)
OTHER FINANCING USES		73,473.60		59,000		59,000		50,000		50,000		(9,000)
RESIDUAL EQUITY TRANSFERS								2,000		2,000		2,000
APPROP FOR CONTINGENCY						793,000						(793,000)
GROSS TOTAL	\$	7,710,879.46	\$	7,341,000	\$	27,164,000	\$	28,649,000	\$	28,649,000	\$	1,485,000
PROV FOR RES/DES												
DESIGNATIONS		922,000.00		168,000		168,000						(168,000)
TOTAL RES/DES		922,000.00		168,000		168,000						(168,000)
TOTAL FINANCING REQMTS	\$	8,632,879.46	\$	7,509,000	\$	27,332,000	\$	28,649,000	\$	28,649,000	\$	1,317,000
												_
AVAILABLE FINANCING												
FUND BALANCE	\$	17,342,000.00	\$	18,899,000	\$	18,899,000	\$	20,212,000	\$	20,212,000	\$	1,313,000
CANCEL RES/DES		1,044,364.00		197,000		197,000		2,000		2,000		(195,000)
SPECIAL ASSESMENT		8,317,087.30		7,921,000		7,917,000		7,921,000		7,921,000		4,000
REVENUE		825,039.67		524,000		319,000		514,000		514,000		195,000
TOTAL AVAIL FINANCING	\$	27,528,490.97	\$	27,541,000	\$	27,332,000	\$	28,649,000	\$	28,649,000	\$	1,317,000
DEVENUE DETAIL												
REVENUE DETAIL	•	004 0-	•		•		•		•		•	
PEN INT & COSTS-DEL TAXES	\$	57,821.25	\$		\$		\$		\$		\$	
INTEREST		767,198.42		524,000		319,000		514,000		514,000		195,000
SPECIAL ASSESSMENTS		8,317,087.30		7,921,000		7,917,000		7,921,000		7,921,000		4,000
MISCELLANEOUS		20.00										
TOTAL REVENUE DETAIL	\$	9,142,126.97	\$	8,445,000	\$	8,236,000	\$	8,435,000	\$	8,435,000	\$	199,000

# LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE DISTRICTS SUMMARY (CONTINUED)

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
LLAD-AREA-WIDE LANDSCAPE						
LLAD-AWL #1 ANXB PLM WHT						
SERVICES & SUPPLIES	50,652.68	18,000	42,000	51,000	51,000	9,000
LLAD-AWL #1 CPPRHLL						
SERVICES & SUPPLIES	13,776.65	32,000	196,000	266,000	266,000	70,000
LLAD-AWL #1 VAL						
SERVICES & SUPPLIES	52,752.13	66,000	314,000	336,000	336,000	22,000
LLAD-AWL #56-VAL COM						
SERVICES & SUPPLIES	41,673.32	38,000	35,000	28,000	28,000	(7,000)
TOTAL LLAD-AREA-WIDE	Ф 450.054.70	<b>A</b> 454,000	ф 507.000	Ф 004 000	Ф 004 000	<b>(</b> 04.000
LANDSCAPE	\$ 158,854.78	\$ 154,000	\$ 587,000	\$ 681,000	\$ 681,000	\$ 94,000
LLAD-LOCAL LANDSCAPE						
LLAD-LL #19-SAGEWOOD	10 540 50	16,000	40,000	44.000	44.000	1 000
SERVICES & SUPPLIES LLAD-LL #2 ZN#62	12,540.52	16,000	40,000	41,000	41,000	1,000
SERVICES & SUPPLIES	115,516.38	113,000	417,000	463,000	463,000	46,000
LLAD-LL #20-EL DORAD	110,010.00	113,000	417,000	403,000	403,000	40,000
SERVICES & SUPPLIES	222,694.21	186,000	880,000	912,000	912,000	32,000
LLAD-LL #21-SUNSET	222,001.21	100,000	000,000	012,000	312,000	02,000
SERVICES & SUPPLIES	170.509.05	394,000	353,000	275,000	275,000	(78,000)
LLAD-LL #25-VAL STEV	,	33 1,000	333,333	0,000	0,000	(. 5,555)
SERVICES & SUPPLIES	2,010,702.13	2,074,000	4,344,000	4,451,000	4,451,000	107,000
LLAD-LL #26-EMERALD	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,- ,	, . ,	, - ,	,,,,,,,
SERVICES & SUPPLIES	10,118.70	25,000	61,000	62,000	62,000	1,000
LLAD-LL #28-VISTA GR						
SERVICES & SUPPLIES	57,033.93	65,000	163,000	193,000	193,000	30,000
LLAD-LL #32-LOST HLS						
SERVICES & SUPPLIES	34,457.16	7,000	110,000	130,000	130,000	20,000
LLAD-LL #33-CYN PK						
SERVICES & SUPPLIES	79,580.80	126,000	540,000	565,000	565,000	25,000
LLAD-LL #36-MTN VY						
SERVICES & SUPPLIES	48,096.43	66,000	259,000	273,000	273,000	14,000
LLAD-LL #37-CASTAIC						
SERVICES & SUPPLIES	292,934.26	344,000	387,000	296,000	296,000	(91,000)
LLAD-LL #38-SLN CYN						
SERVICES & SUPPLIES	126,670.56	166,000	969,000	1,042,000	1,042,000	73,000
LLAD-LL #4 ZN #77	10.150.07	40.000	400.000	540,000	540,000	405.000
SERVICES & SUPPLIES	48,153.67	46,000	438,000	543,000	543,000	105,000
LLAD-LL #4 ZN#63	24 077 74	25.000	420,000	140,000	440,000	44.000
SERVICES & SUPPLIES	31,277.71	35,000	138,000	149,000	149,000	11,000
LLAD-LL #4 ZN#64 SERVICES & SUPPLIES	79,013.61	83,000	397,000	421,000	421,000	24,000
LLAD-LL #4 ZN#65	79,013.01	03,000	397,000	421,000	421,000	24,000
SERVICES & SUPPLIES	105,790.18	146,000	1,489,000	1,715,000	1,715,000	226,000
LLAD-LL #4 ZN#65A	100,7 00.10	140,000	1,400,000	1,7 10,000	1,710,000	220,000
SERVICES & SUPPLIES	88,116.56	140,000	2,048,000	2,490,000	2,490,000	442,000
LLAD-LL #4 ZN#65B	00,110.00	140,000	2,010,000	2,100,000	2,100,000	112,000
SERVICES & SUPPLIES	19,895.70	31,000	483,000	613,000	613,000	130,000
LLAD-LL #4 ZN#66	-,	- ,	,	,,,,,,,		
SERVICES & SUPPLIES	13,444.92	17,000	94,000	104,000	104,000	10,000
	•	•	,	,	,	•

# LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE DISTRICTS SUMMARY (CONTINUED)

CLASSIFICATION  LLAD-LL #4 ZN#67  SERVICES & SUPPLIES  LLAD-LL #4 ZN#68  SERVICES & SUPPLIES	58,895.17	92,000		REQUESTED		
SERVICES & SUPPLIES LLAD-LL #4 ZN#68	58,895.17	92,000				
LLAD-LL #4 ZN#68	,		750,000	780,000	780,000	30,000
SERVICES & SUPPLIES		•	,	,	,	,
	26,802.17	30,000	307,000	397,000	397,000	90,000
LLAD-LL #4 ZN#69	,	•	,	,	,	,
SERVICES & SUPPLIES	108,647.42	116,000	990,000	1,265,000	1,265,000	275,000
LLAD-LL #4 ZN#70						
SERVICES & SUPPLIES	71,868.29	81,000	147,000	153,000	153,000	6,000
LLAD-LL #4 ZN#71						
SERVICES & SUPPLIES	58,586.87	116,000	514,000	541,000	541,000	27,000
LLAD-LL #4 ZN#72						
SERVICES & SUPPLIES	3,566.92	10,000	118,000	138,000	138,000	20,000
LLAD-LL #4 ZN#73						
SERVICES & SUPPLIES	659,287.75	680,000	2,849,000	2,975,000	2,975,000	126,000
LLAD-LL #4 ZN#74						
SERVICES & SUPPLIES	923,996.70	760,000	2,112,000	2,283,000	2,283,000	171,000
LLAD-LL #4 ZN#75						
SERVICES & SUPPLIES	47,317.73	59,000	203,000	229,000	229,000	26,000
LLAD-LL #4 ZN#76						
SERVICES & SUPPLIES	37,813.34	20,000	155,000	203,000	203,000	48,000
OTHER FINANCING USES		59,000	59,000	50,000	50,000	(9,000)
TOTAL LLAD-LL #4 ZN#76	37,813.34	79,000	214,000	253,000	253,000	39,000
LLAD-LL #40-CASTAIC						
SERVICES & SUPPLIES	90,970.60	97,000	133,000	102,000	102,000	(31,000)
LLAD-LL #43-RWLND HT						
SERVICES & SUPPLIES	63,447.89	76,000	144,000	141,000	141,000	(3,000)
LLAD-LL #44-BQT CYN						
SERVICES & SUPPLIES	110,039.97	107,000	214,000	208,000	208,000	(6,000)
LLAD-LL #45-LAKE L.A						
SERVICES & SUPPLIES	15,945.80	90,000	1,272,000	1,474,000	1,474,000	202,000
OTHER FINANCING USES	73,473.60					
TOTAL LLAD-LL #45-LAKE L.A	89,419.40	90,000	1,272,000	1,474,000	1,474,000	202,000
LLAD-LL #47-NO PK						
SERVICES & SUPPLIES	43,195.04					
OTHER CHARGES	1,261,000.00	166,000	203,000			(203,000)
TOTAL LLAD-LL #47-NO PK	1,304,195.04	166,000	203,000			(203,000)
LLAD-LL #48-SHAD HLS						
SERVICES & SUPPLIES	65,380.81	71,000	80,000	64,000	64,000	(16,000)
LLAD-LL #51-VAL H.S.						
SERVICES & SUPPLIES	181,623.29	383,000	1,613,000	1,698,000	1,698,000	85,000
LLAD-LL #52-MT VW E						
OTHER CHARGES	14,882.84					
LLAD-LL #55-CASTAIC						
SERVICES & SUPPLIES	19,854.71	26,000	106,000	111,000	111,000	5,000

# LANDSCAPE MAINTENANCE AND LLAD-LANDSCAPE DISTRICTS SUMMARY (CONTINUED)

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	(	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
LLAD-LL #57-VAL COMM							
SERVICES & SUPPLIES				5,000	5,000		5,000
OTHER CHARGES				173,000	173,000		173,000
TOTAL LLAD-LL #57-VAL COMM				178,000	178,000		178,000
LLAD-LL #58-RNCHO EL							
SERVICES & SUPPLIES	48,881.29	68,000	205,000	238,000	238,000		33,000
LLAD-LL #59-HASLEY							
RESIDUAL EQUITY TRANSFERS				2,000	2,000		2,000
TOTAL LLAD-LOCAL LANDSCAPE	\$ 7,552,024.68	\$ 7,187,000	\$ 25,784,000	\$ 27,968,000	\$ 27,968,000	\$	2,184,000
TOTAL LANDSCAPE  MAINTENANCE AND LLAD- LANDSCAPE DISTRICTS							
SUMMARY	\$ 7,710,879.46	\$ 7,341,000	\$ 26,371,000	\$ 28,649,000	\$ 28,649,000	\$	2,278,000

#### REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY

FUND VARIOUS

This District was established as a result of voters' approval of the Safe Neighborhood Parks Proposition on November 3, 1992, under the provisions of the Landscape and Lighting District Act of 1972 and Section 5506.9 of the Public Resources Code. The District provides for park, recreation and open space capital projects in unincorporated and incorporated areas of Los Angeles County, and is financed with special assessments. On November 5, 1996, the voters approved a second Safe Neighborhood Parks Proposition. This second Proposition levied an additional assessment within the District, amended the method of the assessment, and authorized expenditure of District revenues for any authorized purpose of the District.

	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	Cl	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	F	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS								
SERVICES & SUPPLIES	\$ 3,884,206.17	\$ 4,697,000	\$ 4,965,000	\$	5,017,000	\$ 5,017,000	\$	52,000
OTHER CHARGES	187,580,225.04	92,038,000	231,787,000		211,786,000	211,786,000		(20,001,000)
OTHER FINANCING USES	130,438,724.76	103,677,000	109,036,000		88,600,000	88,600,000		(20,436,000)
RESIDUAL EQUITY TRANSFERS					16,000	16,000		16,000
APPROP FOR CONTINGENCY			18,036,000		4,561,000	4,561,000		(13,475,000)
GROSS TOTAL	\$ 321,903,155.97	\$ 200,412,000	\$ 363,824,000	\$	309,980,000	\$ 309,980,000	\$	(53,844,000)
PROV FOR RES/DES								
DESIGNATIONS	53,886,000.00	49,995,000	51,217,000		98,947,000	98,947,000		47,730,000
TOTAL RES/DES	53,886,000.00	49,995,000	51,217,000		98,947,000	98,947,000		47,730,000
TOTAL FINANCING REQMTS	\$ 375,789,155.97	\$ 250,407,000	\$ 415,041,000	\$	408,927,000	\$ 408,927,000	\$	(6,114,000)
AVAILABLE FINANCING								
FUND BALANCE	\$ 127,041,000.00	\$ 171,632,000	\$ 171,632,000	\$	159,090,000	\$ 159,090,000	\$	(12,542,000)
CANCEL RES/DES	96,041,344.00	45,542,000	45,542,000		74,853,000	74,853,000		29,311,000
SPECIAL ASSESMENT	78,562,200.72	78,547,000	78,387,000		79,123,000	79,123,000		736,000
REVENUE	245,777,764.56	113,776,000	119,480,000		95,861,000	95,861,000		(23,619,000)
TOTAL AVAIL FINANCING	\$ 547,422,309.28	\$ 409,497,000	\$ 415,041,000	\$	408,927,000	\$ 408,927,000	\$	(6,114,000)
REVENUE DETAIL								
PEN INT & COSTS-DEL TAXES	\$ 804,556.40	\$ ,	\$ 826,000	\$	913,000	\$ 913,000	\$	87,000
INTEREST	14,372,638.60	9,193,000	9,618,000		6,332,000	6,332,000		(3,286,000)
SPECIAL ASSESSMENTS	78,562,200.72	78,547,000	78,387,000		79,123,000	79,123,000		736,000
OPERATING TRANSFERS IN	130,438,724.76	103,677,000	109,036,000		88,600,000	88,600,000		(20,436,000)
LONG TERM DEBT PROCEEDS	100,161,844.80							
RESIDUAL EQUITY TRANS IN					16,000	16,000		16,000
TOTAL REVENUE DETAIL	\$ 324,339,965.28	\$ 192,323,000	\$ 197,867,000	\$	174,984,000	\$ 174,984,000	\$	(22,883,000)

## REGIONAL PARK & OPEN SPACE DISTRICT SUMMARY (CONTINUED)

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
REGIONAL PARK & OPEN SPACE DI	STRICT SUMMARY					
RP&OSD 05A COI FD						
RESIDUAL EQUITY TRANSFERS				16,000	16,000	16,000
RP&OSD 05A DS FD						
OTHER CHARGES	8,755,950.00	23,596,000	23,596,000	23,568,000	23,568,000	(28,000)
RP&OSD 07A COI FD						
SERVICES & SUPPLIES	355,098.20		5,000	73,000	73,000	68,000
RP&OSD 07A DS FD						
OTHER CHARGES	105,194,592.93	12,346,000	12,346,000	12,339,000	12,339,000	(7,000)
OTHER FINANCING USES	423,122.92					
TOTAL RP&OSD 07A DS FD	105,617,715.85	12,346,000	12,346,000	12,339,000	12,339,000	(7,000)
RP&OSD 07A DS RSRV						
OTHER CHARGES			9,796,000	9,796,000	9,796,000	
RP&OSD 97A RSRV FD						
OTHER CHARGES	7,925,778.12					
OTHER FINANCING USES	9,796,144.29					
TOTAL RP&OSD 97A RSRV FD	17,721,922.41					
RP&OSD ADMIN FD						
SERVICES & SUPPLIES	3,529,107.97	4,697,000	4,960,000	4,944,000	4,944,000	(16,000)
OTHER CHARGES	20,545.40	12,000	59,000	21,000	21,000	(38,000)
TOTAL RP&OSD ADMIN FD	3,549,653.37	4,709,000	5,019,000	4,965,000	4,965,000	(54,000)
RP&OSD ASSMT REV FD						
OTHER FINANCING USES	78,365,170.57	79,538,000	84,897,000	86,900,000	86,900,000	2,003,000
RP&OSD AVBL EXCESS						
OTHER CHARGES	19,034,809.37	22,462,000	85,046,000	70,437,000	70,437,000	(14,609,000)
RP&OSD DEBT SVC FD						
OTHER CHARGES	23,238,181.25					
OTHER FINANCING USES	2,286,286.98					
TOTAL RP&OSD DEBT SVC FD	25,524,468.23					
RP&OSD GRANT FD						
OTHER CHARGES	12,747,279.54	21,359,000	32,684,000	26,053,000	26,053,000	(6,631,000)
OTHER FINANCING USES	37,868,000.00	22,439,000	22,439,000			(22,439,000)
TOTAL RP&OSD GRANT FD	50,615,279.54	43,798,000	55,123,000	26,053,000	26,053,000	(29,070,000)
RP&OSD MAINT FD						,
OTHER CHARGES	10,503,294.53	12,093,000	68,065,000	69,547,000	69,547,000	1,482,000
OTHER FINANCING USES	1,700,000.00	1,700,000	1,700,000	1,700,000	1,700,000	
TOTAL RP&OSD MAINT FD	12,203,294.53	13,793,000	69,765,000	71,247,000	71,247,000	1,482,000
RP&OSD SMMC PROJ FD	,,•	-,,	,,	.,,200	.,,	.,,-
OTHER CHARGES	159,793.90	170,000	195,000	25,000	25,000	(170,000)
TOTAL REGIONAL PARK & OPEN	1.10,1.00.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,			(,,,,,)
SPACE DISTRICT SUMMARY	\$ 321,903,155.97	\$ 200,412,000	\$ 345,788,000	\$ 305,419,000	\$ 305,419,000	\$ (40,369,000)

#### RECREATION AND PARK DISTRICTS & LLAD SUMMARY

FUND VARIOUS

These districts are administered by the Parks and Recreation Department. Recreation and Park Districts are special tax Districts which receive ad valorem property taxes. These Districts were formed under the provisions of Section 5780 et seq. of the Public Resources Code to make landscape improvements and provide for their continued maintenance.

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 160,967.29	\$ 243,000	\$ 2,015,000	\$ 2,221,000	\$ 2,221,000	\$	206,000
APPROP FOR CONTINGENCY			89,000				(89,000)
GROSS TOTAL	\$ 160,967.29	\$ 243,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
TOTAL FINANCING REQMTS	\$ 160,967.29	\$ 243,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 1,610,000.00	\$ 1,812,000	\$ 1,812,000	\$ 1,895,000	\$ 1,895,000	\$	83,000
PROPERTY TAXES	179,740.89	173,000	159,000	173,000	173,000		14,000
SPECIAL ASSESMENT	98,487.29	99,000	98,000	99,000	99,000		1,000
REVENUE	84,439.56	54,000	35,000	54,000	54,000		19,000
TOTAL AVAIL FINANCING	\$ 1,972,667.74	\$ 2,138,000	\$ 2,104,000	\$ 2,221,000	\$ 2,221,000	\$	117,000
REVENUE DETAIL							
PROP TAXES - CURRENT - SEC	\$ 166,814.81	\$ 165,000	\$ 152,000	\$ 165,000	\$ 165,000	\$	13,000
PROP TAXES - CURRENT -							
UNSEC	8,188.99	8,000	7,000	8,000	8,000		1,000
PROP TAXES - PRIOR - SEC	(2,490.54)						
PROP TAXES - PRIOR - UNSEC	(495.55)						
SUPPLEMENTAL PROP TAXES -	0.707.40						
CURR	6,707.40						
SUPPLEMENTAL PROP TAXES- PRIOR	1,015.78						
PEN INT & COSTS-DEL TAXES	1,456.66						
INTEREST	81,397.88	54,000	35,000	54,000	54,000		19,000
HOMEOWNER PROP TAX	.,,	- 1,	,	- 1,000	- 1,		12,222
RELIEF	1,580.02						
SPECIAL ASSESSMENTS	98,487.29	99,000	98,000	99,000	99,000		1,000
MISCELLANEOUS	5.00						
TOTAL REVENUE DETAIL	\$ 362,667.74	\$ 326,000	\$ 292,000	\$ 326,000	\$ 326,000	\$	34,000

## RECREATION AND PARK DISTRICTS & LLAD SUMMARY (CONTINUED)

-	FY 2007-08	FY 2008-09	FY 2008-09		FY 2009-10	FY 2009-10	C	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	- 1	REQUESTED	PROPOSED		BUDGET
P&R-REC AND PARK DISTS LLAD								
LLAD-R&P #34-HACIEND								
SERVICES & SUPPLIES	55,905.50	78,000	471,000		559,000	559,000		88,000
LLAD-R&P #35-MTBELLO								
SERVICES & SUPPLIES	104,952.69	165,000	1,478,000		1,581,000	1,581,000		103,000
TOTAL P&R-REC AND PARK DISTS								
LLAD	\$ 160,858.19	\$ 243,000	\$ 1,949,000	\$	2,140,000	\$ 2,140,000	\$	191,000
P&R-REC AND PARK DISTS								
R & P DT-BELLA VISTA								
SERVICES & SUPPLIES	109.10		66,000		81,000	81,000		15,000
TOTAL P&R-REC AND PARK DISTS	\$ 109.10	\$	\$ 66,000	\$	81,000	\$ 81,000	\$	15,000
TOTAL RECREATION AND PARK	 <u>'</u>	<u>'</u>	<u>'</u>		·	<u>'</u>		<u> </u>
DISTRICTS & LLAD SUMMARY	\$ 160,967.29	\$ 243,000	\$ 2,015,000	\$	2,221,000	\$ 2,221,000	\$	206,000

#### PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS

FUND VARIOUS

This budget provides for the operation, construction and/or upgrades of sewer systems for two sewer maintenance districts, one accumulative capital outlay fund, and nine tax zones. The primary source of revenue is the sewer service charge imposed on parcels of real property.

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	С	HANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	_	BUDGET
FINANCING REQUIREMENTS							
SERVICES & SUPPLIES	\$ 34,259,661.10	\$ 36,096,000	\$ 55,238,000	\$ 54,100,000	\$ 54,100,000	\$	(1,138,000)
OTHER CHARGES	373,166.60	375,000	375,000	375,000	375,000		
FIXED ASSETS - EQUIPMENT	43,985.57	63,000	163,000	160,000	160,000		(3,000)
OTHER FINANCING USES	79,820.13	80,000	80,000	80,000	80,000		
RESIDUAL EQUITY TRANSFERS	(3,336.00)	290,000	390,000	352,000	352,000		(38,000)
APPROP FOR CONTINGENCY			2,555,000	2,813,000	2,813,000		258,000
GROSS TOTAL	\$ 34,753,297.40	\$ 36,904,000	\$ 58,801,000	\$ 57,880,000	\$ 57,880,000	\$	(921,000)
PROV FOR RES/DES							
DESIGNATIONS	2,339,000.00			1,038,000	1,038,000		1,038,000
TOTAL RES/DES	2,339,000.00			1,038,000	1,038,000		1,038,000
TOTAL FINANCING REQMTS	\$ 37,092,297.40	\$ 36,904,000	\$ 58,801,000	\$ 58,918,000	\$ 58,918,000	\$	117,000
AVAILABLE FINANCING							
FUND BALANCE	\$ 19,198,000.00	\$ 17,851,000	\$ 17,851,000	\$ 22,050,000	\$ 22,050,000	\$	4,199,000
CANCEL RES/DES	1,577,259.00	2,339,000	2,339,000				(2,339,000)
REVENUE	34,167,648.36	38,764,000	38,611,000	36,868,000	36,868,000		(1,743,000)
TOTAL AVAIL FINANCING	\$ 54,942,907.36	\$ 58,954,000	\$ 58,801,000	\$ 58,918,000	\$ 58,918,000	\$	117,000
DEL/ELUIE DETAU							
REVENUE DETAIL						_	
PEN INT & COSTS-DEL TAXES	\$ 237,613.68	\$ 186,000	\$ 152,000	\$ 186,000	\$ 186,000	\$	34,000
INTEREST	1,059,964.85	1,073,000	1,052,000	1,091,000	1,091,000		39,000
RENTS & CONCESSIONS	0.07						
OTHER GOVERNMENTAL	20 512 00	17 000	15 000	17,000	17,000		2.000
AGENCIES PLANNING & ENGINEERING	30,512.00	17,000	15,000	17,000	17,000		2,000
SERVICE	17,026.81	21,000	22,000	22,000	22,000		
ROAD & STREET SERVICES	4,937.33	44,000	27,000	30,000	30,000		3,000
SANITATION SERVICES	52,576.00	53,000	55,000	54,000	54,000		(1,000)
CHARGES FOR SERVICES -	·				·		,
OTHER	32,676,004.46	37,290,000	37,208,000	35,388,000	35,388,000		(1,820,000)
MISCELLANEOUS	9,193.03						
OPERATING TRANSFERS IN	79,820.13	80,000	80,000	80,000	80,000		
TOTAL REVENUE DETAIL	\$ 34,167,648.36	\$ 38,764,000	\$ 38,611,000	\$ 36,868,000	\$ 36,868,000	\$	(1,743,000)

## PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS (CONTINUED)

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	<b>ESTIMATED</b>	BUDGET	REQUESTED	PROPOSED	BUDGET
PUBLIC WORKS-SEWER MAINTENA	NCE DISTRICTS					
SEW MT DT-CONSOL-ACO						
SERVICES & SUPPLIES	6,628,911.29	7,338,000	16,786,000	15,725,000	15,725,000	(1,061,000)
OTHER CHARGES	79,820.14	80,000	80,000	80,000	80,000	
FIXED ASSETS - EQUIPMENT	47,443.81	50,000	50,000	60,000	60,000	10,000
TOTAL SEW MT DT-CONSOL-ACO	6,756,175.24	7,468,000	16,916,000	15,865,000	15,865,000	(1,051,000)
SEW MTCE DT-ANETA						
SERVICES & SUPPLIES	20,070.80	21,000	498,000	504,000	504,000	6,000
SEW MTCE DT-BRASSIE						
SERVICES & SUPPLIES	203.60	1,000	3,000	1,000	1,000	(2,000)
SEW MTCE DT-CONSOL						
SERVICES & SUPPLIES	23,446,657.07	25,028,000	30,886,000	30,886,000	30,886,000	
FIXED ASSETS - EQUIPMENT	(3,458.24)	13,000	113,000	100,000	100,000	(13,000)
RESIDUAL EQUITY TRANSFERS	(3,336.00)	290,000	390,000	352,000	352,000	(38,000)
TOTAL SEW MTCE DT-CONSOL	23,439,862.83	25,331,000	31,389,000	31,338,000	31,338,000	(51,000)
SEW MTCE DT-FOXPARK						
SERVICES & SUPPLIES	3,847.40	7,000	87,000	87,000	87,000	
SEW MTCE DT-LK HUGHE						
SERVICES & SUPPLIES	145,846.36	172,000	335,000	335,000	335,000	
SEW MTCE DT-MAL MESA						
SERVICES & SUPPLIES	769,418.40	1,062,000	1,602,000	1,526,000	1,526,000	(76,000)
SEW MTCE DT-MALIBU						
SERVICES & SUPPLIES	290,611.59	438,000	481,000	481,000	481,000	
OTHER CHARGES	34,110.39	35,000	35,000	35,000	35,000	
TOTAL SEW MTCE DT-MALIBU	324,721.98	473,000	516,000	516,000	516,000	
SEW MTCE DT-MARINA						
SERVICES & SUPPLIES	2,360,415.50	1,183,000	3,324,000	3,324,000	3,324,000	
SEW MTCE DT-SUMMIT						
SERVICES & SUPPLIES	631.40	2,000	21,000	21,000	21,000	
SEW MTCE DT-TOPANGA						
SERVICES & SUPPLIES	130,120.60	242,000	344,000	339,000	339,000	(5,000)
SEW MTCE DT-TRANCAS						
SERVICES & SUPPLIES	462,927.09	602,000	871,000	871,000	871,000	
OTHER CHARGES	259,236.07	260,000	260,000	260,000	260,000	
OTHER FINANCING USES	79,820.13	80,000	80,000	80,000	80,000	
TOTAL SEW MTCE DT-TRANCAS	801,983.29	942,000	1,211,000	1,211,000	1,211,000	
TOTAL PUBLIC WORKS-SEWER						
MAINTENANCE DISTRICTS	\$ 34,753,297.40	\$ 36,904,000	\$ 56,246,000	\$ 55,067,000	\$ 55,067,000	\$ (1,179,000)

#### PUBLIC WORKS-STREET LIGHTING DISTRICTS AND LLAD-SUMMARY

FUND VARIOUS

Lighting Districts are established pursuant to the Streets and Highways Code, Highway Lighting District Act of 1909 and 1911, for the installation and maintenance of street lighting systems. Street Lighting Assessment Districts are formed under the provisions of the Landscaping and Lighting Act of 1972, Part 2, Division 15, of the Streets and Highways Code. The purpose of these districts is to levy an assessment on each lot or parcel based on benefits to be received from the existing street lighting improvements. This appropriation provides for the operation, maintenance, and repair of street lighting in various districts throughout Los Angeles County.

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	С	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	I	REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	20,928,895.74	\$	30,288,000	\$	69,341,000	\$	72,689,000	\$	72,689,000	\$	3,348,000
FIXED ASSETS - EQUIPMENT				20,000		20,000						(20,000)
OTHER FINANCING USES		4,694,000.00		4,828,000		5,106,000		5,260,000		5,260,000		154,000
APPROP FOR CONTINGENCY						5,693,000		2,000,000		2,000,000		(3,693,000)
GROSS TOTAL	\$	25,622,895.74	\$	35,136,000	\$	80,160,000	\$	79,949,000	\$	79,949,000	\$	(211,000)
PROV FOR RES/DES												
DESIGNATIONS		5,812,000.00		4,536,000		4,536,000		4,824,000		4,824,000		288,000
TOTAL RES/DES		5,812,000.00		4,536,000		4,536,000		4,824,000		4,824,000		288,000
TOTAL FINANCING REQMTS	\$	31,434,895.74	\$	39,672,000	\$	84,696,000	\$	84,773,000	\$	84,773,000	\$	77,000
AVAILABLE FINANCING												
FUND BALANCE	\$	40 405 000 00	¢	47.756.000	¢	47.756.000	φ	46 204 000	ф	46 204 000	¢.	(4.460.000)
CANCEL RES/DES	Ф	42,105,000.00 6,076,712.00	\$	47,756,000 5,813,000	\$	47,756,000	\$	46,294,000	\$	46,294,000	Ф	(1,462,000)
PROPERTY TAXES				20.082.000		5,812,000		4,550,000		4,550,000		(1,262,000)
SPECIAL ASSESMENT		18,738,712.86 4,609,237.03		4,603,000		18,621,000 4,476,000		20,925,000 4,607,000		20,925,000		2,304,000
REVENUE						, ,				4,607,000		131,000
	Φ.	7,662,316.20	Φ.	7,712,000	Φ.	8,031,000	Φ.	8,397,000	Φ.	8,397,000	Φ.	366,000
TOTAL AVAIL FINANCING	<u> </u>	79,191,978.09	\$	85,966,000	\$	84,696,000	\$	84,773,000	\$	84,773,000	Þ	77,000
REVENUE DETAIL												
PROP TAXES - CURRENT - SEC	\$	17,344,399.89	\$	18,076,000	\$	17,299,000	\$	18,871,000	\$	18,871,000	\$	1,572,000
PROP TAXES - CURRENT -												
UNSEC		834,549.14		876,000		677,000		911,000		911,000		234,000
PROP TAXES - PRIOR - SEC		(229,276.34)		25,000		11,000						(11,000)
PROP TAXES - PRIOR - UNSEC		(39,393.79)		10,000								
SUPPLEMENTAL PROP TAXES -												
CURR		1,049,167.14		1,093,000		559,000		1,143,000		1,143,000		584,000
SUPPLEMENTAL PROP TAXES-		(000 =00 : 5)										(== 0.5°)
PRIOR		(220,733.18)		2,000		75,000						(75,000)

	FY 2007-08	F	Y 2008-09	FY 2008-09		FY 2009-10	F	Y 2009-10	CHA	ANGE FROM
CLASSIFICATION	ACTUAL	E	STIMATED	BUDGET	F	REQUESTED	F	ROPOSED	I	BUDGET
PEN INT & COSTS-DEL TAXES	167,286.49		175,000	102,000		180,000		180,000		78,000
INTEREST	2,153,255.31		2,153,000	2,145,000		2,156,000		2,156,000		11,000
OTHER STATE IN-LIEU TAXES	94.55									
HOMEOWNER PROP TAX RELIEF	167,830.05		173,000	154,000		182,000		182,000		28,000
OTHER GOVERNMENTAL AGENCIES	369,470.62		338,000	484,000		574,000		574,000		90,000
PLANNING & ENGINEERING										
SERVICE	44,900.00		45,000	40,000		45,000		45,000		5,000
SPECIAL ASSESSMENTS	4,609,237.03		4,603,000	4,476,000		4,607,000		4,607,000		131,000
MISCELLANEOUS	479.18									
OPERATING TRANSFERS IN	4,759,000.00		4,828,000	5,106,000		5,260,000		5,260,000		154,000
TOTAL REVENUE DETAIL	\$ 31,010,266.09	\$	32,397,000	\$ 31,128,000	\$	33,929,000	\$	33,929,000	\$	2,801,000

## PUBLIC WORKS-STREET LIGHTING DISTRICTS AND LLAD-SUMMARY (CONTINUED)

-	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
PW-STREET LIGHTING LLAD						
LLAD-SL #1 CO LTG						
SERVICES & SUPPLIES	37,143.20	40,000	48,000	48,000	48,000	
OTHER FINANCING USES	1,214,000.00	1,211,000	1,290,000	1,310,000	1,310,000	20,000
TOTAL LLAD-SL #1 CO LTG	1,251,143.20	1,251,000	1,338,000	1,358,000	1,358,000	20,000
LLAD-SL AGOURA HILLS						
SERVICES & SUPPLIES			2,000	2,000	2,000	
LLAD-SL BELL GARDENS						
SERVICES & SUPPLIES	830.40	1,000	3,000	2,000	2,000	(1,000)
OTHER FINANCING USES	9,000.00	9,000	9,000	12,000	12,000	3,000
TOTAL LLAD-SL BELL GARDENS	9,830.40	10,000	12,000	14,000	14,000	2,000
LLAD-SL CALABASAS						
SERVICES & SUPPLIES	899.40	1,000	2,000	2,000	2,000	
OTHER FINANCING USES	129,000.00	129,000	134,000	136,000	136,000	2,000
TOTAL LLAD-SL CALABASAS	129,899.40	130,000	136,000	138,000	138,000	2,000
LLAD-SL CARSON						
SERVICES & SUPPLIES	4,146.60	7,000	10,000	7,000	7,000	(3,000)
OTHER FINANCING USES	19,000.00	21,000	21,000	26,000	26,000	5,000
TOTAL LLAD-SL CARSON	23,146.60	28,000	31,000	33,000	33,000	2,000
LLAD-SL DIAMOND BAR						
SERVICES & SUPPLIES	3,201.60	4,000	6,000	5,000	5,000	(1,000)
OTHER FINANCING USES	218,000.00	220,000	227,000	231,000	231,000	4,000
TOTAL LLAD-SL DIAMOND BAR	221,201.60	224,000	233,000	236,000	236,000	3,000
LLAD-SL LA CAN/FL A						
SERVICES & SUPPLIES		1,000	1,000	1,000	1,000	
LLAD-SL LA MIR ZN A						
SERVICES & SUPPLIES	2,366.60	3,000	6,000	4,000	4,000	(2,000)
OTHER FINANCING USES	259,000.00	252,000	265,000	270,000	270,000	5,000
TOTAL LLAD-SL LA MIR ZN A	261,366.60	255,000	271,000	274,000	274,000	3,000
LLAD-SL LA MIR ZN B						
SERVICES & SUPPLIES	275.60	1,000	2,000	1,000	1,000	(1,000)
OTHER FINANCING USES	1,000.00	1,000	2,000	4,000	4,000	2,000
TOTAL LLAD-SL LA MIR ZN B	1,275.60	2,000	4,000	5,000	5,000	1,000
LLAD-SL LA PUENTE						
SERVICES & SUPPLIES			1,000	1,000	1,000	
LLAD-SL LAWNDALE						
SERVICES & SUPPLIES			1,000	1,000	1,000	
LLAD-SL LOMITA						
SERVICES & SUPPLIES	1,019.20	1,000	3,000	3,000	3,000	
OTHER FINANCING USES	124,000.00	129,000	132,000	137,000	137,000	5,000
TOTAL LLAD-SL LOMITA	125,019.20	130,000	135,000	140,000	140,000	5,000
LLAD-SL MALIBU						
SERVICES & SUPPLIES			1,000	1,000	1,000	
LLAD-SL PALMDALE						
SERVICES & SUPPLIES	6,466.20	7,000	10,000	8,000	8,000	(2,000)
OTHER FINANCING USES	2,417,000.00	2,563,000	2,720,000	2,820,000	2,820,000	100,000
TOTAL LLAD-SL PALMDALE	2,423,466.20	2,570,000	2,730,000	2,828,000	2,828,000	98,000
LLAD-SL PARAMOUNT						
SERVICES & SUPPLIES	1,669.60	2,000	5,000	3,000	3,000	(2,000)

## PUBLIC WORKS-STREET LIGHTING DISTRICTS AND LLAD-SUMMARY (CONTINUED)

CLASSIFICATION	FY 2007-08 ACTUAL	FY 2008-09 ESTIMATED	FY 2008-09 BUDGET	FY 2009-10 REQUESTED	FY 2009-10 PROPOSED	CHANGE FROM BUDGET
OTHER FINANCING USES	257,000.00	245,000	258,000	265,000	265,000	7,000
TOTAL LLAD-SL PARAMOUNT	258,669.60	247,000	263,000		268,000	5,000
LLAD-SL WALNUT	_00,000.00	,000			_00,000	0,000
SERVICES & SUPPLIES	875.40	1,000	2,000	2,000	2,000	
OTHER FINANCING USES	47,000.00	48,000	48,000	49,000	49,000	1,000
TOTAL LLAD-SL WALNUT	47,875.40	49,000	50,000	51,000	51,000	1,000
TOTAL PW-STREET LIGHTING						
LLAD	\$ 4,752,893.80	\$ 4,897,000	\$ 5,209,000	\$ 5,351,000	\$ 5,351,000	\$ 142,000
PW-STREET LIGHTING						
LTG DIST-BELL						
SERVICES & SUPPLIES	296,654.72	333,000	341,000	422,000	422,000	81,000
LTG DIST-BELL GRDNS						
SERVICES & SUPPLIES	296,719.90	399,000	685,000	768,000	768,000	83,000
LTG DIST-CALABASAS						
SERVICES & SUPPLIES	261,308.83	470,000	1,337,000	1,472,000	1,472,000	135,000
LTG DIST-LAWNDALE						
SERVICES & SUPPLIES	230,410.99	705,000	3,463,000	4,118,000	4,118,000	655,000
LTG DIST-LONGDEN						
SERVICES & SUPPLIES	37,480.81	50,000	64,000	83,000	83,000	19,000
LTG DIST-MALIBU						
SERVICES & SUPPLIES	121,867.99	596,000	2,755,000	2,921,000	2,921,000	166,000
LTG MTCE DIST #10006						
SERVICES & SUPPLIES	772,590.34	1,165,000	2,662,000	2,856,000	2,856,000	194,000
LTG MTCE DIST #10032						
SERVICES & SUPPLIES	302,768.90	441,000	1,602,000	1,842,000	1,842,000	240,000
LTG MTCE DIST #10038						
SERVICES & SUPPLIES	182,244.23	398,000	1,272,000	1,345,000	1,345,000	73,000
LTG MTCE DIST #10049						
SERVICES & SUPPLIES	66,614.08	94,000	120,000	144,000	144,000	24,000
LTG MTCE DIST #10066						
SERVICES & SUPPLIES	536,473.25	902,000	1,685,000	1,793,000	1,793,000	108,000
LTG MTCE DIST #10075						
SERVICES & SUPPLIES	38,760.72	105,000	249,000	373,000	373,000	124,000
LTG MTCE DIST #10076						
SERVICES & SUPPLIES	167,498.43	182,000	234,000	256,000	256,000	22,000
LTG MTCE DIST #1472						
SERVICES & SUPPLIES	177,862.13	319,000	637,000	686,000	686,000	49,000
LTG MTCE DIST #1575						
SERVICES & SUPPLIES	108,076.85	319,000	1,348,000	1,456,000	1,456,000	108,000
LTG MTCE DIST #1616						
SERVICES & SUPPLIES	2,133,724.58	3,592,000	6,915,000	6,914,000	6,914,000	(1,000)
LTG MTCE DIST #1687		4=				
SERVICES & SUPPLIES	12,927,702.46	16,511,000	31,981,000	32,003,000	32,003,000	22,000
FIXED ASSETS - EQUIPMENT		20,000	20,000			(20,000)
TOTAL LTG MTCE DIST #1687	12,927,702.46	16,531,000	32,001,000	32,003,000	32,003,000	2,000
LTG MTCE DIST #1697	4 000 044 =0	1 007 000	0.070.000	0.004.000	0.004.000	101.000
SERVICES & SUPPLIES	1,062,244.56	1,237,000	3,070,000	3,234,000	3,234,000	164,000

## PUBLIC WORKS-STREET LIGHTING DISTRICTS AND LLAD-SUMMARY (CONTINUED)

-							
	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	C	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED		BUDGET
LTG MTCE DIST #1744							
SERVICES & SUPPLIES	368,232.94	1,176,000	4,948,000	5,690,000	5,690,000		742,000
LTG MTCE DIST #1866							
SERVICES & SUPPLIES	186,690.34	310,000	868,000	969,000	969,000		101,000
LTG MTCE DT #10045A							
SERVICES & SUPPLIES	551,241.58	844,000	2,680,000	2,903,000	2,903,000		223,000
LTG MTCE DT #10045B							
SERVICES & SUPPLIES	42,833.31	71,000	322,000	350,000	350,000		28,000
TOTAL PW-STREET LIGHTING	\$ 20,870,001.94	\$ 30,239,000	\$ 69,258,000	\$ 72,598,000	\$ 72,598,000	\$	3,340,000
TOTAL PUBLIC WORKS-STREET LIGHTING DISTRICTS AND							
LLAD-SUMMARY	\$ 25,622,895.74	\$ 35,136,000	\$ 74,467,000	\$ 77,949,000	\$ 77,949,000	\$	3,482,000

#### PUBLIC WORKS-GARBAGE DISPOSAL DISTRICTS

FUND VARIOUS

The Garbage Disposal Districts (GDD) provide garbage and disposal services within specified unincorporated areas of Los Angeles County. Funding is provided through the garbage collection and disposal service fee levied upon real properties in each of the GDD and a limited amount of ad valorem property taxes for six of the seven GDD.

		FY 2007-08		FY 2008-09		FY 2008-09		FY 2009-10		FY 2009-10	CI	HANGE FROM
CLASSIFICATION		ACTUAL		ESTIMATED		BUDGET	I	REQUESTED		PROPOSED		BUDGET
FINANCING REQUIREMENTS												
SERVICES & SUPPLIES	\$	21,327,640.67	\$	22,668,000	\$	24,513,000	\$	25,431,000	\$	25,431,000	\$	918,000
APPROP FOR CONTINGENCY						3,153,000		3,811,000		3,811,000		658,000
GROSS TOTAL	\$	21,327,640.67	\$	22,668,000	\$	27,666,000	\$	29,242,000	\$	29,242,000	\$	1,576,000
PROV FOR RES/DES												
DESIGNATIONS		12,323,000.00		16,126,000		16,126,000		18,451,000		18,451,000		2,325,000
TOTAL RES/DES		12,323,000.00		16,126,000		16,126,000		18,451,000		18,451,000		2,325,000
TOTAL FINANCING REQMTS	\$	33,650,640.67	\$	38,794,000	\$	43,792,000	\$	47,693,000	\$	47,693,000	\$	3,901,000
AVAILABLE FINANCING												
FUND BALANCE	\$	5,635,000.00	Ф	6,002,000	Ф	6,002,000	Ф	5,405,000	Ф	5,405,000	¢	(597,000)
CANCEL RES/DES	Ψ	9,624,848.00	Ψ	12,464,000	Ψ	12,323,000	Ψ	16,126,000	Ψ	16,126,000	Ψ	3,803,000
PROPERTY TAXES		4,832,287.48		5,208,000		5,067,000		5,359,000		5,359,000		292,000
REVENUE		19,559,836.79		20,525,000		20,400,000		20,803,000		20,803,000		403,000
TOTAL AVAIL FINANCING	\$	39,651,972.27	¢	44,199,000	\$	43,792,000	\$	47,693,000	\$	47,693,000	¢	3,901,000
TOTAL AVAILT INANGING	Ψ	39,031,972.21	ψ	44, 199,000	φ	43,792,000	Ψ	47,093,000	ψ	47,093,000	Ψ	3,901,000
REVENUE DETAIL												
PROP TAXES - CURRENT - SEC	\$	4,477,117.69	\$	4,981,000	\$	4,854,000	\$	5,128,000	\$	5,128,000	\$	274,000
PROP TAXES - CURRENT -												
UNSEC		220,632.64		227,000		213,000		231,000		231,000		18,000
PROP TAXES - PRIOR - SEC		(52,990.99)										
PROP TAXES - PRIOR - UNSEC		(12,164.90)										
SUPPLEMENTAL PROP TAXES -												
CURR		255,762.58										
SUPPLEMENTAL PROP TAXES-		(50,000,54)										
PRIOR		(56,069.54)		224 222		045.000		222 222		000 000		450.000
PEN INT & COSTS-DEL TAXES		253,084.84		361,000		215,000		368,000		368,000		153,000
INTEREST		652,670.03		621,000		890,000		749,000		749,000		(141,000)
HOMEOWNER PROP TAX RELIEF		41,963.76		39,000		39,000		39,000		39,000		
CHARGES FOR SERVICES -												
OTHER		18,607,057.35		19,504,000		19,256,000		19,647,000		19,647,000		391,000
MISCELLANEOUS		5,060.81										
TOTAL REVENUE DETAIL	\$	24,392,124.27	\$	25,733,000	\$	25,467,000	\$	26,162,000	\$	26,162,000	\$	695,000

## PUBLIC WORKS-GARBAGE DISPOSAL DISTRICTS (CONTINUED)

				•	•	
	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
PUBLIC WORKS-GARBAGE DISPOS	SAL DISTRICTS					_
PW-GAR DSP-ATH/WDCT						
SERVICES & SUPPLIES	2,357,365.16	2,447,000	2,597,000	2,685,000	2,685,000	88,000
PW-GAR DSP-BELVEDERE						
SERVICES & SUPPLIES	7,616,108.28	8,186,000	8,801,000	9,360,000	9,360,000	559,000
PW-GAR DSP-FIRESTONE						
SERVICES & SUPPLIES	6,713,442.58	6,795,000	7,332,000	7,504,000	7,504,000	172,000
PW-GAR DSP-LENNOX						
SERVICES & SUPPLIES	1,074,338.97	1,353,000	1,559,000	1,587,000	1,587,000	28,000
PW-GAR DSP-MALIBU						
SERVICES & SUPPLIES	756,065.22	1,025,000	1,126,000	1,166,000	1,166,000	40,000
PW-GAR DSP-MESA HTS						
SERVICES & SUPPLIES	1,777,082.87	1,816,000	1,954,000	1,965,000	1,965,000	11,000
PW-GAR DSP-WALNUT PK						
SERVICES & SUPPLIES	1,033,237.59	1,046,000	1,144,000	1,164,000	1,164,000	20,000
TOTAL PUBLIC WORKS-GARBAGE						
DISPOSAL DISTRICTS	\$ 21,327,640.67	\$ 22,668,000	\$ 24,513,000	\$ 25,431,000	\$ 25,431,000	\$ 918,000

#### PUBLIC WORKS-FLOOD CONTROL DISTRICT

FUND VARIOUS

The Department of Public Works' mission is to provide public works services in a responsive, efficient, and cost-effective manner. Specific to the Flood Control District, the mission is to provide flood control facilities that function as designed during storm events; increase local water availability through conservation efforts; and improve water quality of streams, rivers, lakes and ocean.

	FY 2007-08	FY 2008-09 FY		FY 2008-09	FY 2009-10		FY 2009-10		CHANGE FROM		
CLASSIFICATION	ACTUAL	ESTIMATED BUDGET		REQUESTED		PROPOSED		BUDGET			
FINANCING REQUIREMENTS											
SERVICES & SUPPLIES	\$ 210,961,433.59	\$	259,581,000	\$	264,934,000	\$	246,520,000	\$	246,520,000	\$	(18,414,000)
OTHER CHARGES	19,992,502.48		19,995,000		20,006,000		20,973,000		20,973,000		967,000
FIXED ASSETS - LAND	21,403,000.00										
FIXED ASSETS - B & I	309,129.51		1,725,000		1,725,000						(1,725,000)
TOTAL CAP PROJ	21,712,129.51		1,725,000		1,725,000						(1,725,000)
FIXED ASSETS - EQUIPMENT	116,214.31		56,000		156,000		835,000		835,000		679,000
TOTAL FIXED ASSETS	21,828,343.82		1,781,000		1,881,000		835,000		835,000		(1,046,000)
RESIDUAL EQUITY TRANSFERS	266,568.43		1,654,000		1,954,000		1,683,000		1,683,000		(271,000)
APPROP FOR CONTINGENCY					3,005,000						(3,005,000)
GROSS TOTAL	\$ 253,048,848.32	\$	283,011,000	\$	291,780,000	\$	270,011,000	\$	270,011,000	\$	(21,769,000)
PROV FOR RES/DES											
GENERAL RESERVES	169,000.00										
DESIGNATIONS	 33,814,000.00		30,514,000		30,514,000		28,789,000		28,789,000		(1,725,000)
TOTAL RES/DES	 33,983,000.00		30,514,000		30,514,000		28,789,000		28,789,000		(1,725,000)
TOTAL FINANCING REQMTS	\$ 287,031,848.32	\$	313,525,000	\$	322,294,000	\$	298,800,000	\$	298,800,000	\$	(23,494,000)
AVAILABLE FINANCING											
FUND BALANCE	\$ 16,483,000.00	\$	31,405,000	\$	31,405,000	\$	8,000,000	\$	8,000,000	\$	(23,405,000)
CANCEL RES/DES	55,633,652.00		28,039,000		24,039,000		28,789,000		28,789,000		4,750,000
PROPERTY TAXES	94,444,018.45		98,128,000		93,744,000		98,200,000		98,200,000		4,456,000
SPECIAL ASSESMENT	109,108,696.63		109,730,000		109,857,000		109,109,000		109,109,000		(748,000)
REVENUE	42,766,257.44		54,223,000		63,249,000		54,702,000		54,702,000		(8,547,000)
TOTAL AVAIL FINANCING	\$ 318,435,624.52	\$	321,525,000	\$	322,294,000	\$	298,800,000	\$	298,800,000	\$	(23,494,000)
REVENUE DETAIL											
PROP TAXES - CURRENT - SEC	\$ 87,436,528.40	\$	92,141,000	\$	85,656,000	\$	92,660,000	\$	92,660,000	\$	7,004,000
PROP TAXES - CURRENT -											
UNSEC	3,160,891.60		3,210,000		2,974,000		3,304,000		3,304,000		330,000
PROP TAXES - PRIOR - SEC	(199,246.53)		447,000		173,000						(173,000)
PROP TAXES - PRIOR - UNSEC	180,802.92		94,000		93,000						(93,000)
SUPPLEMENTAL PROP TAXES -	2 200 242 24		1 714 000		4 400 000		0.026.000		2 226 000		(4.000.000)
CURR	3,209,313.31		1,714,000		4,128,000		2,236,000		2,236,000		(1,892,000)
SUPPLEMENTAL PROP TAXES- PRIOR	655,728.75		522,000		720,000						(720,000)
BUSINESS LICENSES	(8,376.64)		522,000		120,000						(120,000)
CONSTRUCTION PERMITS	35,392.99		10,000		2,000		26,000		26,000		24,000
JONOTHOOTION I ENVITO	55,552.55		10,000		2,000		20,000		20,000		27,000

	FY 2007-08	FY 2008-09	FY 2008-09	FY 2009-10	FY 2009-10	CHANGE FROM
CLASSIFICATION	ACTUAL	ESTIMATED	BUDGET	REQUESTED	PROPOSED	BUDGET
OTHER LICENSES & PERMITS	713,921.72	775,000	1,298,000	2,000,000	2,000,000	702,000
FORFEITURES & PENALTIES	60.00		9,000			(9,000)
PEN INT & COSTS-DEL TAXES	1,440,435.39	1,433,000	1,000,000	1,500,000	1,500,000	500,000
INTEREST	6,552,693.37	5,424,000	6,849,000	7,001,000	7,001,000	152,000
RENTS & CONCESSIONS	7,427,607.42	7,279,000	6,934,000	7,416,000	7,416,000	482,000
ROYALTIES	369,482.75	329,000	200,000	370,000	370,000	170,000
OTHER STATE IN-LIEU TAXES	7,246.47	7,000		7,000	7,000	7,000
STATE AID - DISASTER	35,335.46		1,373,000	798,000	798,000	(575,000)
HOMEOWNER PROP TAX						
RELIEF	834,010.57	834,000	800,000	834,000	834,000	34,000
STATE - OTHER	2,519,739.92	6,915,000	7,054,000	2,600,000	2,600,000	(4,454,000)
FEDERAL AID -						
CONSTRUCTION/CP	11,535.00					
FEDERAL AID - DISASTER	106,006.44	2,802,000	4,119,000	1,835,000	1,835,000	(2,284,000)
FEDERAL - OTHER	5,829,623.79					
OTHER GOVERNMENTAL	4 7 4 7 4 7 4 0 7	4 400 000	0.400.000	7.054.000	7.054.000	055 000
AGENCIES	4,747,471.97	4,430,000	6,199,000	7,054,000	7,054,000	855,000
PLANNING & ENGINEERING SERVICE	1,951,811.10	1,613,000	2,421,000	3,157,000	3,157,000	736,000
RECORDING FEES	1,951,611.10	1,013,000	2,421,000	3, 137,000	3,137,000	730,000
ROAD & STREET SERVICES	4,595,726.93	8,405,000	10,064,000	8,226,000	8,226,000	(4 020 000)
CHARGES FOR SERVICES -	4,595,726.95	0,405,000	10,064,000	0,220,000	0,220,000	(1,838,000)
OTHER	3,757,562.08	11,815,000	355,000	9,115,000	9,115,000	8,760,000
SPECIAL ASSESSMENTS	109,108,696.63	109,730,000	109,857,000	109,109,000	109,109,000	(748,000)
OTHER SALES	370,964.59	1,817,000	645,000	2,018,000	2,018,000	1,373,000
MISCELLANEOUS	357.194.28	105.000	63,000	50,000	50,000	(13,000)
SALE OF FIXED ASSETS	175,122.43	230,000	900,000	600,000	600,000	(300,000)
OPERATING TRANSFERS IN			12.964.000	95,000	95,000	(12,869,000)
LONG TERM DEBT			1-,000,000	,		(,,)
PROCEEDS/CP	692,118.20					
RESIDUAL EQUITY TRANS IN	243,434.43					
TOTAL REVENUE DETAIL	\$ 246,318,972.52	\$ 262,081,000	266,850,000	\$ 262,011,000	\$ 262,011,000	\$ (4,839,000)

## PUBLIC WORKS-FLOOD CONTROL DISTRICT (CONTINUED)

	FY 2007-08	-08 FY 2008-09 FY 2008-09 FY 2009-10		FY 2009-10	CHANGE FROM	
CLASSIFICATION	ACTUAL	<b>ESTIMATED</b>	BUDGET	REQUESTED	PROPOSED	BUDGET
PW-FLOOD CONTROL DIST DEBT SY	<u>/C</u>					
FCD-STORM DRN DS #4						
SERVICES & SUPPLIES	155.50					
OTHER CHARGES	379,435.00					
RESIDUAL EQUITY TRANSFERS	243,434.43					
TOTAL FCD-STORM DRN DS #4	623,024.93					
TOTAL PW-FLOOD CONTROL DIST	<b>A</b>	•	•	•	•	•
DEBT SVC	\$ 623,024.93	\$	\$	\$	\$	\$
PW-FLOOD CONTROL DISTRICT						
PW-FLOOD CONTROL DT						
SERVICES & SUPPLIES	210,961,278.09	259,581,000	264,934,000	246,520,000	246,520,000	(18,414,000)
OTHER CHARGES	19,613,067.48	19,995,000	20,006,000	20,973,000	20,973,000	967,000
FIXED ASSETS - LAND	21,403,000.00					
FIXED ASSETS - B & I	309,129.51	1,725,000	1,725,000			(1,725,000)
FIXED ASSETS - EQUIPMENT	116,214.31	56,000	156,000	835,000	835,000	679,000
TOT FIXED ASSETS	21,828,343.82	1,781,000	1,881,000	835,000	835,000	(1,046,000)
RESIDUAL EQUITY TRANSFERS	23,134.00	1,654,000	1,954,000	1,683,000	1,683,000	(271,000)
TOTAL PW-FLOOD CONTROL DT	252,425,823.39	283,011,000	288,775,000	270,011,000	270,011,000	(18,764,000)
TOTAL PW-FLOOD CONTROL DISTRICT	\$ 252,425,823.39	\$ 283,011,000	\$ 288,775,000	\$ 270,011,000	\$ 270,011,000	\$ (18,764,000)
TOTAL PUBLIC WORKS-FLOOD CONTROL DISTRICT	\$ 253,048,848.32	\$ 283,011,000	\$ 288,775,000	\$ 270,011,000	\$ 270,011,000	\$ (18,764,000)

# SUMMARY OF SPECIAL DISTRICTS BUDGET FINANCING REQUIREMENTS FOR FISCAL YEAR 2009-10

	SALARIES AND EMPLOYEE	SERVICES AND	OTHER	FIXED	OTHER FIN USES/RESID	INTRAFUND	NET
DISTRICTS	BENEFITS	SUPPLIES	CHARGES	ASSETS	EQ TRANS	TRANSFER	TOTAL
FIRE DEPARTMENT	767,287,000	115,353,000	2,064,000	11,303,000	12,902,000		908,909,000
FIRE DEPARTMENT ACO FUND		374,000		96,805,000			97,179,000
LLAD-AREA-WIDE LANDSCAPE		681,000					681,000
LLAD-LOCAL LANDSCAPE		27,743,000	173,000		52,000		27,968,000
P&R-REC AND PARK DISTS		81,000					81,000
P&R-REC AND PARK DISTS LLAD		2,140,000					2,140,000
PUBLIC WORKS-FLOOD CONTROL DISTRICT		246,520,000	20,973,000	835,000	1,683,000		270,011,000
PUBLIC WORKS-GARBAGE DISPOSAL DISTRICTS		25,431,000					25,431,000
PUBLIC WORKS-SEWER MAINTENANCE DISTRICTS		54,100,000	375,000	160,000	432,000		55,067,000
PW-CONSTRUCTION FEE DISTRICTS		60,163,000					60,163,000
PW-DRAINAGE FEE DISTRICTS		811,000	100,000				911,000
PW-DRAINAGE SPEC ASSMT AREAS		861,000					861,000
PW-STREET LIGHTING		72,598,000					72,598,000
PW-STREET LIGHTING LLAD		91,000			5,260,000		5,351,000
REGIONAL PARK & OPEN SPACE							
DISTRICT SUMMARY		5,017,000	211,786,000		88,616,000		305,419,000
GROSS TOTAL	\$ 767,287,000 \$	611,964,000	\$ 235,471,000 \$	109,103,000	108,945,000	\$	\$ 1,832,770,000
APPROPRIATION FOR CONTINGENCIES							13,185,000
PROVISIONS FOR RES/DESIG						=	152,049,000
GRAND TOTAL, SPECIAL DISTRICTS FINANCING REQUIREMENTS						=	\$ 1,998,004,000

## STATUS OF SPECIAL DISTRICT EXPENDITURES FROM BOND (CONSTRUCTION) PROCEEDS--SCHEDULE 17 $\,$

Description Issue-Fund-Project Identification		Amount of Bonds Authorized	Amount of Bonds Sold to Date	Total Actual or Estimated Project Cost	Total Exp as of Jun From Bond Proceeds	
WATERWORKS DISTRICTS District No. 4-Annex Water System Improvements	\$	80,000	\$ 13,000	\$ 80,000	\$ 11,392	\$
District No. 4-Zone B Water System Improvements		225,000	65,000	225,000	65,000	
District No. 21 Water System Improvements		140,000	60,000	140,000	60,000	
District No. 33-Zone A Water System Improvements No. 33 – Zone A No. 33 – Zone A Series 2		525,000	90,000 100,000	525,000	74,133 10,558	
TOTAL WATERWORKS DISTRICTS					\$ 221,083	\$
REGIONAL PARK & OPEN SPACE DISTRICT	\$	859,000,000	\$ 510,185,000	\$ 859,000,000	\$ 580,984,505	\$ 376,860,904



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